

Question

0.5 pts



The PM is deciding which Formal approach to use for a project to develop a weight loss app. She is deciding whether she should use the Incremental model or V-model and is weighing up the pros and cons of each. Which of the following is an **incorrect** statement about the approaches.

Answer

- ☐ The Incremental model is the same as the Agile approaches
- ☐ The Incremental model releases smaller modules and therefore involves the client sooner, so feedback is known quite early and change has less impact.
- ☐ V-model is easy to manage whereas the Incremental model can be complex especially when trying to integrate releases.
- ☐ The Incremental model has more risk due to integration requirements of each release.
- ☐ V-model requires discipline to follow and can be quite rigid.

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Question

1 pts

Alan is a senior developer working at DDCo, a local business with a reputation for design and development of its proprietary software applications. He is going to be assigned to either Project A or Project B. Project A is using an Agile approach and Project B is using a Formal approach. Based on the information provided which of the following is **correct**?

Answer

- ☐ As a developer in an Agile team, Alan will be involved in requirements, design, coding and testing.
- ☐ Alan should not be assigned to an Project A (Agile project) as he is too senior.
- ☐ Alan will be told line by line how to code if he joins Project B (project using a Formal approach)
- ☐ In Project B (the project using a Formal approach), Alan will be working by himself, so he is not really working as part of a team.
- ☐ All of the statements are incorrect.

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Question

0.5 pts

UMCo are developing a Project charter for the development of a new human resource (HR) system. They are busy finalising the details of the project. These are the details known: Lida is the Project Manager and Calandra is the Tester. The first milestone will be the creation of a database for storing employee information. The software should be developed in 3 months and they have been given \$10 000 to complete the project in the time frame given. Based on the facts provided above, which of the following will be included in the Project charter.

Correct Answer

- ☐ All of the statements.
- ☐ Lida will be listed as the PM and Calandra will be listed as the Tester.
- ☐ The milestone will be included in the Project charter.
- ☐ The budget of \$10 000 will be included in the Project charter.
- ☐ The project description would include that the software is for a new human resource (HR) system.

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Question

1 pts

| Risk Description | Probability of Occurrence | Loss Size (Days) | Risk Exposure (Days) |
|---|---------------------------|------------------|----------------------|
| R1 Insufficient QA time to validate on all browsers and OS types. | 50% | 6 | 3 |
| R2 Lack of verifiable sample data may affect the ability of the primary external stakeholder to validate end product. | 10% | 18 | 1.8 |
| R3 Inadequate staff available from external stakeholders until very late in cycle. | 20% | 7 | 1.4 |
| R4 Following end-user testing, more effort on the user guide may be necessary. | 25% | 10 | 2.5 |
| R5 Backup and restore requires 3rd-party solutions (not evaluated yet). | 80% | 20 | 16 |
| R6 Insufficient time for external stakeholders to submit feedback on layout and composition of reports. | 80% | 5 | 4.0 |

Which of the following is a **correct** statement about the table above?

Correct Answer

- ☐ If all the risks occur the project will be delayed by 66 days.
- ☐ The developers should manage the risks described.
- ☐ R6 is ranked the highest.
- ☐ R2 has the highest probability of occurring.
- ☐ If all the risks occur the project will be delayed by 28.7 days

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Question**1 pts**

Which of the following terms refers to *assessing the risk and revising the risks* when you learn more about the risk **during** the project?

Correct Answer☐ Risk monitoring☐ Risk planning☐ Risk audit☐ Risk identification☐ Risk revision[move/copy question to another bank](#)**Question****1 pts**

During risk management activities, 236 risks have been identified which are caused by 13 root causes. You could eliminate the 234 risks by your risk management activities. For remaining 2 risks, you, together with your team, could not find a way to mitigate or insure the risks. Also these 2 risks cannot be outsourced or removed from project scope. What is the best solution?

**Correct Answer**☐ Mitigate the risk☐ Accept the risk☐ Avoid the risk☐ Transfer the risk☐ Remove the risk from the risk management plan