

Agile Manifesto

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

Individuals and interactions *over* processes and tools

Working software *over* comprehensive documentation

Customer collaboration *over* contract negotiation

Responding to change *over* following a plan

That is, while there is value in the items on the right, we value the items on the left more.

12 Principles Behind

1: Our highest priority is to **satisfy the customer** through **early and continuous delivery** of valuable software.

2: **Welcome changing requirements**, even late in development. Agile processes harness change for the **customer's competitive advantage**.

3: **Deliver working software frequently**, from a couple of weeks to a couple of months, with a preference to the shorter timescale.

4: Business people and developers must **work together daily** throughout the project.

5: Build projects around **motivated individuals**. Give them the environment and support they need, and trust them to get the job done.

6: The most efficient and effective method of conveying information to and within a development team is **face-to-face conversation**.

7: **Working software** is the primary measure of progress.

8: Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a **constant pace** indefinitely.

9: **Continuous attention** to technical excellence and good design enhances agility.

10: **Simplicity**--the art of maximizing the amount of work not done--is essential.

11: The best architectures, requirements, and designs emerge from **self-organizing teams**.

12: At **regular intervals**, the team reflects on how **to become more effective**, then tunes and adjusts its behavior accordingly.