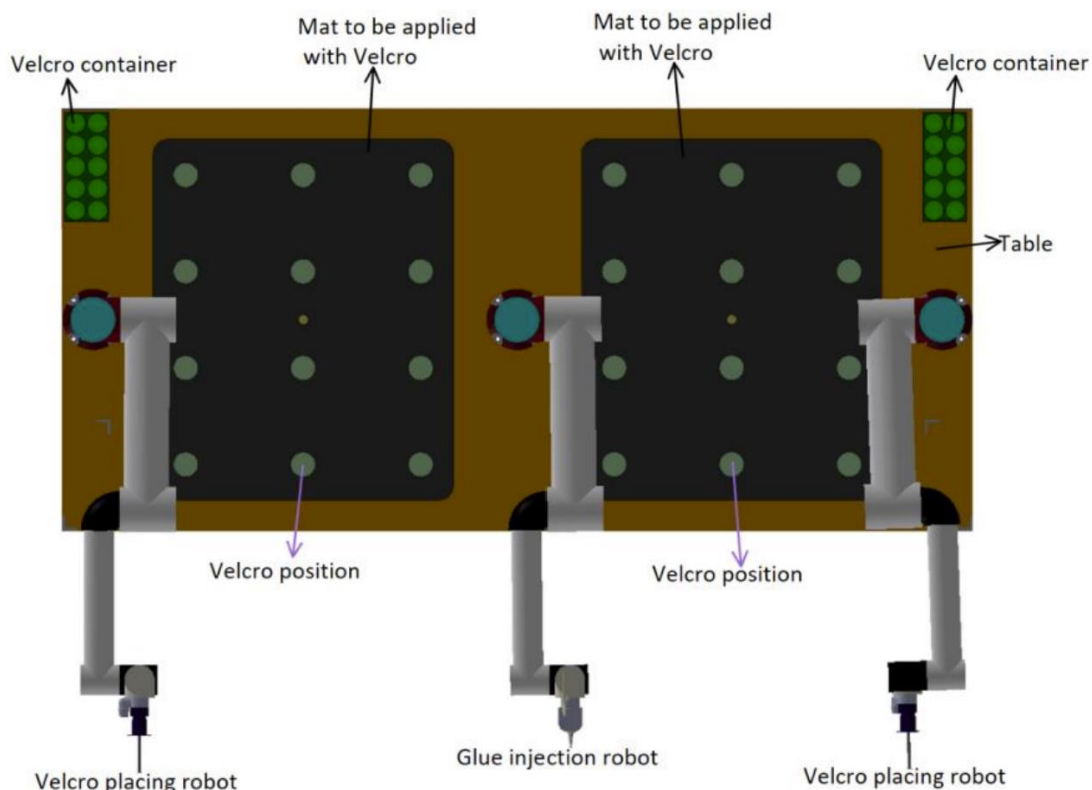


Due to confidential reasons (photos and some data cannot be shown) and ease of reading, the final design of my 4<sup>th</sup> year Capstone design project for Neocon International is summarized here. The concerned production lines produced mats to be used in car floors and trunks with dimensions from approximately 0.5m\*0.5m to 1.2m\*1.2m weighing within 3kg. The raw mats were loaded into a thermoforming machine, two at a time, in which they were formed into the desired shapes with desired patterns, in 118 seconds. Then, distributed to two parallel production lines, they go through trimming ( $97\pm23s$ ), Velcro promotion with glue ( $107\pm13s$ ), Velcro pressing ( $43\pm7s$ ), and packaging ( $81\pm6s$ ). To explain, trimming was to trim out the leftover materials of the thermoformed mats, Velcro promotion was to stick 4 to 12 Velcro pieces onto the desired locations with glue, Velcro pressing was using a table with a heavy cap to press the glued Velcro to let them bond, and packaging was to pack the mat into a plastic bag and seal it. The takt time between the completion of each mat for one production line was  $145\pm16s$ . One of this production line needed one worker for trimming, one worker for Velcro promotion and pressing, and one worker for packaging, being 3 workers per production line. Also, all the transferring works were covered by the corresponding worker.

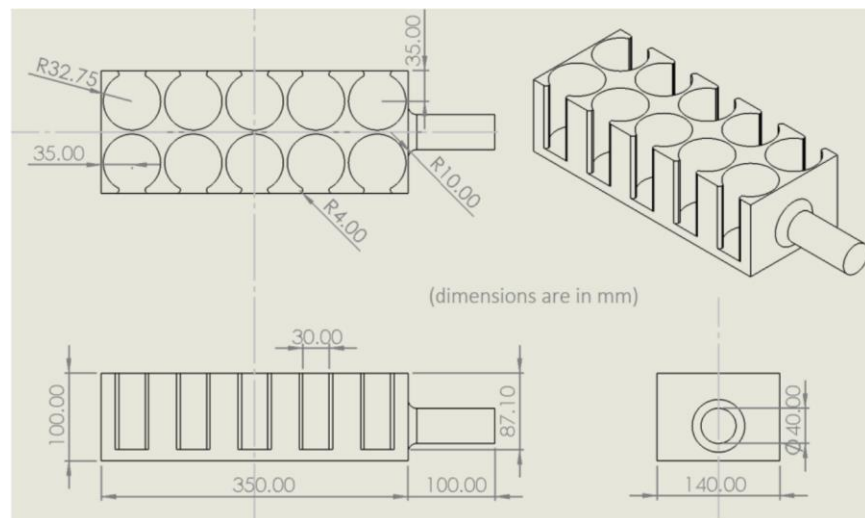
Our task was to automate any of the production steps to cut labor, and to automate the transferring to cut takt time. Our solution was to automate the Velcro promotion step with three OMRON TM12 robotic arms for two parallel production lines, and to automate all the transferring jobs before the Velcro promotion step with two mobile robots made of OMRON LD250 AGVs each carrying one OMRON TM12 robotic arm.

The automated Velcro promotion workstation, drawn in Solidworks, is shown below, with the largest mats and the highest number of Velcro positions:



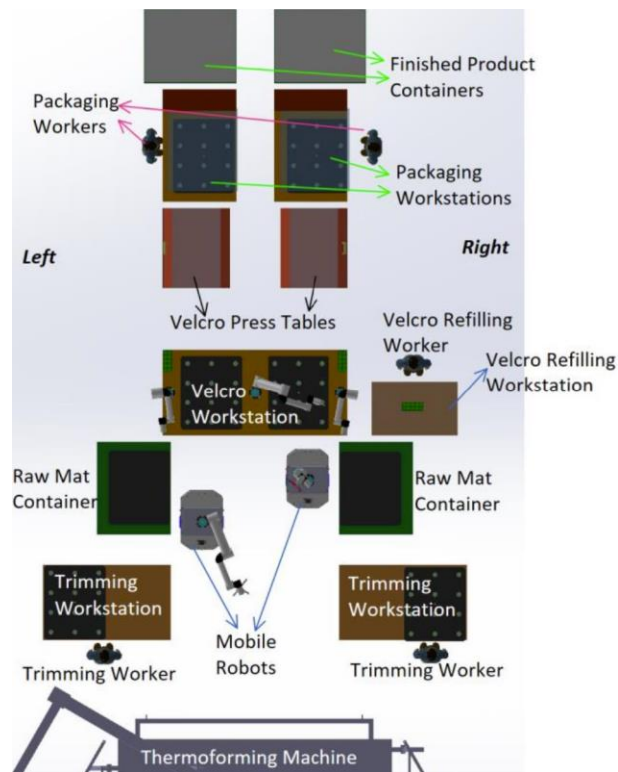
The diagram illustrates a three-robot assembly line. It consists of three main sections, each containing a 4x3 grid of nodes (circles) representing tasks or components. The nodes are arranged in three columns and four rows. The first section is labeled 'COBOT (B) APPLYING VELCROS' and contains green and blue nodes. The second section is labeled 'COBOT (A) APPLYING GLUE' and contains blue nodes. The third section is labeled 'COBOT (C) APPLYING VELCROS' and contains blue nodes. Arrows indicate the flow of the assembly process, showing a sequence of tasks across the different sections. The flow starts from the top left and moves through the sections in a zig-zag pattern, ending at the bottom right. The nodes are numbered with values, and some nodes have additional symbols (triangles or diamonds) indicating specific characteristics or states.

- As noticed, there were specially made Velcro containers for the robotic arms to work with, as shown below.

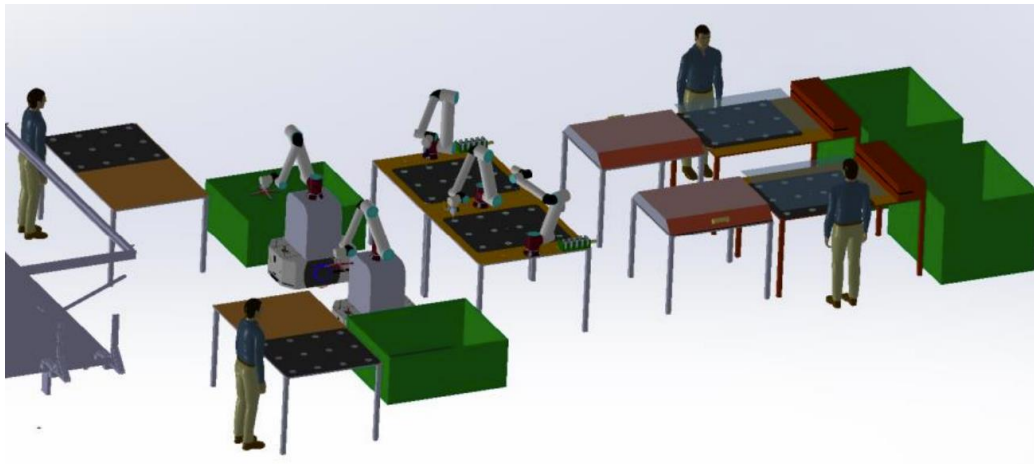


One container contained 120 Velcro pairs, which needed to be manually loaded by an additional worker. But during our tests, one person was able to refill and deliver 3 Velcro containers in a cyclic manner that matched up the consumption rate of 3 production lines. Thus, when there were 3 parallel production lines, 3 Velcro promotion workers were cut with the addition of 1 Velcro refilling worker, being 0.67 worker cut per production line.

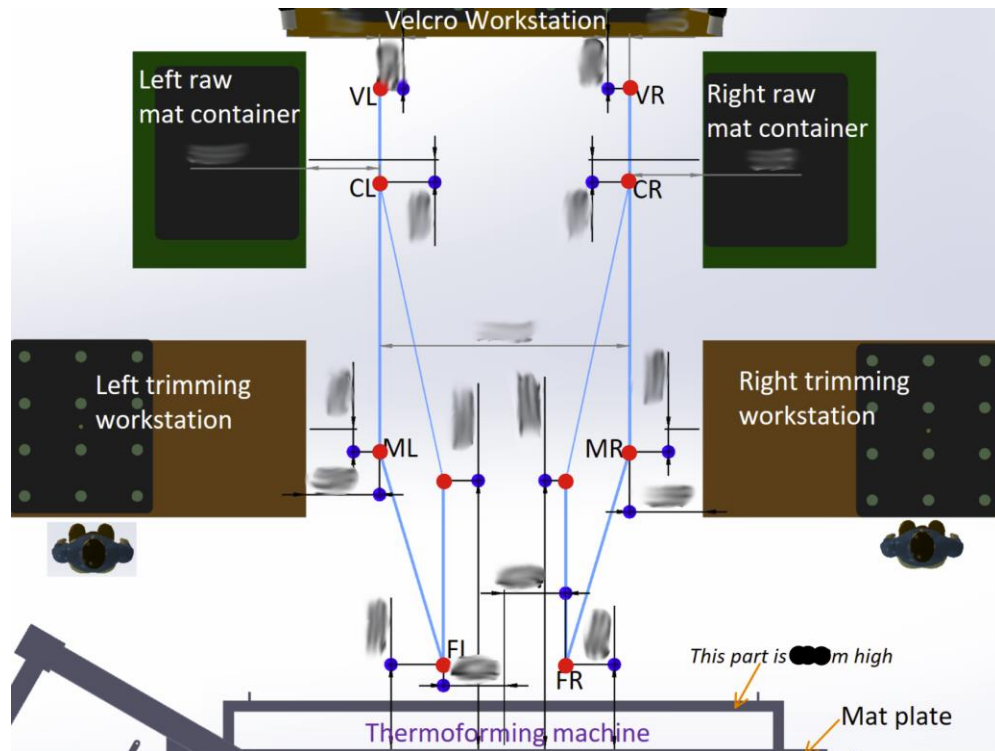
With added mobile robots to transfer mats between the thermoforming machine, the trimming table and the Velcro promotion table, the redesigned configuration of 2 parallel production lines drawn in Solidworks is shown below:



And a view from another angle:



Below are the scheduled routes of the mobile robots. Each mobile robot unloaded a thermoformed mat, put it onto the trimming table, moved a trimmed mat to the Velcro workstation, picked up a raw mat, and loaded it into the thermoforming machine, then waited for the next cycle. Since the trimming worker no longer needed to move the mats, they had more time redundancy for their trimming works.



Overall, the semi-automated production lines could complete 79 mats per each 3-hour session comparing to the original 71, with 0.67 worker cut per production line.