

Case Study 2: "The Angry Employee"

One of the functions on the Flying High Air Force Base is the handling, repairing, study and checking of inertial guidance systems used on fighter aircraft. This system is approximately one foot square, contains delicate instrumentation, and costs approximately \$50,000 each.

The employee was assigned to packing, marking, and shipping the systems. Because of the delicacy of the instruments, an elaborate and detailed process for packing and shipping was used. Detailed instructions had been given to all employees, including the one in question. On August 22nd, the employee, who otherwise had a commendable record of government employment, became angry when his supervisor instructed him to repack two of the instruments. In his temporary fit of anger, the employee allegedly threw the boxes containing the instruments on the floor and kicked one with a steel-toed shoe.