Bioimplants Case

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- Q1
- Q2
- Q3
- Q4

Q₁

library(tidyverse)
library(janitor)

data <- read_csv('/Users/aliladha/Documents/Files/School Work/College/Graduate/Completed
Courses/IS 6489-001 Stats & Pred Analytics/bioimplants.csv')</pre>

glimpse(data)

```
## Rows: 1,470
## Columns: 29
                                                                <dbl> 41, 49, 37, 33, 27, 32, 59, 30, 38, 36, 35,...
## $ age
                                                                <chr> "Travel_Rarely", "Travel_Frequently", "Trav...
## $ business travel
## $ department
                                                                <chr> "Sales", "Research & Development", "Researc...
## $ distance from home
                                                                <dbl> 1, 8, 2, 3, 2, 2, 3, 24, 23, 27, 16, 15, 26...
## $ education
                                                                <dbl> 2, 1, 2, 4, 1, 2, 3, 1, 3, 3, 3, 2, 1, 2, 3...
## $ education field
                                                                <chr> "Life Sciences", "Life Sciences", "Other", ...
## $ environment_satisfaction
                                                               <dbl> 2, 3, 4, 4, 1, 4, 3, 4, 4, 3, 1, 4, 1, 2, 3...
                                                               <chr> "Female", "Male", "Male", "Female", "Male", "...
## $ gender
## $ job_involvement
                                                                <dbl> 3, 2, 2, 3, 3, 3, 4, 3, 2, 3, 4, 2, 3, 3, 2...
## $ job level
                                                                <dbl> 2, 2, 1, 1, 1, 1, 1, 1, 3, 2, 1, 2, 1, 1, 1...
## $ job_role
                                                                <chr> "Sales Executive", "Research Scientist", "L...
## $ job satisfaction
                                                                <dbl> 4, 2, 3, 3, 2, 4, 1, 3, 3, 3, 2, 3, 3, 4, 3...
                                                                <chr> "Single", "Married", "Single", "Married", "...
## $ marital_status
## $ monthly income
                                                                <dbl> 5993, 5130, 2090, 2909, 3468, 3068, 2670, 2...
## $ num companies worked
                                                                <dbl> 8, 1, 6, 1, 9, 0, 4, 1, 0, 6, 0, 0, 1, 0, 5...
## $ over_time
                                                                <chr> "Yes", "No", "Yes", "Yes", "No", "No", "Yes...
## $ percent salary hike
                                                                <dbl> 11, 23, 15, 11, 12, 13, 20, 22, 21, 13, 13,...
## $ performance_rating
                                                                <dbl> 3, 4, 3, 3, 3, 4, 4, 4, 3, 3, 3, 3, 3...
## $ relationship satisfaction
                                                               <dbl> 1, 4, 2, 3, 4, 3, 1, 2, 2, 2, 3, 4, 4, 3, 2...
## $ stock_option_level
                                                                <dbl> 0, 1, 0, 0, 1, 0, 3, 1, 0, 2, 1, 0, 1, 1, 0...
                                                               <dbl> 8, 10, 7, 8, 6, 8, 12, 1, 10, 17, 6, 10, 5,...
## $ total working years
## $ training_times_last_year
                                                               <dbl> 0, 3, 3, 3, 3, 2, 3, 2, 2, 3, 5, 3, 1, 2, 4...
## $ work life balance
                                                               <dbl> 1, 3, 3, 3, 3, 2, 2, 3, 3, 2, 3, 3, 2, 3, 3...
## $ years at company
                                                                <dbl> 6, 10, 0, 8, 2, 7, 1, 1, 9, 7, 5, 9, 5, 2, ...
## $ years_in_current_role
                                                                <dbl> 4, 7, 0, 7, 2, 7, 0, 0, 7, 7, 4, 5, 2, 2, 2...
## $ years_since_last_promotion <dbl> 0, 1, 0, 3, 2, 3, 0, 0, 1, 7, 0, 0, 4, 1, 0...
                                                                <dbl> 5, 7, 0, 0, 2, 6, 0, 0, 8, 7, 3, 8, 3, 2, 3...
## $ years_with_curr_manager
                                                                <chr> "Yes", "No", "Yes", "No", "No"
## $ attrition
                                                                <dbl> 1, 2, 4, 5, 7, 8, 10, 11, 12, 13, 14, 15, 1...
## $ employee number
```

```
bio <- data %>% clean_names() %>% na.omit() %>%
  mutate(attrition = factor(attrition))

summary(bio)
```

```
##
         age
                    business_travel
                                         department
                                                            distance from home
##
   Min.
           :18.00
                    Length: 1470
                                        Length: 1470
                                                            Min.
                                                                   : 1.000
##
    1st Qu.:30.00
                    Class :character
                                        Class :character
                                                            1st Qu.: 2.000
   Median :36.00
                    Mode :character
                                        Mode :character
                                                            Median : 7.000
##
##
   Mean
           :36.92
                                                            Mean
                                                                    : 9.193
    3rd Qu.:43.00
                                                            3rd Qu.:14.000
##
##
   Max.
           :60.00
                                                            Max.
                                                                   :29.000
##
      education
                    education field
                                        environment satisfaction
                                                                     gender
##
   Min.
           :1.000
                    Length: 1470
                                        Min.
                                                :1.000
                                                                  Length: 1470
    1st Qu.:2.000
##
                    Class :character
                                        1st Qu.:2.000
                                                                  Class:character
   Median :3.000
                                        Median :3.000
##
                    Mode :character
                                                                  Mode :character
    Mean
           :2.913
                                        Mean
                                               :2.722
##
##
    3rd Qu.:4.000
                                        3rd Qu.:4.000
                                        Max.
   Max.
           :5.000
                                               :4.000
##
##
    job_involvement
                      job_level
                                       job_role
                                                         job_satisfaction
##
   Min.
           :1.00
                    Min.
                           :1.000
                                     Length: 1470
                                                         Min.
                                                                :1.000
    1st Qu.:2.00
                    1st Qu.:1.000
##
                                     Class :character
                                                         1st Qu.:2.000
   Median :3.00
                    Median :2.000
                                                         Median :3.000
##
                                     Mode :character
   Mean
           :2.73
                    Mean
                            :2.064
                                                         Mean
                                                                :2.729
##
##
    3rd Qu.:3.00
                    3rd Qu.:3.000
                                                         3rd Qu.:4.000
##
   Max.
           :4.00
                    Max.
                            :5.000
                                                         Max.
                                                                :4.000
    marital_status
##
                        monthly_income
                                        num_companies_worked over_time
                              : 1009
    Length: 1470
##
                       Min.
                                        Min.
                                               :0.000
                                                              Length: 1470
##
    Class :character
                       1st Ou.: 2911
                                        1st Qu.:1.000
                                                              Class :character
                       Median : 4919
##
    Mode :character
                                        Median :2.000
                                                              Mode :character
##
                       Mean
                              : 6503
                                        Mean
                                               :2.693
##
                        3rd Ou.: 8379
                                        3rd Ou.:4.000
                               :19999
##
                       Max.
                                        Max.
                                                :9.000
    percent_salary_hike performance_rating relationship_satisfaction
##
##
    Min.
           :11.00
                        Min.
                                :3.000
                                            Min.
                                                    :1.000
    1st Qu.:12.00
##
                        1st Qu.:3.000
                                            1st Qu.:2.000
   Median :14.00
##
                        Median :3.000
                                            Median :3.000
           :15.21
##
    Mean
                        Mean
                                :3.154
                                            Mean
                                                    :2.712
    3rd Qu.:18.00
                        3rd Qu.:3.000
                                            3rd Qu.:4.000
##
           :25.00
                        Max.
                                :4.000
                                                    :4.000
##
   Max.
                                            Max.
##
    stock_option_level total_working_years training_times_last_year
##
    Min.
           :0.0000
                       Min.
                               : 0.00
                                            Min.
                                                    :0.000
    1st Qu.:0.0000
                        1st Qu.: 6.00
                                            1st Qu.:2.000
##
                                            Median :3.000
##
   Median :1.0000
                       Median :10.00
##
   Mean
           :0.7939
                       Mean
                               :11.28
                                            Mean
                                                    :2.799
##
    3rd Qu.:1.0000
                        3rd Qu.:15.00
                                            3rd Qu.:3.000
    Max.
           :3.0000
                       Max.
                               :40.00
                                            Max.
                                                    :6.000
##
##
    work_life_balance years_at_company years_in_current_role
##
    Min.
           :1.000
                      Min.
                              : 0.000
                                        Min. : 0.000
    1st Qu.:2.000
                      1st Qu.: 3.000
                                        1st Qu.: 2.000
##
   Median :3.000
                      Median : 5.000
                                        Median : 3.000
##
##
   Mean
           :2.761
                      Mean
                              : 7.008
                                        Mean
                                               : 4.229
##
    3rd Qu.:3.000
                      3rd Qu.: 9.000
                                        3rd Qu.: 7.000
                              :40.000
##
           :4.000
                      Max.
                                        Max.
                                               :18.000
    years_since_last_promotion years_with_curr_manager attrition employee_number
##
                                       : 0.000
##
    Min.
           : 0.000
                                Min.
                                                         No :1233
                                                                    Min.
                                                                            :
                                                                                1.0
                                                         Yes: 237
    1st Qu.: 0.000
                                1st Qu.: 2.000
                                                                     1st Qu.: 491.2
```

```
## Median : 1.000
                                                                    Median :1020.5
                                Median : 3.000
           : 2.188
## Mean
                                Mean
                                       : 4.123
                                                                    Mean
                                                                            :1024.9
   3rd Qu.: 3.000
                                3rd Ou.: 7.000
                                                                    3rd 0u.:1555.8
##
           :15.000
                                Max.
                                       :17.000
                                                                    Max.
                                                                            :2068.0
## Max.
```

```
#What is the attrition rate for employees at BI? (A rate, remember, is expressed as a pr
oportion.)
# Calculate overall attrition rate.

#For Attrition (Employees leaving)
bio %>%
   summarize(attrition = mean(attrition =="Yes"))
```

```
## # A tibble: 1 × 1
## attrition
## <dbl>
## 1 0.161
```

```
#For Attrition (Employees Staying)
bio %>%
summarize(attrition = mean(attrition == 'No'))
```

```
## # A tibble: 1 × 1
## attrition
## <dbl>
## 1 0.839
```

```
#237/(1233 + 237)
#1233/(1233 + 237)
```

The attrition rate for employees leaving Bioimplants is 0.16 The majority class for attrition is No as that is 0.84 which means that more employees stay than leave.

#Create a summary table of conditional attrition rates by department and job role. (The table should have 3 columns: department, job role, and the calculated conditional attrit ion rate.) Sort this table by attrition rate in descending order.

```
bio %>% group_by(department, job_role) %>%
  summarize(attrition = mean(attrition == 'Yes')) %>%
  arrange(desc(attrition))
```

```
## `summarise()` has grouped output by 'department'. You can override using the
## `.groups` argument.
```

```
## # A tibble: 11 × 3
## # Groups:
               department [3]
##
      department
                             job_role
                                                        attrition
      <chr>
                             <chr>
                                                            <dbl>
##
##
   1 Sales
                             Sales Representative
                                                           0.398
   2 Research & Development Laboratory Technician
                                                           0.239
##
##
   3 Human Resources
                             Human Resources
                                                           0.231
## 4 Sales
                             Sales Executive
                                                           0.175
##
   5 Research & Development Research Scientist
                                                           0.161
  6 Research & Development Manufacturing Director
                                                           0.0690
##
  7 Research & Development Healthcare Representative
##
                                                           0.0687
## 8 Research & Development Manager
                                                           0.0556
  9 Sales
                             Manager
                                                           0.0541
## 10 Research & Development Research Director
                                                           0.025
## 11 Human Resources
                             Manager
```

Note: The simplest possible classification model would be to use the attrition majority class—"Yes" or "No"—as the prediction. This is called "majority class" prediction. The in—sample accuracy of the majority class model is simply the proportion of the majority class. This is an important performance benchmark.

The sales department with the job role as a representative has the highest attrition rate of 0.40.

The research & development department with the job role as a Laboratory Technician has the second highest attrition rate of 0.24.

The human resources department with the job role being involved in HR has the third highest attrition rate of 0.23.

Q2

```
##
## Call:
## glm(formula = ifelse(attrition == "Yes", 1, 0) \sim . – employee_number,
      family = binomial, data = bio)
##
##
## Coefficients:
##
                                     Estimate Std. Error z value Pr(>|z|)
## (Intercept)
                                   -1.060e+01 3.836e+02 -0.028 0.977965
## age
                                   -3.133e-02 1.352e-02 -2.317 0.020478 *
## business travelTravel Frequently 1.925e+00 4.102e-01 4.692 2.70e-06 ***
## business_travelTravel_Rarely
                                    1.041e+00 3.781e-01
                                                           2.752 0.005919 **
## departmentResearch & Development
                                                           0.033 0.973411
                                    1.279e+01 3.836e+02
## departmentSales
                                    1.261e+01 3.836e+02
                                                           0.033 0.973777
## distance from home
                                    4.584e-02 1.073e-02 4.271 1.95e-05 ***
                                    3.184e-03 8.745e-02
                                                           0.036 0.970961
## education
## education fieldLife Sciences
                                   -7.910e-01 8.030e-01 -0.985 0.324577
## education fieldMarketing
                                   -3.666e-01 8.522e-01 -0.430 0.667048
## education_fieldMedical
                                   -8.939e-01 8.025e-01 -1.114 0.265365
## education fieldOther
                                   -8.716e-01 8.614e-01 -1.012 0.311602
## education_fieldTechnical Degree
                                    1.182e-01 8.207e-01
                                                           0.144 0.885452
## environment satisfaction
                                   -4.334e-01 8.268e-02 -5.242 1.59e-07 ***
                                    3.879e-01 1.839e-01
## genderMale
                                                           2.109 0.034939 *
## job involvement
                                   -5.312e-01 1.222e-01 -4.348 1.37e-05 ***
## job_level
                                   -7.592e-02 3.147e-01 -0.241 0.809386
## job roleHuman Resources
                                    1.402e+01 3.836e+02
                                                           0.037 0.970841
## job_roleLaboratory Technician
                                    1.492e+00 4.833e-01
                                                           3.087 0.002024 **
## job_roleManager
                                    3.909e-01 8.867e-01
                                                           0.441 0.659319
## job_roleManufacturing Director
                                    2.584e-01 5.301e-01
                                                           0.487 0.625962
## job_roleResearch Director
                                   -1.051e+00 1.002e+00 -1.049 0.294010
## job roleResearch Scientist
                                    5.535e-01 4.943e-01
                                                         1.120 0.262804
## job_roleSales Executive
                                    1.202e+00 1.126e+00
                                                           1.068 0.285482
## job_roleSales Representative
                                    2.144e+00 1.180e+00
                                                           1.817 0.069265 .
## job satisfaction
                                   -4.184e-01 8.118e-02 -5.154 2.55e-07 ***
## marital statusMarried
                                                           1.209 0.226602
                                    3.213e-01 2.657e-01
                                                           3.372 0.000746 ***
## marital_statusSingle
                                    1.160e+00 3.439e-01
## monthly_income
                                    8.216e-06 8.116e-05
                                                           0.101 0.919373
## num companies worked
                                    1.935e-01 3.868e-02
                                                           5.002 5.68e-07 ***
## over timeYes
                                    1.970e+00 1.929e-01 10.211 < 2e-16 ***
                                   -2.192e-02 3.907e-02 -0.561 0.574786
## percent_salary_hike
## performance_rating
                                    1.068e-01 3.966e-01
                                                           0.269 0.787631
## relationship_satisfaction
                                   -2.571e-01 8.240e-02 -3.120 0.001808 **
## stock option level
                                   -2.087e-01 1.568e-01 -1.331 0.183054
## total_working_years
                                   -6.131e-02 2.940e-02 -2.085 0.037031 *
## training times last year
                                   -1.918e-01 7.304e-02 -2.626 0.008633 **
                                   -3.633e-01 1.234e-01 -2.943 0.003249 **
## work_life_balance
                                    9.443e-02 3.892e-02
                                                         2.426 0.015257 *
## years_at_company
## years_in_current_role
                                   -1.518e-01 4.521e-02 -3.357 0.000789 ***
                                    1.780e-01 4.205e-02
                                                           4.234 2.30e-05 ***
## years_since_last_promotion
## years with curr manager
                                   -1.346e-01 4.707e-02 -2.859 0.004253 **
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
```

```
## (Dispersion parameter for binomial family taken to be 1)
##
## Null deviance: 1298.58 on 1469 degrees of freedom
## Residual deviance: 860.85 on 1428 degrees of freedom
## AIC: 944.85
##
## Number of Fisher Scoring iterations: 14
```

```
# Report accuracy for this model with a decision threshold of .5. (Accuracy is defined a
s the proportion of correct predictions.)
predict(logistic_bio, type = 'response') %>% head()
```

```
## 1 2 3 4 5 6
## 0.71708957 0.01524084 0.67736633 0.14476907 0.34904441 0.06889458
```

```
ifelse(predict(logistic_bio, type = 'response') > .5, 'Yes', 'No') %>% head()
```

```
## 1 2 3 4 5 6
## "Yes" "No" "Yes" "No" "No"
```

```
(ifelse(predict(logistic_bio, type = 'response') > .5, 'Yes', 'No') == bio$attrition) %
>% mean()
```

```
## [1] 0.892517
```

Comment on whether the model offers an improvement over predicting with the majority c lass.

The coefficients of the model is expressed in log odds due to logistical regression.

The model offers an improvement over predicting with just the majority class since it analyzes all the predictors in relation to attrition. The majority class prediction was 0.84 which was to not leave the company. In comparison the logistic model with an accuracy of 0.89 is doing better than the majority class prediction.

Q3

```
# The upside of standardizing inputs by centering and scaling is that it allows you to c
ompare coefficient effect sizes easily—they are all on the same scale. (The downside is
that they are no longer scaled in the original units, and interpretation changes.) Even
though the coefficients are expressed in log odds in this case, after standardization th
ey can still be compared for effect sizes on a relative basis.
# There are a lot of coefficients to type into the model formula. A shortcut to automati
cally include all the predictors in the dataset is ., as in: glm(target \sim ., family = bi
nomial, data = \dots). However, this shortcut doesn't allow you to standardize also. The e
asiest solution to create a new data set in which all the continuous variables are cente
red. For this a version of mutate() is useful: mutate_if(). The code would go like this:
# data %>%
              mutate_if(is.numeric, scale)
# In English: if the variable is numeric, then scale it.
# Notice that some of the standard errors and coefficients in the model above have explo
ded. (You can see this more easily if you adjust the number of digits printed in the out
put with options(scipen = 3).) The SEs for some of the department and job_role coefficie
nts are over 380. Why has this happened? Multicolinearity! Some of the levels of the dep
artment variable are correlated with levels in job role. For example, since most of the
people in the Human Resources department also have a job title of Human Resources, the i
nformation from department is redundant: by definition, if we know job_role we also know
department and vice versa. This is a textbook example of how multicollinearity makes inf
erence difficult—we can't compare the coefficients because some of them are wacky. The s
olution? Remove the redundant variable. Refit the model without department
bio scaled <- bio %>%
  mutate if(is.numeric, function(x) scale(x) %>% as.vector())
glimpse(bio scaled)
```

summary(bio scaled mod)

```
## Rows: 1,470
## Columns: 29
                                 <dbl> 0.44619856, 1.32191535, 0.00834016, -0.4295...
## $ age
                                 <chr> "Travel_Rarely", "Travel_Frequently", "Trav...
## $ business travel
## $ department
                                 <chr> "Sales", "Research & Development", "Researc...
## $ distance from home
                                 <dbl> -1.01056544, -0.14709966, -0.88721318, -0.7...
## $ education
                                 <dbl> -0.89138490, -1.86779013, -0.89138490, 1.06...
## $ education field
                                 <chr> "Life Sciences", "Life Sciences", "Other", ...
## $ environment_satisfaction
                                 <dbl> -0.6603060, 0.2545383, 1.1693826, 1.1693826...
                                 <chr> "Female", "Male", "Male", "Female", "Male",...
## $ gender
                                 <dbl> 0.379543, -1.025818, -1.025818, 0.379543, 0...
## $ job_involvement
## $ job level
                                 <dbl> -0.05776789, -0.05776789, -0.96115930, -0.9...
## $ job_role
                                 <chr> "Sales Executive", "Research Scientist", "L...
                                 <dbl> 1.1528613, -0.6606284, 0.2461164, 0.2461164...
## $ job satisfaction
                                 <chr> "Single", "Married", "Single", "Married", "...
## $ marital_status
## $ monthly_income
                                 <dbl> -0.1083127, -0.2916193, -0.9373347, -0.7633...
                                 <dbl> 2.1244130, -0.6778187, 1.3237753, -0.677818...
## $ num companies worked
## $ over_time
                                 <chr> "Yes", "No", "Yes", "Yes", "No", "No", "Yes...
## $ percent salary hike
                                 <dbl> -1.15016269, 2.12858163, -0.05724792, -1.15...
## $ performance_rating
                                 <dbl> -0.426085, 2.345353, -0.426085, -0.426085, ...
## $ relationship satisfaction
                                 <dbl> -1.5836393, 1.1910327, -0.6587487, 0.266142...
## $ stock_option_level
                                 <dbl> -0.9316973, 0.2419060, -0.9316973, -0.93169...
## $ total working years
                                 <dbl> -0.42149902, -0.16445544, -0.55002081, -0.4...
## $ training_times_last_year
                                 <dbl> -2.1712429, 0.1556541, 0.1556541, 0.1556541...
## $ work life balance
                                 <dbl> -2.4929720, 0.3379811, 0.3379811, 0.3379811...
## $ years at company
                                 <dbl> -0.164557109, 0.488341541, -1.143905083, 0....
## $ years_in_current_role
                                 <dbl> -0.06327437, 0.76473737, -1.16729002, 0.764...
## $ years_since_last_promotion <dbl> -0.67891464, -0.36858985, -0.67891464, 0.25...
                                 <dbl> 0.2457504, 0.8062671, -1.1555415, -1.155541...
## $ years_with_curr_manager
## $ attrition
                                 <fct> Yes, No, Yes, No, No, No, No, No, No, No, No, N...
## $ employee_number
                                 <dbl> -1.700704, -1.699043, -1.695721, -1.694060,...
```

```
# Which of the centered and scaled predictors has the largest effect size?
# Interpret the coefficient with the largest effect size. Since you are working with sta ndardized coefficients, the interpretation for continuous predictors will be: a 1 unit (that is, after scaling, a 1 standard deviation) increase in x is associated with a coef ficient-sized change in the log odds of y, on average, while holding the other predictor s constant. The coefficient represents the change in the log odds of the outcome associated with an increase from the reference level in the categorical variable.

bio_scaled_mod <- glm(attrition ~. -department -employee_number, data = bio_scaled, family = binomial)
```

```
##
## Call:
## glm(formula = attrition \sim . - department - employee_number, family = binomial,
       data = bio scaled)
##
##
## Coefficients:
##
                                     Estimate Std. Error z value Pr(>|z|)
## (Intercept)
                                                0.965177 -5.446 5.16e-08 ***
                                    -5.255992
## age
                                    -0.286685
                                                0.123481 - 2.322 0.020250 *
## business_travelTravel_Frequently 1.916549
                                                0.409938
                                                           4.675 2.94e-06 ***
## business_travelTravel_Rarely
                                                0.377867
                                                           2.725 0.006427 **
                                     1.029756
## distance from home
                                                           4.293 1.77e-05 ***
                                     0.373074
                                                0.086912
## education
                                                0.089633
                                                           0.021 0.983637
                                     0.001838
## education fieldLife Sciences
                                                0.756292 -0.842 0.399883
                                    -0.636669
## education_fieldMarketing
                                                0.805873 -0.261 0.793975
                                    -0.210456
## education_fieldMedical
                                    -0.745371
                                                0.756263 -0.986 0.324331
## education fieldOther
                                    -0.728186
                                                0.822241 -0.886 0.375827
                                                           0.339 0.734870
## education_fieldTechnical Degree
                                     0.263370
                                                0.777694
                                                0.090303 -5.235 1.65e-07 ***
## environment satisfaction
                                    -0.472694
## genderMale
                                     0.384540
                                                0.183942
                                                           2.091 0.036569 *
## job involvement
                                    -0.380629
                                                0.086838 -4.383 1.17e-05 ***
## job_level
                                    -0.091126
                                                0.348695 -0.261 0.793834
## job roleHuman Resources
                                     1.300441
                                                0.674242
                                                           1.929 0.053762 .
## job_roleLaboratory Technician
                                                0.483232
                                                           3.067 0.002161 **
                                     1.482158
## job roleManager
                                                0.786224
                                                           0.235 0.814362
                                     0.184607
## job roleManufacturing Director
                                     0.253002
                                                0.529989
                                                           0.477 0.633097
## job_roleResearch Director
                                    -1.030455
                                                0.998159 -1.032 0.301905
## job_roleResearch Scientist
                                     0.543235
                                                0.494240
                                                           1.099 0.271710
## job_roleSales Executive
                                                           2.283 0.022412 *
                                     1.018424
                                                0.446029
## job_roleSales Representative
                                     1.956923
                                                0.551146
                                                           3.551 0.000384 ***
## job_satisfaction
                                    -0.463738
                                                0.089445 -5.185 2.16e-07 ***
## marital_statusMarried
                                     0.318912
                                                0.265685
                                                           1.200 0.230008
## marital statusSingle
                                     1.144697
                                                0.343560
                                                           3.332 0.000863 ***
## monthly income
                                     0.042897
                                                0.381930
                                                           0.112 0.910572
## num_companies_worked
                                     0.486656
                                                0.096599
                                                           5.038 4.71e-07 ***
                                                0.193041 10.223 < 2e-16 ***
## over timeYes
                                     1.973530
                                                0.142665 -0.560 0.575212
## percent_salary_hike
                                    -0.079948
## performance_rating
                                     0.037690
                                                0.142885
                                                           0.264 0.791949
## relationship_satisfaction
                                    -0.276487
                                                0.088957 -3.108 0.001883 **
## stock_option_level
                                    -0.185089
                                                0.133146 -1.390 0.164491
                                                0.228213 - 2.110 0.034860 *
## total_working_years
                                    -0.481526
## training_times_last_year
                                                0.094064 - 2.591 0.009572 **
                                    -0.243712
## work_life_balance
                                    -0.257597
                                                0.087273 -2.952 0.003161 **
## years at company
                                     0.553308
                                                0.235679
                                                           2.348 0.018889 *
                                                0.163006 -3.304 0.000952 ***
## years_in_current_role
                                    -0.538649
                                                           4.301 1.70e-05 ***
## years_since_last_promotion
                                     0.579743
                                                0.134794
## years_with_curr_manager
                                    -0.469430
                                                0.168172 -2.791 0.005249 **
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
##
## (Dispersion parameter for binomial family taken to be 1)
```

```
## Null deviance: 1298.58 on 1469 degrees of freedom
## Residual deviance: 862.21 on 1430 degrees of freedom
## AIC: 942.21
##
## Number of Fisher Scoring iterations: 7
```

The coefficient with the largest positive effect size is OvertimeYes. OvertimeYes is when employees work more than 40 hours a week For every 1 unit increase in overtime which in this case is a 1 standard deviation increase (as the numeric variables were scaled) is associated with a change in attrition rate of: 1.97 log odds while holding all the other predictors constant.

The coefficient with the largest negative effect is for jobs that are for research directors. However, not every employees can be a research director. Therefore, the largest negative predictor which is reasonable is: Education field medical. It appears that those who studied in the medical field are less likely to leave by -0.75 log odds while holding all other predictors constant.

Q4

```
# Based on the above logistic regression model (and, specifically, on the coefficient wi
th the largest effect size that you identified above), how might company policy be chang
ed to reduce employee attrition?
#
# Describe your proposed policy change.
# Estimate and explain the change in churn probability associated with that policy chang
e.
```

Based on the logistic model, I recommend to remove the implementation of overtime.

```
# Current/Baseline attrition probability via Delta Method
base <- predict(logistic_bio, type = 'response') %>% mean() #0.16
base
```

```
## [1] 0.1612245
```

```
## [1] 0.1026007
```

The reduction in attrition by removing Overtime is approximately 6 points: .16 - .10 = .06