

Project Health Guidelines

ZW

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Status Indicators

AREA	GREEN	YELLOW	RED
Budget	0-4% over budget	Between 5-9% over	10+% over budget
Plan / Schedule	0-4% behind plan Expect to finish phase on-time No risk to overall timeline	5-9% behind plan Phase completion at risks; mitigation to bring in overall go-live either on schedule or minor delays	More than 10% off plan Overall project timeline is significantly at risk - expect schedule delays
Resources (include business) "Resources" = people	All roles are currently filled Future roles are being discussed and candidates exist	Open roles causing minor impact Future roles don't yet have clear candidates or sourcing strategy; consultants filling Univar roles (impacting schedule by 5-9%)	Key open roles are not filled adequately causing major impact to the project progress (deliverables complete, sign-offs, impacting schedule by -10%)