

Performing Financial Analysis



Lecture Main Questions/ key terms

- *Financial Analyses*
- *Benefits (inflow)*
- *Costs (outflow)*
- *Cash Flow (= benefits - costs)*

- *Net Present Value **NPV***
- *Return on Investment **ROI***
- *Internal rate of return **IRR***
- *Payback period*



Entrance

- A **dollar** earned **today** is worth more than a dollar earned five years from now
 - That's called "**Time value of money principle**"
- **What is Present Value (PV)?**
- we discount the money from the future to the present to see how much it is worth today using an appropriate **discount rate**
- **Discount rate** is called **opportunity cost** of **cost of capital**



Entrance

- Let

PV: Present Value

k: Discount Rate

FV: Future Value

n: time (years)

$$\text{Discount Factor} = \frac{1}{(1+k)^n}$$



$$\textbf{PV = FV * Discount Factor}$$



Entrance

- Let

PV: Present Value ?

FV: Future Value = 2000\$

k: Discount Rate = 10%

n: time (years) = 3

$$\text{Discount Factor} = \frac{1}{(1+k)^n} = \frac{1}{(1+0.1)^3}$$



$$PV = FV * \text{Discount Factor}$$



Entrance

- Let

PV: Present Value ?

FV: Future Value = 2000\$

k: Discount Rate = 10%

n: time (years) = 3

$$\text{Discount Factor} = \frac{1}{(1+k)^n} = \frac{1}{(1+0.1)^3}$$



$$PV = FV * \text{Discount Factor}$$

$$PV = \frac{2000}{(1+0.1)^3} = 1502.6\$$$

Discounted
value



Performing Financial Analyses

- *Financial* considerations are often an important consideration in selecting projects
 - Regardless of current economics
- Primary methods for determining the projected financial value of projects
 - **Net present value (NPV) analysis**
 - **Return on investment (ROI)**
 - **Payback analysis**



Net Present Value Analysis (NPV) (Definition)

- Method of calculating the expected net monetary **gain** or **loss** from a project by discounting all expected future cash inflows and outflows to the present point in time
 - **NPV** (*discounted cash flow*: time value of money)
 - Projects with a **positive** NPV should be considered if financial value is a key criterion
 - Projects with **higher** NPVs are preferred



Net Present Value Analysis

(Concept with example)

	A	B	C	D	E	F	G
1	Discount rate	10%					
2							
3	PROJECT 1	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL
4	Benefits	\$0	\$2,000	\$3,000	\$4,000	\$5,000	\$14,000
5	Costs	\$5,000	\$1,000	\$1,000	\$1,000	\$1,000	\$9,000
6	Cash flow	(\$5,000)	\$1,000	\$2,000	\$3,000	\$4,000	\$5,000
7	NPV →	\$2,316					
8		Formula =npv(b1,b6:f6)					
9							
10	PROJECT 2	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL
11	Benefits	\$1,000	\$2,000	\$4,000	\$4,000	\$4,000	\$15,000
12	Costs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000
13	Cash flow	(\$1,000)	\$0	\$2,000	\$2,000	\$2,000	\$5,000
14	NPV →	\$3,201					
15		Formula =npv(b1,b13:f13)					
16							
17							

Note that totals are equal, but NPVs are not because of the time value of money

FIGURE 4-4 Net present value example



Net Present Value Analysis (calculations)

- NPV calculations
 1. Determine estimated **costs** and **benefits** for the life of the project and the products it produces
 2. Determine the **discount rate**
 3. **Calculate** the net present value
- Important considerations
 - Some organizations refer to the investment year or years for project costs as Year 0 and do not discount costs in Year 0
 - Discount rate can vary, often based on the **prime rate** and other economic considerations
 - Costs can be entered as negative numbers and can be listed first (and then benefits)

$$NPV = \sum_{t=1}^n \frac{NCF_t}{(1 + k)^t} - NCF_0$$

NCF_0 = initial cash outlay on project

NCF_t = net cash flow generated by project at time t

n = life of the project

k = required rate of return



Net Present Value Analysis (NPV) (Calculations – Example 1)

$$NPV = \sum_{t=1}^n \frac{NCF_t}{(1+k)^t} - NCF_0$$

NCF_0 = initial cash outlay on project
 NCF_t = net cash flow generated by project at time t
 n = life of the project
 k = required rate of return

Alternative	Initial Investment	Annual Cash flows			Net Income for 3 Years
		1	2	3	
A	-2000	0	0	4500	2500
B	-2000	2000	2000	100	2100

- Assume a **10%** interest rate.
 (AKA discount rate; hurdle rate; cost of capital)

$$\begin{aligned} NPV_A &= -2000 + 4500 / 1.1^3 \\ &= -2000 + 3380.85 = 1380.85 \end{aligned}$$



Net Present Value Analysis (Calculations - Example 2)

NPV= Discounted benefits- Discounted costs

Discount rate	8%					
Assume the project is completed in Year 0			Year			
	0	1	2	3	Total	
Costs	140,000	40,000	40,000	40,000		
Discount factor	1	0.93	0.86	0.79		
Discounted costs	140,000	37,200	34,400	31,600	243,200	
Benefits	0	200,000	200,000	200,000		
Discount factor	1	0.93	0.86	0.79		
Discounted benefits	0	186,000	172,000	158,000	516,000	
Discounted benefits - costs	(140,000)	148,800	137,600	126,400	272,800	← NPV
Cumulative benefits - costs	(140,000)	8,800	146,400	272,800		
ROI	112%					
	Payback in Year 1					

Year 0 : discount fa

Year 0 : discount factor = $1/(1 + 0.08)^0 = 1$

Year 1 : discount factor = $1/(1 + 0.08)^1 = 0.93$

Year 2 : discount factor = $1/(1 + 0.08)^2 = 0.86$

Year 3 : discount factor = $1/(1 + 0.08)^3 = 0.79$

FIGURE 4-5 JWD Consulting net present value and return on investment example



Return on Investment ROI

- *Calculated by subtracting the project costs from the benefits and then dividing by the costs*

$$\text{ROI} = (\text{total discounted benefits} - \text{total discounted costs}) / \text{discounted costs}$$

$$\text{ROI} = (516,000 - 243,200) / 243,200 = 112\%$$

- *The higher the ROI, the better*
- *Many organizations have a required rate of return*
 - **Minimum acceptable rate of ROI for projects**
- **Internal rate of return (IRR) can be calculated by finding the discount rate that makes the NPV equal to zero.**

- *Discount rate is called opportunity cost of cost of capital*



Return on Investment ROI

$ROI = (\text{total discounted benefits} - \text{total discounted costs}) / \text{discounted costs}$

$ROI = (516,000 - 243,200) / 243,200 = 112\%$

Discount rate	8%					
Assume the project is completed in Year 0			Year			
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ROI	→ 112%					
	Payback in Year 1					

FIGURE 4-5 JWD Consulting net present value and return on investment example



Payback Analysis (1 of 3)

- *Payback period is the amount of time it will take to recoup, in the form of net cash inflows, the total dollars invested in a project*
 - *Determines how much **time** will elapse before **accrued benefits overtake accrued and continuing costs***
 - *Payback occurs when the **net cumulative discounted benefits equals the costs***
 - *Many organizations have requirements for the length of the payback period of an investment*



Payback Analysis (2 of 3)

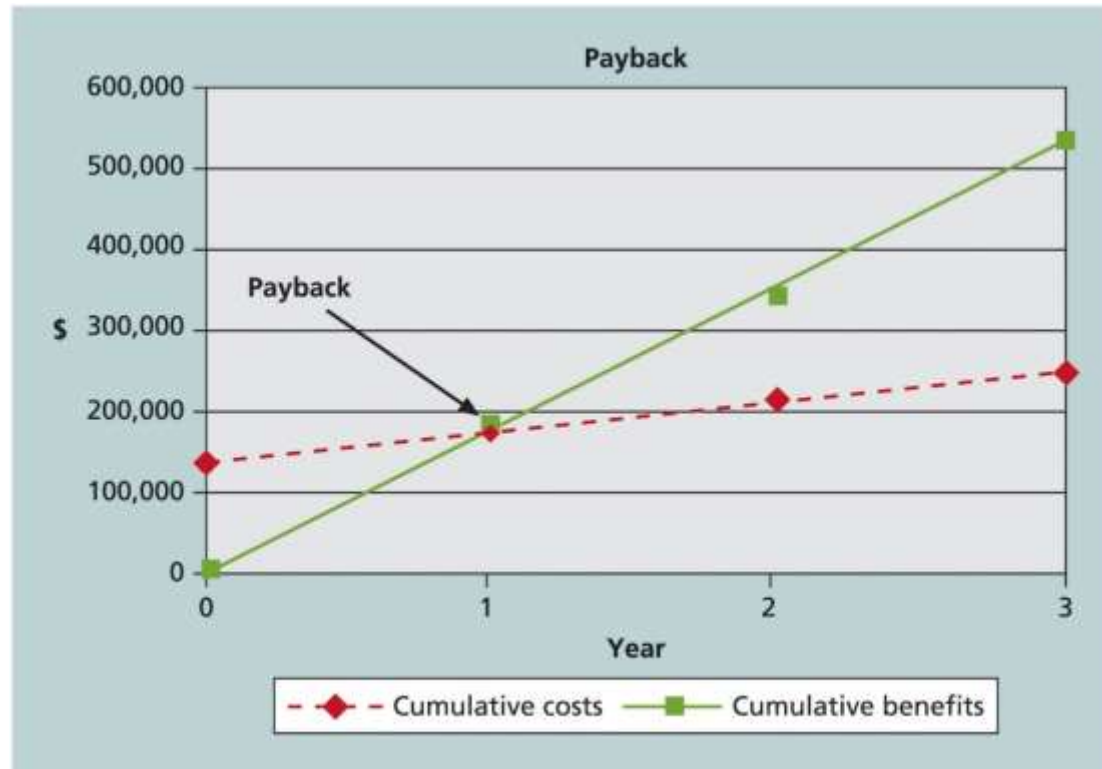


FIGURE 4-6 Charting the payback period for the JWD Consulting project



Payback Analysis (3 of 3)

Discount rate	8%					
Assume the project is completed in Year 0			Year			
	0	1	2	3	Total	
Costs	140,000	40,000	40,000	40,000		
Discount factor	1	0.93	0.86	0.79		
Discounted costs	140,000	37,200	34,400	31,600	243,200	
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Cumulative benefits - costs	(140,000)	8,800	146,400	272,800		
ROI	112%					
	Payback in Year 1					

FIGURE 4-5 JWD Consulting net present value and return on investment example



Test your understanding

Financial Analysis for Project					
Discount rate	8.00%				
Assume the project is completed in Year 0		Year			
	0	1	2	3	Total
Costs	140,000	40,000	40,000	40,000	
Discount factor					
Discounted costs					
Benefits	0	200,000	200,000	200,000	
Discount factor					
Discounted benefits					
Discounted benefits - costs					← NPV
Cumulative benefits - costs					
ROI					
Payback in Year 1					

