Aaron R. Baggett, Ph.D.

Current Rank: Assistant Professor

Department: Psychology				College:	Humanities and	Sciences	
Evaluator : Use the "Criteria for Evaluating Faculty Performance" to assess the level of performance in each of the categories below. Level 1 ratings should be noted in the section below.							
Faculty : Use the "Criteria for Evaluating Faculty Performance" to assess your level of performance in the categories below. Please rate yourself in each category and provide support for any rating at Level 3 or 4. See the Criteria for additional explanation.							
CATEGORIE	CATEGORIES* LEVEL 1 LEVEL 2 LEVEL 3 LEVEL				LEVEL 4	Multiplier	Weighted Score
Teaching Effectiveness	s			\boxtimes		Level x 60	180
University Service						Level x 20	80
Professional Attainment					\boxtimes	Level x 20	80
						SCORE =	340
Evaluator's Exp	olanation o	f any l	Level 1 rating	s:			

* See "Criteria for Evaluating Faculty Performance".

Faculty Name:

GOAL ASSESSMENT for the previous 12 months (2017)

2017 Teaching Effectiveness Goal	Offer 7 out-of-class statistics lab sessions in either the late afternoons or early evenings during the spring and fall 2017 semesters each.	
Assessment	Offered 2.	

2017 University Service Goal	Continue organizing and implementing online curriculum change submission infrastructure.
Assessment	I believe Amy McGillivray and Elizabeth Webb are working with the current committee members on implementing an online curriculum change submissions system.

2017 Professional Attainment Goal	Present poster/paper at Association for Psychological Science.
Assessment	Baggett, A. R. (2017). Effects of pitch location and count on professional baseball umpires' ball/strike decisions. Association for Psychological
	Science, May 2017.

GOALS for the next 12 months (Develop at least one goal for each category)

2018 Teaching Effectiveness Goal	Continue creating comprehensive R statistics software tutorial library.
Intended Assessment Method	Video library will be uploaded to website for student use.

2018 University Service Goal	Combine UMHB Honors and Scholars' Day events into one.
Intended Assessment Method	Follow-up surveys and discussions with key stakeholders.

2018 Professional Attainment Goal	Present poster/paper at Association for Psychological Science.
Intended Assessment Method	Notification of acceptance will be provided.

Signatures:	
Dean:	Date:
Comments	
Provost:	Date:
Comments	
I have received and read this evaluation. I may a	ttach comments for inclusion in my personnel file.
Faculty Member	Date:
Routing:	
Original to Provost's office	
Signed copy to faculty member	

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GENERAL DESCRIPTION OF LEVELS OF PERFORMANCE

Level 1

• Performance was below expectations. Corrective measures are indicated.

Level 2

- Consistently meeting satisfactory levels of performance
- Continued performance at this level is acceptable for a favorable annual evaluation; however, promotion and tenure require levels of performance beyond Level 2. See University policies ACA 7.3.2 ("Tenure") and ACA 7.3.3 ("Promotion in Rank") for more information.
- All faculty should be able to attain this level of performance in each category

Level 3

- Performance is clearly and consistently above an acceptable level
- Performance was worthy of commendation in the category

Level 4

- Far exceeds normal requirements for the position
- Superior nature of performance is evident to anyone in a position to observe and evaluate it
- Performance approaches the maximum possible for the position
- Indicates unusual competence and excellence

TEACHING EFFECTIVENESS (60%)

TEACHING EFFECTIVENESS: LEVEL 1

A faculty member who is not consistently meeting the acceptable level of expectations for teaching effectiveness as identified in Level 2.

Areas of deficiency should be noted by the evaluator on the faculty evaluation form.

TEACHING EFFECTIVENESS: LEVEL 2

A faculty member who is consistently meeting the acceptable level of expectations for teaching effectiveness. A faculty member at Level 2 should be encouraged to strive for Level 3. Level 2 performance is characterized by achieving <u>all</u> of the following:

Content Expertise (must check all to achieve level 2)

	 Delivering up-to-date material on the subject taught.
	2. Receiving student evaluations where the overall composite average is in the Similar
	category or above on the IDEA instrument. No individual course (or courses) give evidence of serious problems.
Optiona	Il comments:

Course Management (must check all to achieve level 2)

	1.	Receiving acceptable levels of DFW rates and grade distributions in all courses taught.	
	2.	Preparing an appropriate syllabus that is posted on the LMS before the first meeting of the	
		class.	
	3.	Clearly explaining requirements for courses and carefully following them. Follows the policies	
		and calendar as set forth in the syllabus.	
	4.	Making effective use of class time. Regularly meeting with the class during the entire	
		scheduled time unless there are extenuating circumstances	
	5.	Submitting course grades and other course information in a timely manner	
	6.	Returning examinations and assignments with comments (if appropriate) in a timely manner	
Optiona	Optional comments:		

Instruc	tion	Delivery/Design (must check all to achieve level 2)
	1.	Being consistently prepared for classroom instruction (speaking to the topic area,
		demonstrating preparation through logical and informative lectures, class exercises, or use of
		other pedagogical tools/methods that engage students)
	2.	Incorporating library and technological resources into courses as appropriate
	3.	Communicating material effectively
	4.	Graded work reflects student performance. Aligning course content with testing and
		assessment (e.g., preparing quality exams that test students over what has been taught).
	5.	Achieving the outcomes of courses taught.
	6.	Overall, courses are conducive to student learning.
Option	al co	mments:
Studen	t-Foo	cus (must check all to achieve level 2)
	1.	Being available in his/her office during posted office hours
	2.	Consistently treating students with fairness and equity
	3.	Creating a classroom atmosphere of respect and civility.
	4.	Demonstrating an interest in student progress
	5.	Responding to inquiries within two business days.
П	6.	Stimulating student thinking. Incorporating pedagogical practices that engage students in
_		their learning (stimulating students to ask questions, use of case studies, debates, class
		presentations, strategic use of groups work, other participatory learning activities, other
		practices that promote active learning).
	7.	Timely response to GradesFirst requests. Regularly contacting students who are struggling
		with attendance or class performance.
Option	al co	mments:
Quality	lmp	rovement (must check all to achieve level 2)
П	1.	Using assessment results (i.e., results of student course evaluations, assessment of learning
_		outcomes, etc.) to modify courses, curriculum, or teaching methods.
	2.	Making an objective effort to improve teaching as evidenced by attendance of CELT meetings
_		on teaching, reading a recent book on pedagogy, or other clear, documented efforts to
		improve teaching

Optional comments:

TEACHING EFFECTIVENESS: LEVEL 3

The level of performance consistently elevates this faculty member above faculty whose performance is considered acceptable. Level 3 performance is marked by clear teaching effectiveness and demonstrated improvement in teaching.

Elements required to achieve Level 3 or above in teaching effectiveness (must be checked to continue):

\boxtimes	Meets all Level 2 teaching effectiveness requirements
\boxtimes	Using the GradeBook feature on the LMS to track student progress in all courses
Comments	

In addition to the required elements above for Level 3, *seven* of the elements below must be attained to achieve Level 3 teaching effectiveness:

Instructional Delivery/Design (IDD)

IDD #1: Receiving student evaluations where the overall composite average is in the Higher category					
or above	or above on the IDEA instrument. No individual course (or courses) give evidence of serious				
problems.	problems.				
Attained	Faculty	56			
\boxtimes	Reviewer				

IDD #2: Demonstrating significant incorporation of pedagogical practices that engage students in their own		
learning in all courses taught.		
Attained	Faculty	Deep integration of team-based learning methods in all classes. Use of individual readiness assessment tests, team readiness assessment tests, graded end-of-module application team exercises, team statistics labs, and team-led lectures (see Appendix A, p. 21).
	Reviewer	

IDD #3: Supporting University mission emphasis with explicit mission-emphasis course content (i.e., some			
course content directly and explicitly tied to leadership, service, faith- informed discernment, global			
engagement) or other clear, explicit efforts at faith- discipline integration.			
Attained	Faculty		
	Reviewer		

tudent-F	ocus (SF)	
SF #1: Bei	ng readily ava	ailable to students at times other than posted office hours
Attained ⊠	Faculty	I explicitly state in all syllabi and in class my commitment and willingness to be widely available to students during and outside of office hours. I provide and encourage students to contact me on my office phone line and routinely meet with students outside normal office hours. See section 1.7 of all course syllabi (see Appendix B, p. 22).
	Reviewer	
	ivide academi test reviews, (ic support opportunities for students outside of normal class time (e.g. study
303310113,	lest reviews, t	Held two open statistics lab sessions outside of normal class time.
Attained 🖂	Faculty	1. 02/10/2017 2. 02/17/2017
_	Reviewer	
	<u> </u>	
SF #3: Tak	ing students	to conferences
Attained	Faculty	
	Reviewer	
SF #4: Eng	gaging in rese	arch with students beyond typical course requirements
Attained	Faculty	
	Reviewer	
SF #5: Pub	plishing with s	tudents
Attained	Faculty	
	Reviewer	
		
•		dent honors project
Attained	Faculty	
	Reviewer	
SE #7. Snc	ncoring a ctu	dent for Scholars' Day
υ Γ π/. υμι		
Attained 🖂	Faculty	Sponsored Christopher Rogers' fall 2017 Scholars' Day submission, <i>Exploring University Students' Engagements with Digital Technologies</i> .
	Reviewer	
Quality Im	nprovement	(QI)
QI #1: Sho taught	owing evidend	ce of continuous improvement of existing course content and delivery for all cours
Attained	Faculty	T

Reviewer

QI #2: Participating in faculty development initiatives focused on teaching improvement that require moderate levels of time and effort beyond mere active attendance (i.e., Academic Leadership Seminar, Voluntary Peer Review or College initiatives). (Participation in two or more initiatives may be submitted as separate items.)

Participated in voluntary peer review with Dr. Trent Terrell

Attained Faculty 1. 03/03/2017 (I observed Trent)

2. 09/20/2017 (Trent observed me)

Reviewer

QI #3: Participating in regional or national conferences directly related to pedagogy or student learning in				
general (Participation in two or more conferences may be submitted as separate items).				
Attained	Faculty	 American Psychological Association Society for the Teaching of Psychology Annual Conference on Teaching, October 20-21, San Antonio, TX. Baggett, A. R. and Terrell, J. T. (2017). <i>Developing a multiplatform statistical tutorial library</i>. 		
	Reviewer			

QI #4: Presenting a talk or workshop on pedagogy at a formal venue within one's department.		
Attained	Faculty	Presented <i>Incorporating Storytelling in Class Lectures</i> , Monday, December 04, 2017.
	Reviewer	

Other (use copy/paste to duplicate the table below for more than one "other" attainment)

Other:		
Attained	Faculty	
	Reviewer	

Tally of Level 3 Attainment Elements (must attain at least seven elements to achieve level 3 and advance to level 4)

Number of elements attained: 8

TEACHING EFFECTIVENESS: LEVEL 4

A faculty member who is clearly, consistently exemplary in teaching effectiveness. Teaching effectiveness far exceeds expectations and is truly exceptional and clearly apparent. Level 4 attainment is for faculty who not only are exemplary in the classroom, but they are active models of teaching excellence for other faculty and they share their teaching expertise with them in formal settings. Level 4 performance is achieved by accomplishing the following:

Elements required to achieve Level 4 (must be checked to continue):

\boxtimes	Meets Level 3 teaching effectiveness requirements
\boxtimes	Receiving student evaluations where the overall composite average is in the Higher category or above on the IDEA instrument. No individual course (or courses) give evidence of serious problems.
Comments	

In addition to the required element above, <u>three</u> of the elements below must be attained to achieve Level 4 teaching effectiveness:

1. Recei	Receiving student evaluations where the overall composite average is in the Much Higher category or				
above	above on the IDEA instrument. No individual course (or courses) give evidence of serious problems.				
Attained	Faculty				
	Reviewer				

F		
_	•	on on improving pedagogy at a formal venue that is open to your whole college or
the w	hole university	y (i.e., CELT presentation or other appropriate venues)
	Faculty	1. Delivered three part CELT series on analyzing and interpreting course grades and assessment data:
Attained		 Preparing Data for Analyses October 11, 2017 Summarizing and Visualizing Data November 03, 2017 Using Data to Make Decisions
		November 16, 2017 2. College of Humanities and Sciences SSPS session: 1. Gauging Students' Understanding Using In-Class Polls November 07, 2017
	Reviewer	

3. Recip	3. Recipient of the Trustee Award for Excellence in Teaching			
Attained	Faculty			
	Reviewer			

4. Presenting at a regional or national conference on teaching (or at a pedagogy session of a discipline-				
specific conference).				
Attained	Faculty	American Psychological Association Society for the Teaching of Psychology Annual Conference on Teaching, October 20-21, San Antonio, TX. 1. Baggett, A. R. and Terrell, J. T. (2017). <i>Developing a multiplatform statistical tutorial library</i> .		
	Reviewer			
5. Co-pro	esenting with s	students at a regional or national conference.		
Attained	Faculty			
	Reviewer			
6. Demonstrating truly exceptional incorporation of pedagogical practices that engage students in their own learning in all courses taught.				
Attained	Faculty			
	Reviewer			
7. Other -				
Attained	Faculty			
	Reviewer			
Tally of La	vol 4 Attains	nont Flomonts		

- 1		
	Number of elements attained:	2

UNIVERSITY SERVICE (20%)

University service incorporates any work, monetarily compensated or not, that is conducted for the sake of the University apart from normal teaching or scholarly expectations.

UNIVERSITY SERVICE: LEVEL 1

A faculty member who is not consistently meeting the acceptable level of expectations for university service as identified in Level 2.

Areas of deficiency should be noted by the evaluator on the faculty evaluation form.

UNIVERSITY SERVICE: LEVEL 2

A faculty member who is consistently meeting the acceptable level of expectations for university service. A faculty member at Level 2 should be encouraged to strive for Level 3.

University Service level 2 is characterized by achieving and checking all of the following:

	Consistent attendance and thoughtful contribution to committee assignments	
	Regular attendance and thoughtful contribution to department/college meetings	
	Regular attendance at commencement, convocation, and other significant academic events	
	Occasional attendance at non-academic activities at the University	
	Regularly treating students, faculty, staff, administration, and UMHB guests with courtesy and	
	respect	
	Meaningful contribution to program reviews	
	Contributing to department-led curriculum revisions	
	Providing administrative information in a timely manner	
	Providing assigned advisees effective, accurate, and timely advising	
	Participating in department and college assessment initiatives	
	Collegiality (positively cooperating with university personnel in the work of the university)	
	Active participation in a local church	
	Compliance with all University policies and procedures.	
Optional comments:		

UNIVERSITY SERVICE: LEVEL 3

The level of performance elevates this faculty member above faculty whose performance is considered acceptable.

Required to achieve Level 3 or above in University Service (must be checked to continue):

\boxtimes	Meets all Level 2 University Service requirements

Additionally, to attain Level 3 university service is characterized by achieving six of the following:

1. Chairing a committee (e.g., includes Faculty Assembly and University committees, official ad hoc			
committees or Task Forces, or search committees)			
Attained	Faculty	Chair, UMHB Curriculum Committee, spring 2017; Organized and coordinated	
Attailleu		Research Committee and fall 2017 Scholars' Day.	
	Reviewer		

2. Serving as sponsor for a student organization			
Attained	Faculty	Co-sponsor, Psychological Sciences Club	
\boxtimes	Reviewer		

3. Regular attendance at academic or non-academic activities of the University, not included in Level 2.			
Attained	Faculty		
	Reviewer		

4. Leading assessment efforts in one's department				
Attained	Faculty			
	Reviewer			

5. Le	eadir	ng department	tal efforts in program review or curriculum revision (Participation in more than one
re	review or revision may be turned in as separate items.)		
Attair	ned	Faculty	
		Reviewer	

6. Eng	Engaging in specific and explicit mission-emphasis activities with students outside the classroom		
(lea	(leadership, service, faith-informed discernment, global engagement).		
Attaine	l Faculty		
	Reviewer		

7. Having more than fifteen active advisees on average for the academic year (e.g. Fall and			
Spring Ser	Spring Semester averaged together).		
Attained	Faculty	45 (as of November 09, 2017)	
	Reviewer		

8. Leading a significant, special departmental project				
Attained	Faculty	Coordination and organization of proposed departmental graduate program.		
\boxtimes	Reviewer			
	•	epartment or university committee that requires a significant		
amount o		ort, including search committees.		
Attained	Faculty	1. UMHB IRB		
\boxtimes		2. UMHB Research Committee		
	Reviewer			
		ast two non-required admissions/recruiting/orientation functions over the course		
orthe	Faculty	r that are outside of normal class times. 1. Sader Day		
	racuity	1. January 27, 2017		
		2. February 10, 2017		
		3. March 06, 2017		
Attained		2. Gave departmental presentation to 45 students part of Breakthrough		
\boxtimes		Central Texas, a college access non-profit organization associated with		
		AmeriCorps.		
		1. July 19, 2017		
	Reviewer			
11. Prese	nting a faculty	lecture or seminar in a formal setting at UMHB (does not include presentations		
		g Effectiveness)		
Attained	Faculty			
	Reviewer			
12. Servir	ng as a Progran	m Coordinator for a program which has demands beyond assessment and		
curric	ular maintena	nce and revision.		
Attained	Faculty			
	Reviewer			
		eshman Move-In Day and participating in at least one shift.		
Attained	Faculty			
	Reviewer			
		Council representative.		
Attained	Faculty	College of Humanities and Sciences, Sciences unit representative.		
\boxtimes	Reviewer			
	ole community	r service T		
Attained	Faculty			
	Reviewer			
16. Other	16. Other			

Attained	Faculty	
	Reviewer	

Tally of Level 3 University Service Elements

(must attain at least six elements to achieve level 3 and advance to level 4)

UNIVERSITY SERVICE: LEVEL 4

A faculty member who is clearly, consistently exemplary in university service. University service far exceeds expectations and is truly exceptional and clearly apparent.

Required to achieve Level 4 or above in University Service (must be checked to continue):

Attained	Element Description
\boxtimes	Meets all Level 3 University Service requirements

Level 4 performance is achieved by additionally accomplishing one of the following:

Attained	Element Description	
	Serving as a Faculty Council officer	
	2. Presenting a faculty lecture or seminar in a formal setting at an institution other than	
	UMHB (does not include presentations credited in Professional Attainment)	
\boxtimes	3. Chairing a labor-intensive committee (Promotion & Tenure, Curriculum, Professional	
	Affairs, IRB)	
	4. In cooperation with the Development Division, facilitating a significant university gift	
	5. Having more than forty active advisees on average for the academic year (e.g. Fall and	
	Spring Semester averaged together).	
	6. Other	
Comment	S:	

PROFESSIONAL ATTAINMENT (20%)

PROFESSIONAL ATTAINMENT: LEVEL 1

A faculty member who is not consistently meeting the acceptable level of expectations for professional attainment as identified in Level 2. Areas of deficiency should be noted by the evaluator on the faculty evaluation form.

PROFESSIONAL ATTAINMENT: LEVEL 2

A faculty member who is consistently meeting the acceptable level of expectations for professional attainment. A faculty member at Level 2 should be encouraged to strive for Level 3.

Level 2 performance is characterized by achieving all of the following:

Attained	Element Description
	Attending a professional conference or workshop
	2. Maintaining required licenses or certifications, if applicable
	3. Maintaining membership in appropriate organizations or associations
Comments:	

PROFESSIONAL ATTAINMENT: LEVEL 3

The level of performance elevates this faculty member above faculty whose performance is considered acceptable.

Required to achieve Level 3 or above in Professional Attainment (must be checked to continue):

Attained	Element Description
\boxtimes	Meets Level 2 Professional Attainment requirements

In addition, the faculty member noticeably exceeds expectations for professional attainment by achieving <u>three</u> of the following (note, level 4 does not require level 3 for professional attainment):

1. Attain	ing profession	al certification in a related field beyond what is required to teach at UMHB
Attained	Faculty	
	Reviewer	

2. Chairi	ng or organizir	ng a session at a regional or national conference
Attained	Faculty	
	Reviewer	

	-	posal for a presentation at a regional or national conference (Each submission of a
differ	ent paper will	count as a separate item)
Attained	Faculty	Baggett, A. R. (2017). Effects of pitch location and count on professional baseball
Xttailica		umpires' ball/strike decisions. Association for Psychological Science, May 2017.
	Reviewer	
4. Subm	ission of a con	position, manuscript, or paper to a peer-reviewed publication
	Faculty	Terrell, J. T., Baggett, A. R., Dasse, M. N., & Malavanti, K. F. (2017). A
Attained		hybridization of simultaneous and sequential lineups reveals diagnostic features
\boxtimes		of both traditional procedures. Applied Psychology in Criminal Justice, 13(1).
	Reviewer	
5. Public	cation of a non	peer-reviewed article or manuscript
Attained	Faculty	
	Reviewer	
6. Subm	ission of an ex	ternal grant proposal
Attained	Faculty	
	Reviewer	
7. Service	e as an officer	in one's state or regional organization
Attained	Faculty	
	Reviewer	
8. Prese	nting conferer	ice poster or talk; leading round tables at a conference
	Faculty	American Psychological Association Society for the Teaching of Psychology
	,	Annual Conference on Teaching, October 20-21, San Antonio, TX.
Attained		1. Baggett, A. R. and Terrell, J. T. (2017). Developing a multiplatform statistical
		tutorial library.
	Reviewer	,
2. Public	cation of textb	ook review or chapter reviews; journal reviews
Attained	Faculty	
	Reviewer	
3. Contr	ibuting auestic	ons for state tests
Attained	Faculty	
	Reviewer	
4. Local	or regional ext	nibitions/performances/compositions
Attained	Faculty	
	Reviewer	
	1	I .
5. Other	-	
Attained	Faculty	
	Reviewer	

Tally of Level 3 Attainment Elements (must attain at least three elements to achieve level 3)

Number of elements attained:	Number of elements attained:	3
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PROFESSIONAL ATTAINMENT: LEVEL 4

A faculty member who is clearly, consistently exemplary in professional attainment. Professional attainment far exceeds expectations and is truly exceptional and clearly apparent.

Level 4 performance is achieved by accomplishing two of the following. <u>Attainment of Level 3</u>
<u>Professional Attainment is not necessary</u> for achievement of Level 4:

Attained Element Description
academic, professional, or pedagogical conference (Each presentation of a different paper
will count as a separate item)
Baggett, A. R. (2017). Effects of pitch location and count on professional baseball umpires' ball/strike
decisions. Association for Psychological Science, May 2017.
2. Publication of a peer-reviewed article or manuscript
Terrell, J. T., Baggett, A. R., Dasse, M. N., & Malavanti, K. F. (2017). A hybridization of simultaneous and
sequential lineups reveals diagnostic features of both traditional procedures. Applied Psychology in
Criminal Justice, 13(1).
☐ 3. Award of an external grant
Comments:
4. Award of a Summer Research Grant
Comments:
Introduction to R for Social Science Students, \$2,341.75.
☐ 6. Recipient of the Trustee Award for Scholarship and Professionalism
Comments:
☐ 7. Publication of a book (multi-year credit is possible)
Comments:
☐ 8. Serving as an officer in one's national organization
Comments:
 9. Exhibitions/performances/compositions that are considered national in scope and
notoriety
Comments:
□ 10. Other:
Comments:

APPENDIX A

Justification for IDD #2, p. 8:

1.5 Class Structure

1.5.1 Team Based Learning

This course is delivered using a team based learning (TBL) format. Accordingly, you will be assigned to a team with approximately 4-5 members. Teams are created in class during the first week and remain permanent for the duration of the course. Teams will be formed using a team-formation software application. You will receive more information about completing the team-formation requirements during the first week of class. Teams will be guided through the following course learning modules.

Modules have a sequence of 3 discrete learning phases:

1. Outside Reading and Preparation:

In this phase, you complete all specified readings outlined in the Tentative Course Calendar by the date due. The purpose of this phase is to prepare you for individual and team quizzes. I recommend you do the following when preparing for quizzes: (a) read the chapter(s), (b) outline the chapter(s) using the notes/prompts provided in the text; (c) define the terms and answer the review questions at the end of each chapter; (d) make the review questions into multiple choice questions; (e) think about how you can apply the information to yourself.

2. Readiness Assessment:

At the conclusion of each module you will complete an individual readiness quiz (IRQ) and a team readiness quiz (TRQ). These quizzes measure your comprehension of the assigned readings and lecture content. After completing the IRQ, you join your team and, together, retake the quiz. Once the individual and team testing periods have concluded, the instructor may give a mini-lecture to clarify concepts that are not well understood as evidenced by the individual quiz scores. The purpose of this phase is to ensure that you and your teammates have sufficient foundational knowledge to progress through the course material.

A. Readiness Assessment Described:

• Individual Readiness Quizzes (IRQs):

This assessment process requires that you complete a 20 question, multiple choice quiz taken individually. Questions from each IRQ are based on the reading for each module, outlined in the Tentative Course Calendar.

• Team Readiness Quizzes (TRQs):

Following the IRQ, the same multiple choice quiz is re-taken with your team. Your team will be provided with a scratch-off-like answer card. Your team will receive 1 point if you uncover the correct answer on the first scratch, 0.5 point for a second scratch, and 0.25 point for a third scratch. Correct answers are indicated by a small star (\bigstar) .

3. In-Class Applications:

In this phase, teams will *apply* foundational knowledge, acquired in the first two phases, by completing a variety of in-class team activities. Team application exercises will pose a question/scenario using research articles, case studies, et al. and ask you, as a team, to arrive at a consensus by selecting a "best" solution out of options provided. Your Team will need to poll each member, listen to each member's ideas and their explanation of why their idea would work, and then reach a team consensus. At the end of your deliberation, all of the teams will share their findings, followed by a class discussion.

At the conclusion of each module each team will complete a graded team application exercise (GTAE) that synthesizes the concepts to date. GTAEs are worth 20 points and will be based on dimensions of knowledge demonstration and application, communication, and team functioning. Six (6) team exercises will be graded. You will have the opportunity to complete one (1) ungraded TAE at the start of the semester for the purpose of practice and familiarizing yourself with the process. The scoring rubric will be posted online and will be discussed in detail during the practice module.

APPENDIX B

Justification for SF #1, p. 9:

1.7 Course Communication

1.7.1 Email

Most all course communication outside of class will take place via email. I will routinely email you course updates and announcements to your UMHB-assigned email address. Thus, you should check your email frequently. Likewise, due to the nature of this class and the corresponding assignments, you will likely need to contact me with questions. I am committed to responding as quickly as possible to your questions via email. As a result, you can expect me to respond, on average, within several hours of your email—often sooner. However, in some circumstances, a personal visit during office hours or other scheduled appointment may be more efficient than email. You are welcome to call me on my office line: (254) 295-4553. This can be an even more efficient method for quick troubleshooting inquiries.