

Active Management

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Definition

- Alpha is the average return in excess of a benchmark:

$$\begin{aligned}\alpha &\equiv \frac{1}{T} \sum_{t=1}^T r_t^{\text{ex}} \\ &= \frac{1}{T} \sum_{t=1}^T (r_t - r_t^{\text{bm}})\end{aligned}$$

- If the benchmark is **passive** (i.e., can be produced without any particular investment knowledge), r_t^{ex} is referred to as **active returns**:

$$r_t = \underbrace{(r_t - r_t^{\text{bm}})}_{\text{Active Return}} + \underbrace{r_t^{\text{bm}}}_{\text{Benchmark Return}}$$

- The benchmark returns, r_t^{bm} are typically the result of a **strategic asset allocation** decision.
- The active returns arise when asset classes in the benchmark are timed (called **tactical asset allocation**) or when securities are picked in each asset class (called **security selection**).

Definition

- **Tracking error** is the standard deviation of the excess return r_t^{ex} ; it measures how disperse the manager's returns are relative to the benchmark.

$$\text{Tracking Error} = \sigma(r_t^{ex})$$

- Tracking error constraints are often imposed to ensure a manager does not stray too far from the benchmark.
- If the benchmark is risk-adjusted (e.g., using an asset pricing model like the CAPM), the tracking error is referred to as **idiosyncratic volatility**.

Information Ratio

Definition

- The **information ratio** is the ratio of alpha to tracking error:

$$\text{Information Ratio} = IR = \frac{\alpha}{\sigma(r_t^{\text{ex}})}$$

- Alpha can, for example, be produced by a manager by taking large amounts of risk.
- The information ratio divides the alpha by the risk taken so it is **the average excess return per unit of risk**.
- When the benchmark is the risk free rate r_t^f , the alpha is the average return in excess of the risk free rate and the information ratio coincides with the Sharpe ratio:

$$\begin{aligned}\alpha &\equiv \overline{r_t - r_t^f} \\ \text{Sharpe Ratio} &= IR = \frac{\overline{r_t - r_t^f}}{\sigma(r_t)}\end{aligned}$$

The concept of alpha requires first defining a benchmark against which alpha can be measured.

- Example: Martingale Asset Management's Low Volatility Strategy based on Russell 1000 universe of large stocks.

- CAPM regression implies

$$r_t - r_t^f = 0.0344 + 0.7272 [r_t^{R1000} - r_t^f] + \varepsilon_t$$

- $\Rightarrow \alpha = 3.44\%$ per year is the average excess return of the strategy relative to a **market-adjusted portfolio**.
- If we assume a naive benchmark of just the Russell 1000, the alpha is only 1.50% per year:

$$r_t = 0.0150 + r_t^{R1000} + \varepsilon_t$$

- The naive benchmark falsely assumes that the beta of the strategy is 1 when, in fact, it is 0.73.

Ideal Benchmarks

- ① **Well defined:** verifiable and free of ambiguity about its contents.
- ② **Tradeable:** Otherwise the computed alphas do not represent implementable returns on investment strategies.
- ③ **Replicable:** by both the asset owner and the funds manager.
- ④ **Adjusted for risk:** The particular risk adjustment used can make a big difference in the alpha and information ratio of a strategy.