

## Project planning

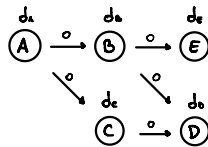
Project: set of  $m$  activities  $A_1, \dots, A_m$  each with a known duration  $d_j$   
with a set of precedences  $A_i < A_j$

Obj: find the min makespan  $\rightarrow$  termination of the last activity

Possible representations:

Activities:  $A, B, C, D, E$

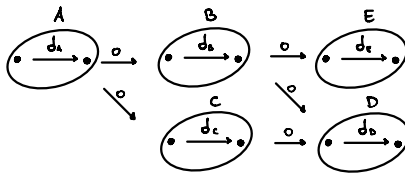
Precedences:  $A < B, A < C, B < D, B < E, C < D$



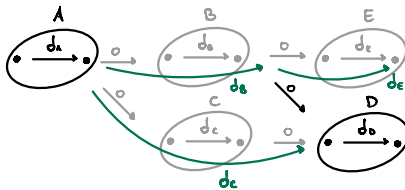
Node = activity  
 $\rightarrow$  Arc = precedence

The cost is on the node  
 $\rightarrow$  and not in the arc

We could use another representation to have a more standard graph  $\rightarrow$  Arc = Activity



Paths that have no ramifications could be simplified:



## Critical path method

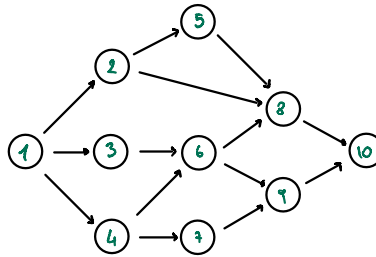
For this method we will consider only graphs that are:

- acyclic
- with only one start node  $\rightarrow$  create a dummy node and make the new common start
- in topological order  $\rightarrow$  if the graph is acyclic, there is a topological order

## Finding the topological order

Idea:

- find the start node and add it to the queue
  - remove that node
  - repeat
- }  $O(m)$



After finding the longest path, we can set it as lower-bound:  $\text{longest path} \leq \text{min makespan}$

## CPM (Critical path method)

Compute for each node  $T_{\min, h}$  and  $T_{\max, h}$

$$T_{\min, 1} = 0$$

for  $h = 2$  to  $n$  do:

$$T_{\min, h} \leftarrow \max \{ T_{\min, i} + d_{i, h} \mid (i, h) \in E^+(h) \}$$

( Similarly for  $T_{\max}$  )

$T_{\min, h}$  = The earliest I could ever start activity  $h$  without breaking any preferences

$T_{\max, h}$  = The latest I could start an activity  $h$  without causing a delay to the whole project

Nodes where  $T_{\min, h} = T_{\max, h}$  are called critical nodes



the path through the critical nodes is the critical path