



# Reviews and Self-Selection Bias with Operational Implications

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#### Introduction



#### Background

Reviews and ratings reflects product qualities generally







- acquisition bias
  - Ratings may be a positively skewed indicator of the true quality
  - Consumers' bounded rationality can not separate tastes and preferences
    - How to relate the magnitude of the bias to product attributes?
    - How is the market share affected by self-selection biases?





#### **Contribution**

- 1. Quantify the acquisition bias and the impact on the rating of an arriving customer.
  - The expected bias is **proportional** to the logarithm of the reciprocal of the **choice probability**.
  - The model predicts that acquisition bias serves as the "negative-reinforcing" mechanism; it offsets the intrinsic quality gap between products.
- 2. Characterize the **asymptotic outcome** of **social learning** 
  - The average ratings and the choice probability of all products **converge to a limit**;
    - The limiting choice probability resembles the **multinomial logit (MNL)** model.
  - Under social learning, the products look less dissimilar quality-wise;
- 3. Show how biases and social learning affect the optimal assortment and pricing decisions.



## Related Literature



**Table 1.** Comparison of Model Setups in Li and Hitt (2008), Hu et al. (2017), Acemoglu et al. (2018), Besbes and Scarsini (2018), Vaccari et al. (2018), and Our Paper

	Li and Hitt (2008)	Hu et al. (2017)	Acemoglu et al. (2018)	Besbes and Scarsini (2018)	Vaccari et al. (2018)	Our paper
Acquisition bias	Х	Χ	X	X		Χ
Underreporting bias		X				X
Bounded rationality	X	X		X	X	X
Rational Bayesian update			X	Χ		
Asymptotics			X	X	X	X
Multiple products					X	X
Firm's pricing and assortment decision						X





#### Model Setup

- The firm is offering d > 0 products,  $q_i$  is true intrinsic quality of product  $i, i \in \{1, ..., d\}$ , and  $p_i$  is price of product i, given exogenously.
- $\hat{q}_i(n)$ : upon the arrival of customer n, the customer observes the average rating of all the products
- $\varepsilon_i(n)$ : idiosyncratic preference realized before the purchase, taken to be i.i.d. mean-zero Gumbel random variable with CDF:

$$P(\varepsilon_i(n) \le x) = e^{-e^{-(x-\mu)/\beta}}$$

• Ex ante net utility of owning product *i*:

$$u_i(n) = q_i - p_i + \varepsilon_i(n)$$

• The customer's choice probability is:

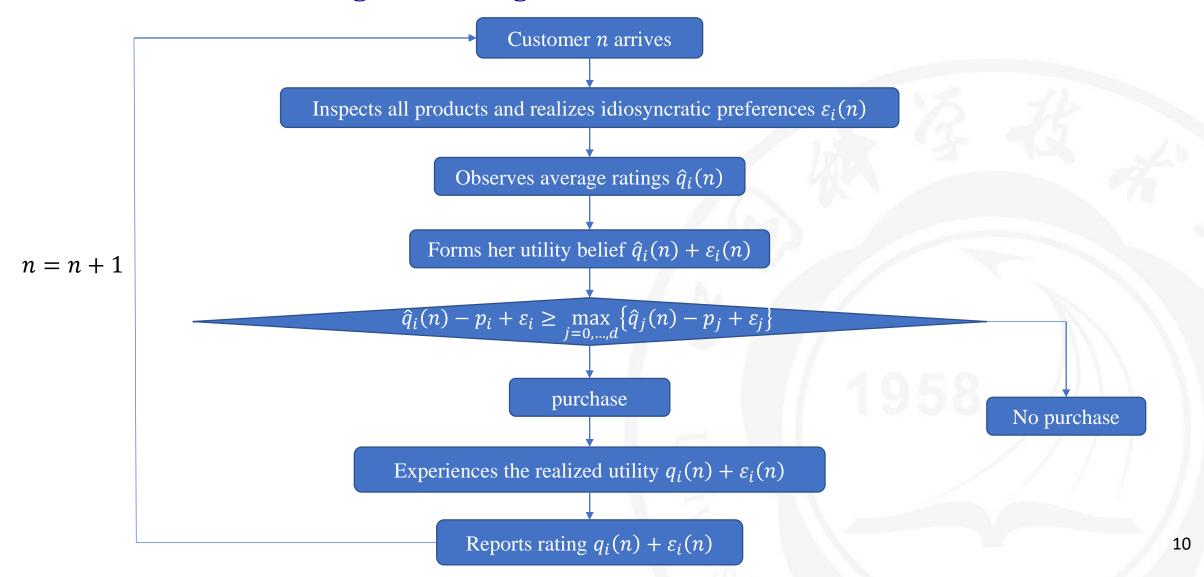
$$P\left(\hat{u}_{i}(n) \geq \max_{j=0,1,\dots,d} \hat{u}_{j}(n)\right) = \frac{\exp\left(\left(\hat{q}_{i}(n) - p_{i}\right) / \beta\right)}{1 + \sum_{j=1}^{d} \exp\left(\left(\hat{q}_{j}(n) - p_{j}\right) / \beta\right)}$$

- $\xi_i(n)$ : experience shock  $\xi_i(n) = q_i(n) q_i$  is a mean-zero random variable, independent everything else
- $q_i(n)$ : experienced quality of product  $i \ q_i(n) \triangleq q_i + \xi_i(n)$





#### Customer's Purchasing and Rating Process







#### **Ratings Evolution Mechanism**

- $N_i(n)$ : the number of customers purchasing product i and reporting their ratings prior to customer n
- The rating system is fully characterized by:

$$X(n) \triangleq (\hat{q}_1(n), \dots, \hat{q}_d(n), N_1(n), \dots, N_d(n))$$

• The average rating  $q_i(n)$  is updated by the firm as follows:

$$\hat{q}_i(n+1) = \frac{N_i(n)}{N_i(n)+1} \hat{q}_i(n) + \frac{1}{N_i(n)+1} r_i(n)$$

• For all products  $j \neq i$ , their ratings remain the same:

$$\hat{q}_j(n+1) = \hat{q}_j(n)$$

• This paper does not specify the initial state of the ratings and start with  $\hat{q}_i(0) \equiv 0$ 





#### **Do Biases Exist?**

• The event that customer *n* purchases product *i* is:

$$E_{i}(n) \triangleq \left\{ \hat{u}_{i}(n) \geq \max_{j=0,1,\dots,d} \hat{u}_{j}(n) \right\} = \left\{ \hat{q}_{i}(n) - p_{i} + \epsilon_{i}(n) \geq \max_{j=0,1,\dots,d} \hat{q}_{j}(n) - p_{j} + \epsilon_{j}(n) \right\}$$

- The expected rating is  $E\{r_i(n)|E_i(n)\}$ , so the **expected bias** is  $E\{r_i(n)-q_i|E_i(n)\}$
- The ex post rating can be decomposed into  $q_i + \varepsilon_i(n)$  and  $\xi_i(n)$ , the conditional distribution of the first component satisfies:

$$P(q_i + \varepsilon_i(n) \le x | E_i(n)) = \frac{P(q_i + \varepsilon_i(n) \le x, E_i(n))}{P(E_i(n))}$$

• The probability of  $E_i(n)$  is:

$$C_i(n) \triangleq P(E_i(n)) = \frac{\exp((\hat{q}_i(n) - p_i)/\beta)}{1 + \sum_{j=1}^d \exp((\hat{q}_j(n) - p_j)/\beta)}$$





#### Do Biases Exist?

• The probability  $P(q_i + \varepsilon_i(n) \le x, E_i(n))$  is:

$$\int_{-\infty}^{x-q_i} \frac{1}{\beta} e^{(\mu-y)/\beta e^{-e(\mu-y)/\beta}} \times \prod_{j=0,\dots,d,j\neq i} P(\hat{q}_j(n) - p_j + \epsilon_j(n) \le \hat{q}_i(n) - p_i + y) \, dy$$

$$PDF \text{ of } \varepsilon_i(n) \qquad P(\hat{q}_j(n) - p_j + \epsilon_j(n) \le \hat{q}_i(n) - p_i + y) \, \forall i \neq j$$

• After simplifying  $P(q_i + \varepsilon_i(n) \le x | E_i(n))$ , we have

**Proposition 1**. Conditional on the purchase event  $E_i(n)$ ,  $q_i + \varepsilon_i(n)$  has a Gumbel distribution with mean  $q_i - \beta \log(C_i(n))$  and variance  $\pi^2 \beta^2 / 6$   $P(q_i + \varepsilon_i(n) \le x | E_i(n)) = \exp(-e^{(\mu - (x - q_i + \beta \log(C_i(n)))/\beta)}) \quad (8)$ 





#### **Do Biases Exist?**

• Therefore, conditional on a purchase of product i, the rating  $r_i(n)$  of customer n satisfies:

$$E\{r_i(n)|E_i(n)\} = q_i - \beta \log(C_i(n))$$

$$Var(r_i(n)|E_i(n)) = \frac{\pi^2 \beta^2}{6} + \sigma_i^2$$

- The bias always exists and is always positive
- The customer reports a rating that is **higher** than the true quality in expectation
- The acquisition bias is **proportional** to the **logarithm of the reciprocal** of the choice probability





#### **Do the Average Ratings Converge? If so, to What?**

• The limiting choice probability is given by

$$C_i^{\infty} = \frac{\exp((\hat{q}_i^{\infty} - p_i) / \beta)}{1 + \sum_{j=1}^d \exp((\hat{q}_j^{\infty} - p_j) / \beta)}$$

• The limiting bias must in turn be consistent with  $\hat{q}_i^{\infty}$ , i.e.,:

$$q_i - \beta \log(C_i^{\infty}) = \hat{q}_i^{\infty}$$

**Theorem 1**. As  $n \to \infty$ ,  $\hat{q}_i(n) \to \hat{q}_i^{\infty}$  and  $C_i(n) \to C_i^{\infty}$  for all i almost surely, where

$$C_i^{\infty} = \frac{2e^{(q_i - p_i)/(2\beta)}}{\sum_{j=1}^d e^{(q_j - p_j)/(2\beta)} + \sqrt{\left(\sum_{j=1}^d e^{(q_j - p_j)/(2\beta)}\right)^2 + 4}}$$

$$\hat{q}_i^{\infty} = q_i - \beta \log(C_i^{\infty})$$



## Pricing and Assortment Optimization



#### Research Scene and assumption

■ Research Scene: an online retailer selling products with a rating system

#### **■** Research contents:

Explore how the social learning mechanism affects the firm's optimal operational decisions in assortment planning and pricing.

#### **■** Assumption:

- the seller is aware of the true qualities and the social learning mechanism,
- customers behave according to the model of Section 3(base on the average rating)

■ The optimal assortment problem: 
$$\max_{S \subseteq \{1,...,d\}} \sum_{i=0}^{\infty} p_i C_i^{\infty}$$

The optimal pricing problem: 
$$\max_{n} \sum_{i=1}^{d} p_i C_i^{\infty}$$



## Pricing and Assortment Optimization



#### Structural results of the optimal assortment

■ Denote  $S^*$  as the optimal assortment under social learning:

**Proposition 4**. Suppose a product  $i \in S^*$ 

- $\text{ If } \quad p_{i}e^{\left(q_{i}-p_{j}\right)/(2\beta)}>p_{i}e^{\left(q_{i}-p_{i}\right)/(2\beta)} \ \ and \quad e^{\left(q_{j}-p_{j}\right)/(2\beta)}< e^{\left(q_{i}-p_{i}\right)/(2\beta)} \ \ \text{, then } j\in\mathcal{S}^{*}$
- If  $p_j > 2p_i$ , then  $j \in S^*$ .
- The product with the highest revenue is always in the optimal assortment.

**Proposition 5**. The assortment optimization problem (12) is NP-hard:

**Proposition 6**. The best revenue-ordered assortment can generate at least 1/2 of the optimal revenue.



## Numerical Study



#### **Monte Carlo Simulation**

**Table 2.** Results of the Monte Carlo Simulation

d	RConv200	RCon1000	RevMNL	RevSL	SurMNL	SurSL	RBias	RevDiff, %	RevOrder, %
2	0.151	0.079	1.129	1.192	1.697	1.152	1.125	0.1	0.0
5	0.394	0.125	1.103	1.158	2.290	2.092	2.094	0.9	0.0
10	1.118	0.286	1.108	1.146	3.041	2.866	2.931	1.8	0.0
20	2.497	1.003	1.094	1.103	3.910	3.509	3.791	2.4	0.0

#### **Results:**

- The convergence to the limit may get slower when *d* increases as each product.
- The revenues under social learning are slightly higher.
- In practice, products of high quality are usually associated with a high price.
- The bias of social learning is significant, especially compared with the magnitude of the qualities ([0.5,2]).



#### Conclusion



#### **Main Work and Results**

- Quantify the acquisition bias when customers report ratings on a platform.
- The acquisition bias makes customer tastes appear more heterogeneous than they actually are.
- The acquisition bias benefits niche products and hurts popular products in terms of their market share.
- Point out the implications of this for the firm in its pricing and assortment optimization decisions

#### Future Research

• The links between reviews, quality, and the firm's operational and managerial decisions.





## Thanks for your attention!

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