

Software Kanban

A Visual Process-Management System for Software Development

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History of Kanban

General Information

- ▶ Kanban = signboard
- ▶ Developed by Taiichi Ohno in 1947
- ▶ Worked for Toyota
- ▶ Scheduling system for lean manufacturing and just-in-time manufacturing

History of Kanban

Taiichi Ohno



Figure: Taiichi Ohno, father of Kanban (1912 - 1990)

History of Kanban

Goals and Reasons

Reasons:

- ▶ Too high storage cost
- ▶ Too little productivity
- ▶ Increasing customer requirements

History of Kanban

Goals and Reasons

Reasons:

- ▶ Too high storage cost
- ▶ Too little productivity
- ▶ Increasing customer requirements

Goal:

- ▶ Steady flow in the production process
⇒ less inventory needed

History of Kanban

Kanban in SWE

- ▶ First use in 2004 by Microsoft
- ▶ Lean Software Development
- ▶ First public presentation in 2007 by David J. Anderson
- ▶ Anderson: Father of Software Kanban

Kanban in Software Development

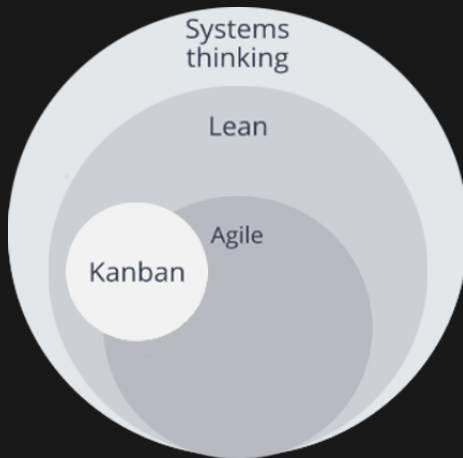


Figure: Kanban has elements of Agile and Lean SWE

Kanban in Software Development

Agile Software Engineering

Values:

- ▶ Individuals and interactions over processes and tools
- ▶ Working software over comprehensive documentation
- ▶ Customer collaboration over contract negotiation
- ▶ Responding to change over following a plan

Kanban in Software Development

Agile Software Engineering

	Pull	Limited Tasks	Transp. Information	Cont. Improvement
Individuals & Interactions	✓	—	✓	✓
Working Software	—	—	—	✓
Customer Collaboration	—	—	—	—
Responding to Change	✓	✓	✓	✓

Figure: Values of Agile SWE and Kanban

Kanban in Software Development

Lean Software Engineering

Values:

- ▶ Estimate Waste
- ▶ Amplify Learning
- ▶ Decide as late as possible
- ▶ Deliver as fast as possible
- ▶ Empower the Team
- ▶ Build Integrity in
- ▶ See the whole

Kanban in Software Development

Lean Software Engineering

	Pull	Limited Tasks	Transp. Information	Cont. Improv.
Eliminate Waste	✓	✓	✓	✓
Amplify Learning	✓	✓	✓	✓
Decide as Late as Possible	✓	✓	✓	—
Deliver as Fast as Possible	✓	✓	✓	—
Empower the Team	✓	—	✓	✓
Build Integrity in	—	—	✓	✓
See the Whole	—	—	—	✓

Figure: Values of Lean SWE and Kanban

The Kanban-Board

Variations



Figure: A very basic Kanban-Board

The Kanban-Board

Variations

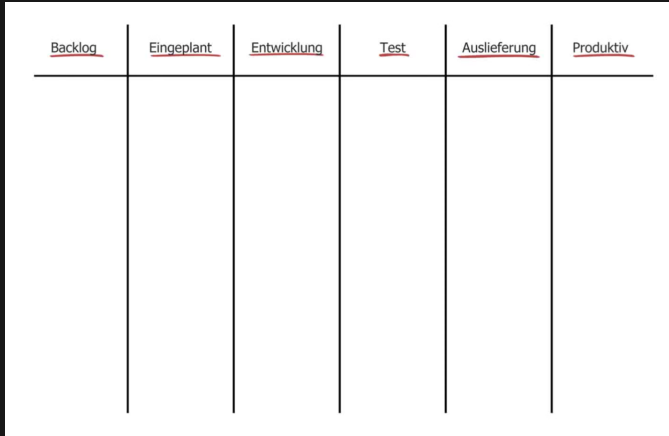


Figure: Kanban-Board with more sections

The Kanban-Board

Variations

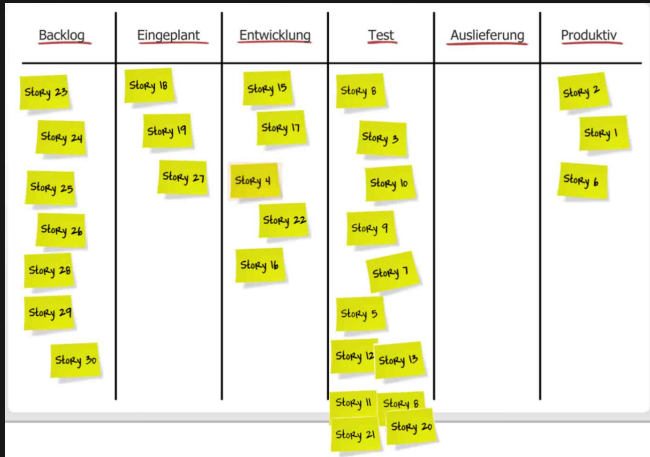


Figure: Same Kanban-Board in Action

The Kanban-Board

Variations

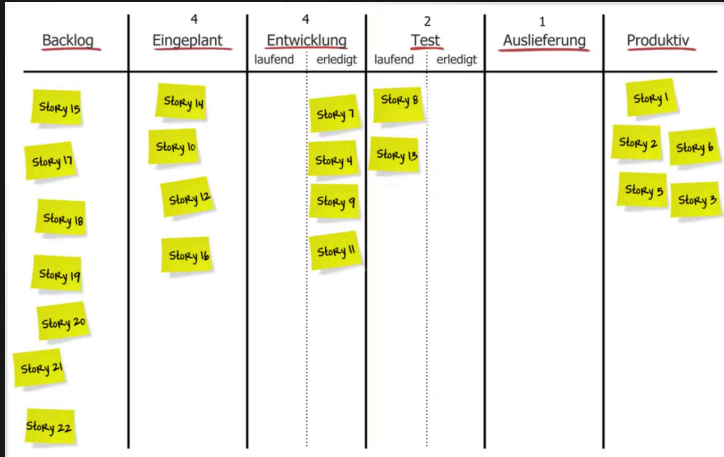


Figure: Kanban-Board with limits

The Kanban-Board

Other useful Information

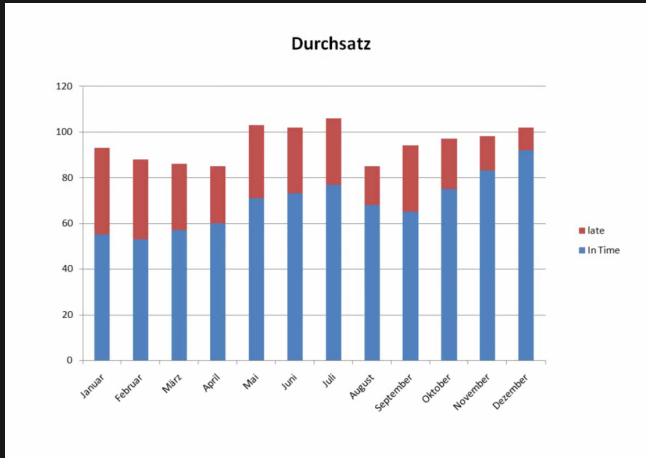


Figure: Throughput

The Kanban-Board

Other useful Information

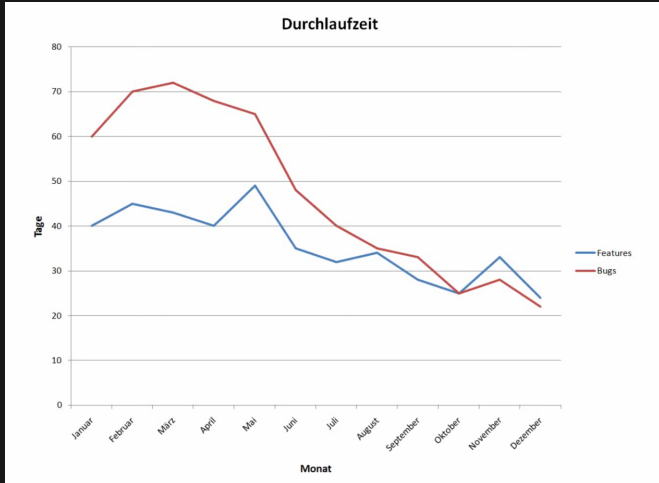


Figure: Cycle Time

The Kanban-Board

Other useful Information

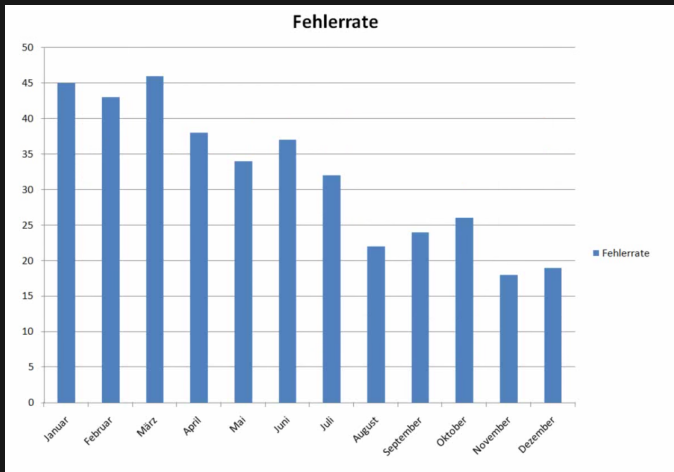


Figure: Rate of Errors

Conclusion

Kanban is

- ▶ easy to learn
- ▶ versatile

Mehr Zeug einfügen!!!

Sources

- ▶ Epping, Thomas: *Kanban für die Softwareentwicklung*. Springer-Verlag 2011
- ▶ <https://www.youtube.com/watch?v=ndWPFk7GR8k>
- ▶ Wikimedia