

Scope Baseline Presentation PJM6005: Scope Management Group 5

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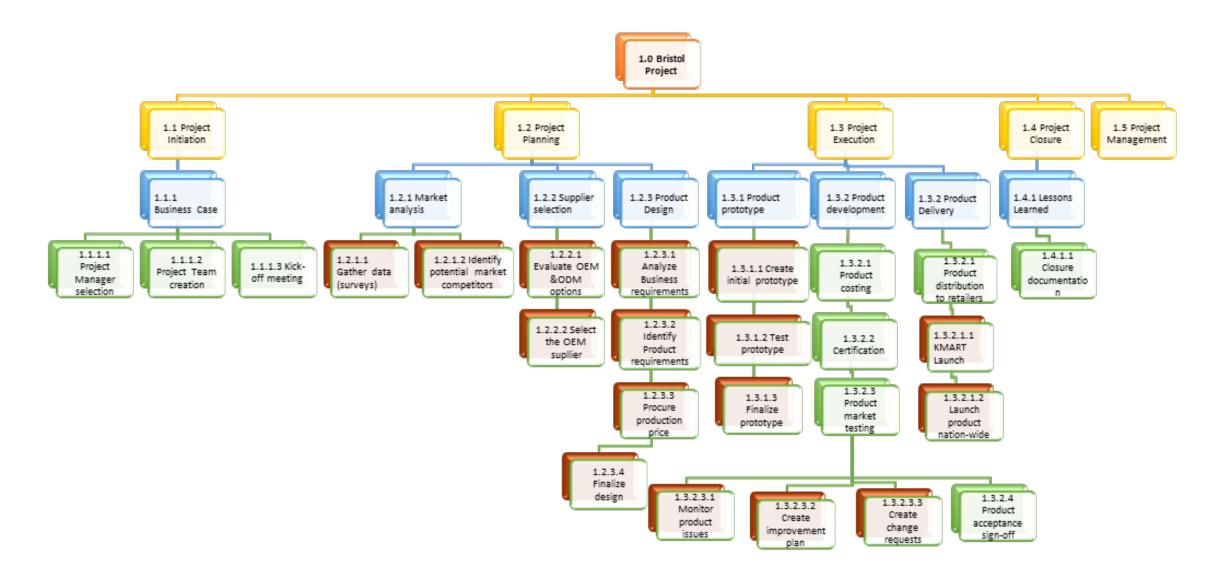
Executive Summary

- > COLIN CO. is a leading brand in the market for garment care products
- Bristol project is about developing an innovative garment steamer that showed poor performance in low-temperature conditions
- COLIN is anticipating a revenue amount of \$20 million in sales in the first year of developing the product
- Project has a time-sensitive deadline leading to concerns with quality production & losing out retail customers (Kmart & Costco)

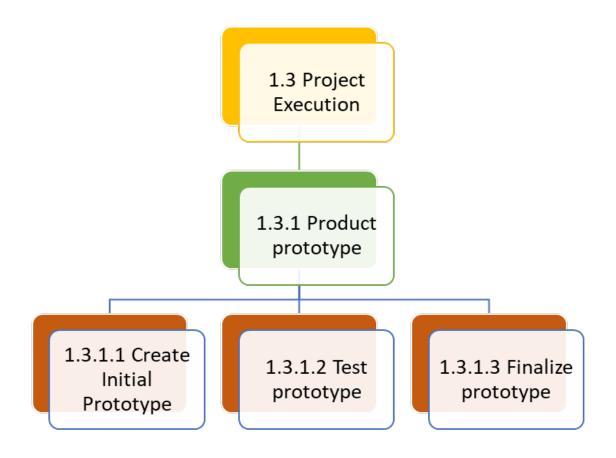




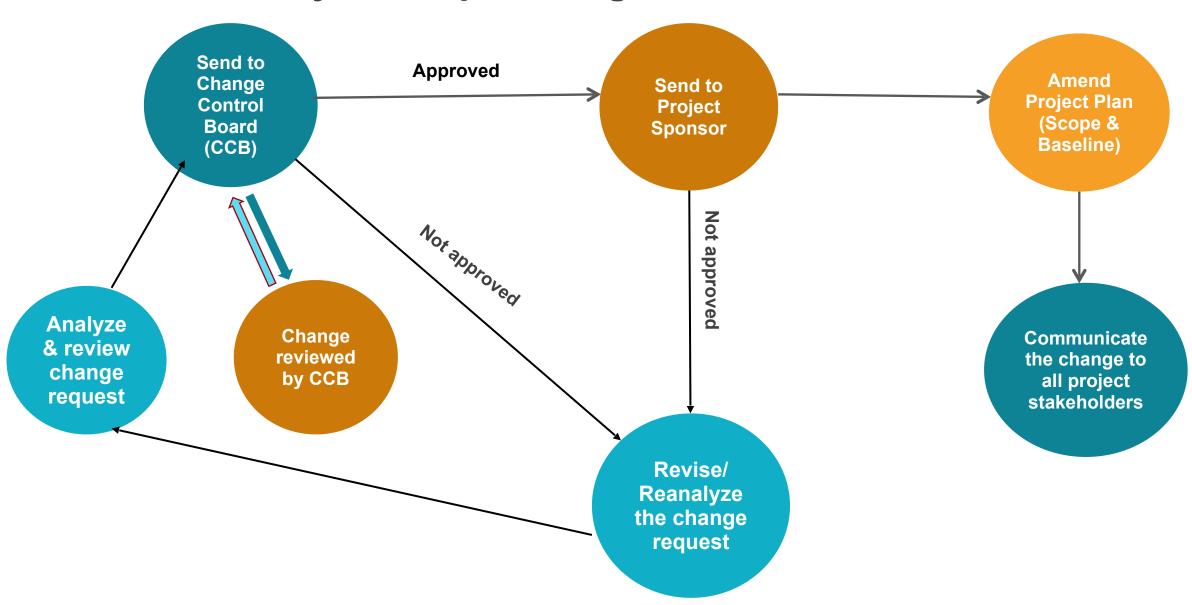
Work Breakdown Structure



Work Package Breakdown



Project Scope Change Control Process



Change Control Process –

Criteria				
Applicability to the project				
Risk exposure to the project				
Change impact assessment in terms of scope, budget,				
timeline, benefits/outcomes, etc.				
Priority of the change requests				
Number of change alternatives and their complexities				
The extent of the change recommendations				

Change Control Board (CCB)						
Position in Organization	Role in Project					
Jamie Croce (Client)	Project Sponsor (Kmart)					
Kelly Shawn (Director of	Project Manager					
Marketing)						
 Sally Reese (Product 	Project Team Members					
Manager)	and Subject Matter					
 Frank Penning (R&D 	Experts (SMEs)					
Director)						
Richard Hannon						
(Sourcing Manager)						
Clients (Costco, Kmart &	Customer/End-User					
other retailers)						
Tyler Miller (Quality	Other Key Stakeholders					
Assurance Manager)	7					

Elements of Project Scope Statement

Introducing low temperature setting in the product which will restrain from damaging the sensitive fabric

Creating an efficient workflow to meet the project needs and deadlines

Tracking delivery and reporting progress to the retailers/ stakeholders (Costco & Kmart) so that Bristol doesn't lose the display shelves

Develop a mid-price product with the targeted cost at \$109 and estimated sales of \$20M by the fiscal year 2017

Scope

Work Includes	Work does not include		
Inclusion of uninterrupted steam volume and temperature control features	Inclusion of touch control features for steam and temperature control		
Use of dual heating plate technology	Making the product cordless as a dual heating mechanism needs more power		
Product production compliant to the CTQ (critical to quality) factors	Managing new projects not related to the garment steamer production		
Address all customer issues proactively	Provide training to the design and manufacturing suppliers		

Constraints & Risks

Project Constraints

- > Time Constraint
- > Cost Constraint
- ➤ External patent Constraint

Risks

- ➤ If suppliers do not adhere to the project schedule
- ➤ Failure of Twin Heater Plate Technology
- ➤ If the project team is unable to meet the deadline
- > Unskilled Resources
- ➤ Unable to deliver an innovative product

Tradeoffs

Overview	Schedule	Cost	Scope	Quality
KMART is asking for 9 months				
for the delivery of the project.				
The general timeline for COLIN				
CO is 10 months				
Burey suppliers can provide				
large quantities of high-quality				
products within a short time				
Alice has the patent for the				
same kind of product as				
COLIN's product.				

Lessons Learned

Processes

- ✓ Plan Scope Management
- ✓ Collect Requirements
- ✓ Define Scope
- √ Create WBS
- √ Validate Scope
- √ Control Scope

Tools & Techniques

- ✓ Elicitation Techniques
 - Brainstorming
 - Focus groups
 - Prototyping
 - Surveys & Interviews
- ✓ Requirement Analysis Techniques
 - ❖ MoSCoW
- ✓ SMART, Testable Requirements
- √ WBS Decomposition

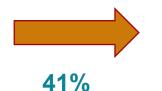
Scope Management Significance





39%

Reason of Project Failure







Sets foundation for project planning

Well-defined Project Scope & its effective management



Sets platform for risk management & schedule, cost and resource estimation



Establishes control mechanisms by setting clear expectations



Facilitates clear communication with the stakeholders

References

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