



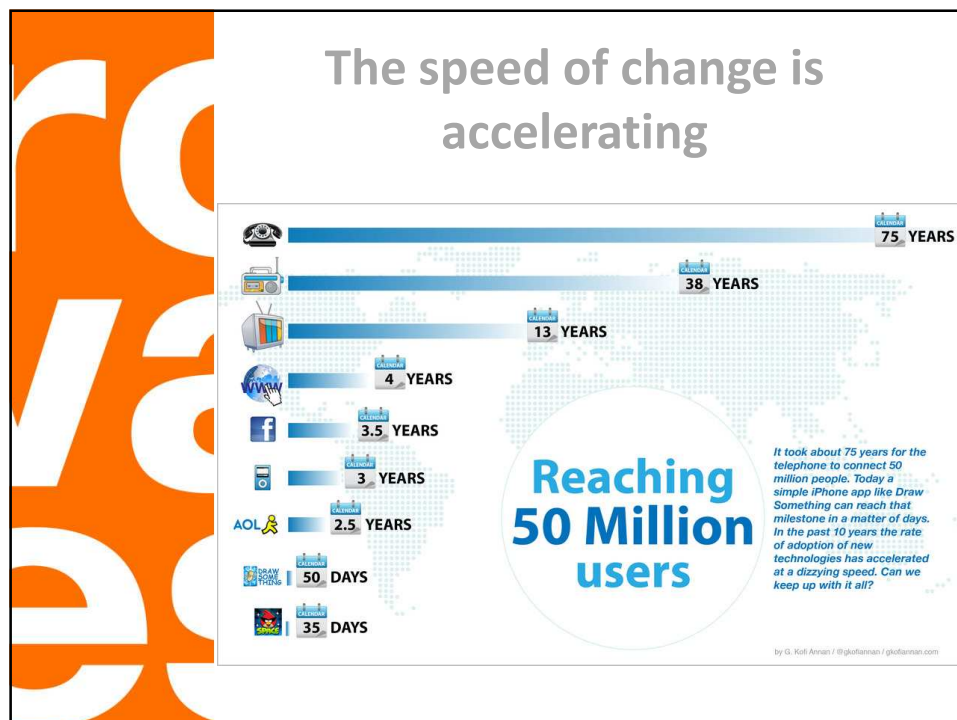
The Power of Scrum

- Changing the world of business as we know it -

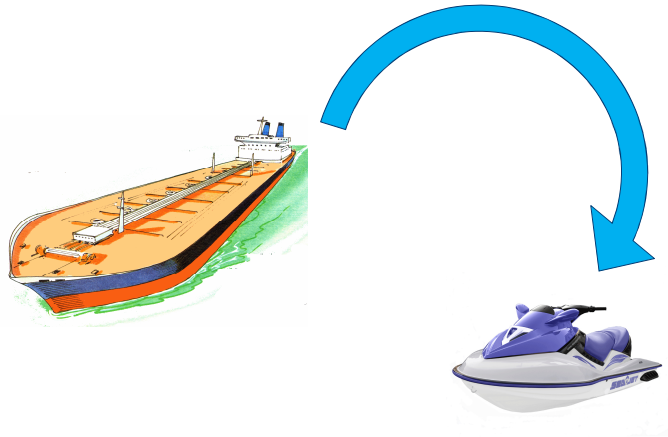
Rini van Solingen
(@solingen)

www.rinivansolingen.com

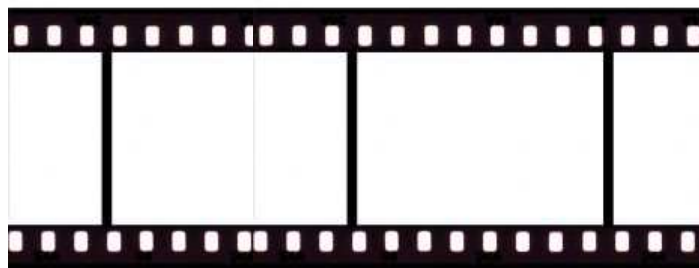
www.prowareness.nl / www.scrum.nl

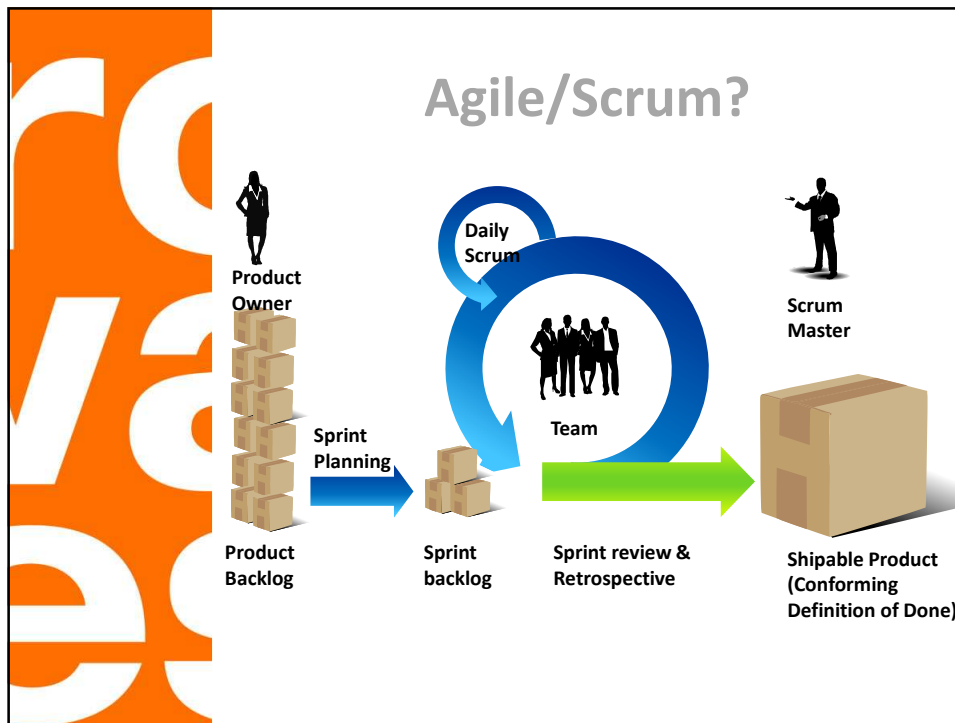
Companies need to adapt...



Scrum Basics



http://www.youtube.com/watch?v=vmGMpME_phg&feature=player_detailpage#t=9s



Scrum is simple

Roles	Artifacts	Meetings
Product Owner	Product Increment	Sprint planning
Team	Product backlog	Daily Scrum
Scrum Master	Sprint backlog	Sprint Review
(Agile Coach)	Definition-of-Done	Retrospective

One major Scrum challenge

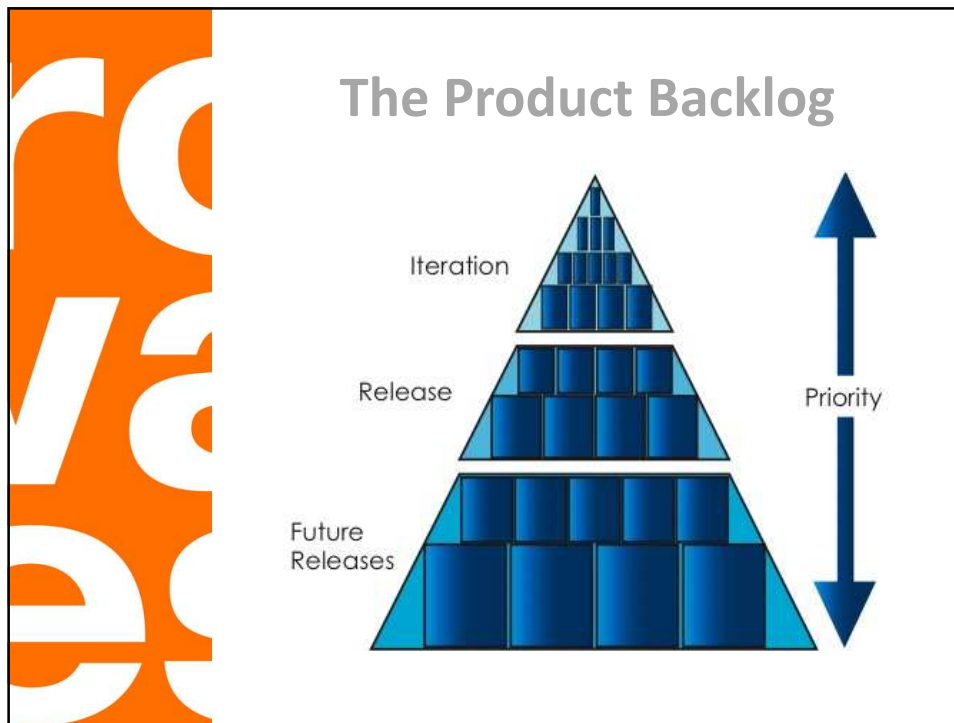
The Art of the Possible

Product Owner!! Help!!

The Product Backlog

- + List of work
- + Prioritized on Value,
Risk & Dependencies
- + Transparent
- + Explains Business Value
- + Has estimates
- + Never complete

User Story	#
As a user I want to log in in order to	1
As a user I want to	2
As Administrator I	3
For Testing purpose	5
As a user I want to	8
As a user I want to	5
As a user I want to	3
As a user I want to	13
As a user I want to	8
As a user I want to	20
As a user I want to	40
As a user I want to	8
As a user I want to	40
As a user I want to	100
As a user I want to	100

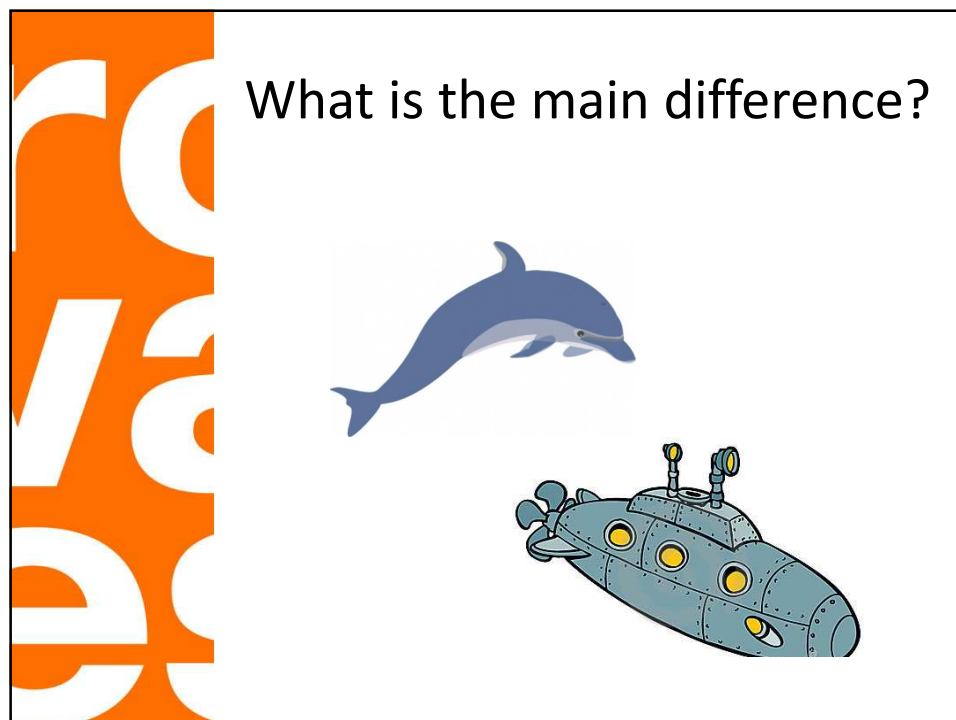
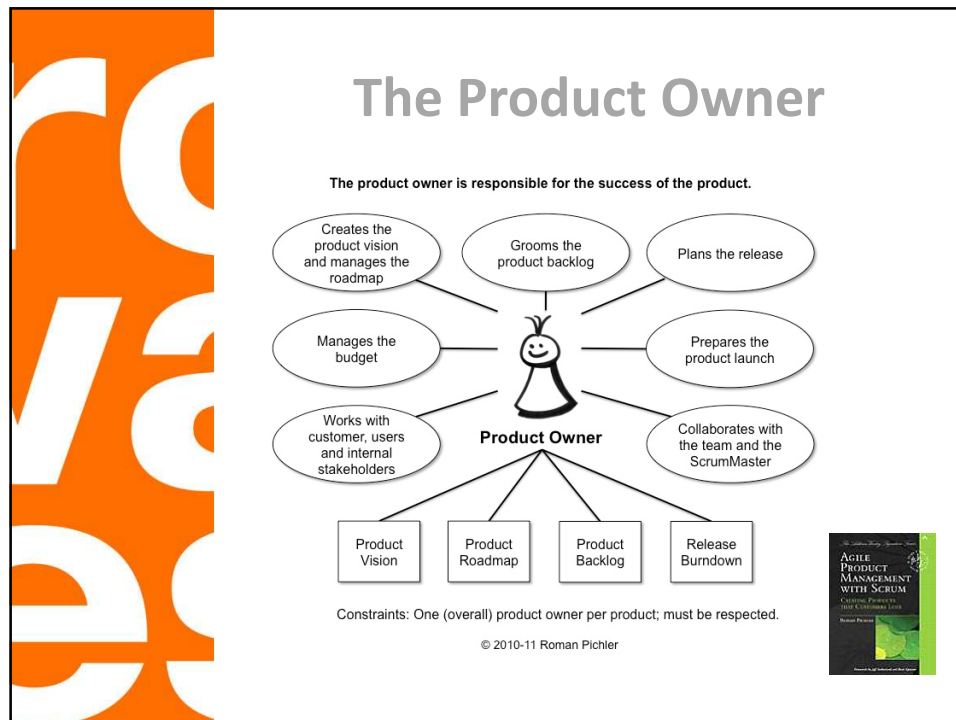


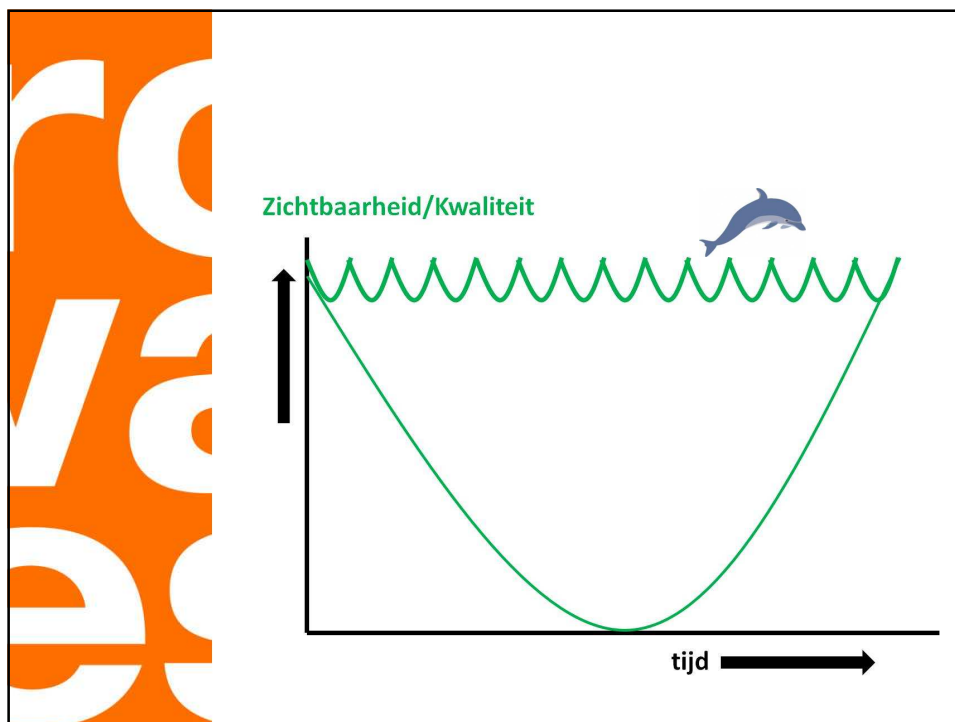
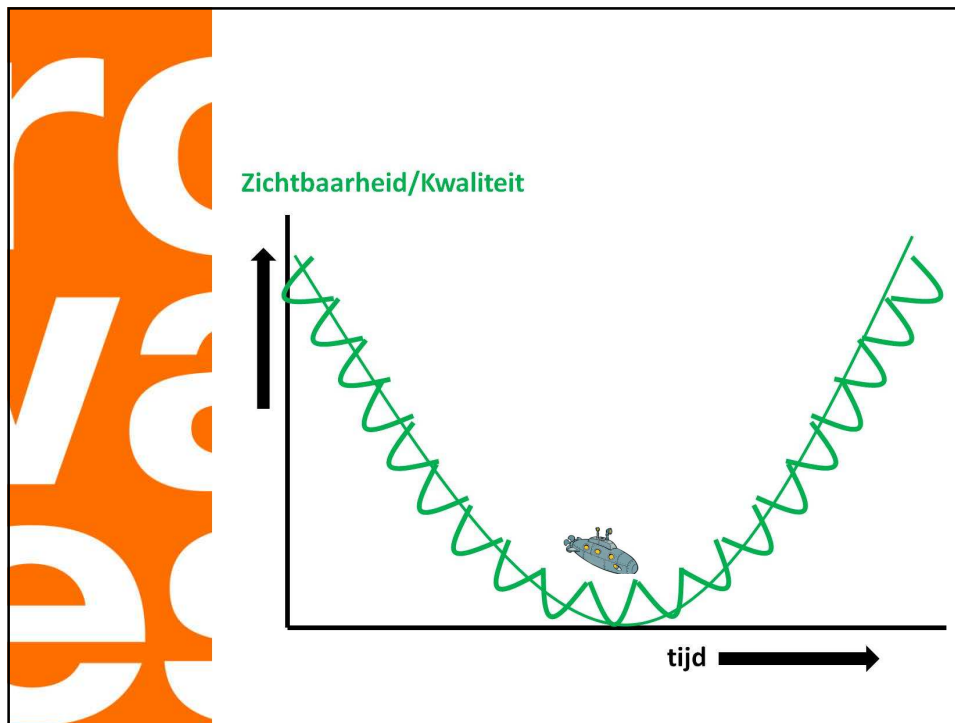
Product Ownership in nutshell

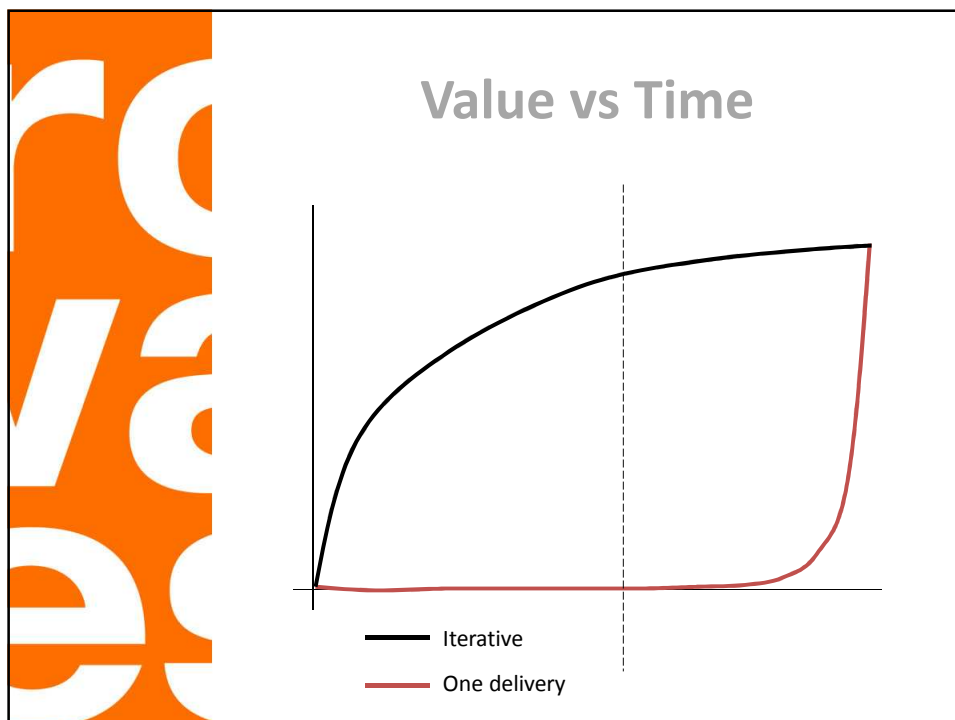
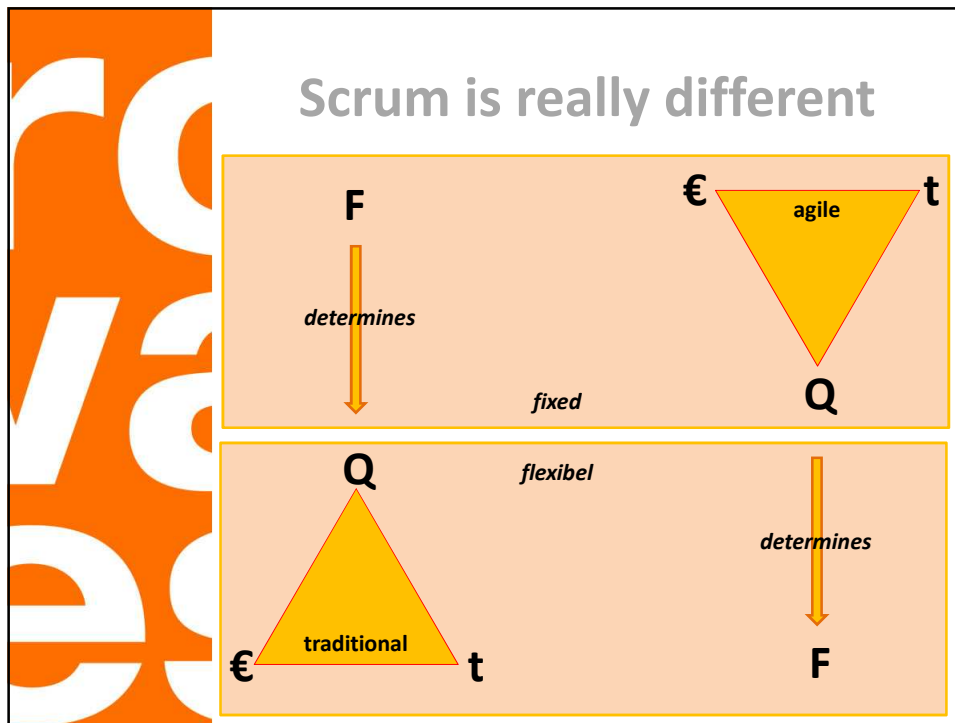
Henrik Kniberg on YouTube

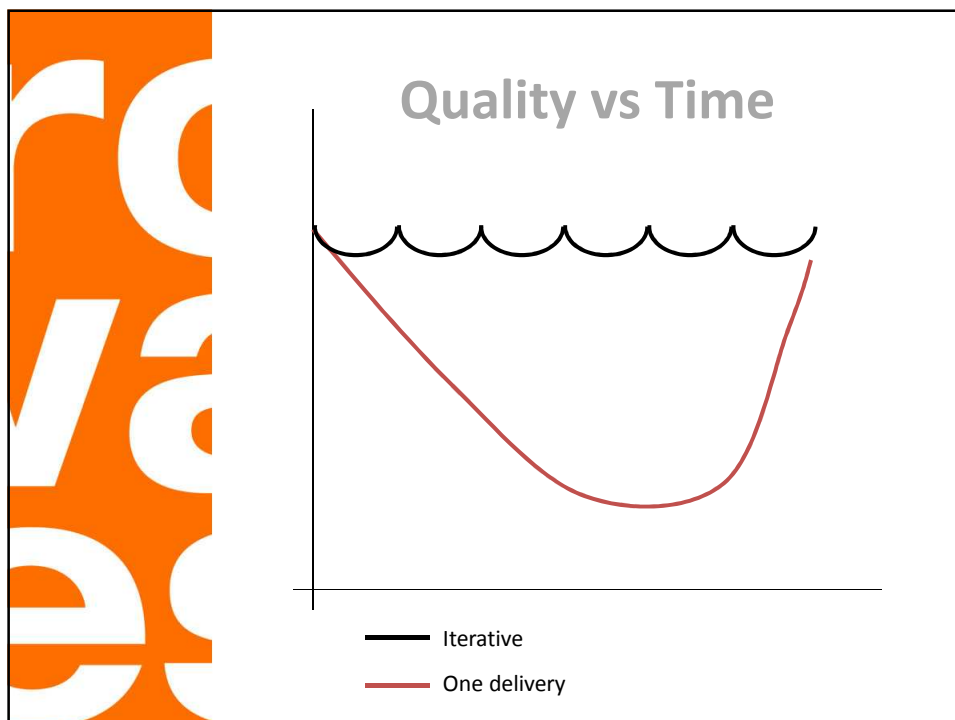
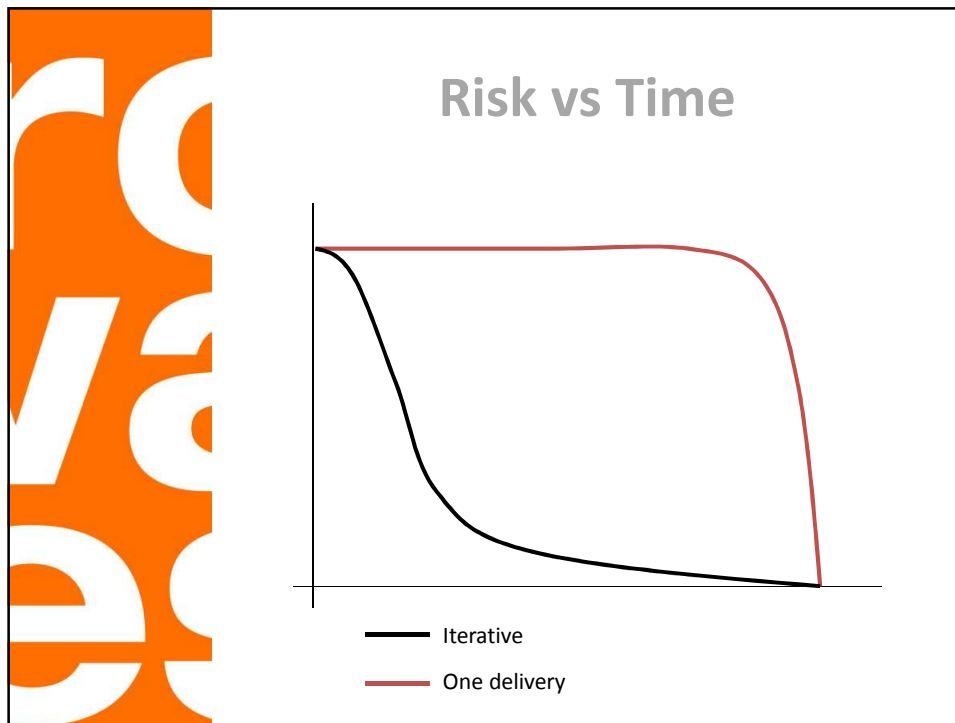
<http://www.youtube.com/watch?v=502ILHjX9EE>

Scrum and XP from the Trenches
Henrik Kniberg









Jeff explains Plan for Failure



http://www.youtube.com/watch?v=HV76WzqpSI0&feature=player_detailpage#t=5s

What is Agile?

What is Agility?

-noun

1. Flexibility, the capacity and capability of rapidly and efficiently adapting to change
2. Ability to take advantage of opportunities while controlling risk

"The courage to be honest enough to admit that building software is complex and can not be perfectly planned since requirements change"

– Ken Schwaber

Agile/Scrum?

We are uncovering better ways of developing software by doing it and helping others do it.

Through this work we have come to value:

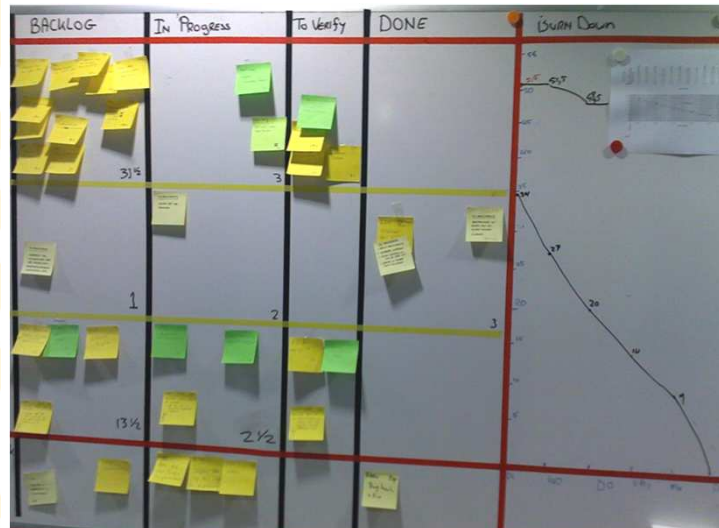
individuals and interactions	over	processes and tools
working software	over	comprehensive documentation
customer collaboration	over	contract negotiation
responding to change	over	following a plan

That is, while there is value in the items on the right, we value the items on the left more.

Agility and Iterations



Information Radiators



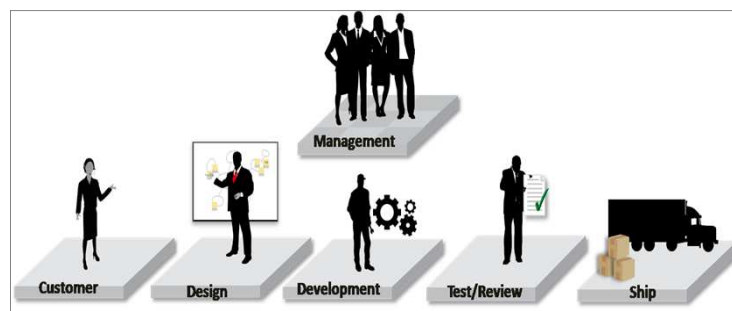
Dev Team Scrumboard



Scrum board Marketing

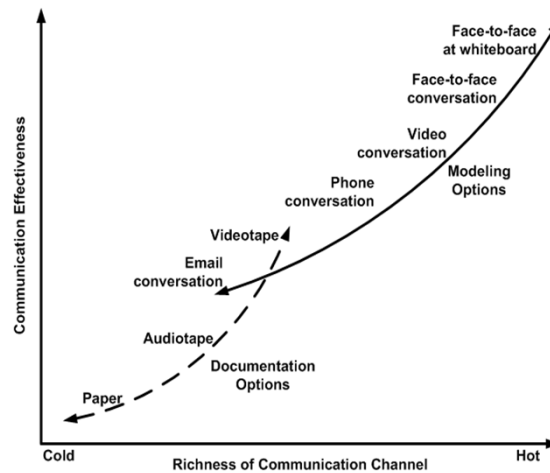


Teamwork



Plan				Analyze				Design				Code				Test				Release			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
Analysis	Design	Code	Test	Release	Analysis	Design	Code	Test	Release	Analysis	Design	Code	Test	Release	Analysis	Design	Code	Test	Release	Analysis	Design	Code	Test

Common Understanding



What is Vision Document?

1. It depends
2. A tool for creating a SHARED vision
3. Problem and context determine best fitting format
4. Options:
 1. UML model (use case, activity diagram, sequence diagram, etc.
 2. RUP/UP template
 3. Product Box
 4. Business Model Canvas
 5. Painting
 6. ...

What is a User Story

1. Invitation to a Conversation

2. High level description
3. Details in test or demo script
4. Estimate
5. Business value

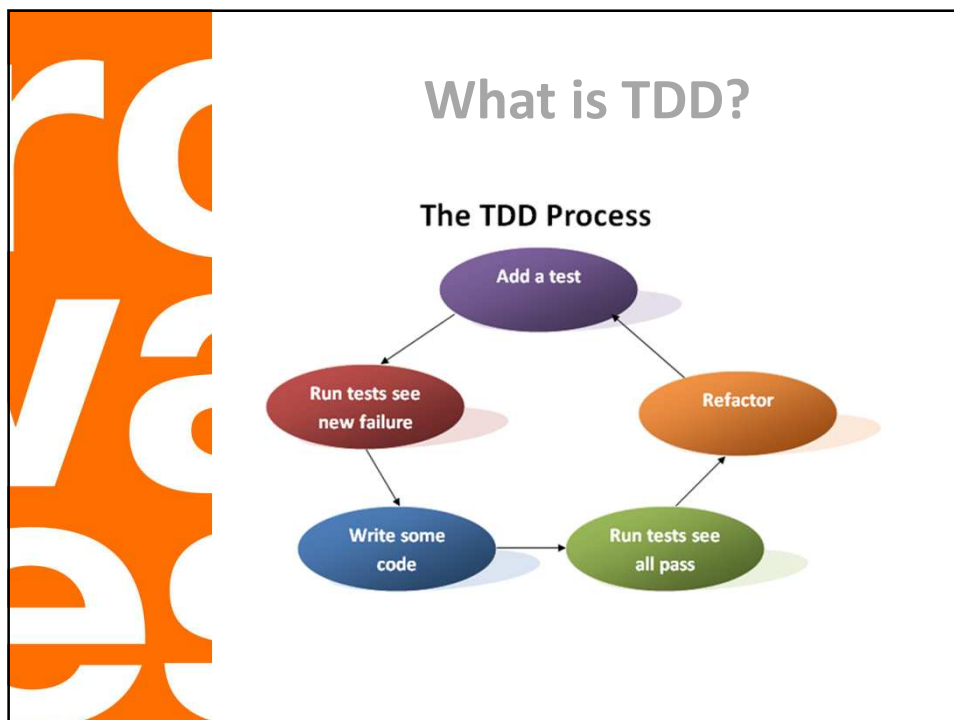
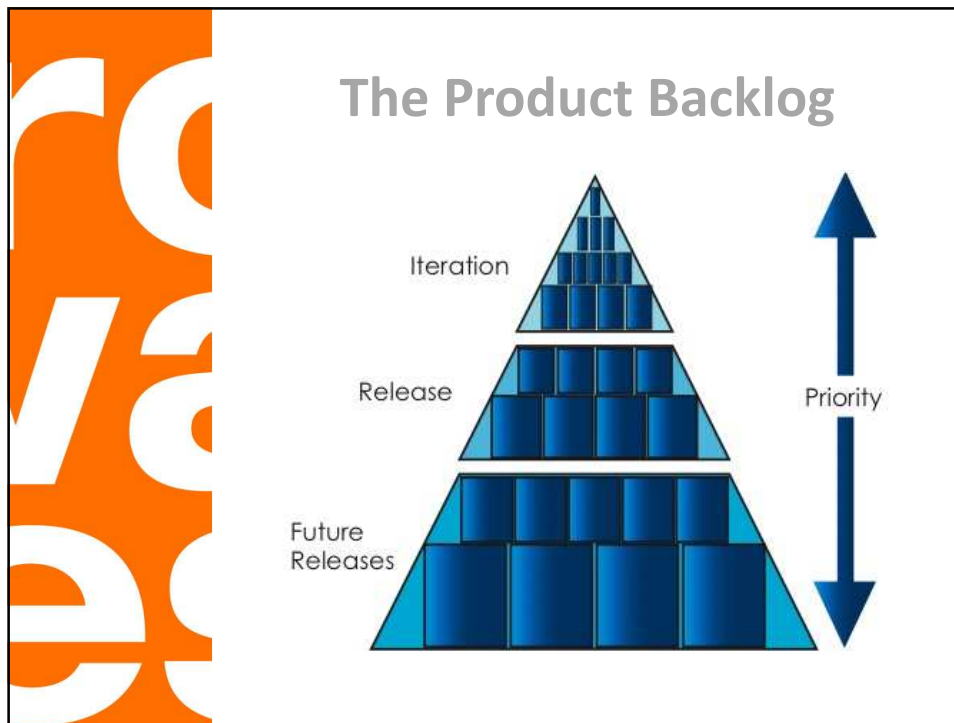
As a product owner 13
 I need an overview of all
 requested features for the
 product
 So I can easily decide what
 feature to start working on

- Overview is sorted on priority
- Items do have a business value
- Items do have an estimate
- Items can have a demo script

What is an Epic?

1. Invitation to a Conversation

2. Even more High level description
3. Details in story/problem-solution
4. Estimate
5. Business value
6. User story format? Maybe yes, maybe no



Why You Need TDD?



http://www.youtube.com/watch?v=dWayn0QsJr8&feature=player_detailpage#t=33s

Scrum is really different





Your major Scrum challenge

Planning to Fail!

- ***Fast and Frequent! –***
- ***The more iterations –***
 - ***The Better! –***


The bottom line

The bottom line




If you achieve these you can ignore the rest of the checklist. Your process is fine.


- ☐ Delivering working, tested software every 4 weeks or less
- ☐ Delivering what the business needs most
- ☐ Process is continuously improving


Source: <http://www.crisp.se/scrum/checklist/scrum-checklist.pdf>



+ Thanks for your attention!

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Who am I?

- + Rini van Solingen – (september 2, 1971)
- + Married with Patricia, two kids Bo (f, 2001) & Bas (m, 2003), lives in Zoetermeer
- + M.sc. in Computer Science (Delft), Ph.D. in Technology Management (Eindhoven)
- + CTO @prowarenessNL (www.scrum.nl)
- + Professor in Global Software Engineering at Delft University of Technology
- + Author of >10 books and >100 articles
- + Twitter: @solingen
- + YouTube: GroetenUitDelft
- + Blog: www.rinivansolingen.nl






Who is Prowareness?



"Bringing software development to the next level"

Klik hier voor onze BNR campagne

Prowareness Services?

- + Agile Teams
 - + NL teams, India teams and hybridx
- + Agile Deployments
 - + Making the whole organization Agile
- + Agile Education
 - + Scrum Master, Product Owner, Agile Architecturer, Scrum Mastery, Lean and Agile Customership
- + Agile Developers
 - + Developers/Testers/Architects
 - + Project Managers (PO)/Scrum Masters