

Incentivizing Forecasters to Learn:

Summarized vs. Unrestricted Advice*

Yingkai Li[†] Jonathan Libgober[‡]

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Abstract

How should forecasters be incentivized to acquire the most information when learning takes place over time? We address this question in the context of a novel dynamic mechanism design problem where a designer can incentivize learning by conditioning a reward on an event’s outcome and expert reports. Eliciting summarized advice at a terminal date maximizes information acquisition if an informative signal fully reveals the outcome or has predictable content. Otherwise, richer reporting capabilities may be required. Our findings shed light on incentive design for consultation and forecasting by illustrating how learning dynamics shape qualitative properties of effort-maximizing contracts.

Keywords— Scoring rules, dynamic contracts, dynamic moral hazard, Poisson learning.

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[†]Department of Economics, National University of Singapore. Email: yk.li@nus.edu.sg.

[‡]Department of Economics, University of Southern California. Email: libgober@usc.edu.

1 Introduction

High-stakes decisions often rely on forecasters to assess the likelihood of future events. While sometimes forecasts take familiar forms, such as for weather or economic outlooks, others involve predictions more broadly, including national security threat assessments or medical diagnoses. This paper examines cases where the event in question is idiosyncratic, so that the only way to obtain advice is via consulting a forecaster hired to actively gather information. Furthermore, the forecaster cannot rely on passive knowledge, but must exert effort to make an informed prediction.

We start with the observation that active learning in situations such as these typically takes time. Consider, for example, a decision maker hiring an analyst to conduct due diligence before making an investment, such as acquiring a company or funding a startup. In this context, the analyst’s task is to forecast whether the investment target will meet its promised outcomes, making this determination by analyzing its complex financial records. In applications where this information is often extensive and difficult to interpret, it would be up to the analyst to decide *when* to stop looking for a red flag. This aspect of the information acquisition problem makes it inherently dynamic.

The problem of incentivizing forecasters to *truthfully report* information—rather than incentivize its acquisition—has been extensively studied in the literature on *scoring rule design*, starting with Brier (1950) which considered how to evaluate (i.e., provide scores for) weather forecasts. Building on this line of work, our paper addresses the design of incentives to best encourage both information acquisition and truthful revelation, rather than just the latter. In particular, the literature on forecasting often emphasizes that a primary motivator for forecasters is reputational concerns (Marinovic et al., 2013). If the forecaster is employed by a decision maker, the decision maker’s recommendation has a fixed value to the forecaster because it can influence perceptions. This allows the principal to incentivize learning by conditioning the endorsement on the expert’s prediction and the realized outcome.¹ Following this line of work, we consider a designer able to provide a reward of fixed value (i.e., a score) as a means of incentivizing the forecaster.

Our contribution is to identify learning technologies for which a single prediction, made after all information is acquired, not only induces truthful reporting but also maximizes incentives for information acquisition. These results clarify when richer contracting environments are more conducive to informed forecasts. In particular, some relationships—such as when an outside consultant is hired at arm’s length and restricted to only provide a single

¹See Petropoulos et al. (2022) for a recent survey on forecasting, including a discussion of the relevance of scoring rules for forecaster incentives. Gneiting and Raftery (2007) provides theoretical background on scoring rules, while Frongillo and Waggoner (2023) provides a more recent survey.

report at some prespecified date—may limit the scope for reports to be provided at any time. Closer relationship may make constant reporting feasible, but could introduce other costs. Whether such costs are worthwhile depends on whether dynamic communication is necessary to maximize information acquisition incentives.

Our goal is to provide a framework sufficiently general to offer broad, qualitative insights related to whether scoring rules maximize the incentives for information acquisition. Toward that end, we utilize a tractable framework enabling sharp comparisons despite known complexities due to the combination of dynamic information acquisition and a rich contracting space.² Specifically, we study a version of a discretized Poisson bandit learning technology. We consider an agent who chooses (privately) over time whether to exert costly effort to learn about an uncertain future binary event. We refer to the outcome of this event as the *state*, and assume the initial prior over it is commonly known.

When exerting effort, the agent may (privately) observe two kinds of signals, each (in our main model) with fixed probability: (a) a “null signal” or (b) a “Poisson signal.” We interpret a Poisson signal arrival as the event that the forecaster has observed some particular sought-after information. This would correspond to a red flag in the due diligence application described above. In a national security application, this would correspond to a determination of an adversary’s capabilities. We emphasize that a Poisson signal need *not* reveal the outcome or suggest only one outcome. For instance, a red flag might identify which outcomes might lead the investment to fail, but not definitively reveal if any of these outcomes will arise. In a national security context, a forecaster might determine whether an adversary has the capabilities to launch an attack on some specified date, but not definitively whether they intend to do so. Similar descriptions broadly characterize problems where experts seek some particular piece of information, aligning with our framework.

Our assumption that both effort and learning are private reflects our interest in cases where the sought-after signal itself requires expertise to recognize and interpret. To make the comparison as clear as possible, we aim to keep the contracting environment with a single elicitation at a prespecified date *otherwise identical* to the general case except for the ability to receive reports from the agent at any time. Given this, the designer’s problem in either contracting environment is to decide how to provide the endorsement or recommendation as a function of (a) the forecaster’s prediction and (b) the outcome that arises.

We mention that the design of contracts to elicit advice in *dynamic* settings has a much shorter tradition. An important paper sharing this focus with us is Deb et al. (2018),

²To briefly comment on some of the potential complexities, we mention that the agent’s decision problem need not be stationary for general contract choices of the designer. By contrast, much work on costly information acquisition relies heavily on such stationarity to deliver tractability, requiring us to develop new techniques in order to speak to contract design.

studying the question of how to design such dynamic contracts when aiming to *screen forecaster ability* without moral hazard considerations. While we share their assumptions on the principal’s contracting ability, the most substantive difference between our exercises is that we consider dynamic moral hazard instead of initial adverse selection.

In the aforementioned literature on information elicitation, a *scoring rule* is a contract where the recommendation is provided as a function of (a) a single forecaster belief report, and (b) the realized outcome. Our main results identify three cases under which a scoring rule can implement maximal effort in the dynamic setting:

1. If no information is conveyed by the failure to find a red (or green) flag: That is, a *Stationary environment* (Theorem 1) where beliefs absent signals are constant;
2. If a red (or green) flag reveals the future outcome perfectly: That is, a *Perfect-learning* environment (Theorem 2) where signals fully reveal the state;
3. If only a red flag can arrive: That is, a *Single-signal* environment (Theorem 3) where a Poisson signal arrival always moves beliefs in one direction.

Outside of these cases, dynamic reports may expand the set of strategies an agent can be induced to follow. In particular, we identify a set of parameters jointly violating these conditions for which richer contracts are necessary.

We briefly describe why one might expect dynamic contracts to be necessary in our problem. We observe that in one-shot interactions, the scoring rule that provides the greatest gain from effort will typically depend on the prior. To see why, consider a mechanism where the agent guesses a state and is rewarded if and only if the guess is correct. If the reward when correctly guessing the initially-more-likely state is very large, then the agent might feign the arrival of a Poisson signal that confirms the prior without exerting effort. But a more modest reward in this state could get the agent to actually learn whether it is worthwhile to go against the prior. So, if the agent becomes more confident in one state, then the scoring rule that maximizes the gain from exerting effort will lower the reward provided in that state. Now, it is immediate that such adjustments are unnecessary for the stationary environment, since beliefs do not change prior to a Poisson signal arrival. Thus, the optimization problem is essentially the same at every point in time, and it is straightforward to show there is no need to adjust rewards over time.

However, for the other environments (perfect learning and single-signal), taking this intuition to the dynamic setting might seem to suggest that rewards should decrease in states that the agent views as more likely the longer he exerts effort. Indeed, we discuss in Section 3.2 how similar intuition *does* imply rewards should be lower in initially more

likely states when information acquisition is one-shot. But despite intuition that there may be gains from adjusting rewards over time, doing so in the dynamic case lowers the agent’s continuation payoff from exerting effort at different times, weakening incentives. Adjusting rewards at any history to maximize the incentives to exert effort *at the agent’s new belief* redistributes the agent’s incentives to exert effort across multiple periods. This observation drives the result that no adjustments is necessary in the perfect-learning and single-signal environments. Intuitively, contracts varying rewards over time necessarily entail weaker incentives for some potential expert beliefs in order to maintain incentive compatibility. For these environments, any contract adjusting rewards over time can be replaced by a (static) scoring rule providing *weakly stronger* incentives at all times.

In general, effort-maximizing contracts can be determined numerically via linear programming. We describe this in Section 3.1. We caution, however, that while the numerical procedure does illustrate the structure of effort-maximizing contracts—both for summarized and unrestricted advice—it does not necessarily clarify when the unrestricted solution can be implemented as a scoring rule. In other words, while reassuring that one can compute effort-maximizing contracts, these results provide limited insights into their qualitative properties. We do show that contracts with decreasing reward structures implement maximum effort (Theorem 5)—intuitively, since increasing rewards simply encourages the agent to “shirk and lie.” More directly relevant to our main message, however, are sufficient conditions such that this type of dynamic contract strictly outperforms all scoring rules (Theorem 4). These conditions essentially require that beliefs drift with a sufficiently strong violation of the second and third conditions. This result shows that the ability for scoring rules to maximize effort should not be taken for granted, in general.

Our results do *not* imply dynamics are irrelevant when scoring rules implement maximum effort. First, it need not be the case that the effort-maximizing scoring rule provides the strongest incentives at the prior, since incentives must be balanced as the agent’s belief changes, as alluded to above. Second, in *static* settings, any level of effort that can be induced given an arbitrary mechanism can be induced by a mechanism that only requires the agent to guess a state and provides a positive reward if the guess is correct (and no reward otherwise, Li et al. (2022)). Such scoring rule formats may fail to implement an implementable amount of effort in our setting, even when the effort-maximizing contract has an implementation as a scoring rule. Specifically, as a means of encouraging the agent to exert effort at earlier times, he may be provided with an intermediate option to secure a strictly positive minimum wage even if his prediction of the state is wrong. This observation highlights a sharp contrast with the findings in the static model by Szalay (2005), which provides intuition for why optimal contracts should only offer extreme options to

make the agent sufficiently invested in information acquisition. The differing conclusion is due to the fact that beliefs change over time in our setting—hence, an option that is “intermediate” early on may be relatively “extreme” later. Even when static scoring rules suffice, effort-maximization requires contracts to anticipate the evolution of beliefs.

Our paper joins a long line of work in economic theory asking how to incentivize information acquisition or experimentation. A key theoretical novelty that arises in such settings is the introduction of *endogenous adverse selection* since different effort choices (typically themselves subject to moral hazard) will provide the agent with different beliefs over the relevant state. This basic interaction, where an agent exerts effort under moral hazard to acquire information, has been analyzed under varying assumptions regarding the underlying information acquisition problem and contracting abilities.³

As alluded to above, much of the literature on scoring rule design focuses exclusively on the *elicitation* of information (see, for instance McCarthy (1956); Savage (1971); Lambert (2022), as well as Chambers and Lambert (2021) for the dynamic setting). To the best of our knowledge, Osband (1989) is the earliest work sharing our focus on the question of incentivizing the *acquisition* of information. Other work relevant to the application of forecasting is Elliott and Timmermann (2016), which reviews statistical properties of forecasting models. Aside from Deb et al. (2018), other papers focused on the problem of screening forecasters include Deb et al. (2023); Dasgupta (2023). More recent work in economics and computer science related to scoring rules include Häfner and Taylor (2022); Zermeno (2011); Carroll (2019); Li et al. (2022); Neyman et al. (2021); Hartline et al. (2023); Whitmeyer and Zhang (2023); Chen and Yu (2021); Bloedel and Segal (2024). Our main point of departure from this line of work stems from our focus on dynamics.⁴

The Poisson information acquisition technology has been a workhorse for the analysis of how to structure *dynamic* contracts for experimentation.⁵ Bergemann and Hege (1998, 2005) were early contributions studying a contracting problem under the assumption that a “success” reveals the state. The subsequent literature has considered variations on this basic environment (e.g., Hörner and Samuelson (2013) relaxes commitment; Halac et al. (2016) allow for ex-ante adverse selection and transfers; Guo (2016) considers delegation

³For instance, static information acquisition technologies where information is acquired after contracting (Krähmer and Strausz, 2011) or where the outcome of experimentation may be contractable (Yoder (2022), as well as Chade and Kovrijnykh (2016) in a repeated setting).

⁴While Neyman et al. (2021); Hartline et al. (2023) and Chen and Yu (2021) allow dynamic information acquisition, all explicitly assume contracts must be static. Bloedel and Segal (2024) study dynamic contracts, but their framework models dynamics across different agents, whereas our model focuses on dynamics in which a single agent acquires information over time.

⁵McClellan (2022); Henry and Ottaviani (2019) consider related models where information acquisition instead uses a *Brownian motion technology*, and an agent deciding when to stop experimenting.

without transfers). The closest to our work is Gerardi and Maestri (2012), who assume a Poisson arrival technology and, as in the scoring rule literature, allow for state-dependent contracts. Our information acquisition technology generalizes this technology to allow for Poisson signals that may support either state and be inconclusive. Our results show that *both* modifications are necessary for dynamic mechanisms to outperform static scoring rules.

On this note, Poisson bandits have been extensively utilized in economic settings since the influential work of Keller et al. (2005). An advantage of this framework is that it facilitates qualitative, economically-substantive properties of information acquisition and predicted behavior; a highly incomplete list of examples includes Strulovici (2010); Che and Mierendorff (2019); Damiano et al. (2020); Keller and Rady (2015); Bardhi et al. (2024); Lizzeri et al. (2024). Our exercise essentially amounts to *designing a (possibly dynamic) single-agent decision problem*. Note the agent’s problem need not admit a simple stationary representation for arbitrary mechanisms in our framework.⁶ This contrasts with most of the settings where payoffs are exogenous, in which case such stationarity may be crucial for tractability. Partially for this reason, our approach does not require determining the agent’s exact best response following an arbitrary dynamic contract.

2 Model

Our model considers an agent (who, depending on the application, may be an individual expert or a team working as a single entity) as a forecaster. The agent is able to acquire information about an uncertain event $\theta \in \Theta = \{0, 1\}$ (e.g., whether an investment will achieve some target outcome, whether an adversary will attack on a certain date, etc.) at discrete times $\{\Delta, 2\Delta, \dots, T\}$. We refer to θ as the *state*. This terminology is consistent with other work on endogenous information acquisition, but we wish to emphasize that we interpret this as a contractible event to be realized in the future (e.g., a successful prototype, an attempted attack from the adversary), following the literature on scoring rule design. For conceptual simplicity, we take $T < \infty$, although our results apply equally to the high-frequency limit as $\Delta \rightarrow 0$. A mechanism designer shares a common prior with the agent over θ ; we let D denote the initial probability that $\theta = 1$. We have in mind situations where the designer must make some decision at time $T + \Delta$ (e.g., whether to invest in the company or attack the adversary), although as this plays no role we remain agnostic about designer preferences—aside from preferring (Blackwell) more information. We first describe the information acquisition technology and then describe the contracting environment.

⁶Ball and Knoepfle (2024) study monitoring using a Poisson framework; while they allow bidirectional signals, their design problem maintains recursivity, unlike ours.

2.1 Information Acquisition

The agent can acquire information at time t by paying a cost $c\Delta$, where $c > 0$ is an effort cost parameter. When this cost is paid, with some probability, a piece of evidence arrives that provides information about θ . This evidence is privately observed, and can also be arbitrarily fabricated or misrepresented by the agent at no cost. We refer to this evidence as a *Poisson signal*. We take the probability of Poisson signal arrival to be $\lambda_\theta\Delta$. If no Poisson signal arrives, the agent observes a *null signal*, which we denote by N . If the agent does not exert effort, then a null signal is observed with probability 1. Without loss of generality, we assume that $\lambda_1 \geq \lambda_0$, so that the agent’s belief drifts toward state 0 as no Poisson signal arrives. Once the Poisson signal does arrive, no further information can be acquired (e.g., if a red flag reveals the main point of concern so that additional scrutiny will not meaningfully alter the assessment of the investment’s viability; if an adversary’s capabilities are determined, no further information is relevant for assessing attack probability, etc.).⁷

When the Poisson signal arrives, the agent observes some $s \in S$ —so that, throughout the paper, S is the set of *non-null* signals. Our main results on static contracts implementing maximal effort relate to the following special cases of this model:

1. **Stationary environments**, where $\lambda_1 = \lambda_0$ (so null signals do not move beliefs).
2. **Perfect-learning environments**, where the state is observed following every $s \in S$.
3. **Single-signal environments**, where $|S| = 1$.

To simplify exposition without detracting from our main message, it suffices to consider the case where $|S| \leq 2$; doing so provides no restrictions in the second and third environments, and while it does restrict the first environment it turns out our proof for this environment will immediately apply to the case of general S as well. Correspondingly, we refer to non-null signals as either “good news” or “bad news,” where a “good news” signal G arrives with probability $\lambda_\theta^G\Delta$ and a “bad news” signal B arrives with probability $\lambda_\theta^B\Delta$ when the state is $\theta \in \{0, 1\}$ (so that $\lambda_\theta = \lambda_\theta^G + \lambda_\theta^B$).

We take $\lambda_1^G > \lambda_0^G$ and $\lambda_1^B \leq \lambda_0^B$. We use the terminology of “bad news” and “good news” to distinguish signals from states, although we do not necessarily view one state as intrinsically better than another (although this may be the case in some settings). The

⁷The assumption of a single-signal arrival represents an extreme case of information attrition in Strulovici (2022), which discusses various compelling practical instances where the number of available signals is naturally limited. In our case, this feature enhances tractability by allowing us to associate the amount of information produced with the length of time the agent works absent the arrival of a Poisson signal arrival. It also avoids known complications in determining the agent’s payoffs under Poisson learning when signals are not perfectly revealing.

difference is instead that if beliefs drift absent signal arrivals, this drift is toward state 0. Thus, a “good news” signal could correspond to an undisclosed instance of fraud (i.e., a red flag), while a “bad news” signal might be verification that a key patent is valid (i.e., a green flag). No effort is exerted following the arrival of G or B , as doing so reveals no further information.

This information acquisition technology generalizes Poisson bandit learning (applied to contracting problems by Gerardi and Maestri (2012); Halac et al. (2016)), as signals (a) need not reveal the state and (b) can be either good or bad. For any $t \leq T$ we let μ_t^N denote the posterior belief that $\theta = 1$ if no Poisson signal arrived before time t (including t) and the agent has exerted effort for all periods until t . We refer to μ_t^N as the “no-information belief” of the agent at time t . Using the convention that $\mu_0^N = D$, Bayes rule implies:

$$\mu_t^N = \frac{\mu_{t-\Delta}^N(1 - \lambda_1\Delta)}{\mu_{t-\Delta}^N(1 - \lambda_1\Delta) + (1 - \mu_{t-\Delta}^N)(1 - \lambda_0\Delta)}.$$

Similarly, we let μ_t^G and μ_t^B denote the agent’s posterior when receiving Poisson signals G and B (respectively) exactly at time t (working until then). We similarly obtain:

$$\mu_t^s = \frac{\mu_{t-\Delta}^N \lambda_1^s}{\mu_{t-\Delta}^N \lambda_1^s + (1 - \mu_{t-\Delta}^N) \lambda_0^s},$$

noting that signal arrival is off-path whenever $\lambda_1^s = \lambda_0^s = 0$. Note that if $\lambda_1^G, \lambda_0^G \in (0, 1)$, good news does not reveal the state (similarly for bad news if $\lambda_1^B, \lambda_0^B \in (0, 1)$).

2.2 Contracting and Main Question

Our goal is to characterize when static contracts can implement the maximum amount of second-best effort given access to arbitrary contracts with bounded rewards. The agent’s effort choices and signal realizations are unobserved over the course of the interaction.

Let M_t be the message space of the agent at any time t . We denote the history at time t as $h_t = \{m_{t'}\}_{t' \leq t}$. Let \mathcal{H}_t be the set of all possible histories at time t . Since we allow rewards to condition on the future realized outcome of interest (i.e., the state), we take rewards to belong to a bounded set, which we take to be the unit interval for simplicity. As mentioned in the introduction, we interpret the reward as an endorsement which positively influences the forecaster’s reputation. Such reward bounds are also widely assumed in the literature on evaluating forecasters (e.g., Deb et al., 2018), as well as the literature on information

elicitation more generally.⁸ The agent thus receives a benefit according to the function:

$$R : \mathcal{H}_T \times \Theta \rightarrow [0, 1]$$

where $R(h_T, \theta)$ is the fraction of the total available reward provided to the agent when his history of reports is h_T , and the realized state is θ —or, alternatively, the probability that the agent receives the reward, so that $R(h_T, \theta)$ can be interpreted as an endorsement probability.⁹ If the agent has exerted effort in \tilde{t} periods, his final payoff is $R(h_T, \theta) - c\tilde{t}\Delta$.

The main result of our paper is to provide sufficient conditions under which it suffices to only require a single, final report from the agent. Using the terminology from the information elicitation literature, a *scoring rule* $P : \Delta(\Theta) \times \Theta \rightarrow \mathbb{R}$ for eliciting the agent’s subjective belief is a mapping from the posterior space and the state space to a real number; we refer to the corresponding real number output by this function as the *score*. A scoring rule is essentially a static contract described in our model.

Definition 1 (Implementation as Scoring Rules).

A dynamic contract R can be implemented as a scoring rule P if the message space $M_T = \Delta(\Theta)$, and for any history of reports h_T with last message m_T , we have $R(h_T, \theta) = P(m_T, \theta)$ for all states $\theta \in \Theta$.

Scoring rules are substantially simpler compared to arbitrary dynamic contracts, since they only require a single report rather than richer sequences of reports and time-varying rewards. As discussed in the introduction, contracts that facilitate richer reporting capabilities may require the expert to be more closely integrated within the decision maker’s organization. The main goal of our paper is to characterize whether unrestricted dynamic reporting is truly necessary to incentivize maximal information acquisition, or whether a report summarizing the acquired information suffices. Simply put, this corresponds to the following question:

Main Question: Can the maximum effort implementable using an arbitrary dynamic contract R also be implemented using some scoring rule P ?

⁸While we interpret the reward as non-monetary, our model also applies to applications where the designer faces an explicit budget constraints set by a third party. Anthony et al. (2007) discusses firms imposing budget constraints on different divisions; National meteorological agencies, such as the U.S. National Weather Service (NWS) receive public funding for operations; the Congressional Budget Office (CBO) operates under a fixed annual budget and provides forecasts for Congress. In such cases, designers are restricted to using this budget to incentivize information acquisition.

⁹While we allow randomization over the event that the agent receives the full reward, we do not allow stochastic messages from the principal to the agent. A discussion of how the possibility of such randomization influences the results is deferred to Section 6.1. Allowing stochastic messages would introduce a second wedge between scoring rules and arbitrary contracts, which we do not consider to maintain focus on the ability to elicit information over time.

We answer this main question using characterizations of effort-maximizing contracts, which also reveal other properties beyond the use of dynamics. These other characteristics may be of independent interest as they shed light on which incentive schemes best incentivize consultants or forecasters.

2.3 Preliminary Simplifications

Having completed the formal presentation of our model, we now turn to some immediate simplifications that facilitate our analysis and turn out to be without loss of generality.

2.3.1 Stopping Strategies

We first simplify the set of effort profiles we must consider toward answering our main question. We argue it is without loss to assume that the agent follows a simple *stopping strategy*. In general, the agent's information acquisition strategy can be arbitrary and quite complex. For example, the agent could wait for several periods before starting or randomize these decisions. Nevertheless, for the purposes of characterizing the *maximum amount of effort* implementable by some contract, it is enough to assume that all effort is front-loaded.

More precisely, call a *stopping strategy* an information acquisition strategy whereby the agent chooses to (i) exert effort at every time $t \leq \tau$, conditional on no Poisson signal having yet arrived, and (ii) stop exerting effort once either the Poisson signal arrives or τ has passed. Abusing notation slightly, let τ denote a stopping time under a stopping strategy.

Lemma 1 (Stopping Strategies are Without Loss).

Given any contract R and any best response of the agent with maximum effort length z_R conditional on not receiving any Poisson signal,¹⁰ there exists a stopping strategy τ_R with $\tau_R \geq z_R$ that is also optimal for the agent.

The intuition for Lemma 1 is simple. An agent working earlier can pretend to have only worked later, but the converse is not necessarily true as previous reports cannot be undone. The proof follows from considering a modification where the agent exerts effort for the same amount of time but front-loads effort. While the gains from doing this depend on the contract, such a modification cannot hurt the agent who incurs the same cost but always adopts a strategy that ensures no less of a reward, and possibly even a larger one.

Note that the maximum effort duration conditional on no Poisson signal arrival uniquely determines the information acquired by the agent. Moreover, whenever the agent works longer, the aggregated information acquired is Blackwell more informative. Thus, Lemma 1

¹⁰If the agent randomizes, we let z_R denote the maximum effort length among all realizations.

implies that to characterize the maximum *amount of information* the agent can be induced to acquire (and convey), it is enough to consider stopping strategies.

2.3.2 Menu Representation

Our next simplification essentially amounts to a version of the taxation principle for our environment. As a stopping strategy involves the agent exerting effort every period until a Poisson signal arrives, it turns out to be without loss to focus on implementation via a *sequence of menu options*.

Specifically, we associate each complete sequence of signal realizations—which we think of as the agent’s (endogenously determined) type—with a *reward function* that maps states into rewards (e.g., endorsement probabilities) provided to the agent. Note that any type of this form is determined by the length of time the agent exerted effort and the signal observed immediately prior to stopping. We represent a general reward function as $r = (r_0, r_1)$, where r_0 is the reward in state 0 and r_1 is the reward in state 1. Our menu representation asserts that it suffices to consider contracts that associate each terminal time-signal pair with a reward function. Thus, each *menu option* is one such reward function, while the *menu* offered at time t , \mathcal{R}_t , is the set of reward functions available at time t and after. The agent then makes a one-time, irrevocable choice from the set of available menus.

Notice that the menus the agent faces, \mathcal{R}_t , shrink over time, as agents who observe signal realizations early can deviate to later menu options but not vice versa. In this formulation, the menu option selected by the agent corresponds to a truthful report of $s = G$ or $s = B$ immediately once observed. Thus, letting $u(\mu, r) \triangleq \mathbf{E}_{\theta \sim \mu}[r(\theta)]$ denote the agent’s expected payoff with belief μ under reward function r , incentive compatibility requires that, whenever the agent’s selection is made:

$$u(\mu_t^s, r_t^s) \geq u(\mu_t^s, r), \quad \forall t \leq T, s \in S, r \in \mathcal{R}_t, \quad (\text{IC})$$

recalling that μ_t^N denotes the agent’s belief if exclusively null signals have been observed between 0 and t (and working until then), while μ_t^G and μ_t^B are the agent’s beliefs if the corresponding non-null signal is observed at time t . For any time t and any signal $s \in S$, we denote $u_t^s(R) \triangleq u(\mu_t^s, r_t^s)$ as the agent’s utility if ceasing effort entirely after t with belief μ_t^s —in other words, the left-hand side of (IC). We omit R when clear from context.

The following result formally presents our representation:

Lemma 2 (Menu Representation).

Any dynamic contract R implementing optimal stopping time τ_R is equivalent to a sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ where $r_t^s : \Theta \rightarrow [0, 1]$. At any $t \leq \tau$, the agent can

select any element of $\mathcal{R}_t \triangleq \{r_{t'}^s\}_{t \leq t' \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$, and is rewarded according to this (single) selection after T . For any $t \leq \tau_R$ and $s \in S$, or for $t = \tau_R$ and $s = N$, (IC) holds.

Appendix A contains the proof of Lemma 2. Note that as per Eq. (IC), given access to the set of contracts in \mathcal{R}_t , it suffices to consider the incentive constraints where the agent accepts their intended reward function immediately and does not delay. Lemma 2 dramatically simplifies the space of contracts; it converts the design of the effort-maximizing contracts into a sequence of linear programs whose solution can be computed efficiently, as we illustrate in Section 3.1.

The above descriptions of truthful reporting in our menu representation ignore the possibility that the agent stops working prior to either a Poisson signal arrival or time τ_R . Of course, this need not be the case. For any $t < \tau_R$, we denote

$$r_t^N = \arg \max_{r \in \mathcal{R}_t} u(\mu_t^N, r)$$

as the menu option the agent would choose at time t with belief μ_t^N , and we let $u_t^N(R) \triangleq u(\mu_t^N, r_t^N)$. The moral hazard constraint requires that $u_t^N(R)$ is less than the expected utility from adopting a stopping strategy with stopping time τ_R .

3 Preliminary Observations

3.1 Numerical Illustration of Effort-Maximizing Contracts

We describe a sequence of linear programs which can be used to identify an effort-maximizing contract. One simple observation is that as long as the environment is non-stationary, it is impossible to implement effort in every period if $c > 0$. Indeed, for non-stationary environments $\mu_t^N \rightarrow 0$ as $t \rightarrow \infty$. And if $\mu_t^N < c$, it is not possible to incentivize any effort—even if the agent’s payoff increased by 1 in state 1 when exerting effort, this would not suffice to cover its cost. While it is not necessarily the case that effort can be incentivized whenever $\mu_t^N > c$, as $c \rightarrow 0$, the maximum time the agent would work under a contract that pays a reward if and only if the agent guesses the state correctly approaches infinity in this limit.¹¹

Given these observations, fixing the learning technology and a horizon \tilde{t} , there exists some cost $c^*(\tilde{t})$ such that a contract R exists with $\tau_R \geq \tilde{t}$ whenever $c \leq c^*(\tilde{t})$ but not

¹¹For environments where good news reveals the state, this can be achieved via a contract that pays a reward of 1 when the state is guessed correctly. If not, then the reward when guessing state 0 must decrease as both c and the stopping belief approaches 0, in order to ensure that different guesses are made following different signal realizations.

whenever $c > c^*(\tilde{t})$. In order to compute an effort-maximizing contract given cost c , we first solve the problem of verifying whether there is an effort-maximizing contract implementing effort until some time \tilde{t} given c . We do this by computing the maximum cost $c^*(\tilde{t})$ such that the agent can be incentivized to exert effort until time \tilde{t} , and then checking whether $c \leq c^*(\tilde{t})$. Then, an effort maximizing contract is one such that, for some $t^* \geq 0$, $c^*(t^*) \geq c > c^*(t^* + 1)$ (and if no such t^* exists, effort cannot be implemented).

Given any \tilde{t} , the maximum effort $c = c^*(\tilde{t})$ is the solution of the following program (where we recall that $\mathcal{R}_t^{\tilde{t}} = \{r_{t'}^s\}_{t \leq t' \leq \tilde{t}, s \in S} \cup \{r_t^N\}$):

$$\begin{aligned}
& \max_{\tilde{c}, \mathcal{R}_0^{\tilde{t}}} && \tilde{c} \\
& \text{s.t.} && V_t(\mu_t^N) \geq u(\mu_t^N, \tilde{r}), && \forall t \in \{0, \dots, \tilde{t}\}, \tilde{r} \in \mathcal{R}_t^{\tilde{t}} \\
& && u(\mu_t^s, r_t^s) \geq u(\mu_t^s, \tilde{r}), && \forall t \in \{0, \dots, \tilde{t}\}, \tilde{r} \in \mathcal{R}_t^{\tilde{t}}, s \in \{G, B\} \\
& && u(\mu_t^N, r_t^N) \geq u(\mu_t^N, r_t^s), && \forall s \in \{G, B\} \\
& && 0 \leq r_t^s(\theta) \leq 1, && \forall t \in \{0, \dots, \tilde{t}\}, s \in \{G, B\} \\
& && 0 \leq r_t^N(\theta) \leq 1.
\end{aligned}$$

where $V_t(\mu_t^N)$ is the agent's expected payoff under the contract when exerting effort until time \tilde{t} in the absence of a Poisson signal; i.e., letting $f_t^s(t')$ be the probability of receiving Poisson signal s at time t' conditional on not receiving Poisson signals before time t and $F_t^s(t')$ be the corresponding cumulative probability:

$$V_t(\mu_t^N) = \left(1 - \sum_{s \in S} F_t^s(\tilde{t})\right) \cdot (u(\mu_t^N, r_t^N) - c \cdot (\tilde{t} - t)) + \sum_{t'=t}^{\tilde{t}} \sum_{s \in S} (u(\mu_{t'}^s, r_{t'}^s) - c \cdot (t' - t)) \cdot f_t^s(t').$$

In particular, by inspection we see that \tilde{c} as well each reward function enters the constraints linearly, since $u(\mu, r)$ is linear in r . Using standard linear programming algorithms, this formulation delivers a way of numerically calculating effort-maximizing contracts.

Figure 1 presents the solution to this linear program for certain parameter values. In Section 5, we show that the declining reward structure exhibited by this solution characterizes effort-maximizing contracts when reporting signal B in general. We also characterize the rewards provided when reporting signal G (Theorem 5). On the other hand, for a given cost level and arbitrary parameters, there will typically *not* be a unique effort-maximizing contract, as slight adjustments in the rewards could also yield the same level of implemented effort without violating incentive compatibility or influencing effort incentives. Nevertheless, this procedure provides a numerical calculation of an effort-maximizing contract.

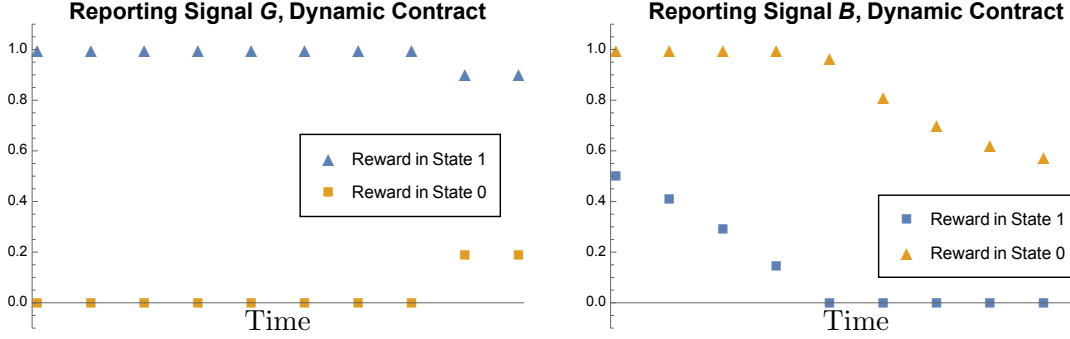


Figure 1: Solution to the linear program for the effort minimizing contract/maximal possible effort implementing effort for 10 periods, allowing for reporting at any time. Parameters chosen are $\lambda_1^G = 1/3, \lambda_1^B = \lambda_0^G = 1/10, \lambda_0^B = 1/5, D = 2/3$.

Importantly, the above linear program allows the principal to discriminate on time. An agent who observes a signal s at time t cannot choose the reward function that would have been selected had that signal arrived at time $t' < t$. However, if the principal were to utilize a single-elicitation mechanism, such deviations would be possible. Therefore, to identify effort-maximizing contracts featuring summarized advice—i.e., a scoring rule—we can instead follow the same produced as we followed to identify effort-maximizing (dynamic) contracts, using the following linear program instead:

$$\begin{aligned}
& \max_{\tilde{c}, \mathcal{R}_0^{\tilde{t}}} && \tilde{c} \\
& \text{s.t.} && V_t(\mu_t^N) \geq u(\mu_t^N, \tilde{r}), && \forall t \in \{0, \dots, \tilde{t}\}, \tilde{r} \in \mathcal{R}_0^{\tilde{t}} \\
& && u(\mu_t^s, r_t^s) \geq u(\mu_t^s, \tilde{r}), && \forall t \in \{0, \dots, \tilde{t}\}, \tilde{r} \in \mathcal{R}_0^{\tilde{t}}, s \in \{G, B\} \\
& && u(\mu_{\tilde{t}}^N, r_{\tilde{t}}^N) \geq u(\mu_{\tilde{t}}^N, \tilde{r}), && \forall \tilde{r} \in \mathcal{R}_0^{\tilde{t}} \\
& && 0 \leq r_t^s(\theta) \leq 1, && \forall t \in \{0, \dots, \tilde{t}\}, s \in \{G, B\} \\
& && 0 \leq r_{\tilde{t}}^N(\theta) \leq 1.
\end{aligned}$$

We illustrate the solution to this linear program in Figure 2. Here, different reward functions at different times correspond to what the agent *selects* if the signal *arrives* at that time, even though no report is made until after time 10 (since the agent's belief will differ depending on how long it takes for the signal to arrive). Indeed, we see that this contract is in fact different than the one involving dynamic elicitation.

While not obvious from the figures alone, it turns out that it is indeed the case for this informational environment that there is a range of costs such that the principal can

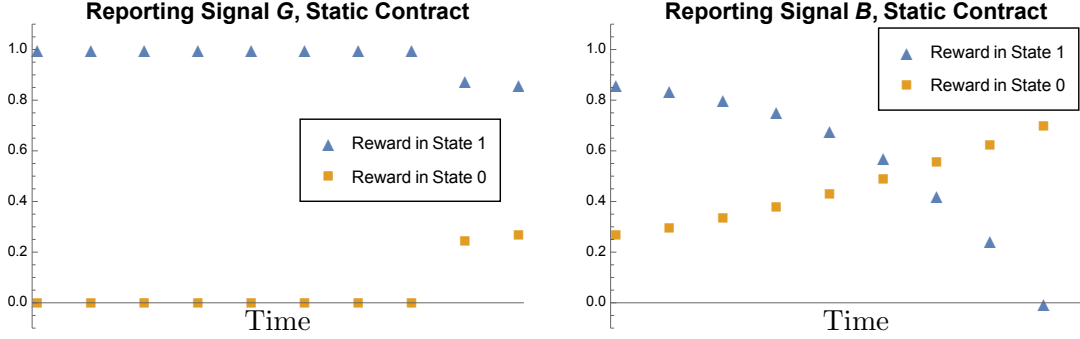


Figure 2: Solution to the linear program for the effort minimizing contract/maximal possible effort implementing effort for 10 periods, assuming that the contract involves a single elicitation at time 10. Parameters chosen are $\lambda_1^G = 1/3, \lambda_1^B = \lambda_0^G = 1/10, \lambda_0^B = 1/5, D = 2/3$.

implement effort to time 10 under a dynamic contract, but not using static elicitation (specifically, whenever $0.0408335 \leq c \leq 0.0494949$). Our main results precisely elucidate why this is the case, showing that we would obtain no gap in the single-signal, stationary or perfectly revealing environments—the parameters for these solutions, by contrast, do not fit under any of these environments.

One natural way to try to prove the sufficiency of summarized advice would be to show that the constraints added to the second program do not bind under these assumptions. Unfortunately, we do not see a clear way of determining which constraints will bind at which time given properties of the linear program alone.

To summarize, while the numerical calculation shows how to identify effort-maximizing contracts given an information acquisition technology, to our knowledge they are of limited use for determining whether a static implementation exists of the effort maximizing contract. The illustrations suggest doing so is nontrivial, since we can identify parameters such that there is indeed a gap between the amount of effort implementable across different contracting assumptions. Hence, the exercise motivates us to adopt different techniques to determine the *qualitative properties* of such contracts, which we view as economically significant.

3.2 A Set of Static Problems from the Dynamic Problem

We now introduce key tools that will be useful in proving our results. Specifically, we decompose the dynamic problem into a sequence of static problems. Each static game in our decomposition is indexed by a pair of times, $t, t' \in [\Delta, T]$, which we refer to as the *continuation game between t and t'* , denoted $\mathcal{G}_{t,t'}$. Each continuation game considers the

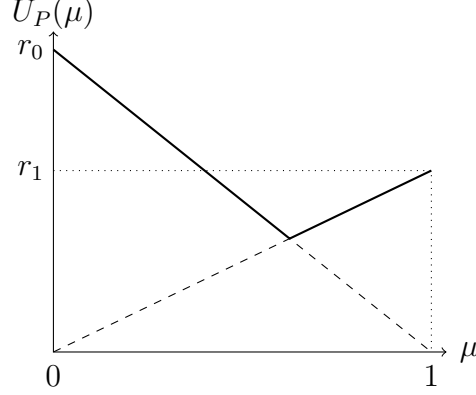


Figure 3: Expected score $U_P(\mu)$ of a V-shaped scoring rule P with parameters z_0, z_1 .

agent's problem at time t , but drops all incentive constraints except for (a) the one at time t , which says the agent is willing to start working, and (b) the one at t' , which says they are willing to report the truth after having followed the stopping strategy which stops at t' .

More formally, the continuation game $\mathcal{G}_{t,t'}$ is a static game with prior belief $\mu_{t-\Delta}^N$, where the agent faces a single, binary effort choice: the agent can either (a) not exert effort or (b) exert effort up to and including time t' or until a Poisson signal arrives, incurring the associated costs of effort. For any contract R with stopping time $\tau_R \leq T$, we say \mathcal{G}_{t,τ_R} is the continuation game at time t for contract R . In the rest of the paper, we omit the subscript of τ_R from the notation when the contract R is clear from context.

In the original dynamic environment, at any time t , the agent has incentives to exert effort at time $t \leq \tau$ if and only his continuation payoff $V_t(\mu_t^N)$ is at least his payoff from not exerting effort. This is equivalent to the condition that the agent has incentives to exert effort in the continuation game \mathcal{G}_t . Therefore, before investigating the optimal dynamic contract, a natural question is whether effort is implementable in a given continuation game. The answer to this question follows directly from existing results for the static case. To formalize this, we introduce the following concept:

Definition 2 (V-shaped Scoring Rules).

A scoring rule P is V-shaped with parameters r_0, r_1 if

$$P(\mu, \theta) = \begin{cases} r_1 & \mu \geq \frac{r_0}{r_1+r_0} \text{ and } \theta = 1 \\ r_0 & \mu < \frac{r_0}{r_1+r_0} \text{ and } \theta = 0 \\ 0 & \text{otherwise.} \end{cases}$$

We say P is a V-shaped scoring rule with kink at $\hat{\mu} \in [0, 1]$ if the parameters r_0, r_1 satisfies

$$r_0 = 1, r_1 = \frac{1-\hat{\mu}}{\hat{\mu}} \text{ if } \hat{\mu} \geq \frac{1}{2} \text{ and } r_0 = \frac{\hat{\mu}}{1-\hat{\mu}}, r_1 = 1 \text{ if } \hat{\mu} < \frac{1}{2}.$$

The terminology of the scoring rule as “V-shaped” comes from the property that the expected score $U_P(\mu) \triangleq \mathbf{E}_{\theta \sim \mu}[P(\mu, \theta)]$ is a V-shaped function, which is illustrated in Figure 3. Furthermore, given any V-shaped scoring rule P with kink at D , the agent with prior belief D is indifferent between guessing the state is either 0 or 1.

Proposition 1. *Consider any continuation game \mathcal{G}_t where the agent prefers to exert effort rather than not. Then the agent prefers to exert effort in the continuation game \mathcal{G}_t under the V-shaped scoring rule with kink at μ_t^N .*

We omit the proof of the Proposition, as it follows immediately from Li et al. (2022), which proved a more general version of this result for static environments. Briefly, V-shaped scoring rules maximize the expected score at all posteriors subject to (a) the constraint that the indirect utility is convex (as a consequence of incentive compatibility) and (b) the expected score at the prior is a constant (so that incentives for the agent to exert effort are maximized). For any fixed information structure, adding curvature to the indirect utility in Figure 3 would only decrease the expected agent utility under that information structure—thus diminishing the incentives to exert effort. And moving the kink increases the payoff from not exerting effort by more than the expected utility from exerting effort.

Proposition 1 illustrates the tensions involved in designing dynamic contracts. As the agent’s posterior evolves over time, the priors for the continuation games at different time periods vary, leading to inconsistencies in the scoring rules that maximize incentives for effort across these periods. In particular, to implement maximum effort in dynamic environments, the moral hazard constraints bind at both time 0 and the stopping time τ when the signals are perfectly revealing. A V-shaped scoring rule with a kink at μ_τ^N leads to insufficient incentives for the agent to exert effort at time 0, resulting in the agent not starting work at all. Conversely, a V-shaped scoring rule with a kink at μ_0^N results in insufficient incentives for the agent to exert effort at time τ , causing the agent to stop prematurely. Our illustration demonstrates that to balance the incentives for exerting effort across different time periods, the V-shaped scoring rule may need a kink located at some interior belief. Moreover, as we will show later in Section 4.3, the optimal scoring rule may not take a V-shaped form to provide balanced incentives in dynamic environments.

4 Implementing Maximum Effort via Scoring Rules

This section presents our main results on the implementation of the effort-maximizing contract as a static scoring rule in three canonical environments: stationary, perfect-learning

and single-signal. Our proof strategy is to show that for any dynamic contract R , there exists a scoring rule P that provides stronger incentives for exerting effort in every continuation game. Appendix B contains the missing proofs in this section. Section 5 provides a partial converse to these results by showing that dynamic structures can be necessary to implement the effort-maximizing contract when all three conditions are sufficiently violated.

A key step in some of our replacement arguments is identifying a time at which strengthening incentives to exert effort *at that time* induces the agent to work for longer and remains incentive compatible at other times. The challenge is to ensure that the resulting replacement does not stop the agent from working at other times. This task is not immediate; in fact, Section 4.3 describes cases where this replacement may violate the incentives for exerting effort at earlier times. In those cases, we show how to restore those incentives by adding additional scores that provide strictly positive rewards in all states. The resulting scoring rules that implement maximum effort will qualitatively differ between the dynamic model and the corresponding “all-at-once” static model. These differences are driven by the dynamic nature of our environment.

4.1 Stationary Environment

The simplest case of interest is the stationary environment, where the agent’s no information belief is $\mu_t^N = D$ for all $t \leq T$. In this simple case, all continuation games at any time t share the same prior belief. But Proposition 1 showed that the prior determines the effort-maximizing scoring rule for all continuation games. Thus, it is immediate that the V-shaped scoring rule with kink at the prior D can implement any implementable effort level.¹²

Theorem 1 (Stationary Environment).

In the stationary environment, a V-shaped scoring rule with kink at D is effort-maximizing.

Thus, the complexities of interest that emerge in our other two environments of interest (perfect-learning and single-source) ultimately stem from the dynamics in the agent’s beliefs absent signal arrival. In these cases, it need not be the case that effort-maximizing scoring rules have a kink located at the prior D .

4.2 Perfect-learning Environment

Outside of the stationary environment, the no-information belief μ_t^N of the agent drifts over time, so the aforementioned tension in designing effort-maximizing scoring rules *does* arise:

¹²As mentioned in Section 2.1, since Proposition 1 holds for general information acquisition technologies, this result also holds even if $|S| > 2$, with an identical proof.

In particular, it could be that there exist scoring rules which can implement effort from 0 to \tilde{t} and from \tilde{t} to τ , but no dynamic contract that can implement effort from 0 to τ . Adjusting the solutions to the relaxed problems is necessary to find a scoring rule that is also an effort-maximizing contract.

In contrast to the stationary environment, while a V-shaped scoring rule implements maximum effort, its kink need not be at the prior D :

Theorem 2 (Perfect-learning Environment).

In the perfect-learning environment, a V-shaped scoring rule with parameters $r_0 = 1, r_1 \in (0, 1)$ (and hence, kink at $\frac{1}{1+r_1} \in (1/2, 1)$) implements maximum effort.

We first sketch the ideas behind the proof of Theorem 2. First, we show that under perfect-learning, incentives to exert effort are maximized if the agent receives the maximum reward in state 0 whenever (a) receiving a bad news signal or (b) no Poisson signal—where we recall that 0 is the state that the agent’s posterior belief drifts to absent a Poisson signal:

Lemma 3. *In the perfect-learning environment, for any prior D and any signal arrival probabilities λ , there exists an effort-maximizing contract R with a sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ such that $r_t^B = r_{\tau_R}^N = (1, 0)$ for any $t \leq \tau_R$.*

The argument in the proof of Lemma 3 replaces an arbitrary dynamic contract with one where the agent obtains the full reward in state 0 conditional on either receiving a bad news signal or no signal by time τ_R . Crucially, this outcome occurs with probability 1 if the state is 0 under perfect learning. Therefore, whenever the state is 0, the agent enjoys the full increase in rewards in any continuation game \mathcal{G}_t for exerting effort. By contrast, the increase in the expected reward when not exerting effort in the continuation game \mathcal{G}_t is at most the prior probability of state 0 times the reward increase. Thus, the agent has stronger incentives to exert effort in all continuation games in the replacement, which implies that the replacement induces more effort from the agent.

The next step is to show that offering a single menu option for rewarding good news signals is also sufficient. Intuitively, the dynamic incentives of the agent imply that in any contract R , the agent’s reward for receiving a good news signal must decline over time. We show that by decreasing earlier rewards to make the agent’s utility from early stopping sufficiently low and increasing later rewards to make the reward from continuing effort sufficiently high, the resulting contract has an implementation as a scoring rule, and the agent’s incentive for exerting effort increases weakly in all continuation games given the new contract. Complete formal details are provided in the proof in Appendix B.2.

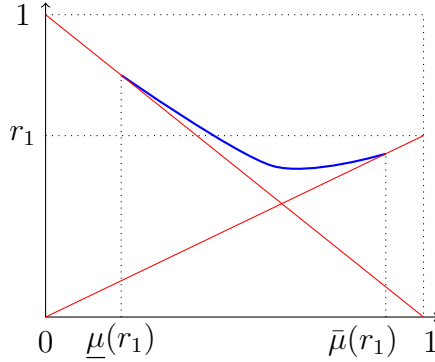


Figure 4: The red lines are the agent's utility $u_{t-\Delta}^N$ when selecting a reward function; the blue curve is the agent's value function when exerting (non-zero) effort optimally, U_t^+ . Both are a function of $\mu_{t-\Delta}^N$, the no information belief.

4.2.1 Maximizing Effort under Perfect Learning

The proof of Theorem 2 does *not* identify an effort-maximizing choice of r_1 , but rather argues that any dynamic contract (within the class identified in Lemma 3) can be replaced by a scoring rule while increasing the incentives to exert effort. We provide some additional results to show how to identify the effort-maximizing choice of r_1 and, in particular, show why this kink need not be at the prior (in contrast the static case). This step also provides formal details behind an interesting dynamic effect in our model: for long time horizons, there exist $\mu_1 > \mu_2 > \mu_3$ such that the agent can be incentivized to work when the no information belief would drift from (a) μ_1 to μ_2 or (b) μ_2 to μ_3 , but not when this belief would drift from μ_1 to μ_3 .

To describe this argument, we momentarily ignore the constraint imposed by the time horizon T . Given a V-shaped scoring rule P with parameters $r_0 = 1$ and $r_1 \in [0, 1]$, recall that u_t^N is the agent's utility when not exerting effort after time t . Let U_t^+ be the value function of the agent at the prior belief $\mu_{t-\Delta}^N$: That is, the agent's payoff when exerting effort optimally in at least one period starting from (and including) time t . It is straightforward that U_t^+ is convex in $\mu_{t-\Delta}^N$, with its derivative between -1 and r_1 . We let $\underline{\mu}(r_1) \leq \bar{\mu}(r_1)$ be the beliefs such that U_t^+ intersects u_t^N .¹³ The agent has incentives to exert effort at time t given scoring rule P if and only if $\mu_t^N \in [\underline{\mu}(r_1), \bar{\mu}(r_1)]$. Figure 4 illustrates how $\underline{\mu}(r_1)$ and $\bar{\mu}(r_1)$ are determined, namely as the intersection between the agent's value function U_t^+ and the payoff attainable without exerting any further effort.

¹³More formally: Assuming that $U_t^+ \geq u_{t-\Delta}^N$ for some $t \geq 0$, we define $\underline{\mu}(r_1) = \min\{\mu_t^N, t \geq 0 : U_t^+ \geq u_{t-\Delta}^N\}$ and $\bar{\mu}(r_1) = \max\{\mu_t^N, t \geq 0 : U_t^+ \geq u_{t-\Delta}^N\}$. If $U_t^+ < u_{t-\Delta}^N$ holds for all t , then the agent does not work and we take $\underline{\mu}(r_1) = \bar{\mu}(r_1)$ to be undefined.

Lemma 4. *Both $\underline{\mu}(r_1)$ and $\bar{\mu}(r_1)$ are weakly decreasing in r_1 .*

In particular, the agent has incentives to exert effort initially if and only if $D \in [\underline{\mu}(r_1), \bar{\mu}(r_1)]$. Lemma 4 implies that, by increasing the reward r_1 for prediction state 1 correctly in the scoring rule, the agent has incentives to exert effort for longer ($\underline{\mu}(r_1)$ is smaller) but the agent has a weaker incentive to exert effort at time 0 ($\bar{\mu}(r_1)$ is smaller).

Let $\mu^* = \max_r \{\bar{\mu}(r) : \bar{\mu}(r) \leq 1\}$. That is, μ^* is the maximum belief of the agent that can be incentivized to exert effort given any scoring rule. Thus, we can focus on the case where $D \leq \mu^*$. When there is a time horizon constraint T for exerting effort, let $r_T = 1$ if $\underline{\mu}(1) > \mu_T^N$ and let $r_T \in [0, 1]$ be the minimum parameter such that $\underline{\mu}(r_T) = \mu_T^N$ otherwise.

Proposition 2 (Effort-Maximizing Scoring Rule).

In the perfect-learning environment, no contract incentivizes the agent to exert effort if $D > \mu^$ or $D < \underline{\mu}(1)$. Otherwise, the effort-maximizing value of the parameter r_1 in a V-shaped scoring rule is the maximum value below r_T such that $\bar{\mu}(r_1) \geq D$.*

Intuitively, the effort-maximizing parameter r_1 maximizes the stopping time subject to the constraint that the agent has incentives to exert effort at time 0. If the latter does not bind, then $r_1 = 1$; if it does, then r_1 is set so that the agent is indifferent between not working at all and working until their belief reaches $\underline{\mu}(1)$ absent a signal. Stepping back, we see that the kink of the scoring rule depends on the parameter r_1 , which is chosen to balance the agent's incentive to exert effort at both time 0 and the stopping time τ_R . This balance drives our earlier observation that the kink need not be at the prior.

4.3 Single-signal Environment

We now consider the single-signal environment where the agent's belief drifts towards 0 in the absence of a Poisson signal and jumps towards 1 when a Poisson signal arrives. We emphasize that we do *not* assume the signal is fully revealing.

Theorem 3 (Single-signal Environment).

In the single-signal environment, there exists a scoring rule implementing maximum effort.

A notable feature is that in the single-signal environment, although the effort-maximizing contract can be implemented as a static scoring rule, this scoring rule may not be V-shaped. Put differently, effort-maximizing scoring rules need not simply involve the agent guessing the state and being rewarded for a correct guess. It may be necessary to reward the agent *even* when the guess is wrong. Consider an interpretation of the minimum reward across the two states as the “base reward” and the difference between the rewards as the “bonus

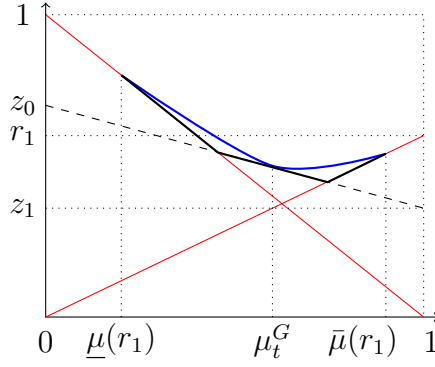


Figure 5: The red lines are the agent’s utility $u_{t-\Delta}^N$ for not exerting effort, and the blue curve is the agent’s utility U_t^+ from exerting effort in at least one period, both as a function of the no information belief $\mu_{t-\Delta}^N$. The black curve is the agent’s utility for not exerting effort in the alternative scoring rule with additional menu option (z_0, z_1) .

reward.” From this perspective, our results indicate that it may be necessary to consider scoring rules where the base reward is strictly positive. This observation may seem counterintuitive, as providing a strictly positive base reward strictly decreases the maximum bonus reward for the agent since rewards are constrained to the unit interval. In principle, providing a positive base reward should lower the agent’s utility increase when correctly guessing the state and, hence, subsequently lower the agent’s incentive for exerting effort.

The correct intuition is as follows: while providing a strictly positive base reward at time t decreases the agent’s incentive to exert effort at time t , it increases the agent’s incentive to exert effort at earlier times $t' < t$; indeed, the addition of the positive base reward leads the agent to anticipate higher rewards from exerting effort in cases where the terminal belief is in an intermediate range. This modification induces more effort if the agent’s incentive constraint for exerting effort initially binds at time 0 but becomes slack at intermediate time $t \in (0, \tau_R)$. As illustrated in Figure 5 and in Section 4.2, by implementing the effort-maximizing V-shaped scoring rule, the agent’s incentive for exerting effort is binding only at the extreme time 0 with belief $D = \bar{\mu}(r_1)$ and time τ_R with belief $\mu_{\tau_R}^N = \underline{\mu}(r_1)$. In this case, since the signals are not perfectly revealing, there may exist a time t such that $\mu_t^G < D$. By providing an additional menu option with a strictly positive base reward in the scoring rule to increase the agent’s utility at beliefs μ_t^G (e.g., the additional menu option (z_0, z_1) illustrated in Figure 5), the agent’s incentive constraint for exerting effort at time 0 is relaxed and the contract thus provides the agent incentives to exert effort following more extreme prior beliefs without influencing the stopping belief $\underline{\mu}(r_1)$.

We now illustrate the main ideas for proving Theorem 3. Given any (static) scoring rule, the utility u_t^N of the agent from not exerting effort is a convex function of his no

information belief μ_t^N (see Lemma 2). We first show that it is without loss to focus on *dynamic* contracts where u_t^N is convex in μ_t^N .

Lemma 5 (Convexity in Utilities).

In the single-signal environment, an effort-maximizing contract exists with the no-information utility u_t^N convex in μ_t^N .

Intuitively, in the effort-maximizing contract, if the no-information utility is not convex, one of the following cases holds at time \bar{t} , the earliest time such that the utility is non-convex:

- The agent's incentive to exert effort is slack at time $\bar{t} + \Delta$. In this case, we can increase the no-information utility at time \bar{t} by increasing the rewards in menu option r_t^N such that either (a) the incentive for exerting effort at time $\bar{t} + \Delta$ will bind, or (b) the no-information utility will become convex at \bar{t} .
- The agent's incentive for exerting effort is slack at time $\bar{t} + \Delta$. In this case, the combination of the no-information utility function's non-convexity and the contract's incentive constraint actually implies that the agent will have a strict incentive to stop exerting effort at time \bar{t} . See Figure 8 in Appendix B.3 for an illustration.

While convexity of the no-information utility function does imply the effort-maximizing contract has an implementation as a scoring rule—since convex functions are equal to the upper envelope of the linear functions below them—the resulting scoring rule need not satisfy the reward constraint, i.e., that $r_\theta \in [0, 1]$. For instance, consider a convex no-information utility function $u_t^N = (\mu_t^N)^2$. A simple dynamic contract that implements this no-information utility function is to offer a constant reward $(\mu_t^N)^2$ at time t regardless of the realization of the state. However, to implement this utility function using a scoring rule, by Lemma 2, the menu option for belief $\mu \in [0, 1]$ must be $(-\mu^2, 2\mu - \mu^2)$, which violates the ex post individual rationality constraint.

Primarily, a violation of the constraint that rewards lie in $[0, 1]$ emerges because the no-information utility function is too convex. In this case, we can flatten the no-information utility by decreasing the reward to the agent at earlier times. We can show that by flattening the no-information utility, the decrease in no-information utility is weakly larger than the decrease in continuation payoff in all continuation games, and hence, the agent has stronger incentives to exert effort. Figure 6 illustrates this idea, with details provided in Appendix B.3.

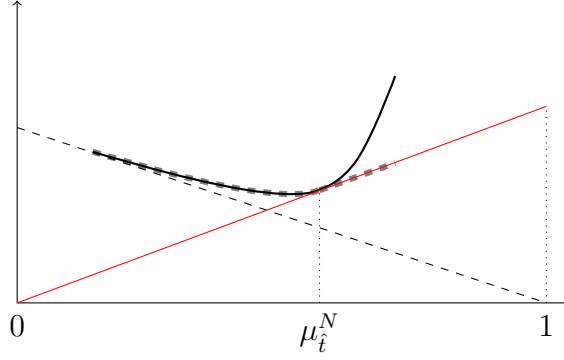


Figure 6: The black curve is the convex no-information utility of the agent, and \hat{t} is the minimum time with a bounded tangent line (red line). The thick dashed line is the no-information utility of the agent given a feasible scoring rule that offers a menu option that corresponds to the red line instead of the black curve for belief $\mu \geq \mu_t^N$.

5 Dynamic Rewards

5.1 Conditions for the Insufficiency of Scoring Rule

As alluded to in Section 3.1, contracts eliciting only summarized advice at a fixed date may not implement maximum effort outside of the perfect learning and single-signal environments. Here we show that the effort-maximizing contract must be dynamic when (i) signals are noisy and (ii) the drift is sufficiently slow. Specifically, we consider cases where both good and bad news signals can arrive with strictly positive probability if the agent exerts effort, so that $\lambda_1^G > \lambda_0^G > 0$ and $0 < \lambda_1^B < \lambda_0^B$. Recall that we assumed without loss that $\lambda_1^G + \lambda_1^B > \lambda_0^G + \lambda_0^B$, so beliefs drift toward state 0 absent news. Taking the drift to be slow means that $\lambda_1^G + \lambda_1^B$ is only slightly larger than $\lambda_0^G + \lambda_0^B$. Signals being noisy means that they do not reveal the state.

Let $\mu_{\lambda,c} \triangleq \min\{\frac{1}{2}, \frac{c}{\lambda_1^G - \lambda_0^G}\}$ and let $T_{\lambda,D,c}$ be the maximum time such that $\mu_{T_{\lambda,D,c}-\Delta}^N \geq \mu_{\lambda,c}$. Intuitively, $T_{\lambda,D,c}$ is the maximum calendar time such that the agent can be incentivized to exert effort in any contract when the prior is D .

Lemma 6. *The stopping time τ_R satisfies $\tau_R \leq T_{\lambda,D,c}$, given any prior $D \in (0,1)$, arrival rates λ , cost of effort c , and contract R with rewards belonging to $[0,1]$.*

Appendix OA 1 contains this section's missing proofs. The following result provides our sufficient conditions necessitating the use of complex dynamic structures in the effort-maximizing contract:

Theorem 4 (Strictly Less Effort Under Scoring Rules).

Fix any prior $D \in (0, \frac{1}{2})$, any cost of effort c , and any constant $\kappa_0 > 0$, $\frac{1}{4\Delta} \geq \bar{\kappa}_1 > \underline{\kappa}_1 > 0$. There exists $\epsilon > 0$ such that for any λ satisfying:

- $\lambda_1^G - \lambda_0^G \geq \frac{1}{D}(c + \kappa_0)$; (sufficient-incentive)
- $\lambda_1^B, \lambda_0^B, \lambda_0^G, \lambda_1^G \in [\underline{\kappa}_1, \bar{\kappa}_1]$; (noisy-signal)
- $\lambda_1^G + \lambda_1^B \in (\lambda_0^G + \lambda_0^B, \lambda_0^G + \lambda_0^B + \epsilon)$, (slow-drift)
- and $T \geq T_{\lambda,D,c}$, (sufficient-horizon)

, any static scoring rule implements effort strictly less than the maximum.

We discuss the role of each condition. Two essentially avoid degenerate cases. Specifically, the condition $T \geq T_{\lambda,D,c}$ implies the time horizon T will not be a binding constraint for the agent to exert effort. The sufficient incentive condition avoids trivial solutions by ensuring that the agent has incentives to exert effort for a strictly positive length of time in the effort-maximizing contract. More substantive in light of our previous results, however, are the other two conditions: The noisy-signal condition rules out the perfect-learning environment and the single-signal environment, and the slow-drift condition rules out the stationary environment. Moreover, the single-signal environment can also be viewed as the extreme opposite of the slow-drift condition, since the difference in arrival rates of the signals is maximal and the belief drifts to 0 quickly in the absence of a Poisson arrival.

We prove Theorem 4 by identifying a particular contract that can outperform any static scoring rule. Recall that an arbitrary dynamic contract can be represented via a sequence of reward options that vary over time.

Definition 3 (Myopic-incentive Contract).

When prior $D \in (0, \frac{1}{2})$, a contract R with menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ is a myopic-incentive contract if $r_{\tau_R}^N = r_t^G = (1, 0)$ and $r_t^B = (\frac{\mu_t^N}{1-\mu_t^N}, 0)$ for any $t \geq 0$.

Figure 7 illustrates the reward offered at a given time t under the myopic-incentive contract. Note that the condition that the belief absent a Poisson signal becomes increasingly polarized implies that the rewards in menu options decrease over time. This property is necessary for the constructed contract to be incentive-compatible.

Notice that the menu options in the myopic-incentive contract at any time t resembles the V-shaped scoring rules in Section 3.2 that implement effort, if possible, in the continuation game when the agent's belief is μ_t^N . However, the myopic-incentive contract typically does not provide maximal incentives to exert effort in all continuation games. Indeed, myopic-incentive contracts involve strictly decreasing rewards, so that an agent who

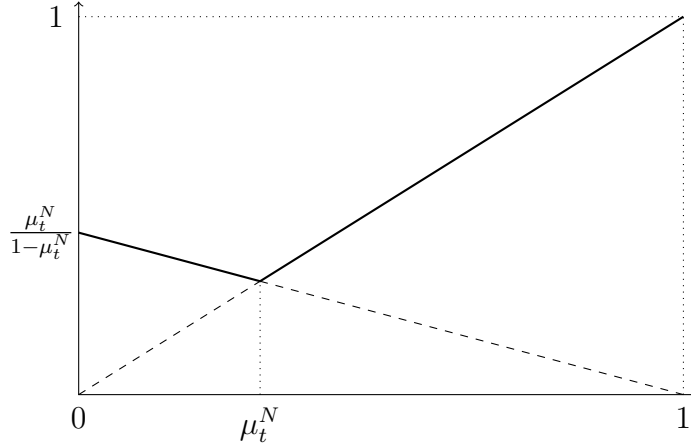


Figure 7: Illustration of myopic-incentive contract. The solid line is the expected reward of the agent, as a function of his belief, for not exerting effort and reporting his belief truthfully at time t .

observes a Poisson signal after time t receives a reward less under the effort-maximizing scoring rule for continuation game \mathcal{G}_t . While this implies the myopic-incentive contract may not implement maximal effort, we show that they nevertheless provide incentives *close* to the effort-maximizing contract under slow-drift:

Lemma 7 (Approximate Effort Maximization of Myopic-incentive Contracts).

Given any prior $D \in (0, \frac{1}{2})$, any cost of effort c , any constant $\kappa_1 > 0$, and any $\eta > 0$, there exists $\epsilon > 0$ such that for any $T \geq T_{\lambda, D, c}$ and any λ satisfying that $\lambda_\theta^s \leq \frac{1}{4\Delta}$ for all $s \in S$ and $\theta \in \{0, 1\}$, and

- $\lambda_1^G - \lambda_0^G \geq \frac{1}{D}(c + \kappa_0);$ (sufficient-incentive)
- $\lambda_1^G + \lambda_1^B \leq \lambda_0^G + \lambda_0^B + \epsilon,$ (slow-drift)

letting R be the myopic-incentive contract (Definition 3), we have $\mu_{\tau_R}^N - \mu_{T_{\lambda, D, c}}^N \leq \eta$.

When the drift of the no information belief is sufficiently slow compared to the arrival rates of the Poisson signals, with sufficiently high probability, the agent will receive a Poisson signal before the no information belief drifts far away from his initial belief. In this case, the decrease in rewards over time in the myopic-incentive contract does not significantly weaken the agent's incentive for exerting effort. Hence, the myopic-incentive contract approximately implements maximal effort.

By contrast, if the agent instead faced a contract that can be implemented as a scoring rule, given stopping time τ_{R^*} in the effort-maximizing contract R^* , this scoring rule must

be close to the effort-maximizing scoring rule in the continuation game \mathcal{G}_t for any t that is sufficiently close to τ_{R^*} in order to incentivize the agent to exert effort in continuation game \mathcal{G}_t . However, when the signals are noisy, as illustrated in Appendix OA 3, such scoring rules fail to provide sufficient incentives for the agent to exert effort at time 0, leading to a contradiction. Intuitively, the myopic-incentive contract avoids this conflict in incentives by providing higher rewards to the agent upon receiving a bad new signal B without affecting the agent's incentive to report the acquired information truthfully. In particular, higher rewards upon Poisson signal arrivals strengthen the agent's incentives to exert effort at any time t . Interestingly, when $\varepsilon = 0$, the environment is stationary, in which case a scoring rule is again optimal; however, as long as drift is non-zero, scoring rules will fail to approximate the optimum in contrast to the myopic-incentive contracts.

We mention that substantive assumption in Theorem 4, but one that appears relatively harmless, is that $D \in (0, \frac{1}{2})$. Note that combining this with our restriction to environments where the belief absent a Poisson signal drifts towards 0, our theorem only applies to environments where the agent's posterior belief absent a Poisson signal becomes more polarized towards the more likely states given the prior belief. This restriction ensures that the following myopic-incentive contract we define is incentive compatible for the agent with rewards in $[0, 1]$.

5.2 General Properties of Effort-Maximizing Contracts

Lemma 7 shows that the myopic-incentive contract approximately implements maximum effort when the drift is slow and the belief absent a Poisson signal is polarizing. Although the stated contract is generally not fully effort-maximizing, a similar decreasing reward structure does, in fact, characterize effort-maximizing mechanisms, as illustrated in our numerical exercise in Section 3.1.

We now present a formal characterization of reward dynamics in effort-maximizing dynamic contracts, applicable when (static) scoring rules cannot implement maximum effort. Recall that any menu option r has a representation as a tuple (r_0, r_1) , where r_0 is provided in state 0 and r_1 is provided in state 1. For any pair of menu options r, r' , we define $r' \preceq r$ if $r'_0 \leq r_0$ and $r'_1 \leq r_1$. That is, $r' \preceq r$ if r' is at most r in all components.

The qualitative features in myopic-incentive contracts preserved in the effort-maximizing dynamic contracts are:

1. Decreasing rewards for “bad news” signals. That is, the effort-maximizing sequence of rewards for signal B , denoted as r_t^B , satisfies the condition that $r_t^B \preceq r_{t'}^B$ for any $t \leq t' \leq \tau_R$. Moreover, this decrease in rewards has a particular structure: the

contract initially maintains the maximum score for state 0 and reduces the reward for state 1. This is followed by a decrease in the reward for state 0 while maintaining the minimum score for state 1.

2. Maximal rewards for “good news” signals subject to incentive constraints. That is, the rewards for receiving “good news” signals are uniquely determined by the “bad news” signals. Specifically, the reward r_t^G at time t is determined by finding the reward vector that maximizes the expected reward for posterior belief μ_t^G , subject to the constraints that the no-information belief $\mu_{t'}^N$ weakly prefers the option $r_{t'}^B$ over r_t^G for any time $t' \leq t$.

Theorem 5 shows that contracts with these features maximize effort.

The only feature of myopic-incentive contracts that does not extend to effort-maximizing contracts is the rate of decrease for rewards following “bad news” signals. In myopic-incentive contracts, rewards for “bad news” signals are chosen such that the menu options (r_t^G, r_t^B) offered at time t consist of a V-shaped scoring rule with a kink at belief μ_t^N . Such a rate of decrease is shown to approximately implement maximum effort (Lemma 7), but it implements strictly less than the maximum in general. In general environments, the effort-maximizing rate of decreasing rewards for bad news signals depends on primitives and may not admit closed-form characterizations. But as shown in Section 3.1, such rewards can be computed efficiently by solving a family of linear programs.

Theorem 5 (Effort-Maximizing Dynamic Contracts).

For any prior D and any signal arrival rates λ , there exists an effort-maximizing contract R with optimal stopping time τ_R and a sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ with $r_{\tau_R}^N = r_{\tau_R}^B$ such that

1. *decreasing rewards for signal B : $r_{t'}^B \preceq r_t^B$ for all $t' \geq t$; and $r_{t,0}^B = 1$ if $r_{t,1}^B > 0$;*
2. *maximal rewards for signal G : for any $t \leq \tau_R$,*

$$r_t^G = \arg \max_{r: \Theta \rightarrow [0,1]} u(\mu_t^s, r)$$

$$\text{s.t.} \quad u(\mu_{t'}^N, r_{t'}^B) \geq u(\mu_{t'}^N, r), \quad \forall t' \in [0, t].$$

Compared to the menu representation in Lemma 2, the simplification in Theorem 5 is that effort-maximizing contracts involve a decreasing sequence of rewards when receiving a bad news signal B in both states. In fact, rewards following B decrease first in state 1, and subsequently in state 0 once the reward in state 1 hits 0. Furthermore, the rewards

for good news signals are uniquely determined based on the rewards for bad news signals. Note that the rewards for bad new signals are only weakly decreasing. Indeed, the theorem covers cases where our main theorems imply that the effort-maximizing contract is attained by keeping the rewards r_t^B unchanged over time.

6 Additional Observations and Final Thoughts

We end with some additional discussion of our modelling assumptions, illustrating how our results would change under alternative assumptions. We present our concluding thoughts and propose several open questions in Section 6.3.

6.1 Randomized Contracts

Our goal has been to determine the maximum effort implementable within the class of contracts defined in Section 2.2. As histories only include messages sent by the agent, we implicitly rule out the use of stochastic messages sent from the designer to the agent (as in, for instance, Deb et al. (2018)). Deterministic mechanisms have significant practical appeal, as it is not always obvious what a randomization might correspond to or how a mechanism designer could commit to implement this. These issues have been discussed extensively in the contracting literature; we refer the reader to discussions in Laffont and Martimort (2002) as well as Bester and Strausz (2001) on this point to avoid detours. Now, randomization provides no additional benefit in implementing maximum effort with probability 1. But it is natural to ask whether some designer objectives may yield benefits to randomization. Our analysis speaks to this question as well.

We discuss randomization formally. Let $\varsigma = \{\varsigma_t\}_{t \leq T}$ be a sequence of random variables with ς_t drawn from a uniform distribution in $[0, 1]$. A *randomized contract* is a mapping

$$R(\cdot|\varsigma) : \mathcal{H}_T \times \Theta \rightarrow [0, 1].$$

Crucially, in randomized contracts, at any time t , the history of the randomization device $\{\varsigma_{t'}\}_{t' \leq t}$ is publicly revealed to the agent before determining his choice of effort or the message sent to the designer. The randomization revealed before t affects the agent's incentives after time t , and without it, such contracts reduce back to deterministic contracts. Implementing such randomized contracts would require either a public randomization device or the principal to commit to a random effort recommendation policy.

Stopping strategies may be *with* loss under a randomized contract. In particular, the agent may decide whether to work or not depending on the public randomization's past

realizations. The agent may also strategically delay exerting effort to wait for the realization of the public randomization. As a result, the simplification of the objective to maximizing the stopping time of the agent is not appropriate for randomized contracts.

At the same time, our analysis provides some insights as to why randomization can expand the set of implementable strategies. We previously observed that it may be possible to get the agent to work from μ_1 to μ_2 and to get the agent to work from μ_2 to μ_3 , but not from μ_1 to μ_3 . This would occur if the reward necessary to get the agent to work to μ_3 were so high that the agent would “shirk-and-lie” at μ_1 . However, the agent may be willing to start working at μ_1 , not knowing whether the reward will be “high” or “low”—but once the agent starts working, the designer can randomly inflate or decrease the rewards of the agent. Once time has passed, the outcome of the randomization can be revealed, and if the rewards inflate, the agent has incentives to exert effort for longer absent a Poisson signal arrival—so that the realized stopping time increases for *some* realization of the randomization.

We illustrate this intuition more formally and rigorously assuming perfect good-news learning, i.e., $\lambda_1^G > 0$ and $\lambda_0^G = \lambda_1^B = \lambda_0^B = 0$, where learning is perfect and only good news signal G arrives with positive probability. We describe the resulting solution in Appendix OA 4. In this setting, our results imply that, under deterministic contracts, a V-shaped scoring rule with parameters $r_0 = 1$ and $r_1 \in [0, 1]$ implements the effort-maximizing contract R ; in particular, Appendix OA 4 characterizes when in fact effort-maximizing contracts require $r_1 < 1$. Recall that we denote τ_R as the stopping time in the effort-maximizing deterministic contract and let $\mu_{\tau_R}^N$ be the stopping belief when no Poisson signal is observed. Let $\delta \in (0, 1 - r_1]$ be the maximum number such that (1) the agent has strict incentives to exert effort until time $\frac{2\tau_R}{3}$ absent signal arrival given menu options $(1, 0)$ and $(0, r_1 - \delta)$; and (2) the agent can be incentivized to exert effort given menu options $(1, 0)$ and $(0, r_1 + \delta)$ given belief $\mu_{\frac{\tau_R}{2}}^N$. Consider the randomized contract \hat{R} that provides menu options $(1, 0)$ and $(0, r_1 - \delta)$ from time 0 to $\frac{\tau_R}{2}$, and after time $\frac{\tau_R}{2}$, offers menu options $(1, 0)$ and $(0, r_1 + \delta)$ with probability ϵ^2 , offers menu options $(1, 0)$ and $(0, 0)$ with probability ϵ , and offers the same menu options $(1, 0)$ and $(0, r_1 - \delta)$ otherwise. With sufficiently small $\epsilon > 0$, the agent still has incentives to exert effort at any time $t \leq \frac{\tau_R}{2}$. Moreover, after time $\frac{\tau_R}{2}$, with probability ϵ^2 , the realized menu options are $(1, 0)$ and $(0, r_1 + \delta)$, and the agent can be incentivized to exert effort to a time strictly larger than τ_R in the absence of a Poisson signal.¹⁴

¹⁴This kind of modification may be of interest to a designer who only values extreme posterior beliefs. For instance, suppose the designer faced a decision problem where the possible decisions belonged to a set $A = \{0, 1\}$. Consider a designer payoff function of $v(0, \theta) = 0$ for all $\theta \in \Theta$, and $v(1, 0) = 1, v(1, 1) = -\frac{1 - \mu_{\tau_R}^N}{\mu_{\tau_R}^N}$; plainly, the designer only seeks to change her action from 1 to 0 if the posterior belief is below $\mu_{\tau_R}^N$. In this case, the payoff under any deterministic contract is 0. However, under the randomized contract outlined, the designer would obtain a positive payoff when

6.2 Non-invariant Environments

Our model assumes that both the cost of acquiring information and the signal arrival probabilities when exerting effort are fixed over time. On the other hand, many of our techniques and results do not rely on these assumptions, particularly as we focus on maximizing the incentive for the agent to exert effort. Our results extend unchanged if the cost of exerting effort is $c(\tilde{t})\Delta$, whenever the agent has exerted effort for \tilde{t} units of time and $c(\cdot)$ is a non-decreasing function. In this case, the agent's strategy again without loss is a stopping time, and identical arguments imply that scoring rules maximize the incentive to exert effort under any of the three environments discussed.

Moreover, we can also allow for more general time-dependent cost functions. In particular, there exist settings where the cost of acquiring information is lower closer to the decision deadline, regardless of the previous efforts exerted by the agent. In these applications, given a dynamic contract, the best response of the agent may not be a stopping strategy. Scoring rules still implement maximal effort in this extension under one of three conditions in Section 4—in the sense that given any dynamic contract R and any best response of the agent, there exists another contract \hat{R} that can be implemented as a scoring rule, and the agent's best response in contract \hat{R} first order stochastically dominates his best response in contract R .¹⁵ Therefore, the information acquired under contract \hat{R} is always weakly Blackwell more informative compared to the information acquired under contract R .

We can similarly allow for time dependence in the informational environment. Specifically, we can allow for the arrival rates of signals at any time to depend on the amount of effort the agent has exerted until that point. That is, suppose that if the agent has exerted effort for \tilde{t} units of time, then exerting effort produces a good news signal arrives in state θ with probability $\lambda_{\theta,\tilde{t}}^G\Delta$, and a bad news signal with probability $\lambda_{\theta,\tilde{t}}^B\Delta$ (and no signal with complementary probability). While seemingly minor, this modification induces more richness in the set of possible terminal beliefs as a function of the effort history—for instance, if the terminal beliefs are always in the set $\{\underline{p}, \bar{p}\}$, despite drifting over time.

Our proof techniques did not make use of the particular belief paths induced by constant arrival rates and hence extend to this case, with the minor exception that Theorem 3 requires μ_t^G to be weakly monotone as a function of time (a property that holds when the arrival rate is constant). Otherwise, as long as parameters stay within each environment articulated in Section 4, the proofs of these results extend unchanged.

An important implication of extending our results to non-invariant environments is that implementing the identified randomized contract.

¹⁵Let $z_t, \hat{z}_t \in \{0, 1\}$ be the effort decision of the agent given contracts R, \hat{R} respective conditional on not receiving any Poisson signal before t . We can show that given any time t , $\sum_{i \leq t} z_t \leq \sum_{i \leq t} \hat{z}_t$.

they also apply to settings where the agent discounts future payoffs. Essentially, when the agents discounts future payoffs, it exactly corresponds to the the non-invariant environment with stationary information arrival but an exponentially decreasing cost function. Consequently, all our main results — such as the optimality of scoring rules in perfect-learning or single-signal environments — extend naturally to this setting.

6.3 Final Remarks

We have articulated how dynamic rewards can expand the set of implementable strategies in a simple yet fundamentally dynamic information acquisition problem. The economic importance of contracting for information acquisition is self-evident, and most natural stories for why information acquisition is costly involve some dynamic element. Our goal has been to take such dynamics seriously, for learning technologies with a natural interpretation in terms of forecasters seeking a particular sought-after piece of falsifiable evidence, and under a class of contracts reflecting the provision of bonuses for correct advice.

We have shown that whether the decision maker benefits from a contracting environment that facilitates dynamic reporting depends on the nature of the dynamic learning process. Along the way, we discussed how the relevant properties of the information acquisition technology have natural interpretations in various settings of practical interest. As our focus is on contracting under a general class of mechanisms, a fundamental difficulty underlying our exercise is the lack of any natural structure (e.g., stationarity) under an arbitrary dynamic contract. Such assumptions are often critical in similar settings. Despite this fundamental challenge, we provided simple, economically meaningful conditions such that maximum effort is implementable by a scoring rule and explained the extent to which these conditions are necessary for this conclusion to hold.

There are many natural avenues for future work. Empirically, our results show how learning technologies influence the benefits of time variation to rewards. While we focus on a simple forecasting problem, such questions may be of interest when eliciting other kinds of information beyond a prediction of a future event—for example, if the learning process itself is privately known by the expert (Chambers and Lambert, 2021). More broadly, we view questions regarding whether or not simple contracts are limited in power relative to dynamic mechanisms as a worthwhile agenda overall. Any further insights on these questions would prove valuable toward understanding how dynamics influence mechanism design for information acquisition, for both theory and practice.

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A Additional Preliminaries

Proof of Lemma 2. Recall that by Lemma 1, it is without loss to assume that the agent uses a stopping strategy. In particular, if the agent were to randomize at any time, then since he must be indifferent between actions, he would be willing to continue exerting effort at any point of indifference. Thus, the agent must follow a deterministic strategy in any contract. By the revelation principle, it is without loss to focus on contracts where the agent truthfully reports whether he exerts effort or not and the received signal at each time t . That is, the message space at any time t is $\{0, 1\} \times \{G, B, N\}$ where 1 represents exerting effort and 0 represents not exerting effort. Since the agent's strategy is deterministic, this mechanism is as well.

Next we construct the sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ that corresponds to a contract R that induces truth-telling. Let τ_R be the stopping time of contract R . For any time $t \leq \tau_R$, for any signal $s \in S$, let h_t^s be the history of reports the agent sends if he receives signal s at time t . That is, in history h_t^s , the agent sends $(1, N)$ before time t , $(1, s)$ at time t , and $(0, N)$ after time t . Let $h_{\tau_R}^N$ be the history of reports the agent sends if he didn't receive any Poisson signal at all.

For any time $t \leq \tau_R$ and any signal $s \in S$, let $r_t^s = R(h_t^s, \cdot)$ and let $r_{\tau_R}^N = R(h_{\tau_R}^N, \cdot)$. Given this constructed sequence of menu options, the incentive constraints in Eq. (IC) is satisfied since contract R induces truth-telling. Moreover, it is easy to verify that the agent's utility for stopping effort at any time $t \leq \tau_R$ is the same given both the menu representation and the original contract R . Therefore, the stopping time of the agent given this menu representation is also τ_R . \square

B Effort-Maximizing Contracts as Scoring Rules

B.1 Stationary Environment

Proof of Theorem 1. For any contract R with stopping time $\tau_R \in [0, T]$, to show that there exists a static scoring rule P such that the agent has incentive to exert effort at least until time τ_R given static scoring rule P , it is sufficient to show that there exists a static scoring rule P such that the agent has incentive to exert effort at any continuation game \mathcal{G}_t for any $t \in [0, \tau_R]$.

First note that to maximize the expected score difference for the continuation game at any time t , it is sufficient to consider a static scoring rule. This is because at any time $t' \in [t, \tau_R]$, we can allow the agent to pick any menu option from time t to τ_R . This leads to a static scoring rule where the agent's expected utility at time t for stopping effort immediately

is not affected but the continuation utility weakly increases. Finally, by Proposition 1, the effort-maximizing static scoring rule that maximizes the expected score difference is the V-shaped scoring rule P with kink at prior D . \square

B.2 Perfect-learning Environment

Proof of Lemma 3. For any contract R , by applying the menu representation in Lemma 2, let $\{r_t^s\}_{t \leq \tau_R, s \in S}$ be the set of menu options for receiving Poisson signals and let $r_{\tau_R}^N = (z_0, z_1)$ be the menu option for not receiving any Poisson signal before the stopping time τ_R . Note that in the perfect-learning environment, it is without loss to assume that $r_{t,1}^B = 0$ for any $t \leq \tau_R$ since the posterior probability of state 1 is 0 after receiving a Poisson signal B . Now consider another contract \hat{R} with menu options $\{\hat{r}_t^s\}_{t \leq \tau_R, s \in S \setminus \{N\}}$ and (\hat{z}_0, \hat{z}_1) , where

$$(\hat{z}_0, \hat{z}_1) = \arg \max_{z, z' \in [0,1]} z \quad \text{s.t.} \quad \mu_{\tau_R}^N z' + (1 - \mu_{\tau_R}^N) z = u_{\tau_R}^N, \quad (1)$$

and for any time $t \leq \tau_R$ and any signal $s \in S$,

$$\hat{r}_t^s = \begin{cases} r_t^s & u(\mu_t^s, r_t^s) \geq u(\mu_t^s, (\hat{z}_0, \hat{z}_1)) \\ (\hat{z}_0, \hat{z}_1) & \text{otherwise.} \end{cases}$$

Essentially, contract R adjusts the reward function for no information belief $\mu_{\tau_R}^N$ such that the reward for state being 0 weakly increases, the reward for state being 1 weakly decreases, and the expected reward remains unchanged. Moreover, at any time $t \leq \tau_R$, contract \hat{R} allows the agent to optionally choose the addition option of (\hat{z}_0, \hat{z}_1) to maximize his expected payoff for receiving an informative signal at time t .

It is easy to verify that for any signal $s \in S \setminus \{N\}$ and any time $t \leq \tau_R$, the expected utility of the agent for receiving an informative signal s is weakly higher, and hence, at any time t , the continuation payoff of the agent for exerting effort until time τ_R weakly increases in contract \hat{R} . Moreover, at any time t , the expected reward of the agent with belief μ_t^N in contract \hat{R} satisfies $\hat{u}_t^N \leq u_t^N$. This is because by our construction, at any time $t \leq \tau_R$, fewer options are available to the agent in contract \hat{R} except the additional option of (\hat{z}_0, \hat{z}_1) , while $u(\mu_t^N, (z_0, z_1)) \geq u(\mu_t^N, (\hat{z}_0, \hat{z}_1))$ since $\mu_t^N \geq \mu_{\tau_R}^N$ and both options (z_0, z_1) and (\hat{z}_0, \hat{z}_1) gives the same expected reward for posterior belief of $\mu_{\tau_R}^N$. Combining both observations, we have $\tau_{\hat{R}} \geq \tau_R$ and \hat{R} is also an effort-maximizing contract.

Note that in optimization program (1), it is easy to verify that $\hat{z}_1 = 0$ if $\hat{z}_0 < 1$. If $\hat{z}_0 = 1$, in this case, at any time t , by the incentive constraint of the agent for any belief μ_t^B , we must have $\hat{r}_{t,0}^B = 1$ as well. Therefore, the agent receives the maximum reward of

1 whenever he receives a bad news signal. In this case, we can also decrease \hat{z}_1 and $r_{t,1}^G$ for all $t \geq 0$ by \hat{z}_1 , which does not affect the agent's incentive for effort and hence the effort-maximizing contract satisfies that $r_t^B = r_{\tau_R}^N = (1, 0)$ for any $t \leq \tau_R$.

Next we will focus on the case when $\hat{z}_0 < 1$ and hence $\hat{z}_1 = 0$. Now consider another contract \bar{R} with menu options $\{\bar{r}_t^s\}_{t \leq \tau_{\bar{R}}, s \in S \setminus \{N\}}$ and (\bar{z}_0, \bar{z}_1) , where $(\bar{z}_0, \bar{z}_1) = (1, 0)$ and for any time $t \leq \tau_R$, $\bar{r}_t^G = \hat{r}_t^G$ and $\bar{r}_t^B = (1, 0)$. We show that this weakly improves the agent's incentive to exert effort until time $\tau_{\bar{R}}$ for any $t \leq \tau_{\bar{R}}$. Specifically, for any $t \leq \tau_{\bar{R}}$, the increases in no information payoff is

$$\bar{u}_t^N - \hat{u}_t^N \leq (1 - \mu_t^N)(1 - \hat{r}_{t,0}^B).$$

This is because in contract \bar{R} , either the agent prefers the menu option $r_{t'}^G$ for some $t' \geq t$, in which case the reward difference is 0, or the agent prefers the menu option $(1, 0)$, in which case the reward difference is at most $(1 - \mu_t^N)(1 - \hat{r}_{t,0}^B)$ since one feasible option for the agent in contract \hat{R} is \hat{r}_t^B with expected reward at least $(1 - \mu_t^N)\hat{r}_{t,0}^B$. Moreover, for any time $t \leq \tau_{\bar{R}}$, the increases in continuation payoff for exerting effort from $t + \Delta$ until $\tau_{\bar{R}}$ is at least $(1 - \mu_t^N)(1 - \hat{r}_{t,0}^B)$. This is because incentive constraints (IC) imply that $\hat{r}^B t, 0$ must decrease as t increases, which is due to the fact that in the perfect-learning environment, the posterior belief $\mu^B t$ assigns a probability of 1 to the state being 0 at any time t . Therefore, when the state is 0, the reward of the agent is deterministically 1 in contract \bar{R} and the reward of the agent is at most $\hat{r}_{t,0}^B$ in contract \hat{R} , implying that the difference in expected reward is at least $(1 - \mu_t^N)(1 - \hat{r}_{t,0}^B)$. Combining the above observations, we have $\tau_{\bar{R}} \geq \tau_{\hat{R}}$, and hence \bar{R} is also effort-maximizing. \square

Proof of Theorem 2. By Lemma 3, it suffices to focus on contract R with a sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ such that $r_t^B = r_{\tau_R}^N = (1, 0)$ for any $t \leq \tau_R$. In addition, since signals are perfectly revealing, it is without loss to assume that $r_{t,0}^G = 0$ and the incentive constraints imply that $r_{t,1}^G$ is weakly decreasing in t .

Let $\hat{t} \in [0, \tau_R]$ be the maximum time such that an agent with no information belief μ_t^N weakly prefers menu option r_t^G compared to $r_{\tau_R}^N$. Since both μ_t^N and $r_{t,1}^G$ are weakly decreasing in t , an agent with posterior belief μ_t^N weakly prefers $r_{t'}^G$ compared to $r_{\tau_R}^N$ for any $t, t' \leq \hat{t}$, and weakly prefers $r_{\tau_R}^N$ compared to $r_{t'}^G$ for any $t, t' > \hat{t}$. Now consider another contract \hat{R} that offers only two menu options, $r_{\hat{t}}^G$ and $r_{\tau_R}^N$, at every time $t \leq \tau_R$. Contract \hat{R} can be implemented as a V-shaped scoring rule with parameters $r_0 = 1$ and $r_1 = r_{\hat{t},1}^G \in [0, 1]$. Moreover, at any time $t \leq \tau_R$,

- if $t > \hat{t} + \Delta$, in the continuation game \mathcal{G}_{t, τ_R} , the agent's utility for not exerting effort is the same in both contract R and \hat{R} because the agent with no information belief

$\mu_{t-\Delta}^N$ will choose the same menu option $r_{\tau_R}^N$. However, the agent's utility for exerting effort is weakly higher in contract \hat{R} since the reward $r_{t,1}^G$ from receiving a good news signal at time t weakly decreases in t .

- if $t \leq \hat{t} + \Delta$, in the continuation game \mathcal{G}_{t,τ_R} , by changing the contract from R to \hat{R} , the decrease in agent's utility for not exerting effort is exactly $\mu_{t-\Delta}^N(r_{t-\Delta,1}^G - r_{\hat{t},1}^G)$ by changing the menu option for no information belief $\mu_{t-\Delta}^N$ from $r_{t-\Delta}^G$ to $r_{\hat{t}}^G$. However, the decrease in the agent's utility for exerting effort in \mathcal{G}_{t,τ_R} is at most $\mu_{t-\Delta}^N(r_{t-\Delta,1}^G - r_{\hat{t},1}^G)$ since the decrease in reward for receiving a good news signal G is at most $r_{t-\Delta,1}^G - r_{\hat{t},1}^G$ and it only occurs when the state is 1.

Therefore, given contract \hat{R} , the agent has stronger incentives to exert effort in all continuation games \mathcal{G}_{t,τ_R} with $t \leq \tau_R$, which implies that $\tau_{\hat{R}} \geq \tau_R$ and hence contract \hat{R} is also effort-maximizing. \square

Proof of Lemma 4. Note that it is easy to verify that if there exists a belief such that the agent is incentivized to exert effort, the intersection belief $\underline{\mu}(r_1)$ is such that the agent with belief $\underline{\mu}(r_1)$ would prefer menu option $(1, 0)$ to $(0, r_1)$ and $\bar{\mu}(r_1)$ is such that the agent with belief $\bar{\mu}(r_1)$ would prefer menu option $(0, r_1)$ to $(1, 0)$.

Consider the case of decreasing the reward parameter from $r_1 = z$ to $r_1 = z'$ for $0 \leq z' < z \leq 1$. The agent's utility for not exerting effort given menu option $(1, 0)$ remains unchanged, but the agent's utility for exerting effort in at least one period decreases. Therefore, $\underline{\mu}(r_1)$ weakly increases. Moreover, given posterior belief $\mu_{t-\Delta}^N$, the agent's utility for not exerting effort given menu option $(0, r_1)$ decreases by $\mu_{t-\Delta}^N(z - z')$, while the the agent's utility for exerting effort in at least one period decreases by at most $\mu_{t-\Delta}^N(z - z')$ since the reward decrease can only occur when the state is 1. Therefore, $\bar{\mu}(r_1)$ also weakly increases. \square

Proof of Proposition 2. By Theorem 2, it is without loss to focus on contracts that can be implemented as V-shaped scoring with parameters $r_0 = 1$ and $r_1 \in [0, 1]$. If $D > \mu^*$ or $\mu < \underline{\mu}(1)$, given any $r_1 \in [0, 1]$, we have $D \notin [\underline{\mu}(r_1), \bar{\mu}(r_1)]$ and hence the agent cannot be incentivized to exert effort.

If $D \in [\underline{\mu}(1), \mu^*]$, if $\bar{\mu}_{r_T} \geq D$, the agent can be incentivized to exert effort from time 0 to time T given parameter $r_1 = r_T$, and hence choosing $r_1 = r_T$ must be part of the effort-maximizing mechanism. If $\bar{\mu}_{r_T} < D$, let r_1 be the maximum number such that $\bar{\mu}(r_1) \geq D$. By the monotonicity in Lemma 4, we have $r_1 \leq r_T$. In this case, the time horizon is not a binding constraint and the agent's optimal strategy is to stop before time T . Therefore, the agent's optimal utility from exerting effort in at least one period is the same with and

without the time horizon constraint T . In this case, the agent has incentive to exert effort at any time $t \geq 0$ such that $\mu_t^N \geq \underline{\mu}(r_1)$. Moreover, this is part of the effort-maximizing mechanism, since r_1 is chosen to maximize $\underline{\mu}(r_1)$ subject to the effort constraint at time 0. \square

B.3 Single-signal Environment

Proof of Lemma 5. For any contract R , let $\underline{u}_t(\mu)$ be the convex hull of the no information payoff $u_{t'}^N$ for $t' \leq t$ by viewing $u_{t'}^N$ as a function of $\mu_{t'}^N$. Consider an effort-maximizing contract R with the following selection:

1. maximizes the time \bar{t} such that $\underline{u}_{\bar{t}}(\mu_{\bar{t}}^N) = u_{\bar{t}}^N$ for any time $t \leq \bar{t} - \Delta$;
2. conditional on maximizing \bar{t} , selecting the one that maximizes the weighted average no information payoff after time \bar{t} , i.e., $\sum_{i \geq 0} e^{-\frac{i}{\Delta}} \cdot r_{\bar{t}+i\Delta}^N$.

The existence of an effort-maximizing contract given such selection rule can be shown using standard arguments since, recalling that we have a discrete-time model, the set of effort-maximizing contracts that satisfy the first criterion is compact and the objective in the second selection criterion is continuous. Let τ_R be the stopping time of the agent for contract R . We will show that $\bar{t} = \tau_R$.

Suppose by contradiction we have $\bar{t} < \tau_R$. At any time $t \leq \tau_R$, recall that \mathcal{G}_t is the continuation game at time t with prior belief $\mu_{t-\Delta}^N$ such that the agent's utility for not exerting effort is $u_{t-\Delta}^N$ and the agent's utility for exerting effort in \mathcal{G}_t is U_t . Note that $U_t \geq u_{t-\Delta}^N$ for any $t \leq \tau_R$ for any $t \leq \tau_R$. We first show that the equality holds must hold at time $\bar{t} + \Delta$, i.e., $U_{\bar{t}+\Delta} = u_{\bar{t}}^N$.

Let $\bar{u}_t(\mu)$ be the upper bound on the expected reward at any belief μ at time t given that no Poisson signal has arrived before t . Specifically,

$$\bar{u}_t(\mu) = \max_{z_0, z_1 \in [0,1]} \mu z_1 + (1 - \mu) z_0 \quad \text{s.t.} \quad \mu_{t'}^N z_1 + (1 - \mu_{t'}^N) z_0 \leq u_{t'}^N, \forall t' \leq t.$$

It is easy to verify that function $\bar{u}_t(\mu)$ is convex in μ for all t and $\bar{u}_t(\mu_{t'}^N)$ is an upper bound on the no information utility $u_{t'}^N$ for all $t' > t$. Moreover, for any $\mu \leq \mu_t^N$, $\bar{u}_t(\mu)$ is a linear function in μ . The reward function $\bar{u}_t(\mu)$ for $t = \bar{t}$ and $\mu \leq \mu_{\bar{t}}^N$ is illustrated in Figure 8 as the blue straight line.

Since the no information utility is not convex at time $t = \bar{t}$, we have $\bar{u}_{\bar{t}-\Delta}(\mu_{\bar{t}}^N) > u_{\bar{t}}^N$. In this case, if $U_{\bar{t}+\Delta} > u_{\bar{t}}^N$, by increasing $u_{\bar{t}}^N$ to $\min\{U_{\bar{t}+\Delta}, \bar{u}_{\bar{t}-\Delta}(\mu_{\bar{t}}^N)\}$, the incentive of the agent for exerting effort is not violated. Moreover, selection rule (2) of maximizing the no

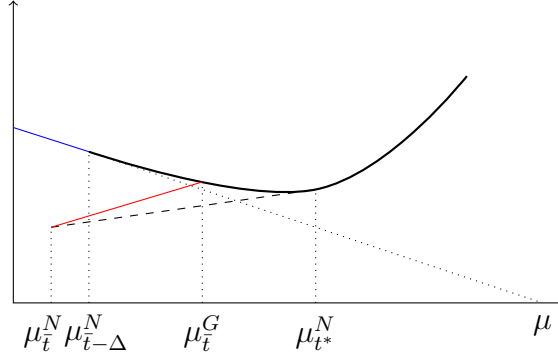


Figure 8: This figure illustrates the case when $\mu_t^G \leq \mu_{t^*}^N$. The black curve is the function $\underline{u}_t(\mu)$, blue line is the function $\bar{u}(\mu)$ and the red line is the function $y(\mu)$.

information utility after time \bar{t} is violated, a contradiction. Therefore, we can focus on the situation where the agent's incentive for exerting effort at time $\bar{t} + \Delta$ is binding.

By the construction of R , there exists $t \leq \bar{t}$ such that $\underline{u}_t(\mu_t^N) < u_t^N$. Let t^* be the maximum time such that $\underline{u}_t(\mu_{t^*}^N) = u_{t^*}^N$. That is, $\mu_{t^*}^N$ is the tangent point such that u_t^N coincides with its convex hull. See Figure 8 for an illustration. We consider two cases separately.

- $\mu_t^* \geq \mu_t^G$. In this case, let $y(\mu)$ be a linear function of posterior μ such that $y(\mu_t^N) = u_t^N$ and $y(\mu_t^G) = \underline{u}_t(\mu_t^G)$. Function y is illustrated in Figure 8 as the red line. Note that in this case, we have $y(\mu_{t-\Delta}^N) < \underline{u}_t(\mu_{t-\Delta}^N) = u_{t-\Delta}^N$. Moreover, $y(\mu_{t-\Delta}^N)$ is the maximum continuation payoff of the agent for exerting effort at time \bar{t} given belief $\mu_{t-\Delta}^N$. This is because by exerting effort, either the agent receives a Poisson signal G at time \bar{t} , which leads to posterior belief μ_t^G with expected payoff $\underline{u}_t(\mu_t^G) = y(\mu_t^G)$, or the agent does not receive a Poisson signal, which leads to belief drift to μ_t^N , with optimal continuation payoff being $U_t = u_t^N = y(\mu_t^N)$. However, $y(\mu_{t-\Delta}^N) < u_{t-\Delta}^N$ implies that the agent has a strict incentive to not exert effort at time \bar{t} , a contradiction.
- $\mu_t^* < \mu_t^G$. In this case, consider another contract \bar{R} such that the no information utility in contract \bar{R} is $u_{t,\bar{R}}^N = \underline{u}_t(\mu_t^N)$ for any $t \leq \bar{t}$. Note that in contract \bar{R} , the expected reward of the agent at any time t for receiving a Poisson signal is the same as in contract R , while the expected reward for not receiving Poisson signals weakly decreases. Therefore, contract \bar{R} is also an effort-maximizing contract. However, the time such that the no information payoff is a convex function is strictly larger in \bar{R} , contradicting to our selection rule for R .

Therefore, we have $\bar{t} = \tau_R$ and the no information utility of the agent is a convex function. \square

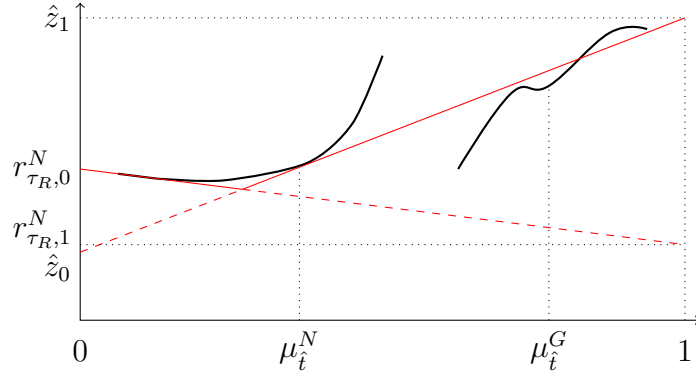


Figure 9: The black solid curves are the agent's expected utilities for not exerting effort as a function of his belief at any time t . The left curve is the expected utility for beliefs without receiving Poisson signals, and the right curve is the one receiving the Poisson signal G .

Proof of Theorem 3. By Lemma 5, there exists a contract R with a sequence of menu options $\{r_t^s\}_{s \in S, t \leq \tau_R} \cup \{r_{\tau_R}^N\}$ in which the no information payoff is convex in the no information belief. If $\mu_t^N < u_t^N$ for all $t \leq \tau_R$, let $\hat{z}_1 = 1$ and let $\hat{z}_0 \leq 1$ be the maximum reward such that $\mu_t^N + \hat{z}_0(1 - \mu_t^N) \leq u_t^N$ for all $t \leq \tau_R$. Otherwise, let $\hat{z}_0 = 0$ and let $\hat{z}_1 \leq 1$ be the maximum reward such that $\hat{z}_1 \cdot \mu_t^N \leq u_t^N$ for all $t \leq \tau_R$. Essentially, the straight line (\hat{z}_0, \hat{z}_1) is tangent with the agent's utility curve for not receiving informative signals. Let \hat{t} be the time corresponds to the rightmost tangent point. See Figure 9 for an illustration.

Let $\underline{u}(\mu)$ be the function that coincides with u_t^N for $\mu \leq \mu_t^N$ and $\underline{u}(\mu) = (\hat{z}_1 - \hat{z}_0)\mu + \hat{z}_0$. Note that \underline{u} is convex. Consider another contract \hat{R} that is implemented by scoring rule $P(\mu, \theta) = \underline{u}(\mu) + \xi(\mu)(\theta - \mu)$ for all $\mu \in [0, 1]$ and $\theta \in \{0, 1\}$ where $\xi(\mu)$ is a subgradient of \underline{u} . It is easy to verify that the implemented scoring rule satisfies the bounded constraint on rewards. Next we show that $\tau_{\hat{R}} \geq \tau_R$ and hence contract \hat{R} must also be effort-maximizing, which concludes the proof of Theorem 3.

In any continuation game \mathcal{G}_t , recall that $u_{t-\Delta}^N$ is the utility of the agent for not exerting effort and U_t is the utility of the agent for exerting effort given contract R . For any time $t \leq \tau_R$, the agent has incentive to exert effort at time t given contract R implies that $u_{t-\Delta}^N \leq U_t$. Given contract \hat{R} , we similarly define $\hat{u}_{t-\Delta}^N$ and \hat{U}_t and show that for any time $t \leq \tau_R$, $U_t - \hat{U}_t \leq u_{t-\Delta}^N - \hat{u}_{t-\Delta}^N$. This immediately implies that the agent also has incentive to exert effort at any time $t \leq \tau_R$ given contract \hat{R} and hence $\tau_{\hat{R}} \geq \tau_R$.

Our analysis for showing that $U_t - \hat{U}_t \leq u_{t-\Delta}^N - \hat{u}_{t-\Delta}^N$ is divided into two cases.

Case 1: $t \geq \hat{t}$. In this case, since $u_{t-\Delta}^N \geq \hat{u}_{t-\Delta}^N$ for any $t \leq \tau_R$ by the construction of contract \hat{R} , it is sufficient to show that $\hat{U}_t \geq U_t$ for any $t \in [\hat{t}, \tau_R]$. We first

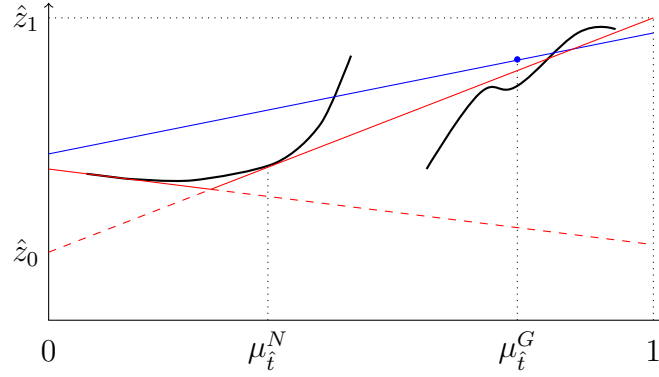


Figure 10: The blue line is the expected utility of the agent for choosing the menu option $(r_{t,0}^G, r_{t,1}^G)$ if the utility at belief μ_t^G is higher than the red line.

show that for any $t \in [\hat{t}, \tau_R]$, if $\mu_t^G \leq \mu_t^N$, we must have $\underline{u}(\mu_t^G) \geq u_t^G$ in order to satisfy the dynamic incentive constraint in contract R . Next we focus on the case where $\mu_t^G > \mu_t^N$ and show that $\hat{u}_t^G = \mu_t^G \hat{z}_1 + (1 - \mu_t^G) \hat{z}_0 \geq u_t^G$. We prove this by contradiction. Suppose that $u_t^G > \mu_t^G \hat{z}_1 + (1 - \mu_t^G) \hat{z}_0$. Recall that $(r_{t,0}^G, r_{t,1}^G)$ are the options offered to the agent at time t that attains expected utility u_t^G under belief μ_t^G . Moreover, in our construction, either $\hat{z}_0 = 0$, or $\hat{z}_1 = 1$, or both equality holds. Therefore, the bounded constraints $r_{t,0}^G, r_{t,1}^G \in [0, 1]$ and the fact that agent with belief μ_t^G prefers $(r_{t,0}^G, r_{t,1}^G)$ over (\hat{z}_0, \hat{z}_1) imply that

$$r_{t,0}^G \geq \hat{z}_0 \text{ and } r_{t,1}^G \geq \hat{z}_1.$$

See Figure 10 for an illustration. Since $\mu_t^N < \mu_t^G$, this implies that the agent's utility at belief μ_t^N given option $(r_{t,0}^G, r_{t,1}^G)$ is strictly larger than his utility under (\hat{z}_0, \hat{z}_1) , i.e.,

$$\mu_t^N r_{t,1}^G + (1 - \mu_t^N) r_{t,0}^G > \mu_t^N \hat{z}_1 + (1 - \mu_t^N) \hat{z}_0 = u_t^N.$$

However, option $(r_{t,0}^G, r_{t,1}^G)$ is a feasible choice for the agent at time \hat{t} in dynamic scoring rule S since $t \geq \hat{t}$, which implies that $\mu_t^N r_{t,1}^G + (1 - \mu_t^N) r_{t,0}^G \leq u_t^N$. This leads to a contradiction.

Finally, for $t \in [\hat{t}, \tau_R]$, conditional on the event that the informative signal did not arrive at any time before t , since the agent expected utility given contract \hat{R} is weakly higher compared to contract R given any arrival time of the Poisson signal, taking the expectation we have $\hat{U}_t \geq U_t$.

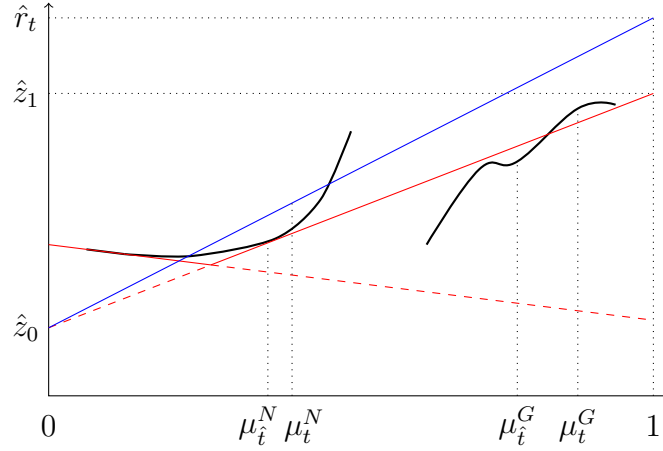


Figure 11: The blue line is the utility function \tilde{u}_t , which serves as an upper bound on the utility $u_{t'}^G$ for any $t' \geq t$.

Case 2: $t < \hat{t}$. In this case, the continuation value for both stopping effort immediately and exerting effort until time τ_R weakly decreases. However, we will show that the expected decrease for stopping effort is weakly higher. For any $t < \hat{t}$, let \hat{r}_t be the reward such that $u_t^N = \mu_t^N \hat{r}_t + (1 - \mu_t^N) \hat{z}_0$. Note that $\hat{r}_t \geq \hat{z}_1$ and it is possible that $\hat{r}_t \geq 1$. The construction of quantity \hat{r}_t is only used in the intermediate analysis, not in the constructed scoring rules. Let $\tilde{u}_t(\mu) \triangleq \mu \hat{r}_t + (1 - \mu) \hat{z}_1$ be the expected utility of the agent for choosing option (\hat{z}_0, \hat{r}_t) given belief μ . This is illustrated in Figure 11.

By construction, the expected utility decrease for not exerting effort in \mathcal{G}_t is

$$u_t^N - \hat{u}_t^N = \tilde{u}_t(\mu_t^N) - \hat{u}_t^N = \mu_t^N (\hat{r}_t - \hat{z}_1).$$

Next observe that for any time $t' \in [t, \tau_R]$, $u_{t'}^G \leq \tilde{u}_t(\mu_{t'}^G)$. This argument is identical to the proof in Case 1, and hence omitted here. Therefore, the expected utility decrease for exerting effort until τ_R is

$$\begin{aligned} U_t - \hat{U}_t &= \int_{t+\Delta}^{\tau_R} (u_{t'}^G - \hat{u}_{t'}^G) dF_t(t') \leq \int_{t+\Delta}^{\tau_R} (\tilde{u}_t(\mu_{t'}^G) - \hat{u}_{t'}^G) dF_t(t') \\ &= (\hat{r}_t - \hat{z}_1) \cdot \int_{t+\Delta}^{\tau_R} \mu_{t'}^G dF_t(t') \leq (\hat{r}_t - \hat{z}_1) \cdot \mu_t^N \leq (\hat{r}_{t-\Delta} - \hat{z}_1) \cdot \mu_{t-\Delta}^N \end{aligned}$$

where the second inequality holds by Bayesian plausibility and the last inequality holds since the no information belief drifts towards state 0. Combining the inequalities, we have $U_t - \hat{U}_t \leq u_{t-\Delta}^N - \hat{u}_{t-\Delta}^N$.

Combining the above two cases, we have $U_t - \hat{U}_t \leq u_{t-\Delta}^N - \hat{u}_{t-\Delta}^N$ for any $t \leq \tau_R$. Since the agent's optimal effort strategy is to stop at time τ_R given contract R , this implies that at any time $t \leq \tau_R$, if the agent has not received any informative signal by time t , the agent also has incentive to exert effort until time τ_R given contract \hat{R} that can be implemented as a scoring rule. \square

Online Appendix for “Incentivizing Forecasters to Learn: Summarized vs. Unrestricted Advice”

Yingkai Li and Jonathan Libgober

OA 1 General Environments

OA 1.1 Results for Dynamic Contracts

Proof of Lemma 6. If $T \leq T_{\lambda,D,c}$, the lemma holds trivially. Next we focus on the case $T > T_{\lambda,D,c}$.

Suppose there exists a contract R such that $\tau_R > T_{\lambda,D,c}$. The prior belief in the continuation game \mathcal{G}_{τ_R} is $\mu_{\tau_R-\Delta}^N < \mu_{\lambda,c} \leq \frac{1}{2}$. By the definition of τ_R , the agent’s optimal strategy is to exert effort for one period given contract R . This implies that the agent has incentive to exert effort in continuation game \mathcal{G}_{τ_R} given the effort-maximizing scoring rule for \mathcal{G}_{τ_R} . By Proposition 1, the effort-maximizing scoring rule for \mathcal{G}_{τ_R} is the V-shaped scoring rule P with kink at $\mu_{\tau_R-\Delta}^N$. By simple algebraic calculation, the expected utility increase given scoring rule P for exerting effort in \mathcal{G}_{τ_R} is $\mu_{\tau_R-\Delta}^N(\lambda_1^G - \lambda_0^G)\Delta$, which must be at least the cost of effort $c\Delta$. However, this violates the assumption that $\mu_{\tau_R-\Delta}^N < \mu_{\lambda,c}$, a contradiction. \square

Proof of Lemma 7. For any time $t \geq 0$, given any information arrival probabilities λ such that $\lambda_1^G + \lambda_1^B \leq \lambda_0^G + \lambda_0^B + \epsilon$, we have

$$\begin{aligned} \mu_{t-\Delta}^N - \mu_t^N &= \mu_{t-\Delta}^N - \frac{\mu_{t-\Delta}^N(1 - \lambda_1^G\Delta - \lambda_1^B\Delta)}{\mu_{t-\Delta}^N(1 - \lambda_1^G\Delta - \lambda_1^B\Delta) + (1 - \mu_{t-\Delta}^N)(1 - \lambda_0^G\Delta - \lambda_0^B\Delta)} \\ &\leq \mu_{t-\Delta}^N \left(1 - \frac{(1 - \lambda_1^G\Delta - \lambda_1^B\Delta)}{(1 - \lambda_1^G\Delta - \lambda_1^B\Delta) + (1 - \mu_{t-\Delta}^N)\epsilon\Delta} \right) \\ &\leq 2\mu_{t-\Delta}^N(1 - \mu_{t-\Delta}^N)\epsilon\Delta \leq \frac{1}{2}\epsilon\Delta. \end{aligned} \tag{2}$$

the second inequality holds since $\lambda_1^G\Delta + \lambda_1^B\Delta \leq \frac{1}{2}$ and the last inequality holds since $\mu_{t-\Delta}^N(1 - \mu_{t-\Delta}^N) \leq \frac{1}{4}$. For any $\eta > 0$, there exists ϵ_0 such that

For any $\eta > 0$, let $\epsilon = \frac{2\eta\kappa_0}{D} > 0$. Given the myopic-incentive contract R , the agent’s utility increase for exerting effort in one period at time t is

$$\mu_t^N \lambda_1^G \Delta + (1 - \mu_t^N)(1 - \lambda_0^B \Delta) \cdot \frac{\mu_t^N}{1 - \mu_t^N} - \mu_{t-\Delta}^N = \mu_t^N(\lambda_1^G - \lambda_0^B)\Delta + (\mu_t^N - \mu_{t-\Delta}^N).$$

If $\mu_t^N \geq \mu_{T_{\lambda,D,c}}^N + \eta$, we have $\mu_t^N \geq \mu_{\lambda,c} + \eta$ and hence the expected utility increase is at least

$$\mu_{\lambda,c}(\lambda_1^G - \lambda_0^B)\Delta + \eta(\lambda_1^G - \lambda_0^B)\Delta + (\mu_t^N - \mu_{t-\Delta}^N) \geq \mu_{\lambda,c}(\lambda_1^G - \lambda_0^B)\Delta$$

where the inequality holds by the definition of ϵ and the sufficient incentive condition. Note that this is at least the cost of effort $c\Delta$ by the definition of $\mu_{\lambda,c}$, and hence the agent has incentive to exert effort at time t . Therefore, the stopping time given the myopic-incentive contract satisfies $\mu_{\tau_R}^N \leq \mu_{T_{\lambda,D,c}}^N + \eta$. \square

To prove Theorem 4, we also utilize the following lemma to bound the difference in expected scores when the posterior beliefs differ by a small constant of ϵ given any bounded scoring rule.

Lemma 1. *For any bounded static scoring rule P with expected reward function $U_P(\mu)$ given posterior belief μ , we have*

$$|U_P(\mu + \epsilon) - U_P(\mu)| \leq \epsilon, \quad \forall \epsilon > 0, \mu \in [0, 1 - \epsilon].$$

Proof. For any static scoring rule P , the subgradient of U_P evaluated at belief μ equals its difference in rewards between realized states 0 and 1, which is bounded between $[-1, 1]$ since the scoring rule is bounded within $[0, 1]$. This further implies that $|U_P(\mu + \epsilon) - U_P(\mu)| \leq \epsilon$ for any $\epsilon > 0$ and $\mu \in [0, 1 - \epsilon]$. \square

Proof of Theorem 4. By Lemma 7, it is sufficient to show that there exists $\eta > 0$ and $\epsilon > 0$ such that when the slow-drift condition is satisfied for constant ϵ , for any contract R that can be implemented as a scoring rule, we have $\mu_{\tau_R}^N - \mu_{T_{\lambda,D,c}}^N > \eta$.

Suppose by contradiction there exists a contract R that can be implemented as a scoring rule and $\mu_{\tau_R}^N - \mu_{T_{\lambda,D,c}}^N \leq \eta$. Let P be the scoring rule that implements contract R and let $U_P(\mu) = \mathbf{E}_{\theta \sim \mu}[P(\mu), \theta]$ be the expected score of the agent. Let $\underline{U}(\mu)$ be a linear function such that $\underline{U}(\mu_{\tau_R}^B) = U_P(\mu_{\tau_R}^B)$ and $\underline{U}(\mu_{\tau_R}^N) = U_P(\mu_{\tau_R}^N)$. Let $\overline{U}(\mu)$ be a linear function such that $\overline{U}(\mu_{\tau_R}^G) = U_P(\mu_{\tau_R}^G)$ and $\overline{U}(\mu_{\tau_R}^N) = U_P(\mu_{\tau_R}^N)$. See Figure 12 for an illustration. Let $f_t^s \triangleq \mu_t^N \lambda_1^G \Delta + (1 - \mu_t^N) \lambda_0^G$. At time τ_R , the agent has incentive to exert effort, which implies that the cost of effort $c\Delta$ is at most the utility increase for exerting effort

$$\begin{aligned} & f_{\tau_R-\Delta}^G \Delta \cdot U_P(\mu_{\tau_R}^G) + f_{\tau_R-\Delta}^B \Delta \cdot U_P(\mu_{\tau_R}^B) + (1 - f_{\tau_R-\Delta}^G \Delta - f_{\tau_R-\Delta}^B \Delta) \cdot U_P(\mu_{\tau_R}^N) - U_P(\mu_{\tau_R-\Delta}^N) \\ &= f_{\tau_R-\Delta}^G \Delta \cdot (U_P(\mu_{\tau_R}^G) - \underline{U}(\mu_{\tau_R}^G)) + \underline{U}(\mu_{\tau_R-\Delta}^G) - U_P(\mu_{\tau_R-\Delta}^N) \leq f_{\tau_R-\Delta}^G \Delta \cdot (U_P(\mu_{\tau_R}^G) - \underline{U}(\mu_{\tau_R}^G)) \end{aligned}$$

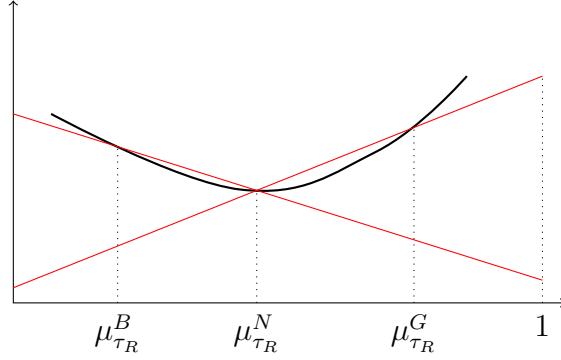


Figure 12: The black curve is the expected score function U_P . The red lines are linear functions \underline{U} and \bar{U} respectively.

where the equality holds by linearity of expectation and the inequality holds by the convexity of utility function U_P . Therefore, we have

$$\begin{aligned} U_P(\mu_{\tau_R}^G) - \underline{U}(\mu_{\tau_R}^G) &\geq \frac{c}{f_{\tau_R-\Delta}^G} = \frac{c}{\mu_{\tau_R-\Delta}^N \lambda_1^G + (1 - \mu_{\tau_R-\Delta}^N) \lambda_0^G} \\ &= \frac{(\lambda_1^G - \lambda_0^G)(1 - \frac{\eta}{\mu_{\tau_R-\Delta}^N})}{\lambda_1^G + \frac{1}{\mu_{\tau_R-\Delta}^N} (1 - \mu_{\tau_R-\Delta}^N) \lambda_0^G} \geq \frac{(\lambda_1^G - \lambda_0^G)}{\lambda_1^G + \frac{1}{\mu_{\tau_R-\Delta}^N} (1 - \mu_{\tau_R-\Delta}^N) \lambda_0^G} - \frac{2\eta}{\underline{\kappa}_1} \end{aligned}$$

where the second inequality holds since $\mu_{\tau_R}^N \leq \mu_{T_{\lambda,D,c}}^N + \eta \leq \mu_{\lambda,c} + \eta$, and the last inequality holds since $\lambda_0^B \geq \underline{\kappa}_1$.

For any constant $\gamma > 0$, let time t be the time such that $\mu_{t-\Delta}^N - \mu_{\tau_R-\Delta}^N > \gamma$. First note that the convexity of U_P and the constraint on rewards belonging to the unit interval at state 1 implies that

$$\bar{U}(\mu_{t-\Delta}^N) - U_P(\mu_{t-\Delta}^N) \leq \frac{2\eta}{\underline{\kappa}_1} \cdot \frac{1 - \mu_{\tau_R}^N}{1 - \mu_{\tau_R}^G} \cdot \frac{\mu_{\tau_R}^G - \mu_{t-\Delta}^N}{\mu_{\tau_R}^G - \mu_{\tau_R}^N} \leq \frac{2\eta(\underline{\kappa}_1 + \bar{\kappa}_1)}{\underline{\kappa}_1^2}$$

where the last inequality holds since $(1 - \mu_{\tau_R}^N) \cdot \frac{\mu_{\tau_R}^G - \mu_{t-\Delta}^N}{\mu_{\tau_R}^G - \mu_{\tau_R}^N} \leq 1$ and $\frac{1}{1 - \mu_{\tau_R}^G} \leq \frac{\underline{\kappa}_1 + \bar{\kappa}_1}{\underline{\kappa}_1}$. Moreover,

$$U_P(\mu_t^G) - \bar{U}(\mu_t^G) \leq \frac{2\eta}{\underline{\kappa}_1} \cdot \frac{1 - \mu_{\tau_R}^N}{\mu_{\tau_R}^G - \mu_{\tau_R}^N} \leq \frac{2\eta}{\underline{\kappa}_1} \cdot \frac{\lambda_1^G}{\mu_{\tau_R}^N (\lambda_1^G - \lambda_0^G)} \leq \frac{2\eta \bar{\kappa}_1}{\underline{\kappa}_1 c}.$$

Therefore, the utility increase for exerting effort in one period at time t is

$$\begin{aligned}
& f_{t-\Delta}^G \Delta \cdot U_P(\mu_t^G) + f_{t-\Delta}^B \Delta \cdot U_P(\mu_t^B) + (1 - f_{t-\Delta}^G \Delta - f_{t-\Delta}^B \Delta) \cdot U_P(\mu_t^N) - U_P(\mu_{t-\Delta}^N) \\
& \leq \left(f_{t-\Delta}^G \cdot \bar{U}(\mu_t^G) + f_{t-\Delta}^B \cdot \underline{U}(\mu_t^B) - (f_{t-\Delta}^G + f_{t-\Delta}^B) \cdot \bar{U}(\mu_t^N) + \epsilon + \frac{2\eta\bar{\kappa}_1}{\underline{\kappa}_1 c} + \frac{2\eta(\underline{\kappa}_1 + \bar{\kappa}_1)}{\underline{\kappa}_1^2} \right) \Delta \\
& \leq \left(\mu_{\tau_R}^N (\lambda_0^B - \lambda_1^B) - \gamma \underline{\kappa}_1 + \epsilon + \frac{2\eta\bar{\kappa}_1}{\underline{\kappa}_1 c} + \frac{2\eta(\underline{\kappa}_1 + \bar{\kappa}_1)}{\underline{\kappa}_1^2} \right) \Delta.
\end{aligned}$$

Since $c = \mu_{\lambda,c}(\lambda_1^G - \lambda_0^G) \geq (\mu_{\tau_R}^N - \eta)(\lambda_0^B - \lambda_1^B)$, the agent suffer from a loss at least

$$\left(\gamma \underline{\kappa}_1 - \eta \bar{\kappa}_1 - \epsilon - \frac{2\eta\bar{\kappa}_1}{\underline{\kappa}_1 c} - \frac{2\eta(\underline{\kappa}_1 + \bar{\kappa}_1)}{\underline{\kappa}_1^2} \right) \Delta$$

for exerting effort in one period.

Now consider the utility increase for exerting effort from belief μ_t^N to $\mu_{\tau_R}^N$. Note that for any $\delta > 0$, with probability at least

$$1 - (1 - f_{t-\Delta}^G \Delta - f_{t-\Delta}^B \Delta)^{\frac{\delta}{\epsilon\Delta}} \leq 1 - \exp\left(-\frac{\delta}{\epsilon}(f_{t-\Delta}^G + f_{t-\Delta}^B)\right),$$

the agent receives a Poisson signal and stops before the no information belief drifts for a δ distance. Moreover, the loss is at least

$$\left(\gamma \underline{\kappa}_1 - 2\delta - \eta \bar{\kappa}_1 - \epsilon - \frac{2\eta\bar{\kappa}_1}{\underline{\kappa}_1 c} - \frac{2\eta(\underline{\kappa}_1 + \bar{\kappa}_1)}{\underline{\kappa}_1^2} \right) \Delta$$

in each period before the no information belief drifts a δ distance. In contrast, the benefit from exerting effort after the no information belief drifts a δ distance is at most 1, but it only occurs with probability at most $\exp(-\frac{\delta}{\epsilon}(f_{t-\Delta}^G + f_{t-\Delta}^B))$. Therefore, the agent's utility for exerting effort is smaller than not exerting effort in continuation game \mathcal{G}_t when parameters δ, η, ϵ are chosen to be sufficiently small compared to γ . This leads to a contradiction since the agent at time t will not choose to exert effort given scoring rule P . \square

OA 1.2 Effort-Maximizing Dynamic Contracts

Proof of Theorem 5. By Lemma 2, the effort-maximizing contract can be represented as offering a sequence of menu options $\{r_t^s\}_{t \leq \tau_R, s \in S} \cup \{r_{\tau_R}^N\}$ that satisfies the incentive constraints.

Recall that r_t^N is the menu option chosen by agent with belief μ_t^N given set of available

menu options \mathcal{R}_t at time t . For any time $t \leq \tau_R$, let

$$\begin{aligned} \hat{r}_t^N &= \arg \max_{(r_0, r_1) \in [0, 1]^2} r_0 \\ \text{s.t.} \quad &\mu_t^N r_1 + (1 - \mu_t^N) r_0 = \mu_t^N r_1^N + (1 - \mu_t^N) r_0^N. \end{aligned}$$

That is, the agent with belief μ_t^N has the same expected reward given both menu options r_t^N and \hat{r}_t^N , and \hat{r}_t^N maximizes the reward for state 0. Note that \hat{r}_t^N is also the menu option that maximizes the agent's utility with belief μ_t^B without violating the incentive constraints. Therefore, it suffices to consider contracts where $\hat{r}_t^B = \hat{r}_t^N$ for all $t \leq \tau_R$.

Moreover, by the incentive constraints over time, the menu options $\hat{r}_t^B = \hat{r}_t^N$ are decreasing over time, and the decrease happens first for state 1 since \hat{r}_t^N maximizes the rewards for state 0, which implies that conditions (1) in Theorem 5 holds. Finally, the menu option for belief μ_t^G can be computed by maximizing the agent's utility without violating the incentive constraints from previous time, i.e.,

$$\begin{aligned} r_t^G &= \arg \max_{r: \Theta \rightarrow [0, 1]} u(\mu_t^G, r) \\ \text{s.t.} \quad &u(\mu_{t'}^N, r_{t'}^N) \geq u(\mu_{t'}^N, r), \quad \forall t' \in [0, t]. \end{aligned}$$

This is because such menu option maximizes the agent's continuation utility for exerting effort at any time $t \leq \tau_R$ without affecting the agent's utility for stopping immediately. Therefore, condition (2) in Theorem 5 is satisfied as well. \square

OA 2 Additional Review of Scoring Rules

A scoring rule is *proper* if it incentive the agent to truthfully report his belief to the mechanism, i.e.,

$$\mathbf{E}_{\theta \sim \mu}[P(\mu, \theta)] \geq \mathbf{E}_{\theta \sim \mu}[P(\mu', \theta)], \quad \forall \mu, \mu' \in \Delta(\Theta).$$

By revelation principle, it is without loss to focus on proper scoring rules when the designer adopts contracts that can be implemented as a scoring rule.

Lemma 2 (McCarthy, 1956). *For any finite state space Θ , a scoring rule P is proper if there exists a convex function $U_P : \Delta(\Theta) \rightarrow \mathbb{R}$ such that*

$$P(\mu, \theta) = U_P(\mu) + \xi(\mu) \cdot (\theta - \mu)$$

for any $\mu \in \Delta(\Theta)$ and $\theta \in \Theta$ where $\xi(\mu)$ is a subgradient of U_P .¹⁶

OA 3 Comparative Statics of Scoring Rules

As discussed in Section 4, the ideal situation cannot be implemented in dynamic contracts since we claim that the effort-maximizing static scoring rule at time τ is not effort-maximizing at time $t < \tau$. However, this argument alone is insufficient since in earlier time, the agent is more uncertain about the states, and hence is easier to be incentivized. In this appendix, we formalize this intuition using a comparative statics on static scoring rules.

To simplify the exposition, we consider a specific static environment where if the agent exerts effort, the agent may receive an informative signal in $\{G, B\}$ that is partially informative about the state. Otherwise, the agent does not receive any signals and the prior belief is not updated. Let $f_{\theta,s} \in (0, 1)$ be the probability of receiving signal s conditional on state θ . That is, signals are not perfectly revealing. We focus on the case when the prior $D < \frac{1}{2}$.

Proposition 1 shows that the utility function of the effort-maximizing scoring rule is V-shaped with a kink at the prior, that is, the effort-maximizing scoring rule offers the agent the following two options: $(0, 1)$ and $(\frac{D}{1-D}, 0)$. The agent with prior belief D is indifferent between these two options. Moreover, any belief $\mu > D$ would strictly prefer $(0, 1)$ and any belief $\mu < D$ would strictly prefer $(\frac{D}{1-D}, 0)$.

Next we conduct comparative statics. The expected score increase for exerting effort under the effort-maximizing scoring rule is

$$\text{Inc}(D) \triangleq (1 - D) \cdot f_{0,B} \cdot \frac{D}{1 - D} + D \cdot f_{1,G} - D = D(f_{0,B} + f_{1,G} - 1).$$

Since $f_{0,B} > f_{1,B}$ and $f_{1,G} > f_{0,G}$, we have $f_{0,B} + f_{1,G} > 1$. Therefore, the expected score increase is monotone increasing in prior D . That is, the closer the prior is to $\frac{1}{2}$, the easier to incentivize the agent to exert effort.

Next we conduct comparative statics on prior D' by fixing the scoring rule to P be effort-maximizing for D , i.e., P is the V-shaped scoring rule with kink at D . The expected

¹⁶Here for finite state space Θ , we represent $\theta \in \Theta$ and $\mu \in \Delta(\Theta)$ as $|\Theta|$ -dimensional vectors where the i th coordinate of θ is 1 if the state is the i th element in Θ and is 0 otherwise, and the i th coordinate of posterior μ is the probability of the i th element in Θ given posterior μ .

score increase for exerting effort given scoring rule P is

$$\begin{aligned}\text{Inc}(D'; D) &\triangleq (1 - D') \cdot f_{0,B} \cdot \frac{D}{1 - D} + D' \cdot f_{1,G} - D' \\ &= D'(f_{1,G} - 1 - f_{0,B} \cdot \frac{D}{1 - D}) + f_{0,B} \cdot \frac{D}{1 - D}.\end{aligned}$$

Since $f_{1,G} < 1$, the strength of the incentives the designer can provide is strictly decreasing in prior D' . Therefore, even though when prior is closer to $\frac{1}{2}$, it is easier to incentivize the agent to exert effort, the effort-maximizing scoring rule for lower priors may not be sufficient to incentivize the agent (by assuming that the cost of effort is the same in both settings).

OA 4 Complete Solution under Perfect Good News Learning

OA 4.1 Effort-Maximizing Contracts

Here we describe our findings in the $\Delta \rightarrow 0$ limit, where a single signal reveals the state, i.e.,

$$\lambda_0^B = \lambda_1^B = \lambda_0^G = 0, \quad \lambda_1^G > 0.$$

We take the horizon T to be sufficiently large so that it will not be a binding constraint. Illustrating this solution highlights the tensions in maximizing the incentives to exert effort at different points in time.

For this learning environment, Theorem 2 implies that a scoring rule with two reward functions implements maximum effort: $(1, 0)$, corresponding to a guess of state 0, and $(0, r_1)$, corresponding to a guess of state 1. The value of r_1 , the reward when guessing state 1 (correctly), depends on the initial prior, D (which coincides with μ_0^N).

We describe how r_1 is determined. Providing a higher reward for guessing state 1 encourages the agent to continue exerting effort, even as this state appears increasingly unlikely. In fact, one can show the agent is indifferent between continuing effort and selecting a reward when $\mu_\tau^N = \frac{c}{\lambda_1^G r_1}$ (see Appendix for details). If the event that $\theta = 1$ is not too likely according to the initial prior, then setting $r_1 = 1$ gets the agent to work for as long as possible. However, if the probability that $\theta = 1$ is initially high, setting $r_1 = 1$ may violate the agent's initial incentive constraints.

Figure 13 illustrates the agent's value function when $r_1 = 1$, assuming the agent works until $\mu_\tau^N = \frac{c}{\lambda_1^G}$, along with the expected payoff when selecting each reward function. While the adverse selection constraint holds for this contract, moral hazard is violated if the event

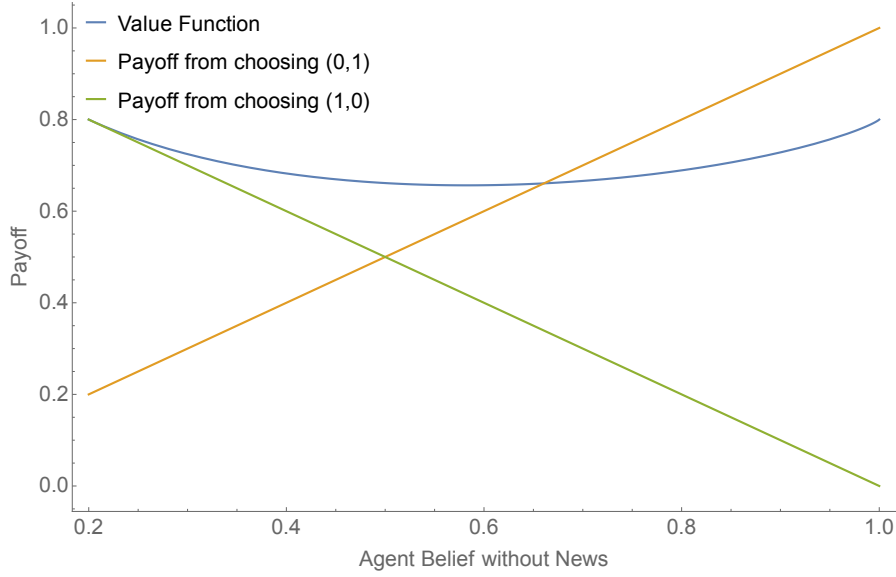


Figure 13: Value function with perfect learning; $r_1 = 1, c = .2, \lambda_1^G = 1$.

that $\theta = 1$ is sufficiently likely initially. This can be seen by observing that the value function is below the expected payoff when choosing $(0, 1)$, so the agent would prefer to guess state 1 rather than exert any effort at all.

In this case, lowering r_1 is necessary to motivate the agent to begin working. The cost, of course, is that now the agent stops working once $\mu_\tau^N = \frac{c}{\lambda_1^G r_1}$, so that the agent stops sooner when r_1 is lower. Now, when $\mu_0^N < c/\lambda_1^G$, it is impossible to induce the agent to acquire any information at all. Outside of this range, a pair of thresholds, μ^*, μ^{**} satisfying $c/\lambda_1^G < \mu^* < \mu^{**} < 1$ determine the form of the effort-maximizing scoring rule:

- For $c/\lambda_1^G \leq \mu_0^N \leq \mu^*$, the effort-maximizing scoring rule sets $r_1 = 1$.
- For $\mu^* < \mu_0^N \leq \mu^{**}$, the effort-maximizing scoring rule sets $r_1 < 1$, with the exact value pinned down by the condition that at time 0, the agent is indifferent between (i) working absent signal arrival until their belief is $c/(\lambda_1^G r_1)$ and (ii) never working.
- For $\mu_0^N > \mu^{**}$, it is impossible to induce the agent to acquire any information.

Of course, when $\mu_0^N \in (\mu^*, \mu^{**})$, if the agent works beliefs may eventually leave this region. If the agent had *started* at such a belief, more effort could be induced by setting $r_1 = 1$. On the other hand, it is clear why this reoptimization cannot help. When $\mu_0^N \in (\mu^*, \mu^{**})$, $r_1 < 1$ will be set so that the initial moral hazard constraint binds—but if the agent expected r_1 to increase later, he would simply shirk and claim to have observed a Poisson signal once

the reward is increased to 1. Given that such adjustments are impossible, effort-maximizing mechanisms cannot utilize dynamics and are therefore static.

The lesson is that the tensions between optimizing incentives to exert effort both earlier and later may be unavoidable. A designer may be unable to re-optimize rewards because the re-optimized rewards would violate an incentive constraint at some other time. One deceptive aspect of this example is that the agent’s moral hazard constraint only ever binds at the stopping belief and (possibly) at their initial belief. A technical challenge we face in Section 4.3, for instance, is that if signals are not fully revealing, it may be that the moral hazard constraint binds somewhere “in between.” This feature will imply extra reward functions should be provided to the agent in the effort-maximizing scoring rule. Still, this example illustrates some of the intuition on how effort-maximizing rewards vary with the agent’s beliefs.

OA 4.2 Details Behind the Calculation

Here we provide some additional details behind the calculations in Section OA 4. We consider any scoring rule which involves the choice between $(r_0, 0)$ and $(0, r_1)$, with the former being chosen when stopping in the absence of any signal arrival and the latter being chosen if one does occur. We note that stopping and accepting contract $(r_0, 0)$ delivers payoff $r_0(1 - \mu_t^N)$; if, at time τ , the agent continues for a length Δ and then stops, the payoff is:

$$-c\Delta + (1 - \lambda_1^G \mu_\tau^N \Delta) r_0 (1 - \mu_{\tau+\Delta}^N) + \lambda_1^G \mu_\tau^N \Delta r_1.$$

Imposing indifference between stopping and continuing yields:

$$r_0 \frac{\mu_\tau^N - \mu_{\tau+\Delta}^N}{\Delta} + \lambda_1^G \mu_\tau^N r_1 - \lambda_1^G \mu_\tau^N (1 - \mu_{\tau+\Delta}^N) r_0 = c$$

As $\Delta \rightarrow 0$, $\frac{\mu_\tau^N - \mu_{\tau+\Delta}^N}{\Delta} \rightarrow \dot{\mu}_\tau^N$; substituting in for this expression and using continuity of beliefs yields the expression for the stopping belief and the stopping payoff:

$$r_0 \lambda_1^G \mu_\tau^N (1 - \mu_\tau^N) + \lambda_1^G \mu_\tau^N r_1 - \lambda_1^G \mu_\tau^N (1 - \mu_\tau^N) r_0 = c.$$

Algebraic manipulations show this coincide with the expression for the stopping belief from the main text. In particular, note that this stopping belief is independent of r_0 (as in the main text). From this, it immediately follows that $r_0 = 1$ maximizes effort, as it does not influence the length of time the agent works but may make the agent more willing to initially start exerting effort.

We now solve for the agent's value function, $V(\mu_t^N)$, for all agent beliefs $\mu_t^N > \mu_\tau^N$ (assuming the agent works until time τ —recalling that beliefs “drift down”). Writing out the HJB yields:

$$V(\mu_t^N) = -c\Delta + \lambda_1^G \mu_t^N \Delta r_1 + (1 - \lambda_1^G \mu_t^N \Delta) V(\mu_{t+\Delta}).$$

From this, we obtain the following differential equation:

$$V'(\mu_t^N) \lambda_1^G \mu_t^N (1 - \mu_t^N) = -c + \lambda_1^G \mu_t^N (r_1 - V(\mu_t^N)).$$

Solving this first-order differential equation gives us the following expression for the value function, up to a constant k (which is pinned down by the condition $V(\mu_\tau^N) = (1 - \mu_\tau^N)$):

$$V(\mu_t^N) = k(1 - \mu_t^N) + \frac{r_1 \lambda_1^G - c + c(1 - \mu_t^N) \log\left(\frac{1 - \mu_t^N}{\mu_t^N}\right)}{\lambda_1^G}.$$

Note that $V''(\mu_t^N) > 0$ for this solution, as well as that $V'(c/(r_1 \lambda_1^G)) = -1$, so that the value function is everywhere above $(1 - \mu_t^N)$. Thus, the agent would *never* shirk and choose option $(1, 0)$ prior to time τ ; so, as long as the value function is also above $r_1 \mu_t^N$, the moral hazard constraint does not bind before τ . This shows that r_1 should be set so that the initial moral hazard constraint holds, as discussed in the main text.