

Question**1 pts**

Lei is a senior developer working at DDCo, a local business with a reputation for design and development of its proprietary software applications. Lei is going to be assigned to either Project A or Project B. Project A is using an Agile approach and Project B is using a Formal approach. Based on the information provided which of the following is **correct**?

Answer

- ☐ As a developer in an Agile team, Lei will have more decision making power than if he were in a team following a Formal approach.
- ☐ Lei will be given the role of Lead Architect if he were to join an Agile team (Project A).
- ☐ Lei will be told line by line how to code if he joins Project B (project using a Formal approach)
- ☐ In Project B (the project using a Formal approach), Lei will be working by himself, so he is not really working as part of a team.
- ☐ As Lei is senior with much development experience, Lei should be made Project Manager for the Formal team (Project B).

Question**1 pts**

Consider the Project Manager (PM)'s role in motivating and leading a team **with satisfactory performance** while working on a project using an Incremental approach. Which of the following is **correct**?

Correct Answer

- ☐ The PM should recognize each team member may have different motivational needs.
- ☐ The PM should motivate all his team members in the same way.
- ☐ The PM should always give all the team members very detailed instructions on how to complete each and every task.
- ☐ The PM should empower his team by allowing the team members to make all the decisions.
- ☐ The PM does not need to update the schedule and track progress anymore as the team has satisfactory performance..

Question**1 pts**

You are working to reorganise your IT Department so it is focused more on its customers (the internal business units). The project sponsor is the Chief Operating Officer. You have identified your stakeholders and are preparing your stakeholder management plan. You notice when planning meetings are held, the Chief Financial Officer never attends even though he is always included in the communications. Furthermore, you have spoken to the project sponsor and she has also spoken to the Chief Financial Officer about the project. You feel since IT affects the entire company, all the senior leaders need some type of involvement. You therefore feel the Chief Financial Officer may be:

- ☐ Satisfied
- ☐ Unaware
- ☐ Uninterested
- ☐ Resistant
- ☐ Absent

Correct Answer**Question****1 pts**

You are the PM of a project developing a file transfer system and are 2 months into a 5 month project. You have done your calculations and your CPI is 0.75. What does this mean?

- ☐ Project is progressing over budget.
- ☐ Project is ahead of schedule.
- ☐ Project is behind schedule.
- ☐ Project is progressing over budget and behind schedule.
- ☐ Project is under budget.

Correct Answer

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Correct Answer

Question			1 pts
TASK ID	ACTIVITY	PREDECESSOR	DURATION (Days)
A	Perform market survey	-	3
B	Determine product specifications	A	6
C	Design architecture	B	2
D	Detailed analysis of core modules	C	6
E	Detailed analysis of supporting modules	C	5
F	Code core modules	D	3
G	Code supporting modules	E	7
H	Integrate modules	F, G	5
J	Quality control of modules	H	2
K	Testing, fixing, and release	J	6

☐ Activities E and G have zero float.

☐ Activity H has 2 successors.

☐ Activities D and E are on the critical path

☐ All of the statements are correct.

☐ The duration for the critical path is 35 days