

iptiQ EMEA Pricing team November 6th





Why is experience analysis important?

- iptiQ is a **start-up**, our portfolio is growing and now reaching the stage where we can conduct experience studies with credibility
- By conducting this in an **accurate, consistent and timely** manner we can:
- Closely monitor our portfolio and identify risks
- ✓ Use this insight to drive changes in underwriting, product feature or pricing to protect profitability
- ✓ Understanding the future expected mortality and morbidity to accurately reflect any change to our best estimate assumptions and **achieve costing accuracy**
- ✓ **Detect rapidly** any unexpected pattern in the mortality/morbidity/persistency to investigate further
- ✓ Share insights with our clients to enhance our partnerships and drive growth





Before / After

BEFORE (early 2020)

NOW

Data

Process

Inconsistent sources, limited quality checks

Ad-hoc exercise for each client using excel, SAS or outsourcing drawing on reinsurance/CUO

Limited documentation and understanding leading to **errors**

Limited communication

Limited consistency of approach

Resources

Costly SAS access \$3000 per person per year Silo operating leading to **Limited expertise** in team Requirement to draw on **other departments**

Timeframe

Up to **3 months** including data cleaning and preparation, lack of clarity meant it took **many months to fix** missing mortality improvements in TAF

Single source of data in the iptiQ data warehouse, recorded catalogue of checks speeds up first stage of EA and improves knowledge of portfolio

Experience analysis process **embedded** into the pricing processes and guidelines

The R package is **available to everyone** in the team, versioned in git and **documented**

The same "language" used for each experience analysis exercise in all countries creating **consistency and better accuracy**

Learnings shared within the team

iptiQ pricing team can run new experience analysis in a **limited timeframe**

Upskilling of actuarial analysts to grow their role and responsibility

Latest experience analysis work was run in **1 week** without large effort for the team

Future - 2 or 3 days





Before / After

BEFORE (early 2020)

Time consuming word documentation, created from scratch each time

Different styles/content/lack of consistency Excel / PowerPivot table produced manually

Difficulty to spot the main risk factors explain the experience

Hard to drill down into details

OUTPUT

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NOW

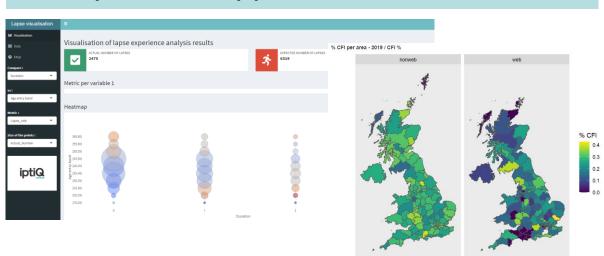
Easily **reproducible documentation** using R markdown

Visualization of the results using heatmaps and all risk factors available to better investigate the results, **detect patterns and trends**

Accessible to all stakeholders without running code

Easily **sharable with clients** to develop deeper relationships and align interests

More improvements in pipeline for the future





Engagement

- ✓ Weekly team 'code-a-longs' sharing learnings and challenges on real tasks
- ✓ Team commitment to 'use R first' for data analysis/cleaning tasks (sorry) Excel!)
- Data camp trainings diarized and prioritized
- ✓ Production of all Experience Analysis for our annual Open Business Reviews to be completed by the team, each and every team member will have **exposure** to these tasks
- ✓ Reaching out to other Atelier teams to share and discuss our experience and ES code
- ✓ Next project planned: Business Mix dashboard, 2 new 'champions' for this

























Appendix



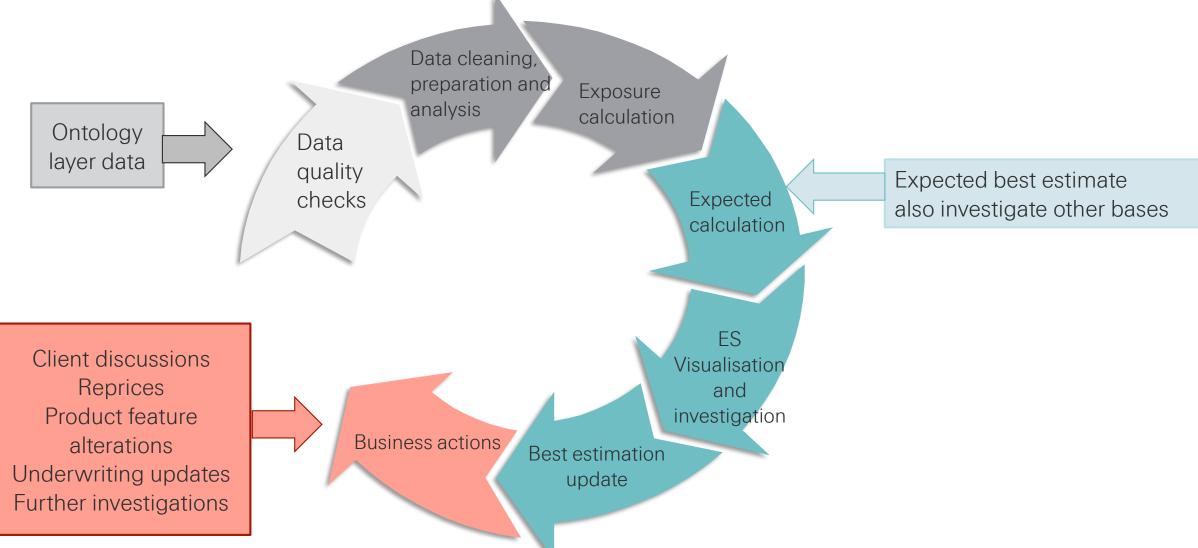
now life is easier for everyone





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Experience analysis process







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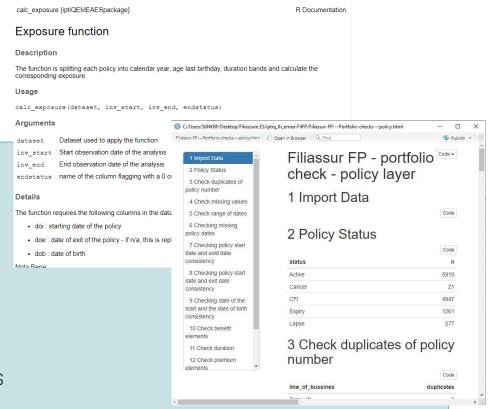
iptiQ ES R Package

- Why a R package?
 - templates with relevant code / data checks included
 - control versioning : everyone has the same function
 - Efficiency / Simplification
 - Documentation of the function and transparent code





- Exposure calculation function
- Result function (to come)
- Rmd Templates (producing html):
 - Data quality & analysis
 - Starting point for all experience analysis





Visualisation dashboard

 Dashboard produced with R Shiny and available to all stakeholders online on R Studio Connect without running any code

https://rstudioconnect.atelier.swissre.com/connect/#/apps/389/access

Available for lapse for now – to be extended to claim experience results



