Human Resource Department Case-Study

This case study is to help users understand how to leverage the power of data science to reduce employee turnover and transform human resource department. **Problem:** Hiring and retraining employees are time and resource consuming tasks. Often time, a company may spend 15-20% of the an employees salary to train the new recruit and spend 40% of their working horus on hiring, which does not generate any income.

```
# imports
In [ ]:
         import pandas as pd
         import numpy as np
         import seaborn as sns
         import matplotlib.pyplot as plt
         # connecting to database
         employee dataframe = pd.read csv('Human Resources.csv')
         pd.set option('display.max columns', None)
         employee dataframe.head(5)
Out[ ]:
            Age Attrition
                             BusinessTravel DailyRate Department DistanceFromHome Education EducationField EmployeeCount EmployeeNumber
                               Travel_Rarely
                                                1102
                                                                                              2
                                                                                                   Life Sciences
         0
             41
                      Yes
                                                             Sales
                                                       Research &
             49
                       No Travel_Frequently
                                                 279
                                                                                   8
                                                                                              1
                                                                                                   Life Sciences
                                                      Development
                                                       Research &
                                                                                              2
                                                                                   2
         2
             37
                      Yes
                               Travel_Rarely
                                                1373
                                                                                                         Other
                                                      Development
                                                       Research &
         3
             33
                       No Travel_Frequently
                                                1392
                                                                                   3
                                                                                              4
                                                                                                   Life Sciences
                                                      Development
                                                       Research &
             27
                       No
                               Travel_Rarely
                                                 591
                                                                                   2
                                                                                              1
                                                                                                       Medical
                                                      Development
```

Analyzing Database columns:

Age: This could be a factor as older employees who have families, mortgages may not be reluctant to leave the job, however this

depends on other factors provided in this table.

Distance From Home: Further away from the company may be a factor of attrition.

Relationship/Job/Employement Saticfaction: An satisfied employee who also get along with everyone and liked by others may not be inclined to leave a company, such as promotion, years worked at the company, years with current manager etc.

Work Life Balance:Is the employee overworked?

Hourly rate/monthly income/ stock options: To check if the employee is getting paid properly proportionally to their job role and marital status.

In []: employee_dataframe.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):

Column Non-Null Count Dtype 0 1470 non-null Age int64 Attrition 1 1470 non-null object 2 BusinessTravel 1470 non-null object 3 DailyRate 1470 non-null int64 4 Department 1470 non-null object 5 DistanceFromHome 1470 non-null int64 6 Education 1470 non-null int64 7 EducationField 1470 non-null object 8 EmployeeCount 1470 non-null int64 9 EmployeeNumber 1470 non-null int64 EnvironmentSatisfaction 1470 non-null 10 int64 11 Gender 1470 non-null object HourlyRate 12 1470 non-null int64 13 JobInvolvement 1470 non-null int64 14 JobLevel 1470 non-null int64 JobRole 15 1470 non-null object 16 JobSatisfaction 1470 non-null int64 17 MaritalStatus 1470 non-null object MonthlyIncome 18 1470 non-null int64 19 MonthlyRate 1470 non-null int64 NumCompaniesWorked 1470 non-null int64 20 21 Over18 1470 non-null object 22 OverTime 1470 non-null object 23 PercentSalaryHike 1470 non-null int64 PerformanceRating 1470 non-null int64 RelationshipSatisfaction 1470 non-null int64 StandardHours 1470 non-null int64 26 27 StockOptionLevel 1470 non-null int64 TotalWorkingYears 1470 non-null int64 TrainingTimesLastYear 1470 non-null int64 WorkLifeBalance 30 1470 non-null int64 31 YearsAtCompany 1470 non-null int64 YearsInCurrentRole 1470 non-null int64 YearsSinceLastPromotion 1470 non-null int64 34 YearsWithCurrManager 1470 non-null int64

dtypes: int64(26), object(9)
memory usage: 402.1+ KB

n []: employee_dataframe.describe()

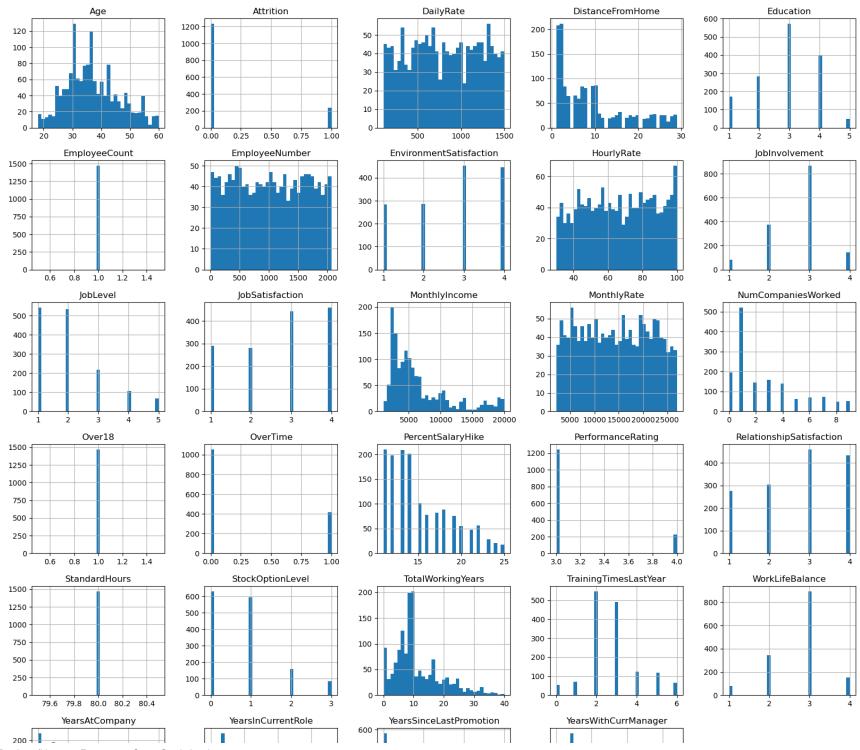
Out[]:		Age DailyRate D		DistanceFromHome	Education	EmployeeCount	EmployeeNumber	EnvironmentSatisfaction	HourlyRate	J
	count 1470.000000 1470.00000		1470.000000	1470.000000	1470.000000	1470.0	1470.000000	1470.000000	1470.000000	
	mean	36.923810	802.485714	9.192517	2.912925	1.0	1024.865306	2.721769	65.891156	
	std	9.135373	403.509100	8.106864	1.024165	0.0	602.024335	1.093082	20.329428	
	min	18.000000	102.000000	1.000000	1.000000	1.0	1.000000	1.000000	30.000000	
	25%	30.000000	465.000000	2.000000	2.000000	1.0	491.250000	2.000000	48.000000	
	50%	36.000000	802.000000	7.000000	3.000000	1.0	1020.500000	3.000000	66.000000	
	75%	43.000000	1157.000000	14.000000	4.000000	1.0	1555.750000	4.000000	83.750000	
	max	60.000000	1499.000000	29.000000	5.000000	1.0	2068.000000	4.000000	100.000000	

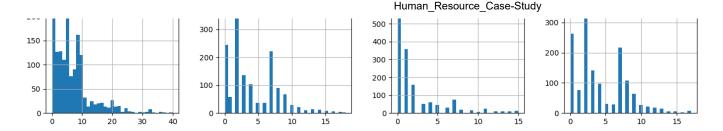
Changing Attritition, Overtime, and Over18 columns from string (Yes/No) to int so it can be easier to visualize

```
Age
                                                                                                                                                                          JobSatisfaction
                                                                                                                                                                                                                                                                                                            TotalWorkingYears
                                                                                                                                                                                                                                                                                                                                                        YearsInCurrentRole
                                                                                                                                                                                                                                                                                                                                                                             YearsWithCurrManager
                                                                                      EmployeeCount
                                                                                                                                 HourlyRate
                                                                                                                                                      JobLevel
                                                                                                                                                                                                 MonthlyIncome
                                                                                                                                                                                                                                              OverTime
                                                                                                                                                                                                                                                                  PerformanceRating
                                                                                                                                                                                                                                                                                        StandardHours
                                                                                                                                                                                                                                                                                                                                   WorkLifeBalance
                      BusinessTravel
                                            Department
                                                                Education
                                                                                                            EnvironmentSatisfaction
                                                                                                                                                                                                                         NumCompaniesWorked
```

From the heatmap, we can see that there are no null values present in the dataframe. Now we can possibly plot a histogram to visualize each of the attributes.

```
array([[<AxesSubplot:title={'center':'Age'}>,
Out[ ]:
                <AxesSubplot:title={'center':'Attrition'}>,
                 <AxesSubplot:title={'center':'DailyRate'}>,
                <AxesSubplot:title={'center':'DistanceFromHome'}>,
                <AxesSubplot:title={'center':'Education'}>],
                [<AxesSubplot:title={'center':'EmployeeCount'}>,
                <AxesSubplot:title={'center':'EmployeeNumber'}>,
                 <AxesSubplot:title={'center':'EnvironmentSatisfaction'}>,
                 <AxesSubplot:title={'center':'HourlyRate'}>,
                <AxesSubplot:title={'center':'JobInvolvement'}>],
                [<AxesSubplot:title={'center':'JobLevel'}>,
                <AxesSubplot:title={'center':'JobSatisfaction'}>,
                 <AxesSubplot:title={'center':'MonthlyIncome'}>,
                <AxesSubplot:title={'center':'MonthlyRate'}>,
                <AxesSubplot:title={'center':'NumCompaniesWorked'}>],
                [<AxesSubplot:title={'center':'0ver18'}>,
                <AxesSubplot:title={'center':'OverTime'}>,
                <AxesSubplot:title={'center':'PercentSalaryHike'}>,
                 <AxesSubplot:title={'center':'PerformanceRating'}>,
                <AxesSubplot:title={'center':'RelationshipSatisfaction'}>],
                [<AxesSubplot:title={'center':'StandardHours'}>,
                <AxesSubplot:title={'center':'StockOptionLevel'}>,
                 <AxesSubplot:title={'center':'TotalWorkingYears'}>,
                <AxesSubplot:title={'center':'TrainingTimesLastYear'}>,
                <AxesSubplot:title={'center':'WorkLifeBalance'}>],
                [<AxesSubplot:title={'center':'YearsAtCompany'}>,
                <AxesSubplot:title={'center':'YearsInCurrentRole'}>,
                <AxesSubplot:title={'center':'YearsSinceLastPromotion'}>,
                 <AxesSubplot:title={'center':'YearsWithCurrManager'}>,
                 <AxesSubplot:>||, dtype=object|
```





By looking at the chats

Monthly income, it is very tail-heavy as lot of employee gets paid between 0-5000 per month.

Salary hike, it is also very tail-heavy, a very common % increase is around 15% and 20-25% is at a low percentage.

EmployeeCount, EmployeeNumber, StandardHours, and Over18 chat does not contrubute to finding the solution as they all have one single value, so they can be dropped.

MonthlyRate is irelevent as we have hourly rate and monthly income

Once it is completed, we can check the Attrition table to see details about employees who has left the company.

```
In []: employee_dataframe.drop(['EmployeeCount', 'EmployeeNumber', 'StandardHours', 'Over18', 'MonthlyRate', 'DailyRate'], axis=1,
In []: # Breaking down the dataframe into two: Employees who have left, and employees who have stayed
    left_df = employee_dataframe[employee_dataframe['Attrition'] == 1]
    stayed_df = employee_dataframe[employee_dataframe['Attrition'] == 0]
In []: # Analyzing data for employees who have left
    print('Total employees left: ', len(left_df))
    print(len(left_df)/len(employee_dataframe) * 100, '% of the employee has left')
    left_df.describe()
    Total employees left: 237
    16.122448979591837 % of the employee has left
```

Out[]:		Age	Attrition	DistanceFromHome	Education	EnvironmentSatisfaction	HourlyRate	JobInvolvement	JobLevel	JobSatisfactio
	count	237.000000	237.0	237.000000	237.000000	237.000000	237.000000	237.000000	237.000000	237.00000
	mean	33.607595	1.0	10.632911	2.839662	2.464135	65.573840	2.518987	1.637131	2.46835
	std	9.689350	0.0	8.452525	1.008244	1.169791	20.099958	0.773405	0.940594	1.11805
	min	18.000000	1.0	1.000000	1.000000	1.000000	31.000000	1.000000	1.000000	1.00000
	25%	28.000000	1.0	3.000000	2.000000	1.000000	50.000000	2.000000	1.000000	1.00000
	50%	32.000000	1.0	9.000000	3.000000	3.000000	66.000000	3.000000	1.000000	3.00000
	75%	39.000000	1.0	17.000000	4.000000	4.000000	84.000000	3.000000	2.000000	3.00000
	max	58.000000	1.0	29.000000	5.000000	4.000000	100.000000	4.000000	5.000000	4.00000
◀										•

In []: #Analyzing data for employees who have stayed
 print('Total employees stayed: ', len(stayed_df))
 print(len(stayed_df)/len(employee_dataframe) * 100, '% of the employee has stayed')
 stayed_df.describe()

Total employees stayed: 1233

83.87755102040816 % of the employee has stayed

Out[]:		Age	Attrition	DistanceFromHome	Education	EnvironmentSatisfaction	HourlyRate	JobInvolvement	JobLevel	JobSatisfa
	count	1233.000000	1233.0	1233.000000	1233.000000	1233.000000	1233.000000	1233.000000	1233.000000	1233.0
1	mean	37.561233	0.0	8.915653	2.927007	2.771290	65.952149	2.770479	2.145985	2.7
	std	8.888360	0.0	8.012633	1.027002	1.071132	20.380754	0.692050	1.117933	1.0
	min	18.000000	0.0	1.000000	1.000000	1.000000	30.000000	1.000000	1.000000	1.0
	25%	31.000000	0.0	2.000000	2.000000	2.000000	48.000000	2.000000	1.000000	2.0
	50%	36.000000	0.0	7.000000	3.000000	3.000000	66.000000	3.000000	2.000000	3.0
	75%	43.000000	0.0	13.000000	4.000000	4.000000	83.000000	3.000000	3.000000	4.0
	max	60.000000	0.0	29.000000	5.000000	4.000000	100.000000	4.000000	5.000000	4.0

```
In [ ]: correlations = employee_dataframe.corr()
    fig, ax = plt.subplots(figsize=(20,20))
    sns.heatmap(correlations, annot=True, linewidths=0.5)
```

Out[]: <AxesSubplot:>

Age -	1	-0.16	-0.0017	0.21	0.01	0.024	0.03	0.51	-0.0049	0.5	0.3	0.028	0.0036	0.0019	0.054	0.038	0.68	-0.02	-0.021	0.31	0.21	0.22	0.2
Attrition –	-0.16	1	0.078	-0.031	-0.1	-0.0068	-0.13	-0.17	-0.1	-0.16	0.043	0.25	-0.013	0.0029	-0.046	-0.14	-0.17	-0.059	-0.064	-0.13	-0.16	-0.033	-0.16
DistanceFromHome -	0.0017	0.078	1	0.021	-0.016	0.031	0.0088	0.0053	-0.0037	-0.017	-0.029	0.026	0.04	0.027	0.0066	0.045	0.0046	-0.037	-0.027	0.0095	0.019	0.01	0.014
Education -	0.21	-0.031	0.021	1	-0.027	0.017	0.042	0.1	-0.011	0.095	0.13	-0.02	-0.011	-0.025	-0.0091	0.018	0.15	-0.025	0.0098	0.069	0.06	0.054	0.069
EnvironmentSatisfaction -	0.01	-0.1	-0.016	-0.027	1	-0.05	-0.0083	0.0012	-0.0068	-0.0063	0.013	0.07	-0.032	-0.03	0.0077	0.0034	-0.0027	-0.019	0.028	0.0015	0.018	0.016	-0.005
HourlyRate -	0.024	-0.0068	0.031	0.017	-0.05	1	0.043	-0.028	-0.071	-0.016	0.022	-0.0078	-0.0091	-0.0022	0.0013	0.05	-0.0023	-0.0085	-0.0046	-0.02	-0.024	-0.027	-0.02
JobInvolvement -	0.03	-0.13	0.0088	0.042	-0.0083	0.043	1	-0.013	-0.021	-0.015	0.015	-0.0035	-0.017	-0.029	0.034	0.022	-0.0055	-0.015	-0.015	-0.021	0.0087	-0.024	0.026
JobLevel -	0.51	-0.17	0.0053	0.1	0.0012	-0.028	-0.013	1	-0.0019	0.95	0.14	0.00054	-0.035	-0.021	0.022	0.014	0.78	-0.018	0.038	0.53	0.39	0.35	0.38
JobSatisfaction -	0.0049	-0.1	-0.0037	-0.011	-0.0068	-0.071	-0.021	-0.0019	1	-0.0072	-0.056	0.025	0.02	0.0023	-0.012	0.011	-0.02	-0.0058	-0.019	-0.0038	-0.0023	-0.018	-0.028
MonthlyIncome -	0.5	-0.16	-0.017	0.095	-0.0063	-0.016	-0.015	0.95	-0.0072	1	0.15	0.0061	-0.027	-0.017	0.026	0.0054	0.77	-0.022	0.031	0.51	0.36	0.34	0.34
NumCompaniesWorked -	0.3	0.043	-0.029	0.13	0.013	0.022	0.015	0.14	-0.056	0.15	1	-0.021	-0.01	-0.014	0.053	0.03	0.24	-0.066	-0.0084	-0.12	-0.091	-0.037	-0.11
OverTime -	0.028	0.25	0.026	-0.02	0.07	-0.0078	-0.0035	0.00054	0.025	0.0061	-0.021	1	-0.0054	0.0044	0.048 -	0.00045	0.013	-0.079	-0.027	-0.012	-0.03	-0.012	-0.042
PercentSalaryHike -	0.0036	-0.013	0.04	-0.011	-0.032	-0.0091	-0.017	-0.035	0.02	-0.027	-0.01	-0.0054	1	0.77	-0.04	0.0075	-0.021	-0.0052	-0.0033	-0.036	-0.0015	-0.022	-0.012
PerformanceRating -	0.0019	0.0029	0.027	-0.025	-0.03	-0.0022	-0.029	-0.021	0.0023	-0.017	-0.014	0.0044	0.77	1	-0.031	0.0035	0.0067	-0.016	0.0026	0.0034	0.035	0.018	0.023
RelationshipSatisfaction -	0.054	-0.046	0.0066	-0.0091	0.0077	0.0013	0.034	0.022	-0.012	0.026	0.053	0.048	-0.04	-0.031	1	-0.046	0.024	0.0025	0.02	0.019	-0.015	0.033 -	0.00087
StockOptionLevel -	0.038	-0.14	0.045	0.018	0.0034	0.05	0.022	0.014	0.011	0.0054	0.03 -	0.00045	0.0075	0.0035	-0.046	1	0.01	0.011	0.0041	0.015	0.051	0.014	0.025
TotalWorkingYears -	0.68	-0.17	0.0046	0.15	-0.0027	-0.0023	-0.0055	0.78	-0.02	0.77	0.24	0.013	-0.021	0.0067	0.024	0.01	1	-0.036	0.001	0.63	0.46	0.4	0.46
TrainingTimesLastYear -	-0.02	-0.059	-0.037	-0.025	-0.019	-0.0085	-0.015	-0.018	-0.0058	-0.022	-0.066	-0.079	-0.0052	-0.016	0.0025	0.011	-0.036	1	0.028	0.0036	-0.0057	-0.0021	-0.0041
WorkLifeBalance -	-0.021	-0.064	-0.027	0.0098	0.028	-0.0046	-0.015	0.038	-0.019	0.031	-0.0084	-0.027	-0.0033	0.0026	0.02	0.0041	0.001	0.028	1	0.012	0.05	0.0089	0.0028
YearsAtCompany -	0.31	-0.13	0.0095	0.069	0.0015	-0.02	-0.021	0.53	-0.0038	0.51	-0.12	-0.012	-0.036	0.0034	0.019	0.015	0.63	0.0036	0.012	1	0.76	0.62	0.77
YearsInCurrentRole -	0.21	-0.16	0.019	0.06	0.018	-0.024	0.0087	0.39	-0.0023	0.36	-0.091	-0.03	-0.0015	0.035	-0.015	0.051	0.46	-0.0057	0.05	0.76	1	0.55	0.71

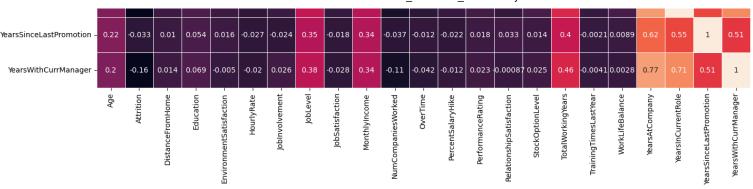
- 0.8

- 0.6

- 0.4

- 0.2

- 0.0



Upon analyzing both dataframes, we can say that,

Age plays a factor, as the median age is lower for employees who left

Workplace is further from home for those who left

Average Monthly income is lower for those employee who left

Average overtime worked is higher for employees who left

Monthly salary should be proportional to job role and years in current company and role.

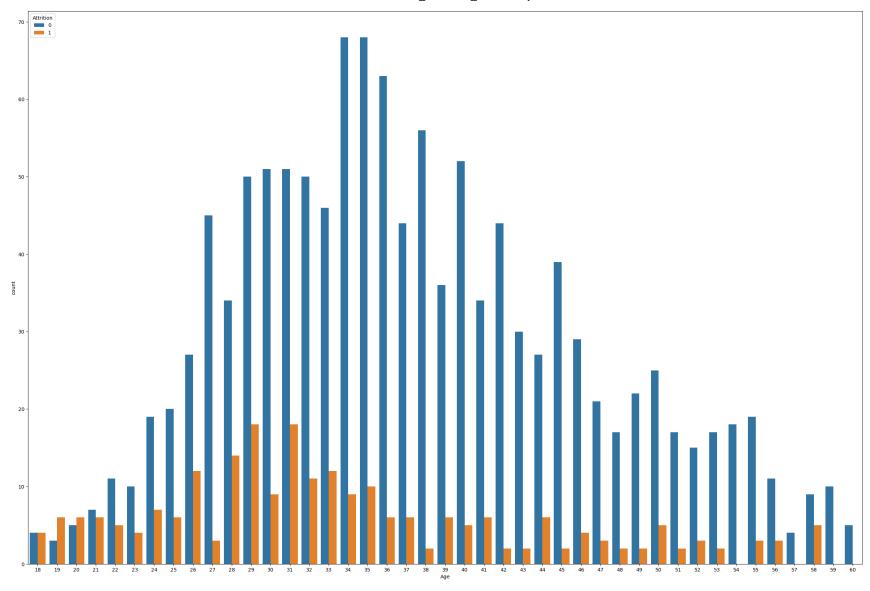
We can see that the employees who left were not in the company for long, such as 1-7 years, compared to those who stayed (3-10 years).

The total years of experience is also lower for employees that left

This could mean that the lower average monthly salary may not be a factor as salary increases with years of experience, years worked, and current role.

This is confimed by looking at the correlation chart

```
In []: # Checking for relation between age and attrition
    plt.figure(figsize=(30,20))
    sns.countplot(x= 'Age', hue= 'Attrition', data=employee_dataframe)
Out[]: <AxesSubplot:xlabel='Age', ylabel='count'>
```



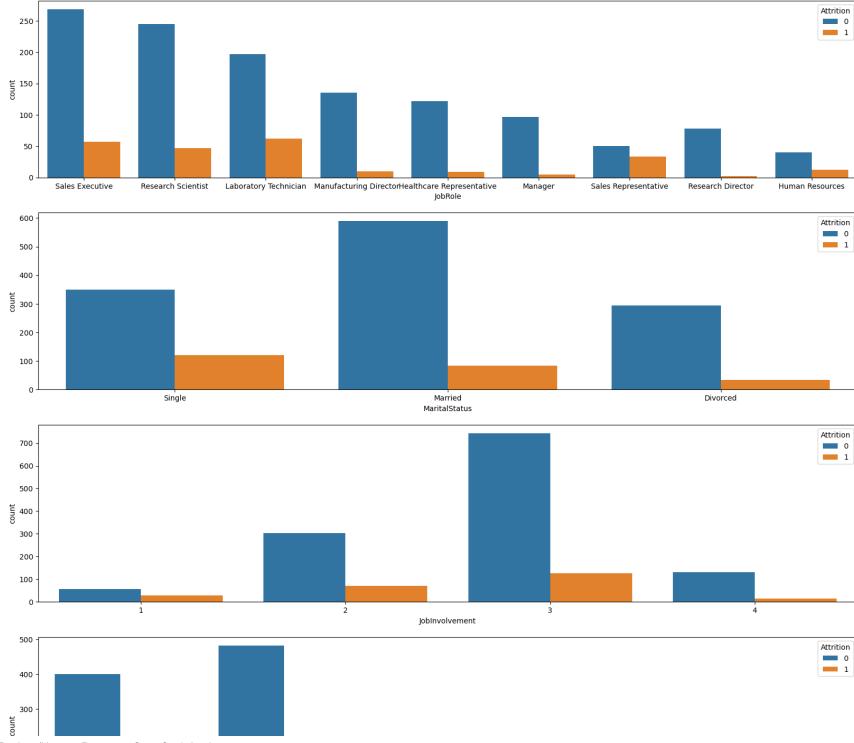
By visualizing the graph, it looks like employees around the age 28-29 and 31 leaves the company the most. It is safe to say that age is a factor.

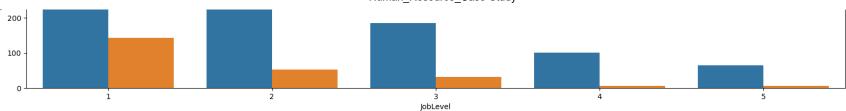
```
In []: # Exploring the job role, marital status, job involvement and job level.
plt.figure(figsize=(20,20))
plt.subplot(4,1,1)
sns.countplot(x='JobRole', hue='Attrition',data=employee_dataframe)
plt.subplot(4,1,2)
```

```
sns.countplot(x='MaritalStatus', hue='Attrition',data=employee_dataframe)
plt.subplot(4,1,3)
sns.countplot(x='JobInvolvement', hue='Attrition',data=employee_dataframe)
plt.subplot(4,1,4)
sns.countplot(x='JobLevel', hue='Attrition',data=employee_dataframe)

Out[]:

Cut[]:
```



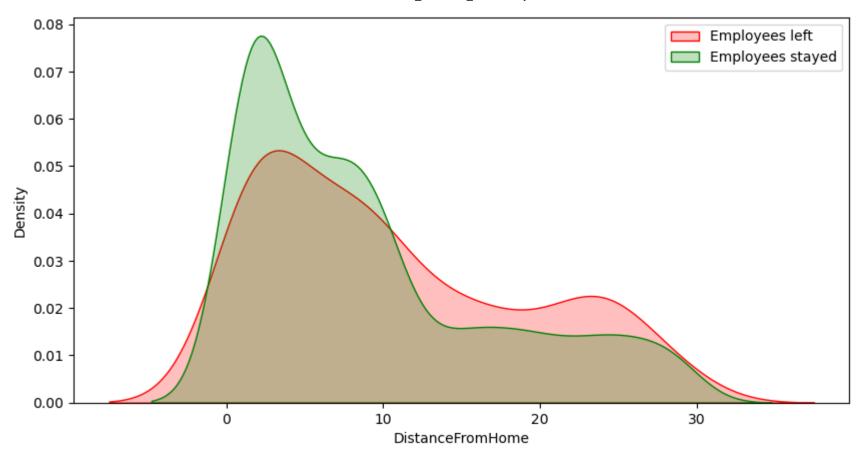


Upon analyzing the graphs, we can say that,

Proportionaly, sales represnetatives have a high turnover rate Single employees tent to leave compared to married or divorced Less experienced employees tend to leave Less involved employees have a high turnover rate

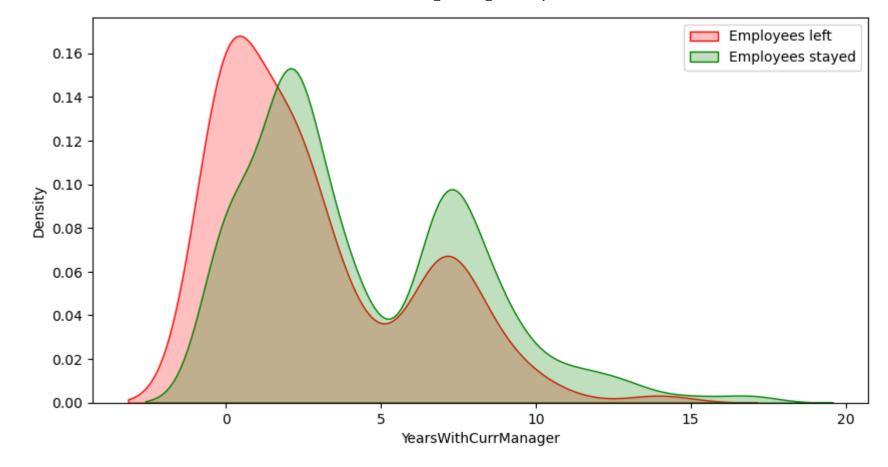
```
In []: # Analyzing distance from home regarding attrition.
# Developing a KDE (Karnel Density Estimate) which will be used for visualizing the probability density of a continous
plt.figure(figsize=(10,5))
sns.kdeplot(left_df['DistanceFromHome'], shade=True, label ='Employees left', color='red')
sns.kdeplot(stayed_df['DistanceFromHome'], shade=True, label ='Employees stayed', color='green')
plt.legend()
```

Out[]: <matplotlib.legend.Legend at 0x2562a6766d0>



Upon analyzing the above KDE plot, we can visualize that employees that live around 10-20km from their work location tents to leave the job more. However, this is not the only reason as there is not a big difference compared to employees that stayed.

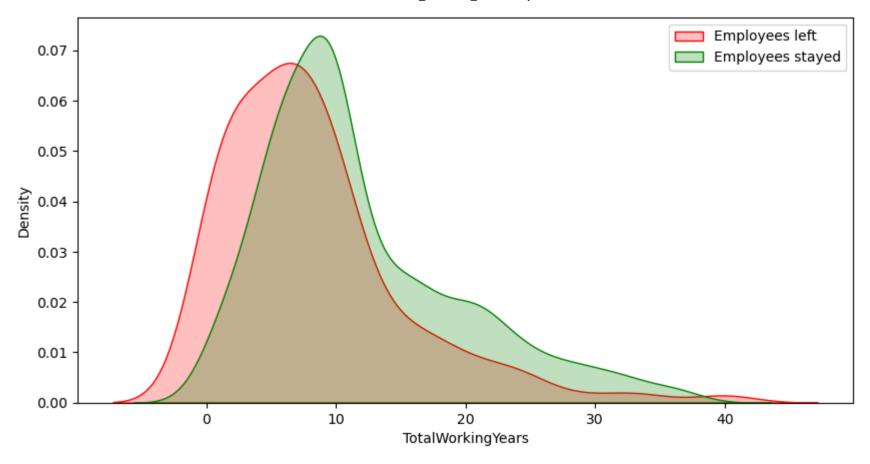
```
In []: # Analyzing years with current manager with attrition
    plt.figure(figsize=(10,5))
    sns.kdeplot(left_df['YearsWithCurrManager'], shade=True, color='red', label = 'Employees left')
    sns.kdeplot(stayed_df['YearsWithCurrManager'], shade=True, color='green', label = 'Employees stayed')
    plt.legend()
Out[]: <matplotlib.legend.Legend at 0x2562b73b3d0>
```



This graph shows that a lot of the employees who has left has been with their current manager less than 1 year. This could possibly mean that the employees may not have liked working with their manager and left early on.

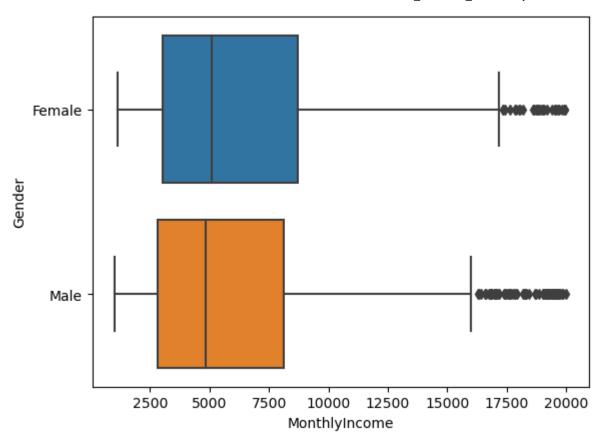
```
In []: # Analyzing total working years with attrition
    plt.figure(figsize=(10,5))
    sns.kdeplot(left_df['TotalWorkingYears'], shade=True, color='red', label = 'Employees left')
    sns.kdeplot(stayed_df['TotalWorkingYears'], shade=True, color='green', label = 'Employees stayed')
    plt.legend()
Out[]: 

cmatplotlib.legend.Legend at 0x2562b14dd00>
```



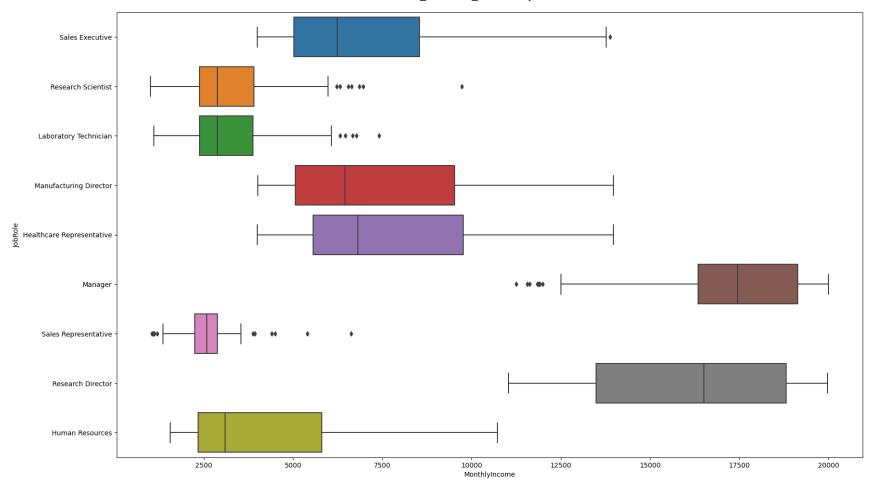
Most of the employees that left, left duing 1st 5 years.

```
In [ ]: #Gender by monthly income
sns.boxplot(x = 'MonthlyIncome', y='Gender', data=employee_dataframe)
Out[ ]: <AxesSubplot:xlabel='MonthlyIncome', ylabel='Gender'>
```



Average salary seems very similar to each other, so gender discrimination based on salary is not a constrain.

```
In []: # job role vs monthly income
plt.figure(figsize=(20,12))
sns.boxplot(x = 'MonthlyIncome', y='JobRole', data=employee_dataframe)
Out[]: <AxesSubplot:xlabel='MonthlyIncome', ylabel='JobRole'>
```



Upon looking at the job role vs monthly income chat, we can say that a reason why sales representative role had the highest turnover rate is due to their monthly income. Their highest and lowest salary is already low compared to other job roles, with a few high outliers.

Data Processing

```
In [ ]: #Getting all categorical data and changing it to numeric value so it can be used for AI algorithm
   categorical = employee_dataframe[['BusinessTravel', 'Department', 'EducationField', 'Gender', 'JobRole', 'MaritalStatus
   categorical
```

Out[]:		BusinessTravel	Department	EducationField	Gender	JobRole	MaritalStatus
	0	Travel_Rarely	Sales	Life Sciences	Female	Sales Executive	Single
	1	Travel_Frequently	Research & Development	Life Sciences	Male	Research Scientist	Married
	2	Travel_Rarely	Research & Development	Other	Male	Laboratory Technician	Single
	3	Travel_Frequently	Research & Development	Life Sciences	Female	Research Scientist	Married
	4	Travel_Rarely	Research & Development	Medical	Male	Laboratory Technician	Married
	•••						
	1465	Travel_Frequently	Research & Development	Medical	Male	Laboratory Technician	Married
	1466	Travel_Rarely	Research & Development	Medical	Male	Healthcare Representative	Married
	1467	Travel_Rarely	Research & Development	Life Sciences	Male	Manufacturing Director	Married
	1468	Travel_Frequently	Sales	Medical	Male	Sales Executive	Married
	1469	Travel_Rarely	Research & Development	Medical	Male	Laboratory Technician	Married

1470 rows × 6 columns

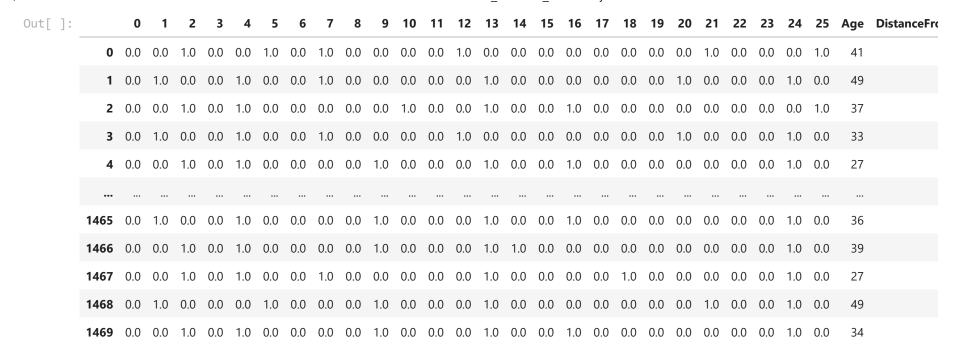
Out[]:		0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
	0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0
	1	0.0	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0
	2	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
	3	0.0	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0
	4	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
	1465	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
	1466	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
	1467	0.0	0.0	1.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
	1468	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
	1469	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0

1470 rows × 26 columns

Out[]:		Age	DistanceFromHome	Education	EnvironmentSatisfaction	HourlyRate	JobInvolvement	JobLevel	JobSatisfaction	MonthlyIncome
	0	41	1	2	2	94	3	2	4	5993
	1	49	8	1	3	61	2	2	2	5130
	2	37	2	2	4	92	2	1	3	2090
	3	33	3	4	4	56	3	1	3	2909
	4	27	2	1	1	40	3	1	2	3468
	•••									
	1465	36	23	2	3	41	4	2	4	2571
	1466	39	6	1	4	42	2	3	1	9991
	1467	27	4	3	2	87	4	2	2	6142
	1468	49	2	3	4	63	2	2	2	5390
	1469	34	8	3	2	82	4	2	3	4404

1470 rows × 22 columns

In []: #combining both numeric and categoric->numeric data into one
 combined_data = pd.concat([categorical,numerical], axis=1)
 combined_data



1470 rows × 48 columns

```
In []: #Scaling all the data
from sklearn.preprocessing import MinMaxScaler
scaler = MinMaxScaler()
x = scaler.fit_transform(combined_data)

c:\Users\yasin\anaconda3\lib\site-packages\sklearn\utils\validation.py:1688: FutureWarning: Feature names only support
names that are all strings. Got feature names with dtypes: ['int', 'str']. An error will be raised in 1.2.
warnings.warn(
c:\Users\yasin\anaconda3\lib\site-packages\sklearn\utils\validation.py:1688: FutureWarning: Feature names only support
names that are all strings. Got feature names with dtypes: ['int', 'str']. An error will be raised in 1.2.
warnings.warn(

In []: x
```

```
Out[ ]: array([[0. , 0.
                                           , ..., 0.22222222, 0.
                                      , 1.
                0.29411765],
               [0.
                          , 1.
                                      , 0.
                                                  , ..., 0.38888889, 0.06666667,
                0.41176471],
               [0.
                          , 0.
                                                  , ..., 0.
                                                                  , 0.
                                      , 1.
                0.
               . . . ,
               [0.
                                                , ..., 0.11111111, 0.
                         , 0.
                                      , 1.
                0.17647059],
               [0.
                         , 1.
                                                  , ..., 0.33333333, 0.
                                      , 0.
                0.47058824],
                          , 0.
                                      , 1.
                                                , ..., 0.16666667, 0.06666667,
                0.11764706]])
In [ ]: y = employee_dataframe['Attrition']
                1
Out[]:
                0
        2
                1
        3
        4
                0
        1465
                0
        1466
        1467
        1468
                0
        1469
        Name: Attrition, Length: 1470, dtype: int64
In [ ]: #Training/Evaluating the data using algorithms
        from sklearn.model selection import train test split
        x train, x test, y train, y test = train test split(x,y, test size= 0.25)
        Using Logistic Regression Classifier
        from sklearn.linear_model import LogisticRegression
In [ ]:
        from sklearn.metrics import accuracy score
        model LogRegression = LogisticRegression()
```

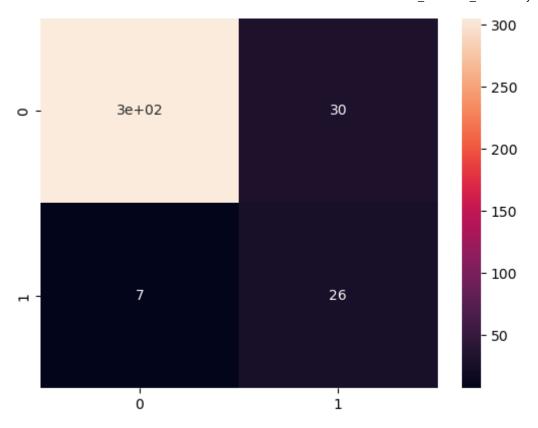
```
file:///C:/Users/yasin/Desktop/Human Resource Case-Study.html
```

Out[]:

LogisticRegression()

model LogRegression.fit(x train, y train,)

```
y pred LogRegression = model LogRegression.predict(x test)
In [ ]:
In [ ]: y_pred_LogRegression
     # O indicating false that the employee will stay and 1 indicating true that the employee will leave
     0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0,
          1, 0, 1, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0,
          0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0,
          0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 1, 0, 0, 1, 1, 0, 0, 0, 0,
          1, 0, 0, 0, 0, 0, 0, 1, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0,
          0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
          0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0,
          0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 1, 1, 0, 1, 1, 0, 0, 0,
          0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 1, 0], dtype=int64)
     from sklearn.metrics import confusion matrix, classification report
     print ('Accuracy {}%'.format(100* accuracy score (y pred LogRegression, y test)))
In [ ]:
     Accuracy 89.94565217391305%
     cm LogRegression = confusion matrix(y pred LogRegression, y test)
     sns.heatmap(cm LogRegression,annot=True)
     <AxesSubplot:>
Out[ ]:
```



Using Logistic Regression Classifier with an accuracy of 89.6%

First column (index 0) states that the model has provided, 2nd column (index 1) indicates the difference between the real world data vs model's prediction.

First row (0) indicates employees that will stay.

Second row (1) indicates employees that will leave.

Upon looking at the heat-map above, we can see that

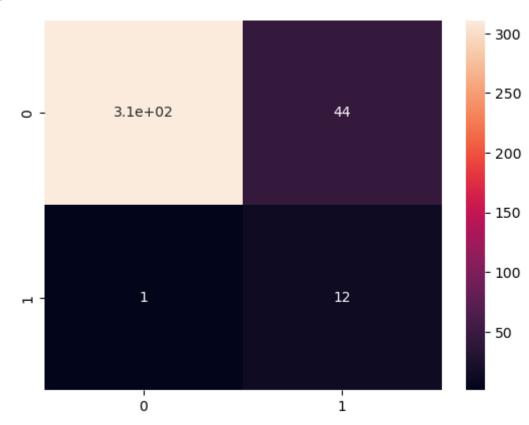
model has predicted that around 3000 employees will be staying and it is correct (True positive).

Model has accurately determined that 25 employees will leave the company (True negative).

Model has falsely identified that 32 employees will leave the job but in actual, they will not (False positive/Type 1 error).

Model has falsely identified that 6 employees will not leave the job (False negative/Type 2 error).

Using Random Forest Classifier



Using Artificial Neural Network Classifier

```
In [ ]: import tensorflow as tf
model_tf = tf.keras.models.Sequential()
```

```
model tf.add(tf.keras.layers.Dense(units = 500, activation='relu', input shape = (48,)))
       model tf.add(tf.keras.layers.Dense(units=500, activation='relu'))
       model tf.add(tf.keras.layers.Dense(units=500, activation='relu'))
       model tf.add(tf.keras.layers.Dense(units=1, activation='sigmoid'))
      model_tf.summary()
In [ ]:
       Model: "sequential 1"
       Laver (type)
                                Output Shape
                                                      Param #
       ______
       dense 4 (Dense)
                                (None, 500)
                                                      24500
       dense 5 (Dense)
                                (None, 500)
                                                      250500
       dense 6 (Dense)
                                (None, 500)
                                                      250500
       dense 7 (Dense)
                                (None, 1)
                                                      501
       Total params: 526,001
       Trainable params: 526,001
       Layer (type)
                                Output Shape
                                                      Param #
       ______
       dense 4 (Dense)
                                (None, 500)
                                                      24500
       dense 5 (Dense)
                                (None, 500)
                                                      250500
       dense 6 (Dense)
                                (None, 500)
                                                      250500
       dense 7 (Dense)
                                (None, 1)
                                                      501
       ______
       Total params: 526,001
       Trainable params: 526,001
       Non-trainable params: 0
      model tf.compile(optimizer='Adam', loss='binary crossentropy',metrics=['accuracy'])
      epochs hist = model tf.fit(x train, y train, epochs=100, batch size=48)
```

```
Epoch 1/100
Epoch 2/100
Epoch 3/100
Epoch 4/100
Epoch 5/100
Epoch 6/100
Epoch 7/100
Epoch 8/100
Epoch 9/100
Epoch 10/100
Epoch 11/100
Epoch 12/100
Epoch 13/100
Epoch 14/100
Epoch 15/100
Epoch 16/100
Epoch 17/100
Epoch 18/100
Epoch 19/100
Epoch 20/100
Epoch 21/100
Epoch 22/100
Epoch 23/100
```

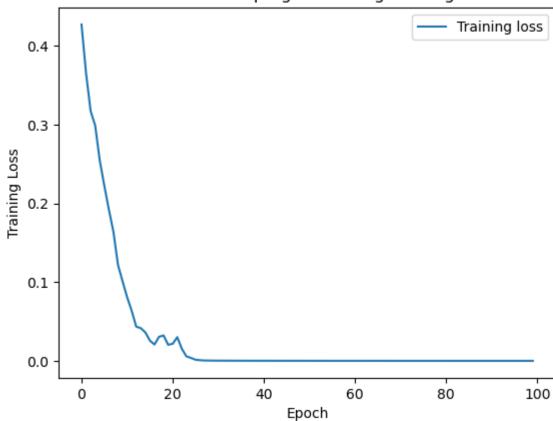
```
Epoch 24/100
Epoch 25/100
Epoch 26/100
Epoch 27/100
Epoch 28/100
Epoch 29/100
Epoch 30/100
Epoch 31/100
Epoch 32/100
Epoch 33/100
Epoch 34/100
Epoch 35/100
Epoch 36/100
Epoch 37/100
Epoch 38/100
Epoch 39/100
Epoch 40/100
Epoch 41/100
Epoch 42/100
Epoch 43/100
Epoch 44/100
Epoch 45/100
```

```
Epoch 46/100
Epoch 47/100
Epoch 48/100
Epoch 49/100
Epoch 50/100
Epoch 51/100
Epoch 52/100
Epoch 53/100
Epoch 54/100
Epoch 55/100
Epoch 56/100
Epoch 57/100
Epoch 58/100
Epoch 59/100
Epoch 60/100
Epoch 61/100
Epoch 62/100
Epoch 63/100
Epoch 64/100
Epoch 65/100
Epoch 66/100
Epoch 67/100
Epoch 68/100
```

```
Epoch 69/100
Epoch 70/100
Epoch 71/100
Epoch 72/100
Epoch 73/100
Epoch 74/100
Epoch 75/100
Epoch 76/100
Epoch 77/100
Epoch 78/100
Epoch 79/100
Epoch 80/100
Epoch 81/100
Epoch 82/100
Epoch 83/100
Epoch 84/100
Epoch 85/100
Epoch 86/100
Epoch 87/100
Epoch 88/100
Epoch 89/100
Epoch 90/100
```

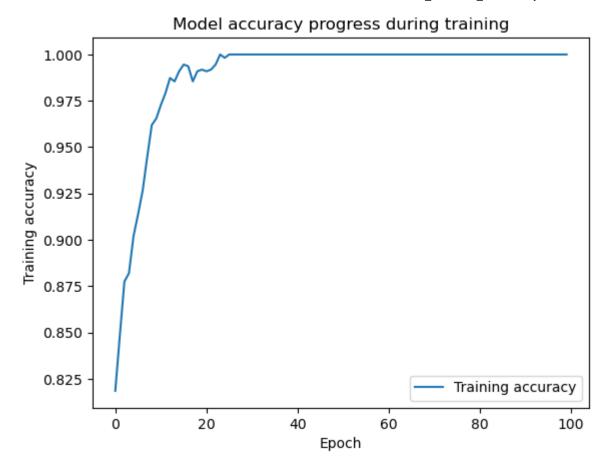
```
Epoch 91/100
  Epoch 92/100
  Epoch 93/100
  Epoch 94/100
  Epoch 95/100
  Epoch 96/100
  Epoch 97/100
  Epoch 98/100
  Epoch 99/100
  Epoch 100/100
  y pred tf = model tf.predict(x test)
  y pred tf = (y pred tf>0.5)
  12/12 [======== ] - Os 2ms/step
  plt.plot(epochs hist.history['loss'])
  plt.title('Model loss progress during training')
  plt.xlabel('Epoch')
  plt.ylabel('Training Loss')
  plt.legend(['Training loss'])
  <matplotlib.legend.Legend at 0x2563b431700>
Out[ ]:
```

Model loss progress during training



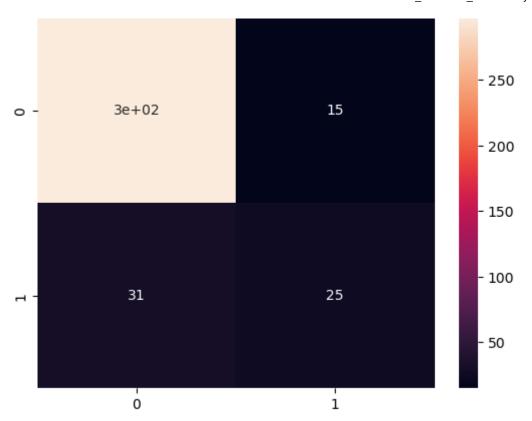
```
In []: plt.plot(epochs_hist.history['accuracy'])
    plt.title('Model accuracy progress during training')
    plt.xlabel('Epoch')
    plt.ylabel('Training accuracy')
    plt.legend(['Training accuracy'])
```

Out[]: <matplotlib.legend.Legend at 0x2563b499550>



```
In [ ]: cm_tf = confusion_matrix(y_test, y_pred_tf)
sns.heatmap(cm_tf, annot=True)
```

Out[]: <AxesSubplot:>



Viewing reports for each ML models

```
#Neural Network Classification report
print(classification_report(y_test,y_pred_tf))
              precision
                           recall f1-score
                                               support
           0
                    0.91
                              0.95
                                        0.93
                                                   312
           1
                    0.62
                              0.45
                                        0.52
                                                    56
                                        0.88
                                                   368
    accuracy
                                        0.72
   macro avg
                   0.77
                              0.70
                                                   368
weighted avg
                   0.86
                                        0.87
                              0.88
                                                   368
```

```
In [ ]: # Logistic Regression Classification report
print(classification_report(y_test,y_pred_LogRegression))
```

	precision	recall	f1-score	support	
0	0.91	0.98	0.94	312	
1	0.79	0.46	0.58	56	
accuracy			0.90	368	
macro avg	0.85	0.72	0.76	368	
weighted avg	0.89	0.90	0.89	368	

In []: #Random Forest Classification report

print(classification_report(y_test,y_pred_randomForest))

	precision	recall	f1-score	support
0	0.88	1.00	0.93	312
1	0.92	0.21	0.35	56
accuracy			0.88	368
macro avg	0.90	0.61	0.64	368
weighted avg	0.88	0.88	0.84	368

Conclusion

After analyzing Logistic Regression, Random Forest, and Neural Netowrk classifier, the precision for employees whom will stay in their respective company is high across all three models. However, the precision for employees who will leave is low and fluctuating often (except for random forest classification, but it has a low recall). This could mean that we will have possibly need more data from employee who has left their company to properly train the model to predict the employees who will leave the company.