# Project Report Term Project – Group NO #2

# **Group Members:**

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# 1. BUSINESS CASE

#### 1.1 EXECUTIVE SUMMARY

ABC Rental Management Inc. faces significant challenges with its outdated and disparate information systems, inhibiting operational efficiency and scalability in a competitive market. The Centralized Rental Management System (CRMS) project is proposed to address these challenges by integrating all rental operations into a single, agile, and scalable web platform. Anticipated outcomes include a 20% reduction in operational overhead, a 30% decrease in data-related errors, and a 15% increase in tenant retention rates, directly contributing to improved operational efficiency, data integrity, and tenant satisfaction. This project is aligned with ABC Rental Management Inc.'s strategic goals of leveraging technology for business growth and operational excellence, offering a compelling return on investment through cost savings and enhanced competitive positioning. The CRMS project is not just an operational necessity but a strategic imperative to maintain and enhance ABC Rental Management Inc.'s market leadership.

#### **1.1.1** Issue

ABC Rental Management Inc., the leading rental management company in Canada, currently operates with several outdated information systems. These systems are inefficient, not integrated, and cannot support the company's rapid expansion and acquisition of new properties. This has resulted in increased operational costs, data inconsistency, and a compromised tenant experience.

#### 1.1.2. Anticipated Outcomes

Implementing the Centralized Rental Management System (CRMS) will enable ABC Rental Management Inc. to manage all rental operations on a unified platform. This will improve operational efficiency, provide real-time data accessibility, and enhance tenant service quality.

#### 1.1.3. Recommendation

We recommend developing the CRMS using agile methodologies to provide a scalable, user-friendly platform that integrates all management aspects of the rental business, including properties, tenants, staff, and maintenance activities.

#### 1.1.4. Justification

The CRMS project aligns with ABC Rental Management Inc.'s strategic goals and is expected to reduce operational overhead, improve data management, enhance tenant satisfaction, and provide a strong return on investment.

# 1.2. BUSINESS CASE ANALYSIS TEAM

Role	Description	Name
Product Owner / Project Manager	Oversees project alignment with business goals.	Yasaman Mirvahabi Sabet
Lead Developer / Engineer	Technical leadership and development oversight.	Dorsa Mohammadi
Quality Assurance Analyst	Ensure the product meets quality standards.	Dilara Yalniz
UX/UI Designer	User interface and experience design.	Thanh Vu Le

#### 1.3. PROBLEM DEFINITION

#### 1.3.1. Problem Statement

The existing disparate systems for property and tenant management lead to inefficiencies and increased operational costs, hindering ABC Rental Management Inc.'s ability to scale effectively.

# 1.3.2. Organizational Impact

The new CRMS will streamline rental management processes, reduce the administrative burden on staff, and enable better data-driven decisions.

# 1.3.3. Technology Migration

The phased technology migration plan will ensure a smooth transition from existing systems to the CRMS with minimal operational disruption.

#### 1.4. PROJECT OVERVIEW

# 1.4.1. Project Description

The CRMS project will deliver a web-based platform that supports all operational aspects of ABC Rental Management Inc., with a focus on scalability, security, and user experience.

# 1.4.2. Goals and Objectives

Integrate all property management functions into a single platform.

Provide a superior tenant portal for lease and maintenance management.

Automate and optimize internal management processes.

# 1.4.3. Project Performance

Key metrics for project performance will include system uptime, user adoption rates, and operational efficiency gains.

# 1.4.4. Project Assumptions

Assumptions include the availability of resources, stakeholder support, and the adaptability of ABC Rental Management Inc.'s operations to the new system.

## 1.4.5. Project Constraints

Constraints may involve limited IT resources, budget restrictions, and the availability of technologies.

## 1.4.6. Major Project Milestones

Project Kickoff: February 19th, 2024

Completion of Requirements: April 9th, 2024

System Development Phase: March 11th, 2024 - April 30th, 2024

Testing & Quality Assurance: May 1st, 2024 - May 15th, 2024

CRMS Go-Live: May 16th, 2024

Project Closeout: June 1st, 2024

# 2. PRODUCT VISION STATEMENT

For rental property managers and tenants requiring a streamlined, efficient, and integrated approach to property management, the Centralized Rental Management System (CRMS) is a comprehensive, web-based property management platform. It significantly reduces administrative overhead, simplifies tenant interactions, and consolidates property data into a single, user-friendly interface. Unlike the multiple, outdated systems currently in use which are fragmented and inefficient, our product will offer a unified interface with real-time data processing, advanced analytics, and mobile accessibility. This enables ABC Rental Management Inc. to enhance operational efficiency, improve tenant satisfaction, and lead the digital transformation in property management across Canada

.

## 3. AGILE TEAM CHARTER

**Project Name:** Group Project – Group NO#2

**Vision:** To develop a Centralized Rental Management System that modernizes, streamlines, and elevates the property management process for ABC Rental Management Inc., leveraging technology to create a seamless experience for both staff and tenants.

**Mission:** To replace outdated and disparate systems with a unified, intuitive, and scalable webbased platform, thereby improving operational efficiency, tenant engagement, and data management.

#### Success Criteria:

- 1) Successful launch of the CRMS by May 16th, 2024.
- 2) Achieve a 20% reduction in operational overhead within the **first year post-implementation.**
- 3) Realize a 15% increase in tenant retention rates within the first six months.
- 4) Receive an 80% positive feedback rate from users within the first three **months after going live.**

# **Team Composition:**

Name	Role	Phone
Yasaman Mirvahabi Sabet	Product Owner / Product Manager	647 - *** - ****
Dorsa Mohammadi	Lead Developer / Engineer	647 - *** - ****
Dilara Yalniz	Quality Assurance Analyst	647 - *** - ****
Thanh Vu Le	UX/UI Designer	647 - *** - ****

#### **Communication Plan:**

- Daily stand-ups every morning at 9:00 AM.
- Sprint review and planning sessions at the end of each sprint.
- Ad-hoc meetings as needed, with a focus on maintaining open channels of communication through Slack and email.

# **Rules of Behavior:**

- Maintain respect and professionalism at all times.
- Foster a collaborative environment by actively seeking and providing constructive feedback.
- Commit to transparency and continuous improvement.
- Ensure all team members are fully engaged and contributing to discussions.

# 3.1. Sponsor Acceptance

Approved by the Project Sponsor:		
	Date:	
<project sponsor=""></project>		
<project sponsor="" title=""></project>		

# 4. USER PERSONAS

# 4.1. Property Managers

1. Persona: Jacob Smith

**Age:** 35

Role: Senior Property Manager

Goals: Streamline the management of multiple properties, automate routine tasks, and

improve tenant satisfaction.

Challenges: Managing time effectively, dealing with diverse tenant issues, and ensuring

maintenance is completed promptly.

Behaviors: Relies heavily on technology for organization, works on-the-go, and prioritizes

efficiency.

2. Persona: Maria Gonzalez

Age: 42

Role: Property Manager

Goals: Enhance communication with tenants, simplify the rent collection process, and reduce

paperwork.

Challenges: Juggling various tasks simultaneously, keeping track of numerous properties, and

maintaining high occupancy rates.

Behaviors: Prefers detailed reports, uses desktop over mobile, values face-to-face interactions.

3. Persona: Alan Turing

Age: 50

Role: Portfolio Manager

**Goals:** Obtain a comprehensive view of property portfolio performance, make data-driven

decisions, and improve ROI.

**Challenges:** Accessing real-time data, monitoring property managers' performance, and

predicting market trends.

Behaviors: Data-oriented, prefers desktop interfaces, often in meetings, relies on high-level

summaries.

#### 4.2. Tenants

1. Persona: Emily Carter

Age: 27

**Role:** Young Professional

Goals: Find and secure a rental conveniently, manage rental affairs digitally, and report

maintenance issues easily.

Challenges: Navigating rental agreements, understanding lease terms, and communicating

effectively with property management.

Behaviors: Mobile savvy prefers text communication, and values prompt responses.

**2. Persona:** David Lee

Age: 32

Role: Freelancer

Goals: Easy payment of rent, clear guidelines on property use, straightforward process for

renewing leases.

**Challenges:** Keeping track of payment due dates, and getting prompt maintenance service. **Behaviors:** Relies on email and online forms, often forgetful about due dates, needs calendar

reminders.

3. Persona: Olivia Brown

Age: 60 Role: Retiree

**Goals:** Hassle-free living environment, accessibility to management for issues or inquiries.

**Challenges:** Adopting new technology for rental management, reading small text on screens. **Behaviors:** Prefers phone calls over apps, like in-person interactions, need user-friendly and

accessible design.

## 4.3. Maintenance Staff

1. Persona: Mike Johnson

**Age:** 38

**Role:** Maintenance Supervisor

**Goals:** Efficiently manage and dispatch work orders, track maintenance requests, and ensure

quality repairs.

Challenges: Balancing urgent repairs with routine maintenance, tracking parts inventory, and

keeping up with multiple work orders.

Behaviors: Uses mobile device to receive and update work status, is technically savvy, prefers

visual documentation of issues.

**2. Persona:** Sophia Rodriguez

**Age:** 30

Role: Maintenance Technician

**Goals:** Access to detailed work orders, easy communication with property managers, submit

job reports on the go.

**Challenges:** Receiving clear and concise job details, updating job status in real-time, and

navigating between properties.

Behaviors: Reliant on a mobile app for work updates, values direct communication channels,

and often multitasks.

3. Persona: Ahmed El-Sayed

**Age:** 45

**Role:** HVAC Specialist

Goals: Receive timely notifications of maintenance requests, maintain a log of service history,

and ensure customer satisfaction.

Challenges: Tracking service schedules for multiple properties, and accessing historical

maintenance data.

Behaviors: Prefers detailed digital service records, occasionally resistant to adopting new tech

solutions.

# 4.4. Administrative Staff

1. Persona: Rachel Kim

**Age:** 25

**Role:** Administrative Assistant

Goals: Streamline administrative processes, manage tenant documentation, and support

management with accurate reporting.

Challenges: Organizing a large volume of tenant data, generating reports, and scheduling

appointments.

**Behaviors:** Highly organized, comfortable with office software, seeks efficiency in tasks.

**2.** Persona: Steven Clarke

**Age:** 40

**Role:** Financial Controller

Goals: Accurate financial reporting, effective budget management, and compliance with

housing regulations.

Challenges: Integrating financial data from different sources, maintaining up-to-date rent

rolls, and conducting audits.

Behaviors: Detail-oriented, relies on robust software for financial tasks, analytical mindset.

3. Persona: Nora Abdelrahman

**Age:** 35

**Role:** Office Manager

Goals: Keep office operations smooth, ensure staff are well-supported, and oversee

procurement for office supplies.

Challenges: Streamlining office communication, managing vendor contracts, and handling

staff schedules.

**Behaviors:** Multitasker, prioritizes clear communication, adapts quickly to new systems.

#### 4.5. Potential Tenants

**1. Persona:** Alex Turner

**Age:** 28

**Role:** Graduate Student

Goals: Easily search for affordable housing, understand the lease process, and secure housing

remotely.

Challenges: Finding rental properties within budget, and navigating through complex rental

applications.

Behaviors: Values straightforward, clear information, conducts most tasks online, appreciates

quick feedback.

2. Persona: Samantha Green

**Age:** 22

**Role:** Young Professional

Goals: Find a rental that allows for an easy commute, manage leasing documents digitally,

and have a clear understanding of amenities and policies.

Challenges: Comparing different rental options, setting up utilities and services, and

understanding tenant rights and responsibilities.

Behaviors: Relies on user reviews and virtual tours, and seeks convenient online transactions.

**3. Persona:** Tonya and Bob Harris

**Age:** 55 and 58

**Role:** Couple looking to downsize

Goals: Secure a smaller, maintenance-free living space, and easy access to property

management for any concerns.

**Challenges:** Downsizing from a home to an apartment, finding a community that fits their

lifestyle.

Behaviors: Prefers in-person viewings, values community reputation, requires clear and

regular communication.

# 4.6. Executives/Owners

1. Persona: Elizabeth Yuan

Age: 47 Role: CEO

**Goals:** Grow the rental management business, make data-driven strategic decisions, and maintain a high standard of tenant service.

**Challenges:** Keeping abreast of market trends, driving business innovation, and ensuring company profitability.

**Behaviors:** Decisive leader, looks for high-level dashboards, prefers executive summaries over detailed reports.

#### **2. Persona:** Charles Ndubisi

**Age:** 52

**Role:** Director of Operations

**Goals:** Optimize company operations, improve staff performance, and ensure operational excellence.

**Challenges:** Balancing operational efficiency with cost management, and overseeing cross-departmental collaboration.

**Behaviors:** Relies on metrics and KPIs, focuses on process improvement, and champions best practices.

#### **3. Persona:** Anita Singh

**Age:** 43

**Role:** Chief Financial Officer (CFO)

**Goals:** Ensure the financial health of the company, manage budgets effectively and reduce operational costs.

**Challenges:** Financial forecasting, risk management, ensuring return on investment for technology initiatives.

**Behaviors:** Analytical, risk-averse, requires robust financial reporting tools.

# **5. USER STORIES**

# 5.1. Property Manager

- **1. As a property manager**, I want to easily update the status of units (occupied, maintenance, available), so that I can keep track of property states in real-time.
- **2.** As a property manager, I want to automate the notification process for lease renewals to tenants, so that I can ensure continuous occupancy and reduce manual follow-ups.
- **3. As a property manager**, I want to have a feature to quickly assess the profitability of each property, so that I can make informed investment decisions.
- **4. As a property manager**, I want to log into a centralized dashboard, so that I can get an overview of all the properties I manage.
- **5.** As a property manager, I want to receive notifications of maintenance issues reported by tenants, so that I can address them promptly.
- **6. As a property manager**, I want to view analytics on property occupancy rates, so that I can make informed decisions about promotions and pricing.
- **7. As a property manager**, I want to create listings for vacant properties, so that I can advertise to potential tenants.
- **8. As a property owner**, I want to receive alerts on my phone for critical issues like overdue rent or emergency maintenance, so that I can take immediate action.

# 5.2. Tenants

- **1. As a tenant**, I want to be able to report emergencies through a quick-access feature in the portal, so that urgent issues are prioritized and resolved swiftly.
- **2. As a tenant**, I want to receive automated reminders for lease expiration and renewal options, so that I'm informed well in advance.
- **3. As a tenant**, I want to access a history of my rental payments and maintenance requests, so that I have a personal record for reference.
- **4. As a tenant**, I want to pay my rent through an online portal, so that I can ensure timely payments without mailing checks or visiting the bank.
- **5. As a tenant**, I want to submit maintenance requests online, so that I don't have to call or email the property manager.
- **6. As a tenant**, I want to sign my lease agreement digitally, so that I can do it conveniently without having to print and scan documents.

#### 5.3. Maintenance Staff

- **1. As a maintenance staff member**, I want to see the urgency level of maintenance requests, so that I can prioritize tasks effectively.
- **2. As a maintenance staff member**, I want to have access to tenant feedback on completed jobs, so that I can improve my service.
- **3.** As a maintenance staff member, I want to log hours worked on each job directly in the system, so that I can accurately track my time for payroll.
- **4. As a maintenance worker**, I want to receive and update work orders digitally, so that I can efficiently manage my tasks and update job statuses in real-time.
- **5. As a maintenance worker**, I want to view the history of repairs for a given property, so that I can better diagnose and fix current issues.

#### 5.4. Administrative Staff

- **1. As an administrative staff member**, I want to have the ability to export data into spreadsheets, so that I can perform additional analysis or reporting as needed.
- **2. As an administrative staff member**, I want to securely store and easily retrieve all tenant documentation, so that compliance is maintained.
- **3. As an administrative staff member**, I want to synchronize lease dates with email marketing tools, so that I can effectively communicate with tenants about renewals and offers.
- **4. As an administrative staff member**, I want to generate financial reports with a few clicks, so that I can provide accurate data for budgeting and forecasting.
- **5. As an administrative staff member**, I want to have a calendar view of all property leases, so that I can track when they start, end, and need to be renewed.

#### 5.5. Potential Tenants

- **1. As a potential tenant**, I want to schedule property viewings through the platform, so that I can efficiently plan visits without back-and-forth communication.
- **2. As a potential tenant**, I want to be able to compare different properties, so that I can make the best choice for my needs.
- **3. As a potential tenant**, I want to get notified about new listings that match my preferences, so that I don't miss out on suitable opportunities.
- **4. As a potential tenant**, I want to browse available properties by location and price, so that I can find a suitable home that fits my criteria.
- **5. As a potential tenant**, I want to apply for a rental online, including submitting required documents, so that I can do everything needed from my computer or phone.

# 5.6. Executives / Owners

- **1. As an executive**, I want to easily aggregate financial data from all properties for board presentations, so that I can showcase company performance succinctly.
- **2. As an executive**, I want to set permissions for different levels of data access among staff, so that sensitive information is safeguarded.
- **3. As an owner**, I want to receive automated investment opportunity alerts based on real-time market data, so that I can consider expanding the portfolio strategically.
- **4. As an executive**, I want to see performance dashboards showing the financial health of the properties, so that I can make strategic decisions.
- **5. As a property owner**, I want to receive alerts on my phone for critical issues like overdue rent or emergency maintenance, so that I can take immediate action.

# 6. Prioritized Product Backlog for CRMS

Priority	Product Backlog Item	User Story NO	User Story	Story Points
1	Centralized Dashboard for Property Managers	PM-4	As a property manager, I want to log into a centralized dashboard	8
2	Online Rent Payment System	T-4	As a tenant, I want to pay my rent through an online portal	5
3	Digital Work Order System	MS-4	As a maintenance worker, I want to receive and update work orders digitally	8
4	Tenant Lease Renewal Notifications	PM-2	As a property manager, I want to automate the notification	3
5	Property Listings Creation Tool	PM-7	As a property manager, I want to create listings for vacant	5
6	Property Profitability Analysis	PM-3	As a property manager, I want	13

			to have a feature	
			to quickly assess	
7	Emergency	T-1	As a tenant, I	5
	Reporting Feature		want to be able to	
	for Tenants		report	
			emergencies	
8	Maintenance	T-5	As a tenant, I	3
	Request Online	. •	want to submit	
	Submission		maintenance	
	3431111331311		requests online	
9	Export Data into	AS-1	As an	2
J	Spreadsheets	7.0 1	administrative	_
	Spreadsneets		staff, I want to	
			have the ability to	
			export data	
10	Schedule Property	PT-1	As a potential	8
10	Viewings Online	1 1-7	tenant, I want to	8
	viewings Omine		schedule property	
			viewings	
			through	
11	Digital Loaco	T-6		5
11	Digital Lease	1-0	As a tenant, I	5
	Agreement		want to sign my	
12	Signing	т э	lease agreement	2
12	Access to Rental	T-3	As a tenant, I	3
	Payment and		want to access a	
	Request History		history of my	
40		554.4	rental payments	2
13	Update Unit	PM-1	As a property	2
	Status in Real-		manager, I want	
	Time		to easily update	
			the status of	
			units	_
14	Tenant Feedback	MS-2	As a maintenance	3
	Access for		staff member, I	
	Maintenance		want to have	
			access to tenant	
			feedback	
15	Property Analytics	PM-6	As a property	8
	and Reporting		manager, I want	
			to view analytics	
			on property	
			occupancy rates	

16	Property Viewing Scheduler	PT-1	As a potential tenant, I want to	5
	Scriedulei		schedule property	
			viewings through	
			the platform	
			·	
17	Maintenance Task	MS-1	As a maintenance	2
	Prioritization		staff member, I	
			want to see the	
			urgency level of	
18	Automated	E/O-3	As an owner, I	13
	Investment		want to receive	
	Opportunity		automated	
	Alerts		investment	
			opportunity alerts	
19	Lease Expiration	T-2	As a tenant, I	3
15	and Renewal	1-2	want to receive	3
	Reminders		automated	
	nemmaers		reminders for	
			lease expiration	
			and renewal	
			options	
20	Critical Alerts for	PM-8	As a property	8
	Property Owners		owner, I want to	
			receive alerts on	
			my phone for	
			critical issues	
21	Financial Data	E/O-1	As an executive, I	13
	Aggregation for		want to easily	
	Executives		aggregate	
าา	Tenant	AS-2	financial data	2
22	Documentation	A3-Z	As an administrative	2
	Secure Storage		staff member, I	
	Secure Storage		want to securely	
			store and easily	
			retrieve all tenant	
			documentation	
23	Maintenance	MS-3	As a maintenance	5
	Hours Tracking for		staff member, I	
	Payroll		want to log the	
			hours worked on	
			each job	
24	Online Property	PT-4	As a potential	3
	Browsing by		tenant, I want to	
	Prospects		browse available	

			properties by location and	
			price	
25	Performance Dashboards for Executives	E/O-4	As an executive, I want to see performance dashboards	8
26	Data Access Permissions for Staff	E/O-2	As an executive, I want to set permissions for different levels of data access	5
27	Rental Application Process Online	PT-5	As a potential tenant, I want to apply for a rental online	13
28	Property Comparison Tool	PT-2	As a potential tenant, I want to be able to compare different properties	5
29	Lease Date Synchronization with Marketing	AS-3	As an administrative staff member, I want to synchronize lease dates with email marketing tools	2
30	Notification System for Maintenance Issues	PM-5	As a property manager, I want to receive notifications of maintenance issues reported by tenants	3
31	Repair History for Maintenance Workers	MS-5	As a maintenance worker, I want to view the history of repairs for a given property	8
32	Financial Reporting Tool for Admin Staff	AS-4	As an administrative staff member, I want to generate financial reports with a few clicks	5

33	Alerts for Overdue	E/O-5	As a property	8
	Rent and		owner, I want to	
	Maintenance		receive alerts on	
			my phone	
34	New Listing	PT-3	As a potential	5
	Notifications for		tenant, I want to	
	Prospects		get notified about	
			new listings that	

# 7. STORY PRIORITY

User Story NO	Business Value Addition	MoSCoW	Note
PM-1	HV	М	Core operational efficiency for property management.
PM-2	HV	M	Vital for tenant retention.
PM-3	HV	S	Strategic for investment and growth.
PM-4	HV	M	Essential for daily operational oversight.
PM-5	HV	М	Critical for maintaining property and tenant satisfaction.
PM-6	MV	S	Important for decision- making but not immediately critical.
PM-7	MV	S	Supports growth but is secondary to core functionalities.
PM-8	HV	M	Immediate alerts for critical issues are essential.
T-1	HV	M	Directly impacts tenant safety and satisfaction.
T-2	MV	S	Enhances tenant experience.
T-3	MV	S	Important for tenant convenience.
T-4	HV	M	Direct impact on financial transactions.

ΤΓ	1157	D.4	Faccutial for
T-5	HV	M	Essential for
			operational efficiency.
T-6	MV	S	Modernizes tenant
			interactions but can
			initially be manual.
MS-1	MV	S	Important for internal
			efficiency.
MS-2	MV	S	Enhances service
			quality.
MS-3	LV	С	Beneficial for payroll
			accuracy but not
			immediately critical.
MS-4	HV	М	Core to maintenance
			operations.
MS-5	LV	С	Useful for diagnostics
5			but not a day-one
			requirement.
AS-1	MV	S	Supports
A3-1	IVIV	3	administrative
			efficiency.
AC 2	111/	N.4	·
AS-2	HV	M	Critical for compliance
			and operational
			integrity.
AS-3	LV	С	Enhances marketing
		_	but is not critical.
AS-4	MV	S	Important for financial
			oversight.
AS-5	LV	С	Useful for planning but
			lower immediate value.
PT-1	MV	S	Facilitates tenant
			acquisition process.
PT-2	LV	С	Beneficial for tenant
			decision-making.
PT-3	LV	W	Future features to
			enhance tenant
			engagement.
PT-4	MV	S	Important for
			marketability and
			tenant convenience.
PT-5	MV	S	Supports digital
			transformation and
			accessibility.
E/O-1	HV	M	Essential for business
-,		1.4.	performance
			monitoring.
E/O-2	HV	M	Critical for data security
L/ U-Z	11 V	IVI	and compliance.
			and compliance.

E/O-3	MV	S	Strategic for growth
			but not immediately
			critical.
E/O-4	HV	M	Vital for strategic
			decision-making.E/O-5
E/O-5	HV	M	Immediate alerts for
			management are
			essential.

# **8. STORY POINT**

User Story NO	Scrum Poker (Story Points)	T-Shirt Size	Note
PM-1	5	M	Moderately complex, and requires updates to several system components.
PM-2	3	S	Less complex, likely a feature enhancement.
PM-3	8	L	Requires significant business logic and potentially complex UI.
PM-4	5	М	Integration with existing systems and new dashboard creation.
PM-5	3	S	Update to the notification system.
PM-6	8	L	Analysis and reporting tool integration.
PM-7	13	XL	Comprehensive new functionality for property listing.
PM-8	1	XS	Simple alert system implementation.
T-1	2	S	Adding an emergency feature could be straightforward if based on existing systems.
T-2	3	S	Scheduled notification system.

T-3	5	M	Accessing and
. 9	J		displaying historical
			data.
T-4	2	S	Integration with a
			payment gateway.
T-5	3	S	Online form for
	-		maintenance requests.
T-6	8	L	Digital lease agreement
			setup can be complex.
MS-1	5	M	Prioritizing tasks based
			on an urgency level
			involves some
			complexity.
MS-2	2	S	Feedback system for
			completed jobs.
MS-3	3	S	Direct logging of hours
			into the system.
MS-4	8	L	Real-time digital work
			order management.
MS-5	13	XL	Creating a history log
			with diagnostic tools is
			complex.
AS-1	3	S	The export function
			could be a simple
			feature addition.
AS-2	5	M	Secure storage and
			retrieval systems
			require more effort.
AS-3	8	L	Synchronizing with
			marketing tools could
A.C. A	42	W	be challenging.
AS-4	13	XL	Automated financial
			reporting is highly
AS-5	2	S	complex.  The calendar view for
A3-3	2	3	leases is less complex if
			using existing solutions.
PT-1	5	M	Scheduling viewings
1 1-1	J	IVI	involves coordinating
			multiple calendars.
PT-2	2	S	Property comparison
,	_	ŭ	feature based on
			filters.
PT-3	8	L	Alert system for new
			listings.

PT-4	5	М	Filtering available properties by location and price.
PT-5	13	XL	Full online application and document submission process.
E/O-1	8	L	The aggregation of financial data can get complex depending on the sources.
E/O-2	5	М	Data access level management system.
E/O-3	2	S	Simple alert for investment opportunities based on predefined criteria.
E/O-4	5	М	Creation of performance dashboards.
E/O-5	1	XS	Critical alert implementation is straightforward.

# 9. ACCEPTANCE CRITERIA

# 9.1. Property Managers

# 9.1.1. PM-1: Update Status of Units

- The system allows property managers to update the status of units to "Occupied," "Maintenance," or "Available."
- The status change is reflected in real-time across all system views.
- Property managers receive a confirmation notification upon status update.

# 9.1.2. PM-2: Automate Lease Renewal Notifications

- The system automatically sends out lease renewal notifications according to the pre-set renewal period.
- Tenants confirm receipt of the notification.
- The system logs and timestamps all renewal notifications and responses.

## 9.1.3. PM-3: Profitability Assessment Feature

- Property managers can access a feature that presents profitability analytics for each property.
- The feature includes net profit, expenses, and revenue streams.
- Data is exportable for further analysis.

#### 9.1.4. PM-4: Centralized Dashboard Access

- Upon login, property managers are directed to a centralized dashboard.
- The dashboard displays an overview of all properties managed.
- Critical alerts and notifications are prominently displayed.

#### 9.1.5. PM-5: Notifications of Maintenance Issues

- Property managers receive instant notifications of maintenance issues reported by tenants.
- The system allows prioritization and tracking of maintenance issues.

#### 9.2. Tenants

#### 9.2.1. T-1: Report Emergencies

- Tenants have access to a quick-access feature for reporting emergencies.
- The system prioritizes and flags emergency issues for immediate attention.

#### 9.2.2. T-2: Automated Lease Renewal Reminders

- Tenants receive automated reminders for lease renewals well in advance.
- The system tracks and confirms tenant receipt of reminders.

#### 9.2.3. T-3: Rental Payment and Maintenance Request History

- Tenants can view their history of rental payments and submit maintenance requests.
- The system provides printable records of tenant activity.

#### 9.3. Maintenance Staff

# 9.3.1. MS-1: Urgency Level of Maintenance Requests

- Maintenance requests are categorized by urgency level in the system.
- Staff members can sort and prioritize tasks based on urgency.
- Completion status can be updated and tracked by the maintenance team.

#### 9.4. Administrative Staff

#### 9.4.1. AS-1: Data Expert to Spreadsheets

- Administrative staff can export relevant data into spreadsheet formats.
- The system ensures data accuracy and integrity during export.

# 9.4.2. AS-2: Secure Tenant Documentation Storage

- All tenant documents are securely stored with access logged and controlled.
- Document retrieval is efficient and maintains compliance with data protection standards.

# 9.5. Potential Tenants

# 9.5.1. PT-1: Schedule Property Viewings

- Potential tenants can schedule property viewings through an integrated calendar system.
- The system sends confirmations and reminders for scheduled viewings.

# 9.6. Executives / Owners

#### 9.6.1. E/O-1: Aggregate Financial Data for Presentations

- Executives can compile financial data from all properties into a presentation-friendly format.
- The system provides visual analytics and dashboard overviews for board meetings.

# 10. IMPLEMENTATION PLAN

# 10.1. Property Manager

#### 10.1.1. Update Status of Units

- **Task 1:** Design the unit status update feature in the system.
- Task 2: Implement a dropdown menu or toggle switches for unit status options.
- Task 3: Develop real-time system updates and notifications for status changes.
- **Task 4:** Test the unit status update functionality for accuracy and speed.

#### 10.1.2. Automate Lease Renewal Notifications

- **Task 1:** Create a lease renewal notification algorithm.
- **Task 2:** Integrate the notification system with tenant contact information.
- Task 3: Set up automatic email and SMS notification services.
- **Task 4:** Conduct testing to ensure timely delivery of notifications.

# 10.1.3. Profitability Analytics Dashboard

- Task 1: Define key profitability metrics for properties.
- Task 2: Develop an analytics dashboard interface for property managers.
- **Task 3:** Integrate financial data sources with the analytics tool.
- Task 4: Test analytics dashboard for data accuracy and insightful reporting.

#### 10.2. Tenant

# 10.2.1. Rental Payment and Maintenance Request History

- Task 1: Develop a historical data storage system for payments and requests.
- Task 2: Design a user interface for tenants to access their history.
- Task 3: Implement secure login and data retrieval processes.
- **Task 4:** Validate the accuracy and security of historical data retrieval.

# 10.2.2. Digital Lease Agreement Process

- Task 1: Build digital lease document generation with e-signature capabilities.
- Task 2: Create a secure tenant verification process for signing digital leases.
- Task 3: Integrate lease agreements with the tenant and property manager dashboards.
- Task 4: Conduct user acceptance testing for the digital lease agreement process.

## 10.3. Maintenance Staff

#### **10.3.1.** Emergency Maintenance Alerts

- Task 1: Establish a categorization system for maintenance requests by level of urgency.
- Task 2: Develop a protocol for emergency maintenance alerts to staff and management.
- Task 3: Integrate the alert system with mobile devices for immediate notifications.
- Task 4: Perform drills and testing to ensure swift response to emergency alerts.

#### 10.3.2. Queue System for Maintenance Requests

- **Task 1:** Build a queue management system for incoming maintenance requests.
- Task 2: Design an interface for maintenance staff to view and update queue status.
- Task 3: Develop an algorithm for automatic queue prioritization.
- Task 4: Test the queue system for efficient handling of maintenance requests.

#### 10.4. Administrative Staff

# 10.4.1. Export Data into Spreadsheets

- Task 1: Build an export function compatible with spreadsheet software.
- Task 2: Implement data selection and filtering options for export.
- Task 3: Ensure data integrity and format compatibility during export.
- Task 4: Test the export functionality with various data sets for reliability.

#### 10.5. Potential Tenant

#### 10.5.1. Scheduling System for Property Viewings

- **Task 1:** Implement an online scheduling tool within the rental platform.
- Task 2: Create an automated process for confirmation and reminders for viewings.
- Task 3: Develop a calendar system for property managers to manage viewings.
- Task 4: Perform usability testing with potential tenants to refine the scheduling process.

# 10.6. Executive/Owner

# 10.6.1. Aggregate Financial Data

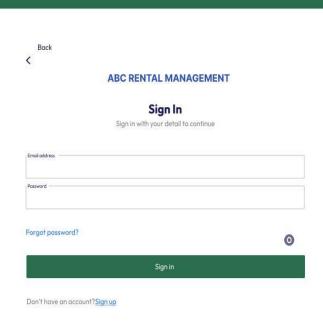
- Task 1: Develop a financial data aggregation tool for executives.
- Task 2: Design a dashboard to display key financial metrics.
- Task 3: Implement data visualization tools for presentation purposes.
- Task 4: Test the system for accuracy and ease of use in data aggregation.

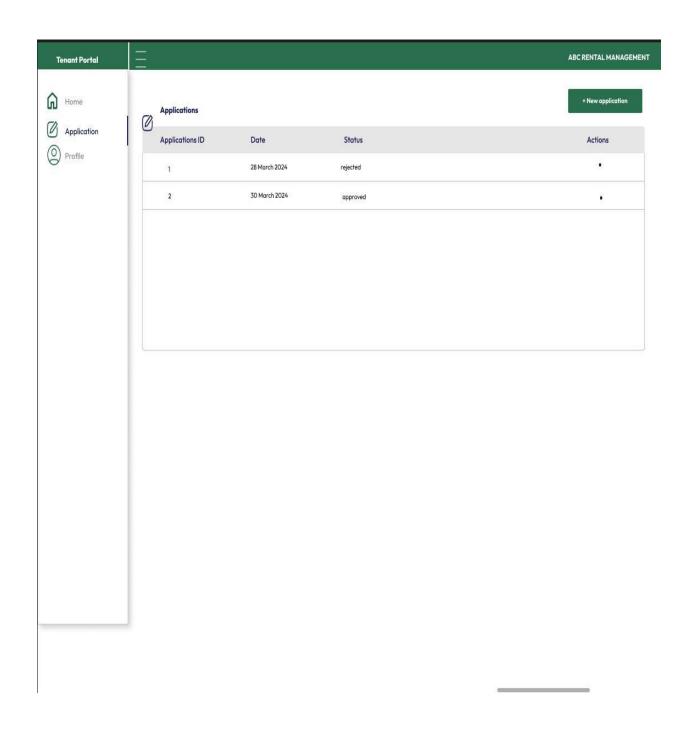
#### 10.6.2. Mobile Accessibility for System Alerts

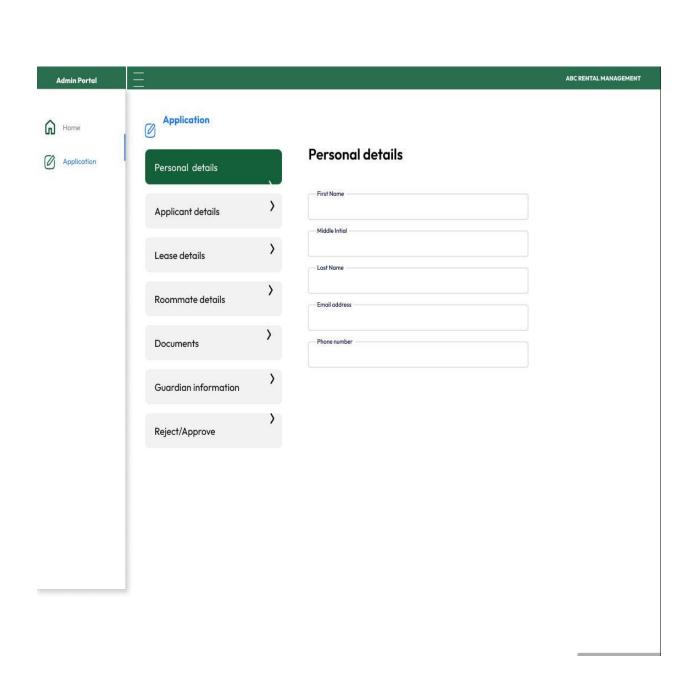
- **Task 1:** Design mobile push notifications for critical system alerts.
- Task 2: Implement alert prioritization logic based on issue severity.
- Task 3: Ensure compatibility of alerts with various mobile operating systems.
- Task 4: Test the alert system for different scenarios and user roles.

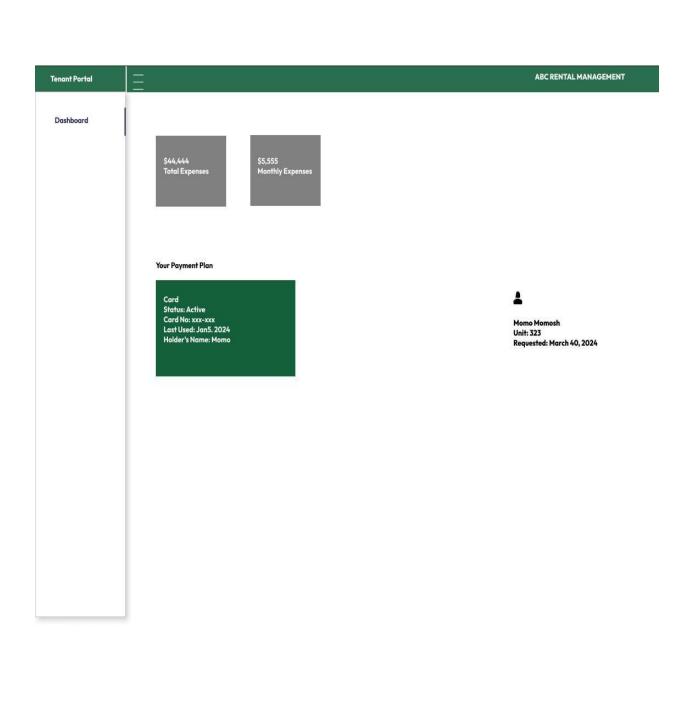
# 11. PRODUCT'S USER INTERFACE

ABC RENTAL MANAGEMENT
<b>Sign Up</b> Sign up with your detail to continue
First name
Middle intid
Last name
Gender .
Phore number
Email address
Possword
Confirm password —
Already have an account? Sign in
Back Sign up









# 12. PROJECT RETROSPECT REPORT

# **12.1.** Project Overview:

The project aimed to develop a Centralized Rental Management System (CRMS) for ABC Rental Management Inc., addressing the need for a unified platform to manage rental properties, tenants, maintenance issues, and financials across Canada. The project was initiated in response to the organizational need for efficiency, improved tenant satisfaction, and better data management as outlined in the System Service Request and further detailed through user stories and development tasks.

# 12.2. Project Duration:

Start Date: Feb 20<sup>th</sup>, 2024.

End Date: April 9<sup>st</sup>, 2024.

#### 12.3. Scrum Core Team Members:

Product Owner: Yasaman Mirvahabi Sabet

Development Team: Dorsa Mohammadi, Dilara Yalniz, Thanh Vu Le

#### 12.4. Stakeholders:

ABC Rental Management Inc. Executives Property Managers
Tenants

# 12.5. Key Deliverables:

- Project Plan and Agile Team Charter
- User Stories and Prioritized Product Backlog
- Wireframes and User Interface Designs
- Implementation Plan and Story to Task Mapping

# 12.6. Lessons Learned:

#### **12.6.1.** User Story Prioritization:

The process highlighted the importance of closely aligning product features with business and user needs. Prioritizing user stories based on the MoSCoW method and business value-addition provided a clear direction but also emphasized the need for flexibility in adjusting priorities as project insights evolve.

#### 12.6.2. Team Collaboration:

Effective communication and collaboration tools were essential in maintaining project momentum. Regular stand-ups and sprint reviews fostered a culture of transparency and continuous feedback, crucial for agile development.

# 12.6.3. Technical Challenges:

Designing a system to integrate diverse functionalities—rental payments, maintenance requests, and financial reporting—presented significant technical challenges. Early prototyping and iterative development helped address these issues progressively.

#### 12.6.4. User Involvement:

Engaging end-users (property managers and tenants) early in the design process through user stories and wireframing sessions contributed to a more user-centric design. Future projects could benefit from even deeper involvement and testing with end-users.

# 12.7. Agreed Actionable Improvements:

#### 12.7.1. Enhanced User Research:

Future projects will allocate more time and resources to upfront user research, including interviews and surveys, to better understand user needs and preferences.

#### 12.7.2. Increased Prototyping:

Implementing more comprehensive prototyping phases, including interactive prototypes, to test usability and functionality before full-scale development.

#### 12.7.3. Continuous Learning:

Incorporating more structured opportunities for team skill development, particularly in emerging technologies and design methodologies, to improve project outcomes.

#### 12.7.4. Stakeholder Engagement:

Establishing regular update meetings with all stakeholders, including executives and end-users, to ensure continuous alignment with business objectives and user expectations.

# 12.8. Conclusion:

The project to develop the Centralized Rental Management System for ABC Rental Management Inc. provided valuable insights into managing complex development projects within an Agile framework. The lessons learned and agreed actionable improvements underscore the dynamic nature of software development and the continuous need for adaptation and growth. By documenting these experiences, the team is better positioned to succeed in future projects, contributing to the organizational goal of enhancing property management through technology.