- 1. Carefully consider each of the statements then tick the appropriate box in the table below
- 2. Calculate your total score, using the weightings
- 3. Plot your position on the leadership style continuum on p. 2

		Strongly disagree	Disagree	Agree	Strongly agree
1	Almost everyone can improve their job		1		
_ '	performance a lot if they want to				
2	People always show more enthusiasm for their	1			
	leisure activities than for work				
3	Few people show desire to improve their work	1			
	even when the boss encourages them				
4	If you give people more pay they will not want	1			
	status or recognition			4	
5	When people talk about wanting more			1	
	responsibility they really want more money		4		
6	People don't like to take on responsibility		1		
7	Being tough with people will usually get them to do	1			
	what you want				
_	A good way to get people to do more work is to be	1			
8	tough with them				
9	A boss should not admit he/she is wrong & a	1			
	worker is right	'			
10	The best manager is the one who gets the best	1			
	results by any method he/she can				
11	People won't do a good job unless the boss is	1			
11	checking them				
12	Workers will never set high standards for	1			
12	themselves				
13	If workers aren't creative at work it's because		1		
	they're not creative people				
14	Workers rarely have good suggestions – they	1			
17	don't know enough				
15	It's natural for people to try & do as little work as	1			
	they can				
	Sub-totals	11	6	3	
	Weighting	X 1	X 2	X 3	X 4
Total score					

Leadership style continuum

Plot your score below

Style	D 15 Developmental	M _ 30-33	A Autocratic 60
Often called	Leader		Boss
Motivates by	Inspiration		Fear
Supervision is	General		Close

Adapted from: Fritz, R. (1988). Rate your executive potential. New York: John Wiley.