

S.No	Questions	PLEASE USE THE ANSWERS MARKED IN GREEN		Correction	First set
1	Which of the following statements are correct	Agile and Design Thinking are same			
		Design Thinking is about Product Development Agile Manifesto is about Software Development		ok	
		Design Thinking is finding the right things and Agile is about building the right things			
		Design Thinking is building the right things and Agile is about finding the right things			
2	Which of the following BEST describes the approach for determining the Sprint length in Scrum?	Sprints must be 30 days always			
		Product Owner unilaterally decides the duration of Sprint			
		Sprints must be two weeks always			
		The team must collectively agree on the length of the Sprint based on business need and technical team's ability; subject to a maximum of one month			
		There is no rule on Sprint duration			
3	team. He has acquired knowledge by reading multiple sources. After practicing Scrum for a while on the job, he is looking for a certification to	Scrum Master Accredited Certificate (SMAC)			
		SAFe Agilist (SA)			
		Professional Scrum Master I (PS/VI I)		ok	
4	Which one of these is NOT an XP practice?	Test Driven Development			
		Extreme Reviews			
		Pair Programming			
		Continuous Integration			
		Refactoring			
5	The Product Owner in a Scrum project ...	Has no control over the prioritization of Product Backlog Items			
		Has the final authority over the prioritization of Product Backlog Items			
		Collaborates with the developers over prioritization of Product Backlog Items, but the developers have the final say			
		Collaborates with the developers over prioritization of Product Backlog Items, but Product Owner has the final say			
		Creates the Product Backlog Items but leaves prioritization to Business Analyst			
6	Kris is an experienced Project Manager with a customer project where he commands the teams and micro manages the team members at task level. How can he help the TCS Agile vision?	Proactively up-skill with skills needed to work in Agile Roles			
		No need to do anything as he can continue to be the Project Manager			
		Wait till his current customer adopts Agile			

7	Daily Scrum is NOT recommended for collocated teams	TRUE			
		FALSE			
8	Lee joins a project team that attempts to build a consumer device with embedded software_ The team is adopting 2-week sprint Lee notices that the project must produce an outcome that will be highly adoptable by the users to become successful. After every Sprint Review, the Product Owner keeps changing the Product vision and makes contradictory statements about user needs. What can be suggested for this environment?	Apply design thinking first for initial phase and then bring in Agile later			
		More practices from Extreme Programming			
		Apply waterfall and have the Product Owner sign-off on the requirements			
9	Who manages the team's work during a Sprint?	The Scrum Master manages the people so they can complete the work			
		The team manages the work by self-organization			
		The Product Owner manages the work			
		The Delivery Manager manages the work			
10	Agile Manifesto has ... Values and Principles	• 4,10			
		• 6, 12			
		• 4.12			
		• 4.4			
11	Agile Teams need to comply by the Agile Values and Principles but have flexibility to choose appropriate value-adding practices	TRUE			
		FALSE			
12	The reason for holding regular Sprint Retrospective is	It allows the team to take a necessary break from work			
		It gives management information to use in team members' performance reviews			
		Provides an opportunity for the Scrum Team to inspect itself and create a plan for improvements to be enacted during the next Sprint.			
		Retrospectives are optional			
		Provides an opportunity for stakeholders to look at what the team is building			
	Moore's Scrum Team had a great Sprint Review of a	Feedback			

13	Noor's Scrum Team had a great Sprint Review of a new feature with their Product Owner. Product Owner was happy with new feature, and wanted to release the feature to user_ But, the Scrum Team cannot do it themselves because production environment is owned the company's IT operations team_ Scrum Team was directed to create a ticket with IT operations for production release_ and wait a week for an Ops engineer to manually Work on the ticket What is missing in this environment?	Flow				First
		Continuous Improvement				
14	What BEST describes a Scrum Team?	Small but have enough members to create the Product Increment				
		Collaborate with each other to self-organize their work				
		Team members must be specialists				
		Cross Functional				
		Reports to Product Owner				
15	Martin is from the TCS BPO team. He part of TCS Agile vision. he was recommended to attain EID competency in Agile. Martin Was thinking that Agile was only for software. How could Agile knowledge help Martin to attain EID?	Martin is right. Agile principles are not useful outside software development				First
		XP and DevOps can help in Robotic Process Automation		ok		
		Agile principles can help in continuously improving BPS processes				
16	A team is having the first Sprint Planning meeting_ What are the activities that the team must perform during the meeting?	The team must discuss the problems encountered in the earlier project				First
		Team chooses the Product Backlog Items to work in the Sprint and crals a Sprint Goal.				
		Team must draw up the Release Plan for the final product				
		Each team member should come prepared with their version of the plan				
		The team must look at the project plan prepared by the Product Owner and understand their tasks				
17	Increasing number of TCS customers are moving to the Agile way of working. Why is this a true statement?	For last few years, there is a double digit increment in number of Agile projects (per PMS) year on year				Ok
		In 90% of executive conversations, customers bring in Agile as a topic of conversation				
		For all new engagements. TCS mandates Agile				
		This is not a true statement				
		Both 1 and 2				
18	Sprint itself is an event in Scrum	TRUE		ok		
		FALSE				

19	a Scrum Team where the Scrum Master is Magneto. Contrary to his expectation of Scrum Master as a coach, he finds that Magneto acts like a traditional manager_ Magneto controls the team heavily by individually assigning tasks and leading the Daily Scrum meetings to collect the percentage of task	Be prepared to face such anti patterns and work together with the team to continuously improve and eliminate anti-patterns Correct his understanding of Scrum and accept that Scrum Master is the Team's manager Protest about this at the earliest possible team meeting and let others know he is more knowledgeable about Scrum				First
20	Who owns quality in a Scrum Team?	Scrum Master Product Owner Scrum Team Testers External QA team				First
21	Which of the following BEST represent the Scrum approach to planning?	Planning is a continuous activity done jointly by Scrum Master and Product Owner Detailed planning is done upfront and not revisited Whole team together does just enough upfront planning followed by continuous planning throughout the project Only planning in Scrum is the Sprint Planning Scrum is one of the planning events				First
22	Which of these are the needed actions to realize TCS vision of "0-4-2.?	Agile Ready Partnership All get Agile Certified Agile Ready Workforce Top-to-bottom Enterprise Agile Company ourselves Agile Ready Workplace	Review		Not sure	
23	Providing additional feature without clear understanding of the business need - What is this category of waste?	Inventory We do it all the time It is not a waste. Over Production Defects Over Processing		ok		
24	Which of the following statements about changing	In traditional way of software development, once the requirements are base lined, further changes should undergo heavy change control process Changes are acceptable till design but once development starts, any further change should be rejected	Review			

	should the Scrum Master recommend?	Close the sprint on time				First
31	There are two Product Development teams, Team ToyZon and Team Zan. Team ToyZon follows traditional way and Team Zon follows Agile way of working. Which team has the higher chance to provide such benefits to the customer?	Team ToyZon				First
		Team Zon				
32	Match the framework to its author(s) in the order of listing: Scrum; Crystal; Extreme programming	Kent Beck Alistair Cockburn, Ken Schwaber and Jeff				First
		Ken Schwaber and Jeff Sutherland; Kent Beck; Alistair Cockburn				
		Ken Schwaber and Jeff Sutherland; Alistair Cockburn; Kent				
		Alistair Cockburn Ken Schwaber and Jeff Sutherland Kent				
		Takeuchi and Klonaka: Alistair Cockburn; Kent				
33	Jerald is a leader of a TCS Customer Account. He learnt that the company's aspiration on Agile is to become 100% Agile by 2020. He gathered his Agile Experts within the account and asked them for a plan to transition from current way of working to 100% Agile way of working as defined in the text book. Jerald correctly understood TCS aspiration.	TRUE				ok
		FALSE				
34	John, a team member, has completed EO -Agile for Beginners. He wants to contribute to TCS Agile Vision. He wants to find out what is planned for his account. Whom should he contact for details?	Account Leadership				
		Customer Leadership				
		HR Manager				
35	What is the purpose of Sprint Review'?	Product Owner can show the progress to the stakeholders and get the approval to release the work to the production				
		To assess the team's productivity and possibly record the assessment score against the performance				
		To inspect the working software with the key stakeholders and take the insights from the feedback to next				
		So that the Scrum Team can reorganize for the next				
		Stakeholders and team discuss the Sprint Backlog for next				
36	Good Agile team should exhibit the following qualities	All in team must have the same level of technical				First
		The team is self-organizing				
		The team should only take up tasks assigned by Product				

		The team must be hierarchical with a strict chain of				
		The team is cross-functional				
37	<p>Wannar & Company kick started a major cross company project that involved working with multiple business unit leaders to build enterprise wide platform. Impressed by the success of small projects in Agile: company leadership enforced Agile in this transformation project. Shortly after few Sprints, teams witnessed that The Product Owner was not able to build consensus among the business unit leaders on requirements. There were several political aspects behind the collaboration. What went wrong?</p>	<p>For large transformation projects, Design Thinking is required before Agile is based on trust and collaboration so that consensus can be arrived at quickly. This scenario did not have that</p> <p>Agile doesn't require any pre-requisites. It works very well in all context. In this scenario: the Product Owner doesn't seem to be competent</p>				
38	The time box for a Daily Scrum is	<p>Two minutes per person</p> <p>15 minutes</p> <p>2 hrs</p> <p>No time box</p> <p>30 minutes</p>				
39 improves the flow of business idea through its development and release to users.	<p>Waterfall method</p> <p>DevOps practices</p> <p>Beta release</p> <p>Change Control Board (CCB)</p>				First
40	A team is having the first Sprint Planning meeting. What are the activities that the team must perform during the meeting?	<p>The team must discuss the problems encountered in the earlier project</p> <p>Team chooses the Product Backlog Items to work in the Sprint and crafts a Sprint Goal.</p> <p>Team must draw up the Release Plan for the final product</p> <p>Each team member should come prepared with their version of the plan</p> <p>The team must look at the project plan prepared by the Product Owner and understand their tasks</p>				
41	Which of these are Agile estimation techniques?	<p>Full Upfront Estimates</p> <p>Planning Poker</p> <p>Work Breakdown Structure</p> <p>T Shirt sizing</p>				First

		Random Distribution				
42	Which of the following statements BEST describe why Agile is winning?	Products produced by an Agile approach are cheaper than those produced by any other approach Agile increases the chances of delivering early business value to the market and quickly incorporate the feedback from the market usage Products have faster time to market but may not meet immediate customer needs Products are expensive when compared with products produced by other approaches, but are of top quality.				First
43	What is MOST likely to happen if the Product Owner is not available during a Sprint?	The team self-organizes itself to create value The Business Analyst helps the team until the Product Owner returns The Sprint deliverables may not be of desired value The Scrum Master plays the role of Product Owner Scrum Master terminates the Sprint and waits for the Product Owner to return				First
44	Who owns the Product backlog?	Scrum Team Product Owner Scrum Master Business Analyst Technical Lead				First
45	What does NOT match with Agile Manifesto?	Processes and tools over individuals and interactions Working software over comprehensive documentation Responding to change over following a plan Contract negotiation over customer collaboration				
46	should work be allocated to the team in a Scrum project?	The Scrum Master must assign tasks to individuals Team members must volunteer for tasks appropriate to their skills The complex tasks must be allocated by the Scrum Master Tasks must be allocated to team members by the Product Owner While senior team members volunteer for tasks, juniors must be assigned tasks by the Scrum Master				
	Lee joins a project team that attempts to build a consumer device with embedded software. The team is adopting 2-week sprint. Lee notices that the	Apply design thinking first for initial phase and then bring in Agile later More practices from Extreme Programming				

47	project must produce an outcome that will be highly adoptable by the users to become successful. After every Sprint Review, the Product Owner keeps changing the Product vision and makes contradictory statements about user needs. What can be suggested for this environment?	Apply waterfall and have the Product Owner sign-off on the requirements				
48	Only these people are allowed to attend Sprint Retrospective	Scrum Master and Development team Product Owner and Development team Scrum Master and Product Owner Scrum Team				First
49	Munnabhai knows the four values of Agile Manifesto by heart. However, he was confused when a customer spoke with him highlighting Agile characteristics of short software development cycles or iterations. He could not recollect anything about short iterations in Agile Manifesto. What did he miss to learn about?	Agile Principles Agile Guidelines Agile Methods Agile Phases	ok			
50	Which of these is a benefit of Agile?	Reduced Risk Faster time to market Ability to respond to changing requirements Improved collaboration between business and technical team All of these				First
51	TCS Agile vision '100% Agile by 2020' means	TCS to be regarded by the market and our customers as 100% right partner/ advisor for Agile Transformations Every project in TCS must follow all practices of Extreme Programming 100% of TCS associates must be at least at Agile E3 competency TCS to be regarded as 100% Enterprise Agile company There should not be any Agile related non-compliance in the project audits	Review			
52	is the Daily Scrum held at the same time and same place?	So that the place can be named as Daily Scrum Hub The consistency reduces complexity and overhead The Product Owner demands it Rooms are hard to book and this helps in advance booking There is no such rule				First

53	The Agile way is:	To produce working software of high business value and of the right quality, early and incrementally To produce working software only after requirements documentation has been signed off by the Product Owner To produce simple prototypes early, and release all only at the end of the project Each developer to sit with business every day, code as they mutually discuss, and move to production when the business seems			
54	What is the purpose of Sprint burndown chart?	It is used to measure utilization of the development team It is used to measure defects introduced during the Sprint It is used to measure how much work is yet to be done to reach Sprint goal It is used to measure how fast the Product Owner turns around on the queries			
55	Which of these are Scrum anti patterns?	Programmers as one Scrum Team and Testers as another Scrum Team Scrum Master as a servant leader Scrum Team with 20 members Cross Functional team Sprint duration of 6 weeks			First
56	Which one is a popular tool used in Agile software development?	REXX Jenkins MS PowerPoint Tally			
57	What is a Kanban board?	A list of activities banned by the team The set of Can Have requirements A visible chart depicting the work to be done, work in progress and work done Board that captures the details of the entire project for audit purpose			First
58	The Scrum team is using the Kanban board to make work visually available to all. What CANNOT be inferred from the board?	Number of items to be worked on by the team Percentage completion Tasks move from left to right Limit work in progress			
		Do no documentation because it is a waste of time			

59	The Agile approach to documentation is	Do just enough documentation to support the development and use of the product				
		Do Sufficient documentation to prove you have done a good Job				
		Do more documentation than usual because Agile Is risky				
		Agile Manifesto mandates zero documentation				
60	Why were the practitioners of alternative software development methods not satisfied with the traditional waterfall method?	Waterfall is not a lightweight process				
		The practitioners did not like to work in a formal system and hence did not like any methodology at all				
		Waterfall experience did not add value to their resume				
		Waterfall model failed to meet the demand for speed and was not friendly toward changing business needs and priorities				
				Ok		
61	hands-on with Scrum and acquired PSM I certification already The customer may soon move to a large scale Agile Which other certification may be beneficial for Eric so he can be prepared to help the customer?	SAFe Program Consultant (SPC				First
		Certified Scrum Master (CSM)				
		Professional Scrum Master ii (PSM ii)				
62	Agile principles can be only used for software development	TRUE				First
		FALSE				
63	Agile for Beginners course is intended towards motivating you to learn more about agile so that you can become	project leader				
		Agile practitioner				
		project manager				
		certified manager				
		None of the above				
64	Juaraz is a TCS Delivery Partner for the account ABC running in Agile. Operating out of Mexico He has to ramp up the team based on customer need, and he is not getting right skilled people in Mexico He is acing at setting up another ODC at Pune. india where his skill requirements are met for an effective Distributed Agile set up, what is recommended?	Move the entire ODC to Pune, India				
		Understand the TCS Point of View on Distributed Agile and see how to apply at work		ok		
		Ask Agile coach to study other accounts and put together a model for Distributed Agile				
65	Design Thinking is other name for Agile Manifesto	TRUE				First
		FALSE				

66	How is the Agile value responding to change over blowing a plan addressed In Scrum	Product Owner can change me sprint Backlog any day				First
		During the Sprint Planning. Development team has all the authority to choose any Product Backlog item to work on				
		Product Owner writes lightweight Change Requests for quick approvals				
		Product Owner can change the plan for next Sprint based on latest market conditions and feedback from last Sprint				
		Product Owner can change the Product Backlog any time				
67	Industry survey show that in traditional approach. users do not use near1 60% of the features delivered What do you think ere the probable causes	These features were developed based on initial assumptions about the user requirements but assumption turned out to be wrong				First
		By the time the features were delivered the market and user requirements had changed		Ok		
		The marketing team did not advertise the product features				
68	Product Owner and Scrum Master can be same person	TRUE				
		FALSE				