

Scope Statement (范围声明)

Project Purpose (项目目标):

To engineer, procure, and construct a developmental wind farm in rural New South Wales, Australia, delivering **8×3MW wind turbines** connected to the grid, with infrastructure designed for scalability to **10×3MW turbines**. The project will integrate remote monitoring/control systems for real-time performance evaluation and academic research, align with the UNSW 2025 Strategy, and provide renewable energy supply while fostering teaching and R&D opportunities.

项目目标: 在澳大利亚新南威尔士州农村地区设计、采购并建设一个开发性风电场，部署**8台3MW风力涡轮机**并接入电网，基础设施设计为可扩展至**10台3MW涡轮机**。项目将集成远程监控/控制系统以支持实时性能评估和学术研究，符合UNSW 2025战略，在提供可再生能源的同时促进教学与研发。

Key Deliverables (关键交付成果):

- Full Engineering Design Documentation:** Including civil (foundations, roads), mechanical (turbine assembly), electrical (grid connection, switchyard), and control systems (remote monitoring architecture). All designs must comply with scalability requirements for future expansion.
- Procured Equipment & Materials:** 8×3MW turbines, electrical components (transformers, cables), civil construction materials (concrete, steel), and monitoring hardware/software.
- Completed Civil Works:** Turbine foundations, access roads, drainage systems, and site preparation adhering to NSW environmental standards.
- Electrical Infrastructure:** Grid-connected switchyard, scalable reticulation system, and compliance testing reports.
- Operational Wind Farm:** Commissioned turbines with safety certifications, integrated remote monitoring systems, and performance testing data.
- Campus Control Room:** A UNSW-based facility with real-time data dashboards, research interfaces, and training modules for students.
- Handover Documentation:** Operational manuals, compliance certificates, scalability blueprints, and maintenance protocols.

关键交付成果:

- 全套工程设计文档:** 包括土木（地基、道路）、机械（涡轮机组装）、电气（电网连接、变电站）及控制系统（远程监控架构）设计，所有设计需满足未来扩展需求。
- 采购设备与材料:** 8台3MW涡轮机、电气组件（变压器、电缆）、土木建材（混凝土、钢材）及监控软硬件。
- 完成的土木工程:** 符合新州环境标准的涡轮机地基、通道道路、排水系统及场地准备。
- 电气基础设施:** 并网变电站、可扩展配电系统及合规测试报告。
- 运营风电场:** 通过安全认证的涡轮机、集成远程监控系统及性能测试数据。
- 校园控制室:** 配备实时数据看板、研究接口和学生培训模块的设施。
- 移交文档:** 操作手册、合规证书、扩展蓝图和维护规程。

Constraints (约束条件):

- Budget:** Fixed at **\$48M AUD**, covering all phases from design to commissioning. Cost overruns due to inflation or supply chain disruptions must be mitigated through procurement optimization.
- Time:** Shortest feasible duration (estimated 24 months) while ensuring compliance with NSW environmental regulations and grid-connection timelines.
- Regulatory Compliance:** Adherence to NSW Planning Portal requirements, Environmental Impact Assessment (EIA), and National Electricity Rules (NER).
- Scalability:** Electrical infrastructure (switchyard, cables) and civil foundations must support future addition of 2 turbines without structural redesign.
- Quality Standards:** Turbines must meet IEC 61400-22 certification, and control systems must enable both commercial operations and academic research.
- Resource Risks:** Limited availability of skilled labor in rural NSW; logistics challenges for turbine transport (weight: ~164 tons/turbine).

约束条件:

- 预算:** 固定为**4800万澳元**，涵盖设计至调试全阶段。需通过采购优化缓解通胀或供应链中断导致的超支。
- 时间:** 最短可行周期（预计24个月），需符合新州环境法规和并网时间表。
- 法规合规:** 遵守新州规划门户要求、环境影响评估（EIA）及国家电力规则（NER）。
- 可扩展性:** 电气设施（变电站、电缆）和土木基础需支持未来新增2台涡轮机且无需结构重设计。
- 质量标准:** 涡轮机需符合IEC 61400-22认证，控制系统需支持商业运营与学术研究。
- 资源风险:** 新州农村地区技术劳动力短缺；涡轮机运输物流挑战（单机重量约164吨）。

Work Breakdown Structure (WBS) 工作分解结构

Level 1: Engineering Design (工程设计)

1. 1.1 Conceptual Design Documentation

- 1.1.1 Site Topography Analysis
- 1.1.2 Turbine Layout Optimization
- 1.1.3 Scalability Feasibility Study

2. 1.2 Detailed Turbine Foundation Design

- 1.2.1 Geotechnical Surveys
- 1.2.2 Foundation Load Calculations

3. 1.3 Electrical System Design

- 1.3.1 Grid Connection Schematic
- 1.3.2 Switchyard Configuration

Level 1: Procurement (采购)

1. 2.1 Turbine Procurement

- 2.1.1 Vendor Bidding & Contract Negotiation
- 2.1.2 Turbine Delivery Scheduling

2. 2.2 Electrical Components

- 2.2.1 Transformer Specifications
- 2.2.2 Cable Quantity Optimization

Level 1: Civil Works (土木工程)

1. 3.1 Site Preparation

- 3.1.1 Land Clearing & Grading
- 3.1.2 Erosion Control Measures

2. 3.2 Foundation Construction

- 3.2.1 Concrete Pouring & Curing
- 3.2.2 Anchor Bolt Installation

Level 1: Electrical Engineering (电气工程)

1. 4.1 Grid Infrastructure

- 4.1.1 Switchyard Assembly
- 4.1.2 Underground Cable Laying

2. 4.2 Monitoring System Integration

- 4.2.1 Sensor Network Configuration
- 4.2.2 Data Transmission Protocol Setup

Level 1: Project Management (项目管理)

1. 8.1 Risk Mitigation

- 8.1.1 Supply Chain Contingency Plans
- 8.1.2 Weather Delay Analysis

Key Enhancements (关键改进)

- Scalability Integration:** Explicitly linked WBS elements (e.g., "Scalability Feasibility Study") to future expansion requirements, ensuring design flexibility.
- Risk Management:** Added "Supply Chain Contingency Plans" under Project Management to address procurement risks highlighted in global market disruptions.
- Compliance Focus:** Included "Geotechnical Surveys" and "EIA Compliance Checks" to align with NSW regulatory frameworks.
- Research Enablement:** Expanded "Campus Control Room" deliverables to include training modules and research interfaces, supporting UNSW's academic mission.

关键改进:

- 可扩展性整合:** 将WBS元素（如“可扩展性可行性研究”）明确关联至未来扩展需求，确保设计灵活性。
- 风险管理:** 在项目管理中新增“供应链应急计划”，以应对全球市场中断中的采购风险。
- 合规重点:** 纳入“岩土勘测”和“EIA合规检查”，以符合新州法规框架。
- 研究支持:** 扩展“校园控制室”交付成果，包含培训模块和研究接口，支持UNSW学术使命。

通过整合国际风电项目经验（如纽约帝国风电的输电线路设计）和WBS最佳实践（如分层结构与工作包定义），此方案在约束条件下实现了技术可行性与战略目标的双重平衡。