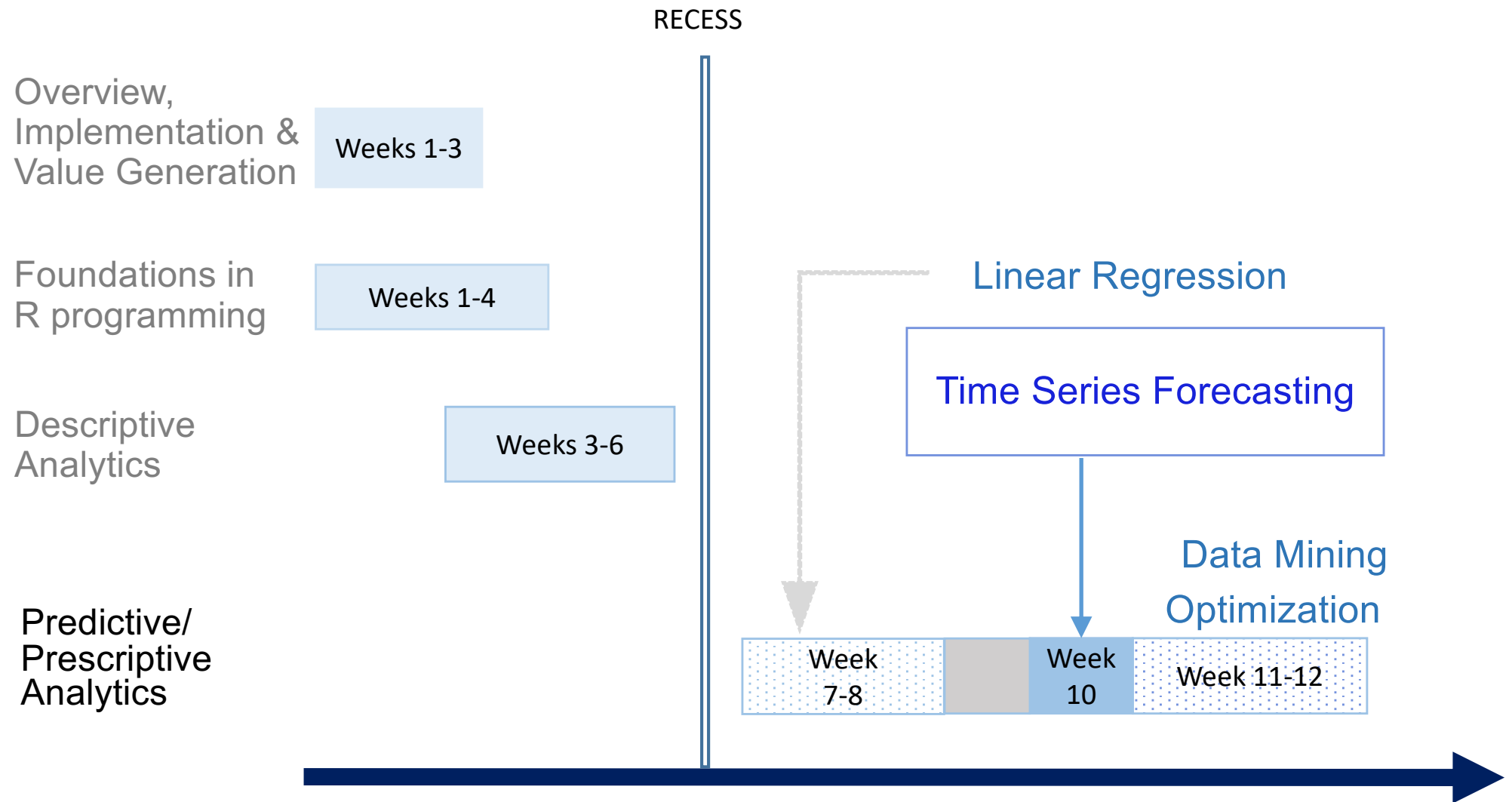


# Introduction to Business Analytics

*Time Series Forecasting*  
*Dr. Sharon Tan*

# Course Map



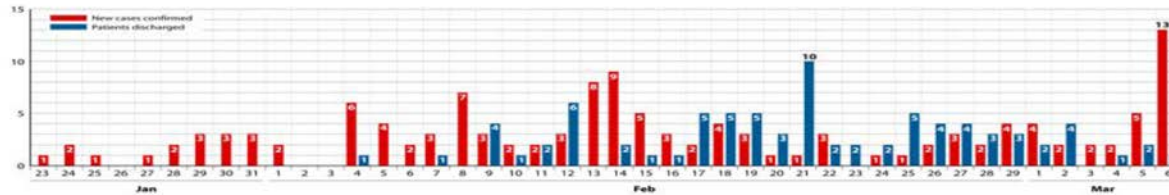
# Learning outcomes

- Understand concepts important to time-series modeling, such as trends, seasonality, lagged analysis
- Understand and be able to use simple time-series models such as the Moving Average, Exponential Smoothing, and Holt-Winters models

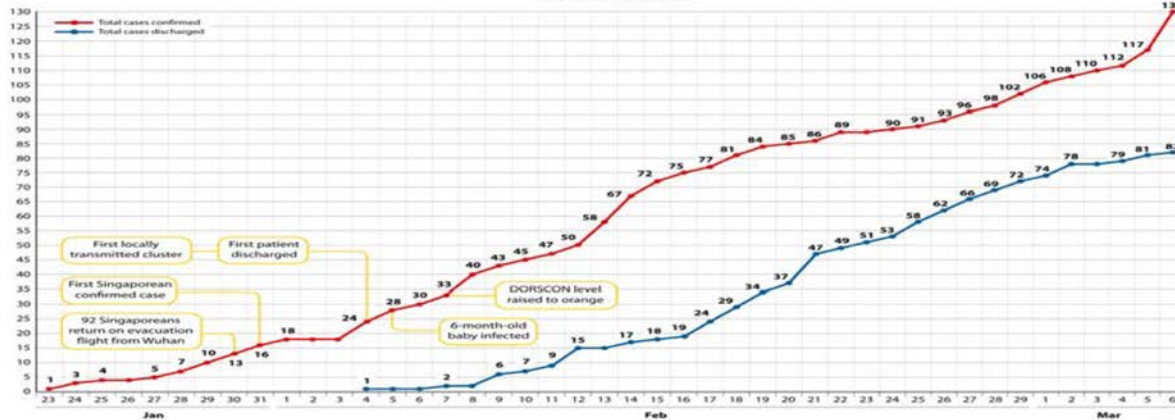


# Predictive Analytics over Time

COVID-19 IN SINGAPORE  
NEW CORONAVIRUS CASES CONFIRMED



TOTAL CASES

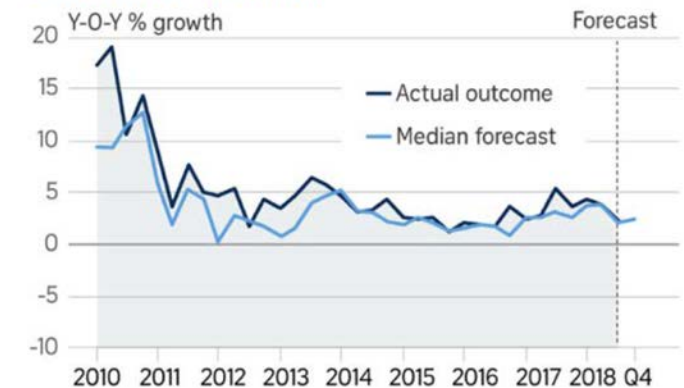


As of Mar 6  
Infographic by Raka Estrella Source: Ministry of Health



The economy is forecast to grow by 3.3% in 2018: MAS survey

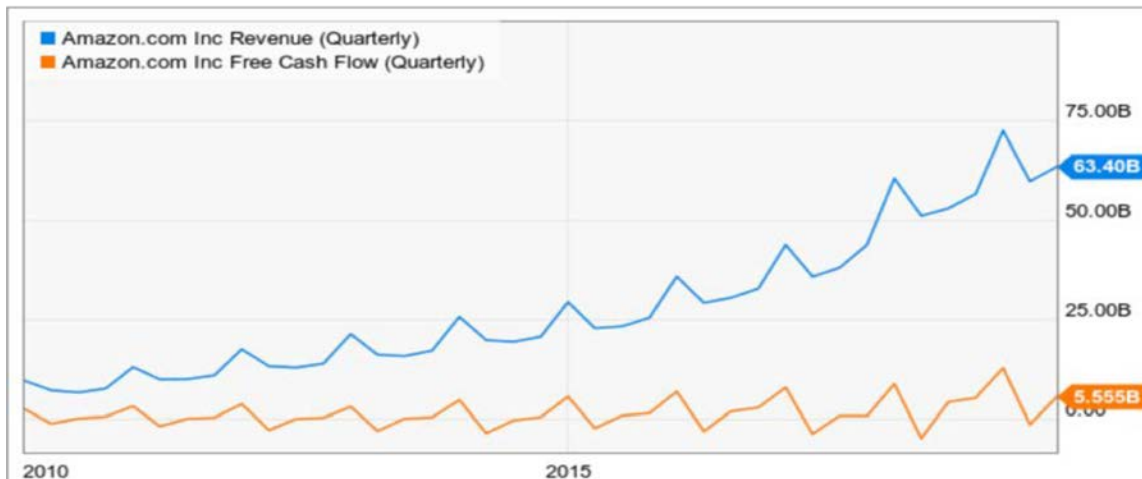
QUARTERLY GDP GROWTH



MEDIAN FORECASTS OF MACROECONOMIC INDICATORS

Key macroeconomic indicators year-on-year % change	Sept survey	Current survey
<b>GDP</b>	3.2	<b>3.3</b>
Manufacturing	7.6	<b>7.4</b>
Finance & insurance	6.7	<b>6.9</b>
Construction	-4.2	<b>-3.5</b>
Wholesale & retail trade	1.5	<b>1.3</b>
Accommodation & food services	2.9	<b>3.4</b>
Private consumption	2.8	<b>3.4</b>
Non-oil domestic exports	5.0	<b>6.2</b>

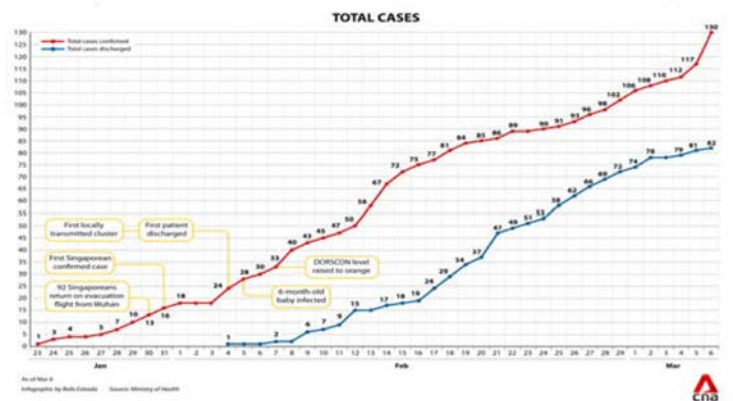
Source: MAS  
STRAITS TIMES GRAPHICS



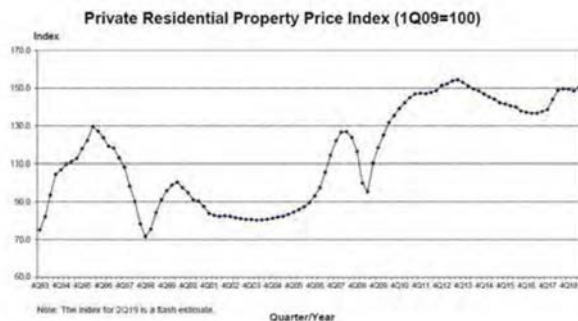
Oct 23 2019, 1:28PM EDT. Powered by YCHARTS

# Time series

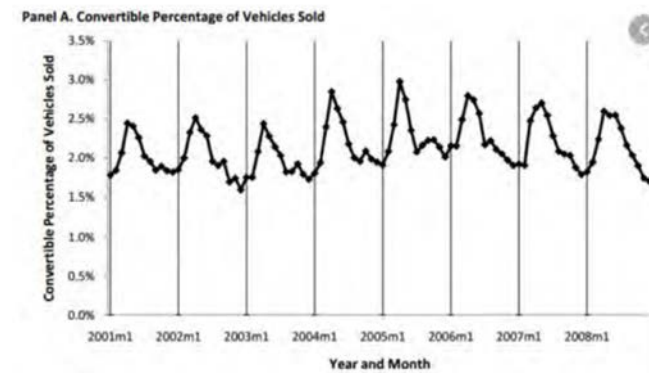
- **Time series:** stream of historical data such as daily attendance, weekly sales, etc..
- Values of a time series over T periods can be characterized as  $Y_t$ , for  $t=1,2,\dots,T$ .
- Time series can have one or more of the following:



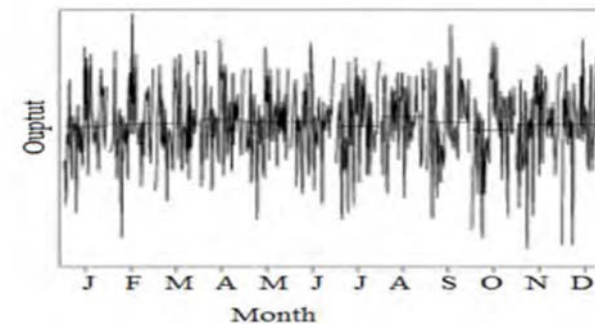
**Trends:** a gradual upward or downward movement of a time series over time



**Cyclical effects:** ups and downs over much longer time frame that do not have a fixed interval/length



**Seasonal effects:** an effect that occurs/repeats at a fixed time interval (e.g. day, week, monthly, year)



**Stationarity (stationary time series):** when statistical properties of the time series (e.g. mean, variance) do not change over time; time series only exhibit random behavior

# Time series models

- A Time series model can include many different types of predictors

The diagram shows the equation  $Y_t = b_0 + b_1 Y_{t-1} + b_2 X_t + \dots$ . A blue arrow points from the text 'Variables are indexed by time' to the  $Y_t$  term. A purple arrow points from the text 'Outcome variable at previous time-step(s)' to the  $Y_{t-1}$  term. A blue arrow points from the text 'Predictors/ Regressors at current (or other) time steps' to the  $X_t$  term.

$$Y_t = b_0 + b_1 Y_{t-1} + b_2 X_t + \dots$$

Variables are indexed by time

Outcome variable at previous time-step(s)

Predictors/ Regressors at current (or other) time steps

In the next few slides, we shall first focus on several forecasting models using only Y's at previous timesteps before we go onto using other regressors.

# Forecasting Models for Stationary Time Series

Two simple approaches useful over short time periods when trend, seasonal, or cyclical effects are not significant are

- 1) simple moving average
- 2) simple exponential smoothing

# Simple Moving Average

A k-period simple moving average model is:

$$\hat{Y}_{t+1} = \frac{1}{k} \left( Y_t + Y_{t-1} + \dots + Y_{t-(k-1)} \right)$$

- $\hat{Y}_{t+1}$ : Forecasted value for period  $t$
- $Y_t$  : Observed value in period  $t$
- $k$  : Average over most recent  $k$  periods

Smoothing method based on idea of averaging random fluctuations in the time series to identify underlying direction in which the time series is changing.

Assumes **future will be similar to recent past**

- In general this is called **Autocorrelation**: when a variable is correlated with itself over time

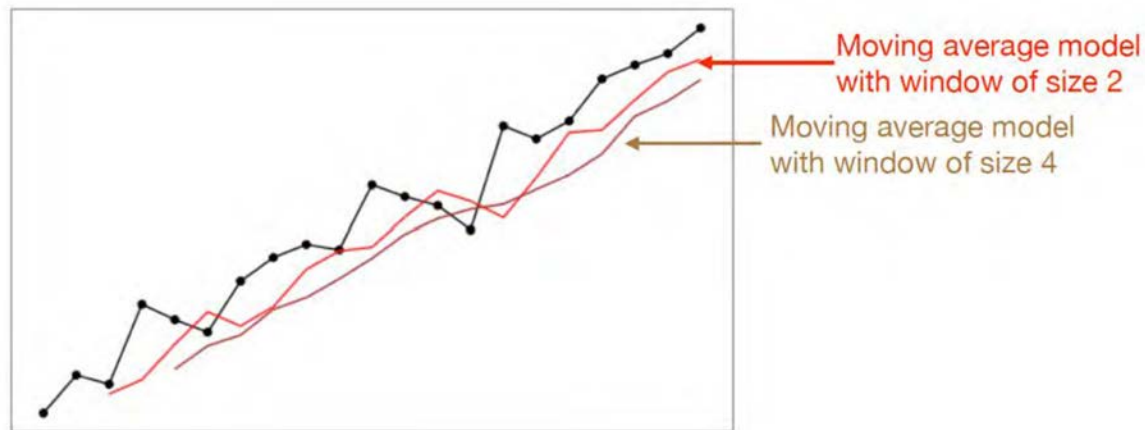
Simple method but has proven to be quite useful in stable environments such as inventory management; suitable for short-range forecasting



# Simple Moving Average

A k-period simple moving average model is:

$$\hat{Y}_{t+1} = \frac{1}{k} \left( Y_t + Y_{t-1} + \dots + Y_{t-(k-1)} \right)$$



Value of K is somewhat arbitrary but choice affects accuracy

larger K -> current forecast is more dependent on older data and not react as quickly to fluctuations in the time series; smaller K -> quicker the forecast response to changes in time series

larger K -> extreme values has less effect on forecasts

# Simple Moving Average

In R, there are several ways to calculate simple moving averages.

Here we use the **TTR** package:

Tablet Computer Sales (c.sales)

	Week	Units Sold	UnitPred
1	1	88	NA
2	2	44	NA
3	3	60	66.0
4	4	56	52.0
5	5	70	58.0
6	6	91	63.0
7	7	54	80.5
8	8	60	72.5
9	9	48	57.0
10	10	35	54.0
11	11	49	41.5
12	12	44	42.0
13	13	61	46.5
14	14	68	52.5
15	15	82	64.5
16	16	71	75.0
17	17	50	76.5

```
install.packages("TTR")
library(TTR)
SMA(c.sales$`Units Sold`, n=2)
c.sales$UnitPred<-dplyr::lag(SMA(c.sales$`Units Sold`, n=2),1)
```

**SMA ()**: this function computes the prediction for time  $t$ ,  
$$\hat{Y}_t = \frac{1}{n} (Y_t + Y_{t-1} + \dots + Y_{t-(n-1)})$$

**n**: number of windows, which is the  $k$  in the previous equation

To shift the prediction one time-step (or downward by one row in the table) to use it as prediction for next time-step, we use `dplyr::lag(x,1)` (`dplyr::lag(x)` also works as default lag is 1)

# Error Metrics & Forecast Accuracy

Mean Absolute Deviation	$\text{MAD} = \frac{1}{n} \sum_t^n  Y_t - \hat{Y}_t $
Mean Square Error	$\text{MSE} = \frac{1}{n} \sum_t^n (Y_t - \hat{Y}_t)^2$
Root Mean Square Error	$\text{RMSE} = \sqrt{\frac{1}{n} \sum_t^n (Y_t - \hat{Y}_t)^2}$
Mean Absolute Percentage Error	$\text{MAPE} = 100 \times \frac{1}{n} \sum_t^n \left  \frac{Y_t - \hat{Y}_t}{Y_t} \right $

MAD is less affected by extreme observations; preferred to MSE when extreme observations are rare & have no special meaning

MSE penalized larger errors - most commonly used

RMSE is in same units as data (allows more practical comparison compared to MSE)

MAPE is average of absolute errors divided by actual observation values, allowing for better relative comparison

There is no universal agreement on which is best.

Some of the R functions, such as HoltWinters() already does its own optimization to choose its parameters.

# Comparing Error Metrics

Going back to Tablet Computer Sales (c.sales)

	Week	Units Sold	UnitPred2	AbsDev2	SqErr2	AbsErr2	UnitPred3	AbsDev3	SqErr3	AbsErr3	UnitPred4	AbsDev4	SqErr4	AbsErr4
1	1	88	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
2	2	44	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
3	3	60	66.0	6.0	36.00	10.000000	NA	NA	NA	NA	NA	NA	NA	NA
4	4	56	52.0	4.0	16.00	7.142857	64.00000	8.0000000	64.0000000	14.2857143	NA	NA	NA	NA
5	5	70	58.0	12.0	144.00	17.142857	53.33333	16.6666667	277.7777778	23.8095238	62.00	8.00	64.0000	11.4285714
6	6	91	63.0	28.0	784.00	30.769231	62.00000	29.0000000	841.0000000	31.8681319	57.50	33.50	1122.2500	36.8131868
7	7	54	80.5	26.5	702.25	49.074074	72.33333	18.3333333	336.1111111	33.9506173	69.25	15.25	232.5625	28.2407407
8	8	60	72.5	12.5	156.25	20.833333	71.66667	11.6666667	136.1111111	19.4444444	67.75	7.75	60.0625	12.9166667
9	9	48	57.0	9.0	81.00	18.750000	68.33333	20.3333333	413.4444444	42.3611111	68.75	20.75	430.5625	43.2291667
10	10	35	54.0	19.0	361.00	54.285714	54.00000	19.0000000	361.0000000	54.2857143	63.25	28.25	798.0625	80.7142857
11	11	49	41.5	7.5	56.25	15.306122	47.66667	1.3333333	1.7777778	2.7210884	49.25	0.25	0.0625	0.5102041
12	12	44	42.0	2.0	4.00	4.545455	44.00000	0.0000000	0.0000000	0.0000000	48.00	4.00	16.0000	9.0909091
13	13	61	46.5	14.5	210.25	23.770492	42.66667	18.3333333	336.1111111	30.0546448	44.00	17.00	289.0000	27.8688525
14	14	68	52.5	15.5	240.25	22.794118	51.33333	16.6666667	277.7777778	24.5098039	47.25	20.75	430.5625	30.5147059
15	15	82	64.5	17.5	306.25	21.341463	57.66667	24.3333333	592.1111111	29.6747967	55.50	26.50	702.2500	32.3170732
16	16	71	75.0	4.0	16.00	5.633803	70.33333	0.6666667	0.4444444	0.9389671	63.75	7.25	52.5625	10.2112676
17	17	50	76.5	26.5	702.25	53.000000	73.66667	23.6666667	560.1111111	47.3333333	70.50	20.50	420.2500	41.0000000
			MAD= 13.63 MSE= 254.38 MAPE= 23.63				MAD= 14.86 MSE= 299.84 MAPE= 25.37				MAD= 16.13 MSE= 355.25 MAPE= 28.07			

k=2

k=3

k=4

Based on the error metrics, which is the best forecasting model?

# Simple Exponential Smoothing

An Exponential Smoothing Model is:

$$\begin{aligned}\hat{Y}_{t+1} &= (1-\alpha)\hat{Y}_t + \alpha Y_t \\ &= \hat{Y}_t + \alpha(Y_t - \hat{Y}_t)\end{aligned}$$

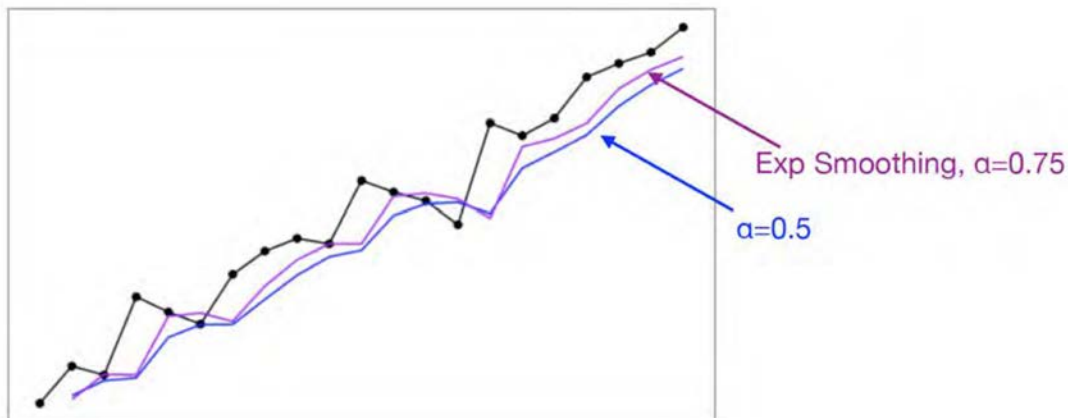
$\alpha$ : smoothing constant  $0 \leq \alpha \leq 1$

$\hat{Y}_t$ : Model prediction at previous time-step

Model can be predicted with just previous forecast ( $\hat{Y}_t$ ) and actual value ( $Y_t$ ), and choosing the smoothing constant ( $\alpha$ ).

The closer alpha ( $\alpha$ ) is to 1, the quicker the model responds to changes in the time series as it puts more weight on the actual current observation.

To begin, set  $\hat{Y}_1$  and  $\hat{Y}_2$  to be  $Y_1$ . Then choose the  $\alpha$  that produces the lowest error metrics.



Difference from SMA: ESM gives

- more weight to more recent values
- takes into account all past data



# Forecasting Models for Time Series with a Linear Trend

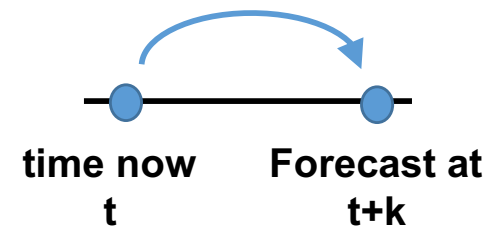
Unlike the single exponential smoothing model that cannot handle any trends or seasonality, the **double exponential smoothing model** can account for trends, using the following linear trend equation:

$$\hat{Y}_{t+k} = \overset{\text{"intercept"}}{a_t} + \overset{\text{"slope"}}{b_t}k$$

$a_t = \alpha \hat{Y}_t + (1 - \alpha)(\underbrace{a_{t-1} + b_{t-1}}_{\text{looks like } \hat{Y}_t})$

$b_t = \beta(\underbrace{a_t - a_{t-1}}_{\text{updated slope estimate}}) + (1 - \beta)\underbrace{b_{t-1}}_{\text{previous slope estimate}}$

**FYI ONLY: NO NEED TO MEMORIZE  
OR UNDERSTAND DERIVATION OF  
THE EQUATIONS**



## Interpretation:

“Intercept” ( $a_t$ ) is known as level component; is like the simple exponential model

“slope” ( $b_t$ ) is known as trend component

At each time-step, we are smoothing  $a_t$  and  $b_t$  using parameters  $\alpha$  (smoothing constant) and  $\beta$  (trend smoothing constant).

## Implementation:

Initialize  $a_1$  as  $Y_1$  and  $b_1$  as  $Y_2 - Y_1$

Vary  $\alpha$  and  $\beta$  and find best estimates of  $a_t$  and  $b_t$  for entire time series which can then be used for forecasting

# Forecasting Time Series with Seasonality

Holt-Winters models are similar to exponential smoothing models but it adds a 3<sup>rd</sup> smoothing parameter (gamma) that can smooth out seasonality.

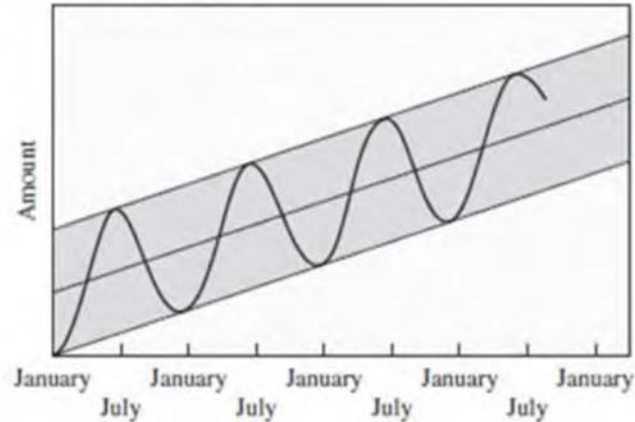
In R, the **Holt-Winters () function** can do all 3 types of exponential smoothing:

```
HoltWinters(x, alpha, beta, gamma, ...)
```

Method	Trend	Seasonality	Parameters	R Function
Simple Exponential Smoothing	No	No	$\alpha$	HoltWinters(x, beta=FALSE, gamma=FALSE)
Double Exponential Smoothing	Yes	No	$\alpha$ , $\beta$ (trend)	HoltWinters(x, gamma=FALSE)
Holt-Winters (Triple Exponential Smoothing)	Yes	Yes	$\alpha$ , $\beta$ (trend), $\gamma$ (seasonality)	HoltWinters(x)

# Additive vs Multiplicative Seasonality

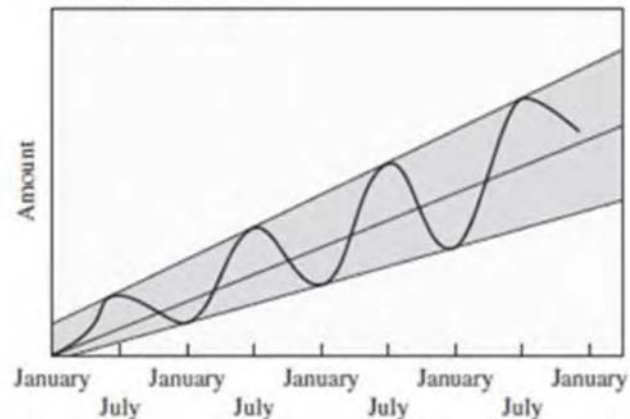
Additive seasonal



## Additive seasonality:

seasonality is relatively stable (amplitude does not change over time)

Multiplicative seasonal



## Multiplicative seasonality:

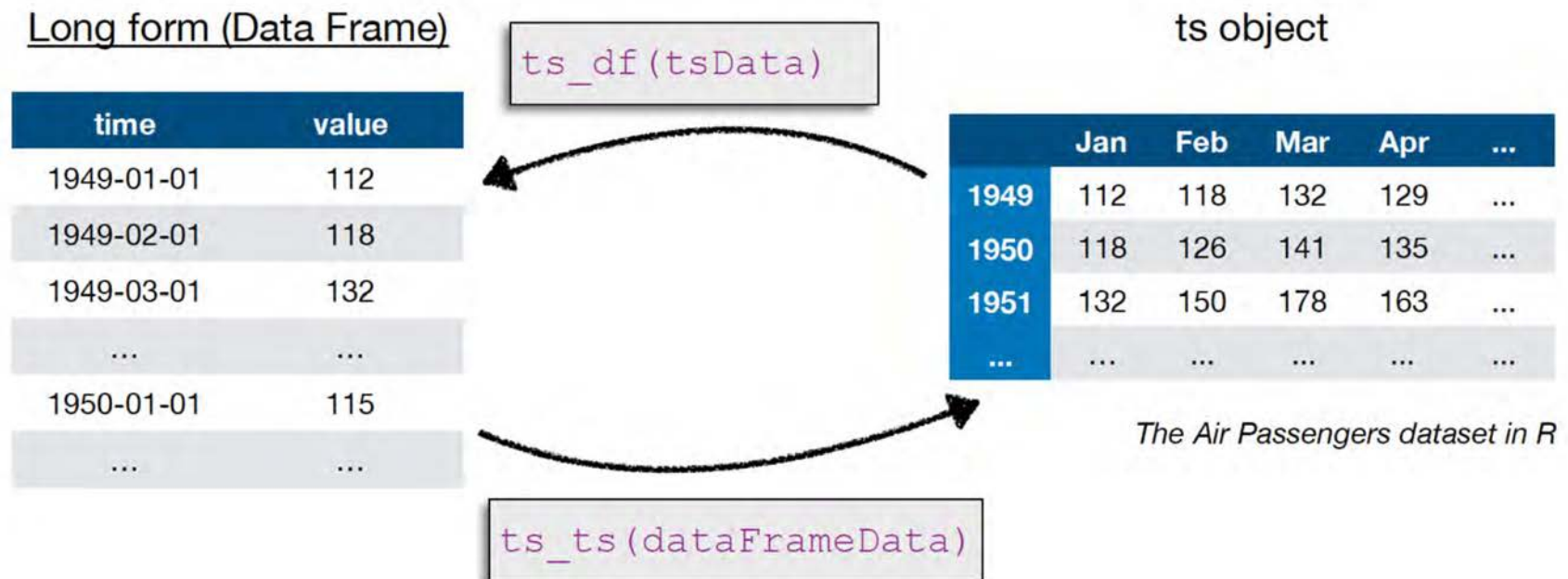
amplitude of time series increases or decreases over time

R's default seasonality is additive. You can use parameter, `seasonal = "multiplicative"` if you want to specify as multiplicative

# Running HoltWinters: Preparation

**R's HoltWinters()** expects a ts (time series) object, not a data frame. To convert your dataframe to a ts objective (and vice versa), you can use packages like **tsbox**

```
install.packages("tsbox")  
library(tsbox)
```



# Running HoltWinters: Preparation

**R's HoltWinters()** expects a ts (time series) object, not a data frame. To convert your vector/dataframe to a ts objective, you can also use the ts() function.

```
ts(x, start=, end=, frequency= )
```

*Tablet Computer Sales*

Week	Units Sold
1	88
2	44
3	60
4	56
5	70
6	91
7	54
8	60
9	48
10	35
11	49
12	44
13	61
14	68
15	82
16	71
17	50

1 to 17 of 17 entries, 2 total columns

start: time of first observation

end: time of last observation

frequency: number of observations per unit time (eg if a year is one unit of time, then 1=annual, 4=quarterly, 12=monthly, 56=weekly, etc.)

## Example:

```
tabletdf<-Tablet_Computer_Sales  
csale.ts<-ts(tabletdf,start=1,end=17,freq=1)
```

frequency set to 1 to treat a week as one unit of time



# Running HoltWinters: Example 1

```
# Using AirPassengers dataset, which is already a ts object
> dataset (AirPassengers)
> hw1<-HoltWinters(AirPassengers)
> hw1 # chart can be produced by calling plot(hw1)
```

Holt-Winters exponential smoothing with trend and additive seasonal component.

Call:

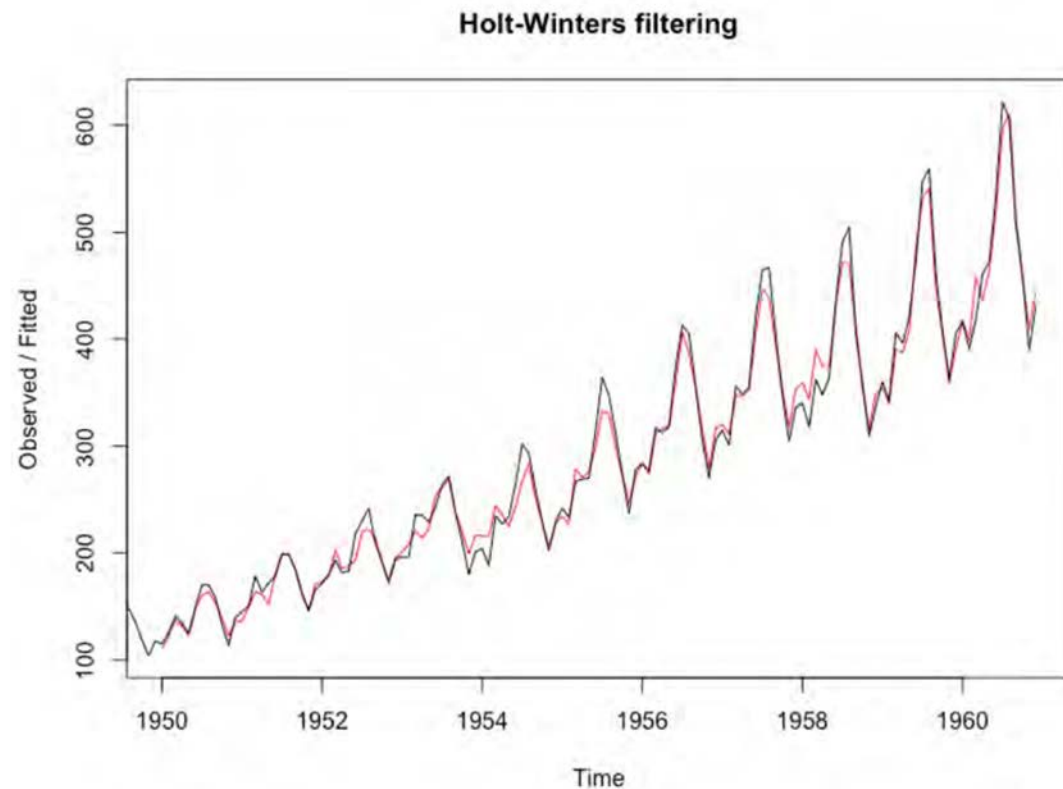
```
HoltWinters(x = AirPassengers)
```

Smoothing parameters:

```
alpha: 0.2479595
beta : 0.03453373
gamma: 1
```

Coefficients:

```
      [,1]
a 477.827781
b   3.127627
s1 -27.457685
s2 -54.692464
s3 -20.174608
s4  12.919120
s5  18.873607
s6  75.294426
s7 152.888368
s8 134.613464
s9  33.778349
s10 -18.379060
s11 -87.772408
s12 -45.827781
```

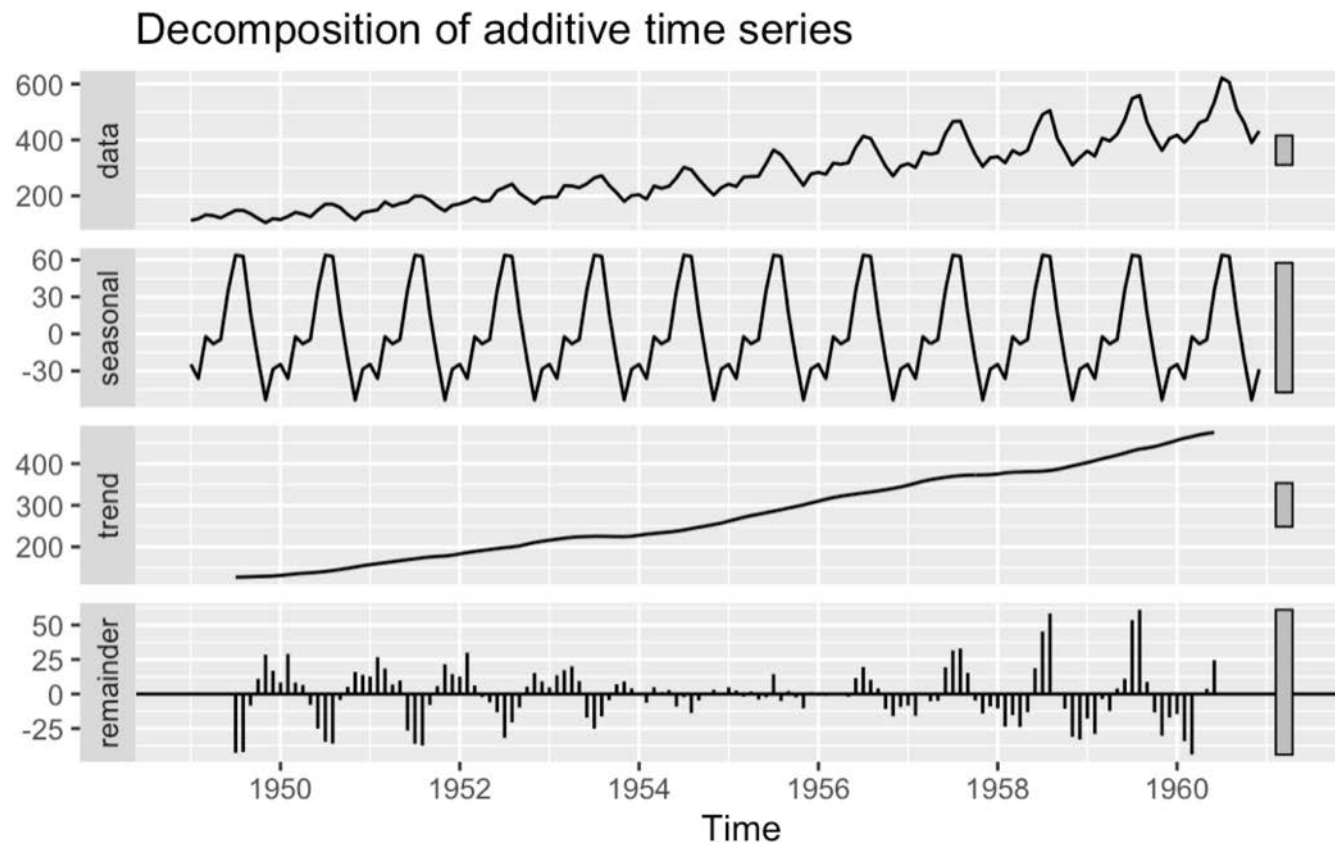


red = fitted

# Running HoltWinters: Example 1

In R, you can also use `decompose()` function to decompose a time series into seasonal, trend and irregular components using moving averages.

```
autoplot(decompose(AirPassengers))
```

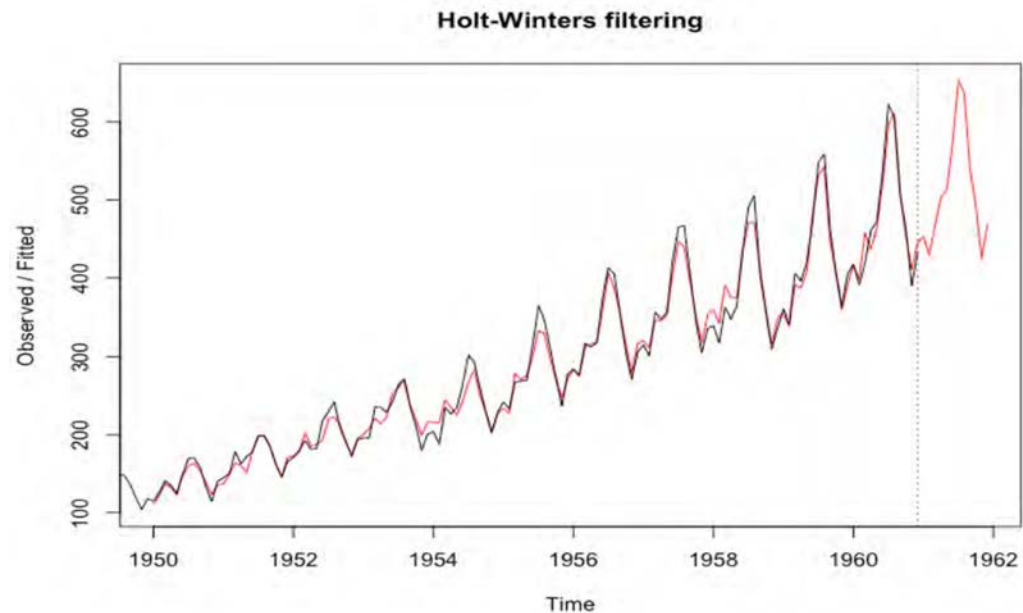


# Running HoltWinters: Example 1

To use the model to make a forecast, say for next 12 periods, we use the predict () function

```
hw_pred<-predict(hw1, n.ahead=12) #  
# hw_pred<-forecast(hw1,h=12) # uses forecast package  
plot(hw1, hw_pred)
```

```
> hw_pred  
      Jan      Feb      Mar      Apr      May      Jun      Jul      Aug      Sep  
1961 453.4977 429.3906 467.0361 503.2574 512.3395 571.8880 652.6095 637.4623 539.7548  
      Oct      Nov      Dec  
1961 490.7250 424.4593 469.5315
```



# Running HoltWinters: Example 2

dfHW2

	time	value
1	2000	-0.4420807
2	2001	0.9913492
3	2002	5.6069801
4	2003	4.1453902
5	2004	2.8014861
6	2005	3.2785145
7	2006	5.5658076
8	2007	6.5511773
9	2008	7.3827338
10	2009	9.3783352
11	2010	8.6621183
12	2011	11.6535249
13	2012	10.1436924
14	2013	12.6635982
15	2014	14.5660935
16	2015	15.2000045
17	2016	17.2062843
18	2017	16.9143398
19	2018	18.7554120
20	2019	20.6286540
21	2020	18.9635692

ts\_ts(dfHW2)

```
> tsHW2
Time Series:
Start = 2000
End = 2020
Frequency = 1
[1] -0.4420807  0.9913492  5.6069801  4.1453902  2.8014861  3.2785145
[7]  5.5658076  6.5511773  7.3827338  9.3783352  8.6621183 11.6535249
[13] 10.1436924 12.6635982 14.5660935 15.2000045 17.2062843 16.9143398
[19] 18.7554120 20.6286540 18.9635692
```

```
# example of a nonseasonal simulated data frame.
set.seed(1) # for reproducibility
dfHW2 = data.frame(time = seq(0,20) + 2000, # "Year"
value = seq(0,20) + rnorm(21,0,1.5))
tsHW2 = ts_ts(dfHW2) #convert to ts
HoltWinters(tsHW2, gamma=FALSE)
```

Holt-Winters exponential smoothing with trend and without seasonal component.

Call:

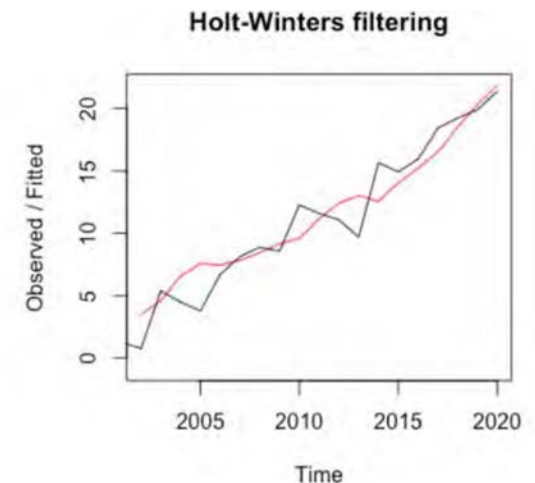
```
HoltWinters(x = tsHW2, gamma = FALSE)
```

Smoothing parameters:

alpha: 0.2005294

beta : 1

gamma: FALSE



Note here that if we try to fit a seasonal component and run `HoltWinters(tsHW2)`, R will return an error msg as shown below.

```
> HoltWinters(tsHW2)
```

```
Error in decompose(ts(x[1L:wind], start = start(x), frequency = f), seasonal) :
time series has no or less than 2 periods
```

# Regression-based forecasting

To model time-series data with seasonality  $Y_t = b_0 + b_1X_t + \dots + b_{k-1}X_{k-1}$

$X_1$  to  $X_{k-1}$  are dummy variables representing a seasonal categorical variable with  $k$  levels. Eg: For month variable with 12 levels, 11 dummy variables could be Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec (Jan is reference month).

To model time-series data with linear trend  $Y_t = b_0 + b_1\text{Time}$

Time is an interval variable, from 1 to  $n$ , for  $n$  period.

After fitting the regression model, insignificant variables will be dropped from the model. Final model is used for forecasting.

Example 1:

$\text{Flu} = b_0 + b_1\text{Year}$ ; fitted model is  $\text{Flu} = 345 + 10\text{Year}$

A forecast for year 20 would be  $\text{Flu} = 345 + 10 \times 20 = 545$

Example 2:

$\text{Flu} = b_0 + b_1\text{Spring} + b_2\text{Summer} + b_3\text{Fall} + b_4\text{Year}$

fitted model is  $\text{Flu} = 500 + 0.6 \times \text{Spring} + 0.5 \times \text{Summer} + 0.8 \times \text{Fall} + 10 \times \text{Year}$

Forecast for year 10, winter would be:

$\text{Flu} = 500 - 6 \times \text{Spring} - 10 \times \text{Summer} - 8 \times \text{Fall} + 10 \times \text{Year}$   
 $= 500 + 10 \times 10 = 600$



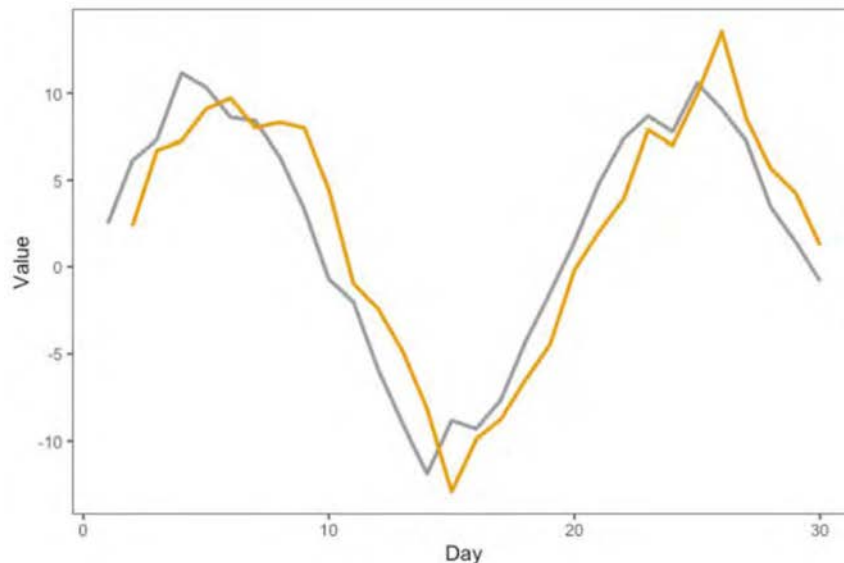
# Regression-based forecasting with Causal Variables

$$Y_t = b_0 + b_1 X_t$$

Sometimes  $X_t$  and  $Y_t$  may be correlated, but also offset in time.

- If changes in  $X_t$  precedes changes in  $Y_t$ , then the  $X$  variable is called a **leading** variable. It can also be considered a causal variable.
- Conversely, a variable that follows movements of other variables is called a **lagging** variable.

(If both tend to co-vary at the same time, these variables are **coincident**)



Which variable (gold or grey) is the leading variable, and which is the lagging variable?

# Regression-based forecasting

Examples:

Leading variable	Dependent variable
Covid-19 infection rate on day (t-lag)	Number of people vaccinated on day t
Advertising expenditure in period (t-lag)	Sales in period t
Time spent studying on day (t-lag)	Grade on exam day t

If X is a leading variable of Y  
(i.e., we expect X's at previous time points to impact Y at the current time),  
we can use lagged values of X (i.e.,  $X_{t-lag}$ ) to predict the current  $Y_t$ .

$$Y_t = b_0 + b_1 X_{t-1}$$

You can also regress a dependent variable against a past (lagged) version of itself:

$$\mathbf{Sales}_t = b_0 + b_1 \mathbf{Sales}_{t-1}$$

This is called an Autoregressive model (of order 1, or AR(1)).

# Summary

- Statistical time-series models are commonly used for forecasting problems. Moving-average models, exponential smoothing models, and regression-based forecasting are amongst the most popular but simple time-series models are mostly used for short- and medium-range forecasts while regression analyses is more popular for long-range forecasting.
- No one model is the best; Error metrics help to identify models with less prediction errors.
- Times series data can have trends, seasonality, and autocorrelation. Plotting the data can be useful in visualizing and identifying these.
- As statistical methods are unable to capture factors such as sudden shocks in the economy, a pandemic, large one-time orders, or intangible factors, managers tend to supplement these quantitative forecasting techniques with their qualitative judgement. Comparing quantitative forecasts to judgmental forecast is an important way to see if the quantitative forecasting approach is adding value in terms of improving forecasting.