$$A_{\frac{1}{2}} = \begin{bmatrix} 3 & 2 & 1 \\ 1 & 1 & 1 \\ 1 & -3 & 0 \\ 2 & 3 & 1 \end{bmatrix}$$

$$\begin{bmatrix} 3 & 2 & 1 \\ 1 & 1 & 1 \\ 1 & -3 & 0 \\ 2 & 3 & 1 \end{bmatrix}$$
 smap with  $R_2$  
$$\begin{bmatrix} 1 & 1 & 1 \\ 3 & 2 & 1 \\ 1 & -3 & 0 \\ 2 & 3 & 1 \end{bmatrix}$$
 -3 $R_1$  \tag{0} -1 \, -2 \\ 0 \, -4 \, -1 \\ 0 \, 1 \, -1 \\ + R\_2 \\ 0 \, 0 \, -3 \\ + \frac{3}{4}R\_3

$$\begin{array}{c|cccc}
 & 1 & 1 & 1 \\
 & 0 & 1 & 2 \\
 & 0 & 0 & 1 \\
 & 0 & 0 & 0
\end{array}$$

ker 
$$(\bar{\Phi}) = [0,0,0]^{\top}$$
: all the column vectors of  $A_{\bar{\Phi}}$  are linearly independent.  
Im  $(\bar{\Phi}) = \{[(3n_1 + 2n_2 + n_3), (n_1 + n_2 + n_3), (n_1 - 3n_2), (2n_1 + 3n_2 + n_3)]^{\top} | n_1, n_2, n_3 \in \mathbb{R}\}$