



**LET'S DO THE WORK.<sup>TM</sup>**

**2018 | Annual Report**

**CATERPILLAR®**

# CORPORATE PROFILE

Whether paving roads, mining essential commodities or extracting the fuels to satisfy global energy demand, Caterpillar products, services and solutions help improve the lives of people around the world. Customers use our products to build the basic infrastructure that enables higher standards of living so that people have access to water, electricity, roads, bridges, hospitals, schools and so much more. In short, our solutions help our customers build a better world.

**104,000**



Full-time  
employees

**168**



Global Cat® dealers

**~850,000**



Connected assets

**\$1.85 Billion**



Research and development  
funding

**4 Million+**



Products working  
around the world

**19 Years**



Dow Jones Sustainability  
Index member

**\$27 Million**



Caterpillar Foundation investments  
in global communities in 2018

## Our Strategy for Profitable Growth



### Services

Growing digital-enabled solutions and aftermarket offerings to deliver unmatched value to customers.



### Operational Excellence

Building upon core competencies – safety, quality, Lean and cost discipline – to deliver strong operational performance.



### Expanded Offerings

Enabling customer success through integrated and differentiated solutions.



**"The Caterpillar team extended our legacy of more than 90 years by introducing innovative products and services, executing our strategy to deliver long-term profitable growth and shareholder value, and – ultimately – making our customers more successful."**

Jim Umpleby  
Chairman & CEO

# DEAR FELLOW SHAREHOLDERS

*Caterpillar's outstanding performance in 2018 can be summed up by one number: 104,000. That's the size of our dedicated global team who spent the year innovating and providing solutions that help our customers build a better world. In the process, our team is also building a better Caterpillar.*

They extended Caterpillar's legacy of more than 90 years by introducing innovative products and services, executing our strategy to deliver long-term profitable growth and shareholder value, and – ultimately – making our customers more successful. Their efforts executing our strategy and serving our customers drove 2018's record levels of profitability, increased sales and delivered strong operational performance.

The team achieved a number of key financial milestones in 2018: record profit per share of \$10.26, a 63 percent increase in adjusted profit per share to the highest levels in our company's history, a 20 percent increase in sales and revenues and an 86 percent improvement in our operating profit. Both the overall enterprise and our three primary business segments achieved or exceeded the operating margin targets we announced during Investor Day in 2017.

This performance allowed us to return \$5.8 billion of capital to shareholders by repurchasing \$3.8 billion in shares of stock and raising the dividend by 10 percent. 2018 marked the 25th consecutive year of higher

dividends to shareholders – earning Caterpillar a spot on the elite Dividend Aristocrats list. In addition, we generated Machinery, Engine & Transportation operating cash flow of \$6.3 billion, due in part to our disciplined use of the Operating & Execution (O&E) Model – a strategic framework that allocates resources to the areas of the business that have the best potential for profitable growth.

## EXECUTING OUR ENTERPRISE STRATEGY

The core components of our enterprise strategy remain the same: expanded offerings, services and operational excellence. In 2018, this strategy took firm hold, providing momentum for our team to deliver significant results in each of these areas.

## DELIVERING A SUPERIOR CUSTOMER EXPERIENCE

Our services strategy is to deliver a superior customer experience focused on value-added offerings – transforming traditional product support. And we're well on our way. An increase in the number of products sold with customer value agreements is expected

to strengthen our presence in the aftermarket. We continue to invest in digital and technology solutions, from connected fleets and autonomous machines, to e-commerce options and equipment management mobile apps – and nearly everything in between. Connected fleets are the industry's future and have strong implications for our customers, allowing them to make informed decisions that improve productivity and boost profits.

When it comes to automation technology for mining, six different mining companies now use Cat® MineStar™ Command for hauling at seven sites in Australia, North America and South America. By the end of 2018, trucks using MineStar had autonomously moved more than 1 billion tonnes of material.

## DEVELOPING DIFFERENTIATED PRODUCTS

Expanded offerings means developing the right differentiated product solutions to meet the needs of our global customer base, ensuring their success and long-term loyalty. We introduced the 20-ton class of Next Generation excavators, with features that increase operating efficiency, reduce fuel use and lower maintenance costs, helping our customers achieve their productivity and cost targets. We also launched our Next Generation D6 dozer, which has 35 percent better fuel efficiency and increased agility compared to prior models. Our team is continuing to develop exciting new offerings, which promise to further drive customer loyalty and profitable growth.



## INVESTING IN OPERATIONAL EXCELLENCE

Finally, we are investing in operational excellence – particularly focusing on safety, quality and Lean manufacturing. We'll never relent on our commitment to safety, because we want every person to go home safely every day. That's why we focus on preventing injuries before they occur. In 2018, we continued to reduce lost time injuries with a 6 percent improvement over 2017 and a 95 percent improvement since our 2003 baseline.

Lean delivers strong bottom-line results and drives profitability through the ups and downs of business cycles. We continue to refine Lean in our manufacturing operations and are also applying Lean end-to-end through product development, order to delivery and transactional work. We have a continuous improvement mindset, built on the foundation of 6 Sigma, to stay customer focused, stop defects, improve processes and eliminate waste.

## A BETTER WORLD IS A SUSTAINABLE ONE

For Caterpillar, focusing on sustainability is an important part of building a better world. Sustainability is part of who we are and what we do every single day. You can learn more about our efforts in the 2018 Sustainability Report. Our team's work resulted in Caterpillar being named to the 2018 Dow Jones Sustainability Indices for the 19th time, which is a testament to our deep commitment to sustainability. We are also proud to have been named to Fortune's World's Most Admired Companies for 2018.



**"These external accolades combined with our 2018 performance are proof of the power of Caterpillar's strategy. Quite simply – it's working."**

These external accolades combined with our 2018 performance are proof of the power of Caterpillar's strategy. Quite simply – it's working. For us, it's also a reminder that anything worth doing is worth doing right. At Caterpillar, we want to win – but we only want to win in the right way – by remaining dedicated to our customers and living Our Values in Action.

In summary, 2018 was an excellent year for Caterpillar that demonstrates the power – and the potential – of our strategy. We achieved record profit per share,

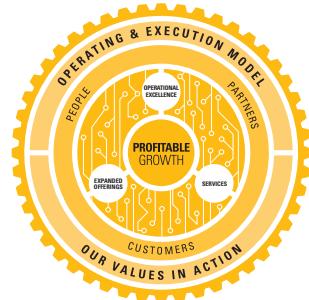
returned significant capital to shareholders and continued investment in expanded offerings and services to drive long-term profitable growth. None of this would be possible without our team – the people who put our strategy into action daily. We are excited about the tremendous opportunities that lie before us.

Thank you for sharing this journey with us.

A handwritten signature in black ink, appearing to read "Jim".

Jim Umpleby  
*Chairman & CEO*

# 2018 PERFORMANCE AT-A-GLANCE



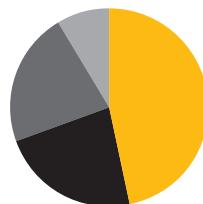
Caterpillar delivered an outstanding performance in 2018. Profit per share was the best in company history with sales and revenues growth of 20 percent over 2017. We returned capital to shareholders through the repurchase of \$3.8 billion in shares of stock and a 10 percent increase in the annual dividend. This increase marked the 25th consecutive year we have declared higher dividends to shareholders, earning us

recognition as a member of the Dividend Aristocrats list. In total, we returned \$5.8 billion in capital to Caterpillar shareholders. The company delivered these results due in part to the relentless execution of our enterprise strategy for profitable growth using the Operating & Execution Model with a focus on services, operational excellence and expanded offerings.

## Sales and Revenues (in billions)

2016	\$38.5
2017	\$45.5
2018	\$54.7

## Sales by Region (in millions)



- North America – \$25,623
- Asia/Pacific – \$12,475
- Europe, Africa, Middle East – \$11,929
- Latin America – \$4,695

## Operating Profit (in millions)

2016	\$1,162
2017	\$4,460
2018	\$8,293

## Profit (Loss) Per Share (in dollars)

2016	(\$.11)
2017	\$1.26
2018	\$10.26

## Adjusted Profit Per Share (in dollars)

2016	\$3.42
2017	\$6.88
2018	\$11.22

## Dividends Declared (per share)

2016	\$3.08
2017	\$3.11
2018	\$3.36

A reconciliation of adjusted profit per share to U.S. GAAP can be found in our press releases describing financial results for the fourth-quarter and full-year 2018 and fourth-quarter and full-year 2017, which are available on our website at [www.caterpillar.com/earnings](http://www.caterpillar.com/earnings).

## 2018 End Market Highlights



### Construction Industries

A strong U.S. economy supported higher demand for oil and gas activities, including the buildout of pipelines, non-residential building construction and infrastructure activities. Asia/Pacific sales were also higher in several countries in the region, most significantly in China, stemming from increased building construction and infrastructure investment.



### Resource Industries

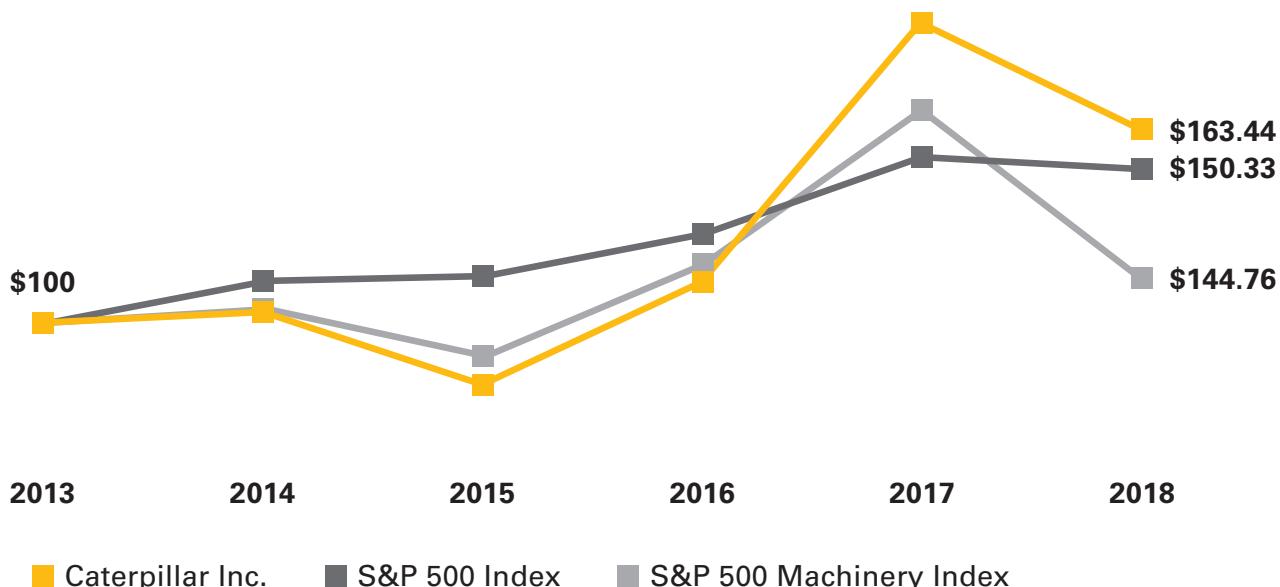
Increased mining production and commodity prices supported increased capital expenditures for mining customers and reinvestment in equipment. Positive global economic growth drove increased sales for heavy construction, quarry and aggregate equipment.



### Energy & Transportation

Growth in North American oil and gas drove higher demand for well servicing and gas compression applications. Power generation continued positive momentum. Transportation sales also increased due to higher rail services from acquisitions and increased rail traffic.

## Total Cumulative Shareholder Return for Five-Year Period Ending December 31, 2018



The graph shows the cumulative shareholder return assuming an investment of \$100.00 on December 31, 2013, and reinvestment of dividends issued thereafter.



## DOING THE WORK WITH NEXT GEN EXCAVATORS

The first comprehensive redesign of our hydraulic excavators (HEX) in 25 years began with a simple goal: help customers work better than ever. The Caterpillar product team started by doing its homework and interviewing more than 1,000 customers worldwide. The result was a line of next-generation hydraulic excavators (NGH) that maintains the strength and productivity customers expect from Cat® products with added technology to meet a variety of needs.

Operator safety was a top consideration. NGH excavators offer improved visibility from the cab with cameras that provide 360-degree visibility and e-fence features, setting parameters for how wide, high and low an excavator's boom and front linkage can swing. The NGH also leverages a common global platform with modular add-ons – making it easier for customers to get machines and parts quickly.

E-fence works in many applications. For example, when working next to roads and under utilities, the technology parameters help keep the public and operators safe. Australian customer Black Cat Civil finds the Cat Next Gen excavators to be a perfect match for their technology-focused business model. More standard technology options, including 3D capabilities and e-fence, are helping them work safer while also providing increased accuracy, resulting in less rework and waste. These features, along with improved fuel efficiency, increased operator comfort and reduced maintenance costs, are helping Black Cat realize a better return on its investment with Next Gen excavators.

# CONSTRUCTION INDUSTRIES

*Helping our customers build what the world needs.*

## SERVICES

Construction sites generate an incredible amount of data that can hold keys to working more efficiently, intelligently and safely. But to unlock these benefits, raw data must be turned into actionable insights.

Cat® Connect has a growing suite of technology and services that help customers run more profitable operations. For example, Cat Payload can reduce cycle times up to 10 percent compared to loading systems with traditional scales by moving more material, more accurately. By making it easy to monitor individual machines, whole fleets or entire jobsites, Cat Link telematics technology helps operators get more out of every working minute. These services extend to our growing rental and used business as customer demand shifts from ownership to usership.

## OPERATIONAL EXCELLENCE

Construction Industries continues to build a strong operational foundation on our core competencies of safety, Lean, quality, cost flexibility and organizational agility. This includes providing industry-leading quality and striving for zero injuries. Recent examples of our dedication to operational excellence can be seen across the globe. In 2016, our China team anticipated doubling production over two years in this competitive environment for excavation products. To ensure stable quality, cost and delivery targets, the business needed to transform to meet customer demand. Caterpillar Xuzhou Limited (CXL) implemented robust strategic inventory buffers (SIB) for long lead

time components and different models based on market analysis to ensure material and product availability. These actions helped CXL achieve a record production volume in 2018. Because of CXL's success using SIBs, other Caterpillar excavation facilities are replicating the practice.

## EXPANDED OFFERINGS

We continue to introduce new products to meet customers' diverse construction needs. These include new 1-to 2-ton and 7-to 10-ton Cat hydraulic excavator models, each providing outstanding performance, versatility, safety, operator convenience and affordability in each respective class. To meet changing customer needs for reliable, durable, powerful machines that are lower cost and easy to operate, we expanded our portfolio of GC models with the introduction of the 330 GC and 336 GC. Both offer productivity features with reduced fuel consumption and maintenance costs, resulting in high reliability and low-cost-per-hour performance. Caterpillar offers a wide range of machines for customers with new D6 models, available in a broad choice of configurations and updated technologies for ultimate versatility and performance. The Cat D6 XE is the world's first high-drive electric drive dozer, offering up to 35 percent better fuel efficiency than its D6T predecessor and faster cycle times, making electric drive the top choice to achieve the high levels of productivity and fuel efficiency.

### Segment Sales\* (in millions)

2016	\$15,690
2017	\$19,240
2018	\$23,237

\*Includes inter-segment sales

### Segment Profit (in millions)

2016	\$1,639
2017	\$3,255
2018	\$4,174



# RESOURCE INDUSTRIES

*Enabling customers to mine resources profitably and sustainably.*

## SERVICES

We're focused on being a partner beyond the iron, helping our customers optimize operations at every level – from machines to individual sites to the complete mining enterprise. We collaborate with customers and develop solutions that combine products, technologies, analytics and other services, helping them work more efficiently, boosting productivity and keeping people safe. Miners are looking for new ways to optimize operations, and automation is a key value-driver in reducing variability and increasing productivity.

Caterpillar can assist in the transition to an automated operation through the integration of people, processes and technology. We believe one of the essential contributors to the success of the system is the expertise that goes along with its deployment. We have experienced teams that work with Cat® dealers to implement the system, as well as on-site personnel who help customers run their autonomous operations. Autonomous haulage fleets improve productivity by 30 percent or more compared to best-in-class manned sites.

## Segment Sales\*

(in millions)

2016	\$6,010
2017	\$7,861
2018	\$10,270

\*Includes inter-segment sales

## Segment Profit

(in millions)

2016	(\$1,045)
2017	\$698
2018	\$1,603

## OPERATIONAL EXCELLENCE

Caterpillar's Resource Industries business drives operational excellence with a focus on Lean manufacturing and a competitive and flexible cost structure. In 2018 we reached a significant operational excellence milestone as our 40,000th large dozer rolled off the production line in East Peoria, Illinois, USA. With industry leading quality and performance, the D11 dozer was put to work by our customer Teck Resources Limited ("Teck"). Teck has purchased more than 160 D11 dozers over the last 10 years — more than any other large dozer customer. During a celebration of the milestone, Teck's representatives acknowledged Caterpillar and our employees at the dozer facility for their manufacturing excellence.

## EXPANDED OFFERINGS

Large mining trucks continue to be foundational for Resource Industries, and customers want solutions based on application. In 2018, the team launched two new electric-drive trucks – the 360-ton 796 AC and the 410-ton 798 AC – which fill payload gaps and allow Caterpillar to offer the most comprehensive truck lineup in the mining industry. We also made significant investments in our hard rock underground business. We launched the completely revamped R1700 underground load-haul-dump loader, our first ground-up machine in nearly two decades, and a new underground truck model, the AD22, expanding the Cat® underground truck product lineup into a new size class. In addition, we developed a new battery electric machine and battery equipment charging system, providing an emissions-free solution for underground mining.

## WORKING TO MAKE OUR PRODUCTS SAFER AND MORE PRODUCTIVE

Caterpillar remains the leader in mining automation as we continue to expand offerings for both surface and underground mining operations. Cat® MineStar™ Command technologies enable different levels of automation, working on haul trucks, dozers, drills and underground loaders.

Our Command for hauling system, which enables fully autonomous haulage, continues to set records. We have more than 150 autonomous trucks in service, and in 2018 achieved over 1 billion tonnes hauled. These trucks have traveled over 35 million kilometers without a single lost-time injury.

The system continues to set records in terms of value as well. Our customers have reported productivity increases nearing 30 percent and reductions in the frequency of safety incidents by as much as 50 percent.

Our flagship autonomous operation, the Fortescue Metals Group (Fortescue) Solomon iron ore mine in Western Australia, has continued to add trucks to its autonomous fleet, and Fortescue is in the process of retrofitting the system on both Cat and competitive truck models at its Chichester Hub. We've also increased our focus on interoperability – making it possible for Cat technologies to be used on any brand of equipment, work on Cat machines already in the field, and integrate with mines' enterprise systems and processes.

Technology solutions like Command for hauling are growing rapidly, and the speed at which they are being implemented continues to improve. Our first implementation took several years, and our most recent took just a few months. We combine our technology with proven processes that allow us to quickly get the system up and running so our customers can start reaping the benefits.



# ENERGY & TRANSPORTATION

*Meeting the world's growing needs for power and transport.*

## SERVICES

Caterpillar is more than just a prime product manufacturer. We provide expanded services that enhance product life cycles such as aftermarket parts, remote monitoring and remanufacturing. Within rail services, we go beyond the moving train to the surrounding infrastructure. Caterpillar made two acquisitions in 2018 to increase service capabilities for rail customers: ECM and Downer Freight Rail. ECM is an international provider of signal solutions and technologies devoted to the safety, control and enhancement of railway infrastructure. Downer Freight Rail, based in Australia, provides a full suite of rolling stock aftermarket parts and services that complement Progress Rail's rolling stock services portfolio. An increasing number of products sold with customer value agreements will accelerate our services strategy and give more customers access to these offerings.

## OPERATIONAL EXCELLENCE

The Cat® G3600 A4 gas compression engine, manufactured exclusively at Caterpillar's large engine facility in Lafayette, Indiana, is an industry-leading product in gas compression and transmission. In 2018, Caterpillar saw elevated demand for Cat G3600 engines due to pipeline development in North America, especially in the Permian Basin in West Texas and New Mexico. This increased demand required the Lafayette facility to dramatically increase production while maintaining quality performance and ensuring a safe work environment. Using Lean methodology, a cross-functional team identified a solution to increase capacity for both engines and parts by streamlining assembly and test processes and improving component planning. Rapid improvement workshops helped improve agility on the 3600 line, resulting in significant reduction of sub-assembly process times and an increase in production with only modest immediate capital investment. As G3600 demand remains high, Lafayette's Lean execution continues to improve service to customers.



### Segment Sales\*

(in millions)

2016	\$16,951
2017	\$19,382
2018	\$22,785

\*Includes inter-segment sales

### Segment Profit

(in millions)

2016	\$2,187
2017	\$2,856
2018	\$3,938



## EXPANDED OFFERINGS

Caterpillar's customers need generator sets that provide maximum value with engines that deliver more power and with lower emissions. In 2018, our reciprocating engine business responded to these needs with the CG Series of generator sets, which increase power output, offer high reliability and reduce costs by operating on natural gas and biogas.

We also completed a series of strategic acquisitions that bring us closer to serving as an end-to-end supplier for customers in key industries. For example, our acquisition of Kemper Valve & Fittings Corp. expands our well service offerings from the pump to the wellhead. In addition to expanded offerings, these purchases are expected to improve our customer loyalty, cost structure, reliability, quality and delivery performance.

## WORKING TO GENERATE CLEAN POWER

Provo Power, a member of the Utah Municipal Power Agency (UMPA), operated a power plant that had served their community for more than 75 years. However, the plant was contributing to air quality issues in the Utah Valley. Provo, Utah's third-largest city, needed a solution that would help reduce emissions for its more than 1 million residents.

Opting for a fresh start, Provo Power teamed up with Cat® dealer Wheeler Power Systems to create a new, state-of-the-art plant. Powered by five Cat G3520H generator sets, the plant yields more power (13 MW) annually than the previous structure and is considered the cleanest burning, natural-gas-fired power plant in the state. The plant allows for peak shaving, reducing power consumption and costs between 10 and 30 percent during periods of maximum demand. Wheeler ensures that generator sets are always ready to run, delivering continual maintenance and technical support.



"UMPA made a commitment to use the cleanest emission control technology and install the most efficient generating equipment to meet customer needs," says Kevin Garlick, UMPA power resource manager. "Overall, the new plant reduced emissions by 97 percent, representing a quantum leap from the former facility."

# SERVICES, DISTRIBUTION & DIGITAL

*Enabling customer success through services.*

## SERVICES

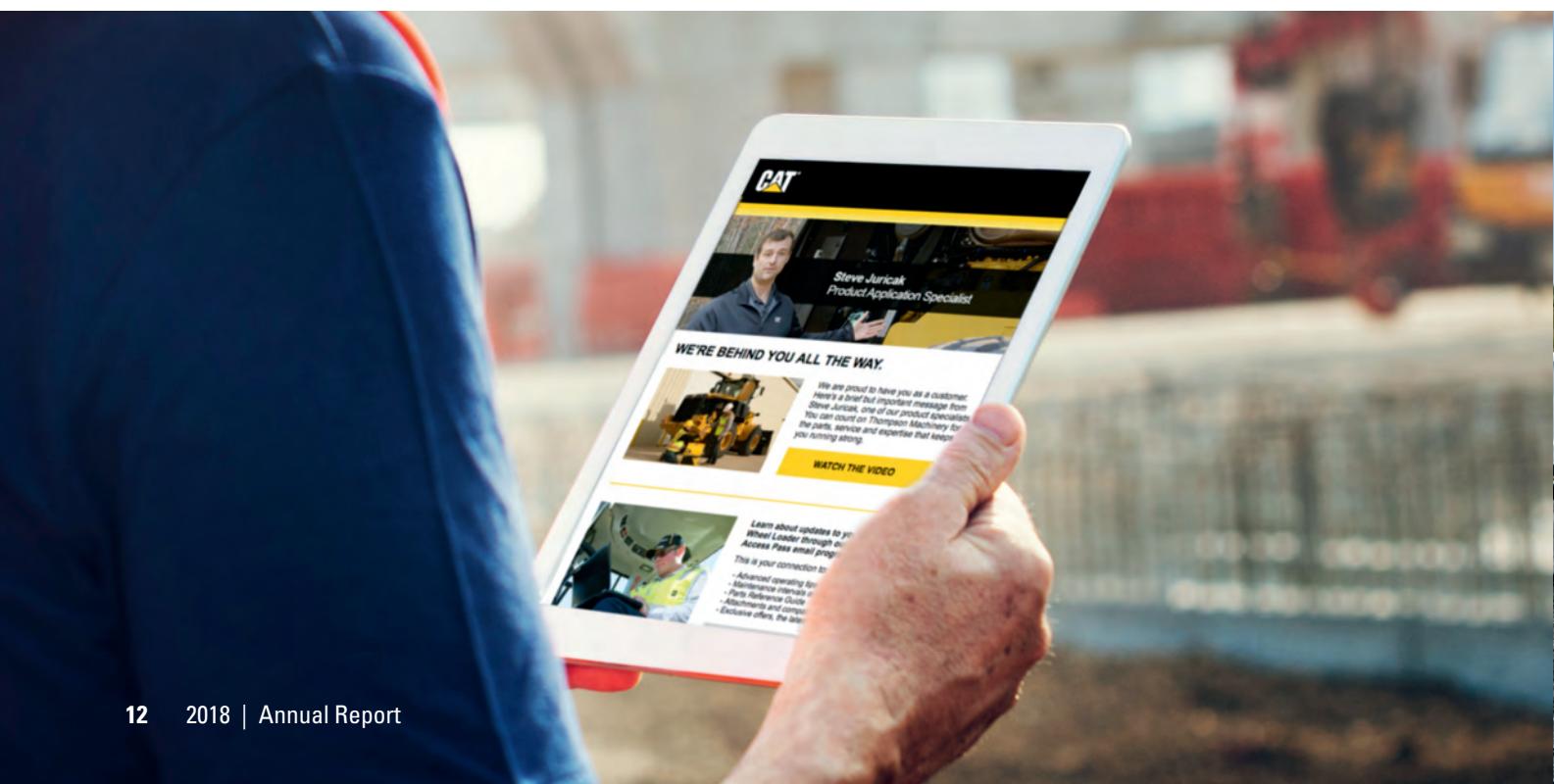
The growth of services is a core focus area of our strategy and speaks to the value we can provide to customers associated with our products – from aftermarket parts to analytics and beyond. Customers receive this in a variety of ways, including through our global dealer network, a relationship with an account representative, a customer value agreement or by machine performance insights gained through product technology – to name a few.

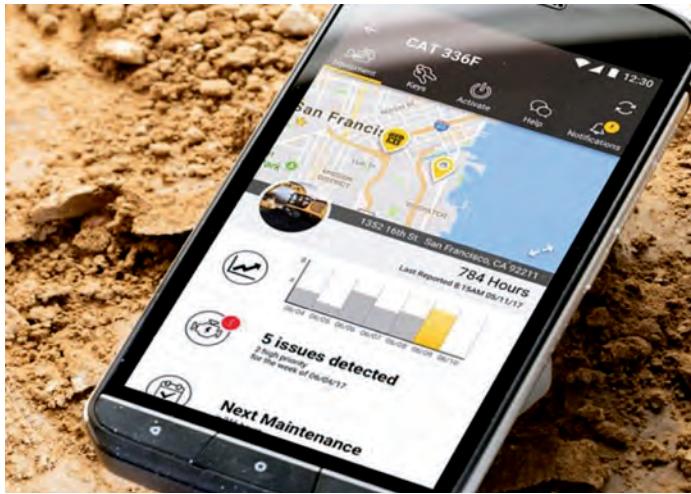
Caterpillar is also expanding services beyond the traditional definition of providing repair and support. Our goal is to further transform how we deliver value to customers throughout the lifecycle of our products by providing digital solutions. The Cat App is one way we are making it easier for customers to own and operate our equipment and bring them closer to dealers to continue strengthening relationships and offer

additional fleet management solutions. Customers can request parts and service and start the machine without a key from the app. We're also investing in other critical digital solutions, such as an online retail channel, to enable our products and services business and provide a differentiated customer experience.

## OPERATIONAL EXCELLENCE

The Caterpillar Product Support & Logistics Division (PSLD) prioritizes operational excellence. Utilizing Lean methodology, such as the engineered value chain (EVC) principles, we strive to efficiently serve our customers by eliminating waste. Every month, Caterpillar's worldwide parts distribution centers distribute millions of aftermarket parts, which originate from an extensive network of suppliers and internal manufacturing plants, to our dealers. Our integrated logistics and procurement teams work systematically to optimize freight cost, locally





source where practical, shorten transit times and reduce cost for our customers around the world.

## EXPANDED OFFERINGS

Our goal is to offer customers choices by providing multiple repair and rebuild solutions. Repair and rebuild options help our customers manage lifecycle costs by providing suggested price points for the major components on Cat® machines and engines. Many of these options are designed to maximize return on investment by extending the component's expected service life. Our Yellowmark™ offering provides a value-priced alternative that complements Cat Genuine Parts and Cat Reman Parts.

## DOING THE WORK WITH MORE INSIGHTS



With a fleet consisting of 80 pieces of Cat mining equipment, the management team at CM Energy (CM) was looking for the next step in efficiency and machine health. They met with Carter Machinery Company, a Virginia-based Cat dealer, to discuss what solutions could provide the necessary insights to realize these goals.

One concern about the feasibility of deploying digital-enabled services was cellular connectivity. At the coal mine site, located in southern West Virginia, cellular-enabled tools can be difficult to deploy. With a mix of cellular and satellite Product Link devices, CM Energy is now adding the benefits of machine health recommendations and utilization through the Caterpillar Fleet Monitoring Center to their world-class maintenance program.



The CM Energy maintenance team leverages all elements of condition monitoring, including electronic data, Cat® S•O•S<sup>SM</sup> Services, inspections, repair history and site condition analysis. These services, coupled with a dedicated Cat Condition Monitoring advisor based in Peoria, Illinois, allow the customer to maintain 90 percent fleet availability to meet production demands. CM typically moves 30 million yards of material annually, uncovering some of the world's highest-quality metallurgical coal used in the steel-making process.



# FINANCIAL PRODUCTS

The global Cat Financial team is focused on strategy execution to help Caterpillar customers and dealers succeed through financial services solutions. Cat Financial's core asset portfolio grew and performed well in 2018, despite portfolio challenges concentrated in Latin America and Cat Power Finance.

Digital is an enabler for all aspects of our business, including equipment leasing and financing through Cat Financial. Cat Financial is investing in digital solutions for Cat® dealers and customers to drive speed, simplicity and an exceptional customer experience.

We continue to launch programs to drive growth in aftermarket services. In 2018, we relaunched the Cat Card Program with Citibank in North America. Plans are in place to expand this product globally with other regional partners in 2019. Our extended protection

solutions for machines and engines continue to help drive higher parts and service revenues.

Emerging markets, where financing can mean the difference between buying Caterpillar or the competition, is also an important growth area for Cat Financial. In the last year, we opened our newest office in Johannesburg, South Africa, and established a legal entity in Bangalore, India, with the office on track to open in 2019. We are committed to expanding digital services as appropriate to grow in these markets. In total, Cat Financial has offices in 40 countries and cross-border financing in another 55 markets. Upon the opening of the Bangalore office, Cat Financial will be able to provide financing solutions to 94 percent of the geographies where machine retail deliveries occur.

## Segment Revenues\* (in millions)

2016	\$2,993
2017	\$3,093
2018	\$3,279

\*Includes revenues from Machinery, Energy & Transportation

## Segment Profit (in millions)

2016	\$702
2017	\$792
2018	\$505

# 2018 MILESTONES



## D10

One of the world's most iconic dozers, the Cat® D10, turned 40 years old.

## 10,000<sup>th</sup>

The state-of-the-art facility in Victoria, Texas, produced its 10,000<sup>th</sup> excavator since its opening in 2011.



Three Cat dealers celebrated

## over 90 years.

Dealer Name 



## 1,000<sup>th</sup>

Celebrated the manufacture of the 1,000<sup>th</sup> Cat 797 Mining Truck.



## 50,000<sup>th</sup>

Caterpillar's strong performance in the articulated truck category was celebrated with the delivery of the 50,000<sup>th</sup> unit from our Peterlee, U.K., facility.

## 60 years

The SEM brand celebrated its 60-year milestone.



Introduced the Cat Modern Hex trade dress.

## 35 years

Progress Rail celebrated its 35th anniversary.



## 793

Completed the assembly of the 5,000<sup>th</sup> Cat 793 Mining Truck.

## 50 years

The Cat D5, a small track-type bulldozer, celebrated its 50-year milestone.



## 40,000<sup>th</sup>

Introduced just over 40 years ago, the Cat large dozer celebrated its 40,000<sup>th</sup> milestone.



## Taurus 70

Our Solar Turbines Taurus™ 70 program reached serial number 1,000.



## CORPORATE GOVERNANCE

Caterpillar's governance structure provides leadership, accountability and transparency to management of the company and its businesses. Our corporate governance framework serves the interests of shareholders with the highest standards of responsibility, integrity and commitment to enhance shareholder value over the long term. These standards are developed and implemented by our Board of Directors and the Executive Office, who oversee the company's performance and governance policies. Learn more at [www.caterpillar.com/governance](http://www.caterpillar.com/governance).

### Board of Directors

**Kelly A. Ayotte**  
Former U.S. Senator  
representing New Hampshire

**David L. Calhoun**  
Senior Managing Director and Head of Portfolio Operations  
The Blackstone Group;  
Presiding Director of the Caterpillar Board

**Daniel M. Dickinson**  
Managing Partner  
HCI Equity Partners

**Juan Gallardo**  
Former CEO  
Organización CULTIBA,  
S.A.B de C.V.

**Dennis A. Muilenburg**  
Chairman, President and CEO  
The Boeing Company

**William A. Osborn**  
Former Chairman and CEO  
Northern Trust Corporation and The Northern Trust Company

### Officers

**Debra L. Reed-Klages**  
Former Chairman and CEO  
Sempra Energy

**Edward B. Rust, Jr.**  
Former Chairman and CEO  
State Farm Mutual Automobile Insurance Company

**Susan C. Schwab**  
Professor  
University of Maryland School of Public Policy

**D. James Umpleby III**  
Chairman and CEO  
Caterpillar Inc.

**Miles D. White**  
Chairman and CEO  
Abbott Laboratories

**Chairman and CEO**

**D. James Umpleby III**

Group Presidents

**William P. Ainsworth**

**Bob De Lange**

**Denise C. Johnson**

**Ramin Younessi**

Chief Financial Officer

**Andrew R.J. Bonfield**

Chief Legal Officer,  
General Counsel and  
Corporate Secretary

**Suzette M. Long**

Chief Human  
Resources Officer

**Cheryl H. Johnson**

AT&T Inc.

As of April 1, 2019

**Learn More** about our corporate governance framework and voting on matters for the annual meeting in Caterpillar's Proxy Statement: [caterpillar.com/proxy](http://caterpillar.com/proxy)

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**



ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2018

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_.  
Commission File No. 1-768

## CATERPILLAR INC.

*(Exact name of Registrant as specified in its charter)*

**DELAWARE**

**37-0602744**

*(State or other jurisdiction of incorporation)*

*(IRS Employer I.D. No.)*

**510 Lake Cook Road, Suite 100, Deerfield, Illinois**

**60015**

*(Address of principal executive offices)*

*(Zip Code)*

**(224) 551-4000**

*(Registrant's telephone number, including area code)*

### **SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:**

<b>Title of each class</b>	<b>Name of each exchange on which registered</b>
Common Stock (\$1.00 par value) <sup>(1)</sup>	New York Stock Exchange
9 3/8% Debentures due March 15, 2021	New York Stock Exchange
8% Debentures due February 15, 2023	New York Stock Exchange
5.3% Debentures due September 15, 2035	New York Stock Exchange

(1) In addition to the New York Stock Exchange, Caterpillar common stock is also listed on stock exchanges in France and Switzerland.

### **SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:**

**NONE**

<b>Indicate by check mark</b>	<b>YES</b>	<b>NO</b>
• if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.	<input checked="" type="checkbox"/>	<input type="checkbox"/>
• if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.	<input type="checkbox"/>	<input checked="" type="checkbox"/>
• whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.	<input checked="" type="checkbox"/>	<input type="checkbox"/>
• whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).	<input checked="" type="checkbox"/>	<input type="checkbox"/>
• if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.	<input type="checkbox"/>	
• whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):		
Large accelerated filer <input checked="" type="checkbox"/> Accelerated filer <input type="checkbox"/> Non-accelerated filer <input type="checkbox"/> Smaller reporting company <input type="checkbox"/> Emerging growth company <input type="checkbox"/>		
• If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.	<input type="checkbox"/>	
• whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).	<input type="checkbox"/>	<input checked="" type="checkbox"/>

As of June 30, 2018, there were 594,325,388 shares of common stock of the Registrant outstanding, and the aggregate market value of the voting stock held by non-affiliates of the Registrant (assuming only for purposes of this computation that directors and executive officers may be affiliates) was approximately \$81.2 billion.

As of December 31, 2018, there were 575,542,738 shares of common stock of the Registrant outstanding.

### **DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the documents listed below have been incorporated by reference into the indicated parts of this Form 10-K, as specified in the responses to the item numbers involved.

Part III      2019 Annual Meeting Proxy Statement (Proxy Statement) to be filed with the Securities and Exchange Commission (SEC) within 120 days after the end of the calendar year.

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# PART I

## ITEM 1. Business.

### General

Originally organized as Caterpillar Tractor Co. in 1925 in the State of California, our company was reorganized as Caterpillar Inc. in 1986 in the State of Delaware. As used herein, the term "Caterpillar," "we," "us," "our" or "the company" refers to Caterpillar Inc. and its subsidiaries unless designated or identified otherwise.

### Overview

With 2018 sales and revenues of \$54.722 billion, Caterpillar is the world's leading manufacturer of construction and mining equipment, diesel and natural gas engines, industrial gas turbines and diesel-electric locomotives. The company principally operates through its three primary segments - Construction Industries, Resource Industries and Energy & Transportation - and also provides financing and related services through its Financial Products segment. Caterpillar is also a leading U.S. exporter. Through a global network of independent dealers and direct sales of certain products, Caterpillar builds long-term relationships with customers around the world.

Currently, we have six operating segments, of which four are reportable segments and are described below.

### Categories of Business Organization

1. **Machinery, Energy & Transportation** – Represents the aggregate total of Construction Industries, Resource Industries, Energy & Transportation and All Other operating segments and related corporate items and eliminations.
2. **Financial Products** – Primarily includes the company's Financial Products Segment. This category includes Caterpillar Financial Services Corporation (Cat Financial), Caterpillar Insurance Holdings Inc. (Insurance Services) and their respective subsidiaries.

Other information about our operations in 2018, including certain risks associated with our operations, is included in Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations."

The Construction Industries product portfolio includes the following machines and related parts and work tools:

- |   |   |  |
|---|---|--|
| <ul style="list-style-type: none"><li>● asphalt pavers</li><li>● backhoe loaders</li><li>● compactors</li><li>● cold planers</li><li>● compact track and multi-terrain loaders</li><li>● mini, small, medium and large excavators</li><li>● forestry excavators</li><li>● feller bunchers</li></ul> | <ul style="list-style-type: none"><li>● harvesters</li><li>● knuckleboom loaders</li><li>● motorgraders</li><li>● pipelayers</li><li>● road reclaimers</li><li>● site prep tractors</li><li>● skidders</li><li>● skid steer loaders</li></ul> | <ul style="list-style-type: none"><li>● telehandlers</li><li>● small and medium track-type tractors</li><li>● track-type loaders</li><li>● wheel excavators</li><li>● compact, small and medium wheel loaders</li><li>● utility vehicles</li></ul> |
|---|---|--|

### **Resource Industries**

The Resource Industries segment is primarily responsible for supporting customers using machinery in mining, quarry and aggregates, heavy construction, waste and material handling

### **Construction Industries**

Our Construction Industries segment is primarily responsible for supporting customers using machinery in infrastructure, forestry and building construction. The majority of machine sales in this segment are made in the heavy and general construction, rental, quarry and aggregates markets and mining.

The nature of customer demand for construction machinery varies around the world. Customers in developing economies often prioritize purchase price in making their investment decisions, while customers in developed economies generally weigh productivity and other performance criteria that contribute to lower owning and operating costs over the lifetime of the machine. To meet customer expectations in developing economies, Caterpillar developed differentiated product offerings that target customers in those markets, including our SEM brand machines. We believe that these customer-driven product innovations enable us to compete more effectively in developing economies. The majority of Construction Industries' research and development spending in 2018 focused on the next generation of construction machines.

The competitive environment for construction machinery is characterized by some global competitors and many regional and specialized local competitors. Examples of global competitors include CASE (part of CNH Industrial N.V.), Deere Construction & Forestry (part of Deere & Company), Doosan Infracore Co., Ltd., Hitachi Construction Machinery Co., Ltd., Hyundai Construction Equipment Co., Ltd., J.C. Bamford Excavators Ltd., Kobelco Construction Machinery (part of Kobe Steel, Ltd), Komatsu Ltd., Kubota Farm & Industrial Machinery (part of Kubota Corporation), and Volvo Construction Equipment (part of the Volvo Group). As an example of regional and local competitors, our competitors in China also include Guangxi LiuGong Machinery Co., Ltd., Longking Holdings Ltd., Sany Heavy Industry Co., Ltd., XCMG Group, Shandong Lingong Construction Machinery Co., Ltd. (SDLG, part of the Volvo Group) and Shantui Construction Machinery Co., Ltd., (part of Shandong Heavy Industry Group Co.). Each of these companies has varying product lines that compete with Caterpillar products, and each has varying degrees of regional focus.

applications. Caterpillar offers a broad product range and services to deliver comprehensive solutions for our mining customers. We manufacture high productivity equipment for both surface and underground mining operations around the world. Our equipment is used to extract and haul copper, iron ore, coal, oil

sands, aggregates, gold and other minerals and ores. In addition to equipment, Resource Industries also develops and sells technology products and services to provide customers fleet management systems, equipment management analytics and autonomous machine capabilities.

Customers in most markets place an emphasis on equipment that is highly productive, reliable and provides the lowest total cost of ownership over the life of the equipment. In some developing markets, customers often prioritize purchase price in making their investment decisions. We believe our ability to control the integration and design of key machine components represents a competitive advantage. Our research and development efforts remain focused on providing customers the lowest total cost of

ownership enabled through the highest quality, most productive products and services in the industry.

The competitive environment for Resource Industries consists of a few larger global competitors that compete in several of the markets that we serve and a substantial number of smaller companies that compete in a more limited range of products, applications, and regional markets. Our global surface competitors include Deere Construction & Forestry (part of Deere & Company), Epiroc AB, Hitachi Construction Machinery Co., Ltd., Komatsu Ltd., Liebherr-International AG, Sandvik AB, and Volvo Construction Equipment. Our global underground competitors include Epiroc AB, Komatsu Ltd., Sandvik AB and Zhengzhou Coal Mining Machinery Group Co., Ltd.

The Resource Industries product portfolio includes the following machines and related parts:

- electric rope shovels
- draglines
- hydraulic shovels
- rotary drills
- hard rock vehicles
- large track-type tractors
- large mining trucks
- longwall miners
- large wheel loaders
- off-highway trucks
- articulated trucks
- wheel tractor scrapers
- wheel dozers
- landfill compactors
- soil compactors
- machinery components
- electronics and control systems
- select work tools
- hard rock continuous mining systems

### **Energy & Transportation**

Our Energy & Transportation segment supports customers in oil and gas, power generation, marine, rail and industrial applications, including Cat® machines. The product and services portfolio includes reciprocating engines, generator sets, marine propulsion systems, gas turbines and turbine-related services, the remanufacturing of Caterpillar engines and components and remanufacturing services for other companies, diesel-electric locomotives and other rail-related products and services and product support of on-highway vocational trucks for North America.

Regulatory emissions standards require us to continue to make investments as new products and new regulations are introduced. On-going compliance with these regulations remains a focus. Emissions compliance in developing markets is complex due to rapidly evolving and unique requirements where enforcement processes can often vary. We employ robust product development and manufacturing processes to help us comply with these regulations.

The competitive environment for reciprocating engines in marine, oil and gas, industrial and electric power generation systems along with turbines in oil and gas and electric power generation consists of a few larger global competitors that compete in a variety of markets that Caterpillar serves, and a substantial number of smaller companies that compete in a limited-size product range, geographic region and/or application. Principal global competitors include Cummins Inc., Deutz AG, GE Power, Rolls-Royce Power Systems, Siemens Power and Gas, and Wärtsilä Corp. Other competitors, such as Baker Hughes, a GE company, CNH Industrial Powertrain, INNIO, MAN Energy Solutions, Mitsubishi Heavy Industries Ltd., Volvo Penta, Weichai Power Co., Ltd., and other emerging market competitors compete in certain markets in which Caterpillar competes. An additional set of competitors, including Aggreko plc, Generac Power Systems, Inc., Kohler Co., Inc., and others, are primarily packagers who source engines and/or other components from domestic and international suppliers and market products regionally and internationally through a variety of distribution channels. In rail-related businesses, our global competitors include Alstom Transport SA, Bombardier Transportation, GE Transportation, Greenbrier, Siemens AG, Voestalpine AG, Vossloh, and Wabtec Freight. We also compete with other companies on a more limited range of products, services and/or geographic regions.

The Energy & Transportation portfolio includes the following products and related parts:

- reciprocating engine powered generator sets
- reciprocating engines supplied to the industrial industry as well as Caterpillar machinery
- integrated systems used in the electric power generation industry
- turbines, centrifugal gas compressors and related services
- reciprocating engines and integrated systems and solutions for the marine and oil and gas industries
- remanufactured reciprocating engines and components
- diesel-electric locomotives and components and other rail-related products and services

### **Financial Products Segment**

The business of our Financial Products segment is primarily conducted by Cat Financial, a wholly owned finance subsidiary of Caterpillar. Cat Financial's primary business is to provide retail and wholesale financing alternatives for Caterpillar products to customers and dealers around the world. Retail financing is primarily comprised of the financing of Caterpillar equipment, machinery and engines. Cat Financial also provides financing for vehicles, power generation facilities and marine vessels that, in most cases, incorporate Caterpillar products. In addition to retail financing, Cat Financial provides wholesale financing to Caterpillar dealers and purchases short-term trade receivables from Caterpillar and its subsidiaries. The various financing plans offered by Cat Financial are primarily designed to increase the opportunity for sales of Caterpillar products and generate financing income for Cat Financial. A significant portion of Cat Financial's activity is conducted in North America, with additional offices and subsidiaries in Latin America, Asia/Pacific, Europe, Africa and Middle East.

For over 35 years, Cat Financial has been providing financing in the various markets in which it participates, contributing to its knowledge of asset values, industry trends, product structuring and customer needs.

In certain instances, Cat Financial's operations are subject to supervision and regulation by state, federal and various foreign governmental authorities, and may be subject to various laws and judicial and administrative decisions imposing various requirements and restrictions which, among other things, (i) regulate credit

granting activities and the administration of loans, (ii) establish maximum interest rates, finance charges and other charges, (iii) require disclosures to customers and investors, (iv) govern secured transactions, (v) set collection, foreclosure, repossession and other trade practices and (vi) regulate the use and reporting of information related to a borrower's credit experience. Cat Financial's ability to comply with these and other governmental and legal requirements and restrictions affects its operations.

Cat Financial's retail loans (totaling 49 percent\*) include:

- Loans that allow customers and dealers to use their Caterpillar equipment or other assets as collateral to obtain financing (26 percent\*).
- Installment sale contracts, which are equipment loans that enable customers to purchase equipment with a down payment or trade-in and structure payments over time (23 percent\*).

Cat Financial's retail leases (totaling 34 percent\*) include:

- Tax leases that are classified as either operating or finance leases for financial accounting purposes, depending on the characteristics of the lease. For tax purposes, Cat Financial is considered the owner of the equipment (12 percent\*).
- Finance (non-tax) leases, where the lessee for tax purposes is considered to be the owner of the equipment during the term of the lease, that either require or allow the customer to purchase the equipment for a fixed price at the end of the term (21 percent\*).
- Governmental lease-purchase plans in the U.S. that offer low interest rates and flexible terms to qualified non-federal government agencies (1 percent\*).

Cat Financial's wholesale loans and leases (2 percent\*) include inventory/rental programs, which provide assistance to dealers by financing their new Caterpillar inventory and rental fleets.

Cat Financial also purchases short-term receivables from Caterpillar at a discount (15 percent\*).

Cat Financial operates in a highly competitive environment, with financing for users of Caterpillar equipment available through a variety of sources, principally commercial banks and finance and leasing companies. Cat Financial's competitors include Wells Fargo Equipment Finance Inc. and various other banks and finance companies. In addition, many of our manufacturing competitors own financial subsidiaries, such as John Deere Capital Corporation, Komatsu Financial L.P. and Volvo Financial Services, which utilize below-market interest rate programs (funded by the manufacturer) to assist machine sales. Caterpillar and Cat Financial work together to provide a broad array of financial merchandising programs around the world to meet these competitive offers.

Cat Financial's financial results are largely dependent upon the ability of Caterpillar dealers to sell equipment and customers' willingness to enter into financing or leasing agreements. It is also affected by, among other things, the availability of funds from its financing sources, general economic conditions such as inflation and market interest rates and its cost of funds relative to its competitors.

Cat Financial has a match-funding policy that addresses interest rate risk by aligning the interest rate profile (fixed or floating rate) of its debt portfolio with the interest rate profile of its receivables portfolio within predetermined ranges on an ongoing basis. In connection with that policy, Cat Financial uses interest rate derivative instruments to modify the debt structure to match assets within the receivables portfolio. This matched funding reduces the volatility of margins between interest-bearing assets and interest-

bearing liabilities, regardless of which direction interest rates move. For more information regarding match funding, please see Note 4 — "Derivative financial instruments and risk management" of Part II, Item 8 "Financial Statements and Supplementary Data." See also the risk factors associated with our financial products business included in Item 1 A. of this Form 10-K.

In managing foreign currency risk for Cat Financial's operations, the objective is to minimize earnings volatility resulting from conversion and the remeasurement of net foreign currency balance sheet positions, and future transactions denominated in foreign currencies. This policy allows the use of foreign currency forward, option and cross currency contracts to offset the risk of currency mismatch between the assets and liabilities, and exchange rate risk associated with future transactions denominated in foreign currencies.

Cat Financial provides financing only when certain criteria are met. Credit decisions are based on a variety of credit quality factors including prior payment experience, customer financial information, credit-rating agency ratings, loan-to-value ratios and other internal metrics. Cat Financial typically maintains a security interest in retail-financed equipment and requires physical damage insurance coverage on financed equipment. Cat Financial finances a significant portion of Caterpillar dealers' sales and inventory of Caterpillar equipment throughout the world. Cat Financial's competitive position is improved by marketing programs offered in conjunction with Caterpillar and/or Caterpillar dealers. Under these programs, Caterpillar, or the dealer, funds an amount at the outset of the transaction, which Cat Financial then recognizes as revenue over the term of the financing. We believe that these marketing programs provide Cat Financial a significant competitive advantage in financing Caterpillar products.

Caterpillar Insurance Company, a wholly owned subsidiary of Caterpillar Insurance Holdings Inc., is a U.S. insurance company domiciled in Missouri and primarily regulated by the Missouri Department of Insurance. Caterpillar Insurance Company is licensed to conduct property and casualty insurance business in 50 states, the District of Columbia and Guam, and as such, is also regulated in those jurisdictions. The State of Missouri acts as the lead regulatory authority and monitors Caterpillar Insurance Company's financial status to ensure that it is in compliance with minimum solvency requirements, as well as other financial ratios prescribed by the National Association of Insurance Commissioners. Caterpillar Insurance Company is also licensed to conduct insurance business through a branch in Zurich, Switzerland and, as such, is regulated by the Swiss Financial Market Supervisory Authority.

Caterpillar Life Insurance Company, a wholly owned subsidiary of Caterpillar, is a U.S. insurance company domiciled in Missouri and primarily regulated by the Missouri Department of Insurance. Caterpillar Life Insurance Company is licensed to conduct life and accident and health insurance business in 26 states and the District of Columbia and, as such, is also regulated in those jurisdictions. The State of Missouri acts as the lead regulatory authority and it monitors the financial status to ensure that it is in compliance with minimum solvency requirements, as well as other financial ratios prescribed by the National Association of Insurance Commissioners. Caterpillar Life Insurance Company provides stop loss insurance protection to a Missouri Voluntary Employees' Beneficiary Association (VEBA) trust used to fund medical claims of salaried retirees of Caterpillar under the VEBA.

Caterpillar Insurance Co. Ltd., a wholly owned subsidiary of Caterpillar Insurance Holdings Inc., is a captive insurance company domiciled in Bermuda and regulated by the Bermuda Monetary

\* Indicates the percentage of Cat Financial's total portfolio at December 31, 2018. We define total portfolio as total finance receivables (net of unearned income and allowance for credit losses) plus equipment on operating leases, less accumulated depreciation. For more information on the above and Cat Financial's concentration of credit risk, please refer to Note 7 — "Cat Financial Financing Activities" of Part II, Item 8 "Financial Statements and Supplementary Data."

Authority. Caterpillar Insurance Co. Ltd. is a Class 2 insurer (as defined by the Bermuda Insurance Amendment Act of 1995), which primarily insures its parent and affiliates. The Bermuda Monetary Authority requires an Annual Financial Filing for purposes of monitoring compliance with solvency requirements.

Caterpillar Product Services Corporation (CPSC), a wholly owned subsidiary of Caterpillar, is a warranty company domiciled in Missouri. CPSC previously conducted a machine extended service contract program in Germany and France by providing machine extended warranty reimbursement protection to dealers in Germany and France. The program was discontinued effective January 1, 2013, though CPSC continues to provide extended warranty reimbursement protection under existing contracts.

Caterpillar Insurance Services Corporation, a wholly owned subsidiary of Caterpillar Insurance Holdings Inc., is a Tennessee insurance brokerage company licensed in all 50 states, the District of Columbia and Guam. It provides brokerage services for all property and casualty and life and health lines of business.

Caterpillar's insurance group provides protection for claims under the following programs:

- Contractual Liability Insurance to Caterpillar and its affiliates, Caterpillar dealers and original equipment manufacturers (OEMs) for extended service contracts (parts and labor) offered by Caterpillar, third party dealers and OEMs.
- Cargo insurance for the worldwide cargo risks of Caterpillar products.
- Contractors' Equipment Physical Damage Insurance for equipment manufactured by Caterpillar or OEMs, which is leased, rented or sold by third party dealers to customers.
- General liability, employer's liability, auto liability and property insurance for Caterpillar.
- Retiree Medical Stop Loss Insurance for medical claims under the VEBA.
- Brokerage services for property and casualty and life and health business.

## Acquisitions

Information related to acquisitions appears in Note 24 — "Acquisitions" of Part II, Item 8 "Financial Statements and Supplementary Data."

## Competitive Environment

Caterpillar products and product support services are sold worldwide into a variety of highly competitive markets. In all markets, we compete on the basis of product performance, customer service, quality and price. From time to time, the intensity of competition results in price discounting in a particular industry or region. Such price discounting puts pressure on margins and can negatively impact operating profit. Outside the United States, certain competitors enjoy competitive advantages inherent to operating in their home countries or regions.

## Raw Materials and Component Products

We source our raw materials and manufactured components from suppliers both domestically and internationally. These purchases include unformed materials and rough and finished parts. Unformed materials include a variety of steel products, which are then cut or formed to shape and machined in our facilities. Rough parts include various sized steel and iron castings and forgings, which are machined to final specification levels inside our facilities. Finished parts are ready to assemble components, which are

made either to Caterpillar specifications or to supplier developed specifications. We machine and assemble some of the components used in our machines, engines and power generation units and to support our after-market dealer parts sales. We also purchase various goods and services used in production, logistics, offices and product development processes. We maintain global strategic sourcing models to meet our global facilities' production needs while building long-term supplier relationships and leveraging enterprise spend. We expect our suppliers to maintain, at all times, industry-leading levels of quality and the ability to timely deliver raw materials and component products for our machine and engine products. However, increases in demand have led to parts and components constraints across some products. We use a variety of agreements with suppliers to protect our intellectual property and processes to monitor and mitigate risks of the supply base causing a business disruption. The risks monitored include supplier financial viability, the ability to increase or decrease production levels, business continuity, quality and delivery.

## Patents and Trademarks

We own a number of patents and trademarks, which have been obtained over a period of years and relate to the products we manufacture and the services we provide. These patents and trademarks are generally considered beneficial to our business. We do not regard our business as being dependent upon any single patent or group of patents.

## Order Backlog

The dollar amount of backlog believed to be firm was approximately \$16.5 billion at December 31, 2018 and \$15.8 billion at December 31, 2017. Compared with year-end 2017, the order backlog increased about \$0.7 billion. The increase was in Energy & Transportation and Construction Industries, partially offset by a decrease in Resource Industries. Of the total backlog at December 31, 2018, approximately \$3.3 billion was not expected to be filled in 2019.

## Dealers and Distributors

Our machines are distributed principally through a worldwide organization of dealers (dealer network), 47 located in the United States and 121 located outside the United States, serving 193 countries. Reciprocating engines are sold principally through the dealer network and to other manufacturers for use in products. Some of the reciprocating engines manufactured by our subsidiary Perkins Engines Company Limited are also sold through its worldwide network of 90 distributors covering 177 countries. The FG Wilson branded electric power generation systems primarily manufactured by our subsidiary Caterpillar Northern Ireland Limited are sold through its worldwide network of 150 distributors covering 109 countries. Some of the large, medium speed reciprocating engines are also sold under the MaK brand through a worldwide network of 20 distributors covering 130 countries.

Our dealers do not deal exclusively with our products; however, in most cases sales and servicing of our products are the dealers' principal business. Some products, primarily turbines and locomotives, are sold directly to end customers through sales forces employed by the company. At times, these employees are assisted by independent sales representatives.

While the large majority of our worldwide dealers are independently owned and operated, we own and operate a dealership in Japan that covers approximately 80% of the Japanese market: Nippon Caterpillar Division. We are currently operating this Japanese dealer directly and its results are reported in the All Other operating segments. There are also three independent dealers in the Southern Region of Japan.

For Caterpillar branded products, the company's relationship with each of its independent dealers is memorialized in standard sales and service agreements. Pursuant to these agreements, the company grants the dealer the right to purchase and sell its products and to service the products in a specified geographic service territory. Prices to dealers are established by the company after receiving input from dealers on transactional pricing in the marketplace. The company also agrees to defend its intellectual property and to provide warranty and technical support to the dealer. The agreement further grants the dealer a non-exclusive license to use the company's trademarks, service marks and brand names. In some instances, a separate trademark agreement exists between the company and a dealer.

In exchange for these rights, the agreement obligates the dealer to develop and promote the sale of the company's products to current and prospective customers in the dealer's service territory. Each dealer agrees to employ adequate sales and support personnel to market, sell and promote the company's products, demonstrate and exhibit the products, perform the company's product improvement programs, inform the company concerning any features that might affect the safe operation of any of the company's products and maintain detailed books and records of the dealer's financial condition, sales and inventories and make these books and records available at the company's reasonable request.

These sales and service agreements are terminable at will by either party primarily upon 90 days written notice.

## **Employment**

As of December 31, 2018, we employed about 104,000 full-time persons of whom approximately 59,400 were located outside the United States. In the United States, we employed approximately 44,600 employees, most of whom are at-will employees and, therefore, not subject to any type of employment contract or agreement. At select business units, certain highly specialized employees have been hired under employment contracts that specify a term of employment, pay and other benefits.

### **Full-Time Employees at Year-End**

	<b>2018</b>	<b>2017</b>
Inside U.S.	<b>44,600</b>	42,200
Outside U.S.	<b>59,400</b>	56,200
Total	<b>104,000</b>	98,400
By Region:		
North America	<b>44,900</b>	42,400
EAME	<b>18,000</b>	18,100
Latin America	<b>17,300</b>	15,000
Asia/Pacific	<b>23,800</b>	22,900
Total	<b>104,000</b>	98,400

As of December 31, 2018, there were approximately 9,560 U.S. hourly production employees who were covered by collective bargaining agreements with various labor unions, including The United Automobile, Aerospace and Agricultural Implement Workers of America (UAW), The International Association of Machinists and The United Steelworkers. Approximately 7,980 of such employees are covered by collective bargaining agreements with the UAW that expire on December 17, 2020 and March 1, 2023. Outside the United States, the company enters into employment contracts and agreements in those countries in which such relationships are mandatory or customary. The provisions of these agreements generally correspond in each case with the required or customary terms in the subject jurisdiction.

## ***Environmental Matters***

The company is regulated by federal, state and international environmental laws governing our use, transport and disposal of substances and control of emissions. In addition to governing our manufacturing and other operations, these laws often impact the development of our products, including, but not limited to, required compliance with air emissions standards applicable to internal combustion engines. We have made, and will continue to make, significant research and development and capital expenditures to comply with these emissions standards.

We are engaged in remedial activities at a number of locations, often with other companies, pursuant to federal and state laws. When it is probable we will pay remedial costs at a site, and those costs can be reasonably estimated, the investigation, remediation, and operating and maintenance costs of the remedial action are accrued against our earnings. Costs are accrued based on consideration of currently available data and information with respect to each individual site, including available technologies, current applicable laws and regulations, and prior remediation experience. Where no amount within a range of estimates is more likely, we accrue the minimum. Where multiple potentially responsible parties are involved, we consider our proportionate share of the probable costs. In formulating the estimate of probable costs, we do not consider amounts expected to be recovered from insurance companies or others. We reassess these accrued amounts on a quarterly basis. The amount recorded for environmental remediation is not material and is included in the line item "Accrued expenses" in Statement 3 — "Consolidated Financial Position at December 31" of Part II, Item 8 "Financial Statements and Supplementary Data." There is no more than a remote chance that a material amount for remedial activities at any individual site, or at all the sites in the aggregate, will be required.

## ***Available Information***

The company files electronically with the Securities and Exchange Commission (SEC) required reports on Form 8-K, Form 10-Q, Form 10-K and Form 11-K; proxy materials; ownership reports for insiders as required by Section 16 of the Securities Exchange Act of 1934 (Exchange Act); registration statements on Forms S-3 and S-8, as necessary; and other forms or reports as required. The SEC maintains a website ([www.sec.gov](http://www.sec.gov)) that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC. The company maintains a website ([www.Caterpillar.com](http://www.Caterpillar.com)) and copies of our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to these reports filed or furnished with the SEC are available free of charge through our website ([www.Caterpillar.com/secfilings](http://www.Caterpillar.com/secfilings)) as soon as reasonably practicable after filing with the SEC. Copies of our board committee charters, our board's Guidelines on Corporate Governance Issues, Worldwide Code of Conduct and other corporate governance information are available on our website ([www.Caterpillar.com/governance](http://www.Caterpillar.com/governance)). The information contained on the company's website is not included in, or incorporated by reference into, this annual report on Form 10-K.

Additional company information may be obtained as follows:

### ***Current information -***

- view additional financial information on-line at [www.caterpillar.com/en/investors/financial-information.html](http://www.caterpillar.com/en/investors/financial-information.html)
- request, view or download materials on-line or register for email alerts at [www.Caterpillar.com/materialsrequest](http://www.Caterpillar.com/materialsrequest)

### ***Historical information -***

- view/download on-line at [www.Caterpillar.com/historical](http://www.Caterpillar.com/historical)

## **ITEM 1A. Risk Factors.**

The statements in this section describe the most significant risks to our business and should be considered carefully in conjunction with Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the "Notes to Consolidated Financial Statements" of Part II, Item 8 "Financial Statements and Supplementary Data" to this Form 10-K. In addition, the statements in this section and other sections of this Form 10-K, including in Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations," include "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995 and involve uncertainties that could significantly impact results. Forward-looking statements give current expectations or forecasts of future events about the company or our outlook. You can identify forward-looking statements by the fact they do not relate to historical or current facts and by the use of words such as "believe," "expect," "estimate," "anticipate," "will be," "should," "plan," "forecast," "target," "guide," "project," "intend," "could" and similar words or expressions.

Forward-looking statements are based on assumptions and on known risks and uncertainties. Although we believe we have been prudent in our assumptions, any or all of our forward-looking statements may prove to be inaccurate, and we can make no guarantees about our future performance. Should known or unknown risks or uncertainties materialize or underlying assumptions prove inaccurate, actual results could materially differ from past results and/or those anticipated, estimated or projected.

We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You should, however, consult any subsequent disclosures we make in our filings with the SEC on Form 10-Q or Form 8-K.

The following is a cautionary discussion of risks, uncertainties and assumptions that we believe are significant to our business. In addition to the factors discussed elsewhere in this report, the following are some of the important factors that, individually or in the aggregate, we believe could make our actual results differ materially from those described in any forward-looking statements. It is impossible to predict or identify all such factors and, as a result, you should not consider the following factors to be a complete discussion of risks, uncertainties and assumptions.

### **MACROECONOMIC RISKS**

#### **Our business and the industries we serve are highly sensitive to global and regional economic conditions.**

Our results of operations are materially affected by economic conditions globally and regionally and in the particular industries we serve. The demand for our products and services tends to be cyclical and can be significantly reduced in periods of economic weakness characterized by lower levels of government and business investment, lower levels of business confidence, lower corporate earnings, high real interest rates, lower credit activity or tighter credit conditions, perceived or actual industry overcapacity, higher unemployment and lower consumer spending. A prolonged period of economic weakness may also result in increased expenses due to higher allowances for doubtful accounts and potential goodwill and asset impairment charges. Economic conditions vary across regions and countries, and demand for our products and services generally increases in those regions and countries experiencing economic growth and investment. Slower economic growth or a change in the global mix of regions and countries experiencing economic growth and investment could have an adverse effect on our business, results of operations and financial condition.

The energy, transportation and mining industries are major users of our products, including the coal, iron ore, gold, copper, oil and natural gas industries. Customers in these industries frequently base their decisions to purchase our products and services on the expected future performance of these industries, which in turn are dependent in part on commodity prices. Prices of commodities in these industries are frequently volatile and can change abruptly and unpredictably in response to general economic conditions and trends, government actions, regulatory actions, commodity inventories, production and consumption levels, technological innovations, commodity substitutions, market expectations and any disruptions in production or distribution or changes in consumption. Economic conditions affecting the industries we serve may in the future also lead to reduced capital expenditures by our customers. Reduced capital expenditures by our customers are likely to lead to a decrease in the demand for our products and services and may also result in a decrease in demand for aftermarket parts as customers are likely to extend preventative maintenance schedules and delay major overhauls when possible.

The rates of infrastructure spending, commercial construction and housing starts also play a significant role in our results. Our products are an integral component of these activities, and as these activities decrease, demand for our products may be significantly impacted, which could negatively impact our results.

#### **Commodity price changes, material price increases, fluctuations in demand for our products, significant disruptions to our supply chains or significant shortages of material may adversely impact our financial results or our ability to meet commitments to customers.**

We are a significant user of steel and many other commodities required for the manufacture of our products. Increases in the prices of such commodities would increase our costs, negatively impacting our business, results of operations and financial condition if we are unable to fully offset the effect of these increased costs through price increases, productivity improvements or cost reduction programs.

We rely on suppliers to produce or secure material required for the manufacture of our products. Production challenges at suppliers, a disruption in deliveries to or from suppliers or decreased availability of raw materials or commodities could have an adverse effect on our ability to meet our commitments to customers or increase our operating costs. The increase in demand in 2018 has led to challenges for certain products due to supplier constraints. Despite improvements in material flows, parts and components constraints remain across some products, which could impact our sales in 2019 as global suppliers continue to increase production to meet demand. On the other hand, in circumstances where demand for our products is less than we expect, we may experience excess inventories and be forced to incur additional costs and our profitability may suffer. Our business, competitive position, results of operations or financial condition could be negatively impacted if supply is insufficient for our operations, if we experience excess inventories or if we are unable to adjust our production schedules or our purchases from suppliers to reflect changes in customer demand and market fluctuations on a timely basis.

#### **Changes in government monetary or fiscal policies may negatively impact our results.**

Most countries where our products and services are sold have established central banks to regulate monetary systems and influence economic activities, generally by adjusting interest rates. Interest rate changes affect overall economic growth, which

affects demand for residential and nonresidential structures, as well as energy and mined products, which in turn affects sales of our products and services that serve these activities. Interest rate changes may also affect our customers' ability to finance machine purchases, can change the optimal time to keep machines in a fleet and can impact the ability of our suppliers to finance the production of parts and components necessary to manufacture and support our products. Increases in interest rates could negatively impact sales and create supply chain inefficiencies.

Central banks and other policy arms of many countries may take actions to vary the amount of liquidity and credit available in an economy. The impact from a change in liquidity and credit policies could negatively affect the customers and markets we serve or our suppliers, which could adversely impact our business, results of operations and financial condition.

Changes in monetary and fiscal policies, along with other factors, may cause currency exchange rates to fluctuate. Actions that lead the currency exchange rate of a country where we manufacture products to increase relative to other currencies could reduce the competitiveness of products made in that country, which could adversely affect our competitive position, results of operations and financial condition.

Government policies on taxes and spending also affect our business. Throughout the world, government spending finances a significant portion of infrastructure development, such as highways, airports, sewer and water systems and dams. Tax regulations determine asset depreciation lives and impact the after-tax returns on business activity and investment, both of which influence investment decisions. Unfavorable developments, such as decisions to reduce public spending or increase taxes, could negatively impact our results.

#### **Our global operations are exposed to political and economic risks, commercial instability and global events beyond our control in the countries in which we operate.**

Our global operations are dependent upon products manufactured, purchased and sold in the U.S. and internationally, including in countries with political and economic instability or uncertainty. This includes, for example, the uncertainty related to the United Kingdom's withdrawal from the European Union (commonly known as "Brexit"). Some countries have greater political and economic volatility and greater vulnerability to infrastructure and labor disruptions than others. Our business could be negatively impacted by adverse fluctuations in freight costs, limitations on shipping and receiving capacity, and other disruptions in the transportation and shipping infrastructure at important geographic points of exit and entry for our products. Operating in different regions and countries exposes us to a number of risks, including:

- multiple and potentially conflicting laws, regulations and policies that are subject to change;
- imposition of currency restrictions, restrictions on repatriation of earnings or other restraints;
- imposition of new or additional tariffs or quotas;
- withdrawal from or modification of trade agreements or the negotiation of new trade agreements;
- imposition of new or additional trade and economic sanctions laws imposed by the U.S. or foreign governments;
- war or terrorist acts; and
- political and economic instability or civil unrest that may severely disrupt economic activity in affected countries.

The occurrence of one or more of these events may negatively impact our business, results of operations and financial condition.

## **OPERATIONAL RISKS**

### **The success of our business depends on our ability to develop, produce and market quality products that meet our customers' needs.**

Our business relies on continued global demand for our brands and products. To achieve business goals, we must develop and sell products that appeal to our dealers, OEMs and end-user customers. This is dependent on a number of factors, including our ability to maintain key dealer relationships, our ability to produce products that meet the quality, performance and price expectations of our customers and our ability to develop effective sales, advertising and marketing programs. In addition, our continued success in selling products that appeal to our customers is dependent on leading-edge innovation, with respect to both products and operations, and on the availability and effectiveness of legal protection for our innovations. Failure to continue to deliver high quality, innovative, competitive products to the marketplace, to adequately protect our intellectual property rights, to supply products that meet applicable regulatory requirements, including engine exhaust emission requirements, or to predict market demands for, or gain market acceptance of, our products, could have a negative impact on our business, results of operations and financial condition.

### **We operate in a highly competitive environment, which could adversely affect our sales and pricing.**

We operate in a highly competitive environment. We compete on the basis of a variety of factors, including product performance, customer service, quality and price. There can be no assurance that our products will be able to compete successfully with other companies' products. Thus, our share of industry sales could be reduced due to aggressive pricing or product strategies pursued by competitors, unanticipated product or manufacturing difficulties, our failure to price our products competitively, our failure to produce our products at a competitive cost or an unexpected buildup in competitors' new machine or dealer-owned rental fleets, which could lead to downward pressure on machine rental rates and/or used equipment prices.

Lack of customer acceptance of price increases we announce from time to time, changes in customer requirements for price discounts, changes in our customers' behavior or a weak pricing environment could have an adverse impact on our business, results of operations and financial condition.

In addition, our results and ability to compete may be impacted negatively by changes in our geographic and product mix of sales.

### **Increased information technology security threats and more sophisticated computer crime pose a risk to our systems, networks, products and services.**

We rely upon information technology systems and networks, some of which are managed by third parties, in connection with a variety of business activities. Additionally, we collect and store data that is sensitive to Caterpillar. Operating these information technology systems and networks and processing and maintaining this data, in a secure manner, are critical to our business operations and strategy. Data we collect, store and process is subject to a variety of U.S. and international laws and regulations, such as the European Union's General Data Protection Regulation that became effective in May 2018, which carry, in many cases, significant potential penalties for noncompliance. Information technology security threats – from user error to cybersecurity attacks designed to gain unauthorized access to our systems, networks and data – are increasing in frequency and sophistication. Cybersecurity attacks may range from random attempts to coordinated and targeted attacks, including sophisticated computer crime and advanced persistent threats. These threats pose a risk to the security of our systems and networks and the confidentiality, availability and integrity of our data. Cybersecurity attacks could also include attacks targeting

customer data or the security, integrity and/or reliability of the hardware and software installed in our products. While, to date, no cybersecurity attack has had a material impact on our financial condition, results of operations or liquidity, we have experienced cybersecurity attacks that have resulted in unauthorized parties gaining access to our information technology systems and networks, and we could in the future experience similar or more serious attacks. While we actively manage information technology security risks within our control, such actions may not be sufficient to mitigate all potential risks to our systems, networks and data. Further, the amount of insurance coverage we maintain may be inadequate to cover claims or liabilities relating to a cybersecurity attack. The potential consequences of a material cybersecurity attack include reputational damage, litigation with third parties, government enforcement actions, penalties, disruption to systems, unauthorized release of confidential or otherwise protected information, corruption of data, diminution in the value of our investment in research, development and engineering, and increased cybersecurity protection and remediation costs, which in turn could adversely affect our competitiveness, results of operations and financial condition.

**Our business is subject to the inventory management decisions and sourcing practices of our dealers and our OEM customers.**

We sell finished products primarily through an independent dealer network and directly to OEMs and are subject to risks relating to their inventory management decisions and operational and sourcing practices. Both carry inventories of finished products as part of ongoing operations and adjust those inventories based on their assessments of future needs and market conditions, including levels of used equipment inventory and machine rental usage rates. Such adjustments may impact our results positively or negatively. If the inventory levels of our dealers and OEM customers are higher than they desire, they may postpone product purchases from us, which could cause our sales to be lower than the end-user demand for our products and negatively impact our results. Similarly, our results could be negatively impacted through the loss of time-sensitive sales if our dealers and OEM customers do not maintain inventory levels sufficient to meet customer demand.

**We may not realize all of the anticipated benefits of our acquisitions, joint ventures or divestitures, or these benefits may take longer to realize than expected.**

In pursuing our business strategy, we routinely evaluate targets and enter into agreements regarding possible acquisitions, divestitures and joint ventures. We often compete with others for the same opportunities. To be successful, we conduct due diligence to identify valuation issues and potential loss contingencies, negotiate transaction terms, complete complex transactions and manage post-closing matters such as the integration of acquired businesses. Further, while we seek to mitigate risks and liabilities of such transactions through, among other things, due diligence, there may be risks and liabilities that such due diligence efforts fail to discover, that are not accurately or completely disclosed to us or that we inadequately assess. We may incur unanticipated costs or expenses following a completed acquisition, including post-closing asset impairment charges, expenses associated with eliminating duplicate facilities, litigation, and other liabilities. Risks associated with our past or future acquisitions also include the following:

- the business culture of the acquired business may not match well with our culture;
- technological and product synergies, economies of scale and cost reductions may not occur as expected;
- unforeseen expenses, delays or conditions may be imposed upon the acquisition, including due to required regulatory approvals or consents;

- we may acquire or assume unexpected liabilities or be subject to unexpected penalties or other enforcement actions;
- faulty assumptions may be made regarding the macroeconomic environment or the integration process;
- unforeseen difficulties may arise in integrating operations, processes and systems;
- higher than expected investments may be required to implement necessary compliance processes and related systems, including IT systems, accounting systems and internal controls over financial reporting;
- we may fail to retain, motivate and integrate key management and other employees of the acquired business;
- higher than expected costs may arise due to unforeseen changes in tax, trade, environmental, labor, safety, payroll or pension policies in any jurisdiction in which the acquired business conducts its operations; and
- we may experience problems in retaining customers and integrating customer bases.

Many of these factors will be outside of our control and any one of them could result in increased costs, decreases in the amount of expected revenues and diversion of management's time and attention. They may also delay the realization of the benefits we anticipate when we enter into a transaction.

In order to conserve cash for operations, we may undertake acquisitions financed in part through public offerings or private placements of debt or equity securities, or other arrangements. Such acquisition financing could result in a decrease in our earnings and adversely affect other leverage measures. If we issue equity securities or equity-linked securities, the issued securities may have a dilutive effect on the interests of the holders of our common shares.

Failure to implement our acquisition strategy, including successfully integrating acquired businesses, could have an adverse effect on our business, financial condition and results of operations. Furthermore, we make strategic divestitures from time to time. In the case of divestitures, we may agree to indemnify acquiring parties for certain liabilities arising from our former businesses. These divestitures may also result in continued financial involvement in the divested businesses, including through guarantees or other financial arrangements, following the transaction. Lower performance by those divested businesses could affect our future financial results.

**Union disputes or other labor matters could adversely affect our operations and financial results.**

Some of our employees are represented by labor unions in a number of countries under various collective bargaining agreements with varying durations and expiration dates. There can be no assurance that any current or future issues with our employees will be resolved or that we will not encounter future strikes, work stoppages or other types of conflicts with labor unions or our employees. We may not be able to satisfactorily renegotiate collective bargaining agreements in the United States and other countries when they expire. If we fail to renegotiate our existing collective bargaining agreements, we could encounter strikes or work stoppages or other types of conflicts with labor unions. In addition, existing collective bargaining agreements may not prevent a strike or work stoppage at our facilities in the future. We may also be subject to general country strikes or work stoppages unrelated to our business or collective bargaining agreements. A work stoppage or other limitations on production at our facilities for any reason could have an adverse effect on our business, results of operations and financial condition. In addition, many of our customers and suppliers have unionized work forces. Strikes or work stoppages experienced by our customers or suppliers could have an adverse effect on our business, results of operations and financial condition.

**Unexpected events, including natural disasters, may increase our cost of doing business or disrupt our operations.**

The occurrence of one or more unexpected events, including war, terrorist acts or violence, civil unrest, fires, tornadoes, tsunamis, hurricanes, earthquakes, floods and other forms of severe weather in the United States or in other countries in which we operate or in which our suppliers are located could adversely affect our operations and financial performance. Natural disasters, pandemic illness, equipment failures, power outages or other unexpected events could result in physical damage to and complete or partial closure of one or more of our manufacturing facilities or distribution centers, temporary or long-term disruption in the supply of component products from some local and international suppliers, disruption in the transport of our products to dealers and end-users and delay in the delivery of our products to our distribution centers. Existing insurance coverage may not provide protection for all of the costs that may arise from such events.

## **FINANCIAL RISKS**

**Disruptions or volatility in global financial markets could limit our sources of liquidity, or the liquidity of our customers, dealers and suppliers.**

Continuing to meet our cash requirements over the long-term requires substantial liquidity and access to varied sources of funds, including capital and credit markets. Global economic conditions may cause volatility and disruptions in the capital and credit markets. Market volatility, changes in counterparty credit risk, the impact of government intervention in financial markets and general economic conditions may also adversely impact our ability to access capital and credit markets to fund operating needs. Global or regional economic downturns could cause financial markets to decrease the availability of liquidity, credit and credit capacity for certain issuers, including certain customers, dealers and suppliers. An inability to access capital and credit markets may have an adverse effect on our business, results of operations, financial condition and competitive position. Furthermore, changes in global economic conditions, including material cost increases and decreases in economic activity in key markets we serve, and the success of plans to manage cost increases, inventory and other important elements of our business may significantly impact our ability to generate funds from operations.

In addition, demand for our products generally depends on customers' ability to pay for our products, which, in turn, depends on their access to funds. Changes in global economic conditions may result in customers experiencing increased difficulty in generating funds from operations. Capital and credit market volatility and uncertainty may cause financial institutions to revise their lending standards, resulting in customers' decreased access to capital. If capital and credit market volatility occurs, customers' liquidity may decline which, in turn, would reduce their ability to purchase our products.

**Failure to maintain our credit ratings would increase our cost of borrowing and could adversely affect our cost of funds, liquidity, competitive position and access to capital markets.**

Each of Caterpillar's and Cat Financial's costs of borrowing and their respective ability to access the capital markets are affected not only by market conditions but also by the short- and long-term credit ratings assigned to their respective debt by the major credit rating agencies. These ratings are based, in significant part, on each of Caterpillar's and Cat Financial's performance as measured by financial metrics such as net worth, interest coverage and leverage ratios, as well as transparency with rating agencies and timeliness of financial reporting. There

can be no assurance that Caterpillar or Cat Financial will be able to maintain their credit ratings. We receive debt ratings from the major credit rating agencies. Moody's long- and short-term ratings of Caterpillar and Cat Financial are A3 and Prime-2 ("low-A"), while other major credit rating agencies maintain a "mid-A" debt rating. A downgrade of our credit rating by any of the major credit rating agencies would result in increased borrowing costs and could adversely affect Caterpillar's and Cat Financial's liquidity, competitive position and access to the capital markets, including restricting, in whole or in part, access to the commercial paper market. There can be no assurance that the commercial paper market will continue to be a reliable source of short-term financing for Cat Financial or an available source of short-term financing for Caterpillar. An inability to access the capital markets could have an adverse effect on our cash flow, results of operations and financial condition.

**Our Financial Products segment is subject to risks associated with the financial services industry.**

Cat Financial is significant to our operations and provides financing support to a significant share of our global sales. The inability of Cat Financial to access funds to support its financing activities to our customers could have an adverse effect on our business, results of operations and financial condition.

Continuing to meet Cat Financial's cash requirements over the long-term could require substantial liquidity and access to sources of funds, including capital and credit markets. Cat Financial has continued to maintain access to key global medium term note and commercial paper markets, but there can be no assurance that such markets will continue to represent a reliable source of financing. If global economic conditions were to deteriorate, Cat Financial could face materially higher financing costs, become unable to access adequate funding to operate and grow its business and/or meet its debt service obligations as they mature, and be required to draw upon contractually committed lending agreements and/or seek other funding sources. However, there can be no assurance that such agreements and other funding sources would be available or sufficient under extreme market conditions. Any of these events could negatively impact Cat Financial's business, as well as our and Cat Financial's results of operations and financial condition.

Market disruption and volatility may also lead to a number of other risks in connection with these events, including but not limited to:

- Market developments that may affect customer confidence levels and cause declines in the demand for financing and adverse changes in payment patterns, causing increases in delinquencies and default rates, which could impact Cat Financial's write-offs and provision for credit losses.
- The process Cat Financial uses to estimate losses inherent in its credit exposure requires a high degree of management's judgment regarding numerous subjective qualitative factors, including forecasts of economic conditions and how economic predictors might impair the ability of its borrowers to repay their loans. Financial market disruption and volatility may impact the accuracy of these judgments.
- Cat Financial's ability to engage in routine funding transactions or borrow from other financial institutions on acceptable terms or at all could be adversely affected by disruptions in the capital markets or other events, including actions by rating agencies and deteriorating investor expectations.
- As Cat Financial's lending agreements are primarily with financial institutions, their ability to perform in accordance with any of its underlying agreements could be adversely affected by market volatility and/or disruptions in financial markets.

**Changes in interest rates or market liquidity conditions could adversely affect Cat Financial's and our earnings and/or cash flow.**

Changes in interest rates and market liquidity conditions could have an adverse impact on Cat Financial's and our earnings and cash flows. Because a significant number of the loans made by Cat Financial are made at fixed interest rates, its business results are subject to fluctuations in interest rates. Certain loans made by Cat Financial and financing extended to Cat Financial are made at variable rates that use LIBOR as a benchmark for establishing the interest rate. LIBOR is the subject of recent proposals for reform. On July 27, 2017, the United Kingdom's Financial Conduct Authority announced that it intends to stop persuading or compelling banks to submit LIBOR rates after 2021. These reforms may cause LIBOR to cease to exist, new methods of calculating LIBOR to be established or the establishment of an alternative reference rate(s). These consequences cannot be entirely predicted and could have an adverse impact on the market value for or value of LIBOR-linked securities, loans, and other financial obligations or extensions of credit held by or due to Cat Financial. Changes in market interest rates may influence Cat Financial's financing costs, returns on financial investments and the valuation of derivative contracts and could reduce its and our earnings and cash flows. Cat Financial manages interest rate and market liquidity risks through a variety of techniques that include a match funding program, the selective use of derivatives and a broadly diversified funding program. There can be no assurance, however, that fluctuations in interest rates and market liquidity conditions will not have an adverse impact on its and our earnings and cash flows. If any of the variety of instruments and strategies Cat Financial uses to hedge its exposure to these types of risk is ineffective, we may have an adverse impact on our earnings and cash flows. With respect to Insurance Services' investment activities, changes in the equity and bond markets could result in a decline in value of its investment portfolio, resulting in an unfavorable impact to earnings.

**An increase in delinquencies, repossessions or net losses of Cat Financial customers could adversely affect its results.**

Inherent in the operation of Cat Financial is the credit risk associated with its customers. The creditworthiness of each customer and the rate of delinquencies, repossessions and net losses on customer obligations are directly impacted by several factors, including relevant industry and economic conditions, the availability of capital, the experience and expertise of the customer's management team, commodity prices, political events and the sustained value of the underlying collateral. Any increase in delinquencies, repossessions and net losses on customer obligations could have a material adverse effect on Cat Financial's and our earnings and cash flows. In addition, although Cat Financial evaluates and adjusts its allowance for credit losses related to past due and non-performing receivables on a regular basis, adverse economic conditions or other factors that might cause deterioration of the financial health of its customers could change the timing and level of payments received and necessitate an increase in Cat Financial's estimated losses, which could also have a material adverse effect on Cat Financial's and our earnings and cash flows.

**Currency exchange rate fluctuations affect our results of operations.**

We conduct operations in many countries involving transactions denominated in a variety of currencies. We are subject to currency exchange rate risk to the extent that our costs are denominated in currencies other than those in which we earn revenues. Fluctuations in currency exchange rates have had, and will continue to have, an impact on our results as expressed in U.S. dollars. There can be no assurance that currency exchange rate fluctuations will not adversely affect our results of operations, financial condition and cash flows. While the use of currency hedging instruments may provide us with

protection from adverse fluctuations in currency exchange rates, by utilizing these instruments we potentially forego the benefits that might result from favorable fluctuations in currency exchange rates. In addition, our outlooks do not assume fluctuations in currency exchange rates. Adverse fluctuations in currency exchange rates from the date of our outlooks could cause our actual results to differ materially from those anticipated in our outlooks and adversely impact our business, results of operations and financial condition.

We also face risks arising from the imposition of exchange controls and currency devaluations. Exchange controls may limit our ability to convert foreign currencies into U.S. dollars or to remit dividends and other payments by our foreign subsidiaries or businesses located in or conducted within a country imposing controls. Currency devaluations result in a diminished value of funds denominated in the currency of the country instituting the devaluation.

**Restrictive covenants in our debt agreements could limit our financial and operating flexibility.**

We maintain a number of credit facilities to support general corporate purposes (facilities) and have issued debt securities to manage liquidity and fund operations (debt securities). The agreements relating to a number of the facilities and the debt securities contain certain restrictive covenants applicable to us and certain subsidiaries, including Cat Financial. These covenants include maintaining a minimum consolidated net worth (defined as the consolidated shareholder's equity including preferred stock but excluding the pension and other post-retirement benefits balance within accumulated other comprehensive income (loss)), limitations on the incurrence of liens and certain restrictions on consolidation and merger. Cat Financial has also agreed under certain of these agreements not to exceed a certain leverage ratio (consolidated debt to consolidated net worth, calculated (1) on a monthly basis as the average of the leverage ratios determined on the last day of each of the six preceding calendar months and (2) at each December 31), to maintain a minimum interest coverage ratio (profit excluding income taxes, interest expense and net gain/(loss) from interest rate derivatives to interest expense, calculated at the end of each calendar quarter for the rolling four quarter period then most recently ended) and not to terminate, amend or modify its support agreement with us.

A breach of one or more of the covenants could result in adverse consequences that could negatively impact our business, results of operations and financial condition. These consequences may include the acceleration of amounts outstanding under certain of the facilities, triggering of an obligation to redeem certain debt securities, termination of existing unused commitments by our lenders, refusal by our lenders to extend further credit under one or more of the facilities or to enter into new facilities or the lowering or modification of our credit ratings or those of one or more of our subsidiaries.

**Sustained increases in funding obligations under our pension plans may impair our liquidity or financial condition.**

We maintain certain defined benefit pension plans for our employees, which impose on us certain funding obligations. In determining our future payment obligations under the plans, we assume certain rates of return on the plan assets and a certain level of future benefit payments. Significant adverse changes in credit or capital markets could result in actual rates of return being materially lower than projected and result in increased contribution requirements. Our assumptions for future benefit payments may also change over time and could be materially higher than originally projected. We are expecting to make contributions to our pension plans in the future, and may be required to make contributions that could be material. We may fund contributions through the use of cash on hand, the proceeds of borrowings, shares of our common

stock or a combination of the foregoing, as permitted by applicable law. Our assumptions for future benefit payments may also be materially higher than projected. These factors could significantly increase our payment obligations under the plans, and as a result, adversely affect our business and overall financial condition.

## LEGAL & REGULATORY RISKS

### **Our global operations are subject to extensive trade and anti-corruption laws and regulations.**

Due to the international scope of our operations, we are subject to a complex system of import- and export-related laws and regulations, including U.S. regulations issued by Customs and Border Protection, the Bureau of Industry and Security, the Office of Antiboycott Compliance, the Directorate of Defense Trade Controls and the Office of Foreign Assets Control, as well as the counterparts of these agencies in other countries. Any alleged or actual violations may subject us to government scrutiny, investigation and civil and criminal penalties, and may limit our ability to import or export our products or to provide services outside the United States. Furthermore, embargoes and sanctions imposed by the U.S. and other governments restricting or prohibiting sales to specific persons or countries or based on product classification may expose us to potential criminal and civil sanctions. We cannot predict the nature, scope or effect of future regulatory requirements to which our operations might be subject or in certain locations the manner in which existing laws might be administered or interpreted.

In addition, the U.S. Foreign Corrupt Practices Act and similar foreign anti-corruption laws generally prohibit companies and their intermediaries from making improper payments or providing anything of value to improperly influence foreign government officials for the purpose of obtaining or retaining business, or obtaining an unfair advantage. Recent years have seen a substantial increase in the global enforcement of anti-corruption laws. Our operations outside the United States, including in developing countries, could increase the risk of such violations. Violations of anti-corruption laws or regulations by our employees, by intermediaries acting on our behalf, or by our joint venture partners may result in severe criminal or civil sanctions, could disrupt our business, and result in an adverse effect on our reputation, business and results of operations or financial condition.

### **International trade policies may impact demand for our products and our competitive position.**

Government policies on international trade and investment such as import quotas, capital controls or tariffs, whether adopted by individual governments or addressed by regional trade blocs, can affect the demand for our products and services, impact the competitive position of our products or prevent us from being able to sell products in certain countries. The implementation of more restrictive trade policies, such as more detailed inspections, higher tariffs or new barriers to entry, in countries where we sell large quantities of products and services could negatively impact our business, results of operations and financial condition. For example, a government's adoption of "buy national" policies or retaliation by another government against such policies could have a negative impact on our results of operations.

### **We may incur additional tax expense or become subject to additional tax exposure.**

We are subject to income taxes in the United States and numerous other jurisdictions. Our future results of operations could be adversely affected by changes in the effective tax rate as a result of a change in the mix of earnings between U.S. and non-U.S. jurisdictions or among jurisdictions with differing statutory tax rates, changes in our overall profitability, changes in tax laws or treaties or in their application or interpretation,

changes in tax rates, changes in generally accepted accounting principles, changes in the valuation of deferred tax assets and liabilities, changes in the amount of earnings indefinitely reinvested in certain non-U.S. jurisdictions, the results of audits and examinations of previously filed tax returns and continuing assessments of our tax exposures. We are also subject to the continuous examination of our income tax returns by the U.S. Internal Revenue Service and other tax authorities. We regularly assess the likelihood of an adverse outcome resulting from these examinations. If our effective tax rates were to increase, or if the ultimate determination of our taxes owed is for an amount in excess of amounts previously accrued, our operating results, cash flows and financial condition could be adversely affected. For information regarding additional legal matters related to our taxes, please see Note 6 — "Income taxes" and Note 22 — "Environmental and legal matters" of Part II, Item 8 "Financial Statements and Supplementary Data" to this Annual Report on Form 10-K.

### **Costs associated with lawsuits or investigations or adverse rulings in enforcement or other legal proceedings may have an adverse effect on our results of operations.**

We are subject to a variety of legal proceedings and legal compliance risks in virtually every part of the world. We face risk of exposure to various types of claims, lawsuits and government investigations. We are involved in various claims and lawsuits related to product design, manufacture and performance liability (including claimed asbestos and welding fumes exposure), contracts, employment issues, environmental matters, intellectual property rights, tax, securities and other legal proceedings that arise in and outside of the ordinary course of our business. The industries in which we operate are also periodically reviewed or investigated by regulators, which could lead to enforcement actions, fines and penalties or the assertion of private litigation claims. It is not possible to predict with certainty the outcome of claims, investigations and lawsuits, and we could in the future incur judgments, fines or penalties or enter into settlements of lawsuits and claims that could have an adverse effect on our business, results of operations and financial condition in any particular period.

The global and diverse nature of our operations means that legal and compliance risks will continue to exist and additional legal proceedings and other contingencies, the outcome of which cannot be predicted with certainty, may arise from time to time. In addition, subsequent developments in legal proceedings may affect our assessment and estimates of loss contingencies recorded as a reserve and require us to make payments in excess of our reserves, which could have an adverse effect on our results of operations and financial condition.

### **New regulations or changes in financial services regulation could adversely impact Caterpillar and Cat Financial.**

Cat Financial's operations are highly regulated by governmental authorities in the locations where it operates, which can impose significant additional costs and/or restrictions on its business. In the U.S., for example, certain Cat Financial activities are subject to the U.S. Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank), which includes extensive provisions regulating the financial services industry. Certain aspects of Dodd-Frank remain to be implemented under the rulemaking and regulatory authority of the SEC, the CFTC and federal banking regulators. As such, Cat Financial has become and could continue to become subject to additional regulatory costs that could be significant and have an adverse effect on Cat Financial's and our results of operations and financial condition. Changes in regulations or additional regulations in the U.S. or internationally impacting the financial services industry could also add significant cost or operational constraints that might have an adverse effect on Cat Financial's and our results of operations and financial condition.

**We are subject to stringent environmental laws and regulations that impose significant compliance costs.**

Our facilities, operations and products are subject to increasingly stringent environmental laws and regulations globally, including laws and regulations governing emissions to noise, air, releases to soil and discharges to water and the generation, handling, storage, transportation, treatment and disposal of non-hazardous and hazardous waste materials. Some environmental laws impose strict, retroactive and joint and several liability for the remediation of the release of hazardous substances, even for conduct that was lawful at the time it occurred, or for the conduct of, or conditions caused by, prior operators, predecessors or other third parties. Failure to comply with environmental laws could expose us to penalties or clean-up costs, civil or criminal liability and sanctions on certain of our activities, as well as damage to property or natural resources. The potential liabilities, sanctions, damages and remediation efforts related to any non-compliance with such laws and regulations could negatively impact our ability to conduct our operations and our financial condition and results of operations. In addition, there can be no assurances that we will not be adversely affected by costs, liabilities or claims with respect to existing or subsequently

acquired operations or under present laws and regulations or those that may be adopted or imposed in the future.

Environmental laws and regulations may change from time to time, as may related interpretations and other guidance. Changes in environmental laws or regulations could result in higher expenses and payments, and uncertainty relating to environmental laws or regulations may also affect how we conduct our operations and structure our investments and could limit our ability to enforce our rights. Changes in environmental and climate change laws or regulations, including laws relating to greenhouse gas emissions, could lead to new or additional investment in product designs and could increase environmental compliance expenditures. Changes in climate change concerns, or in the regulation of such concerns, including greenhouse gas emissions, could subject us to additional costs and restrictions, including increased energy and raw materials costs. If environmental laws or regulations are either changed or adopted and impose significant operational restrictions and compliance requirements upon us or our products, they could negatively impact our business, capital expenditures, results of operations, financial condition and competitive position.

## **ITEM 1B. Unresolved Staff Comments.**

None.

## **ITEM 1C. Executive Officers of the Registrant.**

Name and age	Present Caterpillar Inc. position and date of initial election	Principal positions held during the past five years if other than Caterpillar Inc. position currently held
D. James Umpleby, III (60)	Chairman of the Board (2018) and Chief Executive Officer (2017)	Group President (2013-2016)
Andrew R.J. Bonfield (56)	Chief Financial Officer (2018)	Group Chief Financial Officer for a multinational electricity and gas utility company (2010-2018)
Bob De Lange (49)	Group President (2017)	Vice President (2015-2016), Worldwide Product Manager, Medium Wheel Loaders, (2013-2014)
Denise C. Johnson (52)	Group President (2016)	Vice President (2012-2016)
Thomas A. Pellette (56)	Group President (2015)	Vice President (2013-2015)
Ramin Younessi (54)	Group President (2018)	Vice President (2013-2018)
Suzette M. Long (53)	General Counsel and Corporate Secretary (2017)	Interim Executive Vice President, Law and Public Policy (2017), Deputy General Counsel (2013-2017)
Cheryl C. Johnson (58)	Chief Human Resources Officer (2017)	Executive Vice President of Human Resources for a global multi-industry aerospace, defense and industrial manufacturing company (2012-2017)
Jananne A. Copeland (56)	Chief Accounting Officer (2007)	

## **ITEM 2. Properties.**

### General Information

Caterpillar's operations are highly integrated. Although the majority of our plants are involved primarily in production relating to our Construction Industries, Resource Industries or Energy & Transportation segments, several plants are involved in manufacturing relating to more than one business segment. In addition, several plants reported in our financial statements under the All Other segments are involved in the manufacturing of components that are used in the assembly of products for more than one business segment. Caterpillar's parts distribution centers

are involved in the storage and distribution of parts for Construction Industries, Resource Industries and Energy & Transportation. The research and development activities carried on at our Technical Center in Mossville, Illinois involve products for Construction Industries, Resource Industries and Energy & Transportation.

We believe the properties we own to be generally well maintained and adequate for present use. Through planned capital expenditures, we expect these properties to remain adequate for future needs. Properties we lease are covered by leases expiring over terms of generally one to ten years. We do not anticipate any difficulty in

retaining occupancy of any leased facilities, either by renewing leases prior to expiration or by replacing them with equivalent leased facilities.

### **Headquarters and Other Key Offices**

Our corporate headquarters are in leased offices located in Deerfield, Illinois. Our Financial Products business is headquartered in offices in Nashville, Tennessee. Additional key offices are located inside and outside the United States.

### **Technical Center, Training Centers, Demonstration Areas and Proving Grounds**

We operate Technical Centers located in Mossville, Illinois; Wuxi, China; and Chennai, India. Our demonstration centers are located Tinaja Hills, Arizona; Edwards, Illinois; Chichibu, Japan and Malaga, Spain. We have various other technical and training centers, demonstration areas and proving grounds located both inside and outside the United States.

### **Parts Distribution Centers**

Distribution of our parts is conducted from parts distribution centers inside and outside the United States. We operate parts distribution centers in the following locations: Arvin, California; Denver, Colorado; Miami, Florida; Atlanta, Georgia; Morton, Illinois; St. Paul, Minnesota; Clayton, Ohio; York, Pennsylvania; Waco, Texas; Spokane, Washington; Melbourne, Australia; Queensland, Australia; Grimbergen, Belgium; Piracicaba, Brazil; Shanghai, China; Sagami, Japan; San Luis Potosi, Mexico; Singapore, Republic of Singapore; Moscow, Russia; Johannesburg, South Africa; and Dubai, United Arab Emirates. We also own or lease other facilities that support our distribution activities.

### **Remanufacturing and Components**

Remanufacturing of our products is reported in our Energy & Transportation segment and is conducted primarily at the facilities in the following locations: Franklin, Indiana; Corinth, Mississippi; Prentiss County, Mississippi; West Fargo, North Dakota; Piracicaba, Brazil; Shanghai, China; Nuevo Laredo, Mexico; and Shrewsbury, United Kingdom.

Component manufacturing is reported in the All Other segments and is conducted primarily at facilities in the following locations: East Peoria, Illinois; Mapleton, Illinois; Peoria, Illinois; Menominee, Michigan; Bonville, Missouri; West Plains, Missouri; Goldsboro, North Carolina; Sumter, South Carolina; Tianjin, China; Xuzhou, China; Atessa, Italy; Bazzano, Italy; Frosinone, Italy; San Eusebio, Italy; Ramos Arizpe, Mexico; Pyeongtaek, South Korea; and Skinningrove, United Kingdom.

We also lease or own other facilities that support our remanufacturing and component manufacturing activities.

### **Manufacturing**

Manufacturing of products for our Construction Industries, Resource Industries and Energy & Transportation segments is conducted primarily at the locations listed below. These facilities are believed to be suitable for their intended purposes, with adequate capacities for current and projected needs for existing products.

Our principal manufacturing facilities include those used by the following segments in the following locations:

Segment	U.S. Facilities	Facilities Outside the U.S.
<b>Construction Industries</b>	<b>Arkansas:</b> North Little Rock <b>Georgia:</b> Athens, LaGrange <b>Illinois:</b> Decatur, East Peoria <b>Kansas:</b> Wamego <b>Minnesota:</b> Brooklyn Park <b>North Carolina:</b> Clayton, Sanford <b>Texas:</b> Victoria, Waco	<b>Brazil:</b> Campo Largo, Piracicaba <b>China:</b> Suzhou, Wujiang, Xuzhou, Qingzhou <b>France:</b> Grenoble, Echirolles <b>Hungary:</b> Godollo <b>India:</b> Thiruvallar <b>Indonesia:</b> Jakarta <b>Italy:</b> Minerbio <b>Japan:</b> Akashi <b>Mexico:</b> Torreon <b>Netherlands:</b> Den Bosch <b>Poland:</b> Janow, Sosnowiec <b>Thailand:</b> Rayong <b>United Kingdom:</b> Desford, Stockton
<b>Resource Industries</b>	<b>Illinois:</b> Aurora, Decatur, East Peoria, Joliet <b>South Carolina:</b> Sumter <b>Tennessee:</b> Dyersburg <b>Texas:</b> Denison <b>Wisconsin:</b> South Milwaukee	<b>China:</b> Wuxi <b>Germany:</b> Dortmund, Lunen <b>India:</b> Thiruvallur <b>Indonesia:</b> Batam <b>Italy:</b> Jesi <b>Mexico:</b> Acuna, Monterrey, Reynosa <b>Russia:</b> Tosno <b>Thailand:</b> Rayong <b>United Kingdom:</b> Peterlee, Springvale
<b>Energy &amp; Transportation</b>	<b>Alabama:</b> Albertville, Montgomery <b>California:</b> San Diego <b>Georgia:</b> Griffin <b>Illinois:</b> Island Lake, LaGrange, Mossville, Mapleton, Pontiac <b>Indiana:</b> Lafayette, Muncie <b>Kentucky:</b> Decoursey, Mayfield <b>Oklahoma:</b> Broken Arrow <b>North Carolina:</b> Winston-Salem <b>Texas:</b> Channelview, DeSoto, Mabank, San Antonio, Schertz, Seguin, Sherman	<b>Australia:</b> Cardiff, Perth, Redbank, Revesby <b>Brazil:</b> Curitiba, Hortolandia, Piracicaba, Sete Lagoas <b>China:</b> Tianjin, Wuxi <b>Czech Republic:</b> Zatec, Zebrak <b>Germany:</b> Kiel, Mannheim, Rostock <b>India:</b> Aurangabad, Hosur <b>Italy:</b> Pistoria <b>Mexico:</b> San Luis Potosi, Tijuana <b>Republic of Singapore:</b> Singapore <b>Sweden:</b> Ockero Islands <b>United Kingdom:</b> Larne, Peterborough, Sandiacre, South Queensferry, Stafford, Wimborne

## ITEM 3. Legal Proceedings.

Certain legal proceedings in which we are involved are discussed in Note 22 — “Environmental and legal matters” of Part II, Item 8 “Financial Statements and Supplementary Data” and should be considered an integral part of Part I, Item 3 “Legal Proceedings.”

## ITEM 4. Mine Safety Disclosures.

Not applicable.

## PART II

### ITEM 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

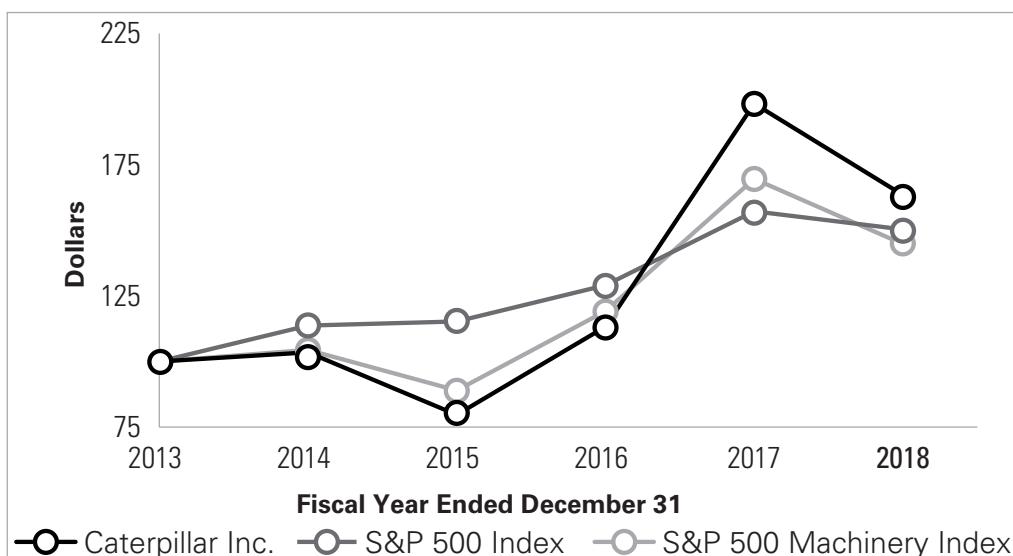
#### Common Stock (NYSE: CAT)

***Listing Information:*** Caterpillar common stock is listed on the New York Stock Exchange in the United States, and on stock exchanges in France and Switzerland.

***Number of Shareholders:*** Shareholders of record at the end of 2018 totaled 26,938, compared with 27,992 at the end of 2017.

#### **Performance Graph: Total Cumulative Shareholder Return for Five-Year Period Ending December 31, 2018**

The graph below shows the cumulative shareholder return assuming an investment of \$100 on December 31, 2013, and reinvestment of dividends issued thereafter.



	2013	2014	2015	2016	2017	2018
Caterpillar Inc.	\$ 100.00	\$ 103.48	\$ 79.70	\$ 113.26	\$ 198.25	\$ 163.44
S&P 500	\$ 100.00	\$ 113.69	\$ 115.26	\$ 129.05	\$ 157.22	\$ 150.33
S&P 500 Machinery	\$ 100.00	\$ 104.42	\$ 88.98	\$ 119.18	\$ 169.59	\$ 144.76

#### Non-U.S. Employee Stock Purchase Plans

As of December 31, 2018, we had 23 employee stock purchase plans (the "EIP Plans") administered outside the United States for our non-U.S. employees, which had approximately 11,000 active participants in the aggregate. During the fourth quarter of 2018, approximately 123,000 shares of Caterpillar common stock were purchased by the EIP Plans pursuant to the terms of such plans.

Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased <sup>2,3,4</sup>	Average Price Paid per Share <sup>2,3,4</sup>	Total Number of Shares Purchased as Part of Publicly Announced Program	Approximate Dollar Value of Shares that May Yet be Purchased under the Program (in billions) <sup>1</sup>
October 1-31, 2018	7,492,531	\$ 124.66	7,492,531	\$ 2.609
November 1-30, 2018	5,622,285	\$ 125.89	5,622,285	\$ 1.901
December 1-31, 2018	1,754,824	\$ 126.19	1,754,824	\$ 1.680
<b>Total</b>	<b>14,869,640</b>	<b>\$ 125.30</b>	<b>14,869,640</b>	

- 1 In January 2014, the Board of Directors authorized the repurchase of up to \$10.0 billion of Caterpillar common stock, which expired on December 31, 2018 (the 2014 Authorization). In July 2018, the Board approved a new share repurchase authorization of up to \$10.0 billion of Caterpillar common stock effective January 1, 2019, with no expiration.
- 2 During the third quarter of 2018, we entered into an accelerated stock repurchase (ASR) with a third-party financial institution to purchase \$750 million of our common stock. In August 2018, upon payment of the \$750 million to the financial institution, we received 4.8 million shares. In October 2018, upon final settlement of the August 2018 ASR, we received 0.4 million shares at an average price of \$143.31.
- 3 During the fourth quarter of 2018, we entered into an ASR with a third-party financial institution to purchase \$750 million of our common stock. In October 2018, upon payment of \$750 million to the financial institution, we received 6.0 million shares. In December 2018, upon final settlement of the ASR, we received an additional 0.1 million shares. In total, we repurchased 6.1 million shares under this ASR at an average price per share of \$124.40.
- 4 In October, November, and December of 2018, we repurchased 1.1 million, 5.6 million, and 1.7 million additional shares respectively, for an aggregate of \$1.0 billion in open market transactions at an average price per share of \$118.28, \$125.89, and \$126.29, respectively. Some purchases made during the fourth quarter of 2018 were made pursuant to a trading plan meeting the requirements of Rule 10b5-1 under the Securities Exchange Act of 1934.

Share repurchases in the table above are reported based on the trade dates.

## ITEM 6. Selected Financial Data.

### Five-year Financial Summary

(Dollars in millions except per share data)	2018	2017	2016	2015	2014
<b>Years ended December 31,</b>					
Sales and revenues	\$ 54,722	\$ 45,462	\$ 38,537	\$ 47,011	\$ 55,184
Percent inside the United States	41%	41%	41%	41%	38%
Percent outside the United States	59%	59%	59%	59%	62%
Sales	\$ 51,822	\$ 42,676	\$ 35,773	\$ 44,147	\$ 52,142
Revenues	\$ 2,900	\$ 2,786	\$ 2,764	\$ 2,864	\$ 3,042
Profit (loss) <sup>1</sup>	\$ 6,147	\$ 754	\$ (67)	\$ 2,512	\$ 2,452
Profit (loss) per common share <sup>2</sup>	\$ 10.39	\$ 1.27	\$ (0.11)	\$ 4.23	\$ 3.97
Profit (loss) per common share—diluted <sup>3</sup>	\$ 10.26	\$ 1.26	\$ (0.11)	\$ 4.18	\$ 3.90
Dividends declared per share of common stock	\$ 3.36	\$ 3.11	\$ 3.08	\$ 3.01	\$ 2.70
Return on average common shareholders' equity <sup>4</sup>	44.1%	5.6%	(0.5%)	15.8%	13.0%
Capital expenditures:					
Property, plant and equipment	\$ 1,276	\$ 898	\$ 1,109	\$ 1,388	\$ 1,539
Equipment leased to others	\$ 1,640	\$ 1,438	\$ 1,819	\$ 1,873	\$ 1,840
Depreciation and amortization	\$ 2,766	\$ 2,877	\$ 3,034	\$ 3,046	\$ 3,163
Research and development expenses <sup>5</sup>	\$ 1,850	\$ 1,842	\$ 1,853	\$ 2,134	\$ 2,107
As a percent of sales and revenues	3.4%	4.1%	4.8%	4.5%	3.8%
Average number of employees	101,500	96,000	99,500	110,800	115,600
<b>December 31,</b>					
Total assets	\$ 78,509	\$ 76,962	\$ 74,704	\$ 78,342	\$ 84,498
Long-term debt due after one year:					
Consolidated	\$ 25,000	\$ 23,847	\$ 22,818	\$ 25,169	\$ 27,696
Machinery, Energy & Transportation	\$ 8,005	\$ 7,929	\$ 8,436	\$ 8,960	\$ 9,445
Financial Products	\$ 16,995	\$ 15,918	\$ 14,382	\$ 16,209	\$ 18,251
Total debt:					
Consolidated	\$ 36,553	\$ 34,878	\$ 36,783	\$ 38,013	\$ 39,195
Machinery, Energy & Transportation	\$ 8,015	\$ 7,936	\$ 9,152	\$ 9,486	\$ 9,964
Financial Products	\$ 28,538	\$ 26,942	\$ 27,631	\$ 28,527	\$ 29,231

1 Profit (loss) attributable to common shareholders.

2 Computed on weighted-average number of shares outstanding.

3 Computed on weighted-average number of shares outstanding diluted by assumed exercise of stock-based compensation awards, using the treasury stock method. In 2016, the assumed exercise of stock-based compensation awards was not considered because the impact would be antidilutive.

4 Represents profit (loss) divided by average shareholders' equity (beginning of year shareholders' equity plus end of year shareholders' equity divided by two).

5 Effective January 1, 2018, we adopted new accounting guidance issued by the FASB related to the presentation of net periodic pension costs and net periodic postretirement benefit costs. The change was applied retrospectively to prior years. For further information see Note 1J - "Operations and summary of significant accounting policies - New Accounting Guidance" of Part II, Item 8 "Financial Statements and Supplementary Data".

Additional information required by Item 6 is included in Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations."

## ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

This Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our discussion of cautionary statements and significant risks to the company's business under Item 1A. Risk Factors of the 2018 Form 10-K.

### OVERVIEW

Our sales and revenues for 2018 were \$54.722 billion, a 20 percent increase from 2017 sales and revenues of \$45.462 billion. The increase was primarily due to higher **sales volume**, mostly due to improved demand across all regions and across the three primary segments. Profit per share for 2018 was \$10.26, compared to profit per share of \$1.26 in 2017. Profit was \$6.147 billion in 2018, compared with \$754 million in 2017. The increase was primarily due to lower tax expense, higher sales volume, decreased **restructuring costs** and improved **price realization**. The increase was partially offset by higher **manufacturing costs** and selling, general and administrative (SG&A) and research and development (R&D) expenses and lower profit from the **Financial Products Segment**.

Fourth-quarter 2018 sales and revenues were \$14.342 billion, up \$1.446 billion, or 11 percent, from \$12.896 billion in the fourth quarter of 2017. Fourth-quarter 2018 profit was \$1.78 per share, compared with a loss of \$2.18 per share in the fourth quarter of

2017. Fourth-quarter 2018 profit was \$1.048 billion, compared with a loss of \$1.299 billion in 2017.

#### Highlights for 2018 include:

- Sales and revenues in 2018 were \$54.722 billion, up 20 percent from 2017. Sales improved in all regions and across the three primary segments.
- Operating profit as a percent of sales and revenues was 15.2 percent in 2018, compared with 9.8 percent in 2017. **Adjusted operating profit margin** was 15.9 percent in 2018, compared with 12.5 percent in 2017.
- Profit was \$10.26 per share for 2018, and excluding the items in the table below, **adjusted profit per share** was \$11.22. For 2017 profit was \$1.26 per share, and excluding the items in the table below, adjusted profit per share was \$6.88.
- In order for our results to be more meaningful to our readers, we have separately quantified the impact of several significant items:

(Millions of dollars)	Full Year 2018		Full Year 2017	
	Profit Before Taxes	Profit Per Share	Profit Before Taxes	Profit Per Share
Profit	\$ 7,822	\$ 10.26	\$ 4,082	\$ 1.26
Restructuring costs	386	0.50	1,256	1.68
<b>Mark-to-market losses</b>	495	0.64	301	0.26
Deferred tax valuation allowance adjustments	—	(0.01)	—	(0.18)
U.S. tax reform impact	—	(0.17)	—	3.95
Gain on sale of equity investment	—	—	(85)	(0.09)
Adjusted profit	\$ 8,703	\$ 11.22	\$ 5,554	\$ 6.88

- **Machinery, Energy & Transportation (ME&T)** operating cash flow for 2018 was about \$6.3 billion, more than sufficient to cover capital expenditures and dividends. ME&T operating cash flow for 2017 was about \$5.5 billion.

#### Restructuring Costs

In recent years, we have incurred substantial restructuring costs to achieve a flexible and competitive cost structure. During 2018, we incurred \$386 million of restructuring costs related to restructuring actions across the company. During 2017, we incurred \$1.256 billion of restructuring costs with about half related to the closure of the

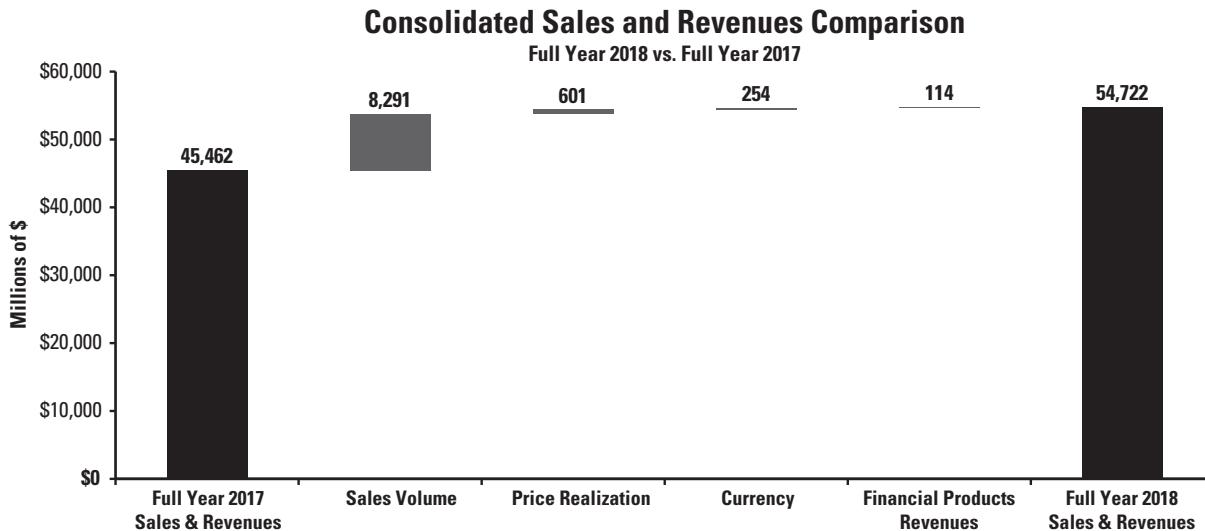
facility in Gosselies, Belgium, and the remainder related to other restructuring actions across the company. Although we expect restructuring to continue as part of ongoing business activities, restructuring costs should be lower in 2019 than 2018.

#### Notes:

- Glossary of terms included on pages 33-34; first occurrence of terms shown in bold italics.
- Information on non-GAAP financial measures is included on pages 42-43.

## 2018 COMPARED WITH 2017

### CONSOLIDATED SALES AND REVENUES



The chart above graphically illustrates reasons for the change in Consolidated Sales and Revenues between 2017 (at left) and 2018 (at right). Items favorably impacting sales and revenues appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting sales and revenues appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees.

Total sales and revenues were \$54.722 billion in 2018, an increase of \$9.260 billion, or 20 percent, compared with \$45.462 billion in 2017. The increase was primarily due to higher sales volume driven by improved demand for equipment across the three primary segments, including favorable changes in dealer inventories. Favorable price realization across the three primary segments also contributed to the sales improvement. In addition, sales were higher due to **currency** impacts, primarily from a stronger euro. Financial Products' revenues increased slightly.

Sales increased in all regions, with the largest sales increase in North America, which improved 23 percent as strong economic conditions in key end markets drove higher demand. Also contributing to higher sales was an increase in dealer inventories during 2018, compared with dealer inventories that were about flat in 2017.

Sales increased 13 percent in **Latin America** primarily due to stabilizing economic conditions in several countries in the region that resulted in improved demand from low levels.

**EAME** sales increased 16 percent primarily due to higher demand, including favorable changes in dealer inventories. The improvement in demand was primarily in Europe. The impact of a stronger euro and favorable price realization also contributed to higher sales. The impact of changes in dealer inventories was favorable as dealer inventories increased more significantly in 2018 than in 2017.

Asia/Pacific sales increased 28 percent primarily due to higher demand in several countries across the region, including favorable changes in dealer inventories and favorable price realization. Dealer inventories increased during 2018 as compared with dealer inventories that were about flat in 2017.

Dealer machine and engine inventories increased about \$2.3 billion in 2018, compared with an increase of about \$100 million in 2017. Dealers are independent, and the reasons for changes in their inventory levels vary, including their expectations of future demand and product delivery times. Dealers' demand expectations take into account seasonal changes, macroeconomic conditions, machine rental rates and other factors. Delivery times can vary based on availability of product from Caterpillar factories and product distribution centers.

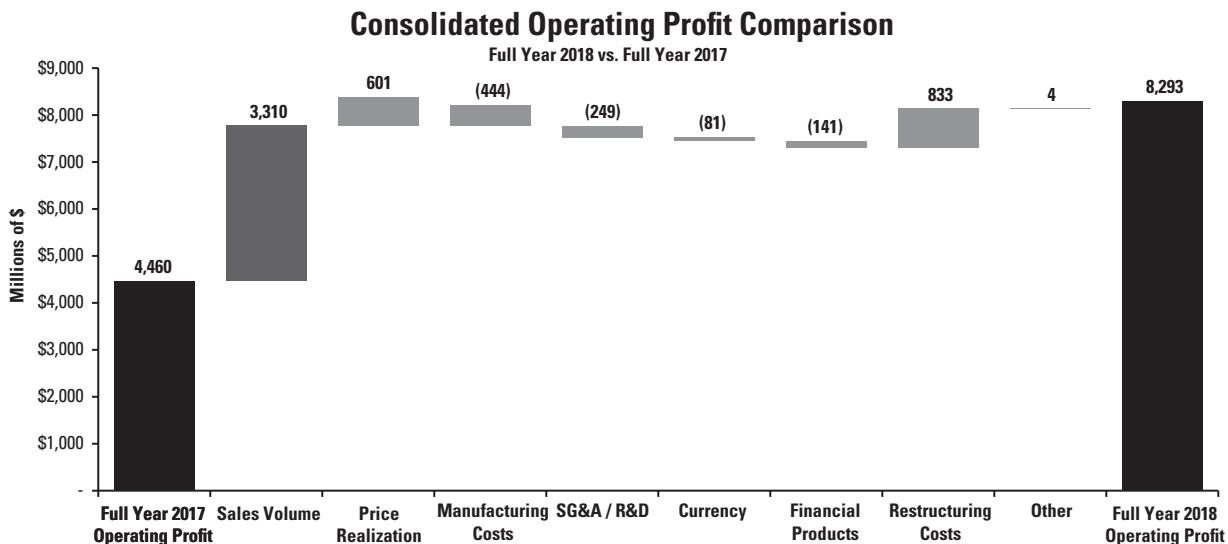
### Sales and Revenues by Segment

(Millions of dollars)	2017	Sales Volume	Price Realization	Currency	Inter-Segment/Other	2018	\$ Change	% Change
<b>Construction Industries</b>	\$ 19,240	\$ 3,663	\$ 122	\$ 198	\$ 14	\$ 23,237	\$ 3,997	21%
<b>Resource Industries</b>	7,861	2,082	316	(14)	25	10,270	2,409	31%
<b>Energy &amp; Transportation</b>	19,382	2,637	163	68	535	22,785	3,403	18%
<b>All Other Segments</b>	570	(26)	(1)	3	(64)	482	(88)	(15%)
<b>Corporate Items and Eliminations</b>	(4,377)	(65)	1	(1)	(510)	(4,952)	(575)	
<b>Machinery, Energy &amp; Transportation</b>	42,676	8,291	601	254	—	51,822	9,146	21%
Financial Products Segment	3,093	—	—	—	186	3,279	186	6%
Corporate Items and Eliminations	(307)	—	—	—	(72)	(379)	(72)	
<b>Financial Products Revenues</b>	2,786	—	—	—	114	2,900	114	4%
<b>Consolidated Sales and Revenues</b>	<u>\$ 45,462</u>	<u>\$ 8,291</u>	<u>\$ 601</u>	<u>\$ 254</u>	<u>\$ 114</u>	<u>\$ 54,722</u>	<u>\$ 9,260</u>	<u>20%</u>

**Sales and Revenues by Geographic Region**

(Millions of dollars)	North America		Latin America		EAME		Asia/Pacific		External Sales and Revenues		Inter-Segment		Total Sales and Revenues	
	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg
<b>2018</b>														
Construction Industries	\$ 10,754	23%	\$ 1,479	6%	\$ 4,410	17%	\$ 6,473	24%	\$ 23,116	21%	\$ 121	13%	\$ 23,237	21%
Resource Industries	3,357	30%	1,647	29%	2,217	25%	2,667	43%	9,888	32%	382	7%	10,270	31%
Energy & Transportation	9,685	22%	1,331	6%	4,934	11%	2,882	25%	18,832	18%	3,953	16%	22,785	18%
All Other Segments	63	(10%)	3	—%	18	(67%)	70	37%	154	(13%)	328	(16%)	482	(15%)
Corporate Items and Eliminations	(155)		—		(11)		(2)		(168)		(4,784)		(4,952)	
<b>Machinery, Energy &amp; Transportation</b>	<b>23,704</b>	<b>23%</b>	<b>4,460</b>	<b>13%</b>	<b>11,568</b>	<b>16%</b>	<b>12,090</b>	<b>28%</b>	<b>51,822</b>	<b>21%</b>	—	—%	<b>51,822</b>	<b>21%</b>
Financial Products Segment	2,153	7%	281	(8%)	387	(7%)	458	26%	3,279	6%	—	—%	3,279	6%
Corporate Items and Eliminations	(234)		(46)		(26)		(73)		(379)		—		(379)	
<b>Financial Products Revenues</b>	<b>1,919</b>	<b>6%</b>	<b>235</b>	<b>(10%)</b>	<b>361</b>	<b>(10%)</b>	<b>385</b>	<b>24%</b>	<b>2,900</b>	<b>4%</b>	—	—%	<b>2,900</b>	<b>4%</b>
<b>Consolidated Sales and Revenues</b>	<b>\$ 25,623</b>	<b>22%</b>	<b>\$ 4,695</b>	<b>12%</b>	<b>\$ 11,929</b>	<b>15%</b>	<b>\$ 12,475</b>	<b>28%</b>	<b>\$ 54,722</b>	<b>20%</b>	<b>\$ —</b>	<b>—%</b>	<b>\$ 54,722</b>	<b>20%</b>
<b>2017</b>														
Construction Industries	\$ 8,742		\$ 1,396		\$ 3,760		\$ 5,235		\$ 19,133		\$ 107		\$ 19,240	
Resource Industries	2,582		1,281		1,775		1,866		7,504		357		7,861	
Energy & Transportation	7,959		1,261		4,431		2,313		15,964		3,418		19,382	
All Other Segments	70		3		54		51		178		392		570	
Corporate Items and Eliminations	(97)		(1)		(6)		1		(103)		(4,274)		(4,377)	
<b>Machinery, Energy &amp; Transportation</b>	<b>19,256</b>		<b>3,940</b>		<b>10,014</b>		<b>9,466</b>		<b>42,676</b>		—		<b>42,676</b>	
Financial Products Segment	2,006		306		418		363		3,093		—		3,093	
Corporate Items and Eliminations	(190)		(46)		(19)		(52)		(307)		—		(307)	
<b>Financial Products Revenues</b>	<b>1,816</b>		<b>260</b>		<b>399</b>		<b>311</b>		<b>2,786</b>		—		<b>2,786</b>	
<b>Consolidated Sales and Revenues</b>	<b>\$ 21,072</b>		<b>\$ 4,200</b>		<b>\$ 10,413</b>		<b>\$ 9,777</b>		<b>\$ 45,462</b>		<b>\$ —</b>		<b>\$ 45,462</b>	

## CONSOLIDATED OPERATING PROFIT



The chart above graphically illustrates reasons for the change in Consolidated Operating Profit between 2017 (at left) and 2018 (at right). Items favorably impacting operating profit appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting operating profit appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees. The bar entitled Other includes **consolidating adjustments** and **Machinery, Energy & Transportation other operating (income) expenses**.

Operating profit was \$8.293 billion in 2018, an increase of \$3.833 billion, or 86 percent, compared with \$4.460 billion in 2017. The increase was primarily due to higher sales volume and lower restructuring costs. Higher manufacturing costs and increased SG&A/R&D expenses were mostly offset by favorable price realization.

Manufacturing costs were higher due to increased material and freight costs, partially offset by lower warranty expense. Material costs were higher primarily due to increases in steel prices. The impact of recently imposed tariffs on material costs was about \$110 million during 2018. We expect higher expense in 2019 due to the full-year impact of tariffs. Freight costs were unfavorable primarily due to supply chain inefficiencies as the industry responds to strong global demand.

For 2019, we expect short-term incentive compensation expense will be significantly lower than 2018. We also expect favorable price realization to about offset higher costs, excluding short-term incentive compensation expense.

SG&A/R&D expenses increased primarily due to investments aligned with the company's strategic growth initiatives.

Restructuring costs were \$394 million in 2018, related to restructuring actions across the company. In 2017, we incurred \$1.227 billion of restructuring costs with about half related to the closure of the facility in Gosselies, Belgium, and the remainder related to other restructuring actions across the company.

Short-term incentive compensation expense is directly related to financial and operational performance, measured against targets set annually. Short-term incentive compensation expense in 2018 was about \$1.4 billion, nearly the same as 2017.

### Profit (Loss) by Segment

(Millions of dollars)	2018	2017	\$ Change	% Change
Construction Industries	\$ 4,174	\$ 3,255	\$ 919	28%
Resource Industries	1,603	698	905	130%
Energy & Transportation	3,938	2,856	1,082	38%
All Other Segments	23	(44)	67	152%
Corporate Items and Eliminations	(1,583)	(2,659)	1,076	
<b>Machinery, Energy &amp; Transportation</b>	<b>8,155</b>	<b>4,106</b>	<b>4,049</b>	<b>99%</b>
Financial Products Segment	505	792	(287)	(36%)
Corporate Items and Eliminations	17	(116)	133	
<b>Financial Products</b>	<b>522</b>	<b>676</b>	<b>(154)</b>	<b>(23%)</b>
Consolidating Adjustments	(384)	(322)	(62)	
<b>Consolidated Operating Profit</b>	<b>\$ 8,293</b>	<b>\$ 4,460</b>	<b>\$ 3,833</b>	<b>86%</b>

### Other Profit/Loss Items

- **Other income/expense** in 2018 was expense of \$67 million, compared with income of \$153 million in 2017. The unfavorable change was primarily a result of an unfavorable impact from equity securities in Insurance Services. Effective January 1, 2018, we adopted a new U.S. GAAP accounting rule that requires our equity securities to be measured at fair value through earnings. Previously, the fair value adjustments for these securities were

reported in equity until the securities were sold or an impairment was recognized. We adopted the standard using the modified retrospective approach, with no change to prior year financial statements. During 2018, we recognized a loss of \$33 million related to fair value adjustments. During 2017, we recognized gains on sales of securities of \$104 million. In addition, the absence of a 2017 pretax gain of \$85 million on the sale of Caterpillar's equity investment in IronPlanet contributed to the unfavorable change.

- The **provision for income taxes** for 2018 reflects an annual effective tax rate of 24.1 percent, compared with 27.7 percent for the full year of 2017, excluding the items discussed below. The decrease was primarily due to the reduction in the U.S. corporate tax rate beginning January 1, 2018, along with other changes in the geographic mix of profits from a tax perspective.

We have completed our accounting for the income tax effects of U.S. tax reform legislation and included measurement period adjustments in 2018 of \$104 million to reduce the provisionally estimated charge of \$2.371 billion recognized in 2017. A \$154 million benefit revised the estimated impact of the write-down of U.S. net deferred tax assets to reflect the reduction in the U.S. corporate tax rate from 35 percent to 21 percent. This benefit primarily related to the decision to make an additional discretionary pension contribution of \$1.0 billion to U.S. pension plans in 2018 which was treated as deductible on the 2017 U.S. tax return. A \$50 million charge revised the provisionally estimated cost of a mandatory deemed repatriation of non-U.S. earnings, including changes in the deferred tax liability related to the amount of earnings considered not indefinitely reinvested as well as the amount of unrecognized tax benefits and state tax liabilities associated with these tax positions.

The provision for income taxes in 2018 and 2017 also included non-cash benefits of \$63 million and \$111 million, respectively, from reductions in the valuation allowance against U.S. state deferred tax assets due to improved profits in the United States. An additional benefit of \$25 million was included in 2018 due to the release of a valuation allowance for a certain non-U.S. subsidiary. The provision for income taxes in 2018 also included a charge of \$59 million to correct for an error which resulted in an understatement of the valuation allowance offsetting deferred tax assets for prior years. This error had the effect of overstating profit by \$17 million and \$33 million for 2017 and 2016, respectively. Management has concluded that the error was not material to any period presented. In addition, a tax benefit of \$56 million was recorded in 2018, compared with \$64 million in 2017, for the settlement of stock-based compensation awards with associated tax deductions in excess of cumulative U.S. GAAP compensation expense.

We expect the annual effective tax rate will be higher in 2019. The anticipated increase primarily relates to the application of U.S. tax reform provisions to earnings of non-U.S. subsidiaries which do not have a calendar fiscal year end. Certain provisions did not apply to these subsidiaries in 2018.

### **Construction Industries**

Construction Industries' total sales were \$23.237 billion in 2018, compared with \$19.240 billion in 2017. The increase was mostly due to higher sales volume for construction equipment. Sales were also higher due to currency impacts, primarily from a stronger euro.

- Sales volume increased primarily due to higher demand for construction equipment and the impact of favorable changes in dealer inventories. Dealer inventories increased significantly more during 2018 than during 2017.

Sales increased in all regions.

- In North America, the sales increase was primarily due to higher demand for construction equipment, primarily to support oil

and gas activities, including pipelines, non-residential building construction and infrastructure activities. In addition, sales increased due to the favorable impact of dealer inventories, which increased during 2018, compared with a slight decrease during 2017. We believe the strength of the U.S. economy, continued pipeline construction and state and local funding for infrastructure development will be favorable to sales in 2019.

- Although construction activities remained weak in Latin America, sales were higher in the region.
- Sales increased in EAME primarily due to higher demand and the favorable impact of currency, mostly from a stronger euro. Higher demand was driven by increased construction activities across several countries in the region. Favorable price realization also contributed to the sales increase.
- Sales in Asia/Pacific were higher in several countries in the region, most significantly in China, stemming from increased building construction and infrastructure investment. Favorable changes in dealer inventories contributed to the sales improvement as dealer inventories increased in 2018 and were about flat in 2017. In 2019, we expect demand in China to be about flat after two years of significant growth.

Construction Industries' profit was \$4.174 billion in 2018, compared with \$3.255 billion in 2017. The increase in profit was a result of higher sales volume and favorable price realization, partially offset by higher material and freight costs, and increased SG&A/R&D expenses, partially due to spending for strategic growth initiatives.

Construction Industries' profit as a percent of total sales was 18.0 percent in 2018, compared with 16.9 percent in 2017.

### **Resource Industries**

Resource Industries' total sales were \$10.270 billion in 2018, an increase of \$2.409 billion from 2017. The increase was primarily due to higher demand for both mining and heavy construction equipment, including aftermarket parts. Favorable commodity price levels and increased mining production contributed to higher mining equipment sales. In addition, increased sales to heavy construction, quarry and aggregate customers were driven by positive global economic growth. Resource Industries' customers globally continue to focus on improving productivity and efficiency of existing machine assets, thereby extending equipment life cycles and lowering operating costs. Rebuild, overhaul and maintenance activity was robust, resulting in higher aftermarket parts sales. Favorable price realization also contributed to the sales improvement. In 2019, we believe commodity market fundamentals will remain supportive for investment and mining companies will increase their capital expenditures. We expect demand for heavy construction, quarry and aggregate equipment will remain strong in 2019.

Resource Industries' profit was \$1.603 billion in 2018, compared with \$698 million in 2017. The improvement was mostly due to higher sales volume and favorable price realization, partially offset by increased manufacturing costs and unfavorable currency impacts. Manufacturing costs were unfavorable as lower warranty expense was more than offset by higher freight and material costs.

Resource Industries' profit as a percent of total sales was 15.6 percent in 2018, compared with 8.9 percent in 2017.

## **Energy & Transportation**

### **Sales by Application**

(Millions of dollars)	2018	2017	\$ Change	% Change
Oil and Gas	\$ 5,763	\$ 4,424	\$ 1,339	30%
Power Generation	4,334	3,551	783	22%
Industrial	3,640	3,445	195	6%
Transportation	5,095	4,544	551	12%
<b>External Sales</b>	<b>18,832</b>	<b>15,964</b>	<b>2,868</b>	<b>18%</b>
Inter-Segment	3,953	3,418	535	16%
<b>Total Sales</b>	<b>\$ 22,785</b>	<b>\$ 19,382</b>	<b>\$ 3,403</b>	<b>18%</b>

Energy & Transportation's total sales were \$22.785 billion in 2018, compared with \$19.382 billion in 2017. The increase was primarily due to higher sales volume across all applications. Favorable price realization also contributed to the increase in sales.

- **Oil and Gas** – Sales increased due to higher demand in North America for well servicing and gas compression applications. Growth in U.S. onshore oil and gas drove increased sales for reciprocating engines and related aftermarket parts. Sales of turbines and turbine-related services were higher for production applications.
- **Power Generation** – Sales improved across all regions, with the largest increase in North America, primarily for reciprocating engine applications including data centers, and for aftermarket parts. In addition, sales increased in EAME from reciprocating engine projects, turbines and turbine-related services and favorable currency.
- **Industrial** – Sales were higher in Asia/Pacific and North America, primarily due to improving economic conditions supporting higher engine sales into industrial applications. Sales in EAME were about flat as economic uncertainty in a few countries in the Middle East was mostly offset by favorable currency impacts.
- **Transportation** – Sales were higher for rail services driven by acquisitions in Asia/Pacific and EAME and increased rail traffic in North America. Marine sales were higher in Asia/Pacific, led by increased activity in the ferry sector.

Energy & Transportation's profit was \$3.938 billion in 2018, compared with \$2.856 billion in 2017. The improvement was due to higher sales volume and favorable price realization. This was partially offset due to increased spending for strategic growth initiatives and higher freight costs.

Energy & Transportation's profit as a percent of total sales was 17.3 percent in 2018, compared with 14.7 percent in 2017.

### **Financial Products Segment**

Financial Products' segment revenues were \$3.279 billion, an increase of \$186 million, or 6 percent, from 2017. The increase was primarily due to higher average financing rates and higher average **earning assets** in North America and Asia/Pacific. These favorable impacts were partially offset by lower intercompany lending activity in North America, lower average earning assets in Latin America and lower average financing rates in Europe.

Financial Products' segment profit was \$505 million in 2018, compared with \$792 million in 2017. The decrease was primarily due to an increase in the provision for credit losses at Cat Financial, an unfavorable impact from equity securities in Insurance Services and lower intercompany lending activity. These unfavorable impacts, which are not expected to recur in 2019, were partially offset by higher average earning assets and an increase in net yield on average earning assets.

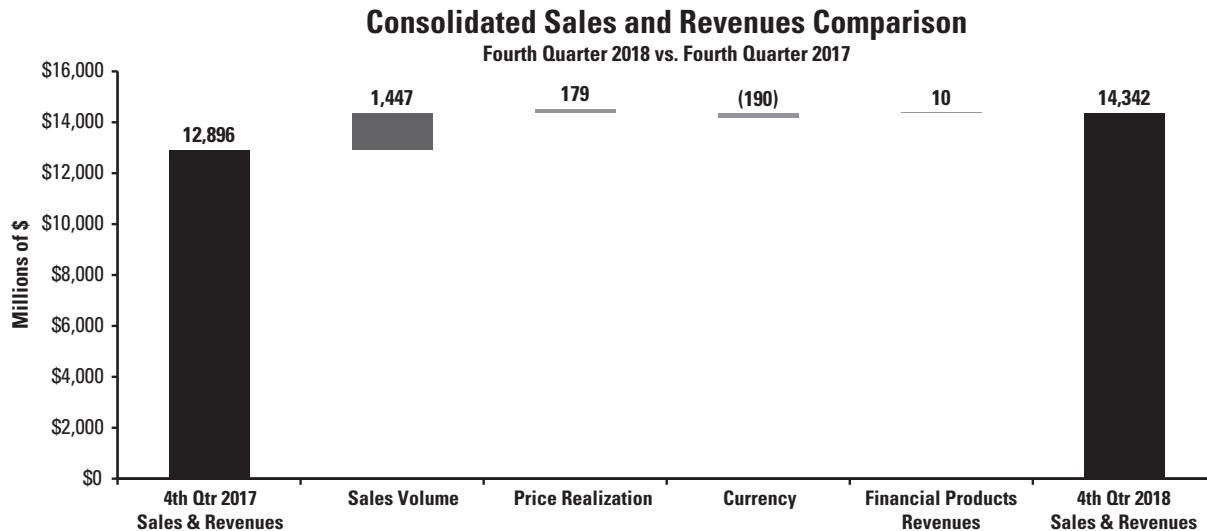
At the end of 2018, past dues at Cat Financial were 3.55 percent, compared with 2.78 percent at the end of 2017. Write-offs, net of recoveries, were \$189 million for 2018, compared with \$114 million for 2017. As of December 31, 2018, Cat Financial's allowance for credit losses totaled \$511 million, or 1.80 percent of finance receivables, compared with \$365 million, or 1.33 percent of finance receivables at December 31, 2017. The increase in past dues, write-offs and allowance for credit losses was primarily due to weakening in the Cat Power Finance portfolio.

### **Corporate Items and Eliminations**

Expense for corporate items and eliminations was \$1.566 billion in 2018, a decrease of \$1.209 billion from 2017. The decrease in expense was mostly due to lower restructuring costs and methodology differences. Restructuring costs were \$394 million in 2018. In 2017, restructuring costs impacting operating profit were \$1.227 billion with about half related to the closure of the facility in Gosselies, Belgium and the remainder related to other restructuring actions across the company.

## FOURTH QUARTER 2018 COMPARED WITH FOURTH QUARTER 2017

### CONSOLIDATED SALES AND REVENUES



The chart above graphically illustrates reasons for the change in Consolidated Sales and Revenues between the fourth quarter of 2017 (at left) and the fourth quarter of 2018 (at right). Items favorably impacting sales and revenues appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting sales and revenues appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees.

Total sales and revenues were \$14.342 billion in the fourth quarter of 2018, an increase of \$1.446 billion, or 11 percent, compared with \$12.896 billion in the fourth quarter of 2017. The increase was due to higher sales volume driven by improved demand across all regions and in the three primary segments. Favorable price realization, primarily in Construction Industries, also contributed to the sales improvement. The increase was partially offset by unfavorable currency impacts due to a stronger U.S. dollar.

Sales increased in all regions. The largest sales increase was in North America, which improved 13 percent as strong economic conditions in key end markets drove higher demand, including favorable changes in dealer inventories. Dealer inventories increased more significantly during the fourth quarter of 2018 than during the fourth quarter of 2017.

Sales increased 11 percent in Latin America primarily due to stabilizing economic conditions in several countries in the region that resulted in improved demand from low levels.

EAME sales increased 14 percent primarily due to higher demand as economic conditions improved in Europe; however, this was

partially offset by economic uncertainty in a few countries in the Middle East.

Asia/Pacific sales increased 7 percent mostly due to higher demand, including favorable changes in dealer inventories, in several countries across the region. This was partially offset by lower demand in China following two years of significant growth. Dealer inventories increased during the fourth quarter of 2018 and were about flat during the fourth quarter of 2017. Favorable price realization also contributed to the sales improvement. The increase in sales was partially offset by unfavorable currency impacts.

Dealer machine and engine inventories increased about \$200 million during the fourth quarter of 2018 and remained about flat during the fourth quarter of 2017. Dealers are independent, and the reasons for changes in their inventory levels vary, including their expectations of future demand and product delivery times. Dealers' demand expectations take into account seasonal changes, macroeconomic conditions, machine rental rates and other factors. Delivery times can vary based on availability of product from Caterpillar factories and product distribution centers.

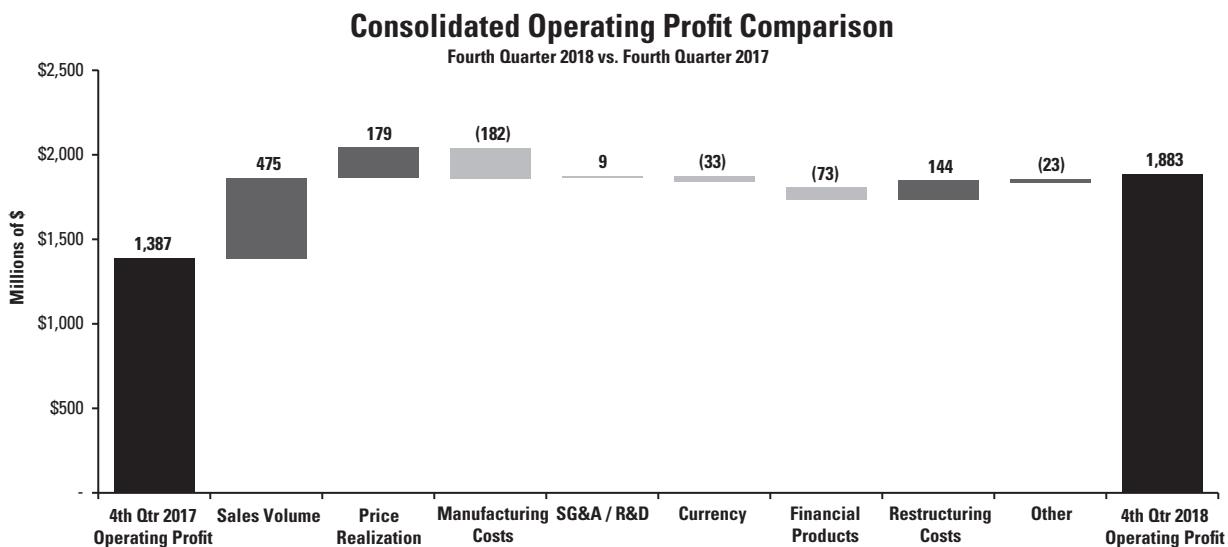
### Sales and Revenues by Segment

(Millions of dollars)	Fourth Quarter 2017		Sales Volume	Price Realization	Currency	Inter-Segment/Other	Fourth Quarter 2018		\$ Change	% Change
Construction Industries	\$ 5,295	\$ 382	\$ 111	\$ (85)	\$ 2	\$ 5,705	\$ 410	\$ 410	8%	
Resource Industries	2,308	504	34	(32)	(17)	2,797	489	489	21%	
Energy & Transportation	5,640	599	33	(73)	88	6,287	647	647	11%	
All Other Segments	155	(13)	—	—	(13)	129	(26)	(26)	(17%)	
Corporate Items and Eliminations	(1,204)	(25)	1	—	(60)	(1,288)	(84)	(84)		
<b>Machinery, Energy &amp; Transportation</b>	<b>12,194</b>	<b>1,447</b>	<b>179</b>	<b>(190)</b>	<b>—</b>	<b>13,630</b>	<b>1,436</b>	<b>1,436</b>	<b>12%</b>	
Financial Products Segment	783	—	—	—	29	812	29	29	4%	
Corporate Items and Eliminations	(81)	—	—	—	(19)	(100)	(19)	(19)		
<b>Financial Products Revenues</b>	<b>702</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>10</b>	<b>712</b>	<b>10</b>	<b>10</b>	<b>1%</b>	
<b>Consolidated Sales and Revenues</b>	<b>\$ 12,896</b>	<b>\$ 1,447</b>	<b>\$ 179</b>	<b>\$ (190)</b>	<b>\$ 10</b>	<b>\$ 14,342</b>	<b>\$ 1,446</b>	<b>\$ 1,446</b>	<b>11%</b>	

**Sales and Revenues by Geographic Region**

(Millions of dollars)	North America		Latin America		EAME		Asia/Pacific		External Sales and Revenues		Inter-Segment		Total Sales and Revenues	
	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg
<b>Fourth Quarter 2018</b>														
Construction Industries	\$ 2,749	17%	\$ 374	(5%)	\$ 1,063	9%	\$ 1,480	(4%)	\$ 5,666	8%	\$ 39	5%	\$ 5,705	8%
Resource Industries	906	15%	466	21%	554	17%	785	41%	2,711	23%	86	(17%)	2,797	21%
Energy & Transportation	2,569	10%	434	16%	1,509	17%	753	5%	5,265	12%	1,022	9%	6,287	11%
All Other Segments	16	(27%)	2	100%	6	(57%)	15	—%	39	(25%)	90	(13%)	129	(17%)
Corporate Items and Eliminations	(47)		1		(3)		(2)		(51)		(1,237)		(1,288)	
<b>Machinery, Energy &amp; Transportation</b>	<b>6,193</b>	<b>13%</b>	<b>1,277</b>	<b>11%</b>	<b>3,129</b>	<b>14%</b>	<b>3,031</b>	<b>7%</b>	<b>13,630</b>	<b>12%</b>	<b>—</b>	<b>—%</b>	<b>13,630</b>	<b>12%</b>
Financial Products Segment	545	8%	68	(15%)	84	(21%)	115	26%	812	4%	—	—%	812	4%
Corporate Items and Eliminations	(66)		(10)		(8)		(16)		(100)		—		(100)	
<b>Financial Products Revenues</b>	<b>479</b>	<b>5%</b>	<b>58</b>	<b>(15%)</b>	<b>76</b>	<b>(25%)</b>	<b>99</b>	<b>27%</b>	<b>712</b>	<b>1%</b>	<b>—</b>	<b>—%</b>	<b>712</b>	<b>1%</b>
<b>Consolidated Sales and Revenues</b>	<b>\$ 6,672</b>	<b>13%</b>	<b>\$ 1,335</b>	<b>10%</b>	<b>\$ 3,205</b>	<b>12%</b>	<b>\$ 3,130</b>	<b>8%</b>	<b>\$ 14,342</b>	<b>11%</b>	<b>\$ —</b>	<b>—%</b>	<b>\$ 14,342</b>	<b>11%</b>
<b>Fourth Quarter 2017</b>														
Construction Industries	\$ 2,346		\$ 392		\$ 976		\$ 1,544		\$ 5,258		\$ 37		\$ 5,295	
Resource Industries	791		384		475		555		2,205		103		2,308	
Energy & Transportation	2,327		374		1,286		719		4,706		934		5,640	
All Other Segments	22		1		14		15		52		103		155	
Corporate Items and Eliminations	(27)		—		—		—		(27)		(1,177)		(1,204)	
<b>Machinery, Energy &amp; Transportation</b>	<b>5,459</b>		<b>1,151</b>		<b>2,751</b>		<b>2,833</b>		<b>12,194</b>		<b>—</b>		<b>12,194</b>	
Financial Products Segment	505		80		107		91		783		—		783	
Corporate Items and Eliminations	(50)		(12)		(6)		(13)		(81)		—		(81)	
<b>Financial Products Revenues</b>	<b>455</b>		<b>68</b>		<b>101</b>		<b>78</b>		<b>702</b>		<b>—</b>		<b>702</b>	
<b>Consolidated Sales and Revenues</b>	<b>\$ 5,914</b>		<b>\$ 1,219</b>		<b>\$ 2,852</b>		<b>\$ 2,911</b>		<b>\$ 12,896</b>		<b>\$ —</b>		<b>\$ 12,896</b>	

## CONSOLIDATED OPERATING PROFIT



The chart above graphically illustrates reasons for the change in Consolidated Operating Profit between the fourth quarter of 2017 (at left) and the fourth quarter of 2018 (at right). Items favorably impacting operating profit appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting operating profit appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees. The bar entitled Other includes consolidating adjustments and Machinery, Energy & Transportation other operating (income) expenses.

Operating profit for the fourth quarter of 2018 was \$1.883 billion, compared with \$1.387 billion in the fourth quarter of 2017. The increase of \$496 million was mostly due to higher sales volume. Favorable price realization and lower restructuring costs were mostly offset by higher manufacturing costs and lower profit from Financial Products.

Manufacturing costs were higher due to increased material and freight costs, partially offset by lower warranty expense. Material costs were higher primarily due to increases in steel prices and tariffs. Freight costs were unfavorable primarily due to continued supply chain inefficiencies.

Financial Products' operating profit was lower primarily due to an increase in the provision for credit losses, which was mostly driven

by a \$72 million unfavorable impact from an increase in allowance rate and an increase in write-offs of \$13 million, due to continued weakening in the Cat Power Finance portfolio. This was partially offset by higher average earning assets.

Restructuring costs were \$101 million in the fourth quarter of 2018, compared with \$245 million in the fourth quarter of 2017.

Short-term incentive compensation expense was about \$310 million in the fourth quarter of 2018, compared with about \$350 million in the fourth quarter of 2017.

Operating profit margin for the fourth quarter of 2018 was 13.1 percent, compared with 10.8 percent in the fourth quarter of 2017.

### Profit (Loss) by Segment

(Millions of dollars)	Fourth Quarter 2018	Fourth Quarter 2017	\$ Change	% Change
Construction Industries	\$ 845	\$ 837	\$ 8	1%
Resource Industries	400	210	190	90%
Energy & Transportation	1,079	874	205	23%
All Other Segments	(47)	(16)	(31)	(194)%
Corporate Items and Eliminations	(375)	(588)	213	
<b>Machinery, Energy &amp; Transportation</b>	<b>1,902</b>	<b>1,317</b>	<b>585</b>	<b>44%</b>
Financial Products Segment	29	233	(204)	(88)%
Corporate Items and Eliminations	54	(77)	131	
<b>Financial Products</b>	<b>83</b>	<b>156</b>	<b>(73)</b>	<b>(47)%</b>
Consolidating Adjustments	(102)	(86)	(16)	
<b>Consolidated Operating Profit</b>	<b>\$ 1,883</b>	<b>\$ 1,387</b>	<b>\$ 496</b>	<b>36%</b>

### Other Profit/Loss Items

- Interest expense excluding Financial Products in the fourth quarter of 2018 was \$99 million, a decrease of \$70 million primarily due to an early debt retirement in the fourth quarter of 2017.

- Other income/expense in the fourth quarter of 2018 was a loss of \$417 million, compared with a loss of \$107 million in the fourth quarter of 2017. The unfavorable change was primarily a result of an increase in mark-to-market losses related to **pension and other postemployment benefit (OPEB)** plans and an unfavorable impact from equity securities.

- The provision for income taxes in the fourth quarter of 2018 reflects an annual effective tax rate of 24.1 percent, compared with 27.7 percent for the full year of 2017, excluding the items discussed below. The decrease was primarily due to the reduction in the U.S. corporate tax rate beginning January 1, 2018, along with other changes in the geographic mix of profits from a tax perspective.

The provision for income taxes in the fourth quarter of 2018 and 2017 also included non-cash benefits of \$63 million and \$111 million, respectively, from reductions in the valuation allowance against U.S. state deferred tax assets due to improved profits in the United States. The provision for income taxes in the fourth quarter of 2018 also included a \$50 million increase related to the \$2.371 billion charge recorded in the fourth quarter of 2017 due to the enactment of U.S. tax reform legislation. In addition, a tax benefit of \$4 million was recorded in the fourth quarter of 2018, compared with \$19 million in the fourth quarter of 2017, for the settlement of stock-based compensation awards with associated tax deductions in excess of cumulative U.S. GAAP compensation expense. The provision for income taxes in the fourth quarter of 2018 and 2017 also included a \$8 million charge and a \$130 million benefit, respectively, related to the change from the third-quarter estimated annual tax rate.

### **Construction Industries**

Construction Industries' total sales were \$5.705 billion in the fourth quarter of 2018, compared with \$5.295 billion in the fourth quarter of 2017. The increase was mostly due to higher sales volume for construction equipment. Favorable price realization was mostly offset by unfavorable currency impacts due to a stronger U.S. dollar.

- In North America, the sales increase was driven by higher demand for new equipment, with about half due to an increase in dealer inventories. The increase in demand was primarily to support oil and gas activities, including pipelines, and non-residential building construction activities. Favorable price realization also contributed to the sales improvement.

### **Energy & Transportation**

#### **Sales by Application**

(Millions of dollars)	Fourth Quarter 2018	Fourth Quarter 2017	\$ Change	% Change
Oil and Gas	\$ 1,719	\$ 1,497	\$ 222	15%
Power Generation	1,271	1,060	211	20%
Industrial	902	899	3	—%
Transportation	1,373	1,250	123	10%
<b>External Sales</b>	<b>5,265</b>	<b>4,706</b>	<b>559</b>	<b>12%</b>
Inter-Segment	1,022	934	88	9%
<b>Total Sales</b>	<b>\$ 6,287</b>	<b>\$ 5,640</b>	<b>\$ 647</b>	<b>11%</b>

Energy & Transportation's total sales were \$6.287 billion in the fourth quarter of 2018, compared with \$5.640 billion in the fourth quarter of 2017. The increase was primarily due to higher sales volume across all applications except Industrial, which was flat.

- Oil and Gas** – Sales increased due to higher demand for reciprocating engines in North America for gas compression and well servicing applications. Sales of turbines and turbine-related services were about flat.
- Power Generation** – Sales improved across all regions, with the largest increases in North America and EAME primarily for reciprocating engine applications, including data centers and other large power generation projects.

- Construction activities remained at low levels in Latin America.
- Sales increased in EAME as infrastructure, road and non-residential building construction activities drove higher demand in Europe, partially offset by weakness in the Middle East.
- Sales in Asia/Pacific declined due to lower demand in China, partially offset by higher demand in a few other countries in the region. Unfavorable currency impacts also contributed to the sales decline.

Construction Industries' profit was \$845 million in the fourth quarter of 2018, compared with \$837 million in the fourth quarter of 2017. The increase in profit was a result of favorable price realization and higher sales volume, mostly offset by higher manufacturing costs, including material, freight, labor costs and the absence of Brazil incentives.

Construction Industries' profit as a percent of total sales was 14.8 percent in the fourth quarter of 2018, compared with 15.8 percent in the fourth quarter of 2017.

### **Resource Industries**

Resource Industries' total sales were \$2.797 billion in the fourth quarter of 2018, an increase of \$489 million from the fourth quarter of 2017. The increase was primarily due to higher demand for both mining and heavy construction equipment, including quarry and aggregate. Mining activities were robust as commodity market fundamentals remained positive, and increased non-residential construction activities drove higher sales.

Resource Industries' profit was \$400 million in the fourth quarter of 2018, compared with \$210 million in the fourth quarter of 2017. The improvement was mostly due to higher sales volume and favorable price realization, partially offset by higher material and freight costs.

Resource Industries' profit as a percent of total sales was 14.3 percent in the fourth quarter of 2018, compared with 9.1 percent in the fourth quarter of 2017.

- Industrial** – Sales were flat, with increases in Asia/Pacific and North America about offset by lower sales in EAME and Latin America.

- Transportation** – Sales were higher primarily due to rail services, driven by acquisitions.

Energy & Transportation's profit was \$1.079 billion in the fourth quarter of 2018, compared with \$874 million in the fourth quarter of 2017. The improvement was mostly due to higher sales volume. The increase was partially offset by higher manufacturing costs, including freight costs.

Energy & Transportation's profit as a percent of total sales was 17.2 percent in the fourth quarter of 2018, compared with 15.5 percent in the fourth quarter of 2017.

## **Financial Products Segment**

Financial Products' segment revenues were \$812 million in the fourth quarter of 2018, an increase of \$29 million, or 4 percent, from the fourth quarter of 2017. The increase was primarily due to higher average financing rates and higher average earning assets in North America and Asia/Pacific. These favorable impacts were partially offset by an unfavorable impact from returned or repossessed equipment in Europe and Latin America.

Financial Products' segment profit was \$29 million in the fourth quarter of 2018, compared with \$233 million in the fourth quarter of 2017. About half of the decrease was due to an unfavorable impact from equity securities in Insurance Services, which was driven by the absence of investment gains from the fourth quarter of 2017

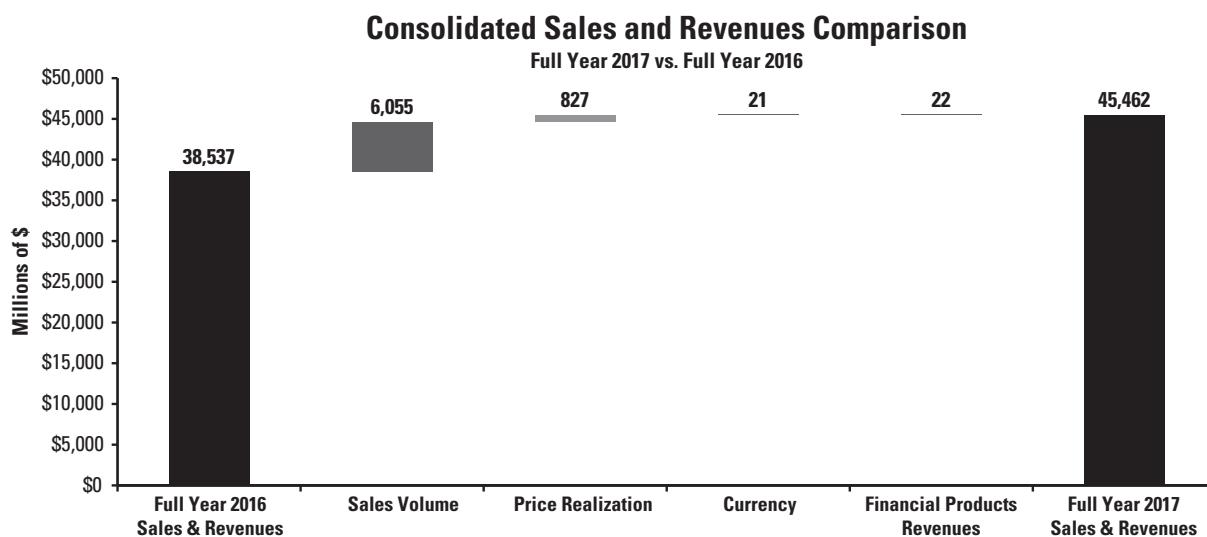
and an unfavorable impact from mark-to-market in the fourth quarter of 2018. In addition, an increase in the provision for credit losses at Cat Financial also contributed to lower profit. This increase was driven by a higher allowance rate and an increase in write-offs, due to continued weakening in the Cat Power Finance portfolio.

## **Corporate Items and Eliminations**

Expense for corporate items and eliminations was \$321 million in the fourth quarter of 2018, a decrease of \$344 million from the fourth quarter of 2017, primarily due to methodology differences and lower restructuring costs. Restructuring costs were \$101 million in the fourth quarter of 2018, compared with \$245 million in the fourth quarter of 2017.

## **2017 COMPARED WITH 2016**

### **CONSOLIDATED SALES AND REVENUES**



The chart above graphically illustrates reasons for the change in Consolidated Sales and Revenues between 2016 (at left) and 2017 (at right). Items favorably impacting sales and revenues appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting sales and revenues appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees.

Total sales and revenues were \$45.462 billion in 2017, an increase of \$6.925 billion, or 18 percent, compared with \$38.537 billion in 2016. The increase was primarily due to higher sales volume, mostly due to improved end-user demand. In addition, favorable changes in dealer inventories contributed to increased sales volume. The improvement in end-user demand was across all regions and most end markets. The favorable change in dealer inventories was primarily due to a decrease in 2016, compared with dealer inventories that were about flat in 2017. Dealer machine and engine inventories increased about \$100 million in 2017, compared with a decrease of about \$1.6 billion during 2016. Dealers are independent, and the reasons for changes in their inventory levels vary, including their expectations of future demand and product delivery times. Dealers' demand expectations take into account seasonal changes, macroeconomic conditions, machine rental rates and other factors. Delivery times can vary based on availability of product from Caterpillar factories and product distribution centers.

By segment, the largest sales volume increase was in Construction Industries mostly due to higher end-user demand for construction equipment. Resource Industries sales volume increased due to higher end-user demand for aftermarket parts and equipment and a favorable impact of changes in dealer inventories. Energy & Transportation's sales volume was higher mostly due to increased

demand for equipment and aftermarket parts for oil and gas and industrial applications. Favorable price realization, mostly in Construction Industries, also contributed to the sales improvement. Financial Products' revenues were about flat.

Sales increased in all regions. In North America, sales increased 19 percent primarily due to higher end-user demand mostly for on-shore oil and gas applications and construction equipment, the favorable impact of changes in dealer inventories and favorable price realization, primarily in Construction Industries. Asia/Pacific sales increased 23 percent primarily due to an increase in construction equipment sales, mostly in China resulting from increased building construction and infrastructure investment. EAME sales increased 16 percent primarily due to higher end-user demand for equipment and aftermarket parts in Resource Industries and favorable changes in dealer inventories, as dealers decreased inventories in 2016 and inventories were about flat in 2017. In addition, price realization was favorable, primarily in Construction Industries. Sales increased 25 percent in Latin America primarily due to stabilizing economic conditions in several countries in the region that resulted in improved end-user demand from low levels and the favorable impact of changes in dealer inventories as inventories decreased in 2016 and increased in 2017.

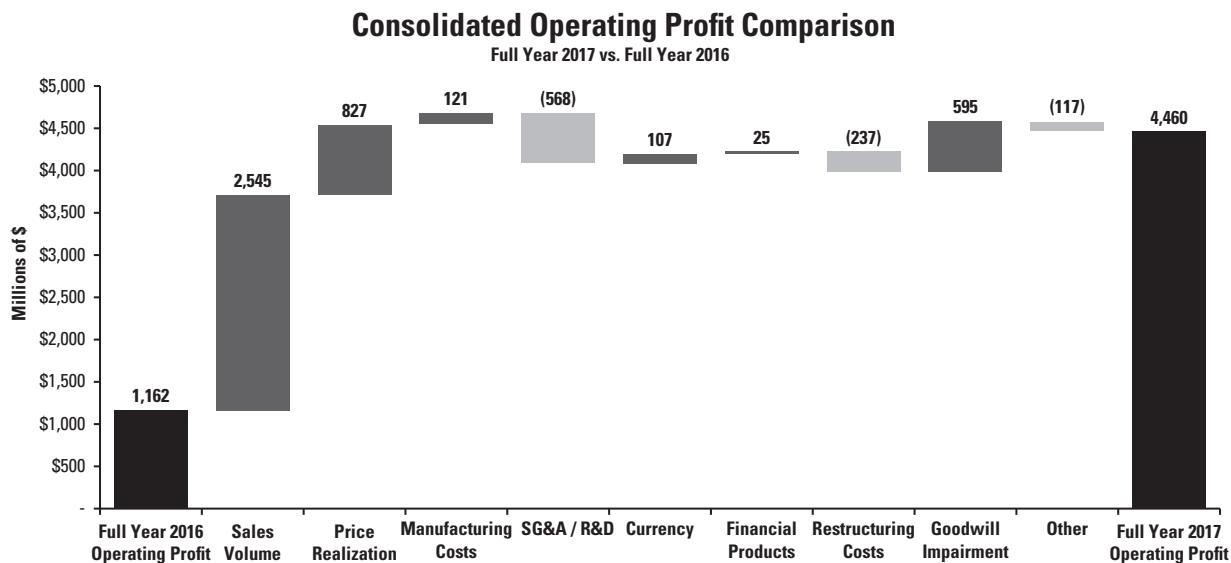
## Sales and Revenues by Segment

(Millions of dollars)	2016	Sales Volume	Price Realization	Currency	Inter-Segment/Other	2017	\$ Change	% Change
Construction Industries	\$ 15,690	\$ 2,810	\$ 751	\$ (40)	\$ 29	\$ 19,240	\$ 3,550	23%
Resource Industries	6,010	1,638	118	22	73	7,861	1,851	31%
Energy & Transportation	16,951	1,556	(42)	39	878	19,382	2,431	14%
All Other Segments	544	39	—	—	(13)	570	26	5%
Corporate Items and Eliminations	(3,422)	12	—	—	(967)	(4,377)	(955)	
<b>Machinery, Energy &amp; Transportation</b>	<b>35,773</b>	<b>6,055</b>	<b>827</b>	<b>21</b>	<b>—</b>	<b>42,676</b>	<b>6,903</b>	<b>19%</b>
Financial Products Segment	2,993	—	—	—	100	3,093	100	3%
Corporate Items and Eliminations	(229)	—	—	—	(78)	(307)	(78)	
<b>Financial Products Revenues</b>	<b>2,764</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>22</b>	<b>2,786</b>	<b>22</b>	<b>1%</b>
<b>Consolidated Sales and Revenues</b>	<b>\$ 38,537</b>	<b>\$ 6,055</b>	<b>\$ 827</b>	<b>\$ 21</b>	<b>\$ 22</b>	<b>\$ 45,462</b>	<b>\$ 6,925</b>	<b>18%</b>

## Sales and Revenues by Geographic Region

(Millions of dollars)	North America		Latin America		EAME		Asia/Pacific		External Sales and Revenues		Inter-Segment		Total Sales and Revenues	
	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg	\$	% Chg
<b>2017</b>														
Construction Industries	\$ 8,742	16%	\$ 1,396	32%	\$ 3,760	15%	\$ 5,235	39%	\$ 19,133	23%	\$ 107	37%	\$ 19,240	23%
Resource Industries	2,582	25%	1,281	28%	1,775	51%	1,866	26%	7,504	31%	357	26%	7,861	31%
Energy & Transportation	7,959	19%	1,261	14%	4,431	5%	2,313	(5%)	15,964	11%	3,418	35%	19,382	14%
All Other Segments	70	52%	3	—%	54	93%	51	(18%)	178	28%	392	(3%)	570	5%
Corporate Items and Eliminations	(97)	—	(1)	—	(6)	—	1	—	(103)	—	(4,274)	—	(4,377)	—
<b>Machinery, Energy &amp; Transportation</b>	<b>19,256</b>	<b>19%</b>	<b>3,940</b>	<b>25%</b>	<b>10,014</b>	<b>16%</b>	<b>9,466</b>	<b>23%</b>	<b>42,676</b>	<b>19%</b>	<b>—</b>	<b>—%</b>	<b>42,676</b>	<b>19%</b>
Financial Products Segment	2,006	8%	306	(9%)	418	4%	363	(8%)	3,093	3%	—	—%	3,093	3%
Corporate Items and Eliminations	(190)	—	(46)	—	(19)	—	(52)	—	(307)	—	—	—	(307)	—
<b>Financial Products Revenues</b>	<b>1,816</b>	<b>5%</b>	<b>260</b>	<b>(11%)</b>	<b>399</b>	<b>4%</b>	<b>311</b>	<b>(12%)</b>	<b>2,786</b>	<b>1%</b>	<b>—</b>	<b>—%</b>	<b>2,786</b>	<b>1%</b>
<b>Consolidated Sales and Revenues</b>	<b>\$ 21,072</b>	<b>17%</b>	<b>\$ 4,200</b>	<b>22%</b>	<b>\$ 10,413</b>	<b>15%</b>	<b>\$ 9,777</b>	<b>21%</b>	<b>\$ 45,462</b>	<b>18%</b>	<b>\$ —</b>	<b>—%</b>	<b>\$ 45,462</b>	<b>18%</b>
<b>2016</b>														
Construction Industries	\$ 7,529	—	\$ 1,059	—	\$ 3,270	—	\$ 3,754	—	\$ 15,612	—	\$ 78	—	\$ 15,690	—
Resource Industries	2,068	—	1,001	—	1,179	—	1,478	—	5,726	—	284	—	6,010	—
Energy & Transportation	6,680	—	1,104	—	4,201	—	2,426	—	14,411	—	2,540	—	16,951	—
All Other Segments	46	—	3	—	28	—	62	—	139	—	405	—	544	—
Corporate Items and Eliminations	(98)	—	(3)	—	(9)	—	(5)	—	(115)	—	(3,307)	—	(3,422)	—
<b>Machinery, Energy &amp; Transportation</b>	<b>16,225</b>	<b>—</b>	<b>3,164</b>	<b>—</b>	<b>8,669</b>	<b>—</b>	<b>7,715</b>	<b>—</b>	<b>35,773</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>35,773</b>	<b>—</b>
Financial Products Segment	1,862	—	336	—	401	—	394	—	2,993	—	—	—	2,993	—
Corporate Items and Eliminations	(125)	—	(45)	—	(17)	—	(42)	—	(229)	—	—	—	(229)	—
<b>Financial Products Revenues</b>	<b>1,737</b>	<b>—</b>	<b>291</b>	<b>—</b>	<b>384</b>	<b>—</b>	<b>352</b>	<b>—</b>	<b>2,764</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>2,764</b>	<b>—</b>
<b>Consolidated Sales and Revenues</b>	<b>\$ 17,962</b>	<b>—</b>	<b>\$ 3,455</b>	<b>—</b>	<b>\$ 9,053</b>	<b>—</b>	<b>\$ 8,067</b>	<b>—</b>	<b>\$ 38,537</b>	<b>—</b>	<b>\$ —</b>	<b>—</b>	<b>\$ 38,537</b>	<b>—</b>

## CONSOLIDATED OPERATING PROFIT



The chart above graphically illustrates reasons for the change in Consolidated Operating Profit between 2016 (at left) and 2017 (at right). Items favorably impacting operating profit appear as upward stair steps with the corresponding dollar amounts above each bar, while items negatively impacting operating profit appear as downward stair steps with dollar amounts reflected in parentheses above each bar. Caterpillar management utilizes these charts internally to visually communicate with the company's Board of Directors and employees. The bar entitled Other includes consolidating adjustments and Machinery, Energy & Transportation other operating (income) expenses.

Operating profit for 2017 was \$4.460 billion, compared with \$1.162 billion in 2016. The increase of \$3.298 billion was primarily due to higher sales volume, improved price realization and the absence of a goodwill impairment charge in Resource Industries in 2016. An increase in SG&A/R&D expenses and restructuring costs was partially offset by lower manufacturing costs.

SG&A/R&D expenses increased primarily due to higher short-term incentive compensation expense, partially offset by the favorable impact of restructuring and cost reduction actions. These actions primarily impacted research and development (R&D) expenses.

Short-term incentive compensation expense is directly related to financial and operational performance, measured against targets set annually. Short-term incentive compensation expense was about

\$1.4 billion in 2017, significantly above targeted levels, compared with about \$250 million in 2016.

In 2017, we incurred \$1.227 billion of restructuring costs with about half related to the closure of the facility in Gosselies, Belgium, and the remainder related to other restructuring actions across the company. In 2016, restructuring costs were \$1.012 billion, primarily related to Resource Industries and Energy & Transportation.

Manufacturing costs were lower primarily due to the favorable impact from cost absorption and efficiencies, partially offset by higher short-term incentive compensation expense. Cost absorption was favorable as inventory increased in 2017, and decreased in 2016. Material costs were slightly unfavorable in 2017, as higher steel costs were partially offset by cost reduction actions.

### Profit (Loss) by Segment

(Millions of dollars)	2017	2016	\$ Change	% Change
Construction Industries	\$ 3,255	\$ 1,639	\$ 1,616	99%
Resource Industries	698	(1,045)	1,743	n/a
Energy & Transportation	2,856	2,187	669	31%
All Other Segments	(44)	(85)	41	48%
Corporate Items and Eliminations	(2,659)	(1,943)	(716)	
<b>Machinery, Energy &amp; Transportation</b>	<b>4,106</b>	<b>753</b>	<b>3,353</b>	<b>445%</b>
Financial Products Segment	792	702	90	13%
Corporate Items and Eliminations	(116)	(53)	(63)	
<b>Financial Products</b>	<b>676</b>	<b>649</b>	<b>27</b>	<b>4%</b>
Consolidating Adjustments	(322)	(240)	(82)	
<b>Consolidated Operating Profit</b>	<b>\$ 4,460</b>	<b>\$ 1,162</b>	<b>\$ 3,298</b>	<b>284%</b>

### Other Profit/Loss Items

- **Other income/expense** in 2017 was income of \$153 million, compared with a loss of \$518 million in 2016. The improvement was primarily due to a decrease in mark-to-market losses related to pension and OPEB plans, a pretax gain on the sale

of Caterpillar's equity investment in IronPlanet, gains on sale of securities and an increase in interest income. The favorable change was partially offset by an unfavorable net impact from currency translation and hedging gains and losses. Currency translation and hedging net losses in 2017 were significantly higher than the net losses in 2016.

- The **provision for income taxes** for 2017 reflects an annual effective tax rate of 27.7 percent, compared with 36.4 percent for the full-year 2016, excluding the items discussed below. The effective tax rate related to 2017 full-year adjusted profit before tax, excluding a discrete benefit from stock-based compensation awards, was 27 percent, compared with 26 percent in 2016.

The provision for income taxes for 2017 also included a charge of \$2.371 billion due to the enactment of U.S. tax reform legislation on December 22, 2017. The provisionally estimated charge included a \$596 million write-down of net deferred tax assets to reflect the reduction in the U.S. corporate tax rate from 35 percent to 21 percent beginning January 1, 2018, with the remainder primarily related to the cost of a mandatory deemed repatriation of non-U.S. earnings. The 2017 provision for income taxes also included the following:

- A non-cash benefit of \$111 million, net of U.S. federal tax at 35 percent, from reductions in the valuation allowance against U.S. state deferred tax assets due to improved profits in the United States.
- A tax benefit of \$64 million for the settlement of stock-based compensation awards with associated tax deductions in excess of cumulative U.S. GAAP compensation expense.
- A charge of \$15 million for an increase in prior year taxes related to the Gosselies, Belgium, facility restructuring costs.

The provision for income taxes for 2016 also included a non-cash charge of \$141 million, net of U.S. federal tax at 35 percent, for increases in the valuation allowance against U.S. state deferred tax assets.

### **Construction Industries**

Construction Industries' total sales were \$19.240 billion in 2017, compared with \$15.690 billion in 2016. The increase was due to higher sales volume and favorable price realization.

- Sales volume increased due to higher end-user demand, primarily for equipment in Asia/Pacific and North America. In addition, sales volume increased due to favorable changes in dealer inventories, as inventories decreased in 2016 and increased in 2017.
- Although market conditions remained competitive, price realization was favorable due to a particularly weak pricing environment in 2016, and previously implemented price increases impacting 2017.

Sales increased across all regions with the largest increases in Asia/Pacific and North America.

- Sales in Asia/Pacific were higher as a result of an increase in end-user demand, primarily in China, stemming from increased building construction and infrastructure investment.
- In North America, sales increased primarily due to higher end-user demand for construction equipment, mostly due to improved oil and gas, residential and nonresidential construction activities. Also contributing to higher sales was the impact of favorable changes in dealer inventories, as inventories decreased more in 2016 than in 2017, and favorable price realization.
- Sales in EAME increased due to favorable changes in dealer inventories and favorable price realization. The favorable impact of change in dealer inventories resulted from a decrease in 2016 and an increase in 2017.
- Although construction activity remained weak in Latin America, sales were higher as end-user demand increased from low levels due to stabilizing economic conditions in several countries in the region. In addition, sales volume increased due to favorable changes in dealer inventories, as dealer inventories increased in 2017 and decreased in 2016.

Construction Industries' profit was \$3.255 billion in 2017, compared with \$1.639 billion in 2016. The increase in profit was primarily due to higher sales volume and favorable price realization. SG&A/R&D expenses were unfavorable primarily due to higher short-term incentive compensation expense.

Construction Industries' profit as a percent of total sales was 16.9 percent in 2017, compared with 10.4 percent in 2016.

### **Resource Industries**

Resource Industries' total sales were \$7.861 billion in 2017, an increase of \$1.851 billion, or 31 percent, from 2016. Sales increased due to higher end-user demand for aftermarket parts and equipment and the favorable impact of changes in dealer inventories. Positive commodity price trends in 2017 drove improved market conditions and better financial health of mining companies. After a number of years of low investment, miners began to increase capital expenditures in 2017, reflecting more confidence in their end markets. Idle mining trucks on customer sites also decreased in 2017. These changes resulted in higher sales for aftermarket parts to support increased mining activity as well as maintenance and rebuild activities and, by the second half of 2017, resulted in higher end-user demand for mining equipment. Dealer inventories increased in 2017, compared with a significant decrease in 2016.

Resource Industries' profit was \$698 million in 2017, compared with a loss of \$1.045 billion in 2016. The improvement was partially due to the absence of a goodwill impairment charge of \$595 million in 2016. Higher sales volume, lower manufacturing costs and favorable price realization also contributed to increased profit. Manufacturing costs were lower primarily due to a favorable impact from cost absorption, lower period manufacturing costs and efficiencies. Cost absorption was favorable as inventory increased in 2017, to support higher production volumes and decreased in 2016. Period manufacturing costs were lower primarily due to the favorable impact of restructuring and cost reduction actions, partially offset by an increase in short-term incentive compensation expense.

Resource Industries' profit as a percent of total sales was 8.9 percent in 2017, compared with a loss as a percent of total sales of 17.4 percent in 2016.

### **Energy & Transportation**

Energy & Transportation's total sales were \$19.382 billion in 2017, compared with \$16.951 billion in 2016. The increase was primarily due to higher sales in oil and gas and industrial applications.

- Oil and Gas** – Sales increased in North America due to higher sales of reciprocating engines and aftermarket parts used in on-shore gas compression and well servicing applications. Sales in remaining regions were about flat.
- Industrial** – Sales were higher in all regions, reflecting increased sales for equipment across end-user applications and aftermarket parts.
- Transportation** – Sales were higher primarily in North America for rail services driven by increased rail traffic.
- Power Generation** – Sales were about flat in all regions as the industry remains challenged.

Energy & Transportation's profit was \$2.856 billion in 2017, compared with \$2.187 billion in 2016. The increase was primarily due to higher sales volume, partially offset by higher SG&A/R&D expenses and manufacturing costs. The increase in SG&A/R&D expenses was primarily due to higher short-term incentive compensation expense. Manufacturing costs were higher primarily due to higher short-term incentive compensation expense, partially offset by favorable impact from cost absorption and improved material costs. Cost absorption was favorable as inventory increased in 2017, compared with a decrease in 2016.

Energy & Transportation's profit as a percent of total sales was 14.7 percent in 2017, compared with 12.9 percent in 2016.

### **Financial Products Segment**

Financial Products' segment revenues were \$3.093 billion, an increase of \$100 million, or 3 percent, from 2016. The increase was primarily due to higher average financing rates in North America, a favorable impact from intercompany lending activity in North America and higher average earning assets in EAME. These favorable impacts were partially offset by lower average financing rates in Asia/Pacific and lower average earning assets in North America and Latin America.

Financial Products' segment profit was \$792 million in 2017, compared with \$702 million in 2016. The increase was primarily due to higher gains on sales of securities at Insurance Services, an increase in net yield on average earning assets and increased intercompany lending activity. These favorable impacts were

partially offset by an increase in SG&A expenses due to higher short-term incentive compensation expense.

At the end of 2017, past dues at Cat Financial were 2.78 percent, compared with 2.38 percent at the end of 2016. Write-offs, net of recoveries, were \$114 million for the full year of 2017, compared with \$123 million for the full year of 2016.

As of December 31, 2017, Cat Financial's allowance for credit losses totaled \$365 million, or 1.33 percent of finance receivables, compared with \$343 million, or 1.29 percent of finance receivables at year-end 2016.

### **Corporate Items and Eliminations**

Expense for corporate items and eliminations was \$2.775 billion in 2017, which was an increase of \$779 million compared with 2016. The increase in expense was a result of higher restructuring costs, methodology differences, timing differences and an increase in short-term incentive compensation expense.

## **RESTRUCTURING COSTS**

Restructuring costs for 2018, 2017 and 2016 were as follows:

(Millions of dollars)	2018	2017	2016
Employee separations <sup>1</sup>	\$ 112	\$ 525	\$ 297
Contract terminations <sup>1</sup>	7	183	62
Long-lived asset impairments <sup>1</sup>	93	346	391
Defined benefit plan curtailments and termination benefits <sup>2</sup>	(8)	29	7
Other <sup>3</sup>	182	173	262
Total restructuring costs	<u>\$ 386</u>	<u>\$ 1,256</u>	<u>\$ 1,019</u>

1 Recognized in Other operating (income) expenses.

2 Recognized in Other income (expense).

3 Represents costs related to our restructuring programs, primarily for accelerated depreciation, project management costs, equipment relocation and inventory write-downs, and also LIFO inventory decrement benefits from inventory liquidations at closed facilities, all of which are primarily included in Cost of goods sold.

The restructuring costs in 2018 were primarily related to ongoing facility closures across the company. In 2017, about half of the restructuring costs were related to the closure of the facility in Gosselies, Belgium, within Construction Industries, and the remainder was related to other restructuring actions across the company. The restructuring costs in 2016 were primarily related to

actions in Resource Industries in response to continued weakness in the mining industry. In addition, costs in 2016 resulted from our decision to discontinue production of on-highway vocational trucks within Energy & Transportation and other restructuring actions across the company. Restructuring costs are a reconciling item between Segment profit and Consolidated profit before taxes.

The following table summarizes the 2017 and 2018 employee separation activity:

(Millions of dollars)	
Liability balance at December 31, 2016	\$ 147
Increase in liability (separation charges)	525
Reduction in liability (payments)	(423)
Liability balance at December 31, 2017	\$ 249
Increase in liability (separation charges)	112
Reduction in liability (payments)	(276)
Liability balance at December 31, 2018	<u>\$ 85</u>

Most of the remaining liability balance as of December 31, 2018 is expected to be paid in 2019.

In March 2017, Caterpillar informed Belgian authorities of the decision to proceed to a collective dismissal, which led to the closure of the Gosselies site, impacting about 2,000 employees. Production of Caterpillar products at the Gosselies site ended during the second

quarter of 2017. The other operations and functions at the Gosselies site were phased out by the end of the second quarter of 2018. The program concluded in 2018, and we incurred a total of \$647 million of restructuring costs (primarily in 2017) under this program. These costs were primarily related to employee separation costs, long-lived asset impairments and other costs which were partially offset by a LIFO inventory decrement benefit.

Restructuring costs for the year ended December 31, 2016 were \$1,019 million. Throughout 2016, we initiated the following restructuring plans:

- In February 2016, we made the decision to discontinue production of on-highway vocational trucks. Based on the business climate in the truck industry and a thorough evaluation of the business, the company decided it would withdraw from this market. We recognized \$104 million of restructuring costs, primarily related to long-lived asset impairments and sales discounts.
- In the second half of 2016, we took additional restructuring actions in Resource Industries, including ending the production of track drills; pursuing strategic alternatives related to room and pillar products; consolidation of two product development divisions; and additional actions in response to ongoing weakness in the mining industry. For the year ended December 31, 2016, we incurred \$369 million of restructuring costs for these plans primarily related to long-lived asset impairments, employee separation costs and inventory write-downs.

In September 2015, we announced a large scale restructuring plan (the Plan) including a voluntary retirement enhancement program for qualifying U.S. employees, several voluntary separation programs outside of the U.S., additional involuntary programs throughout the company and manufacturing facility consolidations and closures that occurred through 2018. The largest action among those included in the Plan was related to our European manufacturing footprint which led to the Gosselies, Belgium, facility closure as discussed above. We incurred \$121 million, \$817 million and \$281 million of restructuring costs associated with these actions in 2018, 2017 and 2016, respectively. Total restructuring costs incurred since the inception of the Plan were \$1,788 million. The remaining costs of approximately \$50 million related to the Plan are expected to be recognized in 2019.

Although we expect restructuring to continue as part of ongoing business activities, restructuring costs are anticipated to be lower in 2019 than 2018. We are expecting about \$300 million of cost reduction in 2019 from lower operating costs, primarily SG&A expenses and Cost of goods sold primarily resulting from 2018 restructuring actions.

## GLOSSARY OF TERMS

1. **Adjusted Operating Profit Margin** – Operating profit excluding restructuring costs as a percent of sales and revenues.
2. **Adjusted Profit Per Share** – Profit per share excluding restructuring costs, pension and OPEB mark-to-market losses, certain deferred tax valuation allowance adjustments and the impact of the U.S. tax reform. For 2017, adjusted profit per share also excludes a gain on the sale of an equity investment in IronPlanet.
3. **All Other Segments** – Primarily includes activities such as: business strategy, product management and development, manufacturing of filters and fluids, undercarriage, ground engaging tools, fluid transfer products, precision seals, rubber sealing and connecting components primarily for Cat® products; parts distribution; integrated logistics solutions, distribution services responsible for dealer development and administration including a wholly owned dealer in Japan, dealer portfolio management and ensuring the most efficient and effective distribution of machines, engines and parts; digital investments for new customer and dealer solutions that integrate data analytics with state-of-the-art digital technologies while transforming the buying experience.
4. **Consolidating Adjustments** – Elimination of transactions between Machinery, Energy & Transportation and Financial Products.
5. **Construction Industries** – A segment primarily responsible for supporting customers using machinery in infrastructure, forestry and building construction applications. Responsibilities include

business strategy, product design, product management and development, manufacturing, marketing and sales and product support. The product portfolio includes asphalt pavers, backhoe loaders, compactors, cold planers, compact track and multi-terrain loaders, mini, small, medium and large track excavators, forestry excavators, feller bunchers, harvesters, knuckleboom loaders, motor graders, pipelayers, road reclaimers, site prep tractors, skidders, skid steer loaders, telehandlers, small and medium track-type tractors, track-type loaders, utility vehicles, wheel excavators, compact, small and medium wheel loaders and related parts and work tools.

6. **Corporate Items and Eliminations** – Includes restructuring costs; corporate-level expenses; timing differences, as some expenses are reported in segment profit on a cash basis; methodology differences between segment and consolidated external reporting; and inter-segment eliminations.
7. **Currency** – With respect to sales and revenues, currency represents the translation impact on sales resulting from changes in foreign currency exchange rates versus the U.S. dollar. With respect to operating profit, currency represents the net translation impact on sales and operating costs resulting from changes in foreign currency exchange rates versus the U.S. dollar. Currency only includes the impact on sales and operating profit for the Machinery, Energy & Transportation lines of business excluding restructuring costs; currency impacts on Financial Products' revenues and operating profit are included in the Financial Products' portions of the respective analyses. With respect to other income/expense, currency represents the effects of forward and option contracts entered into by the company to reduce the risk of fluctuations in exchange rates (hedging) and the net effect of changes in foreign currency exchange rates on our foreign currency assets and liabilities for consolidated results (translation).
8. **EAME** – A geographic region including Europe, Africa, the Middle East and the Commonwealth of Independent States (CIS).
9. **Earning Assets** – Assets consisting primarily of total finance receivables net of unearned income, plus equipment on operating leases, less accumulated depreciation at Cat Financial.
10. **Energy & Transportation** – A segment primarily responsible for supporting customers using reciprocating engines, turbines, diesel-electric locomotives and related parts across industries serving Oil and Gas, Power Generation, Industrial and Transportation applications, including marine and rail-related businesses. Responsibilities include business strategy, product design, product management and development, manufacturing, marketing and sales and product support of turbine machinery and integrated systems and solutions and turbine-related services, reciprocating engine-powered generator sets, integrated systems used in the electric power generation industry, reciprocating engines and integrated systems and solutions for the marine and oil and gas industries; reciprocating engines supplied to the industrial industry as well as Cat machinery; the remanufacturing of Caterpillar engines and components and remanufacturing services for other companies; the business strategy, product design, product management and development, manufacturing, remanufacturing, leasing and service of diesel-electric locomotives and components and other rail-related products and services and product support of on-highway vocational trucks for North America.
11. **Financial Products Segment** – Provides financing alternatives to customers and dealers around the world for Caterpillar products, as well as financing for vehicles, power generation facilities and marine vessels that, in most cases, incorporate Caterpillar products. Financing plans include operating and finance leases, installment sale contracts, working capital loans and wholesale financing plans. The segment also provides insurance and risk management products and services that help customers and dealers manage their business risk. Insurance

and risk management products offered include physical damage insurance, inventory protection plans, extended service coverage for machines and engines, and dealer property and casualty insurance. The various forms of financing, insurance and risk management products offered to customers and dealers help support the purchase and lease of our equipment. The segment also earns revenues from Machinery, Energy & Transportation, but the related costs are not allocated to operating segments. Financial Products' segment profit is determined on a pretax basis and includes other income/expense items.

12. **Latin America** – A geographic region including Central and South American countries and Mexico.
13. **Machinery, Energy & Transportation (ME&T)** – Represents the aggregate total of Construction Industries, Resource Industries, Energy & Transportation, All Other Segments and related corporate items and eliminations.
14. **Machinery, Energy & Transportation Other Operating (Income) Expenses** – Comprised primarily of gains/losses on disposal of long-lived assets, gains/losses on divestitures and legal settlements and accruals. Restructuring costs classified as other operating expenses on the Results of Operations are presented separately on the Operating Profit Comparison.
15. **Manufacturing Costs** – Manufacturing costs exclude the impacts of currency and restructuring costs (see definition below) and represent the volume-adjusted change for variable costs and the absolute dollar change for period manufacturing costs. Variable manufacturing costs are defined as having a direct relationship with the volume of production. This includes material costs, direct labor and other costs that vary directly with production volume such as freight, power to operate machines and supplies that are consumed in the manufacturing process. Period manufacturing costs support production but are defined as generally not having a direct relationship to short-term changes in volume. Examples include machinery and equipment repair, depreciation on manufacturing assets, facility support, procurement, factory scheduling, manufacturing planning and operations management.
16. **Mark-to-market gains/losses** – Represents the net gain or loss of actual results differing from our assumptions and the effects of changing assumptions for our defined benefit pension and OPEB plans. These gains and losses are immediately recognized through earnings upon the annual remeasurement in the fourth quarter, or on an interim basis as triggering events warrant remeasurement.
17. **Pension and Other Postemployment Benefit (OPEB)** – The company's defined-benefit pension and postretirement benefit plans.
18. **Price Realization** – The impact of net price changes excluding currency and new product introductions. Price realization includes geographic mix of sales, which is the impact of changes in the relative weighting of sales prices between geographic regions.
19. **Resource Industries** – A segment primarily responsible for supporting customers using machinery in mining, quarry and aggregates, waste and material handling applications. Responsibilities include business strategy, product design, product management and development, manufacturing, marketing and sales and product support. The product portfolio includes large track-type tractors, large mining trucks, hard rock vehicles, longwall miners, electric rope shovels, draglines, hydraulic shovels, rotary drills, large wheel loaders, off-highway trucks, articulated trucks, wheel tractor scrapers, wheel dozers, landfill compactors, soil compactors, hard rock continuous mining systems, select work tools, machinery components, electronics and control systems and related parts. In addition to equipment, Resource Industries also develops and sells technology products and services to provide customers fleet management, equipment management analytics and autonomous machine capabilities.

Resource Industries also manages areas that provide services to other parts of the company, including integrated manufacturing and research and development.

20. **Restructuring Costs** – Primarily costs for employee separation, long-lived asset impairments and contract terminations. These costs are included in Other operating (income) expenses except for defined-benefit plan curtailment losses and special termination benefits, which are included in Other income (expense). Restructuring costs also include other exit-related costs primarily for accelerated depreciation, inventory write-downs, equipment relocation and project management costs and LIFO inventory decrement benefits from inventory liquidations at closed facilities, all of which are primarily included in Cost of goods sold.
21. **Sales Volume** – With respect to sales and revenues, sales volume represents the impact of changes in the quantities sold for Machinery, Energy & Transportation as well as the incremental sales impact of new product introductions, including emissions-related product updates. With respect to operating profit, sales volume represents the impact of changes in the quantities sold for Machinery, Energy & Transportation combined with product mix as well as the net operating profit impact of new product introductions, including emissions-related product updates. Product mix represents the net operating profit impact of changes in the relative weighting of Machinery, Energy & Transportation sales with respect to total sales. The impact of sales volume on segment profit includes inter-segment sales.

## **LIQUIDITY AND CAPITAL RESOURCES**

### **Sources of funds**

We generate significant capital resources from operating activities, which are the primary source of funding for our ME&T operations. Funding for these businesses is also available from commercial paper and long-term debt issuances. Financial Products' operations are funded primarily from commercial paper, term debt issuances and collections from its existing portfolio. During 2018, we experienced favorable liquidity conditions globally in both our ME&T and Financial Products' operations. On a consolidated basis, we ended 2018 with \$7.86 billion of cash, a decrease of \$404 million from year-end 2017. We intend to maintain a strong cash and liquidity position.

Our cash balances are held in numerous locations throughout the world with approximately \$6.9 billion held by our non-U.S. subsidiaries. As a result of U.S. tax reform legislation enacted in December 2017, we expect to be able to use cash held by non-U.S. subsidiaries in the United States in the future with minimal tax consequences.

Consolidated operating cash flow for 2018 was \$6.56 billion, up from \$5.71 billion in 2017. The increase was due to higher profit in 2018 adjusted for non-cash items. Profit in 2017 included a non-cash charge related to U.S. tax reform legislation enacted in December 2017. The most significant driver of higher profit was an increase in sales volume in 2018. This improvement was mostly offset by higher working capital requirements to support increasing production volumes and higher short-term incentive compensation payments. See further discussion of operating cash flow under ME&T and Financial Products.

Total debt as of December 31, 2018 was \$36.55 billion, an increase of \$1.68 billion from year-end 2017. Debt related to Financial Products increased \$1.60 billion, primarily due to increased portfolio funding requirements. Debt related to ME&T increased \$79 million in 2018. During 2018, we repurchased \$3.80 billion of Caterpillar common stock.

We have three global credit facilities with a syndicate of banks totaling \$10.50 billion (Credit Facility) available in the aggregate to both Caterpillar and Cat Financial for general liquidity purposes. Based on management's allocation decision, which can be revised from time to time, the portion of the Credit Facility

available to ME&T as of December 31, 2018 was \$2.75 billion. Information on our Credit Facility is as follows:

- The 364-day facility of \$3.15 billion (of which \$0.82 billion is available to ME&T) expires in September 2019.
- The three-year facility, as amended in September 2018, of \$2.73 billion (of which \$0.72 billion is available to ME&T) expires in September 2021.
- The five-year facility, as amended in September 2018, of \$4.62 billion (of which \$1.21 billion is available to ME&T) expires in September 2023.

At December 31, 2018, Caterpillar's consolidated net worth was \$14.07 billion, which was above the \$9.00 billion required under the Credit Facility. The consolidated net worth is defined as the consolidated shareholder's equity including preferred stock but excluding the pension and other postretirement benefits balance within Accumulated other comprehensive income (loss).

At December 31, 2018, Cat Financial's covenant interest coverage ratio was 1.56 to 1. This is above the 1.15 to 1 minimum ratio, calculated as (1) profit excluding income taxes, interest expense and net gain/(loss) from interest rate derivatives to (2) interest

Our total credit commitments and available credit as of December 31, 2018 were:

(Millions of dollars)	December 31, 2018		
	Consolidated	Machinery, Energy & Transportation	Financial Products
Credit lines available:			
Global credit facilities	\$ 10,500	\$ 2,750	\$ 7,750
Other external	4,577	—	4,577
Total credit lines available	15,077	2,750	12,327
Less: Commercial paper outstanding	(4,759)	—	(4,759)
Less: Utilized credit	(1,172)	—	(1,172)
Available credit	<u>\$ 9,146</u>	<u>\$ 2,750</u>	<u>\$ 6,396</u>

The other consolidated credit lines with banks as of December 31, 2018 totaled \$4.58 billion. These committed and uncommitted credit lines, which may be eligible for renewal at various future dates or have no specified expiration date, are used primarily by our subsidiaries for local funding requirements. Caterpillar or Cat Financial may guarantee subsidiary borrowings under these lines.

We receive debt ratings from the major credit rating agencies. Moody's rates our debt as "low-A," while Fitch and S&P maintain a "mid-A" debt rating. This split rating has not had a material impact on our borrowing costs or our overall financial health. However, a downgrade of our credit ratings by any of the major credit rating agencies would result in increased borrowing costs and could make access to certain credit markets more difficult. In the event economic conditions deteriorate such that access to debt markets becomes unavailable, ME&T's operations would rely on cash flow from operations, use of existing cash balances, borrowings from Cat Financial and access to our Credit Facility. Our Financial Products' operations would rely on cash flow from its existing portfolio, existing cash balances, access to our Credit Facility and other credit line facilities of Cat Financial and potential borrowings from Caterpillar. In addition, we maintain a support agreement with Cat Financial, which requires Caterpillar to remain the sole owner of Cat Financial and may, under certain circumstances, require Caterpillar to make payments to Cat Financial should Cat Financial fail to maintain certain financial ratios.

### Machinery, Energy & Transportation

Net cash provided by operating activities was \$6.35 billion in 2018, compared with \$5.46 billion in 2017. The increase was primarily

expense calculated at the end of each calendar quarter for the rolling four quarter period then most recently ended, required by the Credit Facility.

In addition, at December 31, 2018, Cat Financial's six-month covenant leverage ratio was 7.69 to 1 and year-end covenant leverage ratio was 8.33 to 1. This is below the maximum ratio of debt to net worth of 10 to 1, calculated (1) on a monthly basis as the average of the leverage ratios determined on the last day of each of the six preceding calendar months and (2) at each December 31, required by the Credit Facility.

In the event Caterpillar or Cat Financial does not meet one or more of their respective financial covenants under the Credit Facility in the future (and are unable to obtain a consent or waiver), the syndicate of banks may terminate the commitments allocated to the party that does not meet its covenants. Additionally, in such event, certain of Cat Financial's other lenders under other loan agreements where similar financial covenants or cross default provisions are applicable, may, at their election, choose to pursue remedies under those loan agreements, including accelerating the repayment of outstanding borrowings. At December 31, 2018, there were no borrowings under the Credit Facility.

due to higher profit in 2018 adjusted for non-cash items. Profit in 2017 included a non-cash charge related to U.S. tax reform legislation enacted in December 2017. The most significant driver of higher profit was an increase in sales volume during 2018. This improvement was mostly offset by higher working capital requirements to support increasing production volumes and higher short-term incentive compensation payments. Within working capital, changes to accounts payable, inventories and customer advances unfavorably impacted cash flow, but were partially offset by changes to accounts receivable.

Net cash used for investing activities in 2018 was \$1.19 billion, compared with net cash used of \$727 million in 2017. The change was primarily due to the acquisition of ECM S.p.A. and Downer Freight Rail in 2018 and increased capital expenditures.

Net cash used for financing activities during 2018 was \$5.47 billion, compared with net cash used of \$2.58 billion in 2017. The change was primarily due to the repurchase of \$3.80 billion of Caterpillar common stock in 2018, partially offset by lower payments on debt in 2018, as 2017 included the early retirement of \$900 million of debt due in December 2018 and a long-term debt maturity of \$500 million.

Our priorities for cash deployment have not changed. While our short-term priorities for the use of cash may vary from time to time as business needs and conditions dictate, our long-term cash deployment strategy is focused on the following priorities. Our top priority is to maintain a strong financial position in support of a Mid-A rating. Next, we intend to fund operational requirements and commitments. Then, we intend to fund priorities that profitably

grow the company and return capital to shareholders through dividend growth and share repurchases. Additional information on cash deployment is as follows:

**Strong financial position** — Our top priority is to maintain a strong financial position in support of a Mid-A rating. We track a diverse group of financial metrics that focus on liquidity, leverage, cash flow and margins aligned with our cash deployment actions and the various methodologies used by the major credit rating agencies.

**Operational excellence and commitments** — Capital expenditures were \$1.22 billion during 2018, compared to \$916 million in 2017. We expect ME&T's capital expenditures in 2019 to be about \$1.4 billion. Contributions to our pension and OPEB plans were \$1.35 billion and \$1.61 billion in 2018 and 2017, respectively. Both years included a \$1.0 billion discretionary contribution to our U.S. pension plans. We expect to make approximately \$315 million of contributions to our pension and OPEB plans in 2019.

**Fund strategic growth initiatives and return capital to shareholders** — We intend to fund initiatives that drive long-term profitable growth that will be focused in the areas of expanded offerings and services, including acquisitions. In 2018, we acquired ECM S.p.A. and Downer Freight Rail. Each quarter, our Board of Directors reviews the company's dividend for the applicable quarter. The Board evaluates the financial condition of the company and considers the economic outlook, corporate cash flow, the company's liquidity needs, and the health and stability of global credit markets to determine whether to maintain or change the quarterly dividend. Dividends paid totaled \$1.95 billion in 2018, representing 78 cents per share paid in the

first and second quarter, and 86 cents per share paid in the third quarter and fourth quarter. In January 2014, the Board of Directors approved an authorization to repurchase up to \$10 billion of Caterpillar common stock (the 2014 Authorization), which expired on December 31, 2018. As of January 1, 2018, \$5.47 billion remained available under the 2014 Authorization, and in 2018, we repurchased \$3.80 billion of Caterpillar common stock. In July 2018, the Board of Directors approved a new share repurchase authorization of up to \$10 billion of Caterpillar common stock effective January 1, 2019, with no expiration. Our share repurchase plans are subject to the company's cash deployment priorities and are evaluated on an ongoing basis; however, we plan to consistently repurchase common stock with the intent to, at a minimum, offset the impact of dilution over time. The timing and amount of future repurchases may vary depending on operating cash flow, market conditions and investing priorities. Caterpillar's basic shares outstanding as of December 31, 2018 were approximately 576 million.

## Financial Products

Financial Products operating cash flow was \$1.52 billion in 2018, compared with \$1.35 billion in 2017. Net cash used for investing activities was \$2.78 billion in 2018, compared with \$596 million in 2017. The change was primarily due to the impact of portfolio related activity. Net cash provided by financing activities in 2018 was \$1.26 billion, compared with net cash used for financing activities of \$1.82 billion in 2017. The change was primarily due to higher portfolio funding requirements and a lower dividend payment to Machinery, Energy & Transportation.

## Contractual obligations

The company has committed cash outflow related to long-term debt, operating lease agreements, postretirement benefit obligations, purchase obligations, interest on long-term debt and other long-term contractual obligations. As of December 31, 2018, minimum payments for these obligations were:

(Millions of dollars)	2019	2020-2021	2022-2023	After 2023	Total
Long-term debt:					
Machinery, Energy & Transportation (excluding capital leases)	\$ 2	\$ 1,374	\$ 588	\$ 6,189	\$ 8,153
Machinery, Energy & Transportation-capital leases	8	63	16	32	119
Financial Products	5,823	11,330	4,224	1,490	22,867
Total long-term debt <sup>1</sup>	5,833	12,767	4,828	7,711	31,139
Operating leases	205	265	117	185	772
Postretirement benefit obligations <sup>2</sup>	315	680	1,200	2,850	5,045
Purchase obligations:					
Accounts payable <sup>3</sup>	7,051	—	—	—	7,051
Purchase orders <sup>4</sup>	6,451	—	—	—	6,451
Other contractual obligations <sup>5</sup>	267	41	—	—	308
Total purchase obligations	13,769	41	—	—	13,810
Interest on long-term debt <sup>6</sup>	921	1,399	878	5,792	8,990
Other long-term obligations <sup>7</sup>	564	819	416	362	2,161
Total contractual obligations	\$ 21,607	\$ 15,971	\$ 7,439	\$ 16,900	\$ 61,917

1 Amounts exclude unamortized discounts, a non-cash settlement for a capital lease, debt issuance costs, and fair value adjustments.

2 Amounts represent expected contributions to our pension and other postretirement benefit plans through 2028, offset by expected Medicare Part D subsidy receipts.

3 Amount represents invoices received and recorded as liabilities in 2018, but scheduled for payment in 2019. These represent short-term obligations made in the ordinary course of business.

4 Amount represents contractual obligations for material and services on order at December 31, 2018 but not yet delivered. These represent short-term obligations made in the ordinary course of business.

5 Amounts represent long-term commitments entered into with key suppliers for minimum purchases quantities.

6 Amounts represent estimated contractual interest payments on long-term debt, including capital lease interest payments.

7 Amounts represent contractual obligations primarily for logistics services agreements related to our former third party logistics business, software license and development contracts, IT consulting contracts and outsourcing contracts for benefit plan administration and software system support, and estimated income tax payments for mandatory deemed repatriation as a result of U.S. tax reform.

The total amount of gross unrecognized tax benefits for uncertain tax positions, including positions impacting only the timing of tax benefits, was \$1,796 million at December 31, 2018. Payment of these obligations would result from settlements with taxing authorities. Due to the difficulty in determining the timing of settlements, these obligations are not included in the table above. We do not expect to make a tax payment related to these obligations within the next year that would significantly impact liquidity.

### **Off-balance sheet arrangements**

We are a party to certain off-balance sheet arrangements, primarily in the form of guarantees. Information related to guarantees appears in Note 21 — “Guarantees and product warranty” of Part II, Item 8 “Financial Statements and Supplementary Data.”

## **CRITICAL ACCOUNTING POLICIES**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts. The more significant estimates include: residual values for leased assets, fair values for goodwill impairment tests, warranty liability, stock-based compensation, reserves for product liability and insurance losses, postretirement benefits, post-sale discounts, credit losses and income taxes. We have incorporated many years of data into the determination of each of these estimates and we have not historically experienced significant adjustments. These assumptions are reviewed at least annually with the Audit Committee of the Board of Directors. Following are the methods and assumptions used in determining our estimates and an indication of the risks inherent in each.

**Residual values for leased assets** – The residual values for Cat Financial's leased assets, which are an estimate of the market value of leased equipment at the end of the lease term, are based on an analysis of historical wholesale market sales prices, projected forward on a level trend line without consideration for inflation or possible future pricing action. At the inception of the lease, residual values are estimated with consideration of the following critical factors: market size and demand, any known significant market/product trends, total expected hours of usage, machine configuration, application, location, model changes, quantities, past remarketing experience, third-party residual guarantees and contractual customer purchase options. Many of these factors are gathered in an application survey that is completed prior to quotation. The lease agreement also clearly defines applicable return conditions and remedies for non-compliance, to ensure that the leased equipment will be in good operating condition upon return. Model changes and updates, as well as market strength and product acceptance, are monitored and adjustments are made to residual values in accordance with the significance of any such changes. Remarketing sales staff works closely with customers and dealers to manage the sale of lease returns and the recovery of residual exposure.

During the term of the equipment on operating leases, we evaluate our depreciation on a regular basis taking into consideration expected residual values at lease termination. Adjustments to depreciation expense reflecting revised estimates of expected residual values at the end of the lease terms are recorded prospectively on a straight-line basis. For finance leases, residual value adjustments are recognized through a reduction of finance revenue.

We evaluate the carrying value of equipment on operating leases for potential impairment when we determine a triggering event has occurred. When a triggering event occurs, a test for recoverability is performed by comparing projected undiscounted future cash flows to the carrying value of the equipment on operating leases. If the test for recoverability identifies a possible impairment, the

fair value of the equipment on operating leases is measured in accordance with the fair value measurement framework. An impairment charge is recognized for the amount by which the carrying value of the equipment on operating leases exceeds its estimated fair value.

At December 31, 2018, the aggregate residual value of equipment on operating leases was \$2.21 billion. Without consideration of other factors such as third-party residual guarantees or contractual customer purchase options, a 10% non-temporary decrease in the market value of our equipment subject to operating leases would reduce residual value estimates and result in the recognition of approximately \$80 million of additional annual depreciation expense.

**Fair values for goodwill impairment tests** – We test goodwill for impairment annually, at the reporting unit level, and whenever events or circumstances make it more likely than not that an impairment may have occurred, such as a significant adverse change in the business climate or a decision to sell all or a portion of a reporting unit. We perform our annual goodwill impairment test as of October 1 and monitor for interim triggering events on an ongoing basis.

Goodwill is reviewed for impairment utilizing either a qualitative assessment or a quantitative goodwill impairment test. If we choose to perform a qualitative assessment and determine the fair value more likely than not exceeds the carrying value, no further evaluation is necessary. For reporting units where we perform the quantitative goodwill impairment test, we compare the fair value of each reporting unit, which we primarily determine using an income approach based on the present value of discounted cash flows, to the respective carrying value, which includes goodwill. If the fair value of the reporting unit exceeds its carrying value, the goodwill is not considered impaired. Beginning in 2017, if the carrying value is higher than the fair value, the difference would be recognized as an impairment loss. Prior to 2017, a two-step process was used. For reporting units where we performed the two-step process, the first step required us to compare the fair value of each reporting unit, which we primarily determined using an income approach based on the present value of discounted cash flows, to the respective carrying value, which includes goodwill. If the fair value of the reporting unit exceeded its carrying value, the goodwill was not considered impaired. If the carrying value was higher than the fair value, there was an indication that an impairment may have existed and the second step was required. In step two, the implied fair value of goodwill was calculated as the excess of the fair value of a reporting unit over the fair values assigned to its assets and liabilities. If the implied fair value of goodwill was less than the carrying value of the reporting unit's goodwill, the difference was recognized as an impairment loss.

The impairment test process requires valuation of the respective reporting unit, which we primarily determine using an income approach based on a discounted five year forecasted cash flow with a year-five residual value. The residual value is computed using the constant growth method, which values the forecasted cash flows in perpetuity. The income approach is supported by a reconciliation of our calculated fair value for Caterpillar to the company's market capitalization. The assumptions about future cash flows and growth rates are based on each reporting unit's long-term forecast and are subject to review and approval by senior management. A reporting unit's discount rate is a risk-adjusted weighted average cost of capital, which we believe approximates the rate from a market participant's perspective. The estimated fair value could be impacted by changes in market conditions, interest rates, growth rates, tax rates, costs, pricing and capital expenditures. The fair value determination is categorized as Level 3 in the fair value hierarchy due to its use of internal projections and unobservable measurement inputs.

Our annual impairment tests completed in the fourth quarter of 2018 indicated the fair value of each reporting unit was substantially above its respective carrying value, including goodwill. Caterpillar's market capitalization has remained significantly above the net book value of the Company.

An unfavorable change in our expectations for the financial performance of our reporting units, particularly long-term growth and profitability, would reduce the fair value of our reporting units. The demand for our equipment and related parts is highly cyclical and significantly impacted by commodity prices, although the impact may vary by reporting unit. The energy and mining industries are major users of our products, including the coal, iron ore, gold, copper, oil and natural gas industries. Decisions to purchase our products are dependent upon the performance of those industries, which in turn are dependent in part on commodity prices. Lower commodity prices or industry specific circumstances that have a negative impact to the valuation assumptions may reduce the fair value of our reporting units. Should such events occur and it becomes more likely than not that a reporting unit's fair value has fallen below its carrying value, we will perform an interim goodwill impairment test(s), in addition to the annual impairment test. Future impairment tests may result in a goodwill impairment, depending on the outcome of the quantitative impairment test. A goodwill impairment would be reported as a non-cash charge to earnings.

**Warranty liability** – At the time a sale is recognized, we record estimated future warranty costs. The warranty liability is determined by applying historical claim rate experience to the current field population and dealer inventory. Generally, historical claim rates are based on actual warranty experience for each product by machine model/engine size by customer or dealer location (inside or outside North America). Specific rates are developed for each product shipment month and are updated monthly based on actual warranty claim experience. Warranty costs may differ from those estimated if actual claim rates are higher or lower than our historical rates.

**Stock-based compensation** – We use a lattice-based option-pricing model to calculate the fair value of our stock options and stock appreciation rights (SARs). The calculation of the fair value of the awards using the lattice-based option-pricing model is affected by our stock price on the date of grant as well as assumptions regarding the following:

- Volatility is a measure of the amount by which the stock price is expected to fluctuate each year during the expected term of the award and is based on historical Caterpillar stock price movement and current implied volatilities from traded options on Caterpillar stock. The implied volatilities from traded options are impacted by changes in market conditions. An increase in the volatility would result in an increase in our expense.
- The expected term represents the period of time that awards granted are expected to be outstanding and is an output of the lattice-based option-pricing model. In determining the expected term of the award, future exercise and forfeiture patterns are estimated from Caterpillar employee historical exercise behavior. These patterns are also affected by the vesting conditions of the award. Changes in the future exercise behavior of employees or in the vesting period of the award could result in a change in the expected term. An increase in the expected term would result in an increase to our expense.
- The weighted-average dividend yield is based on Caterpillar's historical dividend yields. As holders of stock options and SARs do not receive dividend payments, this could result in employees retaining the award for a longer period of time if dividend yields decrease or exercising the award sooner if dividend yields increase. A decrease in the dividend yield would result in an increase in our expense.
- The risk-free interest rate is based on the U.S. Treasury yield curve in effect at time of grant. As the risk-free interest rate increases, the expected term increases, resulting in an increase in our expense.

Beginning in 2018, the fair value of Restricted Stock Units (RSUs) and Performance-based Restricted Stock Units (PRRSUs) is determined as the closing stock price on the date of grant, as holders of these awards are credited with dividend equivalent units on each date that a cash dividend is paid to holders of Common Stock. Prior to 2018, RSUs and PRRSUs were not credited dividend equivalent units and the fair value was determined by reducing the stock price on the date of grant by the present value of the estimated dividends to be paid during the vesting period. The estimated dividends were based on Caterpillar's quarterly dividend per share at the time of grant.

Stock-based compensation expense is recognized based on the grant date fair value. Forfeitures are accounted for in the period they occur as a reduction to expense. Stock-based compensation expense for PRRSUs is based on the probable number of shares expected to vest. Changes in the expected probability of achieving performance targets in future periods may result in an increase or decrease in our expense.

**Product liability and insurance loss reserve** – We determine these reserves based upon reported claims in process of settlement and actuarial estimates for losses incurred but not reported. Loss reserves, including incurred but not reported reserves, are based on estimates and ultimate settlements may vary significantly from such estimates due to increased claims frequency or severity over historical levels.

**Postretirement benefits** – Primary actuarial assumptions were determined as follows:

- The assumed discount rate is used to discount future benefit obligations back to today's dollars. The U.S. discount rate is based on a benefit cash flow-matching approach and represents the rate at which our benefit obligations could effectively be settled as of our measurement date, December 31. The benefit cash flow-matching approach involves analyzing Caterpillar's projected cash flows against a high quality bond yield curve, calculated using a wide population of corporate Aa bonds available on the measurement date. A similar approach is used to determine the assumed discount rate for our most significant non-U.S. plans. In estimating the service and interest cost components of net periodic benefit cost, we utilize a full yield curve approach in determining a discount rate. This approach applies the specific spot rates along the yield curve used in the determination of the benefit obligation to the relevant projected cash flows.

Discount rates are sensitive to changes in interest rates. A decrease in the discount rate would increase our obligation and future expense.

- The expected long-term rate of return on plan assets is based on our estimate of long-term passive returns for equities and fixed income securities weighted by the allocation of our plan assets. Based on historical performance, we increase the passive returns due to our active management of the plan assets. This rate is impacted by changes in general market conditions, but because it represents a long-term rate, it is not significantly impacted by short-term market swings. Changes in our allocation of plan assets would also impact this rate. For example, a shift to more fixed income securities would lower the rate. A decrease in the rate would increase our expense. The expected return on plan assets is calculated using the fair value of plan assets as of our measurement date, December 31.

- The expected rate of compensation increase is used to develop benefit obligations using projected pay at retirement. It represents average long-term salary increases. This rate is influenced by our long-term compensation policies. An increase in the rate would increase our obligation and expense.

- The assumed health care trend rate represents the rate at which health care costs are assumed to increase and is based on historical and expected experience. Changes in our projections of future health care costs due to general economic conditions and those specific to health care (e.g., technology driven cost changes) will impact this trend rate. An increase in the trend rate would increase our obligation and expense.

The effects of actual results differing from our assumptions and the effects of changing assumptions are considered actuarial gains or losses. We recognize actuarial gains or losses immediately through earnings upon the annual remeasurement in the fourth quarter, or on an interim basis as triggering events warrant remeasurement.

See Note 12 for further information regarding the accounting for postretirement benefits.

**Post-sale discount reserve** – We provide discounts to dealers through merchandising programs. We have numerous programs that are designed to promote the sale of our products. The most common dealer programs provide a discount when the dealer sells a product to a targeted end user. The amount of accrued post-sale discounts was \$1,544 million and \$1,426 million as of December 31, 2018 and 2017, respectively. The reserve represents discounts that we expect to pay on previously sold units and is reviewed at least quarterly. The reserve is adjusted if discounts paid differ from those estimated. Historically, those adjustments have not been material.

**Credit loss reserve** – The allowance for credit losses is an estimate of the losses inherent in our finance receivable portfolio and includes consideration of accounts that have been individually identified as impaired, as well as pools of finance receivables where it is probable that certain receivables in the pool are impaired but the individual accounts cannot yet be identified. In identifying and measuring impairment, management takes into consideration past loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of underlying collateral and current economic conditions.

Accounts are identified for individual review based on past-due status and information available about the customer, such as financial statements, news reports and published credit ratings, as well as general information regarding industry trends and the economic environment in which our customers operate. The allowance for credit losses attributable to finance receivables that are individually evaluated and determined to be impaired is based on the present value of expected future cash flows discounted at the receivables' effective interest rate, the fair value of the collateral for collateral-dependent receivables or the observable market price of the receivable. In determining collateral value, we estimate the current fair market value of the collateral less selling costs. We also consider credit enhancements such as additional collateral and contractual third-party guarantees. The allowance for credit losses attributable to the remaining accounts not yet individually identified as impaired is estimated based on loss forecast models utilizing probabilities of default, our estimate of the loss emergence period and the estimated loss given default. In addition, qualitative factors not able to be fully captured in our loss forecast models including industry trends, macroeconomic factors and model imprecision are considered in the evaluation of the adequacy of the allowance for credit losses. These qualitative factors are subjective and require a degree of management judgment.

While management believes it has exercised prudent judgment and applied reasonable assumptions, there can be no assurance that in the future, changes in economic conditions or other factors would not cause changes in the financial health of our customers. If the financial health of our customers deteriorates, the timing and

level of payments received could be impacted and therefore, could result in a change to our estimated losses.

**Income taxes** – We are subject to the income tax laws of the many jurisdictions in which we operate. These tax laws are complex, and the manner in which they apply to our facts is sometimes open to interpretation. In establishing the provision for income taxes, we must make judgments about the application of these inherently complex tax laws. Our income tax positions and analysis are based on currently enacted tax law. Future changes in tax law or related interpretations could significantly impact the provision for income taxes, the amount of taxes payable, and the deferred tax asset and liability balances. Changes in tax law are reflected in the period of enactment with related interpretations considered in the period received. On January 15, 2019, the U.S. Treasury issued final regulations providing additional guidance related to the calculation of the mandatory deemed repatriation of non-U.S. earnings. We are currently evaluating the impact of these regulations and will recognize any resulting adjustments in the first quarter of 2019.

Despite our belief that our tax return positions are consistent with applicable tax laws, we believe that taxing authorities could challenge certain positions. Settlement of any challenge can result in no change, a complete disallowance, or some partial adjustment reached through negotiations or litigation. We record tax benefits for uncertain tax positions based upon management's evaluation of the information available at the reporting date. To be recognized in the financial statements, a tax benefit must be at least more likely than not of being sustained based on technical merits. The benefit for positions meeting the recognition threshold is measured as the largest benefit more likely than not of being realized upon ultimate settlement with a taxing authority that has full knowledge of all relevant information. Significant judgment is required in making these determinations and adjustments to unrecognized tax benefits may be necessary to reflect actual taxes payable upon settlement. Adjustments related to positions impacting the effective tax rate affect the provision for income taxes. Adjustments related to positions impacting the timing of deductions impact deferred tax assets and liabilities. For tax years 2007 to 2012 including the impact of a loss carryback to 2005, the IRS has proposed to tax in the United States profits earned from certain parts transactions by Caterpillar SARL (CSARL), based on the IRS examination team's application of "substance-over-form" or "assignment-of-income" judicial doctrines. CSARL is primarily taxable locally in Switzerland. We are vigorously contesting the proposed increases to tax and penalties for these years of approximately \$2.3 billion. We believe that the relevant transactions complied with applicable tax laws and did not violate judicial doctrines. The purchase of parts by CSARL from unrelated parties and the subsequent sale of those parts to unrelated dealers outside the United States have substantial legal, commercial, and economic consequences for the parties involved. Therefore, we have concluded that the largest amount of benefit that is more likely than not to be sustained related to this position is the entire benefit. As a result, no amount related to these IRS adjustments is reflected in unrecognized tax benefits. We have filed U.S. income tax returns on this same basis for years after 2012. We currently believe the ultimate disposition of this matter will not have a material adverse effect on our consolidated financial position, liquidity or results of operations.

Deferred tax assets generally represent tax benefits for tax deductions or credits available in future tax returns. Certain estimates and assumptions are required to determine whether it is more likely than not that all or some portion of the benefit of a deferred tax asset will not be realized. In making this assessment, management analyzes the trend of U.S. GAAP earnings and estimates the impact of future taxable income, reversing temporary differences and available prudent and feasible tax planning strategies. We give less weight in this analysis to mark-to-market adjustments to

remeasure our pension and OPEB plans as we do not consider these adjustments indicative of ongoing earnings trends. Should a change in facts or circumstances lead to a change in judgment about the ultimate realizability of a deferred tax asset, we record or adjust the related valuation allowance in the period that the change in facts and circumstances occurs, along with a corresponding increase or decrease in the provision for income taxes.

## **OTHER MATTERS**

### **ENVIRONMENTAL AND LEGAL MATTERS**

The Company is regulated by federal, state and international environmental laws governing our use, transport and disposal of substances and control of emissions. In addition to governing our manufacturing and other operations, these laws often impact the development of our products, including, but not limited to, required compliance with air emissions standards applicable to internal combustion engines. We have made, and will continue to make, significant research and development and capital expenditures to comply with these emissions standards.

We are engaged in remedial activities at a number of locations, often with other companies, pursuant to federal and state laws. When it is probable we will pay remedial costs at a site, and those costs can be reasonably estimated, the investigation, remediation, and operating and maintenance costs are accrued against our earnings. Costs are accrued based on consideration of currently available data and information with respect to each individual site, including available technologies, current applicable laws and regulations, and prior remediation experience. Where no amount within a range of estimates is more likely, we accrue the minimum. Where multiple potentially responsible parties are involved, we consider our proportionate share of the probable costs. In formulating the estimate of probable costs, we do not consider amounts expected to be recovered from insurance companies or others. We reassess these accrued amounts on a quarterly basis. The amount recorded for environmental remediation is not material and is included in Accrued expenses. We believe there is no more than a remote chance that a material amount for remedial activities at any individual site, or at all the sites in the aggregate, will be required.

On January 7, 2015, the Company received a grand jury subpoena from the U.S. District Court for the Central District of Illinois. The subpoena requests documents and information from the Company relating to, among other things, financial information concerning U.S. and non-U.S. Caterpillar subsidiaries (including undistributed profits of non-U.S. subsidiaries and the movement of cash among U.S. and non-U.S. subsidiaries). The Company has received additional subpoenas relating to this investigation requesting additional documents and information relating to, among other things, the purchase and resale of replacement parts by Caterpillar Inc. and non-U.S. Caterpillar subsidiaries, dividend distributions of certain non-U.S. Caterpillar subsidiaries, and Caterpillar SARL and related structures. On March 2-3, 2017, agents with the Department of Commerce, the Federal Deposit Insurance Corporation and the Internal Revenue Service executed search and seizure warrants at three facilities of the Company in the Peoria, Illinois area, including its former corporate headquarters. The warrants identify, and agents seized, documents and information related to, among other things, the export of products from the United States, the movement of products between the United States and Switzerland, the relationship between Caterpillar Inc. and Caterpillar SARL, and sales outside the United States. It is the Company's understanding that the warrants, which concern both tax and export activities, are related to the ongoing grand jury investigation. The Company is continuing to cooperate with this investigation. The Company is unable to predict the outcome or reasonably estimate any potential loss; however, we currently

believe that this matter will not have a material adverse effect on the Company's consolidated results of operations, financial position or liquidity.

On March 20, 2014, Brazil's Administrative Council for Economic Defense (CADE) published a Technical Opinion which named 18 companies and over 100 individuals as defendants, including two subsidiaries of Caterpillar Inc., MGE - Equipamentos e Serviços Ferroviários Ltda. (MGE) and Caterpillar Brasil Ltda. The publication of the Technical Opinion opened CADE's official administrative investigation into allegations that the defendants participated in anticompetitive bid activity for the construction and maintenance of metro and train networks in Brazil. While companies cannot be held criminally liable for anticompetitive conduct in Brazil, criminal charges have been brought against two current employees of MGE and one former employee of MGE involving the same conduct alleged by CADE. The Company has responded to all requests for information from the authorities. The Company is unable to predict the outcome or reasonably estimate the potential loss; however, we currently believe that this matter will not have a material adverse effect on the Company's consolidated results of operations, financial position or liquidity.

In addition, we are involved in other unresolved legal actions that arise in the normal course of business. The most prevalent of these unresolved actions involve disputes related to product design, manufacture and performance liability (including claimed asbestos and welding fumes exposure), contracts, employment issues, environmental matters, intellectual property rights, taxes (other than income taxes) and securities laws. The aggregate range of reasonably possible losses in excess of accrued liabilities, if any, associated with these unresolved legal actions is not material. In some cases, we cannot reasonably estimate a range of loss because there is insufficient information regarding the matter. However, we believe there is no more than a remote chance that any liability arising from these matters would be material. Although it is not possible to predict with certainty the outcome of these unresolved legal actions, we believe that these actions will not individually or in the aggregate have a material adverse effect on our consolidated results of operations, financial position or liquidity.

## **RETIREMENT BENEFITS**

We recognize mark-to-market gains and losses immediately through earnings upon the remeasurement of our pension and OPEB plans. Mark-to-market gains and losses represent the effects of actual results differing from our assumptions and the effects of changing assumptions. Changes in discount rates and differences between the actual return on plan assets and the expected return on plan assets generally have the largest impact on mark-to-market gains and losses.

We recognized expense of \$415 million, \$342 million and \$957 million in 2018, 2017 and 2016, respectively, related to our defined benefit pension and OPEB plans. The increase in expense in 2018 compared to 2017 was primarily due to higher net mark-to-market losses in 2018 compared to 2017. This was partially offset by a higher expected return on plan assets and curtailment gains compared to curtailment and termination charges in 2017. The decrease in expense in 2017 compared to 2016 was primarily due to lower net mark-to-market losses in 2017 compared to 2016. This was partially offset by an unfavorable change in amortization of prior service credits, curtailment and termination charges and a lower expected return on plan assets.

The primary factors that resulted in mark-to-market losses for 2018, 2017 and 2016 are described below. The net mark-to-market losses were included in Other income (expense) in the Results of Operations.

- 2018 net mark-to-market loss of \$495 million** – Primarily due to the difference between the actual return on plan assets compared to the expected return on plan assets (U.S. pension plans had an actual rate of return of negative 5.4 percent compared to an expected rate of return of 6.3 percent). This was partially offset by higher discount rates at the end of 2018 compared to the end of 2017.
- 2017 net mark-to-market loss of \$301 million** – Primarily due to lower discount rates at the end of 2017 compared to the end of 2016 and changes in our mortality assumption (discussed below). This was partially offset by the difference between the actual return on plan assets compared to the expected return on plan assets (U.S. pension plans had an actual rate of return of 15.5 percent compared to an expected rate of return of 6.7 percent).
- 2016 net mark-to-market loss of \$985 million** – Primarily due to lower discount rates at the end of 2016 compared to the end of 2015 and changes in our U.S. mortality assumption (discussed below). This was partially offset by the difference between the actual return on plan assets compared to the expected return on plan assets (U.S. pension plans had an actual rate of return of 7.8 percent compared to an expected rate of return of 6.9 percent).

In the fourth quarter of 2017, the company reviewed and made changes to the mortality assumptions primarily for our U.S. pension plans which resulted in an overall increase in the life expectancy of plan participants. As of December 31, 2017 these changes resulted in an increase in our Liability for postemployment benefits of approximately \$290 million. In the fourth quarter of 2016, the company adopted new mortality improvement scales released by the Society of Actuaries for our U.S. pension and OPEB plans. As of December 31, 2016, this resulted in an increase in our Liability for postemployment benefits of approximately \$200 million.

In the first quarter of 2017, we announced the closure of our Gosselies, Belgium facility. This announcement impacted certain employees that participated in a defined benefit pension plan and resulted in a net loss of \$20 million in the first quarter of 2017 for curtailment and termination benefits.

We expect our total defined benefit pension and OPEB expense (excluding the impact of mark-to-market gains and losses) to increase approximately \$260 million in 2019. This increase

is primarily due to a lower expected return on plan assets (U.S. pension plans have an expected rate of return of 5.9 percent in 2019 compared to 6.3 percent in 2018).

In general, our strategy for both the U.S. and the non-U.S. pensions includes ongoing alignment of our investments to our liabilities, while reducing risk in our portfolio. For our U.S. pension plans, our year-end 2018 asset allocation was 70 percent fixed income, 27 percent equities and 3 percent other. Our current U.S. pension target asset allocation is 70 percent fixed income and 30 percent equities. The target allocation is revisited periodically to ensure it reflects our overall objectives. The U.S. plans are rebalanced to within the appropriate target asset allocation ranges on a monthly basis.

The year-end 2018 asset allocation for our non-U.S. pension plans was 78 percent fixed income, 13 percent equities, 5 percent real estate and 4 percent other. The 2018 weighted-average target allocation for our non-U.S. pension plans was also 78 percent fixed income, 13 percent equities, 5 percent real estate and 4 percent other. The target allocations for each plan vary based upon local statutory requirements, demographics of the plan participants and funded status. The frequency of rebalancing for the non-U.S. plans varies depending on the plan.

Contributions to our pension and OPEB plans were \$1.4 billion and \$1.6 billion in 2018 and 2017, respectively. Both years included a \$1.0 billion discretionary contribution to our U.S. pension plans. We expect to make approximately \$315 million of contributions to our pension and OPEB plans in 2019. We believe we have adequate resources to fund both pension and OPEB plans.

Effective January 1, 2018, we adopted new accounting guidance issued by the FASB related to the presentation of net periodic pension costs and net periodic postretirement benefit costs. The change in presentation was applied retrospectively to prior years. For further information see Note 1J — “Operations and summary of significant accounting policies — New Accounting Guidance” of Part II, Item 8 “Financial Statements and Supplementary Data.”

Actuarial assumptions have a significant impact on both pension and OPEB expenses. The effects of a one percentage point change in our primary actuarial assumptions on 2018 benefit costs and year-end obligations are included in the table below.

## Postretirement Benefit Plan Actuarial Assumptions Sensitivity

The effects of a one percentage-point change in our primary actuarial assumptions on 2018 pension and OPEB costs and obligations are as follows:

(Millions of dollars)	2018 Benefit Cost		Year-end Benefit Obligation	
	One percentage-point increase	One percentage-point decrease	One percentage-point increase	One percentage-point decrease
<b>U.S. Pension benefits:</b>				
Assumed discount rate	\$ 64	\$ (85)	\$ (1,625)	\$ 1,970
Expected rate of compensation increase	1	(2)	5	(5)
Expected long-term rate of return on plan assets	(129)	129	—	—
<b>Non-U.S. Pension benefits:</b>				
Assumed discount rate	7	(11)	(560)	720
Expected rate of compensation increase	7	(6)	41	(36)
Expected long-term rate of return on plan assets	(42)	42	—	—
<b>Other postretirement benefits:</b>				
Assumed discount rate	9	(12)	(318)	377
Expected rate of compensation increase	—	—	—	—
Expected long-term rate of return on plan assets	(4)	4	—	—
Assumed health care cost trend rate	14	(11)	138	(117)

## Primary Actuarial Assumptions

	U.S. Pension Benefits			Non-U.S. Pension Benefits			Other Postretirement Benefits		
	2018	2017	2016	2018	2017	2016	2018	2017	2016
<b>Weighted-average assumptions used to determine benefit obligations, end of year:</b>									
Discount rate	<b>4.2%</b>	3.5%	4.0%	<b>2.5%</b>	2.4%	2.5%	<b>4.2%</b>	3.6%	4.0%
Rate of compensation increase	<b>4.0%</b>	4.0%	4.0%	<b>3.0%</b>	4.0%	4.0%	<b>4.0%</b>	4.0%	4.0%
<b>Weighted-average assumptions used to determine net cost:</b>									
Discount rate used to measure service cost	<b>3.7%</b>	4.2%	4.5%	<b>2.3%</b>	2.4%	2.9%	<b>3.5%</b>	3.9%	4.2%
Discount rate used to measure interest cost	<b>3.2%</b>	3.3%	3.4%	<b>2.2%</b>	2.3%	2.8%	<b>3.2%</b>	3.3%	3.3%
Expected rate of return on plan assets	<b>6.3%</b>	6.7%	6.9%	<b>5.2%</b>	5.9%	6.1%	<b>7.5%</b>	7.5%	7.5%
Rate of compensation increase	<b>4.0%</b>	4.0%	4.0%	<b>4.0%</b>	4.0%	3.6%	<b>4.0%</b>	4.0%	4.0%
<b>Health care cost trend rates at year-end:</b>									
Health care trend rate assumed for next year							<b>6.1%</b>	6.1%	6.6%
Rate that the cost trend rate gradually declines to							<b>5.0%</b>	5.0%	5.0%
Year that the cost trend rate reaches ultimate rate							<b>2025</b>	2022	2022

## SENSITIVITY

### Foreign Exchange Rate Sensitivity

Machinery, Energy & Transportation operations use foreign currency forward and option contracts to manage unmatched foreign currency cash inflow and outflow. Our objective is to minimize the risk of exchange rate movements that would reduce the U.S. dollar value of our foreign currency cash flow. Our policy allows for managing anticipated foreign currency cash flow for up to five years. Based on the anticipated and firmly committed cash inflow and outflow for our Machinery, Energy & Transportation operations for the next 12 months and the foreign currency derivative instruments in place at year-end, a hypothetical 10 percent weakening of the U.S. dollar relative to all other currencies would adversely affect our expected 2019 cash flow for our Machinery, Energy & Transportation operations by approximately \$250 million. Last year similar assumptions and calculations yielded a potential \$200 million adverse impact on 2018 cash flow. We determine our net exposures by calculating the difference in cash inflow and outflow by currency and adding or subtracting outstanding foreign currency derivative instruments. We multiply these net amounts by 10 percent to determine the sensitivity.

Since our policy for Financial Products operations is to hedge the foreign exchange risk when the currency of our debt portfolio does not match the currency of our receivable portfolio, a 10 percent change in the value of the U.S. dollar relative to all other currencies would not have a material effect on our consolidated financial position, results of operations or cash flow. Neither our policy nor the effect of a 10 percent change in the value of the U.S. dollar has changed from that reported at the end of last year.

The effect of the hypothetical change in exchange rates ignores the effect this movement may have on other variables, including competitive risk. If it were possible to quantify this competitive impact, the results would probably be different from the sensitivity effects shown above. In addition, it is unlikely that all currencies would uniformly strengthen or weaken relative to the U.S. dollar. In reality, some currencies may weaken while others may strengthen. Our primary exposure (excluding competitive risk) is to exchange rate movements in the Japanese yen, British pound, Indian rupee, Swiss franc and Australian dollar.

### Interest Rate Sensitivity

For our Machinery, Energy & Transportation operations, we have the option to use interest rate contracts to lower the cost of borrowed funds by attaching fixed-to-floating interest rate contracts to fixed-rate debt, and by entering into forward rate agreements on future debt issuances. A hypothetical 100 basis point adverse move in interest rates along the entire interest rate yield curve would have a minimal impact to the 2019 pre-tax earnings of Machinery, Energy & Transportation. Last year, similar assumptions and calculations yielded a minimal impact to 2018 pre-tax earnings.

For our Financial Products operations, we use interest rate derivative instruments primarily to meet our match-funding objectives and strategies. We have a match-funding policy whereby the interest rate profile (fixed or floating rate) of our debt portfolio is matched to the interest rate profile of our earning asset portfolio (finance receivables and operating leases) within certain parameters. In connection with that policy, we use interest rate derivative instruments to modify the debt structure. Match funding assists us in maintaining our interest rate spreads, regardless of the direction interest rates move.

In order to properly manage sensitivity to changes in interest rates, Financial Products measures the potential impact of different interest rate assumptions on pre-tax earnings. All on-balance sheet positions, including derivative financial instruments, are included in the analysis. The primary assumptions included in the analysis are that there are no new fixed rate assets or liabilities, the proportion of fixed rate debt to fixed rate assets remains unchanged and the level of floating rate assets and debt remain constant. An analysis of the December 31, 2018 balance sheet, using these assumptions, estimates the impact of a 100 basis point immediate and sustained adverse change in interest rates to have a minimal impact on 2019 pre-tax earnings. Last year, similar assumptions and calculations yielded a minimal impact to 2018 pre-tax earnings.

This analysis does not necessarily represent our current outlook of future market interest rate movement, nor does it consider any actions management could undertake in response to changes in interest rates. Accordingly, no assurance can be given that actual results would be consistent with the results of our estimate.

## NON-GAAP FINANCIAL MEASURES

The following definitions are provided for the non-GAAP financial measures used in this report. These non-GAAP financial measures have no standardized meaning prescribed by U.S. GAAP and therefore are unlikely to be comparable to the calculation of similar

measures for other companies. Management does not intend these items to be considered in isolation or as a substitute for the related GAAP measures.

We believe it is important to separately quantify the profit impact of several significant items in order for our results to be meaningful to our readers. These items consist of (i) restructuring costs, which are incurred in the current year to generate longer term benefits, (ii) pension and OPEB

mark-to-market losses resulting from plan remeasurements, (iii) certain deferred tax valuation allowance adjustments, (iv) U.S. tax reform impact and (v) a gain on the sale of an equity investment. We do not consider these items indicative of earnings from ongoing business activities and believe the non-GAAP measures will provide useful perspective on underlying business results and trends, and a means to assess our period-over-period results.

Reconciliations of adjusted operating profit margin to the most directly comparable GAAP measure, operating profit as a percent of sales and revenues are as follows:

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2018	2017	2018	2017
Operating profit as a percent of total sales and revenues	13.1%	10.8%	15.2%	9.8%
Restructuring costs	0.7%	1.9%	0.7%	2.7%
Adjusted operating profit margin	13.8%	12.7%	15.9%	12.5%

Reconciliations of adjusted profit before taxes to the most directly comparable GAAP measure, consolidated profit before taxes, are as follows:

(millions of dollars)	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2018	2017	2018	2017
Profit before taxes	\$ 1,367	\$ 1,111	\$ 7,822	\$ 4,082
Restructuring costs	\$ 93	\$ 245	\$ 386	\$ 1,256
Mark-to-market losses	\$ 495	\$ 301	\$ 495	\$ 301
Gain on sale of equity investment	\$ —	\$ —	\$ —	\$ (85)
Adjusted profit before taxes	\$ 1,955	\$ 1,657	\$ 8,703	\$ 5,554

Reconciliations of adjusted profit per share to the most directly comparable GAAP measure, diluted profit per share, are as follows:

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2018	2017	2018	2017
Profit (Loss) per share - diluted	\$ 1.78	\$ (2.18)	\$ 10.26	\$ 1.26
Per share restructuring costs <sup>1</sup>	\$ 0.13	\$ 0.31	\$ 0.50	\$ 1.68
Per share mark-to-market losses <sup>2</sup>	\$ 0.66	\$ 0.26	\$ 0.64	\$ 0.26
Per share deferred tax valuation allowance adjustments	\$ (0.11)	\$ (0.18)	\$ (0.01)	\$ (0.18)
Per share U.S. tax reform impact	\$ 0.09	\$ 3.91	\$ (0.17)	\$ 3.95
Per share gain on sale of equity investment <sup>2</sup>	\$ —	\$ —	\$ —	\$ (0.09)
Adjusted profit per share	\$ 2.55	\$ 2.16	\$ 11.22	\$ 6.88

1 At statutory tax rates. 2017 is prior to consideration of U.S. tax reform. Full year 2017 also includes \$15 million increase to prior year taxes related to non-U.S. restructuring costs.

2 At statutory tax rates. 2017 is prior to consideration of U.S. tax reform.

Per share amounts computed using fully diluted shares outstanding except for consolidated loss per share, which was computed using basic shares outstanding.

## Supplemental Consolidating Data

We are providing supplemental consolidating data for the purpose of additional analysis. The data has been grouped as follows:

**Consolidated** – Caterpillar Inc. and its subsidiaries.

**Machinery, Energy & Transportation** – Caterpillar defines Machinery, Energy & Transportation as it is presented in the supplemental data as Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis. Machinery, Energy & Transportation information relates to the design, manufacturing and marketing of our products. Financial Products' information relates to the financing to customers and dealers for the purchase and lease of Caterpillar and other equipment. The nature of these businesses is different, especially with regard to

the financial position and cash flow items. Caterpillar management utilizes this presentation internally to highlight these differences. We also believe this presentation will assist readers in understanding our business.

**Financial Products** – Our finance and insurance subsidiaries, primarily Cat Financial and Insurance Services.

**Consolidating Adjustments** – Eliminations of transactions between Machinery, Energy & Transportation and Financial Products.

Pages 44 to 46 reconcile Machinery, Energy & Transportation with Financial Products on the equity basis to Caterpillar Inc. consolidated financial information.

## Supplemental Data for Results of Operations

For The Years Ended December 31

### Supplemental consolidating data

(Millions of dollars)	Consolidated			Machinery, Energy & Transportation <sup>1</sup>			Financial Products			Consolidating Adjustments		
	2018	2017	2016	2018	2017	2016	2018	2017	2016	2018	2017	2016
<b>Sales and revenues:</b>												
Sales of Machinery, Energy & Transportation	\$ 51,822	\$ 42,676	\$ 35,773	\$ 51,822	\$ 42,676	\$ 35,773	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Revenues of Financial Products	2,900	2,786	2,764	—	—	—	3,362	3,167	3,065	(462) <sup>2</sup>	(381) <sup>2</sup>	(301) <sup>2</sup>
Total sales and revenues	<b>54,722</b>	45,462	38,537	<b>51,822</b>	42,676	35,773	<b>3,362</b>	3,167	3,065	<b>(462)</b>	(381)	(301)
<b>Operating costs:</b>												
Cost of goods sold	36,997	31,260	28,044	36,998	31,261	28,046	—	—	—	(1) <sup>3</sup>	(1) <sup>3</sup>	(2) <sup>3</sup>
Selling, general and administrative expenses	5,478	4,999	4,383	4,675	4,411	3,826	825	604	573	(22) <sup>3</sup>	(16) <sup>3</sup>	(16) <sup>3</sup>
Research and development expenses	1,850	1,842	1,853	1,850	1,842	1,853	—	—	—	—	—	—
Interest expense of Financial Products	722	646	596	—	—	—	756	667	611	(34) <sup>4</sup>	(21) <sup>4</sup>	(15) <sup>4</sup>
Goodwill impairment charge	—	—	595	—	—	595	—	—	—	—	—	—
Other operating (income) expenses	1,382	2,255	1,904	144	1,056	700	1,259	1,220	1,232	(21) <sup>3</sup>	(21) <sup>3</sup>	(28) <sup>3</sup>
Total operating costs	<b>46,429</b>	41,002	37,375	<b>43,667</b>	38,570	35,020	<b>2,840</b>	2,491	2,416	<b>(78)</b>	(59)	(61)
<b>Operating profit</b>	<b>8,293</b>	4,460	1,162	<b>8,155</b>	4,106	753	<b>522</b>	676	649	<b>(384)</b>	(322)	(240)
Interest expense excluding Financial Products	404	531	505	448	622	553	—	—	—	(44) <sup>4</sup>	(91) <sup>4</sup>	(48) <sup>4</sup>
Other income (expense)	(67)	153	(518)	(391)	(170)	(753)	(16)	92	43	340 <sup>5</sup>	231 <sup>5</sup>	192 <sup>5</sup>
<b>Consolidated profit (loss) before taxes</b>	<b>7,822</b>	4,082	139	<b>7,316</b>	3,314	(553)	<b>506</b>	768	692	—	—	—
Provision (benefit) for income taxes	1,698	3,339	192	1,574	3,317	(24)	124	22	216	—	—	—
Profit (loss) of consolidated companies	<b>6,124</b>	743	(53)	<b>5,742</b>	(3)	(529)	<b>382</b>	746	476	—	—	—
Equity in profit (loss) of unconsolidated affiliated companies	24	16	(6)	24	16	(6)	—	—	—	—	—	—
Equity in profit of Financial Products' subsidiaries	—	—	—	362	738	470	—	—	—	(362) <sup>6</sup>	(738) <sup>6</sup>	(470) <sup>6</sup>
<b>Profit (loss) of consolidated and affiliated companies</b>	<b>6,148</b>	759	(59)	<b>6,128</b>	751	(65)	<b>382</b>	746	476	<b>(362)</b>	(738)	(470)
Less: Profit (loss) attributable to noncontrolling interests	1	5	8	(19)	(3)	2	20	8	6	—	—	—
<b>Profit (loss)<sup>7</sup></b>	<b>\$ 6,147</b>	<b>\$ 754</b>	<b>\$ (67)</b>	<b>\$ 6,147</b>	<b>\$ 754</b>	<b>\$ (67)</b>	<b>\$ 362</b>	<b>\$ 738</b>	<b>\$ 470</b>	<b>\$ (362)</b>	<b>\$ (738)</b>	<b>\$ (470)</b>

1 Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

2 Elimination of Financial Products' revenues earned from Machinery, Energy & Transportation.

3 Elimination of net expenses recorded by Machinery, Energy & Transportation paid to Financial Products.

4 Elimination of interest expense recorded between Financial Products and Machinery, Energy & Transportation.

5 Elimination of discount recorded by Machinery, Energy & Transportation on receivables sold to Financial Products and of interest earned between Machinery, Energy & Transportation and Financial Products.

6 Elimination of Financial Products' profit due to equity method of accounting.

7 Profit (loss) attributable to common shareholders.

## Supplemental Data for Financial Position

At December 31

	Supplemental consolidating data									
	Consolidated		Machinery, Energy & Transportation <sup>1</sup>		Financial Products		Consolidating Adjustments			
	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
(Millions of dollars)										
<b>Assets</b>										
Current assets:										
Cash and short-term investments	\$ 7,857	\$ 8,261	\$ 6,968	\$ 7,381	\$ 889	\$ 880	\$ —	\$ —	\$ —	\$ —
Receivables - trade and other	8,802	7,436	4,677	4,596	401	343	3,724 <sup>2,3</sup>	2,497 <sup>2,3</sup>		
Receivables - finance	8,650	8,757	—	—	13,989	12,985	(5,339) <sup>3</sup>	(4,228) <sup>3</sup>		
Prepaid expenses and other current assets	1,765	1,772	1,227	1,099	583	679	(45) <sup>4</sup>	(6) <sup>4</sup>		
Inventories	11,529	10,018	11,529	10,018	—	—	—	—		
Total current assets	<b>38,603</b>	<b>36,244</b>	<b>24,401</b>	23,094	15,862	14,887	(1,660)	(1,737)		
Property, plant and equipment - net	13,574	14,155	9,085	9,823	4,489	4,332	—	—		
Long-term receivables - trade and other	1,161	990	302	229	204	162	655 <sup>2,3</sup>	599 <sup>2,3</sup>		
Long-term receivables - finance	13,286	13,542	—	—	13,951	14,170	(665) <sup>3</sup>	(628) <sup>3</sup>		
Investments in Financial Products subsidiaries	—	—	3,672	4,064	—	—	(3,672) <sup>5</sup>	(4,064) <sup>5</sup>		
Noncurrent deferred and refundable income taxes	1,439	1,693	2,015	2,166	116	101	(692) <sup>6</sup>	(574) <sup>6</sup>		
Intangible assets	1,897	2,111	1,897	2,106	—	5	—	—		
Goodwill	6,217	6,200	6,217	6,183	—	17	—	—		
Other assets	2,332	2,027	886	822	1,446	1,205	—	—		
<b>Total assets</b>	<b>\$ 78,509</b>	<b>\$ 76,962</b>	<b>\$ 48,475</b>	\$ 48,487	\$ 36,068	\$ 34,879	\$ (6,034)	\$ (6,404)		
<b>Liabilities</b>										
Current liabilities:										
Short-term borrowings	\$ 5,723	\$ 4,837	\$ —	\$ 1	\$ 5,723	\$ 4,836	\$ —	\$ —		
Short-term borrowings with consolidated companies	—	—	—	—	1,500	1,623	(1,500) <sup>7</sup>	(1,623) <sup>7</sup>		
Accounts payable	7,051	6,487	6,972	6,330	194	265	(115) <sup>8</sup>	(108) <sup>8</sup>		
Accrued expenses	3,573	3,220	3,212	2,880	361	340	—	—		
Accrued wages, salaries and employee benefits	2,384	2,559	2,350	2,504	34	55	—	—		
Customer advances	1,243	1,426	1,243	1,426	—	—	—	—		
Dividends payable	495	466	495	466	—	—	—	—		
Other current liabilities	1,919	1,742	1,532	1,327	433	423	(46) <sup>6,9</sup>	(8) <sup>6,9</sup>		
Long-term debt due within one year	5,830	6,194	10	6	5,820	6,188	—	—		
Total current liabilities	<b>28,218</b>	<b>26,931</b>	<b>15,814</b>	14,940	14,065	13,730	(1,661)	(1,739)		
Long-term debt due after one year	25,000	23,847	8,015	7,958	16,995	15,918	(10) <sup>7</sup>	(29) <sup>7</sup>		
Liability for postemployment benefits	7,455	8,365	7,455	8,365	—	—	—	—		
Other liabilities	3,756	4,053	3,111	3,458	1,336	1,167	(691) <sup>6</sup>	(572) <sup>6</sup>		
<b>Total liabilities</b>	<b>64,429</b>	<b>63,196</b>	<b>34,395</b>	34,721	32,396	30,815	(2,362)	(2,340)		
<b>Commitments and contingencies</b>										
<b>Shareholders' equity</b>										
Common stock	5,827	5,593	5,827	5,593	919	918	(919) <sup>5</sup>	(918) <sup>5</sup>		
Treasury stock	(20,531)	(17,005)	(20,531)	(17,005)	—	—	—	—		
Profit employed in the business	30,427	26,301	30,427	26,301	3,543	3,598	(3,543) <sup>5</sup>	(3,598) <sup>5</sup>		
Accumulated other comprehensive income (loss)	(1,684)	(1,192)	(1,684)	(1,192)	(943)	(592)	943 <sup>5</sup>	592 <sup>5</sup>		
Noncontrolling interests	41	69	41	69	153	140	(153) <sup>5</sup>	(140) <sup>5</sup>		
<b>Total shareholders' equity</b>	<b>14,080</b>	<b>13,766</b>	<b>14,080</b>	13,766	3,672	4,064	(3,672)	(4,064)		
<b>Total liabilities and shareholders' equity</b>	<b>\$ 78,509</b>	<b>\$ 76,962</b>	<b>\$ 48,475</b>	\$ 48,487	\$ 36,068	\$ 34,879	\$ (6,034)	\$ (6,404)		

1 Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

2 Elimination of receivables between Machinery, Energy & Transportation and Financial Products.

3 Reclassification of Machinery, Energy & Transportation's trade receivables purchased by Financial Products and Financial Products' wholesale inventory receivables.

4 Elimination of Machinery, Energy & Transportation's insurance premiums that are prepaid to Financial Products.

5 Elimination of Financial Products' equity which is accounted for by Machinery, Energy & Transportation on the equity basis.

6 Reclassification reflecting required netting of deferred tax assets/liabilities by taxing jurisdiction.

7 Elimination of debt between Machinery, Energy & Transportation and Financial Products.

8 Elimination of payables between Machinery, Energy & Transportation and Financial Products.

9 Elimination of prepaid insurance in Financial Products' other liabilities.

## Supplemental Data for Statement of Cash Flow

For the Years Ended December 31

### Supplemental consolidating data

(Millions of dollars)	Consolidated		Machinery, Energy & Transportation <sup>1</sup>		Financial Products		Consolidating Adjustments	
	2018	2017	2018	2017	2018	2017	2018	2017
<b>Cash flow from operating activities:</b>								
Profit (loss) of consolidated and affiliated companies	\$ 6,148	\$ 759	\$ 6,128	\$ 751	\$ 382	\$ 746	\$ (362) <sup>2</sup>	\$ (738) <sup>2</sup>
Adjustments for non-cash items:								
Depreciation and amortization	2,766	2,877	1,895	2,016	871	861	—	—
Undistributed profit of Financial Products	—	—	—	(13)	—	—	—	13 <sup>3</sup>
Actuarial (gain) loss on pension and postretirement benefits	495	301	495	301	—	—	—	—
Provision (benefit) for deferred income taxes	220	1,213	149	1,500	71	(285)	—	(2) <sup>4</sup>
Other	1,006	750	434	673	178	(175)	394 <sup>4</sup>	252 <sup>4</sup>
Financial Products' dividend in excess of profit	—	—	57	—	—	—	(57) <sup>5</sup>	—
Changes in assets and liabilities, net of acquisitions and divestitures:								
Receivables - trade and other	(1,619)	(1,151)	(396)	(649)	6	90	(1,229) <sup>4,6</sup>	(592) <sup>4,6</sup>
Inventories	(1,579)	(1,295)	(1,528)	(1,282)	—	—	(51) <sup>4</sup>	(13) <sup>4</sup>
Accounts payable	709	1,478	771	1,588	(55)	(85)	(7) <sup>4</sup>	(25) <sup>4</sup>
Accrued expenses	101	175	71	169	30	6	—	—
Accrued wages, salaries and employee benefits	(162)	1,187	(141)	1,160	(21)	27	—	—
Customer advances	(183)	(8)	(183)	(8)	—	—	—	—
Other assets—net	41	(192)	16	(186)	(14)	8	39 <sup>4</sup>	(14) <sup>4</sup>
Other liabilities—net	(1,385)	(388)	(1,421)	(561)	75	157	(39) <sup>4</sup>	16 <sup>4</sup>
Net cash provided by (used for) operating activities	<u>6,558</u>	<u>5,706</u>	<u>6,347</u>	<u>5,459</u>	<u>1,523</u>	<u>1,350</u>	<u>(1,312)</u>	<u>(1,103)</u>
<b>Cash flow from investing activities:</b>								
Capital expenditures—excluding equipment leased to others	(1,276)	(898)	(1,168)	(889)	(108)	(10)	—	1 <sup>4</sup>
Expenditures for equipment leased to others	(1,640)	(1,438)	(53)	(27)	(1,667)	(1,443)	80 <sup>4</sup>	32 <sup>4</sup>
Proceeds from disposals of leased assets and property, plant and equipment	936	1,164	152	192	811	987	(27) <sup>4</sup>	(15) <sup>4</sup>
Additions to finance receivables	(12,183)	(11,953)	—	—	(13,595)	(13,920)	1,412 <sup>6,7</sup>	1,967 <sup>6</sup>
Collections of finance receivables	10,901	12,018	—	—	12,513	14,357	(1,612) <sup>6</sup>	(2,339) <sup>6</sup>
Net intercompany purchased receivables	—	—	—	—	(1,046)	(732)	1,046 <sup>6</sup>	732 <sup>6</sup>
Proceeds from sale of finance receivables	477	127	—	—	477	127	—	—
Net intercompany borrowings	—	—	112	21	31	—	(143) <sup>8</sup>	(21) <sup>8</sup>
Investments and acquisitions (net of cash acquired)	(392)	(59)	(392)	(59)	—	—	—	—
Proceeds from sale of businesses and investments (net of cash sold)	\$ 16	\$ 100	\$ 22	\$ 100	\$ —	\$ —	\$ (6) <sup>7</sup>	\$ —
Proceeds from sale of securities	442	932	162	79	280	853	—	—
Investments in securities	(506)	(1,048)	(24)	(198)	(482)	(850)	—	—
Other—net	13	89	2	54	10	35	1 <sup>9</sup>	—
Net cash provided by (used for) investing activities	<u>(3,212)</u>	<u>(966)</u>	<u>(1,187)</u>	<u>(727)</u>	<u>(2,776)</u>	<u>(596)</u>	<u>751</u>	<u>357</u>
<b>Cash flow from financing activities:</b>								
Dividends paid	(1,951)	(1,831)	(1,951)	(1,831)	(419)	(725)	419 <sup>10</sup>	725 <sup>10</sup>
Common stock issued, including treasury shares reissued	313	566	313	566	1	—	(1) <sup>9</sup>	—
Common shares repurchased	(3,798)	—	(3,798)	—	—	—	—	—
Net intercompany borrowings	—	—	(31)	—	(112)	(21)	143 <sup>8</sup>	21 <sup>8</sup>
Proceeds from debt issued (original maturities greater than three months)	8,907	9,063	57	361	8,850	8,702	—	—
Payments on debt (original maturities greater than three months)	(7,829)	(8,388)	(7)	(1,465)	(7,822)	(6,923)	—	—
Short-term borrowings - net (original maturities three months or less)	762	(3,058)	—	(204)	762	(2,854)	—	—
Other—net	(54)	(9)	(54)	(9)	—	—	—	—
Net cash provided by (used for) financing activities	<u>(3,650)</u>	<u>(3,657)</u>	<u>(5,471)</u>	<u>(2,582)</u>	<u>1,260</u>	<u>(1,821)</u>	<u>561</u>	<u>746</u>
Effect of exchange rate changes on cash	(126)	38	(111)	7	(15)	31	—	—
<b>Increase (decrease) in cash and short-term investments and restricted cash</b>								
Cash and short-term investments and restricted cash at beginning of period	<u>8,320</u>	<u>7,199</u>	<u>7,416</u>	<u>5,259</u>	<u>904</u>	<u>1,940</u>	<u>—</u>	<u>—</u>
Cash and short-term investments and restricted cash at end of period	<u>\$ 7,890</u>	<u>\$ 8,320</u>	<u>\$ 6,994</u>	<u>\$ 7,416</u>	<u>\$ 896</u>	<u>\$ 904</u>	<u>\$ —</u>	<u>\$ —</u>

1 Represents Caterpillar Inc. and its subsidiaries with Financial Products accounted for on the equity basis.

2 Elimination of Financial Products' profit after tax due to equity method of accounting.

3 Elimination of non-cash adjustment for the undistributed earnings from Financial Products.

4 Elimination of non-cash adjustments and changes in assets and liabilities related to consolidated reporting.

5 Elimination of Financial Products' dividend to Machinery, Energy & Transportation in excess of Financial Products' profit.

6 Reclassification of Financial Products' cash flow activity from investing to operating for receivables that arose from the sale of inventory.

7 Elimination of proceeds received from Financial Products related to Machinery, Energy & Transportation's sale of businesses and investments.

8 Elimination of net proceeds and payments to/from Machinery, Energy & Transportation and Financial Products.

9 Elimination of change in investment and common stock related to Financial Products.

10 Elimination of dividend from Financial Products to Machinery, Energy & Transportation.

## **ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk.**

Information required by Item 7A appears in Note 1 — “Operations and summary of significant accounting policies,” Note 4 — “Derivative financial instruments and risk management,” Note 18 — “Fair value disclosures” and Note 19 — “Concentration of credit risk” of Part II, Item 8 “Financial Statements and Supplementary Data.” Other information required by Item 7A is included in Part II, Item 7 “Management’s Discussion and Analysis of Financial Condition and Results of Operations.”

## **ITEM 8. Financial Statements and Supplementary Data.**

### **MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

The management of Caterpillar Inc. (company) is responsible for establishing and maintaining adequate internal control over financial reporting as such term is defined in Rule 13a-15(f) under the Exchange Act. Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of our financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the company's internal control over financial reporting as of December 31, 2018. In making this assessment, we used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control—Integrated Framework* (2013). Based on our assessment we concluded that, as of December 31, 2018, the company's internal control over financial reporting was effective based on those criteria.

The effectiveness of the company's internal control over financial reporting as of December 31, 2018 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm. Their report appears on page 49.

*/s/ D. James Umpleby, III*

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D. James Umpleby, III  
Chief Executive Officer

*/s/ Andrew R.J. Bonfield*

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Andrew R.J. Bonfield  
Chief Financial Officer

February 14, 2019

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Caterpillar Inc.

## ***Opinions on the Financial Statements and Internal Control over Financial Reporting***

We have audited the accompanying consolidated statement of financial position of Caterpillar Inc. and its subsidiaries (the "Company") as of December 31, 2018 and 2017, and the related consolidated statements of results of operations, comprehensive income (loss), changes in shareholders' equity and cash flow for each of the three years in the period ended December 31, 2018, including the related notes (collectively referred to as the "consolidated financial statements"). We also have audited the Company's internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2018 and 2017, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2018 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2018, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the COSO.

## ***Basis for Opinions***

The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express opinions on the Company's consolidated financial statements and on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the consolidated financial statements included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

## ***Definition and Limitations of Internal Control over Financial Reporting***

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/PricewaterhouseCoopers LLP

Peoria, Illinois  
February 14, 2019

We have served as the Company's auditor since 1925.

**STATEMENT 1**

Caterpillar Inc.

**Consolidated Results of Operations for the Years Ended December 31**

(Dollars in millions except per share data)

	2018	2017	2016
<b>Sales and revenues:</b>			
Sales of Machinery, Energy & Transportation	\$ 51,822	\$ 42,676	\$ 35,773
Revenues of Financial Products	2,900	2,786	2,764
Total sales and revenues	54,722	45,462	38,537
<b>Operating costs:</b>			
Cost of goods sold	36,997	31,260	28,044
Selling, general and administrative expenses	5,478	4,999	4,383
Research and development expenses	1,850	1,842	1,853
Interest expense of Financial Products	722	646	596
Goodwill impairment charge	—	—	595
Other operating (income) expenses	1,382	2,255	1,904
Total operating costs	46,429	41,002	37,375
<b>Operating profit</b>	<b>8,293</b>	<b>4,460</b>	<b>1,162</b>
Interest expense excluding Financial Products	404	531	505
Other income (expense)	(67)	153	(518)
<b>Consolidated profit before taxes</b>	<b>7,822</b>	<b>4,082</b>	<b>139</b>
Provision (benefit) for income taxes	1,698	3,339	192
Profit (loss) of consolidated companies	6,124	743	(53)
Equity in profit (loss) of unconsolidated affiliated companies	24	16	(6)
<b>Profit (loss) of consolidated and affiliated companies</b>	<b>6,148</b>	<b>759</b>	<b>(59)</b>
Less: Profit (loss) attributable to noncontrolling interests	1	5	8
<b>Profit (loss)<sup>1</sup></b>	<b>\$ 6,147</b>	<b>\$ 754</b>	<b>\$ (67)</b>
<b>Profit (loss) per common share</b>	<b>\$ 10.39</b>	<b>\$ 1.27</b>	<b>\$ (0.11)</b>
<b>Profit (loss) per common share — diluted<sup>2,3</sup></b>	<b>\$ 10.26</b>	<b>\$ 1.26</b>	<b>\$ (0.11)</b>
<b>Weighted-average common shares outstanding (millions)</b>			
- <b>Basic</b>	<b>591.4</b>	<b>591.8</b>	<b>584.3</b>
- <b>Diluted<sup>2,3</sup></b>	<b>599.4</b>	<b>599.3</b>	<b>584.3</b>

1 Profit (loss) attributable to common shareholders.

2 Diluted by assumed exercise of stock-based compensation awards, using the treasury stock method.

3 In 2016, the assumed exercise of stock-based compensation awards was not considered because the impact would be antidilutive.

**See accompanying notes to Consolidated Financial Statements.**

**STATEMENT 2**

Caterpillar Inc.

**Consolidated Comprehensive Income (Loss) for the Years Ended December 31**

(Millions of dollars)	2018	2017	2016
<b>Profit (loss) of consolidated and affiliated companies</b>	\$ 6,148	\$ 759	\$ (59)
Other comprehensive income (loss), net of tax:			
Foreign currency translation, net of tax (provision)/benefit of: 2018 - \$(24); 2017 - \$96; 2016 - \$(30)	(396)	765	(17)
Pension and other postretirement benefits:			
Current year prior service credit (cost), net of tax (provision)/benefit of: 2018 - \$(6); 2017 - \$(26); 2016 - \$(69)	(6)	48	118
Amortization of prior service (credit) cost, net of tax (provision)/benefit of: 2018 - \$8; 2017 - \$9; 2016 - \$21	(28)	(16)	(35)
Derivative financial instruments:			
Gains (losses) deferred, net of tax (provision)/benefit of: 2018 - \$(19); 2017 - \$2; 2016 - \$33	61	(3)	(62)
(Gains) losses reclassified to earnings, net of tax (provision)/benefit of: 2018 - \$31; 2017 - \$(44); 2016 - \$2	(100)	77	(3)
Available-for-sale securities:			
Gains (losses) deferred, net of tax (provision)/benefit of: 2018 - \$3; 2017 - \$(23); 2016 - \$(12)	(12)	41	26
(Gains) losses reclassified to earnings, net of tax (provision)/benefit of: 2018 - \$0; 2017 - \$35; 2016 - \$15	—	(65)	(31)
Total other comprehensive income (loss), net of tax	(481)	847	(4)
Comprehensive income (loss)	<b>5,667</b>	<b>1,606</b>	<b>(63)</b>
Less: comprehensive income attributable to the noncontrolling interests	1	5	8
<b>Comprehensive income (loss) attributable to shareholders</b>	<b>\$ 5,666</b>	<b>\$ 1,601</b>	<b>\$ (71)</b>

See accompanying notes to Consolidated Financial Statements.

**STATEMENT 3**

Caterpillar Inc.

**Consolidated Financial Position at December 31**

(Dollars in millions)

	2018	2017
<b>Assets</b>		
Current assets:		
Cash and short-term investments	\$ 7,857	\$ 8,261
Receivables – trade and other	8,802	7,436
Receivables – finance	8,650	8,757
Prepaid expenses and other current assets	1,765	1,772
Inventories	<u>11,529</u>	10,018
Total current assets	<u>38,603</u>	36,244
Property, plant and equipment – net	13,574	14,155
Long-term receivables – trade and other	1,161	990
Long-term receivables – finance	13,286	13,542
Noncurrent deferred and refundable income taxes	1,439	1,693
Intangible assets	1,897	2,111
Goodwill	6,217	6,200
Other assets	<u>2,332</u>	2,027
<b>Total assets</b>	<u>\$ 78,509</u>	\$ 76,962
<b>Liabilities</b>		
Current liabilities:		
Short-term borrowings:		
Machinery, Energy & Transportation	\$ —	\$ 1
Financial Products	5,723	4,836
Accounts payable	7,051	6,487
Accrued expenses	3,573	3,220
Accrued wages, salaries and employee benefits	2,384	2,559
Customer advances	1,243	1,426
Dividends payable	495	466
Other current liabilities	<u>1,919</u>	1,742
Long-term debt due within one year:		
Machinery, Energy & Transportation	10	6
Financial Products	<u>5,820</u>	6,188
Total current liabilities	<u>28,218</u>	26,931
Long-term debt due after one year:		
Machinery, Energy & Transportation	8,005	7,929
Financial Products	16,995	15,918
Liability for postemployment benefits	7,455	8,365
Other liabilities	<u>3,756</u>	4,053
<b>Total liabilities</b>	<u>64,429</u>	63,196
<b>Commitments and contingencies (Notes 21 and 22)</b>		
<b>Shareholders' equity</b>		
Common stock of \$1.00 par value:		
Authorized shares: 2,000,000,000		
Issued shares: (2018 and 2017 – 814,894,624 shares) at paid-in amount	5,827	5,593
Treasury stock: (2018 – 239,351,886 shares; and 2017 - 217,268,852 shares) at cost	<u>(20,531)</u>	(17,005)
Profit employed in the business	30,427	26,301
Accumulated other comprehensive income (loss)	<u>(1,684)</u>	(1,192)
Noncontrolling interests	<u>41</u>	69
<b>Total shareholders' equity</b>	<u>14,080</u>	13,766
<b>Total liabilities and shareholders' equity</b>	<u>\$ 78,509</u>	\$ 76,962

See accompanying notes to Consolidated Financial Statements.

**STATEMENT 4**

Caterpillar Inc.

**Changes in Consolidated Shareholders' Equity for the Years Ended December 31**

(Dollars in millions)	Common stock	Treasury stock	Profit employed in the business	Accumulated other comprehensive income (loss)	Noncontrolling interests	Total
<b>Balance at January 1, 2016</b>	\$ 5,238	\$ (17,640)	\$ 29,246	\$ (2,035)	\$ 76	\$ 14,885
Profit (loss) of consolidated and affiliated companies	—	—	(67)	—	8	(59)
Foreign currency translation, net of tax	—	—	—	(17)	—	(17)
Pension and other postretirement benefits, net of tax	—	—	—	83	—	83
Derivative financial instruments, net of tax	—	—	—	(65)	—	(65)
Available-for-sale securities, net of tax	—	—	—	(5)	—	(5)
Change in ownership from noncontrolling interests	(2)	—	—	—	2	—
Dividends declared	—	—	(1,802)	—	—	(1,802)
Distribution to noncontrolling interests	—	—	—	—	(10)	(10)
Common shares issued from treasury stock for stock-based compensation: 4,164,134	(185)	162	—	—	—	(23)
Stock-based compensation expense	218	—	—	—	—	218
Net excess tax benefits from stock-based compensation	(6)	—	—	—	—	(6)
Other	14	—	—	—	—	14
<b>Balance at December 31, 2016</b>	<b>\$ 5,277</b>	<b>\$ (17,478)</b>	<b>\$ 27,377</b>	<b>\$ (2,039)</b>	<b>\$ 76</b>	<b>\$ 13,213</b>
Adjustment to adopt stock-based compensation guidance <sup>1</sup>	—	—	15	—	—	15
<b>Balance at January 1, 2017</b>	<b>\$ 5,277</b>	<b>\$ (17,478)</b>	<b>\$ 27,392</b>	<b>\$ (2,039)</b>	<b>\$ 76</b>	<b>\$ 13,228</b>
Profit (loss) of consolidated and affiliated companies	—	—	754	—	5	759
Foreign currency translation, net of tax	—	—	—	765	—	765
Pension and other postretirement benefits, net of tax	—	—	—	32	—	32
Derivative financial instruments, net of tax	—	—	—	74	—	74
Available-for-sale securities, net of tax	—	—	—	(24)	—	(24)
Change in ownership from noncontrolling interests	4	—	—	—	(3)	1
Dividends declared	—	—	(1,845)	—	—	(1,845)
Distribution to noncontrolling interests	—	—	—	—	(9)	(9)
Common shares issued from treasury stock for stock-based compensation: 11,139,748	93	473	—	—	—	566
Stock-based compensation expense	206	—	—	—	—	206
Other	13	—	—	—	—	13
<b>Balance at December 31, 2017</b>	<b>\$ 5,593</b>	<b>\$ (17,005)</b>	<b>\$ 26,301</b>	<b>\$ (1,192)</b>	<b>\$ 69</b>	<b>\$ 13,766</b>

(Continued)

**STATEMENT 4**

Caterpillar Inc.

**Changes in Consolidated Shareholders' Equity for the Years Ended December 31**

(Dollars in millions)	Common stock	Treasury stock	Profit employed in the business	Accumulated other comprehensive income (loss)	Noncontrolling interests	Total
<b>Balance at December 31, 2017</b>	\$ 5,593	\$ (17,005)	\$ 26,301	\$ (1,192)	\$ 69	\$ 13,766
Adjustments to adopt new accounting guidance <sup>1</sup>						
Revenue recognition	—	—	(12)	—	—	(12)
Tax accounting for intra-entity asset transfers	—	—	(35)	—	—	(35)
Recognition and measurement of financial assets and liabilities	—	—	11	(11)	—	—
<b>Balance at January 1, 2018</b>	<b>\$ 5,593</b>	<b>\$ (17,005)</b>	<b>\$ 26,265</b>	<b>\$ (1,203)</b>	<b>\$ 69</b>	<b>\$ 13,719</b>
Profit (loss) of consolidated and affiliated companies	—	—	6,147	—	1	6,148
Foreign currency translation, net of tax	—	—	—	(396)	—	(396)
Pension and other postretirement benefits, net of tax	—	—	—	(34)	—	(34)
Derivative financial instruments, net of tax	—	—	—	(39)	—	(39)
Available-for-sale securities, net of tax	—	—	—	(12)	—	(12)
Change in ownership from noncontrolling interests	(25)	—	—	—	(28)	(53)
Dividends declared	—	—	(1,985)	—	—	(1,985)
Distribution to noncontrolling interests	—	—	—	—	(1)	(1)
Common shares issued from treasury stock for stock-based compensation: 5,590,641	41	272	—	—	—	313
Stock-based compensation expense	197	—	—	—	—	197
Common shares repurchased: 27,673,675 <sup>2</sup>	—	(3,798)	—	—	—	(3,798)
Other	21	—	—	—	—	21
<b>Balance at December 31, 2018</b>	<b>\$ 5,827</b>	<b>\$ (20,531)</b>	<b>\$ 30,427</b>	<b>\$ (1,684)</b>	<b>\$ 41</b>	<b>\$ 14,080</b>

1 See Note 1J regarding new accounting guidance.

2 See Note 16 regarding shares repurchased.

See accompanying notes to Consolidated Financial Statements.

**STATEMENT 5**

Caterpillar Inc.

**Consolidated Statement of Cash Flow for the Years Ended December 31**

(Millions of dollars)	2018	2017	2016
<b>Cash flow from operating activities:</b>			
Profit (loss) of consolidated and affiliated companies	\$ 6,148	\$ 759	\$ (59)
Adjustments for non-cash items:			
Depreciation and amortization	2,766	2,877	3,034
Actuarial (gain) loss on pension and postretirement benefits	495	301	985
Provision (benefit) for deferred income taxes	220	1,213	(431)
Goodwill impairment charge	—	—	595
Other	1,006	750	859
Changes in assets and liabilities, net of acquisitions and divestitures:			
Receivables – trade and other	(1,619)	(1,151)	829
Inventories	(1,579)	(1,295)	1,109
Accounts payable	709	1,478	(200)
Accrued expenses	101	175	(201)
Accrued wages, salaries and employee benefits	(162)	1,187	(708)
Customer advances	(183)	(8)	(41)
Other assets – net	41	(192)	224
Other liabilities – net	(1,385)	(388)	(356)
Net cash provided by (used for) operating activities	6,558	5,706	5,639
<b>Cash flow from investing activities:</b>			
Capital expenditures – excluding equipment leased to others	(1,276)	(898)	(1,109)
Expenditures for equipment leased to others	(1,640)	(1,438)	(1,819)
Proceeds from disposals of leased assets and property, plant and equipment	936	1,164	899
Additions to finance receivables	(12,183)	(11,953)	(9,339)
Collections of finance receivables	10,901	12,018	9,369
Proceeds from sale of finance receivables	477	127	127
Investments and acquisitions (net of cash acquired)	(392)	(59)	(191)
Proceeds from sale of businesses and investments (net of cash sold)	16	100	—
Proceeds from sale of securities	442	932	694
Investments in securities	(506)	(1,048)	(391)
Other – net	13	89	(20)
Net cash provided by (used for) investing activities	(3,212)	(966)	(1,780)
<b>Cash flow from financing activities:</b>			
Dividends paid	(1,951)	(1,831)	(1,799)
Common stock issued, including treasury shares reissued	313	566	(23)
Common shares repurchased	(3,798)	—	—
Proceeds from debt issued (original maturities greater than three months):			
- Machinery, Energy & Transportation	57	361	6
- Financial Products	8,850	8,702	5,109
Payments on debt (original maturities greater than three months):			
- Machinery, Energy & Transportation	(7)	(1,465)	(533)
- Financial Products	(7,822)	(6,923)	(6,035)
Short-term borrowings – net (original maturities three months or less)	762	(3,058)	140
Other – net	(54)	(9)	(8)
Net cash provided by (used for) financing activities	(3,650)	(3,657)	(3,143)
Effect of exchange rate changes on cash	(126)	38	(28)
Increase (decrease) in cash and short-term investments and restricted cash	(430)	1,121	688
Cash and short-term investments and restricted cash at beginning of period	8,320	7,199	6,511
Cash and short-term investments and restricted cash at end of period	\$ 7,890	\$ 8,320	\$ 7,199

All short-term investments, which consist primarily of highly liquid investments with original maturities of three months or less, are considered to be cash equivalents.

Non-cash activities: In September 2016, \$381 million of medium-term notes with varying interest rates and maturity dates were exchanged for \$366 million of 1.93% medium-term notes due in 2021 and \$15 million of cash. In addition, a debt exchange premium of \$33 million was paid and is included in the operating activities section of the Consolidated Statement of Cash Flow.

**See accompanying notes to Consolidated Financial Statements.**

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### 1. Operations and summary of significant accounting policies

#### A. Nature of operations

Information in our financial statements and related commentary are presented in the following categories:

**Machinery, Energy & Transportation** (ME&T) – Represents the aggregate total of Construction Industries, Resource Industries, Energy & Transportation and All Other operating segments and related corporate items and eliminations.

**Financial Products** – Primarily includes the company's Financial Products Segment. This category includes Caterpillar Financial Services Corporation (Cat Financial), Caterpillar Insurance Holdings Inc. (Insurance Services) and their respective subsidiaries.

Our products are sold primarily under the brands "Caterpillar," "CAT," design versions of "CAT" and "Caterpillar," "EMD," "FG Wilson," "MaK," "MWM," "Perkins," "Progress Rail," "SEM" and "Solar Turbines."

We conduct operations in our Machinery, Energy & Transportation lines of business under highly competitive conditions, including intense price competition. We place great emphasis on the high quality and performance of our products and our dealers' service support. Although no one competitor is believed to produce all of the same types of equipment that we do, there are numerous companies, large and small, which compete with us in the sale of each of our products.

Our machines are distributed principally through a worldwide organization of dealers (dealer network), 47 located in the United States and 121 located outside the United States, serving 193 countries. Reciprocating engines are sold principally through the dealer network and to other manufacturers for use in products. Some of the reciprocating engines manufactured by our subsidiary Perkins Engines Company Limited, are also sold through its worldwide network of 90 distributors covering 177 countries. The FG Wilson branded electric power generation systems primarily manufactured by our subsidiary Caterpillar Northern Ireland Limited are sold through its worldwide network of 150 distributors covering 109 countries. Some of the large, medium speed reciprocating engines are also sold under the MaK brand through a worldwide network of 20 distributors covering 130 countries. Our dealers do not deal exclusively with our products; however, in most cases sales and servicing of our products are the dealers' principal business. Some products, primarily turbines and locomotives, are sold directly to end customers through sales forces employed by the company. At times, these employees are assisted by independent sales representatives.

The Financial Products line of business also conducts operations under highly competitive conditions. Financing for users of Caterpillar products is available through a variety of competitive sources, principally commercial banks and finance and leasing companies. We offer various financing plans designed to increase the opportunity for sales of our products and generate financing income for our company. A significant portion of Financial Products activity is conducted in North America, with additional offices in Latin America, Asia/Pacific, Europe, Africa and Middle East.

#### B. Basis of presentation

The consolidated financial statements include the accounts of Caterpillar Inc. and its subsidiaries where we have a controlling financial interest.

Investments in companies where our ownership exceeds 20 percent and we do not have a controlling interest or where

the ownership is less than 20 percent and for which we have a significant influence are accounted for by the equity method.

We consolidate all variable interest entities (VIEs) where Caterpillar Inc. is the primary beneficiary. For VIEs, we assess whether we are the primary beneficiary as prescribed by the accounting guidance on the consolidation of VIEs. The primary beneficiary of a VIE is the party that has both the power to direct the activities that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIE. See Note 21 for further discussion on a consolidated VIE.

We have affiliates, suppliers and dealers that are VIEs of which we are not the primary beneficiary. Although we have provided financial support, we do not have the power to direct the activities that most significantly impact the economic performance of each entity. Our maximum exposure to loss from VIEs for which we are not the primary beneficiary was as follows:

(Millions of dollars)	<b>December 31,</b>	
	<b>2018</b>	<b>2017</b>
Receivables – trade and other	\$ 31	\$ 34
Receivables – finance	45	42
Long-term receivables – finance	26	38
Investments in unconsolidated affiliated companies	29	39
Guarantees <sup>1</sup>	—	259
<b>Total</b>	<b>\$ 131</b>	<b>\$ 412</b>

1 Related contract was terminated during the first quarter of 2018. No payments were made under the guarantee.

In addition, Cat Financial has end-user customers that are VIEs of which we are not the primary beneficiary. Although we have provided financial support to these entities and therefore have a variable interest, we do not have the power to direct the activities that most significantly impact their economic performance. Our maximum exposure to loss from our involvement with these VIEs is limited to the credit risk inherently present in the financial support that we have provided. These risks are evaluated and reflected in our financial statements as part of our overall portfolio of finance receivables and related allowance for credit losses.

Shipping and handling costs are included in Cost of goods sold in Statement 1. Other operating (income) expenses primarily include Cat Financial's depreciation of equipment leased to others, Insurance Services' underwriting expenses, (gains) losses on disposal of long-lived assets, long-lived asset impairment charges, legal settlements and accruals, contract termination costs and employee separation charges.

Prepaid expenses and other current assets in Statement 3 primarily include prepaid rent, prepaid insurance, contract assets, right of return assets, prepaid and refundable income tax, assets held for sale, core to be returned for remanufacturing, restricted cash and other short-term investments.

Certain amounts for prior years have been reclassified to conform with the current-year financial statement presentation. See Note 1J for more information. In addition, deferred revenue of \$233 million was reclassified from Other current liabilities to Customer advances in Statement 3 as of December 31, 2017 to conform to the current period presentation.

## C. Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is principally determined using the last-in, first-out (LIFO) method. The value of inventories on the LIFO basis represented about 65 percent of total inventories at December 31, 2018 and 2017.

If the FIFO (first-in, first-out) method had been in use, inventories would have been \$2,009 million and \$1,934 million higher than reported at December 31, 2018 and 2017, respectively.

## D. Depreciation and amortization

Depreciation of plant and equipment is computed principally using accelerated methods. Depreciation on equipment leased to others, primarily for Financial Products, is computed using the straight-line method over the term of the lease. The depreciable basis is the original cost of the equipment less the estimated residual value of the equipment at the end of the lease term. In 2018, 2017 and 2016, Cat Financial depreciation on equipment leased to others was \$819 million, \$810 million and \$841 million, respectively, and was included in Other operating (income) expenses in Statement 1. In 2018, 2017 and 2016, consolidated depreciation expense was \$2,435 million, \$2,555 million and \$2,707 million, respectively. Amortization of purchased finite-lived intangibles is computed principally using the straight-line method, generally not to exceed a period of 20 years.

## E. Foreign currency translation

The functional currency for most of our Machinery, Energy & Transportation consolidated companies is the U.S. dollar. The functional currency for most of our Financial Products and affiliates accounted for under the equity method is the respective local currency. Gains and losses resulting from the remeasurement of foreign currency amounts to the functional currency are included in Other income (expense) in Statement 1. Gains and losses resulting from translating assets and liabilities from the functional currency to U.S. dollars are included in Accumulated other comprehensive income (loss) in Statement 3.

## F. Derivative financial instruments

Our earnings and cash flow are subject to fluctuations due to changes in foreign currency exchange rates, interest rates and commodity prices. Our Risk Management Policy (policy) allows for the use of derivative financial instruments to prudently manage foreign currency exchange rate, interest rate and commodity price exposures. Our policy specifies that derivatives are not to be used for speculative purposes. Derivatives that we use are primarily foreign currency forward, option and cross currency contracts, interest rate contracts and commodity forward and option contracts. All derivatives are recorded at fair value. See Note 4 for more information.

## G. Income taxes

The provision for income taxes is determined using the asset and liability approach taking into account guidance related to uncertain tax positions. Tax laws require items to be included in tax filings at different times than the items are reflected in the financial statements. A current liability is recognized for the estimated taxes payable for the current year. Deferred taxes represent the future tax consequences expected to occur when the reported amounts of assets and liabilities are recovered or paid. Deferred taxes are adjusted for enacted changes in tax rates and tax laws. Valuation allowances are recorded to reduce deferred tax assets when it is more likely than not that a tax benefit will not be realized.

## H. Goodwill

For acquisitions accounted for as a business combination, goodwill represents the excess of the cost over the fair value of the net assets acquired. We are required to test goodwill for impairment, at

the reporting unit level, annually and when events or circumstances make it more likely than not that an impairment may have occurred. A reporting unit is an operating segment or one level below an operating segment (referred to as a component) to which goodwill is assigned when initially recorded. We assign goodwill to reporting units based on our integration plans and the expected synergies resulting from the acquisition. Because Caterpillar is a highly integrated company, the businesses we acquire are sometimes combined with or integrated into existing reporting units. When changes occur in the composition of our operating segments or reporting units, goodwill is reassigned to the affected reporting units based on their relative fair values.

We perform our annual goodwill impairment test as of October 1 and monitor for interim triggering events on an ongoing basis. Goodwill is reviewed for impairment utilizing either a qualitative assessment or a quantitative goodwill impairment test. If we choose to perform a qualitative assessment and determine the fair value more likely than not exceeds the carrying value, no further evaluation is necessary. For reporting units where we perform the quantitative goodwill impairment test, we compare the fair value of each reporting unit, which we primarily determine using an income approach based on the present value of discounted cash flows, to the respective carrying value, which includes goodwill. If the fair value of the reporting unit exceeds its carrying value, the goodwill is not considered impaired. Beginning in 2017, if the carrying value is higher than the fair value, the difference would be recognized as an impairment loss. Prior to 2017, a two-step process was used. For reporting units where we performed the two-step process, the first step required us to compare the fair value of each reporting unit, which we primarily determined using an income approach based on the present value of discounted cash flows, to the respective carrying value, which includes goodwill. If the fair value of the reporting unit exceeded its carrying value, the goodwill was not considered impaired. If the carrying value was higher than the fair value, there was an indication that an impairment may have existed and the second step was required. In step two, the implied fair value of goodwill was calculated as the excess of the fair value of a reporting unit over the fair values assigned to its assets and liabilities. If the implied fair value of goodwill was less than the carrying value of the reporting unit's goodwill, the difference was recognized as an impairment loss. See Note 10 for further details.

## I. Estimates in financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts. The more significant estimates include: residual values for leased assets; fair values for goodwill impairment tests; warranty liability; stock-based compensation and reserves for product liability and insurance losses, postretirement benefits, post-sale discounts, credit losses and income taxes.

## J. New accounting guidance

**Revenue recognition** – In May 2014, the Financial Accounting Standards Board (FASB) issued new revenue recognition guidance to provide a single, comprehensive revenue recognition model for all contracts with customers. Under the new guidance, an entity will recognize revenue to depict the transfer of promised goods or services to customers at an amount that the entity expects to be entitled to in exchange for those goods or services. A five step model has been introduced for an entity to apply when recognizing revenue. The new guidance also includes enhanced disclosure requirements. The guidance was effective January 1, 2018, and was applied to contracts that were not completed at the date of initial application on a modified retrospective basis through a cumulative effect adjustment to retained earnings as of January 1, 2018. The prior period comparative information has not been recasted and continues to be reported under the accounting guidance in effect for those periods.

Under the new guidance, sales of certain turbine machinery units changed to a point-in-time recognition model. Under previous guidance, we accounted for these sales under an over-time model following the percentage-of-completion method as the product was manufactured. In addition, under the new guidance we began to recognize an asset for the value of expected replacement part

returns and discontinued lease accounting treatment for certain product sales containing residual value guarantees.

See Note 2 for additional information.

The cumulative effect of initially applying the new revenue recognition guidance to our consolidated financial statements on January 1, 2018 was as follows:

### Consolidated Statement of Financial Position

(Millions of dollars)	Balance as of December 31, 2017	Cumulative Impact from Adopting New Revenue Guidance	Balance as of January 1, 2018
<b>Assets</b>			
Receivables – trade and other	\$ 7,436	\$ (66)	\$ 7,370
Prepaid expenses and other current assets	\$ 1,772	\$ 327	\$ 2,099
Inventories	\$ 10,018	\$ 4	\$ 10,022
Property, plant and equipment – net	\$ 14,155	\$ (190)	\$ 13,965
Noncurrent deferred and refundable income taxes	\$ 1,693	\$ 2	\$ 1,695
<b>Liabilities</b>			
Accrued expenses	\$ 3,220	\$ 226	\$ 3,446
Customer advances	\$ 1,426	\$ 46	\$ 1,472
Other current liabilities	\$ 1,742	\$ (17)	\$ 1,725
Other liabilities	\$ 4,053	\$ (166)	\$ 3,887
<b>Shareholders' equity</b>			
Profit employed in the business	\$ 26,301	\$ (12)	\$ 26,289

The impact from adopting the new revenue recognition guidance on our consolidated financial statements was as follows:

### Consolidated Statement of Results of Operations

(Millions of dollars)	Year Ended December 31, 2018		
	As Reported	Previous Accounting Guidance	Impact from Adopting New Revenue Guidance
Sales of Machinery, Energy & Transportation	\$ 51,822	\$ 51,814	\$ 8
Cost of goods sold	\$ 36,997	\$ 37,007	\$ (10)
Other operating (income) expenses	\$ 1,382	\$ 1,388	\$ (6)
Operating profit	\$ 8,293	\$ 8,269	\$ 24
Consolidated profit before taxes	\$ 7,822	\$ 7,798	\$ 24
Provision (benefit) for income taxes	\$ 1,698	\$ 1,693	\$ 5
Profit of consolidated companies	\$ 6,124	\$ 6,105	\$ 19
Profit of consolidated and affiliated companies	\$ 6,148	\$ 6,129	\$ 19
Profit	\$ 6,147	\$ 6,128	\$ 19

### Consolidated Statement of Financial Position

(Millions of dollars)	December 31, 2018		
	As Reported	Previous Accounting Guidance	Impact from Adopting New Revenue Guidance
<b>Assets</b>			
Receivables - trade and other	\$ 8,802	\$ 8,865	\$ (63)
Prepaid expenses and other current assets	\$ 1,765	\$ 1,405	\$ 360
Inventories	\$ 11,529	\$ 11,523	\$ 6
Noncurrent deferred and refundable income taxes	\$ 1,439	\$ 1,442	\$ (3)
<b>Liabilities</b>			
Accrued expenses	\$ 3,573	\$ 3,341	\$ 232
Customer advances	\$ 1,243	\$ 1,182	\$ 61
<b>Shareholders' equity</b>			
Profit employed in the business	\$ 30,427	\$ 30,420	\$ 7

**Simplifying the measurement of inventory** – In July 2015, the FASB issued accounting guidance which requires that inventory be measured at the lower of cost or net realizable value. Prior to the issuance of the new guidance, inventory was measured

at the lower of cost or market. Replacing the concept of market with the single measurement of net realizable value is intended to create efficiencies for preparers. Inventory measured using the last-in, first-out (LIFO) method and the retail inventory method are

not impacted by the new guidance. The guidance was effective January 1, 2017, and was applied prospectively. The adoption did not have a material impact on our financial statements.

#### **Recognition and measurement of financial assets and financial liabilities**

**In January 2016, the FASB issued accounting guidance that affects the accounting for equity investments, financial liabilities accounted for under the fair value option and the presentation and disclosure requirements for financial instruments. Under the new guidance, all equity investments in unconsolidated entities (other than those accounted for using the equity method of accounting) will generally be measured at fair value through earnings. There will no longer be an available-for-sale classification for equity securities with readily determinable fair values. For financial liabilities when the fair value option has been elected, changes in fair value due to instrument-specific credit risk will be recognized separately in other comprehensive income. In addition, the FASB clarified guidance related to the valuation allowance assessment when recognizing deferred tax assets resulting from unrealized losses on available-for-sale debt securities. The guidance was effective January 1, 2018, and was applied on a modified retrospective basis through a cumulative effect adjustment to retained earnings as of January 1, 2018. The adoption did not have a material impact on our financial statements.**

**Lease accounting** – In February 2016, the FASB issued accounting guidance that revises the accounting for leases. Under the new guidance, lessees are required to recognize a right-of-use asset and a lease liability for substantially all leases. The new guidance will continue to classify leases as either financing or operating, with classification affecting the pattern of expense recognition. The accounting applied by a lessor under the new guidance will be substantially equivalent to current lease accounting guidance. Entities have the option to adopt the new guidance using a modified retrospective approach through a cumulative effect adjustment to retained earnings applied either to the beginning of the earliest period presented or the beginning of the period of adoption. The new guidance was effective January 1, 2019 and will be applied using a modified retrospective approach through a cumulative effect adjustment to retained earnings as of January 1, 2019.

The new guidance provides a number of optional practical expedients in transition. We elected the “package of practical expedients,” which allows us not to reassess under the new guidance our prior conclusions about lease identification, lease classification and initial direct costs. We did not elect the use-of-hindsight practical expedient. In addition, the new guidance provides practical expedients for an entity’s ongoing lessee accounting. We have elected to not separate lease and non-lease components for the majority of our asset classes. We have elected the short-term lease recognition exemption for all leases that qualify which means we will not recognize right-of-use assets or lease liabilities for these leases.

The most significant effects of adoption relate to the recognition of right-of-use assets and lease liabilities on our balance sheet for operating leases and providing new disclosures about our leasing activities. We currently expect the right-of-use assets and lease liabilities as of January 1, 2019 will be approximately \$750 million. In addition, we will derecognize about \$135 million of existing assets and \$360 million of debt obligations for a sale-leaseback transaction that qualifies for sale accounting under the new guidance. The gain associated with this change in accounting will be recognized through opening retained earnings as of January 1, 2019. We do not expect the new guidance to have a material impact on our results of operations.

**Stock-based compensation** – In March 2016, the FASB issued accounting guidance to simplify several aspects of the accounting for share-based payments. The new guidance changes how reporting entities account for certain aspects of share-based payments,

including the accounting for income taxes and the classification of the tax impact on the Consolidated Statement of Cash Flow. Under the new guidance, all excess tax benefits and deficiencies during the period are recognized in income (rather than equity) on a prospective basis. The guidance removes the requirement to delay recognition of excess tax benefits until it reduces income taxes currently payable. This change was required to be applied on a modified retrospective basis, resulting in a cumulative-effect adjustment to opening retained earnings in the period of adoption. In addition, Cash flows related to excess tax benefits are now included in Cash provided by operating activities and will no longer be separately classified as a financing activity. This change was adopted retrospectively. The guidance was effective January 1, 2017, and did not have a material impact on our financial statements.

**Measurement of credit losses on financial instruments** – In June 2016, the FASB issued accounting guidance to introduce a new model for recognizing credit losses on financial instruments based on an estimate of current expected credit losses. The new guidance will apply to loans, accounts receivable, trade receivables, other financial assets measured at amortized cost, loan commitments and other off-balance sheet credit exposures. The new guidance will also apply to debt securities and other financial assets measured at fair value through other comprehensive income. The new guidance is effective January 1, 2020, with early adoption permitted beginning January 1, 2019. We plan to adopt the new guidance effective January 1, 2020. We are in the process of evaluating the effect of the new guidance on our financial statements.

**Classification for certain cash receipts and cash payments** – In August 2016, the FASB issued accounting guidance related to the presentation and classification of certain transactions in the statement of cash flows where diversity in practice exists. The guidance was effective January 1, 2018, and was applied on a retrospective basis. The adoption did not have a material impact on our financial statements.

**Tax accounting for intra-entity asset transfers** – In October 2016, the FASB issued accounting guidance that requires the recognition of tax expense from the sales of intra-entity assets in the seller’s tax jurisdiction at the time of transfer. The new guidance does not apply to intra-entity transfers of inventory. Under previous guidance, the tax effects of these assets were deferred until the transferred asset was sold to a third party or otherwise recovered through use. The guidance was effective January 1, 2018, and was applied on a modified retrospective basis through a cumulative effect adjustment to retained earnings as of January 1, 2018. The adoption did not have a material impact on our financial statements.

**Classification of restricted cash** – In November 2016, the FASB issued accounting guidance related to the presentation and classification of changes in restricted cash on the statement of cash flows where diversity in practice exists. The guidance was effective January 1, 2018, and was applied on a retrospective basis. The adoption did not have a material impact on our financial statements.

**Clarification on the definition of a business** – In January 2017, the FASB issued accounting guidance to clarify the definition of a business with the objective of adding guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The guidance was effective January 1, 2018, with early adoption permitted. We adopted the guidance effective January 1, 2017, and the adoption did not have a material impact on our financial statements.

**Simplifying the measurement for goodwill** – In January 2017, the FASB issued guidance to simplify the accounting for goodwill impairment. The guidance removes Step 2 of the goodwill impairment test, which requires a hypothetical purchase price allocation. A goodwill impairment will now be the amount by which

a reporting unit's carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. The new guidance will be applied prospectively and is effective January 1, 2020, with early adoption permitted beginning January 1, 2017. We adopted the guidance effective January 1, 2017. The adoption did not have a material impact on our financial statements.

**Presentation of net periodic pension costs and net periodic postretirement benefit costs** – In March 2017, the FASB issued accounting guidance that requires an employer to disaggregate the service cost component from the other components of net periodic benefit cost. Service cost is required to be reported in the same line

item or items as other compensation costs arising from services rendered by the pertinent employees during the period. The other components of net periodic benefit cost are required to be reported outside the subtotal for income from operations. Additionally, only the service cost component of net periodic benefit costs is eligible for capitalization. The guidance was effective January 1, 2018. We applied the presentation changes retrospectively and the capitalization change prospectively. The adoption primarily resulted in the reclassification of other components of net periodic benefit cost outside of Operating profit in the Consolidated Statement of Results of Operations.

## Consolidated Statement of Results of Operations

(Millions of dollars)	Year Ended December 31, 2017		
	As Revised	Previously Reported	Effect of Change
Cost of goods sold	\$ 31,260	\$ 31,049	\$ 211
Selling, general and administrative expenses	\$ 4,999	\$ 5,177	\$ (178)
Research and development expenses	\$ 1,842	\$ 1,905	\$ (63)
Other operating (income) expenses	\$ 2,255	\$ 2,279	\$ (24)
Total operating costs	\$ 41,002	\$ 41,056	\$ (54)
Operating profit	\$ 4,460	\$ 4,406	\$ 54
Other income (expense)	\$ 153	\$ 207	\$ (54)
Year Ended December 31, 2016			
	As Revised	Previously Reported	Effect of Change
Cost of goods sold	\$ 28,044	\$ 28,309	\$ (265)
Selling, general and administrative expenses	\$ 4,383	\$ 4,686	\$ (303)
Research and development expenses	\$ 1,853	\$ 1,951	\$ (98)
Other operating (income) expenses	\$ 1,904	\$ 1,902	\$ 2
Total operating costs	\$ 37,375	\$ 38,039	\$ (664)
Operating profit	\$ 1,162	\$ 498	\$ 664
Other income (expense)	\$ (518)	\$ 146	\$ (664)

**Premium amortization on purchased callable debt securities** –

In March 2017, the FASB issued accounting guidance related to the amortization period for certain purchased callable debt securities held at a premium. Securities held at a premium will be required to be amortized to the earliest call date rather than the maturity date. The new standard was effective January 1, 2019, and will be applied on a modified retrospective basis through a cumulative-effect adjustment to retained earnings as of January 1, 2019. We do not expect the adoption to have a material impact on our financial statements.

**Clarification on stock-based compensation** – In May 2017, the FASB issued accounting guidance to clarify which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting. The guidance was effective January 1, 2018, and was applied prospectively. The adoption did not have a material impact on our financial statements.

**Derivatives and hedging** – In August 2017, the FASB issued accounting guidance to better align hedge accounting with a company's risk management activities, simplify the application of hedge accounting and improve the disclosures of hedging arrangements. The new guidance was effective January 1, 2019, and will be applied using a modified retrospective approach through a cumulative effect adjustment to retained earnings as of January 1, 2019. The impact on our financial statements at the time of adoption will primarily be reclassification of our gains (losses) for designated ME&T foreign exchange contracts from Other income (expense) to components of Operating profit in Statement 1. We do not expect the adoption to have a material impact on our financial statements.

**Reclassification of certain tax effects from accumulated other comprehensive income** – In February 2018, the FASB issued accounting guidance to allow a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from U.S. tax reform legislation. The guidance was effective January 1, 2019, and we will make the reclassification in the period of adoption. We do not expect the adoption to have a material impact on our financial statements.

**Defined benefit plan disclosures** – In August 2018, the FASB issued accounting guidance that revises the annual disclosure requirements for employers by removing and adding certain disclosures for these plans. The applicable requirements that were removed include the disclosure of the amount of prior service cost (credit) that will be amortized from Accumulated other comprehensive income (loss) into net periodic benefit cost for the next fiscal year and the effect of a one-percentage-point change in the assumed health care cost trend rates on the service and interest cost components of other postretirement benefit cost and on the accumulated postretirement benefit obligations. The new disclosure requirements include the weighted average interest crediting rates for cash balance plans and other plans with promised interest crediting rates and narrative description of the reasons for significant actuarial gains and losses related to changes in benefit plan obligations or assets for the period. The new guidance is required to be applied on a retrospective basis. The guidance is effective January 1, 2020, with early adoption permitted. We plan to adopt the new guidance effective January 1, 2020, and do not expect the adoption to have a material impact on our financial statements.

## **2. Sales and revenue recognition**

### **A. Sales of Machinery, Energy & Transportation**

Sales of Machinery, Energy & Transportation are recognized when all the following criteria are satisfied: (i) a contract with an independently owned and operated dealer or an end user exists which has commercial substance; (ii) it is probable we will collect the amount charged to the dealer or end user; and (iii) we have completed our performance obligation whereby the dealer or end user has obtained control of the product. A contract with commercial substance exists once we receive and accept a purchase order under a dealer sales agreement, or once we enter into a contract with an end user. If collectibility is not probable, the sale is deferred and not recognized until collection is probable or payment is received. Control of our products typically transfers when title and risk of ownership of the product has transferred to the dealer or end user. Typically, where product is produced and sold in the same country, title and risk of ownership transfer when the product is shipped. Products that are exported from a country for sale typically transfer title and risk of ownership at the border of the destination country.

Our remanufacturing operations are primarily focused on the remanufacture of Cat engines and components and rail related products. In this business, used engines and related components (core) are inspected, cleaned and remanufactured. In connection with the sale of our remanufactured product to dealers, we collect a deposit that is repaid if the dealer returns an acceptable core within a specified time period. Caterpillar owns and has title to the cores when they are returned from dealers. The rebuilt engine or component (the core plus any new content) is then sold as a remanufactured product to dealers and end users. Revenue is recognized pursuant to the same transfer of control criteria as Machinery, Energy & Transportation sales noted above. At the time of sale, the deposit is recognized in Other current liabilities in Statement 3, and the core to be returned is recognized as an asset in Prepaid expenses and other current assets in Statement 3 at the estimated replacement cost (based on historical experience with usable cores). Upon receipt of an acceptable core, we repay the deposit and relieve the liability. The returned core asset is then transferred into inventory. In the event that the deposit is forfeited (i.e., upon failure by the dealer to return an acceptable core in the specified time period), we recognize the core deposit and the cost of the core in Sales and Cost of goods sold, respectively.

We provide discounts to dealers through merchandising programs. We have numerous programs that are designed to promote the sale of our products. The most common dealer programs provide a discount when the dealer sells a product to a targeted end user. Generally, the cost of these discounts is estimated for each product by model by geographic region based on historical experience and known changes in merchandising programs. The cost of these discounts is reported as a reduction to the transaction price when the product sale is recognized. A corresponding post-sale discount reserve is accrued in Statement 3, which represents discounts we expect to pay on previously sold units. If discounts paid differ from those estimated, the difference is reported as a change in the transaction price.

Except for replacement parts, no right of return exists on the sale of our products. We estimate replacement part returns based on historical experience and recognize a parts return asset in Prepaid expenses and other current assets in Statement 3, which represents our right to recover replacement parts we expect will be returned. We also recognize a refund liability in Other current liabilities in Statement 3 for the refund we expect to pay for returned parts. If actual replacement part returns differ from those estimated, the difference in the estimated replacement part return asset and refund liability is recognized in Cost of goods sold and Sales, respectively.

Our standard dealer invoice terms are established by marketing region. Our invoice terms for end user sales are established by the

responsible business unit. Payments from dealers are due shortly after the time of sale. When a sale is made to a dealer, the dealer is responsible for payment even if the product is not sold to an end user. Dealers and end users must make payment within the established invoice terms to avoid potential interest costs. Interest at or above prevailing market rates may be charged on any past due balance, and generally our practice is to not forgive this interest. In addition, Cat Financial provides wholesale inventory financing for a dealer's purchase of inventory. Wholesale inventory receivables have varying payment terms and are included in Receivables – trade and other and Long-term receivables – trade and other in Statement 3. See Note 7 for further information. Trade receivables from dealers and end users were \$7,743 million and \$6,399 million as of December 31, 2018 and January 1, 2018, respectively, and are recognized in Receivables – trade and other in Statement 3. Long-term trade receivables from dealers and end users were \$674 million and \$639 million as of December 31, 2018 and January 1, 2018, respectively, and are recognized in Long-term receivables – trade and other in Statement 3.

We establish a bad debt allowance for Machinery, Energy & Transportation receivables when it becomes probable that the receivable will not be collected. Our allowance for bad debts is not significant.

We invoice in advance of recognizing the sale of certain products. Advanced customer payments are recognized as a contract liability in Customer advances and Other liabilities in Statement 3. Long-term customer advances recognized in Other liabilities in Statement 3 were \$437 million and \$396 million as of December 31, 2018 and January 1, 2018, respectively. We reduce the contract liability when revenue is recognized. During 2018, we recognized \$1,294 million of revenue that was recorded as a contract liability at the beginning of 2018.

We have elected the practical expedient to not adjust the amount of revenue to be recognized under a contract with a dealer or end user for the effects of time value of money when the timing difference between receipt of payment and recognition of revenue is less than one year.

As of December 31, 2018, we have entered into contracts with dealers and end users for which sales have not been recognized as we have not satisfied our performance obligations and transferred control of the products. The dollar amount of unsatisfied performance obligations for contracts with an original duration greater than one year is \$5.8 billion, of which \$2.5 billion is expected to be completed and revenue recognized in the twelve months following December 31, 2018. We have elected the practical expedient to not disclose unsatisfied performance obligations with an original contract duration of one year or less. Contracts with an original duration of one year or less are primarily sales to dealers for machinery, engines and replacement parts.

Sales and other related taxes are excluded from the transaction price. Shipping and handling costs associated with outbound freight after control over a product has transferred are accounted for as a fulfillment cost and are included in Cost of goods sold.

We provide a standard manufacturer's warranty of our products at no additional cost. At the time a sale is recognized, we record estimated future warranty costs. See Note 21 for further discussion of our product warranty liabilities.

See Note 23 for further disaggregated sales and revenues information.

### **B. Revenues of Financial Products**

Revenues of Financial Products are generated primarily from finance revenue on finance receivables and rental payments on operating leases. Finance revenue is recorded over the life of the related finance receivable using the interest method, including the accretion of certain direct origination costs that are deferred. Revenue from rental payments received on operating leases is recognized on a straight-line basis over the term of the lease.

Recognition of finance revenue and rental revenue is suspended and the account is placed on non-accrual status when management determines that collection of future income is not probable (generally after 120 days past due). Recognition is resumed, and previously suspended income is recognized, when the account becomes current and collection of remaining amounts is considered probable. See Note 7 for more information.

Revenues are presented net of sales and other related taxes.

### **3. Stock-Based Compensation**

Our stock-based compensation plans primarily provide for the granting of stock options, stock-settled stock appreciation rights (SARs), restricted stock units (RSUs) and performance-based restricted stock units (PRSUs) to Officers and other key employees, as well as non-employee Directors. Stock options permit a holder to buy Caterpillar stock at the stock's price when the option was granted. SARs permit a holder the right to receive the value in shares of the appreciation in Caterpillar stock that occurred from the date the right was granted up to the date of exercise. RSUs are agreements to issue shares of Caterpillar stock at the time of vesting. PRSUs are similar to RSUs and include performance conditions in the vesting terms of the award.

Our long-standing practices and policies specify that all stock-based compensation awards are approved by the Compensation Committee (the Committee) of the Board of Directors. The award approval process specifies the grant date, value and terms of the award. The same terms and conditions are consistently applied to all employee grants, including Officers. The Committee approves all individual Officer grants. The number of stock-based compensation award units included in an individual's award is determined based on the methodology approved by the Committee. The exercise price methodology approved by the Committee is the closing price of the Company stock on the date of the grant. In June of 2014, shareholders approved the Caterpillar Inc. 2014 Long-Term Incentive Plan (the Plan) under which all new stock-based compensation awards are granted. In June of 2017, the Plan was amended and restated. The Plan initially provided that up to 38,800,000 Common Shares would be reserved for future issuance under the Plan, subject to adjustment in certain events. Subsequent to the shareholder approval of the amendment and restatement of the Plan, an additional 36,000,000 Common Shares became available for all awards under the Plan.

Common stock issued from Treasury stock under the plans totaled 5,590,641 for 2018, 11,139,748 for 2017 and 4,164,134 for 2016. The total number of shares authorized for equity awards under the amended and restated Caterpillar Inc. 2014 Long-Term Incentive Plan is 74,800,000, of which 44,139,162 shares remained available for issuance as of December 31, 2018.

Stock option and RSU awards generally vest according to a three-year graded vesting schedule. One-third of the award will become vested on the first anniversary of the grant date, one-third of the award will become vested on the second anniversary of the grant date and one-third of the award will become vested on the third anniversary of the grant date. PRSU awards generally have a three-year performance period and cliff vest at the end of the period based upon achievement of performance targets established at the time of grant.

Upon separation from service, if the participant is 55 years of age or older with more than five years of service, the participant meets the criteria for a "Long Service Separation." Award terms for awards granted in 2016 allow for immediate vesting upon separation of all outstanding options and RSUs with no requisite service period for employees who meet the criteria for a "Long Service Separation." Compensation expense for the 2016 grant was fully recognized immediately on the grant date for these employees. Award terms for the 2018 and 2017 grants allow for continued vesting as of each vesting date specified in the award document for employees who meet the criteria for a "Long Service Separation" and fulfill a requisite service period of six months. Compensation expense for eligible employees for the 2018 and 2017 grants was recognized over the period from the grant date to the end date of the six-month requisite service period. For employees who become eligible for a "Long Service Separation" subsequent to the end date of the six-month requisite service period and prior to the completion of the vesting period, compensation expense is recognized over the period from the grant date to the date eligibility is achieved.

At grant, SARs and option awards have a term life of ten years. For awards granted prior to 2016, if the "Long Service Separation" criteria are met, the vested options/SARs have a life that is the lesser of ten years from the original grant date or five years from the separation date. For awards granted in 2018, 2017, and 2016, the vested options have a life equal to ten years from the original grant date.

Prior to 2017, all outstanding PRSU awards granted to employees eligible for a "Long Service Separation" may vest at the end of the performance period based upon achievement of the performance target. Compensation expense for the 2016 PRSU grant was fully recognized immediately on the grant date for these employees. For PRSU awards granted in 2018 and 2017, only a prorated number of shares may vest at the end of the performance period based upon achievement of the performance target, with the proration based upon the number of months of continuous employment during the three-year performance period. Employees with a "Long Service Separation" must also fulfill a six-month requisite service period in order to be eligible for the prorated vesting of outstanding PRSU awards granted in 2018 and 2017. Compensation expense for the 2018 and 2017 PRSU grants is being recognized on a straight-line basis over the three-year performance period for all participants.

Accounting guidance on share-based payments requires companies to estimate the fair value of options/SARs on the date of grant using an option-pricing model. The fair value of our option/SAR grants was estimated using a lattice-based option-pricing model. The lattice-based option-pricing model considers a range of assumptions related to volatility, risk-free interest rate and historical employee behavior. Expected volatility was based on historical Caterpillar stock price movement and current implied volatilities from traded options on Caterpillar stock. The risk-free interest rate was based on U.S. Treasury security yields at the time of grant. The weighted-average dividend yield was based on historical information. The expected life was determined from the lattice-based model. The lattice-based model incorporated exercise and post vesting forfeiture assumptions based on analysis of historical data. The following table provides the assumptions used in determining the fair value of the Option/SAR awards for the years ended December 31, 2018, 2017 and 2016, respectively.

	Grant Year		
	2018	2017	2016
Weighted-average dividend yield	2.7%	3.4%	3.2%
Weighted-average volatility	30.2%	29.2%	31.1%
Range of volatilities	21.5-33.0%	22.1-33.0%	22.5-33.4%
Range of risk-free interest rates	2.02-2.87%	0.81-2.35%	0.62-1.73%
Weighted-average expected lives	8 years	8 years	8 years

Beginning with the 2018 grant, RSU and PRSU awards are credited with dividend equivalent units on each date that a cash dividend is paid to holders of Common Stock. The fair value of the RSU and PRSU awards granted in 2018 was determined as the closing stock price on the date of the grant. Prior to 2018, RSU and PRSU awards were not credited with dividend equivalent units and the fair value was determined by reducing

the stock price on the date of the grant by the present value of the estimated dividends to be paid during the vesting period. The estimated dividends were based on Caterpillar's quarterly divided per share at the time of the grant.

Please refer to Tables I and II below for additional information on our stock-based compensation awards.

**TABLE I—Financial Information Related to Stock-based Compensation**

	Stock options / SARs		RSUs		PRSU	
	Shares	Weighted-Average Exercise Price	Shares	Weighted-Average Grant Date Fair Value	Shares	Weighted-Average Grant Date Fair Value
<b>Outstanding at January 1, 2018</b>	21,499,895	\$ 86.86	1,964,517	\$ 80.04	1,006,991	\$ 74.06
<b>Granted to officers and key employees<sup>1</sup></b>	1,605,220	\$ 150.85	734,732	\$ 150.58	350,724	\$ 150.98
<b>Exercised</b>	(5,156,489)	\$ 87.90	—	\$ —	—	\$ —
<b>Vested</b>	—	\$ —	(1,065,853)	\$ 78.11	(549,330)	\$ 127.07
<b>Forfeited/expired</b>	(106,957)	\$ 151.13	(67,326)	\$ 113.29	(73,086)	\$ 100.30
<b>Outstanding at December 31, 2018</b>	<u>17,841,669</u>	<u>\$ 91.93</u>	<u>1,566,070</u>	<u>\$ 112.99</u>	<u>735,299</u>	<u>\$ 115.18</u>
<b>Exercisable at December 31, 2018</b>	<u>13,858,401</u>	<u>\$ 86.05</u>				

**Stock options/SARs outstanding and exercisable as of December 31, 2018:**

Exercise Prices	Outstanding			Exercisable			
	Shares Outstanding at 12/31/18	Weighted-Average Remaining Contractual Life (Years)	Weighted-Average Exercise Price	Aggregate Intrinsic Value <sup>2</sup>	Shares Outstanding at 12/31/18	Weighted-Average Remaining Contractual Life (Years)	Weighted-Average Exercise Price
\$22.17–57.85	973,032	1.04	\$ 53.08	\$ 72	973,032	0.96	\$ 53.08
\$74.77–89.75	8,954,712	6.27	\$ 81.25	410	8,186,590	6.17	\$ 81.86
\$95.66–96.31	4,573,457	6.90	\$ 95.96	142	2,856,943	6.06	\$ 96.13
\$102.13–110.09	1,840,740	2.75	\$ 106.38	38	1,840,740	2.75	\$ 106.38
\$138.51–151.12	1,499,728	9.32	\$ 150.84	—	1,096	9.30	\$ 151.12
	<u>17,841,669</u>	<u>\$ 91.93</u>	<u>\$ 662</u>		<u>13,858,401</u>	<u>\$ 86.05</u>	<u>\$ 568</u>

1 No SARs were granted during the year ended December 31, 2018.

2 The difference between a stock award's exercise price and the underlying stock's closing market price at December 31, 2018, for awards with market price greater than the exercise price. Amounts are in millions of dollars.

The computations of weighted-average exercise prices and aggregate intrinsic values are not applicable to RSUs or PRSUs since these awards represent an agreement to issue shares of stock at the time of vesting. At December 31, 2018, there were 1,566,070 outstanding RSUs with a weighted average remaining contractual life of 1.4 years and 735,299 outstanding PRSUs with a weighted-average remaining contractual life of 1.5 years.

**TABLE II—Additional Stock-based Award Information**

(Dollars in millions except per share data)	2018	2017	2016
<b>Stock options/SARs activity:</b>			
Weighted-average fair value per share of stock awards granted	\$ 46.09	\$ 25.01	\$ 20.64
Intrinsic value of stock awards exercised	\$ 348	\$ 504	\$ 185
Fair value of stock awards vested <sup>1</sup>	\$ 86	\$ 191	\$ 163
Cash received from stock awards exercised	\$ 370	\$ 629	\$ 30
<b>RSUs activity:</b>			
Weighted-average fair value per share of stock awards granted	\$ 150.58	\$ 90.11	\$ 68.04
Fair value of stock awards vested <sup>2</sup>	\$ 180	\$ 189	\$ 162
<b>PRSUs activity:</b>			
Weighted-average fair value per share of stock awards granted	\$ 150.98	\$ 86.78	\$ 64.71
Fair value of stock awards vested <sup>2</sup>	\$ 70	\$ 20	\$ —

1 Based on the grant date fair value.

2 Based on the underlying stock's closing market price on the vesting date.

In accordance with guidance on share-based payments, stock-based compensation expense is based on the grant date fair value and is classified within Cost of goods sold, Selling, general and administrative expenses and Research and development

expenses corresponding to the same line item as the cash compensation paid to respective employees, officers and non-employee directors. Stock-based compensation expense is recognized on a straight-line basis over the requisite service

period for awards with terms that specify cliff or graded vesting and contain only service conditions. Stock-based compensation expense for PRSUs is based on the probable number of shares expected to vest and is recognized primarily on a straight-line basis.

Before tax, stock-based compensation expense for 2018, 2017 and 2016 was \$197 million, \$206 million and \$218 million, respectively, with a corresponding income tax benefit of \$36 million, \$40 million and \$61 million, respectively.

The amount of stock-based compensation expense capitalized for the years ended December 31, 2018, 2017 and 2016 did not have a significant impact on our financial statements.

At December 31, 2018, there was \$180 million of total unrecognized compensation cost from stock-based compensation arrangements granted under the plans, which is related to non-vested stock-based awards. The compensation expense is expected to be recognized over a weighted-average period of approximately 1.8 years.

We currently use shares in treasury stock to satisfy share award exercises.

The cash tax benefits realized from stock awards exercised for 2018, 2017 and 2016 were \$103 million, \$205 million and \$104 million, respectively. We use the direct only method and tax law ordering approach to calculate the tax effects of stock-based compensation.

#### **4. Derivative financial instruments and risk management**

Our earnings and cash flow are subject to fluctuations due to changes in foreign currency exchange rates, interest rates and commodity prices. Our Risk Management Policy (policy) allows for the use of derivative financial instruments to prudently manage foreign currency exchange rate, interest rate and commodity price exposures. Our policy specifies that derivatives are not to be used for speculative purposes. Derivatives that we use are primarily foreign currency forward, option and cross currency contracts, interest rate contracts and commodity forward and option contracts. Our derivative activities are subject to the management, direction and control of our senior financial officers. Risk management practices, including the use of financial derivative instruments, are presented to the Audit Committee of the Board of Directors at least annually.

All derivatives are recognized in Statement 3 at their fair value. On the date the derivative contract is entered into, we designate the derivative as (1) a hedge of the fair value of a recognized asset or liability (fair value hedge), (2) a hedge of a forecasted transaction or the variability of cash flow (cash flow hedge) or (3) an undesignated instrument. Changes in the fair value of a derivative that is qualified, designated and highly effective as a fair value hedge, along with the gain or loss on the hedged recognized asset or liability that is attributable to the hedged risk, are recorded in current earnings. Changes in the fair value of a derivative that is qualified, designated and highly effective as a cash flow hedge are recorded in Accumulated other comprehensive income (loss) (AOCI), to the extent effective, in Statement 3 until they are reclassified to earnings in the same period or periods during which the hedged transaction affects earnings. Changes in the fair value of undesignated derivative instruments and the ineffective portion of designated derivative instruments are reported in current earnings. Cash flows from designated derivative financial instruments are classified within the same category as the item being hedged on Statement 5. Cash flows from undesignated derivative financial instruments are included in the investing category on Statement 5.

We formally document all relationships between hedging instruments and hedged items, as well as the risk-management objective and strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as fair value hedges to specific assets and liabilities in Statement 3

and linking cash flow hedges to specific forecasted transactions or variability of cash flow.

We also formally assess, both at the hedge's inception and on an ongoing basis, whether the designated derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flow of hedged items. When a derivative is determined not to be highly effective as a hedge or the underlying hedged transaction is no longer probable, we discontinue hedge accounting prospectively, in accordance with the derecognition criteria for hedge accounting.

#### **A. Foreign currency exchange rate risk**

Foreign currency exchange rate movements create a degree of risk by affecting the U.S. dollar value of sales made and costs incurred in foreign currencies. Movements in foreign currency rates also affect our competitive position as these changes may affect business practices and/or pricing strategies of non-U.S.-based competitors. Additionally, we have balance sheet positions denominated in foreign currencies, thereby creating exposure to movements in exchange rates.

Our Machinery, Energy & Transportation operations purchase, manufacture and sell products in many locations around the world. As we have a diversified revenue and cost base, we manage our future foreign currency cash flow exposure on a net basis. We use foreign currency forward and option contracts to manage unmatched foreign currency cash inflow and outflow. Our objective is to minimize the risk of exchange rate movements that would reduce the U.S. dollar value of our foreign currency cash flow. Our policy allows for managing anticipated foreign currency cash flow for up to five years. As of December 31, 2018, the maximum term of these outstanding contracts was approximately 51 months.

We generally designate as cash flow hedges at inception of the contract any Australian dollar, Brazilian real, British pound, Canadian dollar, Chinese yuan, Indian rupee, Japanese yen, Mexican peso, Singapore dollar or Thailand baht forward or option contracts that meet the requirements for hedge accounting and the maturity extends beyond the current quarter-end. Designation is performed on a specific exposure basis to support hedge accounting. The remainder of Machinery, Energy & Transportation foreign currency contracts are undesignated.

As of December 31, 2018, \$8 million of deferred net losses, net of tax, included in equity (AOCI in Statement 3), are expected to be reclassified to current earnings (Other income (expense) in Statement 1) over the next twelve months when earnings are affected by the hedged transactions. The actual amount recorded in Other income (expense) will vary based on exchange rates at the time the hedged transactions impact earnings.

In managing foreign currency risk for our Financial Products operations, our objective is to minimize earnings volatility resulting from conversion and the remeasurement of net foreign currency balance sheet positions, and future transactions denominated in foreign currencies. Our policy allows the use of foreign currency forward, option and cross currency contracts to offset the risk of currency mismatch between our assets and liabilities, and exchange rate risk associated with future transactions denominated in foreign currencies. Our foreign currency forward and option contracts are primarily undesignated. We designate fixed-to-fixed cross currency contracts as cash flow hedges to protect against movements in exchange rates on foreign currency fixed rate assets and liabilities.

#### **B. Interest rate risk**

Interest rate movements create a degree of risk by affecting the amount of our interest payments and the value of our fixed-rate debt. Our practice is to use interest rate contracts to manage our exposure to interest rate changes.

Our Machinery, Energy & Transportation operations generally use fixed-rate debt as a source of funding. Our objective is to minimize the cost of borrowed funds. Our policy allows us to enter into fixed-to-floating interest rate contracts and forward rate agreements to meet that objective. We designate fixed-to-floating interest rate contracts as fair value hedges at inception of the contract, and we designate certain forward rate agreements as cash flow hedges at inception of the contract.

Financial Products operations has a match-funding policy that addresses interest rate risk by aligning the interest rate profile (fixed or floating rate) of Cat Financial's debt portfolio with the interest rate profile of their receivables portfolio within predetermined ranges on an ongoing basis. In connection with that policy, we use interest rate derivative instruments to modify the debt structure to match assets within the receivables portfolio. This matched funding reduces the volatility of margins between interest-bearing assets and interest-bearing liabilities, regardless of which direction interest rates move.

Our policy allows us to use fixed-to-floating, floating-to-fixed and floating-to-floating interest rate contracts to meet the match-funding objective. We designate fixed-to-floating interest rate contracts as fair value hedges to protect debt against changes in fair value due to changes in the benchmark interest rate. We designate most floating-to-fixed interest rate contracts as cash flow hedges to protect against the variability of cash flows due to changes in the benchmark interest rate.

The location and fair value of derivative instruments reported in Statement 3 are as follows:

(Millions of dollars)	Consolidated Statement of Financial Position Location	Asset (Liability) Fair Value	
		Years ended December 31,	
		2018	2017
<b>Designated derivatives</b>			
Foreign exchange contracts			
Machinery, Energy & Transportation	Receivables — trade and other	\$ 16	\$ 8
Machinery, Energy & Transportation	Long-term receivables — trade and other	—	4
Machinery, Energy & Transportation	Accrued expenses	(26)	(14)
Machinery, Energy & Transportation	Other liabilities	(9)	(2)
Financial Products	Receivables — trade and other	53	—
Financial Products	Long-term receivables — trade and other	35	7
Financial Products	Accrued expenses	(9)	(57)
Interest rate contracts			
Financial Products	Receivables — trade and other	1	—
Financial Products	Long-term receivables — trade and other	3	3
Financial Products	Accrued expenses	(40)	(2)
		\$ 24	\$ (53)
<b>Undesignated derivatives</b>			
Foreign exchange contracts			
Machinery, Energy & Transportation	Receivables — trade and other	\$ 2	\$ 19
Machinery, Energy & Transportation	Accrued expenses	(21)	(9)
Financial Products	Receivables — trade and other	15	12
Financial Products	Long-term receivables — trade and other	5	—
Financial Products	Accrued expenses	(14)	(9)
Commodity contracts			
Machinery, Energy & Transportation	Receivables — trade and other	1	21
Machinery, Energy & Transportation	Accrued expenses	(31)	—
		\$ (43)	\$ 34

We have, at certain times, liquidated fixed-to-floating and floating-to-fixed interest rate contracts at both Machinery, Energy & Transportation and Financial Products. The gains or losses associated with these contracts at the time of liquidation are amortized into earnings over the original term of the previously designated hedged item.

### C. Commodity price risk

Commodity price movements create a degree of risk by affecting the price we must pay for certain raw material. Our policy is to use commodity forward and option contracts to manage the commodity risk and reduce the cost of purchased materials.

Our Machinery, Energy & Transportation operations purchase base and precious metals embedded in the components we purchase from suppliers. Our suppliers pass on to us price changes in the commodity portion of the component cost. In addition, we are subject to price changes on energy products such as natural gas and diesel fuel purchased for operational use.

Our objective is to minimize volatility in the price of these commodities. Our policy allows us to enter into commodity forward and option contracts to lock in the purchase price of a portion of these commodities within a five-year horizon. All such commodity forward and option contracts are undesignated.

The total notional amounts of the derivative instruments are as follows:

(Millions of dollars)	Years ended December 31,	
	2018	2017
Machinery, Energy & Transportation	\$ 1,834	\$ 3,190
Financial Products	\$ 10,210	\$ 3,691

The notional amounts of the derivative financial instruments do not represent amounts exchanged by the parties. The amounts exchanged by the parties are calculated by reference to the notional amounts and by other terms of the derivatives, such as foreign currency exchange rates, interest rates or commodity prices.

The effect of derivatives designated as hedging instruments on Statement 1 is as follows:

<b>Cash Flow Hedges</b>		Year ended December 31, 2018		
		Recognized in Earnings		
(Millions of dollars)	Amount of Gains (Losses) Recognized in AOCI (Effective Portion)	Classification of Gains (Losses)	Amount of Gains (Losses) Reclassified from AOCI to Earnings	Recognized in Earnings (Ineffective Portion)
Foreign exchange contracts				
Machinery, Energy & Transportation	\$ (47)	Other income (expense)	\$ (33)	\$ —
Financial Products	165	Other income (expense)	148	—
Financial Products	—	Interest expense of Financial Products	19	—
Interest rate contracts				
Machinery, Energy & Transportation	—	Interest expense excluding Financial Products	(3)	—
Financial Products	(38)	Interest expense of Financial Products	—	—
	<b>\$ 80</b>		<b>\$ 131</b>	<b>\$ —</b>
Year ended December 31, 2017				
Recognized in Earnings				
(Millions of dollars)	Amount of Gains (Losses) Recognized in AOCI (Effective Portion)	Classification of Gains (Losses)	Amount of Gains (Losses) Reclassified from AOCI to Earnings	Recognized in Earnings (Ineffective Portion)
Foreign exchange contracts				
Machinery, Energy & Transportation	\$ 72	Other income (expense)	\$ (40)	\$ —
Financial Products	(77)	Other income (expense)	(81)	—
Financial Products	—	Interest expense of Financial Products	6	—
Interest rate contracts				
Machinery, Energy & Transportation	—	Interest expense excluding Financial Products	(9)	—
Financial Products	—	Interest expense of Financial Products	3	—
	<b>\$ (5)</b>		<b>\$ (121)</b>	<b>\$ —</b>
Year ended December 31, 2016				
Recognized in Earnings				
(Millions of dollars)	Amount of Gains (Losses) Recognized in AOCI (Effective Portion)	Classification of Gains (Losses)	Amount of Gains (Losses) Reclassified from AOCI to Earnings	Recognized in Earnings (Ineffective Portion)
Foreign exchange contracts				
Machinery, Energy & Transportation	\$ (118)	Other income (expense)	\$ (14)	\$ —
Financial Products	15	Other income (expense)	28	—
Interest rate contracts				
Machinery, Energy & Transportation	—	Interest expense excluding Financial Products	(6)	—
Financial Products	8	Interest expense of Financial Products	(3)	—
	<b>\$ (95)</b>		<b>\$ 5</b>	<b>\$ —</b>

The effect of derivatives not designated as hedging instruments on Statement 1 is as follows:

(Millions of dollars)	Classification of Gains (Losses)	Years ended December 31,		
		2018	2017	2016
Foreign exchange contracts				
Machinery, Energy & Transportation	Other income (expense)	\$ (54)	\$ 72	\$ (4)
Financial Products	Other income (expense)	19	9	(24)
Interest rate contracts				
Machinery, Energy & Transportation	Other income (expense)	—	—	2
Commodity contracts				
Machinery, Energy & Transportation	Other income (expense)	(39)	30	16
		<u>\$ (74)</u>	<u>\$ 111</u>	<u>\$ (10)</u>

We enter into International Swaps and Derivatives Association (ISDA) master netting agreements within Machinery, Energy & Transportation and Financial Products that permit the net settlement of amounts owed under their respective derivative contracts. Under these master netting agreements, net settlement generally permits the company or the counterparty to determine the net amount payable for contracts due on the same date and in the same currency for similar types of derivative transactions. The master

netting agreements generally also provide for net settlement of all outstanding contracts with a counterparty in the case of an event of default or a termination event.

Collateral is generally not required of the counterparties or of our company under the master netting agreements. As of December 31, 2018 and 2017, no cash collateral was received or pledged under the master netting agreements.

The effect of the net settlement provisions of the master netting agreements on our derivative balances upon an event of default or termination event is as follows:

#### December 31, 2018

(Millions of dollars)	Gross Amount of Recognized Assets	Gross Amounts Offset in the Statement of Financial Position	Net Amount of Assets Presented in the Statement of Financial Position	Gross Amounts Not Offset in the Statement of Financial Position		
				Financial Instruments	Cash Collateral Received	Net Amount of Assets
<b>Derivatives</b>						
Machinery, Energy & Transportation	\$ 19	\$ —	\$ 19	\$ (19)	\$ —	\$ —
Financial Products	112	—	112	(34)	—	78
Total	<u>\$ 131</u>	<u>\$ —</u>	<u>\$ 131</u>	<u>\$ (53)</u>	<u>\$ —</u>	<u>\$ 78</u>

#### December 31, 2018

(Millions of dollars)	Gross Amount of Recognized Liabilities	Gross Amounts Offset in the Statement of Financial Position	Net Amount of Liabilities Presented in the Statement of Financial Position	Gross Amounts Not Offset in the Statement of Financial Position		
				Financial Instruments	Cash Collateral Pledged	Net Amount of Liabilities
<b>Derivatives</b>						
Machinery, Energy & Transportation	\$ (87)	\$ —	\$ (87)	\$ 19	\$ —	\$ (68)
Financial Products	(63)	—	(63)	34	—	(29)
Total	<u>\$ (150)</u>	<u>\$ —</u>	<u>\$ (150)</u>	<u>\$ 53</u>	<u>\$ —</u>	<u>\$ (97)</u>

#### December 31, 2017

(Millions of dollars)	Gross Amount of Recognized Assets	Gross Amounts Offset in the Statement of Financial Position	Net Amount of Assets Presented in the Statement of Financial Position	Gross Amounts Not Offset in the Statement of Financial Position		
				Financial Instruments	Cash Collateral Received	Net Amount of Assets
<b>Derivatives</b>						
Machinery, Energy & Transportation	\$ 52	\$ —	\$ 52	\$ (22)	\$ —	\$ 30
Financial Products	22	—	22	(10)	—	12
Total	<u>\$ 74</u>	<u>\$ —</u>	<u>\$ 74</u>	<u>\$ (32)</u>	<u>\$ —</u>	<u>\$ 42</u>

**December 31, 2017**

(Millions of dollars)	Gross Amount of Recognized Liabilities	Gross Amounts Offset in the Statement of Financial Position	Net Amount of Liabilities Presented in the Statement of Financial Position	Gross Amounts Not Offset in the Statement of Financial Position		Net Amount of Liabilities
				Financial Instruments	Cash Collateral Pledged	
<b>Derivatives</b>						
Machinery, Energy & Transportation	\$ (25)	\$ —	\$ (25)	\$ 22	\$ —	\$ (3)
Financial Products	(68)	—	(68)	10	—	(58)
Total	<u>\$ (93)</u>	<u>\$ —</u>	<u>\$ (93)</u>	<u>\$ 32</u>	<u>\$ —</u>	<u>\$ (61)</u>

## 5. Other income (expense)

(Millions of dollars)	Years ended December 31,		
	2018	2017	2016
Investment and interest income	\$ 195	\$ 122	\$ 74
Foreign exchange gains (losses) <sup>1</sup>	(201)	(213)	(57)
License fee income	125	100	92
Gains (losses) on sale of securities and affiliated companies	4	187 <sup>2</sup>	47
Net periodic pension and OPEB income (cost), excluding service cost	(118)	(54)	(664)
Gains (losses) on equity securities measured at fair value <sup>3</sup>	(33)	—	—
Miscellaneous income (loss)	(39)	11	(10)
Total	<u>\$ (67)</u>	<u>\$ 153</u>	<u>\$ (518)</u>

1 Includes gains (losses) from foreign exchange derivative contracts. See Note 4 for further details.

2 Includes pretax gain of \$85 million related to the sale of Caterpillar's equity interest in Iron Planet Holdings Inc.

3 Beginning January 1, 2018, the unrealized gains and losses arising from the revaluation of equity securities are included in Other income (expense) in Statement 1. See Note 1J for additional information.

## 6. Income taxes

### Reconciliation of the U.S. federal statutory rate to effective rate:

(Millions of dollars)	Years ended December 31,			
	2018	2017	2016	
Taxes at U.S. statutory rate	\$ 1,643	21.0%	\$ 1,429	35.0%
(Decreases) increases resulting from:			\$ 49	35.0%
Non-U.S. subsidiaries taxed at other than the U.S. rate	282	3.6%	(282)	(6.9)%
State and local taxes, net of federal <sup>1</sup>	22	0.3%	27	0.7%
Interest and penalties, net of tax	33	0.4%	28	0.7%
U.S. tax incentives	(106)	(1.3)%	(52)	(1.3)%
ESOP dividend tax benefit	(12)	(0.2)%	(21)	(0.5)%
Net excess tax benefits from stock-based compensation	(56)	(0.7)%	(64)	(1.6)%
U.S. deferred tax rate change	(154)	(2.0)%	596	14.6%
Mandatory deemed repatriation of non-U.S. earnings	50	0.7%	1,775	43.5%
Valuation allowances	(29)	(0.4)%	(111)	(2.7)%
Nondeductible goodwill <sup>2</sup>	—	—%	—	—%
Other—net	25	0.3%	14	0.3%
Provision (benefit) for income taxes	<u>\$ 1,698</u>	<u>21.7%</u>	<u>\$ 3,339</u>	<u>81.8%</u>
			\$ 192	137.8%

1 Excludes amounts included in valuation allowances and mandatory deemed repatriation of non-U.S. earnings.

2 Portion of Surface Mining & Technology goodwill impairment not deductible for tax purposes. See Note 10 for further discussion.

Included in the line item above labeled "Non-U.S. subsidiaries taxed at other than the U.S. rate" are the effects of local and U.S. taxes related to earnings of non-U.S. subsidiaries, changes in the amount of unrecognized tax benefits associated with these earnings, losses at non-U.S. subsidiaries without local tax benefits due to valuation allowances, and other permanent differences between tax and U.S. GAAP results. Although not individually significant by jurisdiction, pre-tax permanent differences due to nondeductible net foreign exchange gains/losses of non-U.S. subsidiaries were approximately \$180 million of net losses in 2018, \$160 million of net gains in 2017, and \$130 million of net losses in 2016.

Included in the line item above labeled "Valuation Allowances" for 2018 is a decrease in the valuation allowance for U.S. state deferred tax assets resulting in a \$63 million non-cash benefit, net of federal deferred tax adjustment at 21 percent, along with a decrease in the valuation allowance for a non-U.S. subsidiary of \$25 million. The primary driver of the decrease in the U.S. state valuation allowance was improved U.S. GAAP profits expected to recur in certain state jurisdictions. This compares to a decrease of \$111 million in 2017 and an increase of \$141 million in 2016 to the provision for income taxes related to changes in the valuation allowance for U.S. state deferred tax assets, net of federal deferred tax adjustment at 35 percent. Also included was a charge of \$59 million to correct for an error which resulted in an understatement of the valuation allowance offsetting deferred tax assets for prior years. This error had the effect of overstating profit by \$17 million and \$33 million for the years ended December 31, 2017 and 2016, respectively. Management has concluded that the error was not material to any period presented.

We have completed our accounting for the income tax effects of U.S. tax reform legislation and included measurement period adjustments in 2018 of \$104 million to reduce the provisionally

estimated charge of \$2.371 billion recognized during the fourth quarter of 2017. A \$154 million benefit revised the estimated impact of the write-down of U.S. net deferred tax assets to reflect the reduction in the U.S. corporate tax rate from 35 percent to 21 percent. This benefit primarily related to the decision to make an additional discretionary pension contribution of \$1.0 billion to U.S. pension plans in 2018 which was treated as deductible on the 2017 U.S. tax return. A \$50 million charge revised the estimated cost of a mandatory deemed repatriation of non-U.S. earnings, including changes in the deferred tax liability related to the amount of earnings considered not indefinitely reinvested as well as the amount of unrecognized tax benefits and state tax liabilities associated with these tax positions.

The impacts of U.S. tax reform on the financial statements were based on enacted law and related guidance received as of December 31, 2018. On January 15, 2019, the U.S. Treasury issued final regulations providing additional guidance related to the calculation of the mandatory deemed repatriation of non-U.S. earnings. We are currently evaluating the impact of these regulations and will recognize any resulting adjustments in the first quarter of 2019.

As a result of U.S. tax reform legislation, distributions of profits from non-U.S. subsidiaries are not expected to cause a significant incremental U.S. tax impact in the future. However, these distributions may be subject to non-U.S. withholding taxes if profits are distributed from certain jurisdictions. Undistributed profits of non-U.S. subsidiaries of approximately \$14 billion are considered indefinitely reinvested. Determination of the amount of unrecognized deferred tax liability related to indefinitely reinvested profits is not feasible primarily due to our legal entity structure and the complexity of U.S. and local tax laws.

### **The components of profit (loss) before taxes were:**

(Millions of dollars)	<b>Years ended December 31,</b>		
	<b>2018</b>	<b>2017</b>	<b>2016</b>
U.S.	\$ 2,131	\$ 240	\$ (2,053)
Non-U.S.	<b>5,691</b>	3,842	2,192
	<b>\$ 7,822</b>	<b>\$ 4,082</b>	<b>\$ 139</b>

Profit before taxes, as shown above, is based on the location of the entity to which such earnings are attributable. Where an entity's earnings are subject to taxation, however, may not correlate solely to where an entity is located. Thus, the income tax provision shown below as U.S. or non-U.S. may not correspond to the earnings shown above.

### **The components of the provision (benefit) for income taxes were:**

(Millions of dollars)	<b>Years ended December 31,</b>		
	<b>2018</b>	<b>2017</b>	<b>2016</b>
<b>Current tax provision (benefit):</b>			
U.S. <sup>1</sup>	\$ 179	\$ 963	\$ (90)
Non-U.S.	<b>1,291</b>	1,124	718
State (U.S.)	<b>8</b>	39	(5)
	<b>1,478</b>	2,126	623
<b>Deferred tax provision (benefit):</b>			
U.S. <sup>1</sup>	298	1,385	(544)
Non-U.S.	4	(17)	(108)
State (U.S.)	<b>(82)</b>	(155)	221
	<b>220</b>	1,213	(431)
<b>Total provision (benefit) for income taxes</b>	<b>\$ 1,698</b>	<b>\$ 3,339</b>	<b>\$ 192</b>

<sup>1</sup> Includes U.S. taxes related to non-U.S. earnings. We account for U.S. taxes on global intangible low-taxed income as a period cost.

We paid net income tax and related interest of \$1,429 million, \$1,404 million and \$522 million in 2018, 2017 and 2016, respectively.

Accounting for income taxes under U.S. GAAP requires that individual tax-paying entities of the company offset all deferred tax liabilities and assets within each particular tax jurisdiction

and present them as a noncurrent deferred tax liability or asset in the Consolidated Financial Position. Amounts in different tax jurisdictions cannot be offset against each other. The amount of deferred income taxes at December 31, included on the following lines in Statement 3, are as follows:

(Millions of dollars)	December 31,	
	2018	2017
Assets:		
Noncurrent deferred and refundable income taxes	\$ 1,363	\$ 1,569
Liabilities:		
Other liabilities	331	281
Deferred income taxes—net	<u>\$ 1,032</u>	<u>\$ 1,288</u>

### Deferred income tax assets and liabilities:

(Millions of dollars)	December 31,	
	2018	2017
Deferred income tax assets:		
Tax carryforwards	\$ 1,312	\$ 1,286
Pension	785	980
Postemployment benefits other than pensions	793	841
Warranty reserves	237	226
Stock-based compensation	121	135
Allowance for credit losses	155	149
Post sale discounts	158	160
Other employee compensation and benefits	186	203
Other—net	<u>298</u>	<u>302</u>
	<u>4,045</u>	<u>4,282</u>
Deferred income tax liabilities:		
Capital and intangible assets	(1,381)	(1,360)
Bond discount	(127)	(133)
Translation	(190)	(165)
Other outside basis differences	(271)	(205)
Undistributed profits of non-U.S. subsidiaries	(129)	(138)
	<u>(2,098)</u>	<u>(2,001)</u>
Valuation allowance for deferred tax assets	(915)	(993)
Deferred income taxes—net	<u>\$ 1,032</u>	<u>\$ 1,288</u>

At December 31, 2018, approximately \$1,804 million of U.S. state tax net operating losses (NOLs) and \$134 million of U.S. state tax credit carryforwards were available. The state NOLs primarily expire over the next twenty years. The state tax credit carryforwards primarily expire over the next fifteen years. In total, we have established a valuation allowance of \$192 million related to certain of these carryforwards.

At December 31, 2018, amounts and expiration dates of net operating loss carryforwards in various non-U.S. taxing jurisdictions were:

(Millions of dollars)													
2019		2020		2021		2022-2024		2025-2039		Unlimited	Total		
\$	23	\$	124	\$	92	\$	147	\$	506	\$	3,597	\$	4,489

At December 31, 2018, non-U.S. entities that have not yet demonstrated consistent and/or sustainable profitability to support the realization of net deferred tax assets have recorded valuation allowances of \$723 million, including certain entities in Luxembourg.

A reconciliation of the beginning and ending amount of gross unrecognized tax benefits for uncertain tax positions, including positions impacting only the timing of tax benefits, follows.

#### **Reconciliation of unrecognized tax benefits:<sup>1</sup>**

(Millions of dollars)	Years ended December 31,		
	2018	2017	2016
Balance at January 1,	\$ 1,286	\$ 1,032	\$ 968
Additions for tax positions related to current year	61	270	73
Additions for tax positions related to prior years	461	20	55
Reductions for tax positions related to prior years	(5)	(27)	(36)
Reductions for settlements <sup>2</sup>	(6)	(9)	(24)
Reductions for expiration of statute of limitations	(1)	—	(4)
Balance at December 31,	\$ 1,796	\$ 1,286	\$ 1,032
Amount that, if recognized, would impact the effective tax rate	\$ 1,716	\$ 1,209	\$ 963

1 Foreign currency impacts are included within each line as applicable.

2 Includes cash payment or other reduction of assets to settle liability.

We classify interest and penalties on income taxes as a component of the provision for income taxes. We recognized a net provision for interest and penalties of \$42 million, \$38 million and \$34 million during the years ended December 31, 2018, 2017 and 2016, respectively. The total amount of interest and penalties accrued was \$190 million and \$157 million as of December 31, 2018 and 2017, respectively.

On January 31, 2018, we received a Revenue Agent's Report from the IRS indicating the end of the field examination of our U.S. income tax returns for 2010 to 2012. In the audits of 2007 to 2012 including the impact of a loss carryback to 2005, the IRS has proposed to tax in the United States profits earned from certain parts transactions by Caterpillar SARL (CSARL), based on the IRS examination team's application of the "substance-over-form" or "assignment-of-income" judicial doctrines. We are vigorously contesting the proposed increases to tax and penalties for these years of approximately \$2.3 billion. We believe that the relevant transactions complied with applicable tax laws and did not violate judicial doctrines. We have filed U.S. income tax returns on this same basis for years after 2012. Based on the information currently available, we do not anticipate a significant change to our unrecognized tax benefits for this position

within the next 12 months. We currently believe the ultimate disposition of this matter will not have a material adverse effect on our consolidated financial position, liquidity or results of operations.

With the exception of a loss carryback to 2005, tax years prior to 2007 are generally no longer subject to U.S. tax assessment. In our major non-U.S. jurisdictions including Australia, Brazil, China, Germany, Japan, Mexico, Switzerland, Singapore and the U.K., tax years are typically subject to examination for three to ten years. Due to the uncertainty related to the timing and potential outcome of audits, we cannot estimate the range of reasonably possible change in unrecognized tax benefits in the next 12 months.

#### **7. Cat Financial Financing Activities**

##### **A. Wholesale inventory receivables**

Wholesale inventory receivables are receivables of Cat Financial that arise when Cat Financial provides financing for a dealer's purchase of inventory. These receivables are included in Receivables—trade and other and Long-term receivables—trade and other in Statement 3 and were \$1,308 million and \$1,398 million, at December 31, 2018 and 2017, respectively.

#### **Contractual maturities of outstanding wholesale inventory receivables:**

(Millions of dollars)	December 31, 2018		
	Wholesale Loans	Wholesale Leases	Total
<b>Amounts Due In</b>			
2019	\$ 564	\$ 70	\$ 634
2020	229	48	277
2021	157	30	187
2022	71	16	87
2023	21	6	27
Thereafter	16	3	19
Total	1,058	173	1,231
Guaranteed residual value	—	66	66
Unguaranteed residual value	—	35	35
Less: Unearned income	(8)	(16)	(24)
Total	\$ 1,050	\$ 258	\$ 1,308

Cat Financial's wholesale inventory receivables generally may be repaid or refinanced without penalty prior to contractual maturity. Accordingly, this presentation should not be regarded as a forecast of future cash collections.

Please refer to Note 18 and Table III for fair value information.

## B. Finance receivables

Finance receivables are receivables of Cat Financial and are reported in Statement 3 net of an allowance for credit losses.

### Contractual maturities of outstanding finance receivables:

(Millions of dollars)	December 31, 2018		
Amounts Due In	Retail Loans	Retail Leases	Total
2019	\$ 5,769	\$ 2,981	\$ 8,750
2020	3,742	2,026	5,768
2021	2,560	1,073	3,633
2022	1,750	453	2,203
2023	833	166	999
Thereafter	683	56	739
Total	<u>15,337</u>	<u>6,755</u>	<u>22,092</u>
Guaranteed residual value	—	392	392
Unguaranteed residual value	—	822	822
Less: Unearned income	(252)	(628)	(880)
Total	<u>\$ 15,085</u>	<u>\$ 7,341</u>	<u>\$ 22,426</u>

Cat Financial's finance receivables generally may be repaid or refinanced without penalty prior to contractual maturity. Accordingly, this presentation should not be regarded as a forecast of future cash collections.

Please refer to Note 18 and Table III for fair value information.

### C. Allowance for credit losses

The allowance for credit losses is an estimate of the losses inherent in Cat Financial's finance receivable portfolio and includes consideration of accounts that have been individually identified as impaired, as well as pools of finance receivables where it is probable that certain receivables in the pool are impaired but the individual accounts cannot yet be identified. In identifying and measuring impairment, management takes into consideration past loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of underlying collateral and current economic conditions.

Accounts are identified for individual review based on past-due status and information available about the customer, such as financial statements, news reports and published credit ratings, as well as general information regarding industry trends and the economic environment in which Cat Financial's customers operate. The allowance for credit losses attributable to finance receivables that are individually evaluated and determined to be impaired is based on the present value of expected future cash flows discounted at the receivables' effective interest rate, the fair value of the collateral for collateral-dependent receivables or the observable market price of the receivable. In determining collateral value, Cat Financial estimates the current fair market value of the collateral less selling costs. Cat Financial also considers credit enhancements such as additional collateral and contractual third-party guarantees. The allowance for credit losses attributable to the remaining accounts not yet individually identified as impaired is estimated based on loss forecast models utilizing probabilities of default, our estimate of the loss emergence period and the estimated loss given default. In addition, qualitative factors not able to be fully captured in the loss forecast models including

industry trends, macroeconomic factors and model imprecision are considered in the evaluation of the adequacy of the allowance for credit losses. These qualitative factors are subjective and require a degree of management judgment.

Cat Financial's allowance for credit losses is segregated into two portfolio segments:

- Customer – Finance receivables with end-user customers.
- Dealer – Finance receivables with Caterpillar dealers.

A portfolio segment is the level at which the Company develops a systematic methodology for determining its allowance for credit losses.

Cat Financial further evaluates portfolio segments by the class of finance receivables, which is defined as a level of information (below a portfolio segment) in which the finance receivables have the same initial measurement attribute and a similar method for assessing and monitoring credit risk. Typically, Cat Financial's finance receivables within a geographic area have similar credit risk profiles and methods for assessing and monitoring credit risk. Cat Financial's classes, which align with management reporting for credit losses, are as follows:

- North America – Finance receivables originated in the United States and Canada.
- Europe – Finance receivables originated in Europe, Africa, Middle East and the Commonwealth of Independent States.
- Asia Pacific – Finance receivables originated in Australia, New Zealand, China, Japan, Southeast Asia and India.
- Mining – Finance receivables related to large mining customers worldwide and project financing in various countries.
- Latin America – Finance receivables originated in Mexico, Central and South American countries.
- Caterpillar Power Finance – Finance receivables related to marine vessels with Caterpillar engines worldwide and Caterpillar electrical power generation, gas compression and co-generation systems and non-Caterpillar equipment that is powered by these systems worldwide.

An analysis of the allowance for credit losses was as follows:

(Millions of dollars)	December 31, 2018		
	Customer	Dealer	Total
<b>Allowance for Credit Losses:</b>			
Balance at beginning of year	\$ 353	\$ 9	\$ 362
Receivables written off	(235)	—	(235)
Recoveries on receivables previously written off	46	—	46
Provision for credit losses	337	12	349
Other	(15)	—	(15)
Balance at end of year	<u>\$ 486</u>	<u>\$ 21</u>	<u>\$ 507</u>
Individually evaluated for impairment	\$ 288	\$ 14	\$ 302
Collectively evaluated for impairment	198	7	205
Ending Balance	<u>\$ 486</u>	<u>\$ 21</u>	<u>\$ 507</u>
<b>Recorded Investment in Finance Receivables:</b>			
Individually evaluated for impairment	\$ 858	\$ 78	\$ 936
Collectively evaluated for impairment	18,152	3,338	21,490
Ending Balance	<u>\$ 19,010</u>	<u>\$ 3,416</u>	<u>\$ 22,426</u>
(Millions of dollars)	December 31, 2017		
	Customer	Dealer	Total
<b>Allowance for Credit Losses:</b>			
Balance at beginning of year	\$ 331	\$ 10	\$ 341
Receivables written off	(157)	—	(157)
Recoveries on receivables previously written off	43	—	43
Provision for credit losses	129	(1)	128
Other	7	—	7
Balance at end of year	<u>\$ 353</u>	<u>\$ 9</u>	<u>\$ 362</u>
Individually evaluated for impairment	\$ 149	—	\$ 149
Collectively evaluated for impairment	204	9	213
Ending Balance	<u>\$ 353</u>	<u>\$ 9</u>	<u>\$ 362</u>
<b>Recorded Investment in Finance Receivables:</b>			
Individually evaluated for impairment	\$ 942	—	\$ 942
Collectively evaluated for impairment	18,226	3,464	21,690
Ending Balance	<u>\$ 19,168</u>	<u>\$ 3,464</u>	<u>\$ 22,632</u>

### Credit quality of finance receivables

At origination, Cat Financial evaluates credit risk based on a variety of credit quality factors including prior payment experience, customer financial information, credit-rating agency ratings, loan-to-value ratios and other internal metrics. On an ongoing basis, Cat Financial monitors credit quality based on past-due status and

collection experience as there is a meaningful correlation between the past-due status of customers and the risk of loss.

In determining past-due status, Cat Financial considers the entire recorded investment in finance receivable past due when any installment is over 30 days past due. The tables below summarize the recorded investment of finance receivables by aging category.

(Millions of dollars)	December 31, 2018						
	31-60 Days Past Due	61-90 Days Past Due	91+ Days Past Due	Total Past Due	Current	Total Finance Receivables	91+ Still Accruing
<b>Customer</b>							
North America	\$ 65	\$ 18	\$ 84	\$ 167	\$ 7,825	\$ 7,992	\$ 14
Europe	19	9	153	181	2,850	3,031	5
Asia Pacific	24	9	8	41	2,409	2,450	5
Mining	28	1	9	38	1,642	1,680	—
Latin America	38	29	71	138	1,421	1,559	—
Caterpillar Power Finance	10	1	384	395	1,903	2,298	—
<b>Dealer</b>							
North America	—	—	—	—	1,895	1,895	—
Europe	—	—	—	—	333	333	—
Asia Pacific	—	—	—	—	466	466	—
Mining	—	—	—	—	4	4	—
Latin America	—	—	78	78	638	716	—
Caterpillar Power Finance	—	—	—	—	2	2	—
<b>Total</b>	<b>\$ 184</b>	<b>\$ 67</b>	<b>\$ 787</b>	<b>\$ 1,038</b>	<b>\$ 21,388</b>	<b>\$ 22,426</b>	<b>\$ 24</b>

(Millions of dollars)	December 31, 2017								Total Finance Receivables	91+ Still Accruing		
	31-60 Days Past Due	61-90 Days Past Due	91+ Days Past Due	Total Past Due		Current						
<b>Customer</b>												
North America	\$ 71	\$ 15	\$ 42	\$ 128	\$ 7,950	\$ 8,078	\$ 8					
Europe	21	10	46	77	2,718	2,795	13					
Asia Pacific	13	7	14	34	2,009	2,043	5					
Mining	3	1	60	64	1,751	1,815	9					
Latin America	37	55	142	234	1,531	1,765	—					
Caterpillar Power Finance	20	32	144	196	2,476	2,672	1					
<b>Dealer</b>												
North America	—	—	—	—	1,920	1,920	—					
Europe	—	—	—	—	222	222	—					
Asia Pacific	—	—	—	—	553	553	—					
Mining	—	—	—	—	4	4	—					
Latin America	—	72	—	72	691	763	—					
Caterpillar Power Finance	—	—	—	—	2	2	—					
<b>Total</b>	<b>\$ 165</b>	<b>\$ 192</b>	<b>\$ 448</b>	<b>\$ 805</b>	<b>\$ 21,827</b>	<b>\$ 22,632</b>	<b>\$ 36</b>					

### Impaired finance receivables

For all classes, a finance receivable is considered impaired, based on current information and events, if it is probable that Cat Financial will be unable to collect all amounts due according to the contractual terms. Impaired finance receivables include finance receivables that have been restructured and are considered to be troubled debt restructurings.

There were \$78 million in impaired finance receivables as of December 31, 2018 for the Dealer portfolio segment. There were no impaired finance receivables as of December 31, 2017 and 2016 for the Dealer portfolio segment. Cat Financial's recorded investment in impaired finance receivables and the related unpaid principal balances and allowance for the Customer portfolio segment were as follows:

(Millions of dollars)	December 31, 2018				December 31, 2017			
	Recorded Investment	Unpaid Principal Balance		Related Allowance	Recorded Investment	Unpaid Principal Balance		Related Allowance
<b>Impaired Finance Receivables With No Allowance Recorded</b>								
North America	\$ 10	\$ 10	\$ —	\$ 19	\$ 19	\$ —	\$ —	
Europe	1	1	—	45	45	—	—	
Asia Pacific	—	—	—	34	33	—	—	
Mining	33	33	—	121	121	—	—	
Latin America	29	29	—	45	45	—	—	
Caterpillar Power Finance	69	83	—	160	172	—	—	
<b>Total</b>	<b>\$ 142</b>	<b>\$ 156</b>	<b>\$ —</b>	<b>\$ 424</b>	<b>\$ 435</b>	<b>\$ —</b>	<b>\$ —</b>	
<b>Impaired Finance Receivables With An Allowance Recorded</b>								
North America	\$ 40	\$ 41	\$ 14	\$ 44	\$ 43	\$ 17		
Europe	92	92	57	9	8	5		
Asia Pacific	4	4	2	8	8	2		
Mining	56	55	26	—	—	—		
Latin America	75	75	25	95	106	42		
Caterpillar Power Finance	449	455	164	362	365	83		
<b>Total</b>	<b>\$ 716</b>	<b>\$ 722</b>	<b>\$ 288</b>	<b>\$ 518</b>	<b>\$ 530</b>	<b>\$ 149</b>		
<b>Total Impaired Finance Receivables</b>								
North America	\$ 50	\$ 51	\$ 14	\$ 63	\$ 62	\$ 17		
Europe	93	93	57	54	53	5		
Asia Pacific	4	4	2	42	41	2		
Mining	89	88	26	121	121	—		
Latin America	104	104	25	140	151	42		
Caterpillar Power Finance	518	538	164	522	537	83		
<b>Total</b>	<b>\$ 858</b>	<b>\$ 878</b>	<b>\$ 288</b>	<b>\$ 942</b>	<b>\$ 965</b>	<b>\$ 149</b>		

(Millions of dollars)	Years ended December 31,					
	2018		2017		2016	
	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized
<b>Impaired Finance Receivables With No Allowance Recorded</b>						
North America	\$ 16	\$ 1	\$ 13	\$ 1	\$ 18	\$ 1
Europe	14	—	48	1	46	1
Asia Pacific	27	3	24	2	2	—
Mining	57	2	126	7	98	4
Latin America	38	2	64	3	47	1
Caterpillar Power Finance	130	7	221	9	270	11
<b>Total</b>	<b>\$ 282</b>	<b>\$ 15</b>	<b>\$ 496</b>	<b>\$ 23</b>	<b>\$ 481</b>	<b>\$ 18</b>
<b>Impaired Finance Receivables With An Allowance Recorded</b>						
North America	\$ 49	\$ 2	\$ 49	\$ 1	\$ 34	\$ —
Europe	53	2	6	—	11	1
Asia Pacific	4	—	31	2	37	3
Mining	46	3	—	—	13	—
Latin America	67	3	99	4	66	2
Caterpillar Power Finance	378	12	180	6	50	1
<b>Total</b>	<b>\$ 597</b>	<b>\$ 22</b>	<b>\$ 365</b>	<b>\$ 13</b>	<b>\$ 211</b>	<b>\$ 7</b>
<b>Total Impaired Finance Receivables</b>						
North America	\$ 65	\$ 3	\$ 62	\$ 2	\$ 52	\$ 1
Europe	67	2	54	1	57	2
Asia Pacific	31	3	55	4	39	3
Mining	103	5	126	7	111	4
Latin America	105	5	163	7	113	3
Caterpillar Power Finance	508	19	401	15	320	12
<b>Total</b>	<b>\$ 879</b>	<b>\$ 37</b>	<b>\$ 861</b>	<b>\$ 36</b>	<b>\$ 692</b>	<b>\$ 25</b>

Recognition of income is suspended and the finance receivable is placed on non-accrual status when management determines that collection of future income is not probable (generally after 120 days past due). Recognition is resumed and previously suspended income is recognized when the finance receivable becomes current and collection of remaining amounts is considered probable. Payments received while the finance receivable is on non-accrual

status are applied to interest and principal in accordance with the contractual terms.

As of December 31, 2018, there were \$78 million in finance receivables on non-accrual status for the Dealer portfolio segment. As of December 31, 2017, there were no finance receivables on non-accrual status for the Dealer portfolio segment.

The recorded investment in Customer finance receivable on non-accrual status was as follows:

(Millions of dollars)	December 31,	
	2018	2017
North America	\$ 77	\$ 38
Europe	154	37
Asia Pacific	4	10
Mining	50	63
Latin America	106	192
Caterpillar Power Finance	416	343
<b>Total</b>	<b>\$ 807</b>	<b>\$ 683</b>

### Troubled Debt Restructurings

A restructuring of a finance receivable constitutes a troubled debt restructuring (TDR) when the lender grants a concession it would not otherwise consider to a borrower experiencing financial difficulties. Concessions granted may include extended contract maturities, inclusion of interest only periods, below market interest

rates, extended skip payment periods and reduction of principal and/or accrued interest.

As of December 31, 2018 and 2017, there were no additional funds committed to lend to a borrower whose terms have been modified in a TDR.

There were no finance receivables modified as TDRs during the years ended December 31, 2018, 2017 or 2016 for the Dealer portfolio segment. Cat Financial's recorded investment in finance receivables in the Customer portfolio segment modified as TDRs during the years ended December 31, 2018, 2017 and 2016 were as follows:

(Millions of dollars)	Year ended December 31, 2018				
	Number of Contracts	Pre-TDR Recorded Investment	Post-TDR Recorded Investment		
North America	38	\$ 21	\$ 21		
Europe	—	—	—		
Asia Pacific	—	—	—		
Mining	1	29	29		
Latin America	1	3	3		
Caterpillar Power Finance	12	133	99		
<b>Total</b>	<b>52</b>	<b>\$ 186</b>	<b>\$ 152</b>		

	Year ended December 31, 2017				
	Number of Contracts	Pre-TDR Recorded Investment	Post-TDR Recorded Investment		
North America	43	\$ 34	\$ 35		
Europe	4	1	1		
Asia Pacific	10	39	31		
Mining	2	57	56		
Latin America	17	26	27		
Caterpillar Power Finance <sup>1</sup>	68	422	407		
<b>Total</b>	<b>144</b>	<b>\$ 579</b>	<b>\$ 557</b>		

	Year ended December 31, 2016				
	Number of Contracts	Pre-TDR Recorded Investment	Post-TDR Recorded Investment		
North America	25	\$ 25	\$ 25		
Europe	43	12	9		
Asia Pacific	31	29	28		
Mining	4	74	66		
Latin America <sup>2</sup>	437	118	82		
Caterpillar Power Finance	34	196	177		
<b>Total</b>	<b>574</b>	<b>\$ 454</b>	<b>\$ 387</b>		

1 In Caterpillar Power Finance, 48 contracts with a pre-TDR recorded investment of \$265 million and a post-TDR recorded investment of \$258 million were related to six customers.

2 In Latin America, 321 contracts with a pre-TDR recorded investment of \$94 million and a post-TDR recorded investment of \$64 million were related to four customers.

TDRs in the Customer portfolio segment with a payment default (defined as 91+ days past due) during the years ended December 31, 2018, 2017 and 2016 which had been modified within twelve months prior to the default date, were as follows:

(Millions of dollars)	Year ended December 31, 2018		Year ended December 31, 2017		Year ended December 31, 2016	
	Number of Contracts	Post-TDR Recorded Investment	Number of Contracts	Post-TDR Recorded Investment	Number of Contracts	Post-TDR Recorded Investment
North America	10	\$ 10	4	\$ 3	5	\$ 2
Europe	—	—	1	—	5	2
Asia Pacific	—	—	4	1	1	—
Latin America <sup>1</sup>	3	1	243	17	4	1
Caterpillar Power Finance	3	33	—	—	—	—
<b>Total</b>	<b>16</b>	<b>\$ 44</b>	<b>252</b>	<b>\$ 21</b>	<b>15</b>	<b>\$ 5</b>

1 In Latin America, 238 contracts with a post-TDR recorded investment of \$16 million were related to two customers for the year ended December 31, 2017.

## 8. Inventories

Inventories (principally using the LIFO method) are comprised of the following:

(Millions of dollars)	December 31,	
	2018	2017
Raw materials	\$ 3,382	\$ 2,802
Work-in-process	2,674	2,254
Finished goods	5,241	4,761
Supplies	232	201
Total inventories	\$ 11,529	\$ 10,018

During 2017, closure of our facility in Gosselies, Belgium resulted in a liquidation of LIFO inventory. The liquidated inventory was carried at lower costs prevailing in prior years as compared with current costs. The effect of this reduction in inventory decreased Cost of

goods sold by approximately \$66 million and increased Profit by approximately \$49 million or \$0.08 per share.

We had long-term material purchase obligations of approximately \$310 million at December 31, 2018.

## 9. Property, plant and equipment

(Millions of dollars)	Useful Lives (Years)	December 31,	
		2018	2017
Land	—	\$ 671	\$ 664
Buildings and land improvements	20–45	6,977	7,515
Machinery, equipment and other	2–10	13,733	14,888
Software	3–7	1,703	1,745
Equipment leased to others	1–7	6,015	6,038
Construction-in-process	—	682	688
Total property, plant and equipment, at cost		29,781	31,538
Less: Accumulated depreciation		(16,207)	(17,383)
Property, plant and equipment–net		\$ 13,574	\$ 14,155

We had commitments for the purchase or construction of capital assets of approximately \$124 million at December 31, 2018.

### Assets recorded under capital leases:<sup>1</sup>

(Millions of dollars)	December 31,	
	2018	2017
Gross capital leases <sup>2</sup>	\$ 129	\$ 96
Less: Accumulated depreciation	(27)	(19)
Net capital leases	\$ 102	\$ 77

1 Included in Property, plant and equipment table above.

2 Consists primarily of machinery and equipment.

At December 31, 2018, scheduled minimum rental payments on assets recorded under capital leases were:

(Millions of dollars)						
2019	2020	2021	2022	2023	Thereafter	
\$ 8	\$ 9	\$ 29	\$ 9	\$ 7	\$ 32	

### Equipment leased to others (primarily by Cat Financial):

(Millions of dollars)	December 31,	
	2018	2017
Equipment leased to others—at original cost	\$ 6,015	\$ 6,038
Less: Accumulated depreciation	(1,744)	(1,656)
Equipment leased to others–net	\$ 4,271	\$ 4,382

At December 31, 2018, scheduled minimum rental payments to be received for equipment leased to others were:

(Millions of dollars)						
2019	2020	2021	2022	2023	Thereafter	
\$ 896	\$ 574	\$ 314	\$ 158	\$ 71		\$ 69

## 10. Intangible assets and goodwill

### A. Intangible assets

Intangible assets are comprised of the following:

December 31, 2018						
(Millions of dollars)	Weighted Amortizable Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net		
Customer relationships	15	\$ 2,463	\$ (1,249)	\$ 1,214		
Intellectual property	11	1,557	(965)	592		
Other	13	199	(108)	91		
Total finite-lived intangible assets	14	\$ 4,219	\$ (2,322)	\$ 1,897		

December 31, 2017						
(Millions of dollars)	Weighted Amortizable Life (Years)	Gross Carrying Amount	Accumulated Amortization	Net		
Customer relationships	15	\$ 2,441	\$ (1,122)	\$ 1,319		
Intellectual property	11	1,538	(851)	687		
Other	13	198	(93)	105		
Total finite-lived intangible assets	14	\$ 4,177	\$ (2,066)	\$ 2,111		

During 2018, we acquired finite-lived intangible assets of \$112 million and \$6 million due to the purchase of ECM S.p.A. and Downer Freight Rail, respectively. See Note 24 for details on these acquisitions.

Finite-lived intangible assets are amortized over their estimated useful lives and tested for impairment if events or changes in circumstances indicate that the asset may be impaired.

In 2016, gross customer relationship intangibles of \$96 million and related accumulated amortization of \$27 million as well as gross intellectual property intangibles of \$111 million and related accumulated amortization of \$48 million from the

As of December 31, 2018, amortization expense related to intangible assets is expected to be:

(Millions of dollars)						
2019	2020	2021	2022	2023	Thereafter	
\$ 326	\$ 311	\$ 293	\$ 274	\$ 216		\$ 477

### B. Goodwill

In 2018, we acquired net assets with related goodwill of \$127 million in the Energy & Transportation segment. We recorded goodwill of \$109 million related to the acquisition of ECM S.p.A. and \$18 million related to the acquisition of Downer Freight Rail. See Note 24 for details on these acquisitions.

There were no goodwill impairments during 2018 or 2017.

The annual impairment test completed in the fourth quarter of 2016 indicated that the fair value of the Surface Mining & Technology reporting unit was below its carrying value requiring the second step of the goodwill impairment test process. The fair value of

Resource Industries segment were impaired. The fair value of these intangibles was determined to be insignificant based on an income approach using expected cash flows. The fair value determination is categorized as Level 3 in the fair value hierarchy due to its use of internal projections and unobservable measurement inputs. The total impairment of \$132 million was a result of restructuring activities and is included in Other operating (income) expense in Statement 1. See Note 25 for information on restructuring costs.

Amortization expense related to intangible assets was \$331 million, \$323 million and \$326 million for 2018, 2017 and 2016, respectively.

Surface Mining & Technology was determined primarily using an income approach based on a discounted ten year cash flow. We assigned the fair value to Surface Mining & Technology's assets and liabilities using various valuation techniques that required assumptions about royalty rates, dealer attrition, technological obsolescence and discount rates. The resulting implied fair value of goodwill was below the carrying value. Accordingly, we recognized a goodwill impairment charge of \$595 million, which resulted in goodwill of \$629 million remaining for Surface Mining & Technology as of October 1, 2016. The fair value determination is categorized as Level 3 in the fair value hierarchy due to its use of internal projections and unobservable measurement inputs. There was a \$17 million tax benefit associated with this impairment charge.

The changes in carrying amount of goodwill by reportable segment for the years ended December 31, 2018 and 2017 were as follows:

(Millions of dollars)	December 31, 2017	Acquisitions	Other Adjustments <sup>1</sup>	December 31, 2018
Construction Industries				
Goodwill	\$ 305	\$ —	\$ (1)	\$ 304
Impairment	(22)	—	—	(22)
Net goodwill	283	—	(1)	282
Resource Industries				
Goodwill	4,232	—	(60)	4,172
Impairment	(1,175)	—	—	(1,175)
Net goodwill	3,057	—	(60)	2,997
Energy & Transportation				
Goodwill	2,806	127	(51)	2,882
All Other <sup>2</sup>				
Goodwill	54	—	2	56
Consolidated total				
Goodwill	7,397	127	(110)	7,414
Impairment	(1,197)	—	—	(1,197)
Net goodwill	\$ 6,200	\$ 127	\$ (110)	\$ 6,217

	December 31, 2016	Acquisitions	Other Adjustments <sup>1</sup>	December 31, 2017
Construction Industries				
Goodwill	\$ 296	\$ —	\$ 9	\$ 305
Impairment	(22)	—	—	(22)
Net goodwill	274	—	9	283
Resource Industries				
Goodwill	4,110	—	122	4,232
Impairment	(1,175)	—	—	(1,175)
Net goodwill	2,935	—	122	3,057
Energy & Transportation				
Goodwill	2,756	—	50	2,806
All Other <sup>2</sup>				
Goodwill	55	—	(1)	54
Consolidated total				
Goodwill	7,217	—	180	7,397
Impairment	(1,197)	—	—	(1,197)
Net goodwill	\$ 6,020	\$ —	\$ 180	\$ 6,200

1 Other adjustments are comprised primarily of foreign currency translation.

2 Includes All Other operating segments (See Note 23).

## 11. Investments in debt and equity securities

We have investments in certain debt and equity securities, primarily at Insurance Services, which are recorded at fair value and are primarily included in Other assets in Statement 3.

Debt securities have been classified as available-for-sale and the unrealized gains and losses arising from the revaluation of these debt securities are included, net of applicable deferred income taxes, in equity (Accumulated other comprehensive income (loss) in Statement 3). Realized gains and losses on sales of debt investments are generally determined using the specific

identification method and are included in Other income (expense) in Statement 1.

Beginning January 1, 2018, we adopted new accounting guidance issued by the FASB resulting in the unrealized gains and losses arising from the revaluation of these equity securities to be included in Other income (expense) in Statement 1. Prior to January 1, 2018, the unrealized gains and losses arising from revaluation of the available-for-sale equity securities and the Real Estate Investment Trust were included, net of applicable deferred income taxes, in equity (Accumulated other comprehensive income (loss) in Statement 3). See Note 1J for additional information.

The cost basis and fair value of debt and equity securities with unrealized gains and losses included in equity (Accumulated other comprehensive income (loss) in Statement 3) were as follows:

(Millions of dollars)	December 31, 2018			December 31, 2017		
	Cost Basis	Unrealized Pretax Net Gains (Losses)	Fair Value	Cost Basis		Unrealized Pretax Net Gains (Losses)
					Fair Value	
<b>Government debt</b>						
U.S. treasury bonds	\$ 9	\$ —	\$ 9	\$ 10	\$ —	\$ 10
Other U.S. and non-U.S. government bonds	42	—	42	42	—	42
<b>Corporate bonds</b>						
Corporate bonds	735	(15)	720	585	(1)	584
Asset-backed securities	63	—	63	67	—	67
<b>Mortgage-backed debt securities</b>						
U.S. governmental agency	301	(4)	297	265	(4)	261
Residential	7	—	7	8	—	8
Commercial	14	(1)	13	17	—	17
<b>Total debt securities</b>	<b>\$ 1,171</b>	<b>\$ (20)</b>	<b>\$ 1,151</b>	<b>\$ 994</b>	<b>\$ (5)</b>	<b>\$ 989</b>
<b>Equity securities<sup>1</sup></b>						
Large capitalization value				287	(3)	284
Real estate investment trust (REIT)				104	6	110
Smaller company growth				40	16	56
<b>Total</b>				<b>\$ 431</b>	<b>\$ 19</b>	<b>\$ 450</b>

1 Beginning January 1, 2018, the unrealized gains and losses arising from the revaluation of the equity securities are included in Other income (expense) in Statement 1. See Note 1J for additional information.

#### Available-for-sale investments in an unrealized loss position that are not other-than-temporarily impaired:

(Millions of dollars)	December 31, 2018					
	Less than 12 months <sup>1</sup>		12 months or more <sup>1</sup>		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
<b>Corporate bonds</b>						
Corporate bonds	\$ 280	\$ 3	\$ 391	\$ 11	\$ 671	\$ 14
Asset-backed securities	6	—	38	1	44	1
<b>Mortgage-backed debt securities</b>						
U.S. governmental agency	52	—	223	5	275	5
Commercial	—	—	14	1	14	1
<b>Total</b>	<b>\$ 338</b>	<b>\$ 3</b>	<b>\$ 666</b>	<b>\$ 18</b>	<b>\$ 1,004</b>	<b>\$ 21</b>
(Millions of dollars)	December 31, 2017					
	Less than 12 months <sup>1</sup>		12 months or more <sup>1</sup>		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
<b>Corporate bonds</b>						
Corporate bonds	\$ 312	\$ 2	\$ 38	\$ —	\$ 350	\$ 2
<b>Mortgage-backed debt securities</b>						
U.S. governmental agency	129	1	110	3	239	4
<b>Equity securities</b>						
Large capitalization value	129	5	14	2	143	7
Smaller company growth	17	1	1	—	18	1
<b>Total</b>	<b>\$ 587</b>	<b>\$ 9</b>	<b>\$ 163</b>	<b>\$ 5</b>	<b>\$ 750</b>	<b>\$ 14</b>

1 Indicates length of time that individual securities have been in a continuous unrealized loss position.

**Corporate Bonds.** The unrealized losses on our investments in corporate bonds and asset-backed securities relate to changes in interest rates and credit-related yield spreads since time of purchase. We do not intend to sell the investments and it is not

likely that we will be required to sell the investments before recovery of their amortized cost basis. We do not consider these investments to be other-than-temporarily impaired as of December 31, 2018.

**Mortgage-Backed Debt Securities.** The unrealized losses on our investments in U.S. governmental agency mortgage-backed securities and commercial mortgage-backed securities relate to changes in interest rates and credit-related yield spreads since time of purchase.

The cost basis and fair value of the available-for-sale debt securities at December 31, 2018, by contractual maturity, is shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to prepay and creditors may have the right to call obligations.

(Millions of dollars)	December 31, 2018		
	Cost Basis	Fair Value	
Due in one year or less	\$ 139	\$ 139	
Due after one year through five years	647	635	
Due after five years through ten years	46	43	
Due after ten years	17	17	
U.S. governmental agency mortgage-backed securities	301	297	
Residential mortgage-backed securities	7	7	
Commercial mortgage-backed securities	14	13	
Total debt securities – available-for-sale	<u>\$ 1,171</u>	<u>\$ 1,151</u>	

## Sales of Securities:

(Millions of dollars)	Years Ended December 31,		
	2018 <sup>1</sup>	2017	2016
Proceeds from the sale of available-for-sale securities	\$ 247	\$ 930	\$ 694
Gross gains from the sale of available-for-sale securities	—	\$ 109	\$ 55
Gross losses from the sale of available-for-sale securities	—	\$ 5	\$ 4

<sup>1</sup> Beginning January 1, 2018, equity securities are no longer classified as available-for-sale securities.

As of December 31, 2018, the net unrealized losses for equity securities were \$25 million.

## 12. Postemployment benefit plans

We provide defined benefit pension plans, defined contribution plans and/or other postretirement benefit plans (retirement health care and life insurance) to employees in many of our locations throughout the world. Our defined benefit pension plans provide a benefit based on years of service and/or the employee's average earnings near retirement. Our defined contribution plans allow employees to contribute a portion of their salary to help save for retirement, and in most cases, we provide a matching contribution. The benefit obligation related to our non-U.S. defined benefit pension plans are for employees located primarily in Europe, Japan and Brazil. For other postretirement benefits (OPEB), substantially all of our benefit obligation is for employees located in the United States.

Our U.S. defined benefit pension plans for support and management employees were frozen for certain employees on December 31, 2010, and will freeze for remaining employees on December 31, 2019. On the respective transition dates employees move to a retirement benefit that provides a frozen pension benefit and a 401(k) plan that will include a matching contribution and a new annual employer contribution.

In the first quarter of 2017, we announced the closure of our Gosselies, Belgium facility. This announcement impacted certain employees that participated in a defined benefit pension plan and resulted in a net loss of \$20 million in the first quarter of 2017 for curtailment and termination benefits.

All curtailments and termination benefits were recognized in Other income (expense) in Statement 1.

## A. Benefit obligations

(Millions of dollars)	U.S. Pension Benefits		Non-U.S. Pension Benefits		Other Postretirement Benefits	
	2018	2017	2018	2017	2018	2017
<b>Change in benefit obligation:</b>						
Benefit obligation, beginning of year	\$ 17,326	\$ 16,218	\$ 4,606	\$ 4,472	\$ 4,002	\$ 4,088
Service cost	125	115	89	95	83	78
Interest cost	534	525	96	101	125	130
Plan amendments	—	—	26	(1)	(25)	(79)
Actuarial losses (gains)	(1,058)	1,439	(88)	(75)	(195)	71
Foreign currency exchange rates	—	—	(205)	312	(28)	4
Participant contributions	—	—	6	6	51	59
Benefits paid - gross	(971)	(977)	(277)	(203)	(369)	(361)
Less: federal subsidy on benefits paid	—	—	—	—	7	10
Curtailments, settlements and termination benefits	(3)	6	(38)	(101)	(2)	2
Benefit obligation, end of year	<u>\$ 15,953</u>	<u>\$ 17,326</u>	<u>\$ 4,215</u>	<u>\$ 4,606</u>	<u>\$ 3,649</u>	<u>\$ 4,002</u>
Accumulated benefit obligation, end of year	<u>\$ 15,877</u>	<u>\$ 17,175</u>	<u>\$ 4,038</u>	<u>\$ 4,335</u>		
<b>Weighted-average assumptions used to determine benefit obligation:</b>						
Discount rate	4.2%	3.5%	2.5%	2.4%	4.2%	3.6%
Rate of compensation increase	4.0%	4.0%	3.0%	4.0%	4.0%	4.0%

The assumed discount rate is used to discount future benefit obligations back to today's dollars. The U.S. discount rate is based on a benefit cash flow-matching approach and represents the rate at which our benefit obligations could effectively be settled as of our measurement date, December 31. The benefit cash flow-matching approach involves analyzing Caterpillar's projected cash flows

against a high quality bond yield curve, calculated using a wide population of corporate Aa bonds available on the measurement date. A similar process is used to determine the assumed discount rate for our most significant non-U.S. plans. This rate is sensitive to changes in interest rates. A decrease in the discount rate would increase our obligation and future expense.

## B. Plan assets

(Millions of dollars)	U.S. Pension Benefits		Non-U.S. Pension Benefits		Other Postretirement Benefits	
	2018	2017	2018	2017	2018	2017
<b>Change in plan assets:</b>						
Fair value of plan assets, beginning of year	\$ 13,416	\$ 11,354	\$ 4,305	\$ 3,887	\$ 504	\$ 550
Actual return on plan assets	(784)	1,692	13	350	(5)	101
Foreign currency exchange rates	—	—	(187)	278	—	—
Company contributions	1,039	1,350	165	107	147	155
Participant contributions	—	—	6	6	51	59
Benefits paid	(971)	(977)	(277)	(203)	(369)	(361)
Settlements and termination benefits	(3)	(3)	—	(120)	—	—
Fair value of plan assets, end of year	<b>\$ 12,697</b>	<b>\$ 13,416</b>	<b>\$ 4,025</b>	<b>\$ 4,305</b>	<b>\$ 328</b>	<b>\$ 504</b>

In general, our strategy for both the U.S. and non-U.S. pensions includes ongoing alignment of our investments to our liabilities, while reducing risk in our portfolio. The current U.S. pension target asset allocation is 70 percent fixed income and 30 percent equities. This target allocation will be revisited periodically to ensure it reflects our overall objectives. The non-U.S. pension weighted-average target allocations are 78 percent fixed income, 13 percent equities, 5 percent real estate and 4 percent other. The target allocations for each plan vary based upon local statutory requirements, demographics of plan participants and funded status. The non-U.S. plan assets are primarily invested in non-U.S. securities.

Our target allocation for the other postretirement benefit plans is 70 percent equities and 30 percent fixed income.

The U.S. plans are rebalanced to within the appropriate target asset allocation ranges on a monthly basis. The frequency of rebalancing for the non-U.S. plans varies depending on the plan. As a result of our diversification strategies, there are no significant concentrations of risk within the portfolio of investments.

The fair value of the pension and other postretirement benefit plan assets by category is summarized below:

(Millions of dollars)	December 31, 2018					
	Level 1	Level 2	Level 3	Measured at NAV	Total Assets at Fair Value	
<b>U.S. Pension</b>						
Equity securities:						
U.S. equities	\$ 1,971	\$ —	\$ 35	\$ 155	\$ 2,161	
Non-U.S. equities	1,279	—	1	—	1,280	
Fixed income securities:						
U.S. corporate bonds	—	6,371	61	52	6,484	
Non-U.S. corporate bonds	—	1,332	—	—	1,332	
U.S. government bonds	—	590	—	—	590	
U.S. governmental agency mortgage-backed securities	—	384	—	—	384	
Non-U.S. government bonds	—	79	—	—	79	
Real estate	—	—	10	—	10	
Cash, short-term instruments and other	202	9	—	166	377	
Total U.S. pension assets	<b>\$ 3,452</b>	<b>\$ 8,765</b>	<b>\$ 107</b>	<b>\$ 373</b>	<b>\$ 12,697</b>	

December 31, 2017

(Millions of dollars)	Level 1	Level 2	Level 3	Measured at NAV	Total Assets at Fair Value
<b>U.S. Pension</b>					
Equity securities:					
U.S. equities	\$ 2,745	\$ —	\$ 20	\$ 165	\$ 2,930
Non-U.S. equities	1,573	15	—	—	1,588
Fixed income securities:					
U.S. corporate bonds	—	5,886	60	49	5,995
Non-U.S. corporate bonds	—	1,165	—	—	1,165
U.S. government bonds	—	793	—	—	793
U.S. governmental agency mortgage-backed securities	—	369	—	—	369
Non-U.S. government bonds	—	68	—	—	68
Real estate	—	—	10	—	10
Cash, short-term instruments and other	173	101	—	224	498
Total U.S. pension assets	\$ 4,491	\$ 8,397	\$ 90	\$ 438	\$ 13,416

December 31, 2018

(Millions of dollars)	Level 1	Level 2	Level 3	Measured at NAV	Total Assets at Fair Value
<b>Non-U.S. Pension</b>					
Equity securities:					
U.S. equities	\$ 43	\$ —	\$ —	\$ —	\$ 43
Non-U.S. equities	312	28	—	—	340
Global equities <sup>1</sup>	113	23	—	—	136
Fixed income securities:					
U.S. corporate bonds	—	206	—	—	206
Non-U.S. corporate bonds	—	690	—	6	696
U.S. government bonds	—	74	—	—	74
Non-U.S. government bonds	—	1,721	—	—	1,721
Global fixed income <sup>1</sup>	—	261	—	215	476
Real estate	—	185	—	—	185
Cash, short-term instruments and other <sup>2</sup>	66	82	—	—	148
Total non-U.S. pension assets	\$ 534	\$ 3,270	\$ —	\$ 221	\$ 4,025

December 31, 2017

(Millions of dollars)	Level 1	Level 2	Level 3	Measured at NAV	Total Assets at Fair Value
<b>Non-U.S. Pension</b>					
Equity securities:					
U.S. equities	\$ 55	\$ —	\$ —	\$ 137	\$ 192
Non-U.S. equities	400	34	—	929	1,363
Global equities <sup>1</sup>	116	33	—	—	149
Fixed income securities:					
U.S. corporate bonds	—	156	—	—	156
Non-U.S. corporate bonds	—	363	5	6	374
U.S. government bonds	—	64	—	—	64
Non-U.S. government bonds	—	1,229	—	—	1,229
Global fixed income <sup>1</sup>	—	250	—	218	468
Real estate	—	186	—	—	186
Cash, short-term instruments and other <sup>2</sup>	64	60	—	—	124
Total non-U.S. pension assets	\$ 635	\$ 2,375	\$ 5	\$ 1,290	\$ 4,305

<sup>1</sup> Includes funds that invest in both U.S. and non-U.S. securities.

<sup>2</sup> Includes funds that invest in multiple asset classes, hedge funds and other.

(Millions of dollars)	December 31, 2018						Measured at NAV	Total Assets at Fair Value
	Level 1	Level 2	Level 3					
<b>Other Postretirement Benefits</b>								
Equity securities:								
U.S. equities	\$ 151	\$ 1	—	—	—	—	\$ 152	
Non-U.S. equities	64	—	—	—	—	—	—	64
Fixed income securities:								
U.S. corporate bonds	—	45	—	—	—	—	—	45
Non-U.S. corporate bonds	—	11	—	—	—	—	—	11
U.S. government bonds	—	8	—	—	—	—	—	8
U.S. governmental agency mortgage-backed securities	—	25	—	—	—	—	—	25
Non-U.S. government bonds	—	3	—	—	—	—	—	3
Cash, short-term instruments and other	3	1	—	—	16	—	—	20
Total other postretirement benefit assets	<b>\$ 218</b>	<b>\$ 94</b>	<b>—</b>	<b>\$ 16</b>	<b>\$ 16</b>	<b>\$ 328</b>		

(Millions of dollars)	December 31, 2017						Measured at NAV	Total Assets at Fair Value
	Level 1	Level 2	Level 3					
<b>Other Postretirement Benefits</b>								
Equity securities:								
U.S. equities	\$ 255	\$ 1	—	—	—	—	\$ 256	
Non-U.S. equities	103	—	—	—	—	—	—	103
Fixed income securities:								
U.S. corporate bonds	—	60	—	—	—	1	—	61
Non-U.S. corporate bonds	—	15	—	—	—	—	—	15
U.S. government bonds	—	17	—	—	—	—	—	17
U.S. governmental agency mortgage-backed securities	—	34	—	—	—	—	—	34
Non-U.S. government bonds	—	4	—	—	—	—	—	4
Cash, short-term instruments and other	—	3	—	—	11	—	—	14
Total other postretirement benefit assets	<b>\$ 358</b>	<b>\$ 134</b>	<b>—</b>	<b>\$ 12</b>	<b>\$ 12</b>	<b>\$ 504</b>		

Below are roll-forwards of assets measured at fair value using Level 3 inputs for the years ended December 31, 2018 and 2017. These instruments were valued using pricing models that, in management's judgment, reflect the assumptions a market participant would use.

(Millions of dollars)	Equities	Fixed Income	Real Estate	Other
<b>U.S. Pension</b>				
Balance at December 31, 2016	\$ 5	\$ 31	\$ 10	\$ 11
Unrealized gains (losses)	15	13	—	—
Realized gains (losses)	(1)	—	—	—
Purchases, issuances and settlements, net	—	16	—	(11)
Transfers in and/or out of Level 3	1	—	—	—
Balance at December 31, 2017	\$ 20	\$ 60	\$ 10	\$ —
Unrealized gains (losses)	(6)	(12)	—	—
Realized gains (losses)	—	—	—	—
Purchases, issuances and settlements, net	21	11	—	—
Transfers in and/or out of Level 3	1	2	—	—
Balance at December 31, 2018	<b>\$ 36</b>	<b>\$ 61</b>	<b>\$ 10</b>	<b>\$ —</b>
<b>Non-U.S. Pension</b>				
Balance at December 31, 2016	\$ —	\$ 2	\$ —	\$ —
Unrealized gains (losses)	—	—	—	—
Realized gains (losses)	—	—	—	—
Purchases, issuances and settlements, net	—	2	—	—
Transfers in and/or out of Level 3	—	1	—	—
Balance at December 31, 2017	\$ —	\$ 5	\$ —	\$ —
Unrealized gains (losses)	—	(2)	—	—
Realized gains (losses)	—	—	—	—
Purchases, issuances and settlements, net	—	—	—	—
Transfers in and/or out of Level 3	—	(3)	—	—
Balance at December 31, 2018	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>

### C. Funded status

The funded status of the plans, reconciled to the amount reported on Statement 3, is as follows:

(Millions of dollars)	U.S. Pension Benefits		Non-U.S. Pension Benefits		Other Postretirement Benefits	
	2018	2017	2018	2017	2018	2017
<b>End of Year</b>						
Fair value of plan assets	\$ 12,697	\$ 13,416	\$ 4,025	\$ 4,305	\$ 328	\$ 504
Benefit obligations	<b>15,953</b>	17,326	<b>4,215</b>	4,606	<b>3,649</b>	4,002
Over (under) funded status recognized in financial position	<b>\$ (3,256)</b>	<b>\$ (3,910)</b>	<b>\$ (190)</b>	<b>\$ (301)</b>	<b>\$ (3,321)</b>	<b>\$ (3,498)</b>
<b>Components of net amount recognized in financial position:</b>						
Other assets (non-current asset)	\$ 9	\$ 19	\$ 442	\$ 358	—	\$ —
Accrued wages, salaries and employee benefits (current liability)	(40)	(38)	(20)	(20)	(173)	(163)
Liability for postemployment benefits (non-current liability)	<b>(3,225)</b>	<b>(3,891)</b>	<b>(612)</b>	<b>(639)</b>	<b>(3,148)</b>	<b>(3,335)</b>
Net liability recognized	<b>\$ (3,256)</b>	<b>\$ (3,910)</b>	<b>\$ (190)</b>	<b>\$ (301)</b>	<b>\$ (3,321)</b>	<b>\$ (3,498)</b>
<b>Amounts recognized in Accumulated other comprehensive income (pre-tax) consist of:</b>						
Prior service cost (credit)	\$ —	\$ —	\$ 20	\$ —	\$ (126)	\$ (138)

The estimated amount of prior service cost (credit) that will be amortized from Accumulated other comprehensive income (loss) at December 31, 2018 into net periodic benefit cost (pre-tax) in 2019 are as follows:

(Millions of dollars)	U.S. Pension Benefits		Non-U.S. Pension Benefits		Other Postretirement Benefits	
	2018	2017	2018	2017	2018	2017
Prior service cost (credit)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ (41)

The following amounts relate to our pension plans with projected benefit obligations in excess of plan assets:

(Millions of dollars)	U.S. Pension Benefits at Year-end		Non-U.S. Pension Benefits at Year-end	
	2018	2017	2018	2017
Projected benefit obligation	\$ 15,614	\$ 16,904	\$ 1,821	\$ 1,853
Accumulated benefit obligation	<b>\$ 15,541</b>	<b>\$ 16,761</b>	<b>\$ 1,723</b>	<b>\$ 1,708</b>
Fair value of plan assets	<b>\$ 12,349</b>	<b>\$ 12,975</b>	<b>\$ 1,189</b>	<b>\$ 1,194</b>

The following amounts relate to our pension plans with accumulated benefit obligations in excess of plan assets:

(Millions of dollars)	U.S. Pension Benefits at Year-end		Non-U.S. Pension Benefits at Year-end	
	2018	2017	2018	2017
Projected benefit obligation	\$ 15,614	\$ 16,904	\$ 1,655	\$ 1,720
Accumulated benefit obligation	<b>\$ 15,541</b>	<b>\$ 16,761</b>	<b>\$ 1,603</b>	<b>\$ 1,641</b>
Fair value of plan assets	<b>\$ 12,349</b>	<b>\$ 12,975</b>	<b>\$ 1,047</b>	<b>\$ 1,107</b>

The accumulated postretirement benefit obligation exceeds plan assets for all of our other postretirement benefit plans for all years presented.

### D. Expected contributions and benefit payments

Information about expected contributions and benefit payments for pension and other postretirement benefit plans is as follows:

(Millions of dollars)	U.S. Pension Benefits		Non-U.S. Pension Benefits		Other Postretirement Benefits	
	2018	2017	2018	2017	2018	2017
<b>Employer contributions:</b>						
2019 (expected)	\$ 40	\$ 130	\$ 145	\$ 145	\$ 145	\$ 145
<b>Expected benefit payments:</b>						
2019	\$ 1,000	\$ 240	\$ 290	\$ 290	\$ 290	\$ 290
2020		1,000	170	170	170	170
2021			1,000	170	170	170
2022			1,000	170	170	170
2023			1,000	180	180	180
2024-2028			5,000	990	1,350	1,350
Total	\$ 10,000	\$ 1,920	\$ 2,780	\$ 2,780	\$ 2,780	\$ 2,780

The above table reflects the total employer contributions and benefits expected to be paid from the plan or from company assets and does not include the participants' share of the cost. The expected benefit payments for our other postretirement benefits include payments for prescription drug benefits. Medicare Part D subsidy amounts expected to be received by the company which will offset other postretirement benefit payments are as follows:

(Millions of dollars)	2019	2020	2021	2022	2023	2024-2028	Total
Other postretirement benefits	\$ 15	\$ 15	\$ 10	\$ 10	\$ 10	\$ 55	\$ 115

#### E. Net periodic cost

(Millions of dollars)	U.S. Pension Benefits			Non-U.S. Pension Benefits			Other Postretirement Benefits		
	2018	2017	2016	2018	2017	2016	2018	2017	2016
<b>Components of net periodic benefit cost:</b>									
Service cost	\$ 125	\$ 115	\$ 119	\$ 89	\$ 95	\$ 92	\$ 83	\$ 78	\$ 82
Interest cost	534	525	517	96	101	117	125	130	131
Expected return on plan assets <sup>1</sup>	(808)	(734)	(757)	(221)	(231)	(227)	(32)	(37)	(44)
Curtailments and termination benefits	—	9	6	(33)	15	1	(2)	—	(9)
Amortization of prior service cost (credit) <sup>2</sup>	—	—	—	—	(2)	3	(36)	(23)	(59)
Actuarial loss (gain) <sup>3</sup>	534	481	664	111	(195)	262	(150)	15	59
Net Periodic benefit cost (benefit) <sup>4</sup>	<b>\$ 385</b>	<b>\$ 396</b>	<b>\$ 549</b>	<b>\$ 42</b>	<b>\$ (217)</b>	<b>\$ 248</b>	<b>\$ (12)</b>	<b>\$ 163</b>	<b>\$ 160</b>
<b>Other changes in plan assets and benefit obligations recognized in other comprehensive income (pre-tax):</b>									
Current year prior service cost (credit)	\$ —	\$ —	\$ —	\$ 20	\$ 3	\$ (3)	\$ (20)	\$ (77)	\$ (184)
Amortization of prior service (cost) credit	—	—	—	—	2	(3)	36	23	59
Total recognized in other comprehensive income	—	—	—	20	5	(6)	16	(54)	(125)
Total recognized in net periodic cost and other comprehensive income	<b>\$ 385</b>	<b>\$ 396</b>	<b>\$ 549</b>	<b>\$ 62</b>	<b>\$ (212)</b>	<b>\$ 242</b>	<b>\$ 4</b>	<b>\$ 109</b>	<b>\$ 35</b>
<b>Weighted-average assumptions used to determine net cost:</b>									
Discount rate used to measure service cost	<b>3.7%</b>	4.2%	4.5%	<b>2.3%</b>	2.4%	2.9%	<b>3.5%</b>	3.9%	4.2%
Discount rate used to measure interest cost	<b>3.2%</b>	3.3%	3.4%	<b>2.2%</b>	2.3%	2.8%	<b>3.2%</b>	3.3%	3.3%
Expected rate of return on plan assets <sup>5</sup>	<b>6.3%</b>	6.7%	6.9%	<b>5.2%</b>	5.9%	6.1%	<b>7.5%</b>	7.5%	7.5%
Rate of compensation increase	<b>4.0%</b>	4.0%	4.0%	<b>4.0%</b>	4.0%	3.6%	<b>4.0%</b>	4.0%	4.0%

1 Expected return on plan assets developed using the fair value of plan assets.

2 Prior service cost (credit) for both pension and other postretirement benefits is generally amortized using the straight-line method over the average remaining service period of active employees expected to receive benefits from the plan. For pension plans in which all or almost all of the plan's participants are inactive and other postretirement benefit plans in which all or almost all of the plan's participants are fully eligible for benefits under the plan, prior service cost (credit) is amortized using the straight-line method over the remaining life expectancy of those participants.

3 Actuarial loss (gain) represents the effects of actual results differing from our assumptions and the effects of changing assumptions. We recognize actuarial loss (gain) immediately through earnings upon the annual remeasurement in the fourth quarter, or on an interim basis as triggering events warrant remeasurement.

4 The service cost component of net periodic pension and other postretirement benefits cost (benefit) is included in Operating costs in Statement 1. All other components of net periodic pension and other postretirement benefits cost (benefit) are included in Other income (expense) in Statement 1.

5 The weighted-average rates for 2019 are 5.9 percent and 3.8 percent for U.S. and non-U.S. pension plans, respectively.

The discount rates used in the determination of our service and interest cost components are determined by utilizing a full yield curve approach which applies specific spot rates along the yield curve used in the determination of the benefit obligation to the relevant projected cash flows.

Our U.S. expected long-term rate of return on plan assets is based on our estimate of long-term passive returns for equities and

fixed income securities weighted by the allocation of our pension assets. Based on historical performance, we increase the passive returns due to our active management of the plan assets. To arrive at our expected long-term return, the amount added for active management was 0.75 percent for 2018, 0.80 percent for 2017 and 0.90 percent for 2016. A similar process is used to determine this rate for our non-U.S. plans.

The assumed health care trend rate represents the rate at which health care costs are assumed to increase. We assumed a weighted-average increase of 6.1 percent in our calculation of 2018 benefit expense. We expect a weighted-average increase of 6.1 percent during 2019. The 2019 rates are assumed to decrease gradually to the ultimate health care trend rate of 5 percent in

2025. This rate represents 3 percent general inflation plus 2 percent additional health care inflation.

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. A one-percentage-point change in assumed health care cost trend rates would have had the following effects:

(Millions of dollars)	One-percentage-point increase	One-percentage-point decrease
Effect on 2018 service and interest cost components of other postretirement benefit cost	\$ 14	\$ (11)
Effect on accumulated postretirement benefit obligation	\$ 138	\$ (117)

#### F. Other postemployment benefit plans

We offer long-term disability benefits, continued health care for disabled employees, survivor income benefit insurance and supplemental unemployment benefits to substantially all U.S. employees.

#### G. Defined contribution plans

We have both U.S. and non-U.S. employee defined contribution plans to help employees save for retirement. Our primary U.S. 401(k) plan allows eligible employees to contribute a portion of their cash compensation to the plan on a tax-deferred basis. Employees with frozen defined benefit pension accruals are eligible for matching contributions equal to 100 percent of employee contributions to the plan up to 6 percent of cash compensation and an annual employer

contribution that ranges from 3 to 5 percent of cash compensation (depending on years of service and age). Employees that are still accruing benefits under a defined benefit pension plan are eligible for matching contributions equal to 50 percent of employee contributions up to 6 percent of cash compensation. These 401(k) plans include various investment funds, including a non-leveraged employee stock ownership plan (ESOP). As of December 31, 2018 and December 31, 2017, the ESOP held 17.2 million and 17.7 million shares, respectively. All of the shares held by the ESOP were allocated to participant accounts. Dividends paid to participants are automatically reinvested into company shares unless the participant elects to have all or a portion of the dividend paid to the participant. Various other U.S. and non-U.S. defined contribution plans generally allow eligible employees to contribute a portion of their cash compensation to the plans, and in most cases, we provide a matching contribution to the funds.

Total company costs related to U.S. and non-U.S. defined contribution plans were as follows:

(Millions of dollars)	2018	2017	2016
U.S. plans	\$ 271	\$ 375	\$ 301
Non-U.S. plans	89	73	68
	<u>\$ 360</u>	<u>\$ 448</u>	<u>\$ 369</u>

#### H. Summary of long-term liability:

(Millions of dollars)	December 31,	
Pensions:	2018	2017
U.S. pensions	\$ 3,225	\$ 3,891
Non-U.S. pensions	612	639
Total pensions	<u>3,837</u>	<u>4,530</u>
Postretirement benefits other than pensions	3,148	3,335
Other postemployment benefits	119	109
Defined contribution	351	391
	<u>\$ 7,455</u>	<u>\$ 8,365</u>

#### 13. Short-term borrowings

(Millions of dollars)	December 31,	
Machinery, Energy & Transportation:	2018	2017
Notes payable to banks	\$ —	\$ 1
	—	1
Financial Products:		
Notes payable to banks	526	675
Commercial paper	4,759	3,680
Demand notes	438	481
	<u>5,723</u>	<u>4,836</u>
Total short-term borrowings	<u>\$ 5,723</u>	<u>\$ 4,837</u>

The weighted-average interest rates on short-term borrowings outstanding were:

	December 31,	
	2018	2017
Notes payable to banks	5.3%	5.2%
Commercial paper	2.0%	1.1%
Demand notes	2.2%	1.1%

Please refer to Note 18 and Table III for fair value information on short-term borrowings.

#### 14. Long-term debt

(Millions of dollars)	Effective Yield to Maturity <sup>1</sup>	December 31,	
		2018	2017
<b>Machinery, Energy &amp; Transportation:</b>			
Notes—\$1,250 million of 3.900% due 2021 <sup>2</sup>	4.01%	\$ 1,247	\$ 1,246
Notes—\$759 million of 5.200% due 2041 <sup>2</sup>	5.27%	751	752
Debentures—\$120 million of 9.375% due 2021	9.41%	120	120
Debentures—\$500 million of 2.600% due 2022 <sup>2</sup>	2.70%	498	498
Debentures—\$82 million of 8.000% due 2023	8.06%	82	82
Debentures—\$1,000 million of 3.400% due 2024	3.46%	997	997
Debentures—\$193 million of 6.625% due 2028 <sup>2</sup>	6.68%	192	192
Debentures—\$242 million of 7.300% due 2031 <sup>2</sup>	7.38%	240	241
Debentures—\$307 million of 5.300% due 2035 <sup>2</sup>	8.64%	218	216
Debentures—\$460 million of 6.050% due 2036 <sup>2</sup>	6.12%	456	456
Debentures—\$65 million of 8.250% due 2038 <sup>2</sup>	8.38%	64	64
Debentures—\$160 million of 6.950% due 2042 <sup>2</sup>	7.02%	158	159
Debentures—\$1,722 million of 3.803% due 2042 <sup>2</sup>	6.39%	1,257	1,236
Debentures—\$500 million of 4.300% due 2044	4.39%	493	493
Debentures—\$500 million of 4.750% due 2064	4.81%	494	494
Debentures—\$246 million of 7.375% due 2097 <sup>2</sup>	7.51%	241	242
Capital lease obligations <sup>3</sup>		456	437
Other <sup>4</sup>		41	4
Total Machinery, Energy & Transportation		8,005	7,929
<b>Financial Products:</b>			
Medium-term notes		16,592	15,415
Other		403	503
Total Financial Products		16,995	15,918
Total long-term debt due after one year		\$ 25,000	\$ 23,847

1 Effective yield to maturity includes the impact of discounts, premiums and debt issuance costs.

2 Redeemable at our option in whole or in part at any time at a redemption price equal to the greater of (i) 100% of the principal amount or (ii) the discounted present value of the notes or debentures, calculated in accordance with the terms of such notes or debentures.

3 Includes \$360 million related to a financing transaction in Japan entered into in 2017.

4 Includes \$38 million of financing activity related to a build-to-suit real estate transaction.

All outstanding notes and debentures are unsecured and rank equally with one another.

Cat Financial's medium-term notes are offered by prospectus and are issued through agents at fixed and floating rates. Medium-term notes due after one year have a weighted average interest rate of

The aggregate amounts of maturities of long-term debt during each of the years 2019 through 2023, including amounts due within one year and classified as current, are:

(Millions of dollars)	December 31,				
	2019	2020	2021	2022	2023
Machinery, Energy & Transportation	\$ 10	\$ 35	\$ 1,398	\$ 510	\$ 92
Financial Products	5,820	6,407	4,884	2,053	2,158
	<u>\$ 5,830</u>	<u>\$ 6,442</u>	<u>\$ 6,282</u>	<u>\$ 2,563</u>	<u>\$ 2,250</u>

Interest paid on short-term and long-term borrowings for 2018, 2017 and 2016 was \$1,088 million, \$1,131 million and \$1,075 million, respectively. Interest paid in 2017 includes a prepayment fee of \$58 million related to the early retirement of our 7.90% senior notes due December 2018.

Please refer to Note 18 and Table III for fair value information on long-term debt.

## 15. Credit commitments

(Millions of dollars)	December 31, 2018		
	Consolidated	Machinery, Energy & Transportation	Financial Products
Credit lines available:			
Global credit facilities	\$ 10,500	\$ 2,750	\$ 7,750
Other external	4,577	—	4,577
Total credit lines available	15,077	2,750	12,327
Less: Commercial paper outstanding	(4,759)	—	(4,759)
Less: Utilized credit	(1,172)	—	(1,172)
Available credit	\$ 9,146	\$ 2,750	\$ 6,396

We have three global credit facilities with a syndicate of banks totaling \$10.50 billion (Credit Facility) available in the aggregate to both Caterpillar and Cat Financial for general liquidity purposes. Based on management's allocation decision, which can be revised from time to time, the portion of the Credit Facility available to ME&T as of December 31, 2018 was \$2.75 billion. Information on our Credit Facility is as follows:

- The 364-day facility of \$3.15 billion (of which \$0.82 billion is available to ME&T) expires in September 2019.
- The three-year facility, as amended and restated in September 2018, of \$2.73 billion (of which \$0.72 billion is available to ME&T) expires in September 2021.
- The five-year facility, as amended and restated in September 2018, of \$4.62 billion (of which \$1.21 billion is available to ME&T) expires in September 2023.

Other consolidated credit lines with banks as of December 31, 2018 totaled \$4.58 billion. These committed and uncommitted credit lines, which may be eligible for renewal at various future dates or have no specified expiration date, are used primarily by our subsidiaries for local funding requirements. Caterpillar or Cat Financial may guarantee subsidiary borrowings under these lines.

At December 31, 2018, Caterpillar's consolidated net worth was \$14.07 billion, which was above the \$9.00 billion required under the Credit Facility. The consolidated net worth is defined as the consolidated shareholder's equity including preferred stock but

excluding the pension and other postretirement benefits balance within Accumulated other comprehensive income (loss).

At December 31, 2018, Cat Financial's covenant interest coverage ratio was 1.56 to 1. This is above the 1.15 to 1 minimum ratio, calculated as (1) profit excluding income taxes, interest expense and net gain/(loss) from interest rate derivatives to (2) interest expense calculated at the end of each calendar quarter for the rolling four quarter period then most recently ended, required by the Credit Facility.

In addition, at December 31, 2018, Cat Financial's six-month covenant leverage ratio was 7.69 to 1 and year-end covenant leverage ratio was 8.33 to 1. This is below the maximum ratio of debt to net worth of 10 to 1, calculated (1) on a monthly basis as the average of the leverage ratios determined on the last day of each of the six preceding calendar months and (2) at each December 31, required by the Credit Facility.

In the event Caterpillar or Cat Financial does not meet one or more of their respective financial covenants under the Credit Facility in the future (and are unable to obtain a consent or waiver), the syndicate of banks may terminate the commitments allocated to the party that does not meet its covenants. Additionally, in such event, certain of Cat Financial's other lenders under other loan agreements where similar financial covenants or cross default provisions are applicable, may, at their election, choose to pursue remedies under those loan agreements, including accelerating the repayment of outstanding borrowings. At December 31, 2018, there were no borrowings under the Credit Facility.

## 16. Profit per share

### Computations of profit per share:

(Dollars in millions except per share data)	2018	2017	2016
Profit (loss) for the period (A) <sup>1</sup>	\$ 6,147	\$ 754	\$ (67)
Determination of shares (in millions):			
Weighted average number of common shares outstanding (B)	591.4	591.8	584.3
Shares issuable on exercise of stock awards, net of shares assumed to be purchased out of proceeds at average market price	8.0	7.5	—
Average common shares outstanding for fully diluted computation (C) <sup>2,3</sup>	599.4	599.3	584.3
Profit (loss) per share of common stock:			
Assuming no dilution (A/B)	\$ 10.39	\$ 1.27	\$ (0.11)
Assuming full dilution (A/C) <sup>2,3</sup>	\$ 10.26	\$ 1.26	\$ (0.11)
Shares outstanding as of December 31 (in millions)	575.5	597.6	586.5

1 Profit (loss) attributable to common shareholders.  
 2 Diluted by assumed exercise of stock-based compensation awards using the treasury stock method.  
 3 In 2016, the assumed exercise of stock-based compensation awards was not considered because the impact would be antidilutive.

For the year ended December 31, 2018, 1.5 million outstanding SARs and stock options were excluded from the computation of diluted earnings per share because the effect would have been antidilutive. For 2017, no outstanding SARs and stock options were excluded from the computation of diluted earnings per share because all outstanding SARs and stock options had a dilutive effect. SARs and stock options to purchase 32.1 million common

shares were outstanding in 2016, which were not included in the computation of diluted earnings per share because the effect would have been antidilutive.

In January 2014, the Board of Directors approved an authorization to repurchase up to \$10.0 billion of Caterpillar common stock, which expired on December 31, 2018.

In July 2018, the Board approved a new share repurchase authorization of up to \$10.0 billion of Caterpillar common stock effective January 1, 2019, with no expiration.

During 2018, we repurchased 27.7 million shares of Caterpillar common stock at an aggregate cost of \$3.8 billion. These purchases

were made through a combination of accelerated stock repurchase agreements with third-party financial institutions and open market transactions.

We did not purchase any Caterpillar common stock during 2017 or 2016.

## 17. Accumulated other comprehensive income (loss)

Comprehensive income and its components are presented in Statement 2. Changes in Accumulated other comprehensive income (loss), net of tax, included in Statement 4, consisted of the following:

(Millions of dollars)	Foreign currency translation	Pension and other postretirement benefits	Derivative financial instruments	Available-for-sale securities	Total
<b>Balance at December 31, 2015</b>	\$ (1,953)	\$ (69)	\$ (50)	\$ 37	\$ (2,035)
Other comprehensive income (loss) before reclassifications	(34)	118	(62)	26	48
Amounts reclassified from accumulated other comprehensive (income) loss	17	(35)	(3)	(31)	(52)
Other comprehensive income (loss)	(17)	83	(65)	(5)	(4)
<b>Balance at December 31, 2016</b>	\$ (1,970)	\$ 14	\$ (115)	\$ 32	\$ (2,039)
Other comprehensive income (loss) before reclassifications	752	48	(3)	41	838
Amounts reclassified from accumulated other comprehensive (income) loss	13	(16)	77	(65)	9
Other comprehensive income (loss)	765	32	74	(24)	847
<b>Balance at December 31, 2017</b>	\$ (1,205)	\$ 46	\$ (41)	\$ 8	\$ (1,192)
Adjustment to adopt recognition and measurement of financial assets and liabilities guidance	—	—	—	(11)	(11)
<b>Balance at January 1, 2018</b>	<b>(1,205)</b>	<b>46</b>	<b>(41)</b>	<b>(3)</b>	<b>(1,203)</b>
Other comprehensive income (loss) before reclassifications	(397)	(6)	61	(12)	(354)
Amounts reclassified from accumulated other comprehensive (income) loss	1	(28)	(100)	—	(127)
Other comprehensive income (loss)	(396)	(34)	(39)	(12)	(481)
<b>Balance at December 31, 2018</b>	<b>\$ (1,601)</b>	<b>\$ 12</b>	<b>\$ (80)</b>	<b>\$ (15)</b>	<b>\$ (1,684)</b>

The effect of the reclassifications out of Accumulated other comprehensive income (loss) on Statement 1 is as follows:

(Millions of dollars)	Classification of income (expense)	Year ended December 31,		
		2018	2017	2016
Foreign currency translation:				
Gain (loss) on foreign currency translation	Other income (expense)	\$ (1)	\$ (13)	\$ (17)
Tax (provision) benefit		—	—	—
Reclassifications net of tax		\$ (1)	\$ (13)	\$ (17)
Pension and other postretirement benefits:				
Amortization of prior service credit (cost)	Note 12 <sup>1</sup>	\$ 36	\$ 25	\$ 56
Tax (provision) benefit		(8)	(9)	(21)
Reclassifications net of tax		\$ 28	\$ 16	\$ 35
Derivative financial instruments:				
Foreign exchange contracts	Other income (expense)	\$ 115	\$ (121)	\$ 14
Foreign exchange contracts	Interest expense of Financial Products	19	6	—
Interest rate contracts	Interest expense excluding Financial Products	(3)	(9)	(6)
Interest rate contracts	Interest expense of Financial Products	—	3	(3)
Reclassifications before tax		131	(121)	5
Tax (provision) benefit		(31)	44	(2)
Reclassifications net of tax		\$ 100	\$ (77)	\$ 3
Available-for-sale securities:				
Realized gain (loss) on sale of securities	Other income (expense)	\$ —	\$ 100	\$ 46
Tax (provision) benefit		—	(35)	(15)
Reclassifications net of tax		\$ —	\$ 65	\$ 31
Total reclassifications from Accumulated other comprehensive income (loss)		\$ 127	\$ (9)	\$ 52

1 Amounts are included in the calculation of net periodic benefit cost. See Note 12 for additional information.

## 18. Fair value disclosures

### A. Fair value measurements

The guidance on fair value measurements defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. This guidance also specifies a fair value hierarchy based upon the observability of inputs used in valuation techniques. Observable inputs (highest level) reflect market data obtained from independent sources, while unobservable inputs (lowest level) reflect internally developed market assumptions. In accordance with this guidance, fair value measurements are classified under the following hierarchy:

- **Level 1** – Quoted prices for identical instruments in active markets.
- **Level 2** – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs or significant value-drivers are observable in active markets.
- **Level 3** – Model-derived valuations in which one or more significant inputs or significant value-drivers are unobservable.

When available, we use quoted market prices to determine fair value, and we classify such measurements within Level 1. In some cases where market prices are not available, we make use of observable market based inputs to calculate fair value, in which case the measurements are classified within Level 2. If quoted or observable market prices are not available, fair value is based upon valuations in which one or more significant inputs are unobservable, including internally developed models that use, where possible, current market-based parameters such as interest rates, yield curves and currency rates. These measurements are classified within Level 3.

Fair value measurements are classified according to the lowest level input or value-driver that is significant to the valuation. A measurement may therefore be classified within Level 3 even though there may be significant inputs that are readily observable.

Fair value measurement includes the consideration of nonperformance risk. Nonperformance risk refers to the risk that an obligation (either by a counterparty or Caterpillar) will not be fulfilled. For financial assets traded in an active market (Level 1 and certain Level 2), the nonperformance risk is included in the market price. For certain other financial assets and liabilities (certain Level 2 and Level 3), our fair value calculations have been adjusted accordingly.

#### Investments in debt and equity securities

We have investments in certain debt and equity securities, primarily at Insurance Services, that are recorded at fair value. Fair values for our U.S. treasury bonds and large capitalization value and smaller company growth equity securities are based upon valuations for identical instruments in active markets. Fair values for other government bonds, corporate bonds and mortgage-backed debt securities are based upon models that take into consideration such market-based factors as recent sales, risk-free yield curves and prices of similarly rated bonds.

In addition, Insurance Services has an equity investment in a real estate investment trust (REIT) which is recorded at fair value based on the net asset value (NAV) of the investment. Beginning January 1, 2018, we adopted new accounting guidance issued by the FASB which resulted in the fair value of the REIT no longer being classified within the fair value hierarchy. Prior to January 1, 2018, the fair value was classified as Level 3.

See Note 11 for additional information on our investments in debt and equity securities.

#### Derivative financial instruments

The fair value of interest rate contracts is primarily based on models that utilize the appropriate market-based forward swap curves and zero-coupon interest rates to determine discounted cash flows. The fair value of foreign currency and commodity forward, option and cross currency contracts is based on a valuation model that discounts cash flows resulting from the differential between the contract price and the market-based forward rate.

Assets and liabilities measured on a recurring basis at fair value, primarily related to Financial Products, included in Statement 3 as of December 31, 2018 and 2017 are summarized below:

(Millions of dollars)	December 31, 2018				Total Assets/ Liabilities, at Fair Value
	Level 1	Level 2	Level 3	Measured at NAV	
<b>Assets</b>					
Debt securities					
Government debt					
U.S. treasury bonds	\$ 9	\$ —	\$ —	\$ —	\$ 9
Other U.S. and non-U.S. government bonds	—	42	—	—	42
Corporate bonds					
Corporate bonds	—	720	—	—	720
Asset-backed securities	—	63	—	—	63
Mortgage-backed debt securities					
U.S. governmental agency	—	297	—	—	297
Residential	—	7	—	—	7
Commercial	—	13	—	—	13
Total debt securities	9	1,142	—	—	1,151
Equity securities					
Large capitalization value	260	—	—	—	260
Smaller company growth	46	—	—	—	46
REIT	—	—	—	119	119
Total equity securities	306	—	—	119	425
Total Assets	<u>\$ 315</u>	<u>\$ 1,142</u>	<u>\$ —</u>	<u>\$ 119</u>	<u>\$ 1,576</u>
<b>Liabilities</b>					
Derivative financial instruments, net	\$ —	\$ 19	\$ —	\$ —	\$ 19
Total Liabilities	<u>\$ —</u>	<u>\$ 19</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 19</u>

December 31, 2017

(Millions of dollars)	Level 1	Level 2	Level 3	Total Assets/ Liabilities, at Fair Value
<b>Assets</b>				
Debt securities				
Government debt				
U.S. treasury bonds	\$ 10	\$ —	\$ —	\$ 10
Other U.S. and non-U.S. government bonds	—	42	—	42
Corporate bonds				
Corporate bonds	—	584	—	584
Asset-backed securities	—	67	—	67
Mortgage-backed debt securities				
U.S. governmental agency	—	261	—	261
Residential	—	8	—	8
Commercial	—	17	—	17
Total debt securities	10	979	—	989
Equity securities				
Large capitalization value	284	—	—	284
Smaller company growth	56	—	—	56
REIT	—	—	110	110
Total equity securities	340	—	110	450
Total Assets	\$ 350	\$ 979	\$ 110	\$ 1,439
<b>Liabilities</b>				
Derivative financial instruments, net	\$ —	\$ 19	\$ —	\$ 19
Total Liabilities	\$ —	\$ 19	\$ —	\$ 19

In addition to the amounts above, Cat Financial impaired loans are subject to measurement at fair value on a nonrecurring basis and are classified as Level 3 measurements. A loan is considered impaired when management determines that collection of contractual amounts due is not probable. In these cases, an allowance for credit losses may be established based either on the present value of expected future cash flows discounted at the receivables' effective interest rate, the fair value of the collateral for collateral-dependent receivables, or the observable market price of the receivable. In determining collateral value, Cat Financial estimates the current fair market value of the collateral less selling costs. Cat Financial had impaired loans with a fair value of \$469 million and \$341 million for the years ended December 31, 2018 and 2017, respectively.

## B. Fair values of financial instruments

In addition to the methods and assumptions we use to record the fair value of financial instruments as discussed in the Fair value measurements section above, we used the following methods and assumptions to estimate the fair value of our financial instruments:

### Cash and short-term investments

Carrying amount approximated fair value.

### Restricted cash and short-term investments

Carrying amount approximated fair value. Restricted cash and short-term investments are included in prepaid expenses and other current assets in Statement 3.

### Finance receivables

Fair value was estimated by discounting the future cash flows using current rates, representative of receivables with similar remaining maturities.

### Wholesale inventory receivables

Fair value was estimated by discounting the future cash flows using current rates, representative of receivables with similar remaining maturities.

### Short-term borrowings

Carrying amount approximated fair value.

### Long-term debt

Fair value for fixed and floating rate debt was estimated based on quoted market prices.

### Guarantees

The fair value of guarantees is based upon our estimate of the premium a market participant would require to issue the same guarantee in a stand-alone arms-length transaction with an unrelated party. If quoted or observable market prices are not available, fair value is based upon internally developed models that utilize current market-based assumptions.

Please refer to the table below for the fair values of our financial instruments.

**TABLE III—Fair Values of Financial Instruments**

(Millions of dollars)	2018		2017		Fair Value Levels	Reference
	Carrying Amount	Fair Value	Carrying Amount	Fair Value		
<b>Assets at December 31,</b>						
Cash and short-term investments	\$ 7,857	\$ 7,857	\$ 8,261	\$ 8,261	1	Statement 3
Restricted cash and short-term investments	33	33	194	194	1	Statement 3
Investments in debt and equity securities	1,576	1,576	1,439	1,439	1, 2 & 3	Notes 11 & 19
Finance receivables—net (excluding finance leases <sup>1</sup> )	14,714	14,798	15,452	15,438	3	Notes 7 & 19
Wholesale inventory receivables—net (excluding finance leases <sup>1</sup> )	1,050	1,025	1,153	1,123	3	Notes 7 & 19
Foreign currency contracts—net	47	47	—	—	2	Notes 4 & 19
Interest rate swaps—net	—	—	1	1	2	Notes 4 & 19
Commodity contracts—net	—	—	21	21	2	Notes 4 & 19
<b>Liabilities at December 31,</b>						
Short-term borrowings	5,723	5,723	4,837	4,837	1	Note 13
Long-term debt (including amounts due within one year):						
Machinery, Energy & Transportation	8,015	9,046	7,935	9,863	2	Note 14
Financial Products	22,815	22,684	22,106	22,230	2	Note 14
Foreign currency contracts—net	—	—	41	41	2	Notes 4 & 19
Interest rate swaps—net	36	36	—	—	2	Notes 4 & 19
Commodity contracts—net	30	30	—	—	2	Notes 4 & 19
Guarantees	8	8	8	8	3	Note 21

1 Total excluded items have a net carrying value at December 31, 2018 and 2017 of \$7,463 million and \$7,063 million, respectively.

## 19. Concentration of credit risk

Financial instruments with potential credit risk consist primarily of trade and finance receivables and short-term and long-term investments. Additionally, to a lesser extent, we have a potential credit risk associated with counterparties to derivative contracts.

Trade receivables are primarily short-term receivables from independently owned and operated dealers and customers which arise in the normal course of business. We perform regular credit evaluations of our dealers and customers. Collateral generally is not required, and the majority of our trade receivables are unsecured. We do, however, when deemed necessary, make use of various devices such as security agreements and letters of credit to protect our interests. No single dealer or customer represents a significant concentration of credit risk.

Finance receivables and wholesale inventory receivables primarily represent receivables under installment sales contracts, receivables arising from leasing transactions and notes receivable. We generally maintain a secured interest in the equipment financed. No single customer or dealer represents a significant concentration of credit risk.

Short-term and long-term investments are held with high quality institutions and, by policy, the amount of credit exposure to any one institution is limited. Long-term investments, primarily included in

Other assets in Statement 3, are comprised primarily of available-for-sale debt securities and equity securities at Insurance Services.

For derivative contracts, collateral is generally not required of the counterparties or of our company. The company generally enters into International Swaps and Derivatives Association (ISDA) master netting agreements within Machinery, Energy & Transportation and Financial Products that permit the net settlement of amounts owed under their respective derivative contracts. Our exposure to credit loss in the event of nonperformance by the counterparties is limited to only those gains that we have recorded, but for which we have not yet received cash payment. The master netting agreements reduce the amount of loss the company would incur should the counterparties fail to meet their obligations. At December 31, 2018 and 2017, the maximum exposure to credit loss was \$131 million and \$74 million, respectively, before the application of any master netting agreements.

Please refer to Note 18 and Table III above for fair value information.

## 20. Operating leases

We lease certain property, information technology equipment, warehouse equipment, vehicles and other equipment through operating leases. Total rental expense for operating leases was \$322 million, \$331 million and \$375 million for 2018, 2017 and 2016, respectively.

Minimum payments for operating leases having initial or remaining non-cancelable terms in excess of one year are:

Years ended December 31, (Millions of dollars)									
2019	2020	2021	2022	2023	Thereafter	Total			
\$ 205	\$ 154	\$ 111	\$ 67	\$ 50	\$ 185	\$ 772			

## **21. Guarantees and product warranty**

### Caterpillar dealer performance guarantees

We have provided an indemnity to a third-party insurance company for potential losses related to performance bonds issued on behalf of Caterpillar dealers. The bonds have varying terms and are issued to insure governmental agencies against nonperformance by certain dealers. We also provided guarantees to third-parties related to the performance of contractual obligations by certain Caterpillar dealers. These guarantees have varying terms and cover potential financial losses incurred by the third-parties resulting from the dealers' nonperformance.

In 2016, we provided a guarantee to an end user related to the performance of contractual obligations by a Caterpillar dealer. Under the guarantee, which expires in 2025, non-performance by the Caterpillar dealer could require Caterpillar to satisfy the contractual obligations by providing goods, services or financial compensation to the end user up to an annual designated cap.

### Customer loan guarantees

We provide loan guarantees to third-party lenders for financing associated with machinery purchased by customers. These guarantees have varying terms and are secured by the machinery. In addition, Cat Financial participates in standby letters of credit issued to third parties on behalf of their customers. These standby letters of credit have varying terms and beneficiaries and are secured by customer assets.

No significant loss has been experienced or is anticipated under any of these guarantees. At both December 31, 2018 and 2017, the related liability was \$8 million. The maximum potential amount of future payments (undiscounted and without reduction for any amounts that may possibly be recovered under recourse or collateralized provisions) we could be required to make under the guarantees at December 31 are as follows:

(Millions of dollars)	2018	2017
Caterpillar dealer performance guarantees	\$ 1,244	\$ 1,313
Customer loan guarantees	31	40
Supplier consortium performance guarantees	527	565
Third party logistics business lease guarantees	60	69
Other guarantees	116	118
Total guarantees	<u>\$ 1,978</u>	<u>\$ 2,105</u>

Cat Financial provides guarantees to repurchase certain loans of Caterpillar dealers from a special-purpose corporation (SPC) that qualifies as a variable interest entity. The purpose of the SPC is to provide short-term working capital loans to Caterpillar dealers. This SPC issues commercial paper and uses the proceeds to fund its loan program. Cat Financial has a loan purchase agreement with the SPC that obligates Cat Financial to purchase certain loans that are not paid at maturity. Cat Financial receives a fee for providing this guarantee, which provides a source of liquidity for the SPC. Cat Financial is the primary beneficiary of the SPC as its guarantees result in Cat Financial having both the power to direct the activities that most significantly impact the SPC's economic performance and the obligation to absorb losses, and therefore Cat Financial has consolidated the financial statements of the SPC. As of December 31, 2018 and 2017, the SPC's assets of \$1,149 million and \$1,107 million, respectively, were primarily comprised of loans to dealers, and the SPC's liabilities of \$1,148 million and \$1,106 million, respectively, were primarily comprised of commercial paper. The assets of the SPC are not available to pay Cat Financial's creditors. Cat Financial may be obligated to perform under the guarantee if the SPC experiences losses.

### Supplier consortium performance guarantees

We have provided guarantees to a customer in Brazil and a customer in Europe related to the performance of contractual obligations by supplier consortiums to which our Caterpillar subsidiaries are members. The guarantees cover potential damages incurred by the customers resulting from the supplier consortiums' non-performance. The damages are capped except for failure of the consortiums to meet certain obligations outlined in the contract in the normal course of business. The guarantees will expire when the supplier consortiums perform all their contractual obligations, which are expected to be completed in 2022 for the customer in Europe and 2025 for the customer in Brazil.

### Third party logistics business lease guarantees

We have provided guarantees to third-party lessors for certain properties leased by a third party logistics business, formerly Caterpillar Logistics Services LCC, in which we sold our equity interest in 2015. The guarantees are for the possibility that the third party logistics business would default on real estate lease payments. The guarantees were granted at lease inception and generally will expire at the end of the lease terms.

We have dealer performance guarantees and third party performance guarantees that do not limit potential payment to end users related to indemnities and other commercial contractual obligations. In addition, we have entered into contracts involving industry standard indemnifications that do not limit potential payment. For these unlimited guarantees, we are unable to estimate a maximum potential amount of future payments that could result from claims made.

No loss has been experienced or is anticipated under this loan purchase agreement.

Cat Financial is party to agreements in the normal course of business with selected customers and Caterpillar dealers in which they commit to provide a set dollar amount of financing on a pre-approved basis. They also provide lines of credit to certain customers and Caterpillar dealers, of which a portion remains unused as of the end of the period. Commitments and lines of credit generally have fixed expiration dates or other termination clauses. It has been Cat Financial's experience that not all commitments and lines of credit will be used. Management applies the same credit policies when making commitments and granting lines of credit as it does for any other financing.

Cat Financial does not require collateral for these commitments/lines, but if credit is extended, collateral may be required upon funding. The amount of the unused commitments and lines of credit for dealers as of December 31, 2018 and 2017 was \$11,853 million and \$10,933 million, respectively. The amount of the unused commitments for customers as of December 31, 2018 and 2017 was \$815 million and \$715 million, respectively.

Our product warranty liability is determined by applying historical claim rate experience to the current field population and dealer inventory. Generally, historical claim rates are based on actual warranty experience for each product by machine model/engine size

by customer or dealer location (inside or outside North America). Specific rates are developed for each product shipment month and are updated monthly based on actual warranty claim experience.

(Millions of dollars)	2018	2017
Warranty liability, January 1	\$ 1,419	\$ 1,258
Reduction in liability (payments)	(783)	(860)
Increase in liability (new warranties)	755	1,021
Warranty liability, December 31	<b>\$ 1,391</b>	<b>\$ 1,419</b>

## 22. Environmental and legal matters

The Company is regulated by federal, state and international environmental laws governing our use, transport and disposal of substances and control of emissions. In addition to governing our manufacturing and other operations, these laws often impact the development of our products, including, but not limited to, required compliance with air emissions standards applicable to internal combustion engines. We have made, and will continue to make, significant research and development and capital expenditures to comply with these emissions standards.

We are engaged in remedial activities at a number of locations, often with other companies, pursuant to federal and state laws. When it is probable we will pay remedial costs at a site, and those costs can be reasonably estimated, the investigation, remediation, and operating and maintenance costs are accrued against our earnings. Costs are accrued based on consideration of currently available data and information with respect to each individual site, including available technologies, current applicable laws and regulations, and prior remediation experience. Where no amount within a range of estimates is more likely, we accrue the minimum. Where multiple potentially responsible parties are involved, we consider our proportionate share of the probable costs. In formulating the estimate of probable costs, we do not consider amounts expected to be recovered from insurance companies or others. We reassess these accrued amounts on a quarterly basis. The amount recorded for environmental remediation is not material and is included in Accrued expenses. We believe there is no more than a remote chance that a material amount for remedial activities at any individual site, or at all the sites in the aggregate, will be required.

On January 7, 2015, the Company received a grand jury subpoena from the U.S. District Court for the Central District of Illinois. The subpoena requests documents and information from the Company relating to, among other things, financial information concerning U.S. and non-U.S. Caterpillar subsidiaries (including undistributed profits of non-U.S. subsidiaries and the movement of cash among U.S. and non-U.S. subsidiaries). The Company has received additional subpoenas relating to this investigation requesting additional documents and information relating to, among other things, the purchase and resale of replacement parts by Caterpillar Inc. and non-U.S. Caterpillar subsidiaries, dividend distributions of certain non-U.S. Caterpillar subsidiaries, and Caterpillar SARL and related structures. On March 2-3, 2017, agents with the Department of Commerce, the Federal Deposit Insurance Corporation and the Internal Revenue Service executed search and seizure warrants at three facilities of the Company in the Peoria, Illinois area, including its former corporate headquarters. The warrants identify, and agents seized, documents and information related to, among other things, the export of products from the United States, the movement of products between the United States and Switzerland, the relationship between Caterpillar Inc. and Caterpillar SARL, and sales outside the United States. It is the Company's understanding that the warrants, which concern both tax and export activities,

are related to the ongoing grand jury investigation. The Company is continuing to cooperate with this investigation. The Company is unable to predict the outcome or reasonably estimate any potential loss; however, we currently believe that this matter will not have a material adverse effect on the Company's consolidated results of operations, financial position or liquidity.

On March 20, 2014, Brazil's Administrative Council for Economic Defense (CADE) published a Technical Opinion which named 18 companies and over 100 individuals as defendants, including two subsidiaries of Caterpillar Inc., MGE - Equipamentos e Serviços Ferroviários Ltda. (MGE) and Caterpillar Brasil Ltda. The publication of the Technical Opinion opened CADE's official administrative investigation into allegations that the defendants participated in anticompetitive bid activity for the construction and maintenance of metro and train networks in Brazil. While companies cannot be held criminally liable for anticompetitive conduct in Brazil, criminal charges have been brought against two current employees of MGE and one former employee of MGE involving the same conduct alleged by CADE. The Company has responded to all requests for information from the authorities. The Company is unable to predict the outcome or reasonably estimate the potential loss; however, we currently believe that this matter will not have a material adverse effect on the Company's consolidated results of operations, financial position or liquidity.

In addition, we are involved in other unresolved legal actions that arise in the normal course of business. The most prevalent of these unresolved actions involve disputes related to product design, manufacture and performance liability (including claimed asbestos and welding fumes exposure), contracts, employment issues, environmental matters, intellectual property rights, taxes (other than income taxes) and securities laws. The aggregate range of reasonably possible losses in excess of accrued liabilities, if any, associated with these unresolved legal actions is not material. In some cases, we cannot reasonably estimate a range of loss because there is insufficient information regarding the matter. However, we believe there is no more than a remote chance that any liability arising from these matters would be material. Although it is not possible to predict with certainty the outcome of these unresolved legal actions, we believe that these actions will not individually or in the aggregate have a material adverse effect on our consolidated results of operations, financial position or liquidity.

## 23. Segment information

### A. Basis for segment information

Our Executive Office is comprised of a Chief Executive Officer (CEO), four Group Presidents, a Chief Financial Officer (CFO), a General Counsel & Corporate Secretary and a Chief Human Resources Officer. The Group Presidents and CFO are accountable for a related set of end-to-end businesses that they manage. The General Counsel & Corporate Secretary leads the Law, Security and Public Policy Division. The Chief Human Resources Officer leads the Human Resources Organization. The CEO allocates resources

and manages performance at the Group President/CFO level. As such, the CEO serves as our Chief Operating Decision Maker and operating segments are primarily based on the Group President/CFO reporting structure.

Three of our operating segments, Construction Industries, Resource Industries and Energy & Transportation are led by Group Presidents. One operating segment, Financial Products, is led by the CFO who also has responsibility for Corporate Services. Corporate Services is a cost center primarily responsible for the performance of certain support functions globally and to provide centralized services; it does not meet the definition of an operating segment. One Group President leads two smaller operating segments that are included in the All Other operating segments. The Law, Security and Public Policy Division and the Human Resources Organization are cost centers and do not meet the definition of an operating segment.

Segment information for 2017 and 2016 has been recast due to our adoption of new accounting guidance issued by the FASB related to the presentation of net periodic pension costs and net periodic postretirement benefit costs. Prior service cost (credits) is no longer included in segment profit. See Note 1J for additional information.

## B. Description of segments

We have six operating segments, of which four are reportable segments. Following is a brief description of our reportable segments and the business activities included in the All Other operating segments:

**Construction Industries:** A segment primarily responsible for supporting customers using machinery in infrastructure, forestry and building construction applications. Responsibilities include business strategy, product design, product management and development, manufacturing, marketing and sales and product support. The product portfolio includes asphalt pavers, backhoe loaders, compactors, cold planers, compact track and multi-terrain loaders, mini, small, medium and large track excavators, forestry excavators, feller bunchers, harvesters, knuckleboom loaders, motor graders, pipelayers, road reclaimers, site prep tractors, skidders, skid steer loaders, telehandlers, small and medium track-type tractors, track-type loaders, utility vehicles, wheel excavators, compact, small and medium wheel loaders and related parts and work tools. Inter-segment sales are a source of revenue for this segment.

**Resource Industries:** A segment primarily responsible for supporting customers using machinery in mining, quarry and aggregates, waste and material handling applications. Responsibilities include business strategy, product design, product management and development, manufacturing, marketing and sales and product support. The product portfolio includes large track-type tractors, large mining trucks, hard rock vehicles, longwall miners, electric rope shovels, draglines, hydraulic shovels, rotary drills, large wheel loaders, off-highway trucks, articulated trucks, wheel tractor scrapers, wheel dozers, landfill compactors, soil compactors, hard rock continuous mining systems, select work tools, machinery components, electronics and control systems and related parts. In addition to equipment, Resource Industries also develops and sells technology products and services to provide customers fleet management, equipment management analytics and autonomous machine capabilities. Resource Industries also manages areas that provide services to other parts of the company, including integrated manufacturing and research and development. Inter-segment sales are a source of revenue for this segment.

**Energy & Transportation:** A segment primarily responsible for supporting customers using reciprocating engines, turbines, diesel-electric locomotives and related parts across industries serving Oil and Gas, Power Generation, Industrial and Transportation applications, including marine and rail-related businesses. Responsibilities include business strategy, product design, product

management and development, manufacturing, marketing and sales and product support of turbine machinery and integrated systems and solutions and turbine-related services, reciprocating engine-powered generator sets, integrated systems used in the electric power generation industry, reciprocating engines and integrated systems and solutions for the marine and oil and gas industries; reciprocating engines supplied to the industrial industry as well as Cat machinery; the remanufacturing of Caterpillar engines and components and remanufacturing services for other companies; the business strategy, product design, product management and development, manufacturing, remanufacturing, leasing and service of diesel-electric locomotives and components and other rail-related products and services and product support of on-highway vocational trucks for North America. Inter-segment sales are a source of revenue for this segment.

**Financial Products Segment:** Provides financing alternatives to customers and dealers around the world for Caterpillar products, as well as financing for vehicles, power generation facilities and marine vessels that, in most cases, incorporate Caterpillar products. Financing plans include operating and finance leases, installment sale contracts, working capital loans and wholesale financing plans. The segment also provides insurance and risk management products and services that help customers and dealers manage their business risk. Insurance and risk management products offered include physical damage insurance, inventory protection plans, extended service coverage for machines and engines, and dealer property and casualty insurance. The various forms of financing, insurance and risk management products offered to customers and dealers help support the purchase and lease of our equipment. The segment also earns revenues from Machinery, Energy & Transportation, but the related costs are not allocated to operating segments.

**All Other operating segments:** Primarily includes activities such as: business strategy, product management and development, manufacturing of filters and fluids, undercarriage, ground engaging tools, fluid transfer products, precision seals, rubber sealing and connecting components primarily for Cat products; parts distribution; integrated logistics solutions, distribution services responsible for dealer development and administration including a wholly owned dealer in Japan, dealer portfolio management and ensuring the most efficient and effective distribution of machines, engines and parts; digital investments for new customer and dealer solutions that integrate data analytics with state-of-the-art digital technologies while transforming the buying experience. Results for the All Other operating segments are included as a reconciling item between reportable segments and consolidated external reporting.

## C. Segment measurement and reconciliations

There are several methodology differences between our segment reporting and our external reporting. The following is a list of the more significant methodology differences:

- Machinery, Energy & Transportation segment net assets generally include inventories, receivables, property, plant and equipment, goodwill, intangibles, accounts payable and customer advances. Liabilities other than accounts payable and customer advances are generally managed at the corporate level and are not included in segment operations. Financial Products Segment assets generally include all categories of assets.
- Segment inventories and cost of sales are valued using a current cost methodology.
- Goodwill allocated to segments is amortized using a fixed amount based on a 20 year useful life. This methodology difference only impacts segment assets; no goodwill amortization expense is included in segment profit. In addition, only a portion of goodwill for certain acquisitions made in 2011 or later has been allocated to segments.

- The present value of future lease payments for certain Machinery, Energy & Transportation operating leases is included in segment assets. The estimated financing component of the lease payments is excluded.
- Currency exposures for Machinery, Energy & Transportation are generally managed at the corporate level and the effects of changes in exchange rates on results of operations within the year are not included in segment profit. The net difference created in the translation of revenues and costs between exchange rates used for U.S. GAAP reporting and exchange rates used for segment reporting is reported as a methodology difference.
- Stock-based compensation expense is not included in segment profit.
- Postretirement benefit expenses are split; segments are generally responsible for service costs, with the remaining elements of net periodic benefit cost included as a methodology difference.
- Machinery, Energy & Transportation segment profit is determined on a pretax basis and excludes interest expense and most other income/expense items. Financial Products Segment profit is determined on a pretax basis and includes other income/expense items.

Reconciling items are created based on accounting differences between segment reporting and our consolidated external reporting. Please refer to pages 98 to 102 for financial information regarding significant reconciling items. Most of our reconciling items are self-explanatory given the above explanations. For the

reconciliation of profit, we have grouped the reconciling items as follows:

- Corporate costs:** These costs are related to corporate requirements primarily for compliance and legal functions for the benefit of the entire organization.
- Restructuring costs:** Primarily costs for employee separation, long-lived asset impairments and contract terminations. These costs are included in Other operating (income) expenses except for defined-benefit plan curtailment losses and special termination benefits, which are included in Other income (expense). Restructuring costs also include other exit-related costs primarily for accelerated depreciation, inventory write-downs, equipment relocation and project management costs and LIFO inventory decrement benefits from inventory liquidations at closed facilities, all of which are primarily included in Cost of goods sold. A table, Reconciliation of Restructuring costs on page 100, has been included to illustrate how segment profit would have been impacted by the restructuring costs. See Note 25 for more information.
- Methodology differences:** See previous discussion of significant accounting differences between segment reporting and consolidated external reporting.
- Timing:** Timing differences in the recognition of costs between segment reporting and consolidated external reporting. For example, certain costs are reported on the cash basis for segment reporting and the accrual basis for consolidated external reporting.

#### Segment Information

##### Reportable Segments:

(Millions of dollars)	External sales and revenues	Inter-segment sales and revenues	Total sales and revenues	Depreciation and amortization	Segment profit (loss)	Segment assets at December 31	Capital expenditures
<b>2018</b>							
Construction Industries	\$ 23,116	\$ 121	\$ 23,237	\$ 367	\$ 4,174	\$ 4,902	\$ 266
Resource Industries	9,888	382	10,270	462	1,603	6,442	188
Energy & Transportation	18,832	3,953	22,785	640	3,938	8,386	742
Machinery, Energy & Transportation	\$ 51,836	\$ 4,456	\$ 56,292	\$ 1,469	\$ 9,715	\$ 19,730	\$ 1,196
Financial Products Segment	3,279 <sup>1</sup>	—	3,279	834	505	36,002	1,559
Total	<u>\$ 55,115</u>	<u>\$ 4,456</u>	<u>\$ 59,571</u>	<u>\$ 2,303</u>	<u>\$ 10,220</u>	<u>\$ 55,732</u>	<u>\$ 2,755</u>
<b>2017</b>							
Construction Industries	\$ 19,133	\$ 107	\$ 19,240	\$ 400	\$ 3,255	\$ 4,838	\$ 228
Resource Industries	7,504	357	7,861	514	698	6,403	183
Energy & Transportation	15,964	3,418	19,382	653	2,856	7,564	527
Machinery, Energy & Transportation	\$ 42,601	\$ 3,882	\$ 46,483	\$ 1,567	\$ 6,809	\$ 18,805	\$ 938
Financial Products Segment	3,093 <sup>1</sup>	—	3,093	820	792	34,893	1,373
Total	<u>\$ 45,694</u>	<u>\$ 3,882</u>	<u>\$ 49,576</u>	<u>\$ 2,387</u>	<u>\$ 7,601</u>	<u>\$ 53,698</u>	<u>\$ 2,311</u>
<b>2016</b>							
Construction Industries	\$ 15,612	\$ 78	\$ 15,690	\$ 458	\$ 1,639	\$ 5,367	\$ 186
Resource Industries	5,726	284	6,010	607	(1,045)	7,135	243
Energy & Transportation	14,411	2,540	16,951	677	2,187	7,791	519
Machinery, Energy & Transportation	\$ 35,749	\$ 2,902	\$ 38,651	\$ 1,742	\$ 2,781	\$ 20,293	\$ 948
Financial Products Segment	2,993 <sup>1</sup>	—	2,993	849	702	35,224	1,638
Total	<u>\$ 38,742</u>	<u>\$ 2,902</u>	<u>\$ 41,644</u>	<u>\$ 2,591</u>	<u>\$ 3,483</u>	<u>\$ 55,517</u>	<u>\$ 2,586</u>

<sup>1</sup> Includes revenues from Machinery, Energy & Transportation of \$470 million, \$384 million and \$302 million for the years 2018, 2017 and 2016, respectively.

For the year ended December 31, 2018, sales and revenues by geographic region reconciled to consolidated sales and revenues were as follows:

<b>Sales and Revenues by Geographic Region</b>								
(Millions of dollars)	North America	Latin America	EAME	Asia/Pacific	External Sales and Revenues			
<b>2018</b>								
Construction Industries	\$ 10,754	\$ 1,479	\$ 4,410	\$ 6,473	\$ 23,116			
Resource Industries	3,357	1,647	2,217	2,667	\$ 9,888			
Energy & Transportation	9,685	1,331	4,934	2,882	\$ 18,832			
All Other operating segments	63	3	18	70	\$ 154			
Corporate Items and Eliminations	(155)	—	(11)	(2)	(168)			
<b>Machinery, Energy &amp; Transportation Sales</b>	<b>23,704</b>	<b>4,460</b>	<b>11,568</b>	<b>12,090</b>	<b>\$ 51,822</b>			
Financial Products Segment	2,153	281	387	458	3,279			
Corporate Items and Eliminations	(234)	(46)	(26)	(73)	(379)			
<b>Financial Products Revenues</b>	<b>1,919</b>	<b>235</b>	<b>361</b>	<b>385</b>	<b>2,900</b>			
<b>Consolidated Sales and Revenues</b>	<b>\$ 25,623</b>	<b>\$ 4,695</b>	<b>\$ 11,929</b>	<b>\$ 12,475</b>	<b>\$ 54,722</b>			

For the year ended December 31, 2018, Energy & Transportation segment sales by end user application were as follows:

<b>Energy &amp; Transportation External Sales</b>		<b>2018</b>
(Millions of dollars)		
Oil and gas		\$ 5,763
Power generation		4,334
Industrial		3,640
Transportation		5,095
<b>Energy &amp; Transportation External Sales</b>		<b>\$ 18,832</b>

#### **Reconciliation of Sales and Revenues:**

(Millions of dollars)	Machinery, Energy & Transportation	Financial Products	Consolidating Adjustments	Consolidated Total
<b>2017</b>				
Total external sales and revenues from reportable segments	\$ 42,601	\$ 3,093	\$ —	\$ 45,694
All Other operating segments	178	—	—	178
Other	(103)	74	(381) <sup>1</sup>	(410)
Total sales and revenues	<u>\$ 42,676</u>	<u>\$ 3,167</u>	<u>\$ (381)</u>	<u>\$ 45,462</u>
<b>2016</b>				
Total external sales and revenues from reportable segments	\$ 35,749	\$ 2,993	\$ —	\$ 38,742
All Other operating segments	139	—	—	139
Other	(115)	72	(301) <sup>1</sup>	(344)
Total sales and revenues	<u>\$ 35,773</u>	<u>\$ 3,065</u>	<u>\$ (301)</u>	<u>\$ 38,537</u>

<sup>1</sup> Elimination of Financial Products revenues from Machinery, Energy & Transportation.

**Reconciliation of consolidated profit before taxes:**

(Millions of dollars)	Machinery, Energy & Transportation	Financial Products	Consolidated Total
<b>2018</b>			
Total profit from reportable segments	\$ 9,715	\$ 505	\$ 10,220
All Other operating segments	23	—	23
Cost centers	2	—	2
Corporate costs	(610)	—	(610)
Timing	(257)	—	(257)
Restructuring costs	(370)	(16)	(386)
Methodology differences:			
Inventory/cost of sales	51	—	51
Postretirement benefit expense	(124)	—	(124)
Stock-based compensation expense	(190)	(8)	(198)
Financing costs	(257)	—	(257)
Currency	(219)	—	(219)
Other income/expense methodology differences	(362)	—	(362)
Other methodology differences	(86)	25	(61)
Total consolidated profit before taxes	<u>\$ 7,316</u>	<u>\$ 506</u>	<u>\$ 7,822</u>
<b>2017</b>			
Total profit from reportable segments	\$ 6,809	\$ 792	\$ 7,601
All Other operating segments	(44)	—	(44)
Cost centers	22	—	22
Corporate costs	(633)	—	(633)
Timing	(151)	—	(151)
Restructuring costs	(1,253)	(3)	(1,256)
Methodology differences:			
Inventory/cost of sales	(77)	—	(77)
Postretirement benefit expense	(141)	—	(141)
Stock-based compensation expense	(198)	(8)	(206)
Financing costs	(524)	—	(524)
Currency	(218)	—	(218)
Other income/expense methodology differences	(181)	—	(181)
Other methodology differences	(97)	(13)	(110)
Total consolidated profit before taxes	<u>\$ 3,314</u>	<u>\$ 768</u>	<u>\$ 4,082</u>
<b>2016</b>			
Total profit from reportable segments	\$ 2,781	\$ 702	\$ 3,483
All Other operating segments	(85)	—	(85)
Cost centers	1	—	1
Corporate costs	(527)	—	(527)
Timing	40	—	40
Restructuring costs	(1,014)	(5)	(1,019)
Methodology differences:			
Inventory/cost of sales	—	—	—
Postretirement benefit expense	(729)	—	(729)
Stock-based compensation expense	(209)	(9)	(218)
Financing costs	(517)	—	(517)
Currency	(22)	—	(22)
Other income/expense methodology differences	(225)	—	(225)
Other methodology differences	(47)	4	(43)
Total consolidated profit before taxes	<u>\$ (553)</u>	<u>\$ 692</u>	<u>\$ 139</u>

#### **Reconciliation of Restructuring costs:**

As noted above, restructuring costs are a reconciling item between Segment profit and Consolidated profit before taxes. Had we included the amounts in the segments' results, the profit would have been as shown below:

<b>Reconciliation of Restructuring costs:</b>		<b>Segment profit (loss)</b>	<b>Restructuring costs</b>	<b>Segment profit (loss) with restructuring costs</b>
(Millions of dollars)				
<b>2018</b>				
Construction Industries		\$ 4,174	\$ (58)	\$ 4,116
Resource Industries		1,603	(191)	1,412
Energy & Transportation		3,938	(84)	3,854
Financial Products Segment		505	(2)	503
All Other operating segments		23	(40)	(17)
Total		<u>\$ 10,243</u>	<u>\$ (375)</u>	<u>\$ 9,868</u>
<b>2017</b>				
Construction Industries		\$ 3,255	\$ (719)	\$ 2,536
Resource Industries		698	(276)	422
Energy & Transportation		2,856	(115)	2,741
Financial Products Segment		792	(3)	789
All Other operating segments		(44)	(39)	(83)
Total		<u>\$ 7,557</u>	<u>\$ (1,152)</u>	<u>\$ 6,405</u>
<b>2016</b>				
Construction Industries		\$ 1,639	\$ (41)	\$ 1,598
Resource Industries		(1,045)	(540)	(1,585)
Energy & Transportation		2,187	(248)	1,939
Financial Products Segment		702	(5)	697
All Other operating segments		(85)	(45)	(130)
Total		<u>\$ 3,398</u>	<u>\$ (879)</u>	<u>\$ 2,519</u>

#### **Reconciliation of Assets:**

(Millions of dollars)	<b>Machinery, Energy &amp; Transportation</b>	<b>Financial Products</b>	<b>Consolidating Adjustments</b>	<b>Consolidated Total</b>
<b>2018</b>				
Total assets from reportable segments	\$ 19,730	\$ 36,002	\$ —	\$ 55,732
All Other operating segments	1,279	—	—	1,279
Items not included in segment assets:				
Cash and short-term investments	6,968	—	—	6,968
Intercompany receivables	1,633	—	(1,633)	—
Investment in Financial Products	3,672	—	(3,672)	—
Deferred income taxes	2,015	—	(692)	1,323
Goodwill and intangible assets	4,279	—	—	4,279
Property, plant and equipment – net and other assets	1,998	—	—	1,998
Operating lease methodology difference	(196)	—	—	(196)
Inventory methodology differences	(2,503)	—	—	(2,503)
Liabilities included in segment assets	9,766	—	—	9,766
Other	(166)	66	(37)	(137)
Total assets	<u>\$ 48,475</u>	<u>\$ 36,068</u>	<u>\$ (6,034)</u>	<u>\$ 78,509</u>

### Reconciliation of Assets:

(Millions of dollars)	Machinery, Energy & Transportation	Financial Products	Consolidating Adjustments	Consolidated Total
<b>2017</b>				
Total assets from reportable segments	\$ 18,805	\$ 34,893	\$ —	\$ 53,698
All Other operating segments	1,312	—	—	1,312
Items not included in segment assets:				
Cash and short-term investments	7,381	—	—	7,381
Intercompany receivables	1,733	—	(1,733)	—
Investment in Financial Products	4,064	—	(4,064)	—
Deferred income taxes	2,166	—	(574)	1,592
Goodwill and intangible assets	4,210	—	—	4,210
Property, plant and equipment – net and other assets	2,341	—	—	2,341
Operating lease methodology difference	(191)	—	—	(191)
Inventory methodology differences	(2,287)	—	—	(2,287)
Liabilities included in segment assets	9,352	—	—	9,352
Other	(399)	(14)	(33)	(446)
Total assets	<u>\$ 48,487</u>	<u>\$ 34,879</u>	<u>\$ (6,404)</u>	<u>\$ 76,962</u>
<b>2016</b>				
Total assets from reportable segments	\$ 20,293	\$ 35,224	\$ —	\$ 55,517
All Other operating segments	1,381	—	—	1,381
Items not included in segment assets:				
Cash and short-term investments	5,257	—	—	5,257
Intercompany receivables	1,713	—	(1,713)	—
Investment in Financial Products	3,638	—	(3,638)	—
Deferred income taxes	3,648	—	(947)	2,701
Goodwill and intangible assets	3,883	—	—	3,883
Property, plant and equipment – net and other assets	1,645	—	—	1,645
Operating lease methodology difference	(186)	—	—	(186)
Inventory methodology differences	(2,373)	—	—	(2,373)
Liabilities included in segment assets	7,400	—	—	7,400
Other	(436)	(29)	(56)	(521)
Total assets	<u>\$ 45,863</u>	<u>\$ 35,195</u>	<u>\$ (6,354)</u>	<u>\$ 74,704</u>

### Reconciliation of Depreciation and amortization:

(Millions of dollars)	Machinery, Energy & Transportation	Financial Products	Consolidated Total
<b>2018</b>			
Total depreciation and amortization from reportable segments	\$ 1,469	\$ 834	\$ 2,303
Items not included in segment depreciation and amortization:			
All Other operating segments	225	—	225
Cost centers	130	—	130
Other	71	37	108
Total depreciation and amortization	<u>\$ 1,895</u>	<u>\$ 871</u>	<u>\$ 2,766</u>
<b>2017</b>			
Total depreciation and amortization from reportable segments	\$ 1,567	\$ 820	\$ 2,387
Items not included in segment depreciation and amortization:			
All Other operating segments	220	—	220
Cost centers	143	—	143
Other	86	41	127
Total depreciation and amortization	<u>\$ 2,016</u>	<u>\$ 861</u>	<u>\$ 2,877</u>
<b>2016</b>			
Total depreciation and amortization from reportable segments	\$ 1,742	\$ 849	\$ 2,591
Items not included in segment depreciation and amortization:			
All Other operating segments	219	—	219
Cost centers	156	—	156
Other	27	41	68
Total depreciation and amortization	<u>\$ 2,144</u>	<u>\$ 890</u>	<u>\$ 3,034</u>

### Reconciliation of Capital expenditures:

(Millions of dollars)	Machinery, Energy & Transportation	Financial Products	Consolidating Adjustments	Consolidated Total
<b>2018</b>				
Total capital expenditures from reportable segments	\$ 1,196	\$ 1,559	\$ —	\$ 2,755
Items not included in segment capital expenditures:				
All Other operating segments	170	—	—	170
Cost centers	100	—	—	100
Timing	42	—	—	42
Other	(287)	216	(80)	(151)
Total capital expenditures	\$ 1,221	\$ 1,775	\$ (80)	\$ 2,916
<b>2017</b>				
Total capital expenditures from reportable segments	\$ 938	\$ 1,373	\$ —	\$ 2,311
Items not included in segment capital expenditures:				
All Other operating segments	134	—	—	134
Cost centers	84	—	—	84
Timing	(96)	—	—	(96)
Other	(144)	80	(33)	(97)
Total capital expenditures	\$ 916	\$ 1,453	\$ (33)	\$ 2,336
<b>2016</b>				
Total capital expenditures from reportable segments	\$ 948	\$ 1,638	\$ —	\$ 2,586
Items not included in segment capital expenditures:				
All Other operating segments	182	—	—	182
Cost centers	72	—	—	72
Timing	153	—	—	153
Other	(149)	133	(49)	(65)
Total capital expenditures	\$ 1,206	\$ 1,771	\$ (49)	\$ 2,928

### Enterprise-wide Disclosures:

#### Information about Geographic Areas:

(Millions of dollars)	External sales and revenues <sup>1</sup>			Property, plant and equipment – net	
	2018	2017	2016	2018	2017
Inside United States	\$ 22,690	\$ 18,552	\$ 15,956	\$ 8,152	\$ 8,126
Outside United States	32,032	26,910	22,581	5,422	6,029
Total	\$ 54,722	\$ 45,462	\$ 38,537	\$ 13,574	\$ 14,155

1 Sales of Machinery, Energy & Transportation are based on dealer or customer location. Revenues from services provided are based on where service is rendered.

### 24. Acquisitions

#### ECM S.p.A.

On January 2, 2018, we acquired 100 percent of the equity in privately held ECM S.p.A. (ECM). Headquartered in Pistoia, Italy, ECM designs, manufactures, sells and services advanced signal systems for the rail industry. The ECM acquisition was executed to expand our presence in the international freight and transit industries through a combination of broad product offerings and strong reputation in the signaling market. The purchase price for the acquisition was \$225 million, consisting of \$249 million paid at closing, net of \$25 million of cash acquired and \$1 million of debt assumed.

The transaction was financed with available cash. Tangible assets as of the acquisition date were \$109 million, recorded at their fair values, and primarily included cash of \$25 million, receivables of \$28 million, inventories of \$29 million, and property, plant and equipment of \$17 million. Finite-lived intangible assets acquired of \$112 million included customer relationships, developed technology and trade names. The finite lived intangible assets are being amortized on a straight-line basis over a weighted-average amortization period of approximately 13 years. Liabilities assumed as of the acquisition date were \$79 million, recorded at their fair values, and primarily included accounts payable of \$38 million and net deferred tax liabilities of \$29 million. Goodwill of \$109 million, non-deductible for income tax purposes, represented the excess of the consideration transferred over the net assets recognized and

represented the estimated future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Factors that contributed to a purchase price resulting in the recognition of goodwill include ECM's strategic fit into our rail product portfolio, the opportunity to provide a complete line-up of signaling and train control systems and the acquired assembled workforce. The results of the acquired business for the period from the acquisition date are included in the accompanying consolidated financial statements and reported in the Energy & Transportation segment in Note 23. Assuming this transaction had been made at the beginning of any period presented, the consolidated pro forma results would not be materially different from reported results.

### **Downer Freight Rail**

On January 2, 2018, we completed the acquisition of certain assets and liabilities of the Downer Freight Rail business (Downer Freight Rail). Headquartered in North Ryde, Australia, Downer Freight Rail provides a full suite of rolling stock, aftermarket parts and services throughout Australia. The acquisition was executed to strengthen our existing Rail footprint in Australia, which currently includes rolling stock maintenance facilities, as well as infrastructure and signaling facilities. The purchase price for the acquisition was \$97 million.

The transaction was financed with available cash. Tangible assets as of the acquisition date were \$86 million, recorded at their fair values, and primarily included receivables of \$23 million, inventories of \$40 million, and property, plant and equipment of \$15 million. Finite-lived customer relationship intangible assets acquired were \$6 million. The finite lived intangible assets are being amortized on a straight-line basis over an amortization period of 15 years. Liabilities assumed as of the acquisition date were \$14 million, which represented their fair values. Goodwill of \$18 million, not expected to be deducted for income tax purposes, represented the excess of the consideration transferred over the net assets recognized and represented the estimated future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Factors that contributed to a purchase price resulting in the recognition of goodwill include Downer Freight Rail's strategic fit into our rail product portfolio, the opportunity to expand our aftermarket parts and maintenance service portfolio in Australia and the acquired assembled workforce. The results of the acquired business for the period from the acquisition date are included in the accompanying consolidated financial statements and reported in the Energy & Transportation segment in Note 23. Assuming this transaction had been made at the beginning of any period presented, the consolidated pro forma results would not be materially different from reported results.

### **Kemper Valve & Fittings Corp.**

On December 15, 2016, we acquired 100 percent of the equity in privately held Kemper Valve & Fittings Corp. (Kemper). Kemper is

Restructuring costs for 2018, 2017 and 2016 were as follows:

(Millions of dollars)	2018	2017	2016
Employee separations <sup>1</sup>	\$ 112	\$ 525	\$ 297
Contract terminations <sup>1</sup>	7	183	62
Long-lived asset impairments <sup>1</sup>	93	346	391
Defined benefit plan curtailments and termination benefits <sup>2</sup>	(8)	29	7
Other <sup>3</sup>	182	173	262
<b>Total restructuring costs</b>	<b>\$ 386</b>	<b>\$ 1,256</b>	<b>\$ 1,019</b>

1 Recognized in Other operating (income) expenses.

2 Recognized in Other income (expense).

3 Represents costs related to our restructuring programs, primarily for accelerated depreciation, project management costs, equipment relocation and inventory write-downs, and also LIFO inventory decrement benefits from inventory liquidations at closed facilities, all of which are primarily included in Cost of goods sold.

headquartered in Island Lake, Illinois and designs, manufactures, sells, and services high pressure flow iron to the well service segment of the Oil & Gas industry. This acquisition provides Caterpillar with a new product offering which complements its existing products in the Oil & Gas industry. The purchase price, net of \$12 million of acquired cash, consisted of \$92 million paid at closing, \$1 million paid in 2017, and \$8 million paid in 2018. In addition, there is contingent consideration with a fair value of \$38 million as of the acquisition date which is comprised of two components: 1) our expected use of a charitable contribution carry forward for U.S. tax purposes acquired from Kemper which has an estimated maximum payment of \$20 million and 2) a specified industry performance index price target during the period from January 1, 2017 to December 31, 2021 which is capped at \$20 million per year. As of December 31, 2018, \$10 million was paid related to the use of the charitable contribution carry forward for U.S. tax purposes with an additional \$10 million paid in January of 2019. No amounts were paid through 2018 for the contingent consideration related to the specified industry performance index price target, which continues to be remeasured each reporting period at its estimated fair value with any adjustment included in Other operating (income) expenses in Statement 1.

The transaction was financed with available cash. Tangible assets as of the acquisition date were \$147 million, recorded at their fair values, and included cash of \$12 million, receivables of \$7 million, short term investments of \$3 million, net deferred tax assets of \$21 million, inventories of \$63 million, and property, plant and equipment of \$41 million. Finite-lived intangible assets acquired of \$8 million included customer relationships, developed technology and trade names. The finite lived intangible assets are being amortized on a straight-line basis over an amortization period of 10 years. Liabilities assumed as of the acquisition date were \$6 million, which represented their fair values. Goodwill of \$1 million, non-deductible for income tax purposes, represented the excess of the consideration transferred over the net assets recognized and represented the estimated future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. The results of the acquired business for the period from the acquisition date are included in the accompanying consolidated financial statements and reported in the Energy & Transportation segment in Note 23. Assuming this transaction had been made at the beginning of any period presented, the consolidated pro forma results would not be materially different from reported results.

### **25. Restructuring costs**

Our accounting for employee separations is dependent upon how the particular program is designed. For voluntary programs, eligible separation costs are recognized at the time of employee acceptance unless the acceptance requires explicit approval by the company. For involuntary programs, eligible costs are recognized when management has approved the program, the affected employees have been properly notified and the costs are estimable.

The restructuring costs in 2018 were primarily related to ongoing facility closures across the company. In 2017, about half of the restructuring costs were related to the closure of the facility in Gosselies, Belgium, within Construction Industries, and the remainder was related to other restructuring actions across the company. The restructuring costs in 2016 were primarily related to actions in Resource Industries in response to continued

weakness in the mining industry. In addition, costs in 2016 resulted from our decision to discontinue production of on-highway vocational trucks within Energy & Transportation and other restructuring actions across the company.

Restructuring costs are a reconciling item between Segment profit and Consolidated profit before taxes. See Note 23 for more information.

The following table summarizes the 2017 and 2018 employee separation activity:

(Millions of dollars)		
Liability balance at December 31, 2016		\$ 147
Increase in liability (separation charges)		525
Reduction in liability (payments)		(423)
Liability balance at December 31, 2017		\$ 249
Increase in liability (separation charges)		112
Reduction in liability (payments)		(276)
Liability balance at December 31, 2018		\$ 85

Most of the remaining liability balance as of December 31, 2018 is expected to be paid in 2019.

In March 2017, Caterpillar informed Belgian authorities of the decision to proceed to a collective dismissal, which led to the closure of the Gosselies site, impacting about 2,000 employees. Production of Caterpillar products at the Gosselies site ended during the second quarter of 2017. The other operations and functions at the Gosselies site were phased out by the end of the second quarter of 2018. The program concluded in 2018, and we incurred a total of \$647 million of restructuring costs (primarily in 2017) under the program. Those costs were primarily related to employee separation costs, long-lived asset impairments, and other costs which were partially offset by a LIFO inventory decrement benefit.

Restructuring costs for the year ended December 31, 2016 were \$1,019 million. Throughout 2016, we initiated the following restructuring plans:

- In February 2016, we made the decision to discontinue production of on-highway vocational trucks. Based on the business climate in the truck industry and a thorough evaluation of the business, the company decided it would withdraw from this market. We recognized \$104 million of restructuring costs, primarily related to long-lived asset impairments and sales discounts.

- In the second half of 2016, we took additional restructuring actions in Resource Industries, including ending the production of track drills; pursuing strategic alternatives related to room and pillar products; consolidation of two product development divisions; and additional actions in response to ongoing weakness in the mining industry. For the year ended December 31, 2016, we incurred \$369 million of restructuring costs for these plans primarily related to long-lived asset impairments, employee separation costs and inventory write-downs.

In September 2015, we announced a large scale restructuring plan (the Plan) including a voluntary retirement enhancement program for qualifying U.S. employees, several voluntary separation programs outside of the U.S., additional involuntary programs throughout the company and manufacturing facility consolidations and closures that occurred through 2018. The largest action among those included in the Plan was related to our European manufacturing footprint which led to the Gosselies, Belgium, facility closure as discussed above. We incurred \$121 million, \$817 million and \$281 million of restructuring costs associated with these actions in 2018, 2017 and 2016, respectively. Total restructuring costs incurred since inception of the Plan were \$1,788 million. The remaining costs of approximately \$50 million related to the Plan are expected to be recognized in 2019.

## 26. Selected quarterly financial results (unaudited)

(Dollars in millions except per share data)	2018 Quarter			
	1st	2nd	3rd	4th
Sales and revenues	\$ 12,859	\$ 14,011	\$ 13,510	\$ 14,342
Less: Revenues	(709)	(732)	(747)	(712)
Sales	12,150	13,279	12,763	13,630
Cost of goods sold	8,566	9,422	9,022	9,987
Gross margin	3,584	3,857	3,741	3,643
Profit <sup>1</sup>	\$ 1,665	\$ 1,707	\$ 1,727 <sup>4</sup>	\$ 1,048 <sup>5,6,7</sup>
Profit per common share	\$ 2.78	\$ 2.86	\$ 2.92	\$ 1.80
Profit per common share—diluted <sup>2</sup>	\$ 2.74	\$ 2.82	\$ 2.88	\$ 1.78

	2017 Quarter			
	1st	2nd	3rd	4th
Sales and revenues	\$ 9,822	\$ 11,331	\$ 11,413	\$ 12,896
Less: Revenues	(692)	(692)	(700)	(702)
Sales	9,130	10,639	10,713	12,194
Cost of goods sold	6,801	7,816	7,678	8,965
Gross margin	2,329	2,823	3,035	3,229
Profit (loss) <sup>1</sup>	\$ 192	\$ 802	\$ 1,059	\$ (1,299) <sup>5,6,7</sup>
Profit (loss) per common share	\$ 0.33	\$ 1.36	\$ 1.79	\$ (2.18)
Profit (loss) per common share—diluted <sup>2</sup>	\$ 0.32	\$ 1.35	\$ 1.77	\$ (2.18) <sup>3</sup>

1 Profit (loss) attributable to common shareholders.

2 Diluted by assumed exercise of stock-based compensation awards using the treasury stock method.

3 In the fourth quarter of 2017, the assumed exercise of stock-based compensation awards was not considered because the impact would be antidilutive.

4 The third quarter of 2018 includes a benefit of \$154 million due to the revised estimated impact of the write-down of U.S. net deferred tax assets to reflect the reduction in the U.S. corporate tax rate from 35 percent to 21 percent. The third quarter of 2018 also includes a charge of \$59 million to increase the valuation allowance against deferred tax assets for prior years. See Note 6 for additional details.

5 The fourth quarter of 2018 and fourth quarter of 2017 include pre-tax pension and other postretirement benefit plan actuarial losses of \$495 million and \$301 million, respectively. See Note 12 for additional information on these costs.

6 The fourth quarter of 2018 includes a benefit of \$63 million from reductions in the valuation allowance against U.S. state deferred tax assets. The fourth quarter of 2017 includes a benefit of \$111 million from increases in the valuation allowance against U.S. state deferred tax assets. See Note 6 for additional information.

7 The fourth quarter of 2018 includes a charge of \$50 million due to an increase to the \$2,371 million charge in the fourth quarter of 2017 due to the enactment of U.S. tax reform legislation on December 22, 2017. See Note 6 for additional information.

## **ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

Not Applicable.

### **ITEM 9A. Controls and Procedures.**

#### **Disclosure Controls and Procedures**

An evaluation was performed under the supervision and with the participation of the company's management, including the Chief Executive Officer (CEO) and Chief Financial Officer (CFO), of the effectiveness of the design and operation of the company's disclosure controls and procedures, as that term is defined in Rule 13a-15(e) under the Exchange Act, as of the end of the period covered by this annual report. Based on that evaluation, the CEO and CFO concluded that the company's disclosure controls and procedures were effective as of the end of the period covered by this annual report.

#### **Management's Report on Internal Control Over Financial Reporting**

Management's report on the company's internal control over financial reporting as of December 31, 2018 is included on page 48 of Part II, Item 8 "Financial Statements and Supplementary Data." The effectiveness of the company's internal control over financial reporting as of December 31, 2018 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm. Their report appears on page 49 of Part II, Item 8 "Financial Statements and Supplementary Data."

#### **Changes in Internal Control over Financial Reporting**

During the last fiscal quarter, there has been no significant change in the company's internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, the company's internal control over financial reporting.

## **ITEM 9B. Other Information.**

Not Applicable.

# PART III

## ITEM 10. Directors, Executive Officers and Corporate Governance.

### Identification of Directors and Business Experience

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

### Identification of Executive Officers and Business Experience

Information required by this Item appears in Item 1C of this Form 10-K.

### Family Relationships

There are no family relationships between the officers and directors of the company.

### Legal Proceedings Involving Officers and Directors

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

### Audit Committee Financial Expert

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

### Identification of Audit Committee

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

### Shareholder Recommendation of Board Nominees

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

### Compliance with Section 16(a) of the Exchange Act

Information required by this Item relating to compliance with Section 16(a) of the Exchange Act is incorporated by reference from the 2019 Proxy Statement.

### Code of Ethics

Our Worldwide Code of Conduct (Code), first published in 1974 and most recently updated in 2015, sets a high standard for honesty and ethical behavior by every employee, including the principal executive officer, principal financial officer, controller and principal accounting officer. The Code is posted on our website at [www.Caterpillar.com/code](http://www.Caterpillar.com/code). To obtain a copy of the Code at no charge, submit a written request to the Corporate Secretary at 510 Lake Cook Road, Suite 100, Deerfield, IL 60015-4971. We post on our website at [www.Caterpillar.com/code](http://www.Caterpillar.com/code) any required amendments to or waivers granted under our Code pursuant to SEC or New York Stock Exchange disclosure rules.

## ITEM 11. Executive Compensation.

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

## ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

Information required by this Item relating to security ownership of certain beneficial owners and management is incorporated by reference from the 2019 Proxy Statement.

Information required by this Item relating to securities authorized for issuance under equity compensation plans is included in the following table:

Plan category	(a) Number of securities to be issued upon exercise of outstanding options, warrants and rights	(b) Weighted-average exercise price of outstanding options, warrants and rights	(c) Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders	21,212,942	\$ 91.92	44,139,162
Equity compensation plans not approved by security holders	N/A	N/A	N/A
<b>Total</b>	<b>21,212,942</b>	<b>\$ 91.92</b>	<b>44,139,162</b>

## **ITEM 13. Certain Relationships and Related Transactions, and Director Independence.**

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

## **ITEM 14. Principal Accountant Fees and Services.**

Information required by this Item is incorporated by reference from the 2019 Proxy Statement.

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