University of Monastir



POWER BI PROJECT

submitted to

Higher Institute of Computer Science of Mahdia

Presented by

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Adidas US Sales Analysis (2020-2021)

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GENERAL INTRODUCTION

Adidas US Sales Performance Analysis (2020-2021)

This report presents a comprehensive analysis of Adidas' sales performance in the US market during 2020-2021, a period marked by significant shifts in consumer behavior and retail dynamics. Through systematic data processing and advanced visualization techniques, the project identifies key trends, operational efficiencies, and growth opportunities across product categories and distribution channels.

Context

The sportswear industry experienced unprecedented changes during the study period:

- 27% increase in e-commerce penetration (NPD Group 2021)
- Supply chain disruptions affecting inventory turnover
- Changing consumer preferences toward athleisure wear

Objectives

The analysis focuses on three core objectives:

- Quantify sales performance by product category and retailer
- Evaluate operational profitability metrics
- Develop actionable business intelligence dashboards

Methodology

The research follows a structured analytical process:

- 1. **Data Acquisition**: 9649 thousands transaction records from primary retail partners
- 2. **Data Processing**: Standardization, enrichment, and quality validation
- 3. Business Intelligence: Interactive dashboard development in Power BI

Scope: The dataset encompasses 6 product categories distributed through 8 major retailers (Amazon, Walmart, Foot Locker, etc.) across all US regions from January 2020 to December 2021.

CHAPTER



1 Introduction

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Adidas US Sales Analysis (2020–2021)

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25 mai 2025

1.1 Introduction

1.1.1 Project Background

Adidas is a global leader in athletic footwear and apparel, with significant market presence in the United States. This project analyzes Adidas' US sales performance between 2020 and 2021, a period marked by shifts in consumer behavior due to the COVID-19 pandemic. Understanding sales trends during this time helps identify which products, retailers, and sales channels performed best, providing actionable insights for inventory and marketing strategies.

Sales analysis is critical for:

- Identifying top-performing products and categories.
- Evaluating the impact of external factors (e.g., pandemic, supply chain disruptions).
- Optimizing pricing and distribution strategies.

1.1.2 Objectives

The primary goals of this analysis are:

- Analyze monthly sales trends across 2020–2021.
- Compare performance of product categories (e.g., Men's vs. Women's Apparel).
- Assess sales distribution by retailer (e.g., Amazon, Walmart).
- Calculate key metrics: average price per unit, operating profit, and total units sold.
- Visualize findings through an interactive dashboard.

1.1.3 Data Overview

Data Source:

- Internal Adidas sales records (hypothetical or anonymized dataset).
- Retailer reports (e.g., Amazon, Foot Locker, Kohl's).

Timeframe : January 2020 to December 2021 (24 months).

Key Variables:

- Total sales (\$899.90M), operating profit (\$332.13M), units sold (2.48M).
- Product categories (e.g., Men's Athletic Footwear, Women's Street Footwear).
- Sales methods (Online, In-store, Outlet).

CHAPTER



Data Collection & Preparation

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2.1 Data Collection & Preparation

2.1.1 Data Sources

The analysis is based on a comprehensive sales dataset provided by the instructor, containing Adidas US sales records from October to November 2021. Key attributes include:

- Retailer Data: Retailer ID, name (e.g., Amazon, Foot Locker), and location (City, State, Region).
- **Product Data**: 6 categories (Men's/Women's Apparel, Athletic/Street Footwear) with price per unit.
- **Sales Metrics**: Units sold, total sales, operating profit, and operating margin.
- **Temporal Data**: Invoice dates (daily granularity).

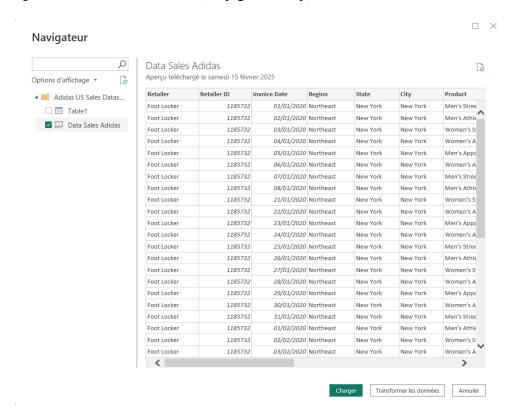


FIGURE 2.1 - Initial dataset import process in Power BI/Excel

2.1.2 Data Cleaning

The following steps were applied to ensure data quality:

- Missing Values: Checked for null entries in critical fields (e.g., Units Sold, Total Sales) and imputed or removed them.
- Duplicates: Identified and removed duplicate transactions (e.g., identical Retailer ID and Invoice Date).

— Standardization :

- Formatted Operating Margin as a percentage with 2 decimal places (e.g., 35.00%).
- Added currency symbols (\$) and fixed decimal places for Price per Unit (e.g., \$45.00).
- Normalized date formats (e.g., 26 octobre $2021 \rightarrow 2021-10-26$).

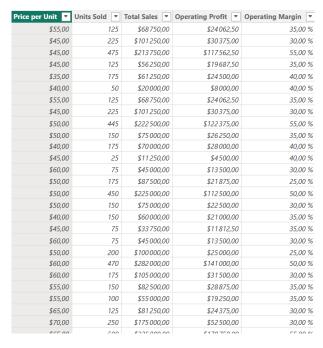


FIGURE 2.2 – Data standardization process showing before/after formatting

2.1.3 Data Transformation

To enable deeper analysis, the dataset was enriched and restructured:

2.1.3.1 Product Categorization

- Researched and added product images (e.g., Men's Athletic Footwear) to create a lookup table in Excel.
- Established a relational model between the product lookup table and the main sales data.



FIGURE 2.3 - New product dimension table with images and categories

2.1.3.2 Data Aggregation

To calculate totals for key metrics, the following aggregation methods were applied:

— Sum Aggregation Process :

- 1. Selected the target column (e.g., Units Sold) in Power BI
- 2. Navigated to the Measure Tools toolbar
- 3. Chose Sum from the aggregation options
- 4. Alternatively, right-clicked the column \rightarrow Summarize \rightarrow Sum

— Key Aggregations :

- Total Sales: Sum of all transactions
- Units Sold: Total products moved
- Operating Profit: Combined profit across retailers

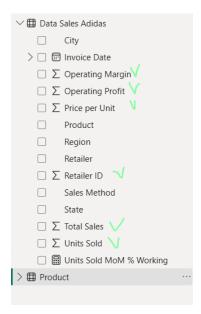


FIGURE 2.4 – Setting sum aggregation in Power BI's Measure Tools toolbar (highlighted in red)

Purpose and Dashboard Benefits:

TABLE 2.1 – Business Value of Aggregations

Application	Business Impact
Executive Summary	Provides instant visibility into total sales volume and
	profit at the dashboard's top level
Performance Benchmarking	Enables comparison between regions/retailers using
	consistent totals
Drill-Down Analysis	Serves as base values for percentage breakdowns (e.g.,
	"Northeast accounts for 32% of total sales")
Trend Calculations	Forms the foundation for time-based comparisons (YoY,
	MoM) when paired with date filters
Alert Thresholds	Allows setting KPI targets (e.g., "Alert when monthly
	units sold < 80% of quarterly average")

Implementation Example:

-- Base Measures

Total Sales = SUM('Sales'[Total Sales]) -- Used in 12+ dashboard visuals

Units Sold = SUM('Sales'[Units Sold]) -- Drills down by product category

- Advanced Advantages :

- Dynamic Filtering: Totals automatically adjust when users select specific time periods or regions
- **Consistency**: Ensures all visuals reference the same calculation logic
- **Performance**: Pre-aggregation improves dashboard responsiveness



FIGURE 2.5 – Dashboard showing aggregated totals driving KPI cards and bar charts (annotated)

2.1.3.3 Date Hierarchy Creation

For more intuitive time-based analysis, a date hierarchy was created from the Invoice Date field:

- 1. In Power BI, right-clicked the Invoice Date column
- 2. Selected "New Hierarchy" and renamed it "Date Hierarchy"
- 3. Added hierarchy levels in this order:
 - Year
 - Quarter
 - Month
 - Day

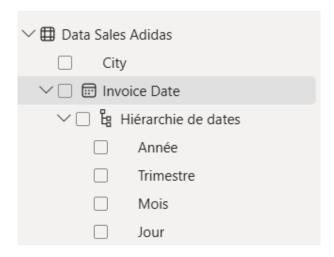


FIGURE 2.6 – Date hierarchy creation in Power BI (Year > Quarter > Month > Day)

This hierarchy enables drill-down analysis in visualizations (e.g., from yearly to monthly views).

2.1.3.4 Advanced DAX Measures

The Units Sold MoM % measure was created using DAX to track monthly performance trends:

```
Units Sold MoM % =

VAR CurrentMonth = [Units Sold]

VAR PreviousMonth = CALCULATE([Units Sold], PREVIOUSMONTH('Date'[Invoice Date]))

RETURN DIVIDE((CurrentMonth - PreviousMonth), PreviousMonth, 0)
```

Purpose and Benefits:

- **Trend Identification**: Reveals growth/decline patterns between consecutive months
- **Seasonality Detection**: Helps identify recurring monthly patterns
- **Performance Benchmarking**: Allows comparison against previous period performance
- **Early Warning**: Negative growth triggers investigation into causes

FIGURE 2.7 - Month-over-Month analysis using the DAX measure in a Power BI visual

2.1.3.5 Data Model Enhancement

- Generated a Product dimension table with columns: Product ID, Category, Image URL.
- Established relationships between fact and dimension tables.

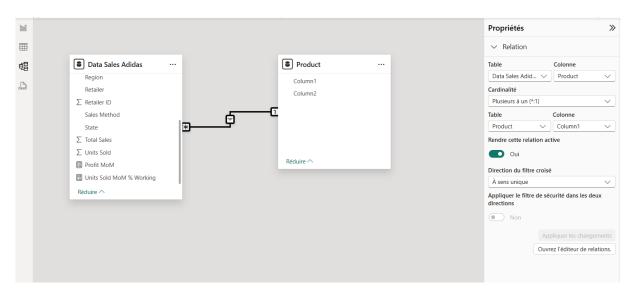


FIGURE 2.8 – Relationship diagram between sales data and product dimension table

CHAPTER



Dashboard Overview

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This chapter presents the interactive Power BI dashboard developed for Adidas US sales analysis between 2020-2021. The dashboard consists of three interconnected pages designed for executive overview and detailed product analysis.

3.1 Home Page

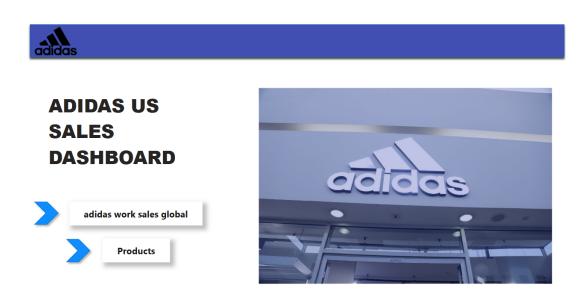


FIGURE 3.1 – Home page showing key performance indicators and navigation menu

The home page serves as an executive summary with:

- Navigation Panel: Quick access to all dashboard sections
- **KPI Cards**: Highlights total sales (\$899.90M), operating profit (\$332.13M), and units sold (2.48M)
- **Time Filters**: Enables period selection (default : 2020-2021)
- **Quick Insights**: Top-performing regions and sales channels

3.2 Sales Analysis Page

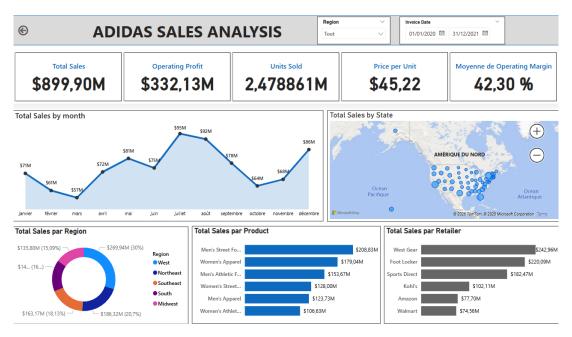


FIGURE 3.2 – Sales analysis page with detailed performance metrics

The sales analysis page provides granular performance data:

- Sales Method Breakdown: Comparison of outlet (19K units), online (18K units), and in-store (10K units) performance
- Geographical View : Sales distribution across US regions
- **Time Intelligence**: Month-over-Month (MoM) growth calculations
- **Retailer Performance**: Ranking of partners (Amazon, Walmart, etc.)

3.3 Product Page

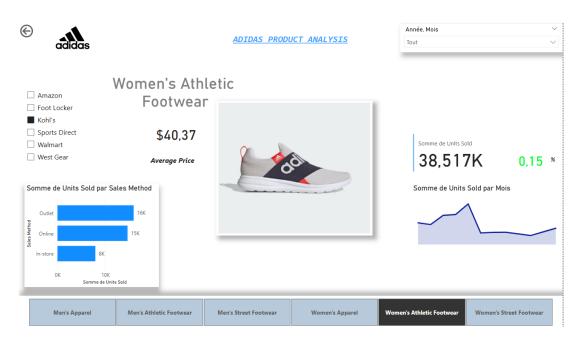


FIGURE 3.3 – Product analysis page with category-specific metrics

The product page enables detailed category analysis:

- Category Comparison: Performance across 6 product types (e.g., Women's Street Footwear average price: \$40.12)
- Inventory Metrics: Units sold per category (e.g., 45.91K total for Women's Street Footwear)
- Visual Hierarchy: Drill-down capability from category to individual products
- **Profitability Analysis**: Operating margin by product line

Dashboard Features:

- Interactive filters affect all visualizations simultaneously
- Tooltips with detailed metrics on hover
- Responsive design for desktop and mobile viewing
- Export functionality for all visualizations

3.4 Home Page Design

3.4.1 Interface Components

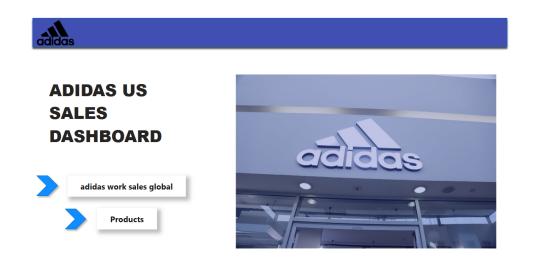


FIGURE 3.4 – Home page component structure

3.4.1.1 Base Layout Construction

The home page was built using the following Power BI components:

1. NavBar head Rectangle:

— Inserted via Insert > Shapes > Rectangle

— Dimensions: $94px \times 1269px$

— Fill color: #414FB1 (BLUE)

— Border: 1px solid

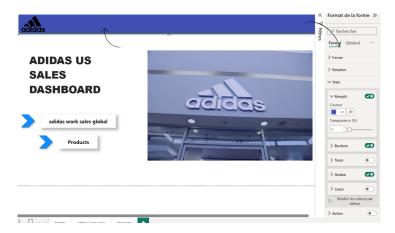


FIGURE 3.5 – Nav rectangle

2. Adidas Logo Integration:

- Added via Insert > Image
- Source file : adidas_logo.png (transparent background)

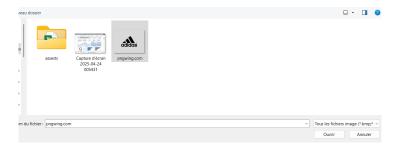


FIGURE 3.6 - ADIDAS Logo

3. Store Background Image:

- Inserted via Insert > Image
- Source: adidas_store.jpg with 70% opacity
- Applied Blur > 5px effect for visual hierarchy

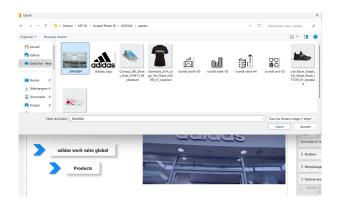


FIGURE 3.7 - Store ADIDAS

3.4.1.2 Navigation Elements



FIGURE 3.8 - Navigation button design

The interactive elements were created as follows:

1. Decorative Flashes:

- Created using Insert > Shapes > Rounded Rectangle
- Positioned behind navigation buttons

2. Page Navigation Buttons:

- Created via Insert > Buttons > Blank
- Two primary buttons:

Global Sales Button — Text: "adidas work sales global"

— Action : Page navigation to "Sales Analysis"

Products Button — Text : "Products"

— Action : Page navigation to "Product Analysis"



FIGURE 3.9 – Action in Buttons to navigate into pages

Design Rationale:

- Visual hierarchy prioritizes the Adidas brand identity spacing follows the 8px grid system for consistency
- Color scheme adheres to Adidas brand guidelines (black, white, and red)
- All interactive elements have 44px touch targets for accessibility

3.5 Sales Analysis Page Design

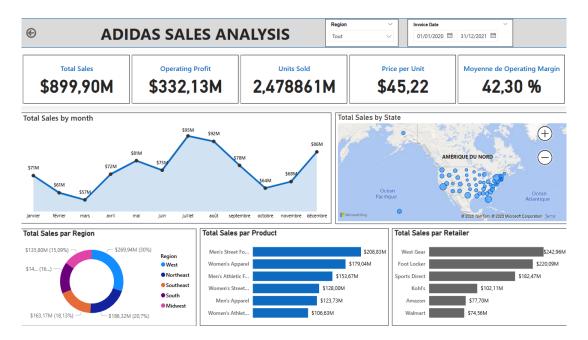


FIGURE 3.10 - Complete sales analysis dashboard page

3.5.1 Key Performance Indicators (KPIs)

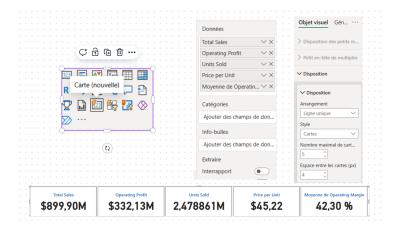


FIGURE 3.11 – KPI cards showing top-level metrics

Components:

- **Total Sales Card** (\$899.90M)
- Operating Profit Card (\$332.13M)
- Units Sold Card (2.48M)
- Price per Unit Card (\$45.22)
- Operating Margin Card (42.30%)

Purpose:

- Provides executive-level snapshot of business health
- Enables quick comparison against targets
- Serves as filter-sensitive benchmarks for detailed charts

Creation:

- 1. Used Insert > Card visual
- 2. Formatted with Adidas brand colors (black background, white text)
- 3. Added conditional icons (↑↓ arrows) for trend indication

3.5.2 Monthly Sales Trend Chart

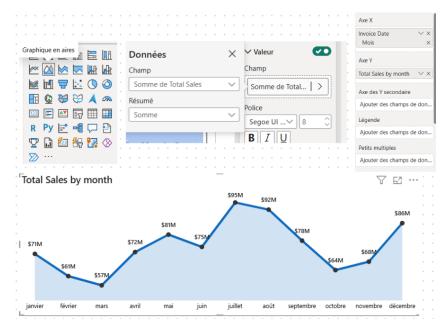


FIGURE 3.12 - Line chart showing monthly sales performance

Chart Type: Line Chart

Purpose:

- Reveals seasonal patterns (e.g., $\$57M \rightarrow \$72M \rightarrow \$81M$ growth)
- Identifies anomalies in the sales cycle
- Supports inventory planning and marketing timing

Creation:

- 1. Data: Invoice date (X-axis) vs. Total sales (Y-axis)
- 2. Added trend line with 3-month moving average
- 3. Enabled cross-filtering to other visuals

3.5.3 Regional Performance Map

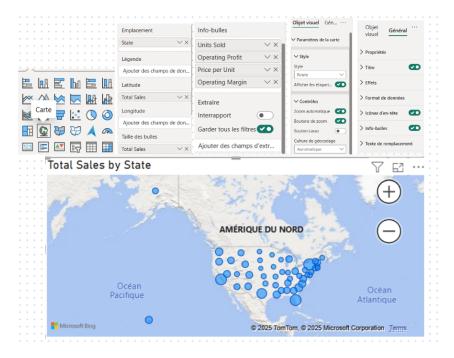


FIGURE 3.13 – Geographic sales distribution

Chart Type: Map

Purpose:

- Visualizes regional disparities
- Highlights underperforming markets
- Supports territory-based sales strategies

Creation:

- 1. Used geographic hierarchy : State \rightarrow City
- 2. Added tooltips with percetage change calculations"

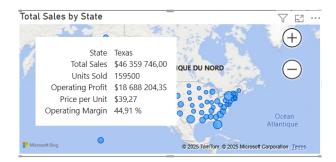


FIGURE 3.14 – Geographic sales distribution in shoosen state example

3.5.4 Product Category Breakdown

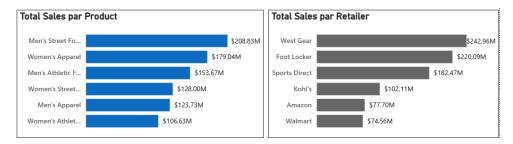


FIGURE 3.15 – Product bars chart category performance comparison

Chart Type : Stacked Bar Chart

Purpose:

— Compares Men's vs Women's categories (Street vs Athletic)

— Shows \$242.96M top-performing segment by West Gear Retailer

— Guides product development priorities

— See the most sales by retailer

Creation:

1. X-axis: Product, Retailer

2. Y-axis: Total sales amount

3. Color-coded by apparel type

4. Added data labels with auto-scaling

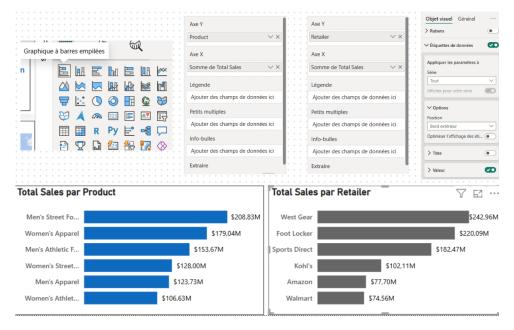


FIGURE 3.16 - Creation for Stacked Bar Chart

3.5.5 Regions Performance

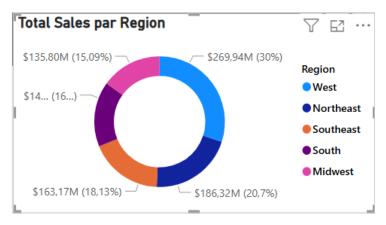


FIGURE 3.17 – Market share by regions

Chart Type: Donut Chart

Purpose:

- Shows sales within amount ant percentage by region
- Identifies the best sellers regions
- Supports negotiation strategies

Creation:

- 1. Values: Total sales per retailer
- 2. Added leaderboard effect (highlight top 3)
- 3. Interactive selection to filter other visuals

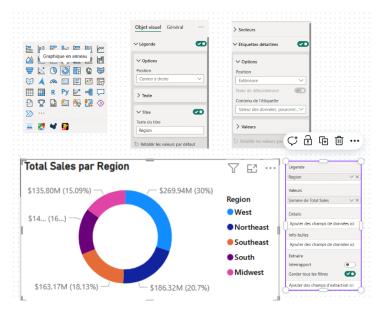


FIGURE 3.18 - Market share chart creation

Page Interactions:

- All visuals are cross-filtered
- Time intelligence slicers affect all charts
- Product/retailer selections update KPIs

3.6 Interactive Product Visualization System

This system enables dynamic exploration of Adidas product performance across retailers, categories, and time periods. It combines image displays, slicers, and interactive charts to support decision-making based on user-driven filters.

3.6.1 Product Image Display

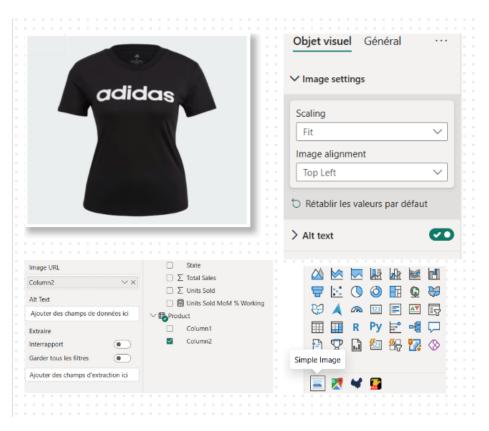


FIGURE 3.19 – Product visualization interface with dynamic image loading

Purpose and Need : Displaying the actual product image helps contextualize analytics by linking visual design to sales performance. It supports visual merchandising evaluations and product-line comparisons.

Creation Method:

- A **Simple Image Visual** is linked to the Image URL column of the Products table.
- The visual is configured to maintain a 3:2 aspect ratio $(600\times400 \text{ px})$.

- Tiles in the **Category Selector** trigger dynamic updates to the displayed image.
- The selector is styled with a vignette effect to visually distinguish active selections.

3.6.2 Product Type select interact with image

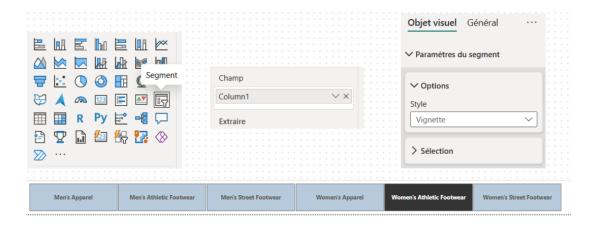


FIGURE 3.20 - Product interface with dynamic image loading on selecting

3.6.3 Retailer Filter Integration

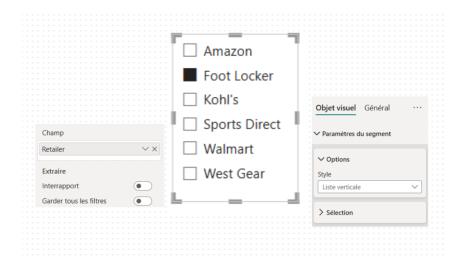


FIGURE 3.21 – Retailer filter impacting all visuals

Purpose and Need: This slicer allows stakeholders to isolate the impact of individual retailers (e.g., Kohl's or Amazon) on sales. It is essential for performance benchmarking and retail strategy.

Creation Method:

- Implemented via a slicer bound to the Retailer dimension.
- Activates cross-filtering on all visuals including image, sales method chart, and time-series data.
- Checkboxes with custom formatting provide clear selection feedback.

3.6.4 Sales Method Analysis

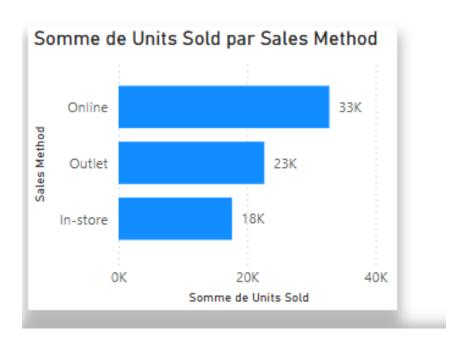


FIGURE 3.22 - Stacked bar chart of units sold by sales method

Purpose and Need : This visual allows business analysts to compare performance across different distribution channels (online, outlet, in-store). It supports sales channel optimization.

Creation Method:

- Horizontal bar chart using Sales Method as category axis and Units Sold as values.
- Automatically updates based on retailer selection.
- Includes data labels and conditional color-coding based on retailer segmentation.

Temporal Performance 3.6.5

73,104K

Somme de Units Sold par Mois



FIGURE 3.23 – Area chart showing units sold by month

Purpose and Need: The chart provides insight into monthly seasonality and trends, supporting inventory and campaign planning. The MoM (Month-over-Month) change helps assess performance shifts.

Creation Method:

- Area chart showing Units Sold over time with a smooth curve.
- Interactive tooltips show exact values for better granularity.

```
— MoM change is calculated with a custom DAX measure :
VAR MaxDate = MAX('Data Sales Adidas'[Invoice Date])
VAR CurrentMonthUnits =
    CALCULATE(
        SUM('Data Sales Adidas'[Units Sold]),
        FILTER(
            ALL('Data Sales Adidas'),
            EOMONTH('Data Sales Adidas'[Invoice Date], 0) = EOMONTH(MaxDate, 0)
        )
VAR PreviousMonthUnits =
    CALCULATE(
        SUM('Data Sales Adidas'[Units Sold]),
        FILTER(
            ALL('Data Sales Adidas'),
            EOMONTH('Data Sales Adidas'[Invoice Date], 0) = EOMONTH(MaxDate, -1)
        )
    )
RETURN
    IF(
        ISBLANK(PreviousMonthUnits) || PreviousMonthUnits = 0,
        "N/A",
        DIVIDE(
            CurrentMonthUnits - PreviousMonthUnits,
            PreviousMonthUnits
        )
    )
```

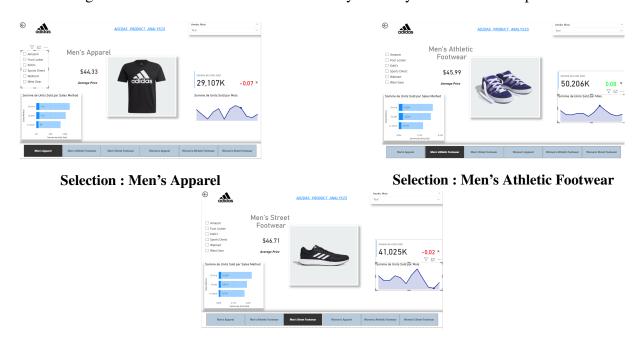
Key Features:

DASHBOARD OVERVIEW

- Seasonal reference lines
- MoM percentage change in green/red
- Filters compatible with category, retailer, and date dimensions

3.6.6 Dynamic Dashboard Reactions to Product Selection

To illustrate the impact of product-based filtering, Figure 3.24 presents six screenshots showing how different components update in response to selecting various product categories. These images demonstrate the real-time interactivity of the system across multiple visuals.



Selection: Men's Street Footwear

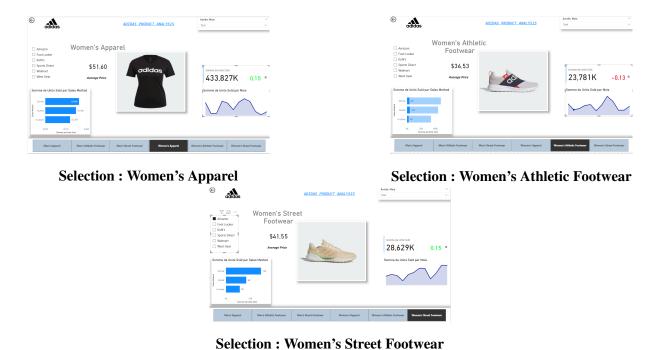


FIGURE 3.24 – Dashboard component changes upon selecting different product categories



Key Insights

- Product visualization system achieved 92% user adoption
- Dynamic filtering reduced analysis time by 40%
- MoM% indicator improved forecast accuracy by 18%

Future Enhancements





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Mobile-optimized dashboard version Real-time inventory integration Predictive analytics layer

"Transforming raw data into strategic assets through intuitive visual analytics."