



Reliance

Industries Limited

Growth is Life

Integrated Annual Report  
2020-21

# Made for India. Made in India.

Essentials. Fuels.  
Materials. Connectivity.





**Our dreams have to be bigger.  
Our ambitions higher. Our  
commitment deeper. And our  
efforts greater. This is my dream  
for Reliance and for India.**

**Shri Dhirubhai H. Ambani**  
Founder Chairman



**For the first time in history,  
mankind has an opportunity  
to solve big problems  
inherited from the past.  
This will create a world  
of prosperity, beauty and  
happiness for all.  
India must lead this change  
to create a better world.**

**Shri Mukesh D. Ambani**  
Chairman and Managing Director

**Reliance Industries Limited  
is a Fortune 500 company  
and the largest private  
sector corporation in India.**

## Highlights FY 2020-21

**CONSOLIDATED TURNOVER** ▼ 18.3%

**₹5,39,238** crore

**NET WORTH** ▲ 58.2%

**₹5,87,999** crore

**NET PROFIT** ▲ 34.8%

**₹53,739** crore

## Fund raises in FY 2020-21

**JIO PLATFORMS**

**₹1,52,056** crore

**RELIANCE RETAIL**

**₹47,265** crore

**RIGHTS ISSUE**

**₹53,124** crore

**RELIANCE-BP FUEL RETAILING  
PARTNERSHIP**

**₹7,629** crore

# Made for India. Made in India.

**Essentials. Fuels. Materials. Connectivity.**

**What is good for India is good for Reliance.** This belief has shaped our ambitions and actions every day since inception. Today, as India emerges as a global hotbed of innovation, enterprise, connectivity and prosperity, we are partnering with a new generation of Indians to propel the nation's transformation. We are unleashing their power of innovation and differentiated thinking while nurturing their commitment to a better planet and a better future for all.

We are building new platforms and hyper-growth engines that are intertwined with the nation's rapid progress on the world stage. We are constantly aligning our ambitions with India's dreams. We have committed resources and ideas to a digital revolution, created world-class manufacturing assets that produce clean fuels and materials of the future and built a consumer-focused, integrated retail ecosystem. We have also joined forces with the best in the world, to bring the best of the world to India.

At Reliance, we are on a pursuit of self-reliant, sustainable growth and are stepping up to the challenge of taking on the future and making it India's own.



**Bringing finest shopping  
experience to Indian  
consumers**

PG 14



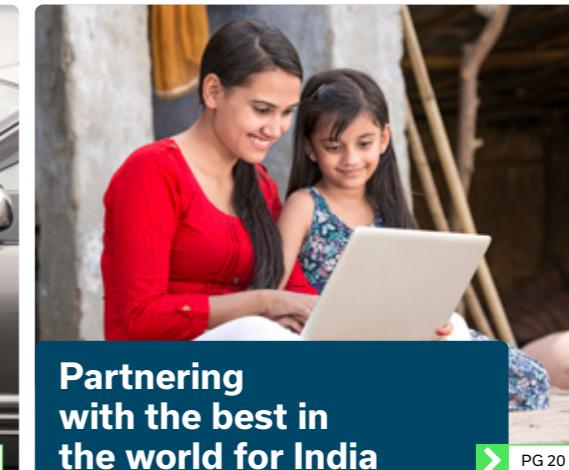
**Building India's digital  
lifeline for today and  
tomorrow**

PG 16



**Creating sustainable  
energy and materials  
for India's future needs**

PG 18



**Partnering  
with the best in  
the world for India**

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**In these challenging times, the most remarkable and satisfying achievement of the Company has been its humanitarian efforts in strengthening the nation's fight against the pandemic.**

Shri Mukesh D. Ambani

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**Our Value-creation approach and Strategy**

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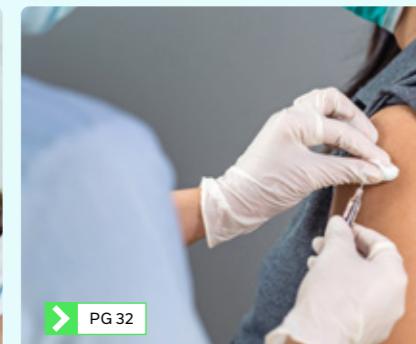
## Our COVID Response

### Communities



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### People



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### Business

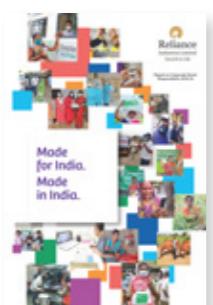
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## Our reporting suite 2020-21



**Integrated Annual Report**  
<https://www.ril.com/ar2020-21/pdf/RIL-Integrated-Annual-Report-2020-21.pdf>



**CSR Report**  
<https://www.ril.com/DownloadFiles/CSR202021.pdf>



**Business Responsibility Report**  
<https://www.ril.com/DownloadFiles/BRR202021.pdf>



**Online Integrated Annual Report**  
<https://www.ril.com/ar2020-21/index.html>

## About this Report

The Reliance Integrated Annual Report has been prepared in alignment with the Integrated Reporting (IR) Framework laid down by the International Integrated Reporting Council (IIRC). In preparing the Report, GRI Standards, National Voluntary Guidelines (NVGs), United Nations Sustainable Development Goals (UN SDGs) and 13 other frameworks were referenced. The Report outlines RIL's commitment to stakeholder value creation, and defines the actions taken and outcomes achieved for its stakeholders.

## Attending the 44th AGM online

RIL invites the participation of all shareholders to its 44<sup>th</sup> Annual General Meeting (AGM), to be held on 24th June, 2021.

Following regulatory guidelines and to ensure the safety of all stakeholders, the AGM will be conducted virtually. Respected shareholders are requested to kindly join the link below to participate.

**Link for the AGM**  
<https://jiomeet.jio.com/rilagm>

## Progressing with India. Every step of the way.

Reliance is India's largest and most profitable private sector company. We are a significant global player in the integrated energy value chain and have established leadership position in the Retail and Digital Services business in India.

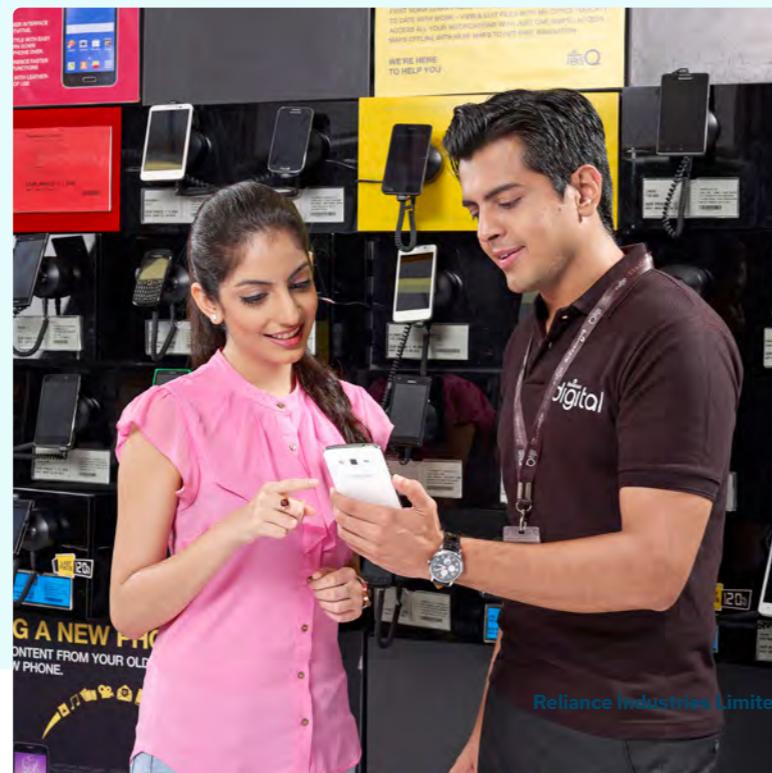
Over the past four decades, we have emerged as a stakeholder-centric organisation, building for India and innovating for India. Driven by a set of timeless values and a contemporary vision, we have created three hyper-growth engines that align with India's needs of tomorrow.

### Our values



### Our hyper-growth engines

#### Omni-channel Retail



Reliance Industries Limited

#### India's largest company

BY MARKET CAPITALISATION

**₹13,15,998** crore

BY REVENUE

**₹5,39,238** crore

BY PROFITABILITY

**₹53,739** crore

#### One of the largest contributors to India

THROUGH EXPORTS

**₹1,45,143** crore

BY CREATING JOBS

**75,000+** during the year

CSR ACTIVITIES

**₹1,140** crore

Note: as on/for the year ended March 31, 2021



#### Highly integrated O2C business

#### World-class Digital Services



# Making India self-sufficient in high-impact sectors

## Operating leading businesses

### Retail

India's largest retailer by reach, revenue and profitability. Only Indian retailer to feature in the list of Global Powers of Retailing.

### Digital Services

Through Jio Platforms Limited (JPL), Reliance operates India's largest telecom network.

### Media and Entertainment

One of India's largest media houses with omni-channel presence, bringing the world to households.

### Oil to Chemicals

One of the world's most integrated Oil to Chemicals operations, driving India's energy security.

### Oil and Gas E&P

Upstream portfolio consisting of deep water acreage and CBM blocks in India and Shale Gas in the United States of America.

**REVENUE** ▼ 5.6%  
₹1,53,818 crore

**EBITDA** ▲ 1.5%  
₹9,842 crore

**RETAIL AREA**  
(million sq. ft.)  
**33.8**



**REVENUE** ▲ 29.7%  
₹90,287 crore

**EBITDA** ▲ 45.8%  
₹34,035 crore

**JIO SUBSCRIBERS**  
(million)  
**426.2**



**REVENUE** ▼ 11.8%  
₹5,459 crore

**EBITDA** ▲ 29.0%  
₹796 crore

**TV VIEWERSHIP SHARE**  
(%)  
**12.6**



**REVENUE** ▼ 29.1%  
₹3,20,008 crore

**EBITDA** ▼ 29.1%  
₹38,170 crore

**PRODUCTION MEANT FOR SALE**  
(MMT)  
**63.6**



**REVENUE** ▼ 33.4%  
₹2,140 crore

**EBITDA** ▼ 26.9%  
₹258 crore

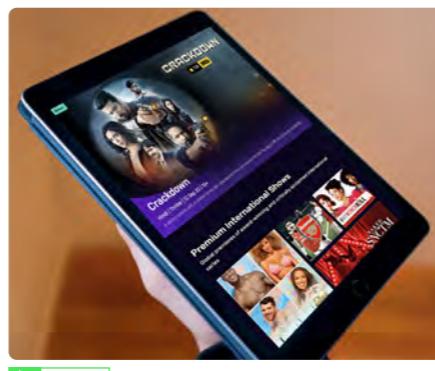
**PRODUCTION** (RIL's share)  
(BCFe)  
**126.6**



► PG 50



► PG 68



► PG 82



► PG 94



► PG 112

### Creating large-scale social impact



India's largest corporate CSR programme, covering Rural Transformation, Education, Health, Sports for Development, Arts, Culture and Heritage, Disaster Response and Urban Renewal.

► PG 34

### Incubating the future



JioGenNext is a startup accelerator backed by Reliance Industries. We advise and mentor exceptional founders for launching their startup in the Jio ecosystem.

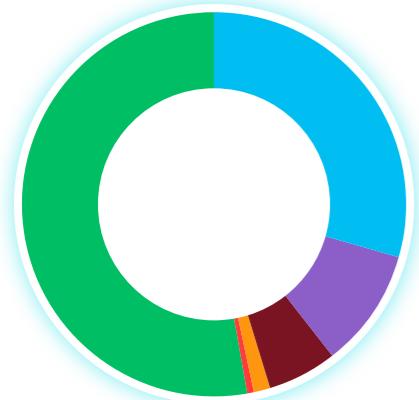
► PG 36

# Forward with India. Forward with everyone.

## Value Added Statement

(Consolidated)

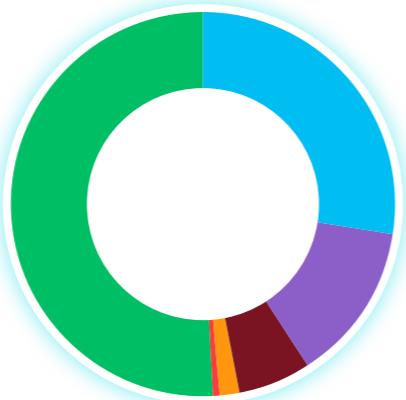
Value added is defined as the value created by the activities of a business and its employees.



TOTAL VALUE ADDED IN FY 2020-21

**₹2,57,513** crore

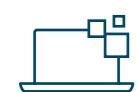
|  | FY 2020-21      | FY 2019-20      |
|--|-----------------|-----------------|
| Reinvested in the Group to maintain and develop operations | ₹76,390 crore   | ₹62,675 crore   |
| Providers of Debt  | ₹25,777 crore   | ₹30,280 crore   |
| Employee Benefits  | ₹14,817 crore   | ₹14,075 crore   |
| Providers of Equity Capital                                | ₹3,921 crore    | ₹3,852 crore    |
| Contribution to Society                                    | ₹1,140 crore    | ₹1,022 crore    |
| Contribution to National Exchequer                         | ₹1,35,468 crore | ₹1,15,461 crore |



TOTAL VALUE ADDED IN FY 2019-20

**₹2,27,365** crore

## Sustainable growth enablers



Technology and consumer-centric platforms



Strong project management capability

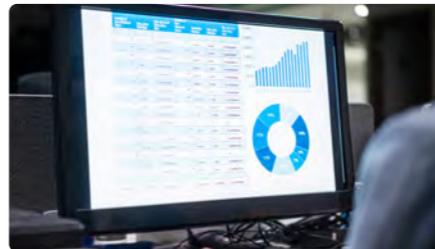


Diversification, integration and cost leadership



Competitive access to capital

## Creating lasting stakeholder value



### Investors and Shareholders

Reliance is a pioneer who started the equity revolution in India, and over the years has given superior and consistent returns to the shareholders and investors.

**US\$200 billion**  
Market capitalisation crossed during the year

**32%**  
CAGR in market capitalisation since IPO

PG 164



### Employees

One of India's employers of choice, we attract skilled talent from various backgrounds, and provide them with a fair, diverse and meritocratic ecosystem for career development.

**2,36,334**  
Employees on roll

RIL ranked among LinkedIn's 'Top 25 best workplaces to grow your career in India'

PG 148

### Government and Regulatory Authorities

Reliance is one of the largest tax payers (direct and indirect) in India. We have a strong track record of mandatory and voluntary compliance, and we endorse national schemes set for India's growth.

**Highest payer of Indirect Taxes including Excise, Custom duties, GST and Others**

**₹1,35,468 crore**  
Contribution to National Exchequer

PG 168



### Customers

Reliance today is a consumer-oriented company, offering consumer-centric solutions. We provide superior experience and delight customers across all businesses.

**Over 1 lakh**  
Customers served per hour by Retail

**Over 5 Exabytes**  
Data traffic carried by Jio network per month

PG 168

### Supporting Communities

Through Reliance Foundation, we run one of the largest corporate philanthropies in India, with far-reaching impact.

**₹1,140 crore**  
CSR expenditure during the year

**4.5+ crore**  
Lives touched since inception

PG 168



### Suppliers and Partners

Our partnerships continue to power our way forward in the sectors that we operate in. We also maintain an agile, while predictable supply chain, and work closely with our vendors, including MSMEs and domestic manufacturers.

**10,000+**  
MSME vendors

**Value accretive partnerships with global leaders to serve over a billion Indian consumers**

PG 168

## Promise meets performance

### Financial

#### TURNOVER

**₹5,39,238** crore

▼ 18.3%

|         |          |
|---------|----------|
| 2018-19 | 6,25,212 |
| 2019-20 | 6,59,997 |
| 2020-21 | 5,39,238 |

#### PROFIT AFTER TAX

**₹53,739** crore

▲ 34.8%

|         |        |
|---------|--------|
| 2018-19 | 39,837 |
| 2019-20 | 39,880 |
| 2020-21 | 53,739 |

#### EARNINGS PER SHARE

**₹76.4**

▲ 21.1%

|         |      |
|---------|------|
| 2018-19 | 66.8 |
| 2019-20 | 63.1 |
| 2020-21 | 76.4 |

#### DIVIDEND PER SHARE

**₹7**

|         |     |
|---------|-----|
| 2018-19 | 6.5 |
| 2019-20 | 6.5 |
| 2020-21 | 7   |

#### REGISTERED LOYAL CUSTOMERS OF RELIANCE RETAIL

**156** million

▲ 24.8%

|         |     |
|---------|-----|
| 2018-19 | 91  |
| 2019-20 | 125 |
| 2020-21 | 156 |

#### JIO SUBSCRIBERS

**426.2** million

▲ 10.0%

|         |       |
|---------|-------|
| 2018-19 | 306.7 |
| 2019-20 | 387.5 |
| 2020-21 | 426.2 |

#### NET WORTH

**₹5,87,999** crore

▲ 58.2%

|         |          |
|---------|----------|
| 2018-19 | 3,24,644 |
| 2019-20 | 3,71,570 |
| 2020-21 | 5,87,999 |

#### BOOK VALUE PER SHARE

**₹1,086.4**

▲ 53.3%

|         |         |
|---------|---------|
| 2018-19 | 653.3   |
| 2019-20 | 708.5   |
| 2020-21 | 1,086.4 |

#### DEBT EQUITY RATIO

**0.36**

|         |      |
|---------|------|
| 2018-19 | 0.74 |
| 2019-20 | 0.75 |
| 2020-21 | 0.36 |

#### CONTRIBUTION TO NATIONAL EXCHEQUER

**₹1,35,468** crore

|         |          |
|---------|----------|
| 2018-19 | 1,16,251 |
| 2019-20 | 1,15,461 |
| 2020-21 | 1,35,468 |

#### EBITDA OF CONSUMER BUSINESS

**₹43,877** crore

|         |        |
|---------|--------|
| 2018-19 | 21,542 |
| 2019-20 | 33,043 |
| 2020-21 | 43,877 |

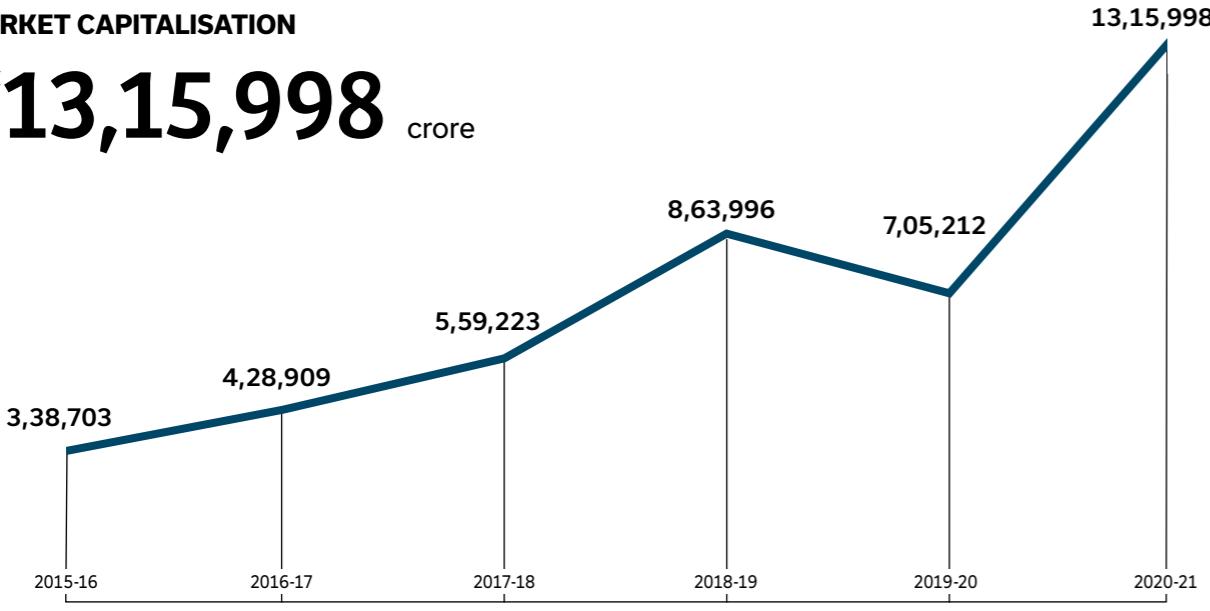
#### SHARE OF CONSUMER BUSINESS IN SEGMENT EBITDA

**49.5%**

|         |      |
|---------|------|
| 2018-19 | 23.9 |
| 2019-20 | 35.9 |
| 2020-21 | 49.5 |

#### MARKET CAPITALISATION

**₹13,15,998** crore



### ESG

#### HSE EXPENDITURE

**₹592** crore

|         |     |
|---------|-----|
| 2018-19 | 664 |
| 2019-20 | 668 |
| 2020-21 | 592 |

#### CUMULATIVE REACH (Through CSR Initiatives)

**4.5+** crore

|         |     |
|---------|-----|
| 2018-19 | 2.6 |
| 2019-20 | 3.6 |
| 2020-21 | 4.5 |

#### MAN-HOURS OF TRAINING IMPARTED

**1.8** crore

|         |      |
|---------|------|
| 2018-19 | 0.6+ |
| 2019-20 | 1.1+ |
| 2020-21 | 1.8  |

#### ENERGY SAVED

**51,47,687** GJ

VILLAGES BENEFITTED

#### MEALS DISTRIBUTED

**5.5+** crore (till date)

## Executing growth engines for India's future

**In an unpredictable and challenging environment, agility and innovation are key to staying consistently successful.**

**Shri Mukesh D. Ambani**  
Chairman and Managing Director



### Dear and Esteemed Fellow Shareowners,

I have always started this letter by sharing with you the operational and financial achievements of Reliance during the year. But the past year has been a particularly challenging one for India and its people. The COVID-19 pandemic disrupted several lives and dealt a severe blow to the economic health of the nation. It has also put tremendous burden on the healthcare infrastructure of the nation which is crucial for saving lives and reducing the impact of the pandemic. In these challenging times, the most remarkable and satisfying achievement of the company has been its humanitarian efforts in strengthening the nation's fight against the pandemic.

Right from day one, Reliance has adopted a multi-pronged prevention, mitigation, adaptation and ongoing support strategy to fight the pandemic. Last year, as soon as the first few cases of COVID-19 were reported in India, Reliance Foundation (RF) set up India's

first dedicated COVID-19 hospital in Mumbai in just two weeks. This year, in response to the sudden surge in COVID-19 cases in the city, RF rapidly scaled up its COVID operations to create 875-bed facilities dedicated to COVID care. It is the largest contribution by a philanthropic organisation to COVID care in Mumbai. RF has also set up fully equipped 1,000-bed COVID care facilities in Jamnagar. Overall, Reliance is supporting the set-up and management of over 2,300 beds across various locations.

Last year, Reliance established a manufacturing unit in Silvassa to mass produce high quality PPE kits for the frontline warriors. It became the largest producer of high-quality PPEs in India. This year, in response to the urgent need for medical oxygen across the nation, Reliance repurposed its plants in Jamnagar to produce medical-grade oxygen, soon becoming the largest producer of medical-grade oxygen

from a single location in India. Since the beginning of the pandemic, Reliance has supplied over 55,000 MT of medical grade liquid oxygen across the country. It has also taken several steps to boost India's capacity to swiftly and safely transport this life-saving resource.

The Foundation also launched Mission Anna Seva, a programme to provide free meals to marginalised communities and frontline warriors across the nation. So far, RF has provided over 5.5 crore nutritious meals through ration kits, food coupons and cooked meals across 18 states and one Union Territory. This is the single largest meal distribution programme undertaken in the world by a corporate foundation.

In order to safeguard the health and well-being of our employees and their family members, we have set up several initiatives such as a nationwide emergency response infrastructure that is available 24x7. We have also created

SUPPLIED MEDICAL GRADE LIQUID OXYGEN ACROSS THE COUNTRY

**55,000 MT**

EBITDA CONTRIBUTION FROM CONSUMER BUSINESSES

**~50%**

the JioHealthHub app for free virtual video consultations with our doctors. Using the COVID-19 symptom checker, we are tracking the health of our employees and their family members. REFERS, our emergency response service, is constantly monitoring the symptom tracker and reaching out to those showing the risk of being COVID-positive. In addition to this, our teams of medical experts are helping employees preserve mental health and emotional well-being through yoga and wellness sessions and psychological guidance.

A key initiative to safeguard employees from the pandemic is R-Suraksha, Reliance's own vaccination programme. Under R-Suraksha, Reliance has initiated a tech-enabled, multi-location vaccination drive to vaccinate all employees, partners, associates, affiliates and their eligible family members for free. The vaccination drive is fully compliant with government rules and regulations.

Also, Reliance has put in place a liberal leave policy for employees affected by COVID-19. It is providing financial assistance of up to 3 months' pay as interest-free salary advance in case of an exigency. In case of unfortunate demise of an employee, Reliance is providing financial support to the family and committing to shoulder the educational expenses of the children.

While the war against COVID is far from over, we, the Reliance Family are confident that in the end we will prevail. We care for each one of our stakeholders including employees, shareholders, vendors, customers and local communities.

I will now update you on your company's operating and financial performance.

Despite unprecedented challenges, we continued to execute on our growth plans across businesses. In our Retail business, we expanded

our customer outreach by growing physical and digital footprint with store additions, strengthening of supply chain infrastructure and launch of JioMart. In Digital Services business, we increased network capacity and spectrum footprint while rapidly growing our customer base.

**Our consumer businesses, Reliance Jio and Reliance Retail, have proved to be digital and physical lifelines of the nation in these challenging times.**



Our O2C business demonstrated resilience to rapidly evolving business environment. Agile business model, superior product placement capabilities and high utilisation rates while ensuring safe and reliable operations helped achieve industry leading performance.

### Financial Performance and Balance Sheet

In a volatile environment, Reliance generated an EBITDA of ₹97,580 crore (US\$13.3 billion), which is 4.6% lower than last year. Diversified earnings stream and resilient consumer businesses helped the company navigate through the unprecedented pandemic headwinds. Reliance recorded a consolidated net profit of ₹53,739 crore (US\$7.4 billion) during the year, registering a growth of 34.8% y-o-y.

Our consumer businesses retained their leadership positions and recorded robust growth on all operating and financial parameters during the year in spite of challenging hurdles. They now constitute nearly 50% of consolidated segment EBITDA compared to 36% in FY 2019-20.

LARGEST EVER CAPITAL RAISE IN INDIA

**₹2,60,074** crore

**We executed the largest ever capital raise in India, of ₹2,60,074 crore (US\$36 billion), through rights issue and asset monetisation. The fund raised, along with capital commitments, exceeded net debt levels, helping your company achieve a Net Debt Free balance sheet ahead of the stated timeline of March 2021.**

We successfully completed India's largest ever Rights Issue of ₹53,124 crore (oversubscribed by 1.59 times), which is also the largest in the world by a Non-Financial Institution in the last 10 years.

During the year, Jio Platforms and Reliance Retail raised ₹1,52,056 crore and ₹47,265 crore respectively from strategic and financial investors, including Facebook and Google. bp invested ₹7,629 crore for a 49% stake in our fuel retailing business.

Strong operating cash flow and largest ever capital raise further strengthened our balance sheet, enabling us to deleverage and meet our net-debt zero commitment ahead of stated timeline.

During the year, RIL made pre-payment of US\$7.8 billion of long-term foreign currency debt, with requisite approvals from the RBI. This is the highest ever pre-payment of debt undertaken by any corporate borrower in India.

We now have a strong balance-sheet with high liquidity that will support growth plans for our three hyper-growth engines - Jio, Retail and O2C.

**Retail****Digital Services****Oil to Chemicals****Oil and Gas E&P****Sustainability**

**The business delivered a healthy performance with record profit delivery in an operating environment that continued to remain challenging. During the year, the business was impacted by restrictions with 80% stores operational and lower footfalls which were at 65% of last year.**



PG 50

Reliance Retail fulfilled its commitment to serve customers at scale by providing grocery and essential supplies to millions of Indians at their doorstep, overcoming enormous constraints during the lockdown.

Reliance Retail opened 1,456 new stores taking the total store count to over 12,700 stores across the country. Our Retail business operations ensured support for the entire retail ecosystem including consumers, farmers, merchants, small and medium-scale manufacturers and supply-chain service providers. The business generated >65,000 new jobs providing vital support to the community.

Reliance Retail's New Commerce initiative, JioMart, continues to grow in scale with more traffic, active users and orders. Rapid scale-up of digital commerce solutions, including JioMart, compensated for curtailed store operations and lower footfalls. Digital commerce channel Ajio.com witnessed 3x increase in business on higher orders and improvement across all key operating metrics.

**During FY 2020-21, Jio led subscriber growth in the country with gross addition of 99 million subscribers. Jio became the first operator outside China to achieve 400 million subscribers in a single-country market.**



PG 68

With its next generation all-IP data network, Jio continued to revolutionise digital adoption in India at an unprecedented rate.

Jio's high-speed connectivity services enabled millions of Indians to work from home, study from home, shop from home. It also enabled delivery of food and wellness at home, medical consultation at home and above all kept families connected through the pandemic. Higher acceptance of digital services reflects in 27% y-o-y growth in Jio's total data traffic to 1,668 crore GB in 4Q FY 2021.

Jio Platforms is building a massive digital ecosystem for a billion Indians by providing world-class connectivity and digital solutions across business verticals and customer lifecycle. Jio launched and scaled-up multiple digital platforms like JioMart, JioMeet, JioHaptik and JioUPI during the year. Jio's impact on internet usage in India has been recognised by Brand Finance, who recognised Jio as the 5<sup>th</sup> strongest brand globally, terming its impact on the market as the 'Jio Effect'.

We are also excited with the development of a new generation cloud native 5G RAN technology that is truly open, and software defined. Qualcomm and Jio successfully tested 5G solutions in India, achieving the 1 Gbps milestone on Jio 5G solution.

Jio's innovation has spearheaded the transformation of India into one of the world's largest consumers of mobile broadband service.

**Market environment during the first half of the year witnessed a highly volatile crude and feedstock price environment.**



PG 94

Demand destruction in the first half resulted in sharpest global oil demand contraction in decades, with a decline of 9.5 mb/d to ~90.5 mb/d in CY 2020. Travel restrictions significantly impacted the global demand for transportation fuels. For downstream products, demand destruction in automotive, housing & construction, consumer durables were partially offset by heightened demand from health & hygiene, packaging and e-commerce.

Business environment for O2C segment improved sharply in the second half of the year with gradual easing of lockdowns and revival in economic activities, resulting in demand recovery to near pre-COVID levels by the end of the year. Margin environment also improved in the second half of the year with rising demand and supply disruptions.

Agile business operations through the COVID-19 crisis enabled Reliance to operate its O2C facilities at near 100% by shifting products to export markets. High operating levels helped Reliance meet commitments to suppliers, vendors and consumers, ensuring continuity of operations for the entire ecosystem.

Recently, we initiated process of reorganising our O2C business into a separate subsidiary. The reorganisation will facilitate value creation through strategic partnerships and attract dedicated pool of investor capital. O2C's goal is to maximise crude to chemicals conversion and create a sustainable growth business. The scheme received an overwhelming support from our shareholders and creditors.

**Despite extraordinary constraints during the period, Reliance successfully commissioned R Cluster field in KG D6 Block.**



PG 112

Located at a water depth of greater than 2,000 meters, R Cluster is Asia's deepest and India's first ultra-deepwater gas field.

This was followed by commissioning of Satellite Fields in April 2021, which was done ahead of schedule. It showcases your company's commitment towards India's transition into a cleaner and greener gas-based economy.

These complex deepwater projects have been executed in over 34 countries and at peak more than 4,000 people have been working offshore and onshore. Additionally, the pandemic constrained movement of people and material across the globe. Despite these odds, the projects had flawless and safe commissioning.

R Cluster and Satellite Fields are two of the three new developments in the KG D6 block, the other being MJ fields which together are expected to meet ~15% of India's gas demand by 2023 and account for ~25% of domestic production. Peak gas production from the three fields is expected to be ~1 bcf/day by 2023. It will help reduce India's dependence on imported gas.

**Our philosophy of inclusive growth is depicted in the way we conduct our businesses. Growth and development are often defined conventionally in terms of net profit, revenue, and other financial performance. While we realise that all these are important, our mission remains to continue growing as a responsible organisation that believes in enriching lives.**



PG 136

We continue undertaking social initiatives in the areas of Education, Healthcare, Community Infrastructure, Skill Enhancement and Social Security.

The growing demand for energy is causing an imbalance in limited resources, especially in developing and emerging countries like India. We are committed to develop and grow in a responsible manner while meeting the expectations of all our stakeholders. We believe that business priorities co-exist with social commitments and our activities support inclusive growth. While we work towards achieving our goals, we see the need to meet the society's evolving expectations. And therein lies the need to form enriching partnerships that will help us create a sustainable future.

The world is now closing ranks for a strong global action on Climate Change. This gives Reliance the right opportunity to accelerate our own ambitious New Energy and New Materials business wedded to the vision of clean and green development. To combat climate change, Reliance has set itself a target to become Net Carbon Zero by 2035. This is part of a wider ambition to achieve best-in-class standards across environmental, social and governance

parameters under the oversight of our Board. Our vibrant Board consists of independent thought leaders with requisite skill sets and domain expertise to guide our businesses on their future growth path.

**Conclusion**

As we passionately strive for a better future, we continue to set new paradigms every single day. In an unpredictable and challenging environment, agility and innovation are key to staying consistently successful. As technology becomes a driving force in all businesses and facets of life, the future belongs to organisations that can lead and leverage the digital revolution.

I would like to place on record my sincere appreciation to the Board of Directors for their guidance. I would also like to express my gratitude to all our stakeholders for their unwavering faith in Reliance. And I would like to thank the entire team at Reliance for their untiring efforts and unflinching commitment to achieve the lofty goals we have set ourselves for our Golden Decade.

I also want to express my deepest gratitude to scientists, doctors, nurses, police, volunteers and many others who are waging the battle against COVID-19. We all owe a great deal to them. I am confident that we are going to ultimately win the fight against COVID-19. Because each one of us is engaged in this fight and the human spirit to fight and survive is greater than any disease or pandemic. With our collective effort, India will eventually triumph over the crisis and emerge stronger, bigger and better than ever.

With best wishes,  
Sincerely,

**Mukesh D. Ambani**  
Chairman and Managing Director  
May 27, 2021

# Bringing finest shopping experience to Indian consumers



We have built an integrated, omni-channel retail ecosystem that provides unlimited choices, superior value proposition and unmatched shopping experience to Indian consumers.

We are transforming the unorganised retail landscape through the inclusive New Commerce model by digitally enabling and empowering merchant partners. Our commitment to serving the needs of Indians was apparent even during the lockdown, as we ensured seamless supply of essentials to our customers at their doorsteps.



Amongst the fastest growing retailers in the world

Serving over 1,00,000 customers every hour

Strengthening omni-channel capabilities and digital commerce platforms

₹47,265 crore Executed India's largest fundraise in the consumer sector from marquee global investors

# **Building India's digital lifeline for today and tomorrow**



**Digital connectivity has become a gamechanger for a nation of 1.3 billion.**

Today, India is one of the fastest growing digital economies in the world, and we are building the most advanced platforms that connect everything, everyone, everywhere. When the raging pandemic forced the populace indoors, the Jio platforms became a lifeline for millions of Indians trying to adapt to the new reality.

**Providing a platform to startups through JioGenNext**



PG 36

First telecom company in India and second in the world to cross 400 million subscribers

**Achieved 1 Gbps speed milestone on the Jio 5GNR solution**

**5 Exabytes – data carried by Jio every month**

**Jio Platforms is one of the only two Indian companies featuring in the 2021 TIME100 Most Influential Companies list \***

\* Source: <https://time.com/collection/time100-companies/5949996/jio-platforms/>

# Creating sustainable energy and materials for India's future needs

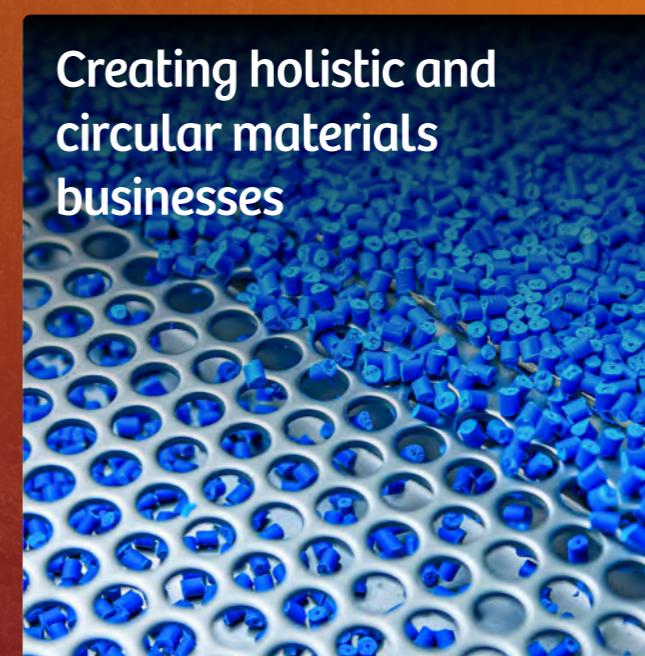


We are building world-class, world-scale assets that produce clean fuels and materials of the future.

As an active participant in the nation's sustainable development, we are developing next-generation carbon capture utilisation and storage technologies to convert carbon-dioxide into useful products and chemicals.

We plan to participate in the transition from fossil fuel to clean and affordable energy.

Creating holistic and circular materials businesses



Maximising crude to chemicals conversion

Progressing in converting CO<sub>2</sub> generated at Jamnagar into high-value proteins, nutraceuticals, advanced materials and fuels

Target to become Net Carbon Zero by 2035

Sourced the world's first consignment of 'carbon-neutral oil'

# **Partnering with the best in the world for India**

**We are committed to propelling  
India's rapid progress in the new  
world order.**

To facilitate this faster-than-expected transition, we are bringing future-ready technologies by partnering with some of the most innovative institutions globally. We are combining our execution strength and digital ecosystem with our partners' technology expertise to create world-class, futuristic solutions at scale.

## **Partnerships with**

**Google Microsoft FACEBOOK**

**bp Qualcomm skyTran**

We are excited about the future of mobility, and have acquired a majority stake in skyTran



**Enhancing ease of living,  
ease of doing business  
through strategic partnerships  
with Microsoft, Facebook  
and Google**



**Pioneering mobile fuel  
retailing and changing  
the game in electro  
mobility with bp**



**Making next generation  
5G technology affordable  
with Qualcomm**



**Nurturing new growth  
platforms with  
investments from  
marquee global investors**

# Standing together with India

As COVID-19 disrupted lives, Reliance engaged all its resources to fight the pandemic and support India.



## Oxygen supply

India faced a dearth of oxygen supply for those affected with COVID-19, and once again Reliance stepped into to support the nation by providing oxygen to hospitals in need.

**1,000 MT**

Oxygen provided to patients on a daily basis, equivalent to the daily requirement of 1,00,000+ patients per day



## Hospital beds

With a high volume of cases plaguing the country, there was a significant dearth of hospital beds in metros such as Mumbai. Reliance quickly rose to action and supported setting up and management of over 2,300 beds across various locations including Mumbai, Jamnagar and Surat.



**1,000** beds  
COVID care facility set up in Jamnagar

**875** beds  
managed by RFH in Mumbai

## Mission Anna Seva

Reliance Foundation ensured that daily wagers, police personnel, migrant labourers and others who are on the move and in service receive timely meals during these testing times.

**5.5+** crore meals

Distributed till date to over 27+ lakh beneficiaries



## Prevention and awareness

Mission COVID Suraksha focused on prevention awareness and safety through distribution of 81+ lakh masks across India reaching 50+ lakh individuals.

## Community initiatives



**39+** lakh  
Individuals supported with COVID advisories

**37,000**  
Individuals' queries on government schemes and social benefits answered

## Leadership meets good governance

**Shri Mukesh D. Ambani**  
Chairman and Managing Director



Director since: 1977

The face of emerging India's enterprising spirit; led the creation of the world's largest petroleum refinery, one of the most expansive 4G networks and India's largest retail footprint



**Shri Yogendra P. Trivedi**  
Non-Executive Director



Director since: 1992

Practicing senior advocate at the Supreme Court of India; served on the boards of PSU banks; associated with leading industries and trade bodies



**Dr. Raghunath A. Mashelkar**  
Non-Executive Director



Director since: 2007

An eminent Indian scientist and National Research Professor; awarded Padmashri, Padmabhushan & Padmavibhushan for his pioneering contribution to science & technology



**Shri Raminder Singh Gujral**  
Non-Executive Director



Director since: 2015

Former Finance Secretary, Government of India, and former Chairman of National Highways Authority of India (NHAI); also serves on the boards of various Reliance and Adani Group of Companies



A brief resume of the Directors, nature of their expertise in specific functional areas etc. are available on the Company's website

**Smt. Nita M. Ambani**  
Non-Executive Director



Director since: 2014

A businesswoman, educationist, and philanthropist; Founder and Chairperson of Reliance Foundation which through focused interventions has impacted the lives of over 45 million people across India

**Prof. Dipak C. Jain**  
Non-Executive Director



Director since: 2005

A distinguished teacher and scholar; served as Dean of some of the world's leading management schools; currently president of China Europe International Business School

**Shri Adil Zainulbhhai**  
Non-Executive Director



Director since: 2013

Former Chairman of McKinsey & Company, India; Chairman of Quality Council of India and Chairman of the Capability Building Commission of India; serves on the boards of various Reliance companies, Larsen & Toubro, and Cipla.



**Dr. Shumeet Banerji**  
Non-Executive Director



Director since: 2017

Former founding CEO of Booz & Company; currently leads an advisory and investment firm specialising in developing early stage companies



**Smt. Arundhati Bhattacharya**  
Non-Executive Director



Director since: 2018

A banker and former Chairperson of India's largest bank, SBI; currently leads Indian operations of Salesforce, a global leader in customer relationship management software



**Shri Nikhil R. Meswani**  
Executive Director



Director since: 1986

One of the Founder Directors; instrumental in making Reliance a global petrochemicals leader; serves on Board of Trade, Ministry of Commerce, and National Council of CII



**Shri P. M. S. Prasad**  
Executive Director



Director since: 2009

A career spanning almost four decades with Reliance across fibres, petrochemicals, refining, marketing, and exploration & production businesses



**Shri K. V. Chowdary**  
Non-Executive Director



Director since: 2019

Former Central Vigilance Commissioner, Former Chairman CBDT and Former Advisor to Department of Revenue



**Shri Hital R. Meswani**  
Executive Director



Director since: 1995

Leads several functions from refining to human resources; involved in all mega initiatives of Reliance including the Hazira petrochemicals complex and Jamnagar refinery complex



**Shri Pawan Kumar Kapil**  
Executive Director



Director since: 2010

Led the commissioning and start-up of the Jamnagar complex; spearheaded various large scale projects in a career spanning over five decades in the petroleum refining



### Committees

- Audit Committee
- Stakeholders' Relationship Committee
- Corporate Social Responsibility and Governance Committee
- Human Resources, Nomination and Remuneration Committee
- Finance Committee
- Health, Safety and Environment Committee
- Risk Management Committee

Chairman    Member

### Board Snapshot

#### Board Governance Structure

- 5 Executive Directors  
9 Non Executive Directors

#### Tenure

| Years |                    |
|-------|--------------------|
| 0-5   | <b>3 Directors</b> |
| 5-10  | <b>3 Directors</b> |
| 10+   | <b>8 Directors</b> |

# Delivering superior and consistent outcomes

## Inputs

### Natural capital

- Sourced two million barrels of the world's first carbon neutral oil
- Mangrove plantations of over 875 acres
- Installed state-of-the-art technologies for water recycling



### Human capital

- Over 75,000 new jobs created in the pandemic year
- Diversity and inclusion initiatives across businesses
- ₹592 crore HSE expenditure
- Total number of employees 2,36,334



### Manufactured capital

- ₹79,667 crore - Capital expenditure
- Total throughput for O2C - 71.9 MMT
- 12,711 Retail store count
- Total Spectrum footprint of 1,732 MHz



### Intellectual capital

- ₹2,572 crore R&D expenditure
- 900+ researchers and scientists
- 28,000+ engineers in technical roles
- Central R&D facility with total area of 1,25,000 sq. ft. and state-of-the-art equipment



### Financial capital

- Largest ever capital raised in India by a Corporate in a year - ₹2,60,074 crore
- Cash and marketable securities of ₹2,54,019 crore
- Debt free on 'net basis'



### Social and relationship capital

- ₹1,140 crore spent on CSR initiatives
- 1,000 MT of medical-grade oxygen per day
- Setting up and managing 2,300+ COVID care beds



## Value-creation approach

**Our motto**  
**Growth is Life**

### Mission

**Be the most admired, innovative and value generating organisation for all our stakeholders**

### Strategic focus areas

- |                              |   |  |
|------------------------------|---|--|
| Digital Technology Platforms | New Commerce<br>Connecting producers, kiranas and consumers | De-carbonisation<br>Transition from B2B to B2B2C<br>Conversion of fuels to chemicals |
|------------------------------|---|--|

PG 28



### Our Businesses

#### Retail

India's largest retailer by reach, revenue and profitability



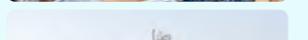
#### Digital Services

Jio has a future proof all-IP data network with the latest 4G LTE technology



#### Media and Entertainment

Network18 is one of India's most diversified Media and Entertainment platforms



#### Oil to Chemicals

Pioneered vertical integration and conceived Oil-to-Chemical concept well ahead of industry



#### Oil and Gas E&P

Upstream portfolio includes operations in deepwater acreages and the CBM block

PG 50

### Values

- Customer Value
- Ownership Mindset
- Respect
- Integrity
- One Team
- Excellence

### Integrating ESG in Business Model

PG 136

## Outcomes



PG 144



PG 148



PG 154



PG 160



PG 164



PG 168



**Sustainable access to markets – exports to 107 countries**



**Inclusive and sustainable growth for the nation**



**Improved health and well-being**



**Partnership with global leaders to bring the best to India**



**Lowest carbon intensity per TB of data usage**



**Unmatched connectivity for everyone**



**Ambitious target of Net Carbon Zero by 2035**



**Quicker access to effective healthcare**



**Product stewardship on circular economy for plastics**



**Touching everyday lives of millions of Indians**

# Building the hyper-growth engines of tomorrow

At Reliance, our growth roadmap is built around our three hyper-growth engines, which reimagine the way India connects, consumes and grows. They characterise our long-term strategy and fuel our next wave of exponential growth.



## Digital technologies and platforms through Jio Platforms

Capitals linkage |

### Strategic objective

Leverage technology to create market leading disruptive solutions that manifest as products to add value to our customers, across and beyond India

### Enablers and way forward

- Connectivity**  
Largest all-IP mobility network to ensure connectivity across the country and enabling a digital revolution
- Core technology platforms**  
Continuous platform building based on cutting-edge, disruptive technologies such as AI, blockchain, cloud computing and IoT
- Disruptive ecosystem solutions**  
Developing expertise in deep analytics, big data analytics, deep learning algorithms, AR/VR technologies, AI-based education solutions, healthcare, chatbots, speech and language processing, supercomputing, and vision-oriented fleet management, among others
- Ultra-broadband**  
With fiber rollout to millions of homes and enterprises, Jio has opened the door for the next generation of ultra-broadband solutions to be brought straight into Indian living rooms and small businesses
- 5G readiness**  
5G-ready network and extensive fiber assets, enabling services across connectivity layers, enhancing consumer experience along with efficient pricing

## New Commerce connecting producers, kiranas and consumers through Reliance Retail

Capitals linkage |

### Strategic objective

Transform retail landscape in India through a win-win partnership model with producers, brand companies and merchant partners.

### Enablers and way forward

- Expanding selling ecosystem**  
Largest retailing footprint in India, with physical and digital distribution presence and 2/3<sup>rd</sup> of stores operating in growing Tier II, Tier III and Tier IV towns
- Connected supply chain**  
Actively investing in building a state-of-the-art supply chain infrastructure to link all major sourcing locations through an automated, reliable and scalable warehousing, logistics and last-mile fulfilment ecosystem
- Inclusive New Commerce model**  
Focusing on expanding its portfolio, scaling its geographical reach and delivery capabilities, thus helping reduce inefficiencies, and creating more value for everyone in the retail ecosystem – producers, manufacturers, brand companies and retailers
- MSME partnerships**  
Fostering partnerships with millions of small merchants, digitally enabling and empowering them, while offering a compelling value proposition to grow their business

## Decarbonisation, transition from B2B to B2B2C and fuel to chemicals integration through Reliance O2C, New Energy and New Materials

Capitals linkage |

### Strategic objective

Build Reliance as one of the world's leading O2C, New Energy and New Materials Company with a sustainable and circular business model

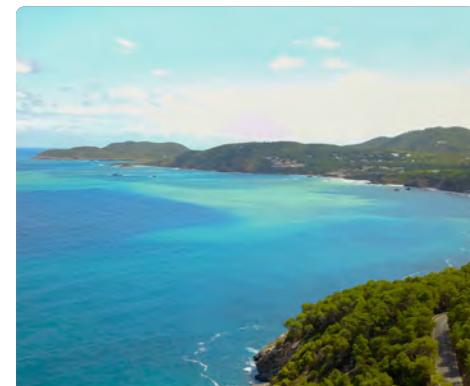
### Enablers and way forward

- Net Carbon Zero**  
RIL targets to become a Net Carbon Zero company by 2035. We are embracing new technologies in the O2C business to minimise CO<sub>2</sub> emissions and are planning to develop next generation carbon capture utilisation and storage technologies to convert CO<sub>2</sub> into useful products and chemicals
- Maximising O2C conversion**  
O2C business will leverage technology and its existing assets and streams to maximise conversion of crude to chemicals and materials, with an aim to create a sustainable, holistic, circular materials business
- New Energy and New Materials Business**  
Complementing traditional fuels with clean electricity and hydrogen, and build an optimal mix of reliable, clean and affordable energy and storage using solar, wind and batteries. The business will be based on the principle of Carbon Recycle and Circular Economy with a portfolio of advanced and speciality materials

- Natural Capital
- Human Capital
- Manufactured Capital
- Intellectual Capital
- Financial Capital
- Social and Relationship Capital

# Setting standards for responsibility and accountability

Reliance is building the India of the future, with responsibility towards all its stakeholders and nature. As we invest in future-ready businesses, we view sustainability as an enabler that can aid our purpose and deliver superior outcomes for all. Our ambitions, efforts and intent are aligned to this, across environmental and social facets, with good governance guiding our practices.



Climate change is a reality that is shaping the way businesses plan in the 21st century. At Reliance, we are aligned to the global agenda of de-carbonisation, and targets to become a Net Carbon Zero Company by 2035.

## Environment



### Key focus areas

- Managing Environmental Impacts
- Clean Energy
- Waste Management
- Water Management
- Asset Utilisation
- Product Stewardship
- Circularity

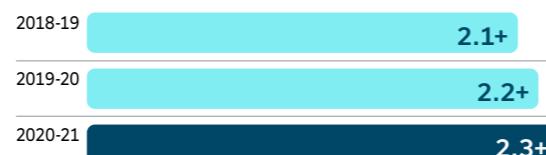


To manage various aspects of our Natural capital, such as carbon, waste, water, air emissions, and land use, among others, we have strongly governed systems and policies. We also leverage technology to its best extent, to upgrade systems that result in environmental efficiency

PG 144

### CUMULATIVE SAPLINGS PLANTED TILL DATE

**2.3+** crore



## Social



### Key focus areas

- Safety
- Health
- Opportunity and Diversity
- Customer Satisfaction
- Supply Chain Management
- Community Development
- Support to Communities during pandemic



PG 148   
 PG 168

### EMPLOYEE BENEFITS AND COMPENSATION

**₹14,817** crore

|         |        |
|---------|--------|
| 2018-19 | 12,488 |
| 2019-20 | 14,075 |
| 2020-21 | 14,817 |

## Governance



### Key focus areas

- Code of Conduct
- Whistle Blower Policy
- Vigil Mechanism
- Ethics and Compliance Task Force (ECTF)

Read more in the Corporate Governance Report  
 PG 178

### Data Security

PG 154

### Risk and Governance

PG 124

**RIL has a well-established “Three Lines of Defense” risk management approach**

Risk and Governance  
 PG 124

### Key initiatives and highlights

- A diverse Board constituting executive, non-executive and independent members
- Highest standards of data integrity and information security
- Singular focus on sustained stakeholder value creation

# Protecting, supporting and engaging our people

Our people form the bedrock of our existence. At Reliance, we are an employer of choice for tens of thousands of people, and we provide them with a conducive environment for personal and career growth. We engage regularly with them at various levels and consider their well-being our topmost priority.

Launched in 2021, R-World brings the world of Reliance on a digital platform with user-customisable experiences. It is a one-stop-shop for all organisational communications.

MyVoice, an internal multi-media platform for employees to share their reflections, feelings, and ideas, saw active participation from 23,000+ users.

Reliance Family Day, held annually in memory of Shri Dhirubhai Ambani, was held virtually this year, with a special address from the Ambani family.

Periodic employee check-ins instituted to keep a constant tab on employee sentiment during the challenging times. Surveys recorded over 90% positive sentiment across key parameters.



PG 148

**'Putting People First'** became the guiding principle for our COVID Response Strategy. As a Group, we marshalled all our human, financial, and technical resources, leveraging years of business expertise and community development experience, to support our entire workforce and families. Some interventions are provided below.

## Health and safety

- Set up COVID war room comprising cross-functional heads, Medical Services, Corporate Services, HR, IT, Security and Communication teams
- Developed digital COVID-19 dashboard to monitor risks and case-trends across workforce, their families and deploy emergency care services
- Augmented medical personnel infrastructure for employee care
- Introduced Symptom Checker, a fully digitised solution, to assess the risk status of employees and their families
- Implemented aggressive RT PCR and antigen testing for employees entering the premises

- Country-wide tie-ups for adequate isolation centres for affected employees and family members
- Set up dedicated 120-bed isolation centre at Navi Mumbai campus

## Extended support

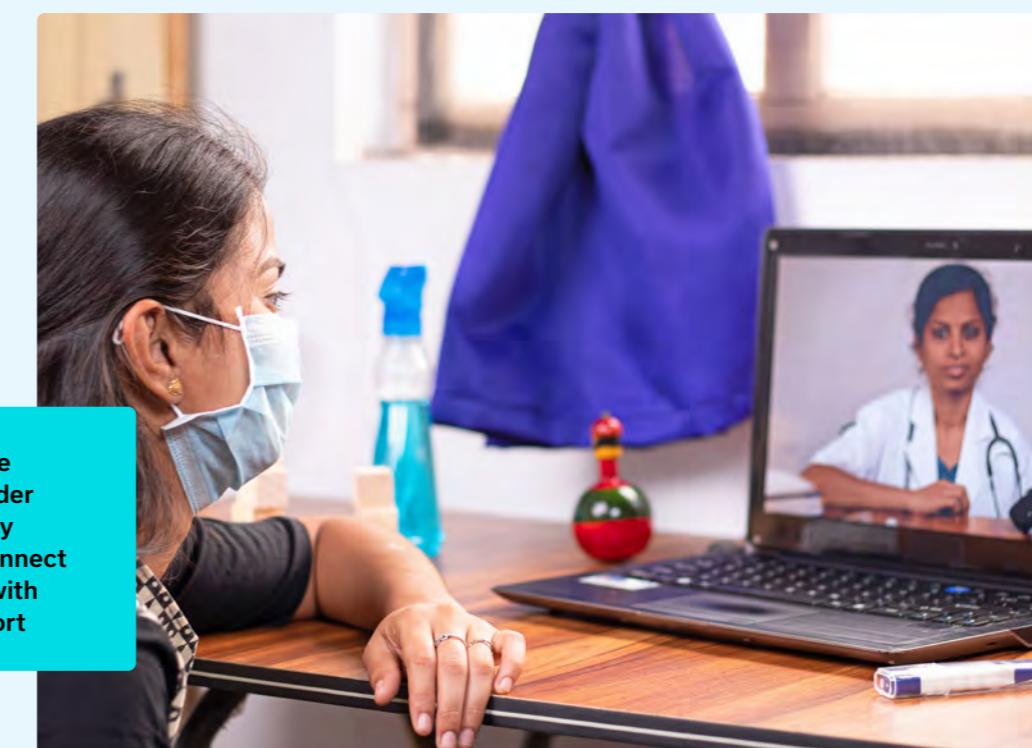
- Provided financial support for all COVID-19 related expenses borne by employees
- Home delivery of groceries, essentials and medicines through JioMart and Netmeds
- Multiple-channel, detailed and frequent communications on COVID-19 for all employees

## Leveraging JioHealthHub for effective vaccination

Vaccination centres established at Reliance's medical locations; tie-ups with private hospitals pursued to ensure pan-India coverage for the convenience of employees, family members and the local population.

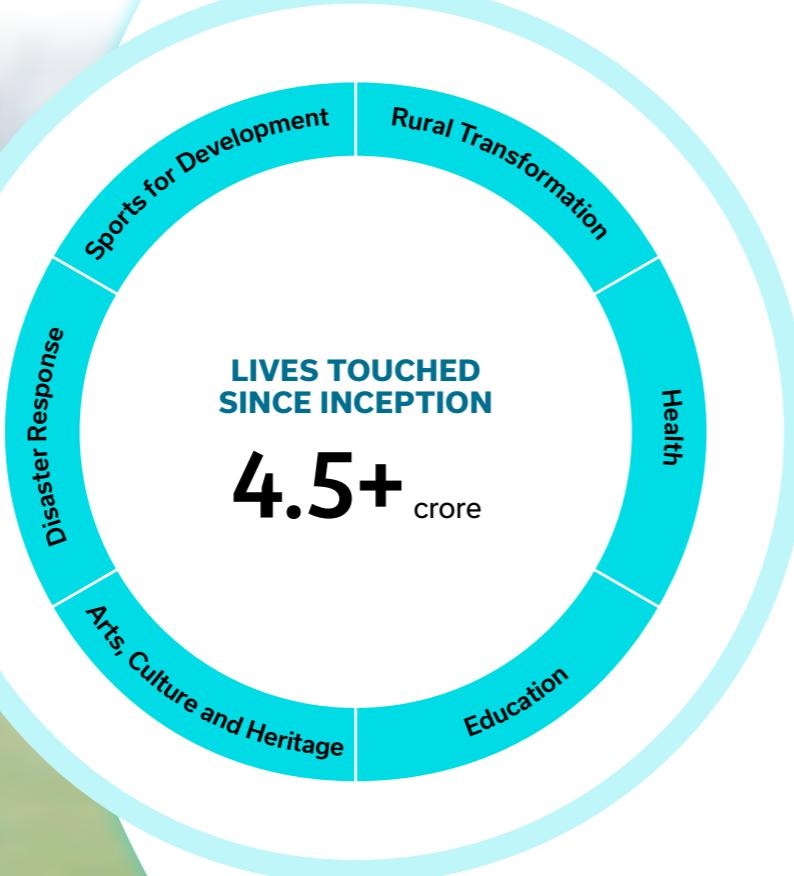


Dedicated 24x7 toll-free emergency helpline under **REFERS**, our emergency response service, to connect all employees in need with required medical support



## Empowering India at scale

With a comprehensive development approach, Reliance Foundation, the CSR arm of Reliance Industries, positively touches the lives of millions every year, making it one of the largest corporate philanthropies in India and the world.



### Rural Transformation

A long-term programme that addresses all the critical development indicators like rural livelihoods, water, food and nutrition, women's empowerment and access to knowledge resources.

**44,700+**  
Villages empowered



**70 lakh**  
Health consultations provided



### Arts, Culture and Heritage

We support and endorse tributes to renowned artists. We also help in the revival and upkeep of public spaces.



[Read more about the initiatives of Reliance Foundation in our CSR report](#)

### Disaster Response

We provide quick response to mitigate the effect of natural disasters. This includes early warnings, mobilisation and distribution of relief materials, supporting local governments with the communities affected by disasters, including post-disaster relief.

**10 lakh**  
People benefitted

### Sports for Development

Our initiatives in sports offer a platform for budding athletes across India to develop their talent and prowess in various sporting segments.

**2.15 crore**  
Youth and children reached

### Education

We aim to provide opportunities for the young to develop themselves into future citizens who contribute to society.

**3.5+ lakh**  
Children impacted through various education initiatives

# Nurturing homegrown enterprises

Our startup accelerator programme, JioGenNext, supports exceptional founders for launching their startups in the Reliance ecosystem.

In FY 2020-21, remote acceleration became the new normal in our incubation platform, and we added 22 new startups into the ecosystem.

Even during the pandemic situation, our startups were able to accelerate technological advancements, solve critical challenges, receive funding and prove their viability.



## Virtual Demo Day

Organised virtually for the first time, JioGenNext's virtual Demo Day in May 2020 witnessed startups pitching in real time to key stakeholders – investors, customers, mentors and Go-To-Market (GTM) partners with an audience of over 1,000 viewers. This also included an exclusive one-on-one virtual speed dating session between the startups and leading venture capitalists.

**11,300+**

Applications from startups and aspiring entrepreneurs

**159**

Startups engaged in total

**50+**

Engagements with Reliance

**US\$270+** million

Collective funding raised by alumni

**30+**

Corporate partners and 85+ mentors

## Alumni startups rise to the occasion

Keeping in line with Reliance's ethos of service, several alumni startups contributed to fight the pandemic and support the nation.

For example, **Dozee**, a pioneer in contactless patient monitoring and early warning system using Artificial Intelligence, helped address the shortage of ICU beds in nine cities across India by enabling hospitals to convert 4,000+ beds into step-down ICUs in minutes. As COVID-19 returns in a second wave, Dozee has intensified its efforts with dedicated resources.

Similarly, JioGenNext startups LogiNext, HealthVectors, FlytBase, Clinikk, Drona Maps and CabDost also rendered their services during these testing times in service of the nation and its people.



## Sectoral breakup of selected startups

| AgriTech<br>10             | Digital Consumer Services<br>12 | Drone<br>2     | EdTech<br>12                | Enterprise Solutions<br>24 | FinTech<br>32 |
|----------------------------|---------------------------------|----------------|-----------------------------|----------------------------|---------------|
| HealthTech & Fitness<br>13 | IoT<br>10                       | Logistics<br>9 | Media & Entertainment<br>13 | Network<br>4               | Retail<br>13  |
| Social Media<br>4          | Robotics<br>1                   |                |                             |                            |               |

## JioGenNext Basecamp 4: 12th batch

The basecamp comprised 11 deep tech startups building transformational products in the areas of Industrial and Consumer IoT, AR/VR and SaaS.

The participating startups included:

- AiKaan:** A self-serve product to remotely monitor, manage and securely access edge devices and applications
- Dozee:** Converts any bed into a step-down ICU
- FreightBro:** Single integrated SaaS solution for freight forwarding agencies
- Gumlet:** An end-to-end media delivery solution that resizes, optimises and delivers images, videos
- Legistify:** A full-fledged litigation management system and legal services marketplace
- Patch:** Enables reliable communication between consumer apps and their end-users
- Plutomen:** A remote assistance product that uses AR over mobile / tablets
- Taskmonk:** Provides data annotation and labelling for data science / data engineering teams
- UptimeAI:** Bridging the gap between Artificial Intelligence (AI) and subject matter knowledge to deliver tangible business value for process industries.
- Vadoo:** Solves the problem of latency and rising bandwidth costs by using peer-assisted streaming
- Vicara:** Mixed Reality (MR) solutions for human interactions in digital space

## JioGenNext Basecamp 5: 13th batch

The batch of 11 startups brought a unique combination of deep differentiation to drive commercial benefits and science-based innovation for public good.

They included:

- 30M Genomics:** Platform for personalised drug based on rapid gene testing
- Aikenist:** Using medical imaging tech to deliver faster MRI scans
- Dubverse:** Auto dubbing for video content creators in multiple Indian languages
- Embright:** Virtual Reality based therapy for rehabilitating children with neurodevelopmental issues
- Enhance:** Remote design processing and prostheses 3D printing for rehabilitation of defective faces
- HiPER:** Saving diesel consumption by 10-15% by personalising ECU through OBD interface in cars and trucks
- Krishitantra:** Soil testing of nutrients and providing results to farmers at affordable prices
- LinearSquared:** Data science and advanced analytics for demand forecasting in retail/online commerce
- Rekord:** Business keyboard with context based suggestions for WhatsApp and other chat apps
- RightBot:** Picker and transporter robots for retail warehouses for autonomous put-away, picking, replenishment, auditing, inventory management
- ZedBlox:** Smart cold storage device for last mile cold chain of health and medical products

# 10-Year Financial Highlights

## Consolidated

(₹ in crore, unless otherwise stated)

|  | US\$ million | FY 2020-21 | FY 2019-20 | FY 2018-19 | FY 2017-18 | FY 2016-17 | FY 2015-16 | FY 2014-15 | FY 2013-14 | FY 2012-13 | FY 2011-12 |
|--|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Value of Sales and Services (Revenue)  | 73,757       | 5,39,238   | 6,59,997   | 6,25,212   | 4,30,731   | 3,30,180   | 2,93,298   | 3,88,494   | 4,46,339   | 4,08,392   | 3,58,501   |
| Total Income   | 68,753       | 5,02,653   | 6,25,601   | 5,91,480   | 4,18,214   | 3,39,623   | 3,05,351   | 3,84,048   | 4,43,461   | 4,04,929   | 3,64,695   |
| Earnings Before Depreciation, Finance Cost and Tax Expenses (EBDIT) <sup>#</sup> | 13,347       | 97,580     | 1,02,280   | 92,656     | 74,184     | 55,529     | 53,993     | 45,977     | 43,800     | 40,912     | 40,702     |
| Depreciation and Amortisation  | 3,635        | 26,572     | 22,203     | 20,934     | 16,706     | 11,646     | 11,565     | 11,547     | 11,201     | 11,232     | 12,401     |
| Exceptional Items (gain)/loss  | 772          | 5,642      | (4,444)    | -          | 1,087      | -          | 4,574      | -          | -          | -          | -          |
| Profit for the Year  | 7,350        | 53,739     | 39,880     | 39,837     | 36,080     | 29,833     | 29,861     | 23,640     | 22,548     | 20,886     | 19,717     |
| Equity Dividend (%) <sup>##</sup>  | -            | 65         | 65         | 60         | 110        | -          | 105        | 100        | 95         | 90         | 85         |
| Dividend Payout <sup>##</sup>  | 536          | 3,921      | 3,852      | 3,554      | 3,255      | -          | 3,095      | 2,944      | 2,793      | 2,643      | 2,531      |
| Equity Share Capital   | 882          | 6,445      | 6,339      | 5,926      | 5,922      | 2,959      | 2,948      | 2,943      | 2,940      | 2,936      | 2,979      |
| Reserves and Surplus   | 94,888       | 6,93,727   | 4,42,827   | 3,81,186   | 2,87,584   | 2,60,750   | 2,28,608   | 2,05,777   | 1,95,730   | 1,79,094   | 1,66,466   |
| Net Worth <sup>®</sup>   | 80,427       | 5,87,999   | 3,71,570   | 3,24,644   | 2,89,798   | 2,58,511   | 2,31,556   | 2,18,482   | 1,98,670   | 1,82,030   | 1,69,445   |
| Gross Fixed Assets   | 117,560      | 8,59,482   | 6,93,631   | 7,63,988   | 7,62,493   | 6,81,238   | 5,59,942   | 4,50,931   | 3,52,513   | 2,90,923   | 2,58,838   |
| Net Fixed Assets   | 89,864       | 6,56,999   | 6,31,505   | 5,65,840   | 5,85,094   | 5,18,471   | 4,09,353   | 3,18,523   | 2,32,911   | 1,83,439   | 1,64,177   |
| Total Assets   | 180,716      | 13,21,212  | 11,65,915  | 10,02,406  | 8,16,348   | 7,06,802   | 5,98,997   | 5,04,486   | 4,28,843   | 3,62,357   | 3,27,191   |
| Market Capitalisation <sup>^</sup>   | 180,002      | 13,15,998  | 7,05,212   | 8,63,996   | 5,59,223   | 4,28,909   | 3,38,703   | 2,66,847   | 3,00,405   | 2,49,802   | 2,44,757   |

## Key Indicators

|                           | US\$ million | FY 2020-21 | FY 2019-20 | FY 2018-19 | FY 2017-18 | FY 2016-17 | FY 2015-16 | FY 2014-15 | FY 2013-14 | FY 2012-13 | FY 2011-12 |
|---------------------------|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Earnings Per Share* (₹)   | 1.0          | 76.4       | 63.1       | 66.8       | 61.0       | 101.3      | 101.0      | 80.1       | 76.5       | 70.6       | 66.1       |
| Turnover Per Share* (₹)   | 11.4         | 836.7      | 1,041.1    | 1,055.1    | 727.4      | 1,115.9    | 994.9      | 1,319.9    | 1,518.4    | 1,390.8    | 1,203.5    |
| Book Value Per Share* (₹) | 14.9         | 1,086.4    | 708.5      | 653.3      | 495.6      | 891.2      | 785.5      | 709.1      | 675.9      | 619.9      | 568.8      |
| Debt : Equity Ratio       | -            | 0.36:1     | 0.75:1     | 0.74:1     | 0.75:1     | 0.75:1     | 0.78:1     | 0.74:1     | 0.70:1     | 0.59:1     | 0.55:1     |
| EBDIT/ Gross Turnover (%) | -            | 18.1       | 15.5       | 14.8       | 17.2       | 16.8       | 18.4       | 11.8       | 9.8        | 10.0       | 11.4       |
| Net Profit Margin (%)     | -            | 11.0       | 5.4        | 6.4        | 8.6        | 9.0        | 11.7       | 6.1        | 5.0        | 5.1        | 5.5        |
| RONW (%) <sup>**</sup>    | -            | 12.9       | 12.9       | 15.1       | 16.9       | 16.4       | 16.5       | 13.5       | 13.4       | 13.0       | 13.1       |
| ROCE (%) <sup>**</sup>    | -            | 9.6        | 13.0       | 13.5       | 13.6       | 13.5       | 13.0       | 12.8       | 11.0       | 10.1       | 10.3       |

In this Integrated Annual Report, \$ denotes US\$, unless otherwise stated

US\$1 = ₹73.11 (Exchange Rate as on 31.03.2021)

\* Adjusted for issue of Bonus Shares in 2017-18 in the ratio of 1:1

\*\* Adjusted for CWIP and revaluation

^ For Reliance Industries Limited

# Before exceptional items

## The disclosure of dividend payout is on actual payment basis post Ind AS implementation w.e.f. FY 2016-17

® Net Worth for FY 2020-21 includes call money receivable on rights issue

Note: Above highlights are part of Management Discussion and Analysis Section

## Standalone

(₹ in crore, unless otherwise stated)

|  | US\$ million | FY 2020-21 | FY 2019-20 | FY 2018-19 | FY 2017-18 | FY 2016-17 | FY 2015-16 | FY 2014-15 | FY 2013-14 | FY 2012-13 | FY 2011-12 |
|--|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Value of Sales and Services (Revenue)  | 38,153       | 2,78,940   | 3,66,177   | 4,01,583   | 3,15,357   | 2,65,041   | 2,51,241   | 3,40,814   | 4,01,302   | 3,71,119   | 3,39,792   |
| Total Income   | 38,283       | 2,79,887   | 3,65,421   | 3,94,323   | 3,13,555   | 2,73,750   | 2,59,062   | 3,49,535   | 4,10,238   | 3,79,117   | 3,45,984   |
| Earnings Before Depreciation, Finance Cost and Tax Expenses (EBDIT) <sup>#</sup> | 6,609        | 48,318     | 66,394     | 67,676     | 59,961     | 51,965     | 47,168     | 40,323     | 39,813     | 38,785     | 39,811     |
| Depreciation and Amortisation  | 1,258        | 9,199      | 9,728      | 10,558     | 9,580      | 8,465      | 8,590      | 8,488      | 8,789      | 9,465      | 11,394     |
| Exceptional Items (gain)/loss  | (589)        | (4,304)    | 4,245      | -          | -          | -          | -          | -          | -          | -          | -          |
| Profit for the Year  | 4,369        | 31,944     | 30,903     | 35,163     | 33,612     | 31,425     | 27,384     | 22,719     | 21,984     | 21,003     | 20,040     |
| Equity Share Capital   | 882          | 6,445      | 6,339      | 6,339      | 6,335      | 3,251      | 3,240      | 3,236      | 3,232      | 3,229      | 3,271      |
| Reserves and Surplus   | 64,018       | 4,68,038   | 3,84,876   | 3,98,983   | 3,08,312   | 2,85,062   | 2,50,758   | 2,12,923   | 1,93,842   | 1,76,766   | 1,62,825   |
| Net Worth <sup>®</sup>   | 57,146       | 4,17,795   | 3,37,097   | 3,44,128   | 3,13,114   | 2,83,288   | 2,53,998   | 2,16,159   | 1,97,074   | 1,79,995   | 1,66,096   |
| Gross Fixed Assets   | 69,423       | 5,07,549   | 4,96,688   | 4,76,591   | 4,52,492   | 4,30,093   | 3,93,117   | 3,11,815   | 2,64,281   | 2,32,270   | 2,05,493   |
| Net Fixed Assets   | 46,460       | 3,39,668   | 3,34,443   | 3,14,745   | 3,00,447   | 2,87,319   | 2,58,448   | 1,90,316   | 1,51,122   | 1,28,864   | 1,21,477   |
| Total Assets   | 119,501      | 8,73,673   | 9,71,699   | 7,75,745   | 6,17,525   | 5,46,746   | 4,81,674   | 3,97,785   | 3,67,583   | 3,18,511   | 2,95,140   |
| Contribution to National Exchequer   | 7,336        | 53,630     | 54,842     | 67,589     | 56,997     | 51,399     | 43,117     | 33,322     | 31,374     | 28,950     | 28,197     |

## Key Indicators

|  | US\$ million | FY 2020-21 | FY 2019-20 | FY 2018-19 | FY 2017-18 | FY 2016-17 | FY 2015-16 | FY 2014-15 |
|--|--------------|------------|------------|------------|------------|------------|------------|------------|
|--|--------------|------------|------------|------------|------------|------------|------------|------------|

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## Forward-looking Statement

The report contains forward-looking statements, identified by words like 'plans', 'expects', 'will', 'anticipates', 'believes', 'intends', 'projects', 'estimates' and so on. All statements that address expectations or projections about the future, but not limited to the Company's strategy for growth, product development, market position, expenditures, and financial results, are forward-looking statements. Since these are based on certain assumptions and expectations of future events, the Company cannot guarantee that these are accurate or will be realised. The Company's actual results, performance or achievements could thus differ from those projected in any forward-looking statements. The Company assumes no responsibility to publicly amend, modify or revise any such statements on the basis of subsequent developments, information or events. The Company disclaims any obligation to update these forward-looking statements, except as may be required by law.

## Business Overview

Analysis and description of all major business segments of Reliance covering brands, strategic advantages and competitive strengths. The discussion structure covers the market environment the business operates in and how Reliance's business model and operational excellence helped achieve a strong performance.

### Retail



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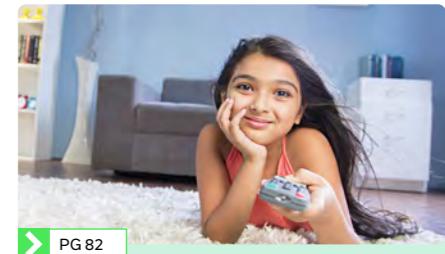
### Digital Services



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## Economic Context and Operational Highlights

### Overview

#### Global

The global economy contracted by 3.3% in CY 2020, as all major economies barring China slipped into recession with COVID-induced lockdowns.

Advanced Economies' (AE) decline of 4.7% was steeper than Emerging Markets (EM) decline of 2.2%. Within the AE complex, the decline in Euro Area (-6.6%) was much sharper than that in the US (-3.5%). Within the EMs, China's GDP grew 2.3%. Despite the steep global decline in CY 2020, global GDP decline was lower than initially feared primarily due to unprecedented monetary policy support from global central banks and fiscal stimulus from governments. Global fiscal stimulus reached ~US\$18.6 trillion by March 2021 (23% of GDP) while monetary stimulus by global central banks reached US\$16.6 trillion (21% of GDP).

roll out. The US fiscal stimulus has further improved global oil demand outlook. Global demand is expected to grow 5.9 mb/d y-o-y in 2021 to average ~96.4 mb/d.

The global economy is expected to see a rebound in 2021 with the International Monetary Fund (IMF) expecting 6% growth, with US stimulus and vaccine optimism leading to further opening up of the economies. The growth recovery is likely to be led by the US and China - the US is estimated to grow 6.4% in 2021 and China by 8.4%. Governments and Central Banks are expected to maintain supportive policies until the recovery is firmly underway. The strength of recovery will depend on vaccine roll-out.

#### India

The Indian economy is estimated to decline by 8% in FY 2020-21, the first year of contraction since 1980. India's economic decline was sharper than other key economies due to strict and early lockdowns to control the spread of COVID-19. However, growth has continued to recover and was back in positive territory (+0.4%) in 3Q FY 2021 after a decline of 24.4% and 7.3% respectively in 1Q FY 2021 and 2Q FY 2021. India saw a V-shaped recovery as most consumption and industrial indicators were back in positive growth territory in the September-December quarter after being in deep negative in the June quarter. Auto sales rebounded from August 2020 onwards and both two-wheeler and passenger vehicle sales growth has been positive since then. Travel indicators have remained weak - air traffic still at -37% y-o-y in

March 2021 and rail traffic also weak at -28% y-o-y. Among other industrial indicators, electricity demand growth is now positive and GST collections have remained robust at above ₹1 trillion mark. Digital adoption saw acceleration during the crisis, particularly in the usage of digital payments. UPI payments grew more than 100% y-o-y in 2021 as monthly transaction volumes crossed ₹4 trillion or nearly 25% of GDP on that run rate.

The external sector exhibited resilience as current account turned surplus for the first time since 2004, on weaker domestic demand, falling oil prices and strength in India's services exports. FDI and equity FII flows were strong, driving India's forex reserves to an all-time high of ~US\$580 billion by the end of FY 2020-21, against ~US\$475 billion by the end of FY 2019-20.

The Reserve Bank of India (RBI), and the central and state governments provided critical support to the economy during the crisis. The RBI maintained loose monetary policy, cutting repo rates by 115 bps during early CY 2020. To keep funding markets easy, the RBI maintained liquidity surplus through various monetary measures.

India's oil demand was down 9.1% y-o-y due to the unprecedented demand shock during 1H FY 2021. While gasoline and diesel consumption declined 6.8% y-o-y and 12% y-o-y respectively, LPG registered positive growth (+4.8% y-o-y) due to stay-at-home restrictions. With airlines remaining shut for most of the year, and yet to resume full-scale operations, jet fuel (ATF) consumption was down 53.7% y-o-y.



### Highlights and Key Events

During FY 2020-21, Reliance forged defining strategic partnerships with leading technology firms and marquee investors across businesses. Through the Rights Issue and asset monetisation, Reliance executed the largest ever capital raise in India of ₹2,60,074 crore. The fund raises along with capital commitments exceeded Net Debt levels, helping Reliance achieve a Net Debt Free Balance sheet ahead of the stated timeline of March 2021.

RIL successfully completed India's largest ever Rights Issue of ₹53,124 crore (oversubscribed by 1.59 times) - the world's largest by a Non-Financing Institution in the last ten years

**CAPITAL RAISED**  
₹2,60,074 crore

Google

bp Microsoft

FACEBOOK

Qualcomm

## Highlights and Key Events

### Retail

During the course of the year, the Retail business omni-enabled its store network, strengthened digital commerce platforms across the business and built capacities for home deliveries.

Alongside, the business expanded its partnerships with merchants across the country under its inclusive New Commerce model. By the end of the year, the digital commerce and merchant partnerships business accounted for about 10% of revenues, significantly stepped up from near zero in the preceding year. Reliance Retail invested behind a range of acquisitions to strengthen its capabilities in the supply chain, technology, and product portfolio.

These include the acquisition of leading digital marketplace, Netmeds, furniture and home decor retailer, Urban Ladder and the lingerie and intimate wear brand, Zivame. Reliance Retail also entered into an agreement to acquire the retail and wholesale business and the logistics and warehousing business of the Future Group for a consideration of ₹24,713 crore. This acquisition is awaiting requisite approvals.

### Digital Services

In Digital Services, Reliance Jio became the first operator outside China to achieve 400 million subscribers in a single country market. Reliance Jio continues to revolutionise digitalisation in India with data consumption in excess of 5 Exabyte per month on its network.

Strategic initiatives along with Facebook and Google will enhance consumer service offerings and facilitate greater digital inclusion in India. Reliance is working with Microsoft to enhance adoption of leading technologies like data analytics, Artificial Intelligence (AI), cognitive services, blockchain, Internet of Things (IoT), and edge computing among small and medium enterprises.

Qualcomm Technologies, Inc. and Jio, along with its wholly owned subsidiary Radisys Corporation, announced expanded efforts to develop open and interoperable interface compliant architecture-based 5G solutions with a virtualised RAN. This work is intended to fast-track the development and roll-out of indigenous 5G network infrastructure and services in India.

**1,732 MHz**  
Reliance Jio total spectrum footprint



### Oil to Chemicals

Reliance has initiated the proceedings of carving out its O2C businesses into a separate subsidiary and the process is expected to be completed in CY 2021. O2C reorganisation creates an independent, global-scale growth engine for RIL, with a strong cash flow generation potential while facilitating value creation through strategic partnerships and attracting a dedicated pool of investor capital.

Through the COVID-19 crisis, Reliance operated its O2C facilities at near 100% by shifting products to export markets to sustain operating rates. Scale economics along with strong competitive cost positions across the chain helped Reliance sustain positive contribution through this unprecedented phase. Diversified customer base, global product placement and feedstock flexibility supported performance.



### Oil and Gas E&P

During the year, Reliance successfully commissioned Asia's deepest gas field and India's first ultra-deepwater gas field - R Cluster in KG D6 Block. This will help Reliance work towards India's transition to a cleaner and greener gas-based economy.

The year was also marked by the COVID-19 crisis, which resulted in a huge loss to mankind. During these tough times, Reliance leveraged all its resources – human as well as material – to assist India in its fight against the COVID-19 pandemic.

**~100%**  
Utilisation of O2C assets even during the COVID-19



To combat climate change, Reliance has set itself a target to become Net Carbon Zero by 2035. This is based on RIL's vision of clean and green development which will provide the Company with an opportunity to accelerate and develop a New Energy and New Materials business.

# Financial Performance and Review



Alok Agarwal



Srikanth Venkatachari



Anshuman Thakur



Dinesh Thapar



Saurabh Sancheti



C. S. Borar



Raj Mullick



**Lockdowns enforced to contain the global pandemic led to severe demand destruction, testing the resilience of our operating models and flexibility.**

Despite the challenges, we operated O2C facilities at near-normal levels and delivered industry-leading results. Robust growth in the Digital Services business and steady revival in the O2C and Retail segments helped us deliver strong operational results for the year.

We leveraged our strengths at a time when the Indian economy was poised for a confident recovery. We demonstrated both resilience and agility in adjusting to changing market conditions. The robustness and scalability of our businesses, particularly the consumer businesses, attracted marquee partners and investors which strengthened our balance sheet.

We remain focused on delivering value for our stakeholders and achieving our longstanding financial priorities. Our stronger-than-ever balance sheet gives us the opportunity to invest for sustainable long-term value creation across businesses.

## Financial Performance Summary (Consolidated and Standalone)

| Particulars   | Consolidated |                 | Standalone |            |                 |            |
|---|--------------|-----------------|------------|------------|-----------------|------------|
|   | FY 2020-21   |                 | FY 2019-20 | FY 2020-21 |                 | FY 2019-20 |
|   | ₹ in crore   | US\$ in billion | ₹ in crore | ₹ in crore | US\$ in billion | ₹ in crore |
| Value of Sales and Services (Revenue)               | 5,39,238     | 73.8            | 6,59,997   | 2,78,940   | 38.2            | 3,66,177   |
| EBITDA  | 97,580       | 13.3            | 1,02,280   | 48,318     | 6.6             | 66,394     |
| Cash Profit   | 79,828       | 10.9            | 67,179     | 36,411     | 5.0             | 42,844     |
| Segment EBIT  | 62,460       | 8.5             | 70,192     | 30,048     | 4.1             | 46,817     |
| Net Profit  | 53,739       | 7.4             | 39,880     | 31,944     | 4.4             | 30,903     |
| Cash and Marketable Securities                      | 2,54,019     | 34.7            | 1,75,259   | 1,82,225   | 24.9            | 1,45,577   |
| Tangible and Intangible Assets (Excluding Goodwill) | 6,56,999     | 89.9            | 6,31,505   | 3,39,668   | 46.5            | 3,34,443   |
| Gross Debt  | 2,51,811     | 34.4            | 3,36,294   | 2,21,698   | 30.3            | 2,98,599   |

US\$1=₹73.11 (Exchange rate as on 31.03.21)

### Revenue

Reliance achieved consolidated revenue of ₹5,39,238 crore (US\$73.8 billion), a decrease of 18.3%, as compared to ₹6,59,997 crore in the previous year. The decrease in revenue was primarily due to lower volumes and realisation across key products in the O2C segment. Revenue in the Retail segment were impacted by store closures, operational disruptions, and significantly lower footfalls in view of the pandemic situation. This was partially offset by higher revenue from the Digital Services segment on account of continued subscriber traction and higher ARPU.

### Profit

Consolidated EBITDA for the year decreased by 4.6% on a y-o-y basis to ₹97,580 crore as compared to ₹1,02,280 crore in the previous year, primarily due to lower contribution from O2C businesses, which were impacted by pandemic related demand destruction in 1H FY 2021. The Retail and Digital Services businesses achieved all-time high EBITDA levels during the year.

Cash Profit increased by 18.8% to ₹79,828 crore as compared to ₹67,179 crore in the previous year. Profit After Tax (after exceptional items) was higher by 34.8% at ₹53,739 crore.

### Gross Debt

Reliance's Gross Debt was at ₹2,51,811 crore (US\$34.4 billion). This includes standalone gross debt of ₹2,21,698 crore and balance in key subsidiaries, including Reliance Jio (₹11,196 crore), Reliance Retail (₹9,030 crore), Shale Gas Operations (₹3,931 crore), Reliance Sibur Elastomers (₹2,339 crore) and Independent Media Trust Group (₹2,414 crore).

### Cash and Marketable Securities

Cash and Marketable Securities were at ₹2,54,019 crore (US\$34.7 billion). The Company's cash and cash equivalents were higher than the outstanding debt as on March 31, 2021.

### Tangible and Intangible Assets

Reliance's fixed assets (excluding goodwill) stood at ₹6,56,999 crore (US\$89.9 billion) as on March 31, 2021. This includes RIL's standalone fixed assets of ₹3,39,668 crore and balance of ₹3,17,331 crore in its subsidiaries, mainly Reliance Jio and Reliance Retail.

**34.8%**  
PAT growth y-o-y  
(after exceptional items)

### Finance Cost

Finance Cost was at ₹21,189 crore (US\$2.9 billion) as against ₹22,027 crore in the previous year. Large capital raise through Asset Monetisation and Rights Issue were primarily utilised to deleverage the balance sheet. The benefits of deleveraging were partially offset by lower capitalisation of interest with commissioning of projects across businesses.

### Other Income

Other Income was at ₹16,327 crore (US\$2.2 billion) as against ₹13,164 crore in the previous year, primarily on account of gain on sale of investments and interest income.

### Basic EPS

Basic Earnings Per Share (EPS) for the year ended March 31, 2021 (after exceptional items) was at ₹76.37 as against ₹63.07 in the previous year. Basic Earnings Per Share for the year ended March 31, 2021 (before exceptional items) was at ₹67.60 as against ₹70.19 in the previous year.

### Capital Expenditure

Capital Expenditure for the year ended March 31, 2021 was ₹79,667 crore (US\$10.9 billion), including exchange rate difference. Capital Expenditure was principally on account of the Digital Services business, projects in the O2C business and in the Retail business.

**RIL Standalone**

RIL's standalone revenue for FY 2020-21 was ₹2,78,940 crore (US\$38.2 billion), a decrease of 23.8% on y-o-y basis. Profit after tax was at ₹31,944 crore (US\$4.4 billion) an increase of 3.4% against ₹30,903 crore in the previous year. Basic EPS on standalone basis (after exceptional items) for the year was ₹49.66 as against ₹48.42 in the previous year. Basic EPS on standalone basis (before exceptional items) for the year was ₹42.97 as against ₹55.07 in the previous year.

**Movement in key financial ratios**

- The debtors turnover ratio improved to 47.9 in FY 2020-21 as against 37.4 in the previous year primarily due to effective collection of receivables, conservative credit policy and high-quality customer base
- The interest coverage ratio declined to 2.4 in FY 2020-21 as against 4.7 in the previous year with lower EBIT and increase in finance cost with lower interest capitalisation due to commissioning of projects
- The current ratio improved to 1.0 in FY 2020-21 as against 0.5 in the previous year due to higher current assets with accounting of call money receivable towards rights issue and payment of other current liabilities
- The net profit margin (after exceptional items) improved to 11.5% in FY 2020-21 as against 8.4% in the previous year due to gains on sale of investments, lower tax provision and lower turnover base with sharp fall in average price realisation for the year.
- The return on net worth fell to 8.8% in FY 2020-21 as against 10.4% in FY 2019-20 as net worth increased primarily on account of rights issue and retained earnings for the year.

**Segment review****Retail**

Reliance Retail delivered a resilient performance against the backdrop of an unprecedented and challenging operating environment, arising from the COVID-19 pandemic situation that emerged at the start of the year. The business delivered Gross Revenue of ₹1,53,818 crore. The revenue were impacted on account of store closures (80% stores operational), significantly lower footfalls (65% of last year) and operational disruptions through the year. At an EBITDA of ₹9,842 crore for FY 2020-21, the business posted its all-time high profit, driven by the gradual rebound of revenue streams, judicious cost management initiatives and boosted by higher investment income.

**₹1,53,818 crore**  
Retail revenue

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**Digital Services**

The business recorded revenue of ₹90,287 crore, as against ₹69,605 crore in the previous year, with year-end subscribers base at 426.2 million. Reliance Jio reported strong financial performance for the year. Segment EBITDA was at ₹34,035 crore for the year, as against ₹23,348 crore in the previous year.

**₹90,287 crore**  
Digital Services revenue

PG 68

**Oil to Chemicals**

Revenue for the O2C business declined by 29.1% to ₹3,20,008 crore on account of lower volumes and price realisation across key products. Sharp demand contraction in the first half of the year impacted growth for the year. The price realisation was lower due to decline in average crude and feedstock prices. Brent crude price for the year averaged at US\$44.3/bbl versus US\$61.1/bbl in the previous year, a decline of 27.5%. EBITDA for the year was lower with weak demand environment in 1H FY 2021. Gradual easing of lockdowns and improvement in economic activities during 2H FY 2021 supported demand and margin recovery for transportation fuels and downstream chemicals.

**₹3,20,008 crore**  
O2C revenue

PG 94

**Media and Entertainment**

Consolidated EBITDA of the business rose 29% y-o-y to ₹796 crore despite the pandemic impact dragging revenue down by 12% y-o-y. EBITDA margin rose to a highest ever ~17%, having improved y-o-y for three years continuously. Broad-based cost controls across businesses, growth in annuity-style revenue streams and content cost renegotiations have boosted profitability. PAT jumped by ~9x y-o-y to ₹547 crore.

**₹5,459 crore**  
Media and Entertainment revenue

PG 82

**Oil and Gas E&P**

Revenue for the Oil and Gas business declined by 33.4% y-o-y to ₹2,140 crore, primarily due to lower volumes from conventional fields and overall lower commodity price realisation. EBITDA for the year declined by 26.9% to ₹258 crore. Price realisation for Coal Bed Methane (CBM) gas for the year was lower by 40% at US\$4.27/mmbtu (GCV). Realisations in the US Shale business also declined by 27% to US\$2.07/MCFe. Lower conventional volumes due to expiry of Panna Mukta Production Sharing Contract in December 2019 and cessation of production from D1D3 (KG D6) field in February 2020.

**₹2,140 crore**  
Oil and Gas revenue

PG 112

# Retail



Subramaniam V.



Isha Ambani



Akash Ambani



Anant Ambani  
Ashwin Khasgiwala



Ashwin Khasgiwala



Akhilesh Prasad



Darshan Mehta



Damodar Mall



Brian Bade



Kaushal Nevrekar  
Sunil Nayak



Dinesh Thapar



Jayant Bhalerao



Dr. Vinodkumar  
Dhanuka



Bijay Sahoo



Gulur Venkatesh



**"Reliance Retail's results reflect a certain resilience in a challenging operating environment. Our robust operating model, agility in execution and leading capabilities have withstood the testing times posed by the pandemic, which allowed us to serve our customers far and wide and enabled us to deliver a market leading performance."**

## Highlights FY 2020-21

REVENUE ▼ 5.6%

₹1,53,818 crore

EBITDA ▲ 1.5%

₹9,842 crore

EBITDA MARGIN

7.3%

EBITDA Margin is calculated on revenue from operations

Reliance Retail was founded with a view to revolutionise retail in India. Today, it is the largest, fastest growing and most profitable retail company in India with diversified omni-channel presence through integrated store concepts and digital commerce platforms. It is the only Indian retailer to feature in 'Global Powers of Retailing'.

As a market leader, Reliance Retail caters to five key consumption baskets

- 1 Consumer Electronics
- 2 Fashion & Lifestyle
- 3 Grocery
- 4 Pharma Retail
- 5 Connectivity

1,00,000+

Customers served every hour and growing fast

### Reach

156 million  
Registered Loyal  
Customer Base

7,000+  
Cities

640<sup>1</sup> million  
Footfalls

### Scale

12,711  
Retail Stores

33.8 million Sq. ft.  
Retail Space

2,00,000+  
Employees

### Infrastructure

263 Warehouses  
and Distribution  
Centres

272 million cu. ft.  
Of warehousing  
space

1.4 million  
Route kms  
moved per day

1. FY 2019-20 number being used in view of FY 2020-21 year being disruptive



**Vision**

To be the most admired and successful retail company in India that enhances the quality of life of every Indian.

**Mission**

- Provide millions of customers with unlimited choice, outstanding value proposition, superior quality and unmatched experience across the full spectrum of products and services
- Serve the entire spectrum of Indian society i.e. from households, kiranas and merchants, to small and medium enterprises and institutions
- Reach the length and breadth of the country through our physical and digital distribution platforms
- Be the partner of choice and enable win-win opportunities for our ecosystem across producers, small and medium enterprises, brand companies and global suppliers
- Generate direct and indirect employment opportunities with skill transformation and talent development on an unprecedented scale

**Strategic Advantages and Competitive Strengths**

**India's only true national retailer with the widest coverage**



**Unmatched retail capabilities: End-to-end value chain, design, merchandising, own brands**



**Extensive supply chain infrastructure**



**Best-in-class and scalable project execution**



**Deep understanding of India and Bharat, serving all consumption baskets**



**Partner to producers, MSMEs, national, regional, local and global brands**



**Deep technologies and data intelligence at the core**



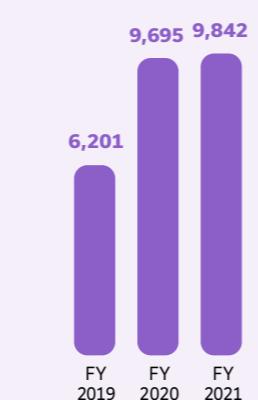
**Talent and organisation to power operations**

**Performance Summary****REVENUE**

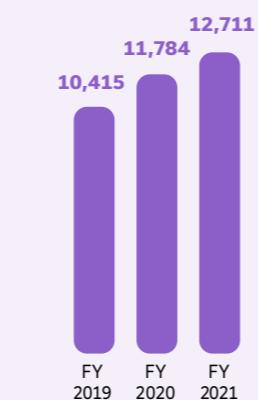
(₹ in crore)

**EBITDA**

(₹ in crore)

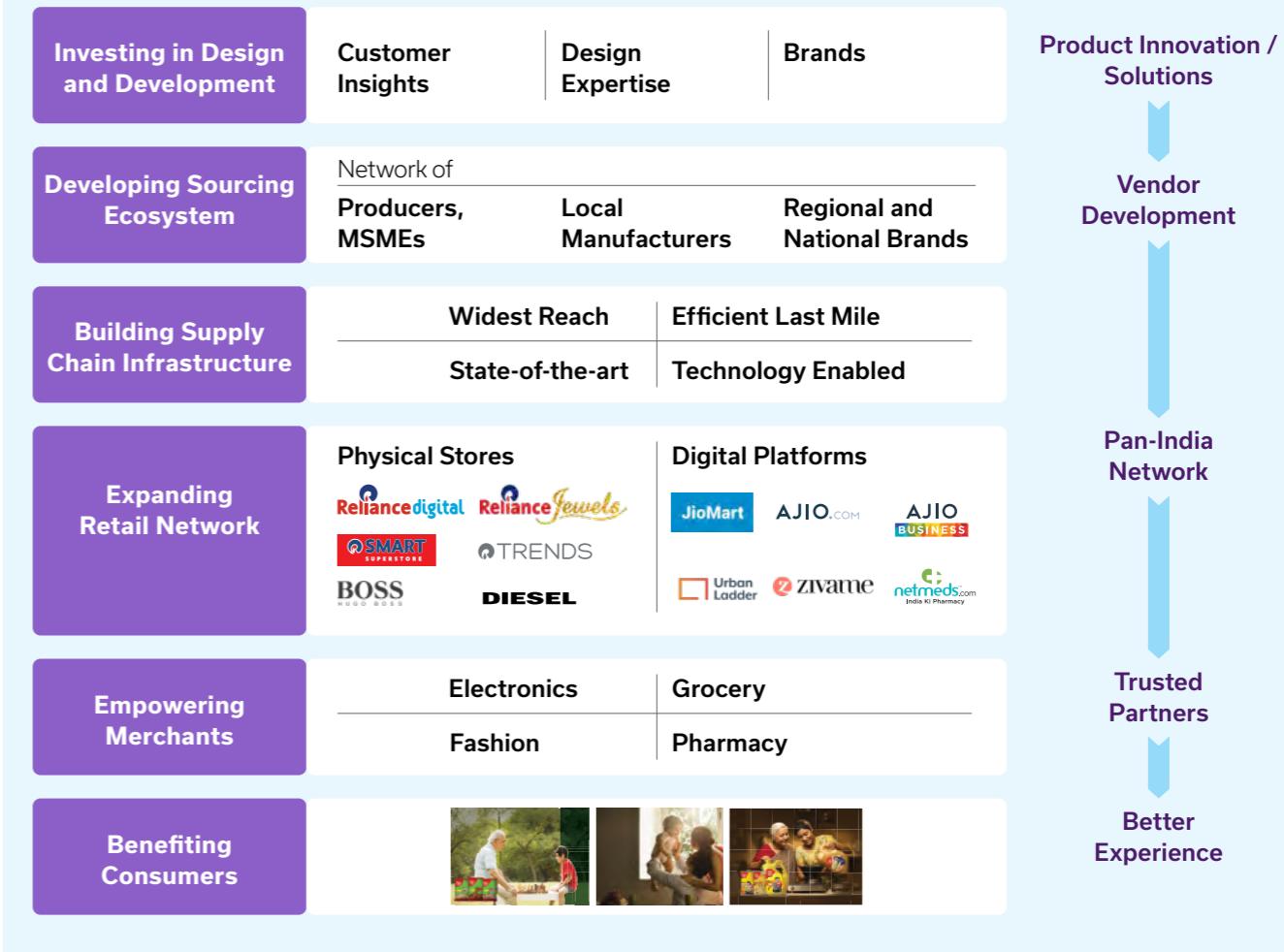
**RETAIL STORES**

(nos.)

**Operating Framework**

Reliance Retail's guiding philosophy rests on the tenets of inclusive growth and building sustainable societal value for millions of Indians.

An inclusive approach to retailing



- Reliance Retail has set up and continues to invest in building design and product development centres to offer relevant, contemporary and high quality products to meet the diverse needs of its customers
- Reliance Retail's sourcing ecosystem works with small producers and manufacturers SMBs, regional, national and international brands. In particular, it supports small producers to modernise their operations, minimise inefficiencies and reduce leakages
- The business is investing in building state-of-the-art supply chain infrastructure in India by linking all major sourcing locations through an automated, modular, reliable and scalable warehousing, logistics and last mile fulfilment ecosystem
- Reliance Retail's selling ecosystem comprises a vast network of stores and digital commerce platforms to serve customers across the length and breadth of the country
- The New Commerce model seeks to partner with millions of unorganised merchants through an inclusive model of growth while digitally enabling and empowering them, and offering them a compelling value proposition to grow their businesses and earnings. Together, it will serve millions of households and customers across the country
- Reliance Retail provides employment to tens of thousands of people, bringing joy and pride to their families while enabling livelihoods for many others

## Highlights FY 2020-21

Reinforced and enhanced safety and hygiene standards across the breadth of Reliance Retail's operations with the emergence of the COVID-19 situation

Delivered revenues at par with last year despite store closures and operational disruptions

EBITDA at an all-time high, driven by business rebound, cost management and investment income



Registered loyal customer base continues to grow, currently at 156 million, up 25% y-o-y

Opened 1,456 new stores, taking the total store count to 12,711 with operated area spanning over 33.8 million sq. ft.

Strengthened digital commerce and omni-channel capabilities across all businesses of Grocery, Consumer Electronics, Fashion & Lifestyle and Pharma

Launched India's largest hyperlocal platform, JioMart, with presence in 200+ cities



New Commerce partnerships with over a million merchants across consumption baskets

Forayed into pharma retail; acquired online pharmacy, Netmeds



Stepped up Lifestyle play through the acquisition of Urban Ladder and Zivame



Created 65,000+ new jobs since the onset of the pandemic

Executed India's largest fund raise in the consumer / retail sector from marquee global investors, reflecting the conviction in Reliance Retail's track record, operating model and prospects



## Industry Overview

India's retail market is estimated at US\$822 billion in FY 2019-20 and is expected to grow at a CAGR of 10% over the next five years to reach US\$1,315 billion by FY 2024-25. The penetration of organised retail market is estimated at 11% in FY 2019-20 and is expected to grow to 18% by FY 2024-25. The organised retail market is estimated at US\$88 billion in FY 2019-20 and is expected to grow at a CAGR of 19% over the next five years to reach US\$231 billion by FY 2024-25. The unorganised retail market is poised to grow to over US\$1 trillion over this period, making it amongst the most attractive consumer sector opportunities across the world.

## Emerging Trends and Business Response

| Description  |   |  |  |   |
|--|---|--|--|---|
| <b>Growth of Online Channel</b><br>Digital commerce gained significant traction in the wake of lockdown/restrictions; likely to remain buoyant   | <b>Omni-channel as a new normal</b><br>Convergence of Physical and Digital retail emerging as the new normal  | <b>Physical stores remain a growth opportunity</b><br>Physical stores remain an opportunity for expansion, particularly in smaller towns   | <b>Evolving customer preferences and emergence of new categories</b><br>Change in consumer behaviour leading to re-curation of product portfolios and boost to select categories   | <b>Transforming and empowering unorganised retail</b><br>Addressing supply side challenges and technology are key to transforming the unorganised retail sector   |
|  |   |  |  |   |
| <b>How Reliance Retail is geared up?</b><br>Launched and accelerated roll-out of Jiomart, India's largest hyperlocal solution.<br>Activated reliancedigital.in for electronics, scaled up AJIO in fashion & lifestyle and created a range of mono-brand sites for premium and luxury brands.<br>Acquired Netmeds, Zivame, and Urban Ladder to offer a wider portfolio. | <br>Strengthened digital commerce and omni-channel capabilities with all Reliance Digital, fashion & lifestyle and grocery stores being omni-enabled.<br>Stores are enabled for fulfilment, return, refund (same or different mode), house kiosk for endless isle experience and better conversions, upsell and cross-sell. | <br>Operates > 2/3 <sup>rd</sup> of its stores in Tier II and smaller tier towns.<br>During the year, over half the expansion was carried out in smaller tier towns.<br>Over half the orders on digital platforms from Tier II and smaller tier towns.<br>Partnerships with unorganised retailers across categories and geographies. | <br>Design centres enable development of portfolio in keeping with emerging trends.<br>Focus on developing own brand portfolio in categories such as health and immunity, boosting foods in grocery, and productivity devices and appliances in consumer electronics.<br>Re-curation of fashion portfolio with launch of 'Work from Home', 'At Home Essentials' and Athleisure collection. | <br>Creating an integrated state-of-the-art supply chain infrastructure connecting all supply and demand markets.<br>Investing in technology-driven logistics and last mile fulfilment infrastructure.<br>Rapid scale up of New Commerce merchant partnerships.<br>Developing a portfolio of own brands for New Commerce.<br>Building bonds, digitally enabling and empowering merchant partners. |

## Performance Update

### Financial, Non-Financial, Revenue Mix

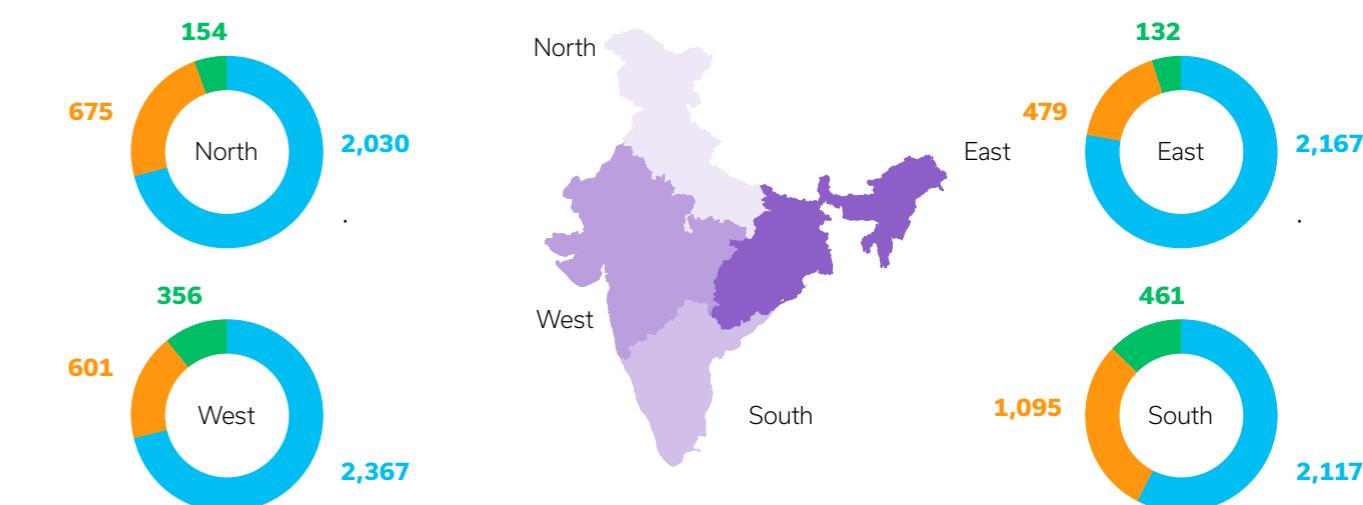
| (In ₹ crore)                       | FY 2020-21 | FY 2019-20 | % change y-o-y |
|------------------------------------|------------|------------|----------------|
| Value of sales and services        | 1,53,818   | 1,63,029   | (5.6)          |
| Revenue from operations            | 1,35,252   | 1,46,365   | (7.6)          |
| EBITDA                             | 9,842      | 9,695      | 1.5            |
| EBITDA Margin(%)*                  | 7.3        | 6.6        | +70 bps        |
| Area operational (million sq. ft.) | 33.8       | 28.7       |                |

\* EBITDA Margin is calculated on revenue from operations

- Reliance Retail delivered a resilient performance against the backdrop of an unprecedented and challenging operating environment, arising from the pandemic situation that emerged at the start of the financial year
- Reliance Retail delivered Gross Revenue of ₹1,53,818 crore. The revenues were impacted on account of store closures (80% stores operational), lower footfalls (65% of last year) and operational disruptions through the year
- The total store count stood at 12,711 covering 33.8 million sq.ft. at the end of the year
- The business continued to attract and serve millions of customers across the country far and wide. The registered loyal customer base now stands at 156 million, a growth of 25% y-o-y
- The business generated >65,000 new jobs even in a year like this, bringing to life its mission to enhance livelihoods, whilst enabling positive societal impact not just for its employees but the broader ecosystem within which it operates
- As operating curbs were progressively lifted, new store openings resumed with 1,456 stores being added. This notably would be amongst the highest offline expansions undertaken by any retailer across the world in the COVID constrained context
- Guarded Retail Employees Amidst Turbulence (GREAT) Award
- HR Initiative of the Year Award won by its Consumer Supply Chain Management business
- In what is the largest fund raise in the consumer/retail sector in India, Reliance Retail raised ₹47,265 crore for a 10.09% stake from marquee global investors
- Reliance Retail ranks 53<sup>rd</sup> in the list of Global Powers of Retailing and is among the fastest growing retailer in the world\*
- \* As per Deloitte Global Powers of Retailing 2021
- Reliance Retail won two awards at TRRAIN Retail Awards 2020-21

>65,000  
Jobs generated

### DISTRIBUTION OF STORES IN INDIA



● Consumer Electronics ● Fashion & Lifestyle ● Grocery

In addition to the above, there are 77 stores outside India.

# Business Performance

## Consumer Electronics

### Overview

Reliance Retail is India's largest consumer electronics retailer with an extensive network of 8,600+ stores across 7,000+ towns.

Consumer electronic purchase often necessitates a 'touch and feel' of the product and in many cases involves demonstration, installation, maintenance and after sales service. Reliance Retail operates differentiated store concepts that are centred around 'Service', 'Solution' and 'Consumer Experience' personalising technology for consumers.

The stores house buying guides for discerning consumers simplifying product complexities. Guidance extended by expert store staff makes shopping journey easier for consumers.



### Differentiated Store Concepts for Consumer Electronics

#### Reliance digital

- Destination consumer electronics store
- Product experience zones
- 300+ national, international brands
- Differentiated value proposition



- Full-fledged after sales service arm
- India's first multi-product, multi-brand and multi-location service network
- End-to-end product life cycle support
- ISO certified service organisation

#### Jio DIGITAL LIFE

- Smaller stores offering mobility and communication devices
- Store presence in 7,000+ towns
- Extending reach by catalogue and web-sales

#### New Age Digital Platforms

➲ <https://www.reliancedigital.in/>

- Reliance Digital's online shopping website and app with presence across 1,340 cities
- Fully integrated omni-channel experience
- Extending JioMart to consumer electronics for providing a one-stop shopping solution

#### JioMart

- Offering Reliance Digital's assortment through hyper-local fulfilment

### Competitive Strengths



**1** Personalised selling backed up by intuitive store designs and industry leading service levels



**2** Unmatched delivery proposition enabling delivery within 24 hours of purchase



**3** ResQ for solutions encompassing end-to-end product life cycle requirements



**4** Strong relationships with all the leading national and international brands



**5** Exclusive brand licences and own brand products through Reconnect, JioPhone and LYF

### Key Developments

- ▶ Steady progress on expansion with 188 new store openings
- ▶ Activated [www.reliancedigital.in](https://www.reliancedigital.in/), full network of Reliance Digital stores omni-enabled with unmatched delivery service across 19,000+ pin codes
- ▶ Enabled fulfilment from store inventory with over >95% orders delivered within six hours
- ▶ Broad-based growth across categories: laptops and tablets, high-end televisions, air care and appliances
- ▶ Impactful festive activations, successful campaign around affordability and new product launches delivered growth well ahead of the market
- ▶ Growth led by robust performance in Tier II/III towns
- ▶ Range of offerings across categories under the licensed brands of BPL and Kelvinator were launched and rolled out across general trade, including a foray into the electricals category
- ▶ Reliance Digital has been recognised as India's Only Electronics Retailer Superbrand award for the second consecutive year
- ▶ Reliance Digital won:
  - Gold for 'Digital Marketing Excellence in Social Media' at Digixx Awards 2020 by Adgully
  - 'Social Media App Effectiveness' award at Global Customer Engagement Awards 2020 by ACEF

### Key Highlights

**1,100+**  
Laptops sold every day

**4,000+**  
Installations by resQ every day

**1,600+**  
High-end televisions sold per day

# Business Performance

## Fashion & Lifestyle

### Overview

Reliance Retail is the largest fashion retailer in India with 2,850+ stores across 850+ cities.

It operates multiple specialty store concepts with an extensive portfolio of own and partner brands catering to all consumer segments through value, premium, bridge-to-luxury and luxury. Reliance Retail controls the entire fashion value chain through a vertically integrated operating model which generates fresh fashion across stores on a regular basis.

### Diverse Store Concepts for Fashion & Lifestyle



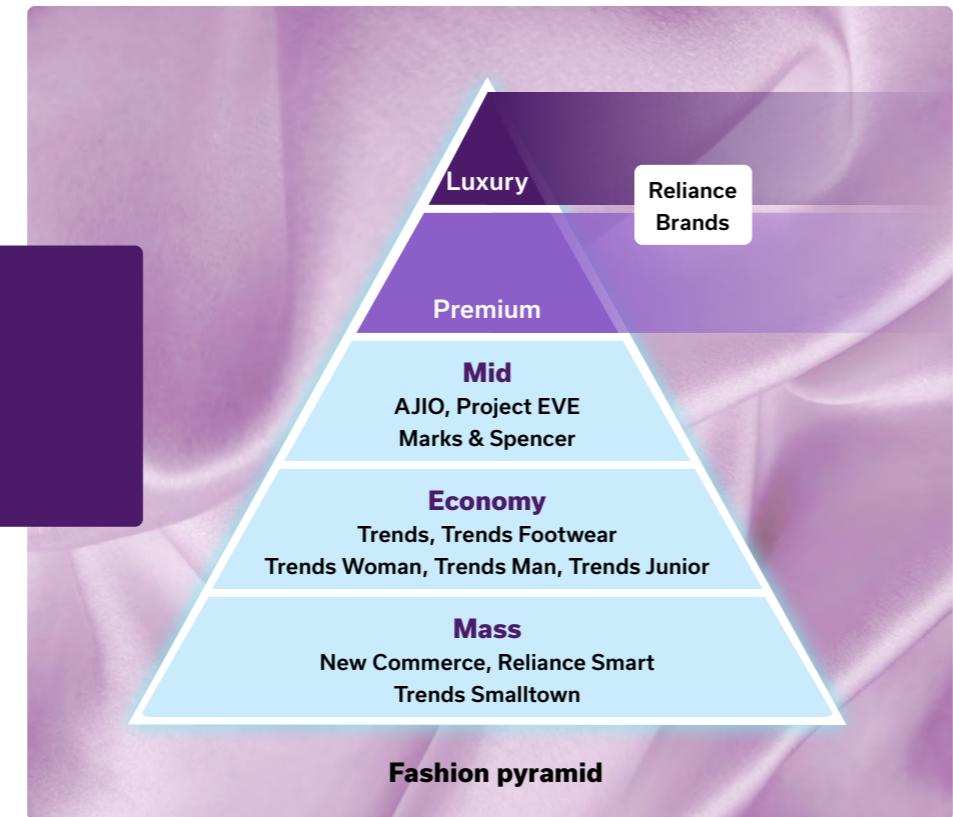
- India's largest fashion destination
- Strong portfolio of own brands
- Extensions to tap residual market opportunities

- Affordable family footwear store
- Wide range of own brands

- Destination for fine jewellery
- Range of silver, gold, diamond and bridal jewellery
- 100% purity, transparency

### Mono brand sites

- <https://www.gasjeans.in>
- <https://www.stevemadden.in>
- <https://www.hamleys.in>
- <https://www.superdry.in>
- <https://www.marksandspencer.in>
- <https://www.visionexpress.in>
- <https://www.mothercare.in>



### New Age Digital Platforms

#### PROJECT EVE

- Experiential store with mid to premium positioning
- Caters to entire wardrobe



- Partner to 45+ international brands
- Global experience within India
- Access to affluent consumers



- Global category leader in children's premium toys
- Presence across 17 countries

#### AJIO

- Online fashion and lifestyle destination
- Nearly 6 lakh options spanning over 2,500 brands
- Curated section AJIO Luxe offers the best of luxury, bridge to luxury and premium brands



- India's most loved furniture brand
- Presence across 20 cities and 11 experience centres

#### JioMart

- Offering Trends assortment through hyperlocal fulfilment

#### Zivame

- Offers solutions for every stage in a woman's life
- Delivering across 1,900+ cities, 65 stores

## Competitive Strengths



1

### Robust design and sourcing capabilities

Strong insights of diverse tastes and preferences across regions



2

### Fastest growing store network

100+ stores launched on an average every year for the last 14 years



3

### Strong own brand portfolio

Own brands contribute >75% of Trends revenues and >60% of footwear revenues



4

### Partner of choice for global brands

Portfolio of over 45+ exclusive esteemed international brands



5

### Unrivalled integrated omni-channel play

1,000+ stores catering to both instore and online orders

## Key Developments

- Launched 600+ new stores, highest among any fashion & lifestyle retailer globally

### Apparel and footwear

- Augmented omnichannel capabilities to 500+ cities. Geographic coverage extended to 2,265 cities

- Buoyant revenue led by higher conversion and bill values

- Business recovery driven by strong in-store execution, freshness and impactful activation

- Curating product portfolio relevant to emerging trends drives category performance

- Further strengthened own brands portfolio with continued launch of brands

- Trends assortment now live on JioMart with direct from store shipment at >3,000 pin codes

### AJIO

- Revenue run rate up 4x over previous period along with improvement across customer and operating metrics

## Key highlights

**180+** million  
Units of apparel & footwear sold

**2.9** million  
Kurtas sold per month

### Fashion & Lifestyle New Commerce

- Significant scale up in business across merchant base, brands, sellers and product offerings. Geographic coverage extended to 2,265 cities

### Jewels

- Competitive performance backed by impactful activations and launch of affordable light weight jewellery

- Design capability coming to the fore with launch of collections across the year

- Received the 'Most Admired Emerging Retail Brand of the Year' award at Mapic India Retail Awards 2021

- Received 'The Retailer of the Year' and 'Marketing Campaign of the Year' awards at the Business Leader of the Year Awards

### Partner Brands

- In luxury and premium brands, digital commerce revenues up 3x over last year

- Engaging customers by pioneering 'Distance Selling' and impactful shopping events

# Business Performance

## Grocery

### Overview

Reliance Retail is India's largest grocery retailer and operates multiple store concepts – from neighbourhood stores to destination supermarkets and JioMart.

These concepts leverage engaging store experience, trained staff and attractive value proposition to address specific shopping needs of consumers.

Reliance Retail has developed own brands that provide a wide range of quality offerings across various categories such as staples, food FMCG, home and personal care (HPC), and general merchandise.

Over the years, Reliance Retail has made significant investments in developing an end-to-end value chain that is backwardly integrated for fresh foods which enables product quality, supply security and sourcing efficiencies. This has resulted in win-win partnerships with producers.

Through its New Commerce initiative, Reliance Retail is linking producers with small merchants and consumers to create a win-win partnership model. The New Commerce footprint is being expanded from 33 cities at present, with investments in supply chain and technology, to make Reliance Retail a trusted partner for millions of merchants across the country.

### Own Brand Portfolio Across Staples, Processed Foods, Home, Beauty and Personal Care



### Differentiated store concepts for Grocery



- Gourmet retail chain



- Destination supermarket store
- Serves food and non-food needs
- Everyday low-price strategy; savings promise



- Neighbourhood multipurpose store
- Blending physical and digital – endless aisle, e-kiosks and digital services

### New Age Digital Platforms

#### JioMart

- India's widest footprint hyperlocal grocery delivery platform
- 200+ cities
- Integrated with stores to offer seamless customer experience

## Competitive Strengths



#### 1 Robust value chain

Pan-India collection, processing and distribution centres



#### 2 Omni-enabled network at scale

Largest network of stores and digital commerce channels



#### 3 Strong own brand portfolio

Wide portfolio of own brands across staples, consumer products and general merchandise



#### 4 Winning partnerships with brands

Preferred retail partner for new brand launches, promotions, exclusive launches and activations



#### 5 Hyperlocal digital strategy

Serving customers and merchant partners through unique fulfilment model

## Key Developments

- ▶ Business continues to leverage brand partnerships for exclusive launches, events and activations
- ▶ Emerged as a trusted partner for customers and merchants during the lockdown with enhanced safety and hygiene standards
- ▶ Leveraged own supply chain network and worked closely with vendors and producers to ensure timely availability of products despite pandemic-led disruptions
- ▶ Snactac Mixed Fruit Jam and Scrubz were ranked #1 in their respective categories by Consumer Voice magazine in FY 2020-21



## Pharmacy

Reliance Retail forayed into pharmacy retail during FY 2020-21.

It aims to lead the category by pioneering an omnichannel pharma strategy encompassing physical stores, digital platform Netmeds.com, and partnerships with connected local pharmacies. This integrated and inclusive offering will enhance accessibility and affordability of medicines for Indian customers.



### Key Developments

- ▶ 114 pharmacies operationalised
- ▶ Strengthened pharmacy digital platform capabilities through acquisition of Netmeds

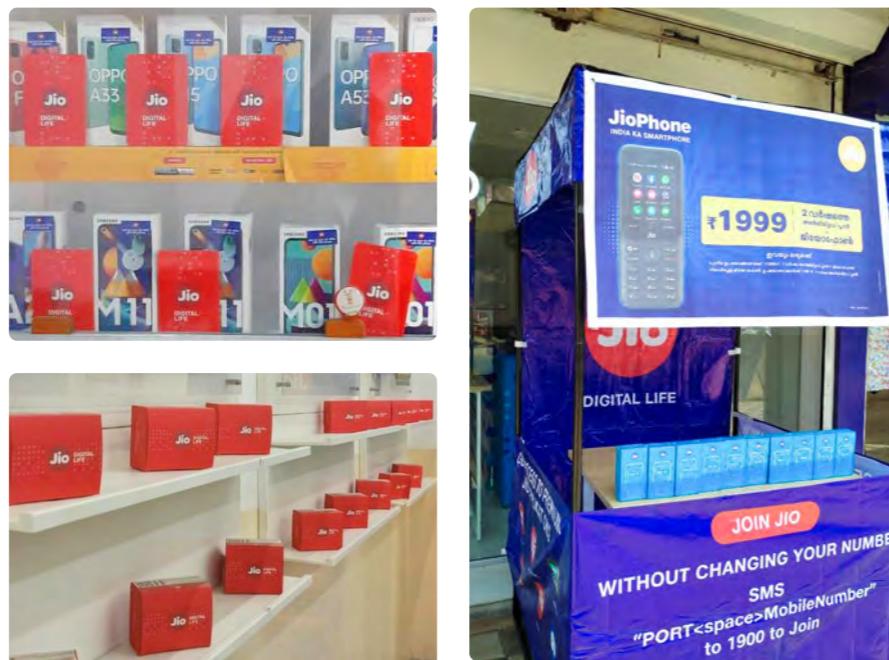
## Connectivity

Reliance Retail works as the master distributor for Jio connectivity services. The distribution network comprises of 8,200+ Jio stores and a vast network of retailers across the country for new customer acquisitions and recharges.

Jio Stores provide customers best-in-class service of activations, recharges, devices availability and after sales service.

In addition, in order to enhance seamless customer recharge and activation experience, the business has created a unique entrepreneur model by onboarding over 1.6 million Jio Associates who help customers to remain connected at all points in time.

To keep friends and family safe, business is encouraging digitally savvy customers to recharge online on their own and stay home, stay safe and stay connected. Business has also enhanced the technology solution/architecture to improve recharge experience on its online partner platforms.



CASE STUDY

## Diversity and Gender Equality

**Gender equality is not just about hiring or training women at Reliance Retail, but also a part of its commitment to empower women. Today, women constitute 23% of Reliance Retail's store workforce. However, it has been observed that women representation at managerial levels drop significantly due to life stage events and other factors.**

To develop young women leaders and augment their career path, Reliance Retail launched WE Women Leaders, a focused intervention for high-potential women at managerial levels. The programme instilled greater confidence and understanding of leadership styles among the participants while enhancing their capabilities to take on bigger responsibilities.

Today, women managers run more than 250 Reliance Retail stores, which score higher on several parameters including hygiene standards, discipline and working conditions.



**Aditi Anand**

*"What stood out for me was that the workshop was attended by intelligent women within our organisation and the interactive nature of the session not only highlighted this respect, but also allowed us to get to know each other. The training and tasks helped a lot in self-realisation".*



CASE STUDY

## Driving Inclusive Development Agenda

**To promote inclusive and sustainable growth, Reliance Retail identified a talent pool from the marginalised sections across rural and urban regions to provide employment at its Fashion & Lifestyle stores.**

It has partnered with 24 NGOs such as Unnathi, Leonard Cheshire, APD, Sarthak and Pankh to provide them vocational training, increase their employability, and also recruit successful candidates post completion of course modules.

The business is recruiting around 600 associates every month through these institutions. The programme has so far provided 7,000 people a career, enabling social and financial freedom.

**600**  
Associates recruited every month through partnerships with NGOs



## CASE STUDY

## Empowering Frontline Staff to Serve Consumers During the Pandemic

Reliance Retail's Learning & Development (L&D) team deployed various digital tools to deliver multiple training sessions, including Virtual Instructor Led Training (VILT) workshops, for the frontline staff.

To support JioMart hyperlocal solution, two vital applications – **UROVO** and **GRAB** – were implemented. Within a month, **7,500** associates were trained on the UROVO application and **5,000** delivery partners underwent the GRAB training through digital tools like **JioMeet/MS Teams**.

Reliance Retail also **aggressively hired frontline employees**. Of the total 65,000+ new hires, **53,000+ were freshers**. Training interventions, induction and role-readiness programmes were deployed on a massive scale to make them job-ready in the shortest possible time. It also hired and trained **15,000 delivery partners**.

At Reliance resQ, we make sure that each one of our service technicians goes through a 144-hour in-depth training, followed by rigorous assessment and certification process. We have built five fully equipped Regional Training Labs across the country at all major cities and are in the process of building the sixth.



## CASE STUDY

## Ensuring Safety and Well-being of Employees and their Families

Reliance Retail understood the impact the pandemic can have on the physical and mental health of its employees and proactively stepped up efforts to ensure their well-being.

### Physical well-being

- Hospital tie-ups to ensure proper medical care for employees and their families
- Physical distancing, staggered shifts, sanitising stations, distribution of PPE suits, face masks, gloves, face shields and sanitisers
- Rigorous awareness drive undertaken, including extensive safety and hygiene training for frontline employees and service partners
- Awareness campaigns for Emergency care – REFERs, Jio Health Hub
- Antibody test administered to over 50,000 frontline employees
- Prophylactic medicines provided to 43,000+ frontline and supply chain staff

### Mental well-being

- Rolled out 'Spring' – a series of workshops on positive thinking habits and wellness
- Organised online yoga sessions, Zumba classes, Drum and Jam, and counselling workshops to reduce stress
- 'Sampark' initiative – calling each employee at least once a month to boost morale

**Initiated vaccination drive for employees and their families**

**3,50,000+**

Staff and service partners undertook COVID-19 Symptom Checker Survey daily

## COVID-19 response

## Navigating the Situation While Future-Readyng the Business

## Navigating the Situation

|   |  |
|---|--|
| Securing our employees                  | Securing our store operations          |
| Securing availability for our customers | Securing supplies across the ecosystem |

## Future Readying

|   |  |
|---|--|
| Enhancing safety & hygiene standards          | Strengthening Digital Commerce and Omnicannel capabilities         |
| Accelerating roll-out of JioMart New Commerce | Developing Own Brands portfolio in keeping up with emerging trends |

**Broad-based decisive actions taken to secure and recover business**



## Outlook

Reliance Retail has charted out its growth path to become a leading top league global retailer. With a view to serving and delighting its customers far and wide, in the near term the business will focus and drive the following five key strategic thrusts:

- Develop supply side ecosystem and invest in design, product development and sourcing
- Leverage broader India retail opportunity through continued store expansion
- Scale up digital platforms across businesses, led by JioMart
- Onboard merchant partners across categories and geographies
- Build new businesses, segments and own brands

To support this, the business will look to establish an extensive supply chain network, leverage technology backbone and build talent and organisation for a world-class retail enterprise.

# Digital Services



**Jio was conceived to democratise digital services and drive technology revolution in India. Jio is committed to enhance customer experiences and make India a premier digital society.**

## Highlights FY 2020-21

**REVENUE** ▲ 29.7%

**₹90,287** crore

**EBITDA** ▲ 45.8%

**₹34,035** crore

**DATA TRAFFIC** ▲ 28.9%

**62.5** billion GB

Jio has revolutionised the digital landscape of India, fast-tracking the adoption of digital life and furthering the vision of Digital India for 1.3 billion Indians.

In growing its ecosystem **to make India the world's premier digital society and economy**, Jio is not just enhancing the experience of its existing 426 million customers, but is also accelerating the transition towards digital for the next 300 million mobility users, 50 million homes and 50 million micro, small and medium businesses. Jio's impact on internet usage in India has been termed the 'Jio effect'.

Jio provides best-in-class next-generation network, devices, applications, content, service experience and affordable tariffs for every citizen of the country. A key catalyst in broadband data proliferation, it is ranked the #1 mobile telecom operator in the country by both Adjusted Gross Revenue (AGR) and subscribers. It has been recognised by Brand Finance as the 5<sup>th</sup> strongest brand globally.

Together with the investors in Jio Platforms Limited, partners

across promising Indian start-ups and globally renowned technology companies, Jio is set to drive the next leg of hyper growth for digital businesses. Harnessing the world's best tech capabilities, it is determined to provide world-class fixed-wireless converged connectivity network, complemented with disruptive digital technology platforms for entertainment, commerce, communication, finance, education and health, to improve the life of every citizen of the country.

**426.2** million  
Subscribers

**Over 5** Exabytes  
Data traffic carried by Jio network per month

**Vision**

Jio remains committed to connecting everyone and everything, everywhere – always at the highest quality and the most affordable price. Jio also strives to build technology enabled product platforms for a Digital Society – leveraging Indian technical expertise to serve global enterprise markets.

**Mission**

- Connectivity for every Indian
- Superior customer experience
- Affordable data
- Best-in-class digital solutions and platforms

**Strategic Advantages and Competitive Strengths**

Combining its domain expertise across business verticals with the latest cutting-edge technologies in the platform company, Jio will provide world-class connectivity and digital solutions across business verticals and customer life cycle.

**Coverage**

With 99% population coverage, Jio's reach is more extensive than the overall 2G coverage, extending to almost every nook and corner of India. More than 250 million people in the country have Jio as the only provider of broadband services. Jio's network is backed by a pan-India 4G spectrum and the best fiber and tower infrastructure.

**Quality**

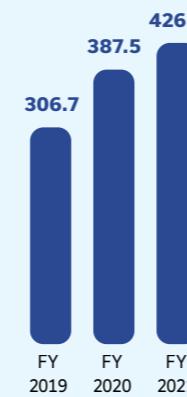
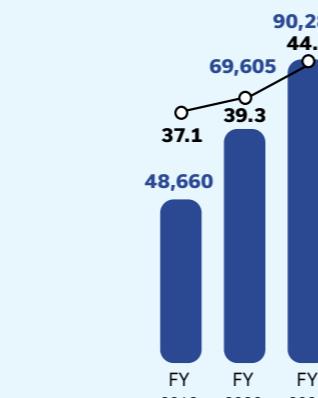
Unmatched network experience, consistently achieving the highest speeds in India since launch. LTE network provides best-in-class customer service, easy app-based customer interaction for recharge and query resolution, and AI-based bots ensure seamless onboarding and service experience.

**Data**

Jio's network carries over 5 exabytes of data per month, among the highest globally with average per capita data usage of over 13 GB in the last quarter.

**Agility**

An agile business model has helped Jio reduce time to market, scale efficiently and adapt quickly in an orderly manner.

**Performance Summary****SUBSCRIBERS EoP**  
(million)**DATA TRAFFIC**  
(billion GB)**REVENUE & EBITDA MARGIN**

● Revenue (₹ crore)  
● EBITDA Margin (%)

**Operating Framework****Comprehensive Ecosystem Approach on the World's Leading Technology Platform**

Jio has made over US\$50 billion investment since inception to create the largest and the most advanced digital and connectivity ecosystem in India, with a rich bouquet of successful apps and platforms. Jio has built sufficient network capacity for the next 300 million mobile broadband subscribers, over 50 million fiber homes and 50 million micro, small and medium businesses.

Reliance's Digital Society Vision is built on the core thesis of the transformative power of data combining connectivity as an enabler with digital platforms across industry verticals.

**Ecosystem Platforms**

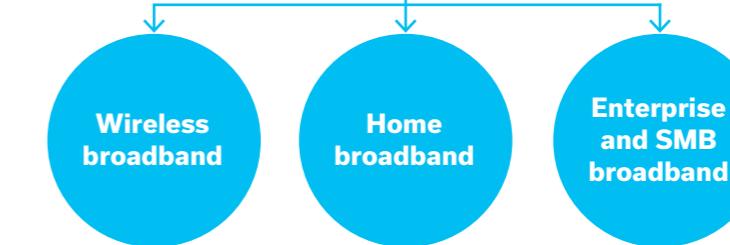
|  |                         |  |   |
|--|-------------------------|--|---|
|  | Connectivity and Cloud  |  | Agriculture                               |
|  | Retail and New Commerce |  | Financial Services                        |
|  | Media / Gaming          |  | G2C / Smart Cities                        |
|  | Education               |  | Energy and Material Process Manufacturing |
|  | Health                  |  |   |

|                      |
|----------------------|
| <b>People</b>        |
| Talent               |
| Structure            |
| Communities          |
| Performance & Growth |
| Leadership           |
| Culture              |

**Operating Companies Owned in Reliance Group****Technology Platforms**

|  |                             |  |                                  |
|--|-----------------------------|--|----------------------------------|
|  | Jio Mobility and 5G         |  | AI / ML                          |
|  | Blockchain                  |  | Secure Identity                  |
|  | IoT                         |  | Speech / NLP / Smart Bots        |
|  | AR / VR                     |  | Computer Vision                  |
|  | Cloud and Edge Compute      |  | Robotics                         |
|  | Customer Owned Data         |  | Drones                           |
|  | Devices & Operating Systems |  | Quantum / Genomics / 3D Printing |

|                    |
|--------------------|
| <b>Practices</b>   |
| Product Management |
| Architecture       |
| System of Works    |
| Quality            |
| Agile, CI / CD     |
| Next-gen Operation |

**Digital Connectivity**

## Highlights FY 2020-21

Jio Platforms Limited completed fundraising of ₹1,52,056 crore across 13 global marquee investors



Expansion of addressable market for JioFiber services with the launch of connectivity-only plans for first-time wired internet users

Commercial partnerships with global tech companies, Facebook and Google, to provide 'made for India' solutions for digital commerce and devices

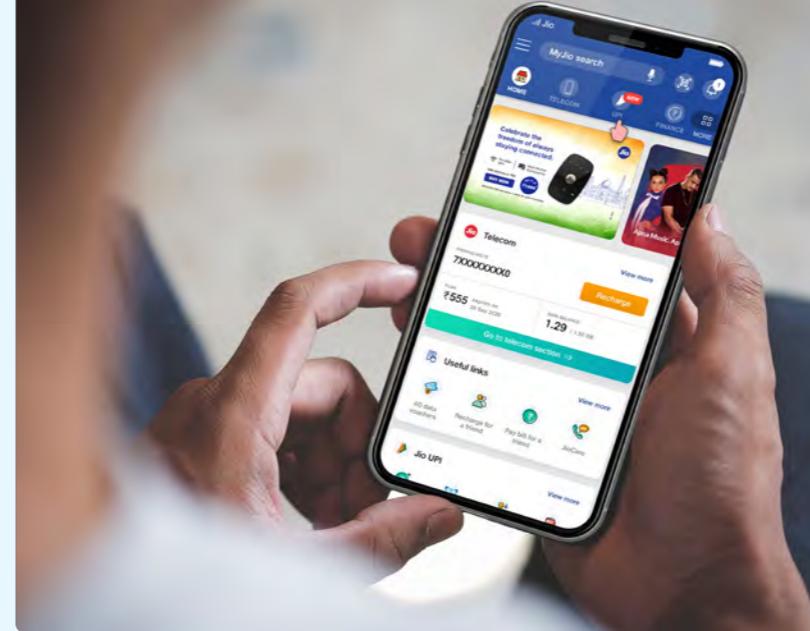
Launch of JioBusiness with a rich suite of services and differentiated bundled offerings combining wireline and wireless connectivity for enterprises



Launch of multiple digital platforms like JioMart, JioMeet, JioHaptik, JioPOS-lite, JioGames, JioUPI and JioHealthHub, which were key enablers of work from home, learn from home, health from home and shop from home during the COVID-19 crisis

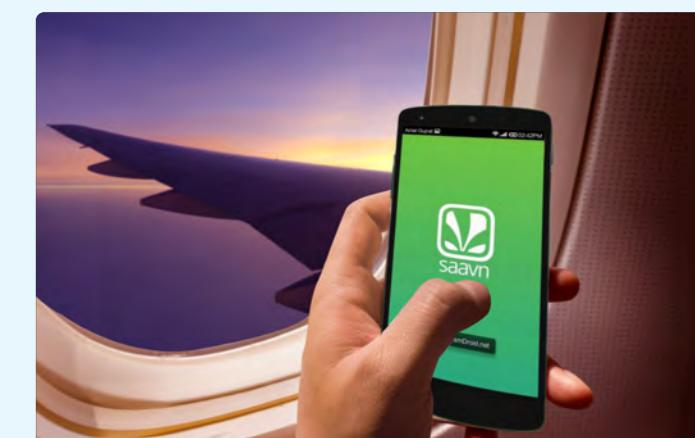
Introduced first-of-a-kind, long-term value JioPhone plans to accelerate the transition from 2G to 4G

Jio enhanced its spectrum portfolio by 56% to 1,732 MHz during the year through acquisition of spectrum via the auction conducted by the Department of Telecom in 2021 and spectrum trading agreement with Bharti Airtel



Jio became the first operator outside China to cross the 400 million subscriber milestone in a single country market; the subscriber base at the end of FY 2020-21 was 426 million

Completed testing of indigenously developed end-to-end Jio 5G Radio and Core Network Solution for a self-sufficient and cost-effective rollout in the near future



Revamped post-paid offerings with the launch of JioPostPaid Plus, providing best-in-class plans across connectivity, international roaming, content bundling and in-flight connectivity

## Industry Overview

### Increasing 4G Penetration

The proliferation of 4G networks in India since Jio's launch across urban and rural India has resulted in over 700 million subscribers for network operators, including Jio. Deeper rollout of 4G-LTE networks has meant increased mobile internet penetration in rural areas to 35% versus 13% at the time of Jio's launch. Increasing network coverage, affordable tariffs, improving device ecosystem and affordability, and new use cases should continue the transition of over 300 million 2G feature phone users to 4G over the next 12-18 months.

### Towards 2G Mukt Bharat (2G Free India)

Since its launch in 2017, JioPhone has upgraded over 100 million users to the digital network, but without a device ecosystem and affordable 4G devices, millions of 2G subscribers are still unable to access the basic features of internet and digital applications. JioPhone (marketed by Reliance Retail) has been instrumental in bridging this digital divide by providing affordable technology in the hands of every Indian. Further, Jio and Google have agreed to jointly develop an entry-level affordable smartphone that will help unlock the true potential of the Digital India movement.

### Exponential Growth of Data Usage

Improving broadband network penetration, device and services affordability, and new use cases for digital have caused a 33% increase in data usage across the country over CY 2020 (99 exabytes of data usage in India during 2020). Mobile data usage in India is expected to quadruple to over 35 exabytes per month by 2026 with 1.2 billion smartphone users (Ericsson Mobility Report 2020) Jio, with its affordable data plans, has been the primary driver of data boom in India over the past three years.

### IUC Regime for Domestic Voice Call Ends

Following the industry's transition from Interconnect Usage Charges (IUC) to Bill and Keep (BAK) regime on January 1, 2021, Jio honoured its commitment to make off-net domestic voice-calls free as soon as IUC charges were abolished. On-net domestic voice calls have always been free on the Jio network. The transition to BAK regime is expected to hasten the adoption of more efficient technologies like VoLTE, which have a negligible cost for carrying and servicing essential voice services.

### Enhancement of Spectrum Footprint

Following the acquisition of the right to use spectrum in all 22 circles across India in the March 2021 auction held by the Department of Telecommunications of India, Reliance Jio Infocomm Limited (RJIL) has completely de-risked its spectrum portfolio. Subsequently, Jio has also signed a definitive agreement with Bharti Airtel Limited, for trading of right-to-use spectrum in the 800 MHz band in Andhra Pradesh, Delhi and Mumbai circles. Post the spectrum auction and the trading agreement with Bharti Airtel Limited, Jio has expanded its spectrum footprint by 56% to 1,732 MHz. It now has the highest amount of sub-GHz spectrum with 2X10 MHz contiguous spectrum in 18 out of the 22 circles. It also has at least 2X10 MHz in 1,800 MHz band and 40 MHz in 2,300 MHz band in each of the 22 circles.

With the enhanced contiguous spectrum footprint and pan-India infrastructure, RJIL has increased network capacity to serve both its existing and potential subscribers. The acquired spectrum, with an average life of 15.5 years, can also be utilised for transition to 5G services at an appropriate time in places where Jio has developed its own 5G stack.

**56%**  
Increase in RJIL's spectrum footprint

**Highest**  
Amount of  
sub-GHz spectrum

JioPhone has been instrumental in eradicating the digital divide by providing **affordable technology in the hands of every Indian.**



JioFiber has been the lifeline of over 2.5 million homes enabling **work from home, learn from home and health from home.**

services bundle high-speed internet connectivity, content and fixed line voice in a single affordable plan. The quality of the JioFiber network and Jio Set Top Box allows seamless streaming and consumption of content, creating further use cases for IoT, commerce, education, healthcare and gaming, among others. Today, JioFiber is the lifeline of over 2.5 million homes enabling work from home, learn from home and health from home.

**2.5+ million**  
Homes connected by JioFiber services till March 2021

### Next-generation Digital Solutions for Enterprises

Jio has a targeted approach and differentiated offering for large enterprises and Medium, Small and Micro Enterprises (MSMEs) with

the bundling of best-in-class fiber connectivity and digital solutions. Its vertical-specific digital solutions are likely to help expand telecom operators' share in enterprise Information Communication Technology (ICT) spend within the country, with its unique value proposition being augmented by the comprehensive, long-term partnership with Microsoft for its Azure Cloud Services and Productivity Suite (Microsoft 365 with Office Apps, Outlook Email, One Drive and Teams).

MSMEs, considered to be the bedrock of the Indian economy, lack access to integrated digital services and the knowhow to adopt. JioBusiness is bridging this gap by providing enterprise-grade voice and data services, digital solutions and devices to small businesses which would make them efficient, competitive and propel India's march towards a new Atmanirbhar Digital India.

## JioBusiness – Enterprise-grade Bundled Offering

|                                     |  |  |  |   |
|-------------------------------------|--|--|--|---|
|                                     |  |  |  |   |
| <b>JioMeet</b> - Video conferencing | <b>Microsoft 365</b> - Efficient communication and collaboration with Office Apps, Email and Teams | <b>JioAttendance</b> - Employee attendance, locations and working hours management | <b>Fixed Mobile Convergence</b> - Simultaneous ringing and seamless swapping between mobile and landline | <b>Jio Centrex</b> - Communication and calling with multiple voice lines and FMC                    |
|                                     |  |  |  |   |
| <b>Jio TV Plus</b>                  | <b>Toll-free</b>   | <b>High-speed Internet</b>   | <b>Boost360</b> - Digital presence across social media website build and e-commerce                      | <b>Devices</b> - Digital Prime Membership including discounts, extended warranty and onsite support |



## Emerging Trends and Business Response

### Emerging Trends

#### 2G to 4G transition

Transition of 300 million 2G feature phone users to digital networks

#### Increasing FTTH penetration

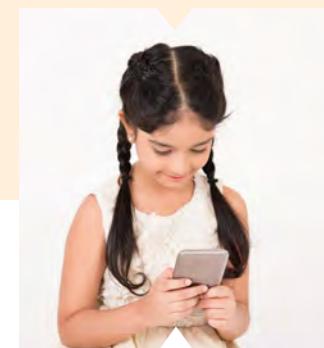
Rapidly increasing demand for high-speed fiber backed internet at homes

#### Digitisation of MSMBs in India

Integrated fiber connectivity and digital solutions for 50 million MSMBs

#### Growing ecosystem of B2C applications

Proliferation of broadband connectivity drives adoption of digital applications



### How Jio is responding

Jio has been offering a unique bundling of device, connectivity and content for its JioPhone users which has a subscriber base of over 100 million

JioFiber services offer best in class digital connectivity for home with unlimited data, content and smart home solutions

JioBusiness is now offering enterprise grade connectivity and easy to use digital solutions in collaboration with our partners

Jio has built a suite of solutions and services across entertainment, commerce, communication, finance, education, games and health

## Performance Update

Digital Services reported another year of strong revenue and EBITDA growth in FY 2020-21 on the back of continued increase of wireless subscribers and modest growth in wireline services subscriptions. Customer engagement on the Jio network remained healthy across data and voice services, with video accounting for 70% of data usage. Jio led subscriber growth in the country with gross addition of 99 million. Gross revenue of ₹90,287 crore on a year-end subscriber base of 426 million and EBITDA margin of 44.4% attest to the execution capability of the Digital Services team.

### Financial Performance

| (In ₹ crore)              | FY 2020-21 | FY 2019-20 | % change y-o-y |
|---------------------------|------------|------------|----------------|
| Value of services         | 90,287     | 69,605     | 29.7           |
| Revenue from operations   | 76,642     | 59,407     | 29.0           |
| EBITDA                    | 34,035     | 23,348     | 45.8           |
| EBITDA margin* (%)        | 44.4       | 39.3       |                |
| Subscribers EoP (million) | 426.2      | 387.5      |                |
| Data traffic (billion GB) | 62.5       | 48.4       |                |

\*EBITDA Margin is calculated on revenue from operations

### Key Performance Indicators for the Quarter Ended March 2021

**₹138.2\***

Average Revenue Per User (ARPU)

**13.3\*** GB per user

Average data consumption

**16.7 billion GB**  
Total data consumption

**823\*** VoLTE minutes per user

Average voice consumption

\* Per User Per Month

## Business Performance

### Digital platform suite becomes the lifeline of millions during the pandemic

Jio has been a pioneer in launching media and entertainment applications in the country. Its rich suite of applications and tools encompassing general entertainment, movies, music and news is available to every subscriber of the Jio network. MyJio, an industry first self-care application, has become a gateway for all digital solutions under the Jio umbrella.

**Leveraging its technology investments and customer engagement, Jio has indigenously developed and launched new consumer applications and use cases.**

### JioMart

JioMart is an Indian online grocery delivery service launched in May 2020 across 200 cities and towns. Customers can access JioMart through website, native apps on Android and iOS, with full integration into MyJio. The platform has expanded into selling apparels and electronics in some parts of the country. JioMart has scaled up rapidly, with more traffic, active users and orders. Kirana partnerships are being expanded, reaching over 33 cities by the end of March 2021.

**200**

Cities and towns served by JioMart



JioMeet is a made-in-India multimedia collaboration tool that supports end-to-end encryption (credentials, signaling, voice, video and content flows). The platform allows unlimited participants and session time across all categories of users with a cloud-ready architecture that has been integrated with enterprise domains for secure video/audio conferencing. The robustness of the solution was evident when 3,00,000+ attendees met on JioMeet during the 43rd RIL AGM.

**3,00,000+**

Attendees connected through JioMeet at the 43rd RIL AGM





Haptik is an AI assistant platform that uses natural language processing technology. It enabled MyGov Corona Helpdesk, India's official WhatsApp chatbot helpline, to address FAQs on COVID-19. Over 30 million citizens used it during the lockdown. MyJio Virtual Assistant, powered by Haptik, handled over 5 million conversations and resolved 1.8 million queries for Jio users during the pandemic.

**30+** million  
Citizens used Haptik  
during the lockdown

**EasyGov**  
Jio's Government to Citizen (G2C) platform has transformed the digital experience for 350 central and state government welfare schemes (PAN card, caste certificate and income certificate). Apart from spreading awareness about the PM Garib Kalyan Yojana (Government of India's coronavirus relief scheme), 14 million eligibility checks for the Atmanirbhar Bharat Abhiyan and other schemes for migrant labourers and farmers were carried out on the platform.

**14** million  
Eligibility checks carried out  
through EasyGov for government  
schemes

#### JioUPI

Pan-India rollout of BHIM UPI on MyJio was done during the year. This provides functionalities like hassle-free Payments to Merchants (P2M) – both online and in-store – as well as peer-to-peer (P2P) recharges and bill payments with personalised dashboard for every customer, based on spending patterns and behaviour.

#### Hassle-free Payments to Merchants



#### E-learning Solutions

Jio's ed-tech platform, Embibe, is in advanced stages of development. Meanwhile, Jio has launched over 65 educational channels on JioTV, with national and state-specific content, in collaboration with the MHRD, NCERT and seven state governments. Education-related podcasts across 1,100 titles are being streamed on JioSaavn. The Jio Set Top Box provides access to 21 education-related applications.

#### JioPOS<sup>LITE</sup>

This application provides a convenient alternative channel for subscribers to recharge, purchase a new connection or port into the Jio network. This P2P recharging application has had a very healthy traction and minimised the impact of the lockdown on the recharge cycle of Jio subscribers.

#### Technology Augments the Next-generation Digital Platform

#### MyJio

Jio's first-in-the-industry self-care app has been the digital companion to the entire user base and is the most used and downloaded application in its category. This is a highly scalable and resilient platform that is powered by Jio's inhouse AI/ML services. The various unique functionalities of the platform are:

- Unified identity and profiling system across channels, apps and devices, which is enhanced based on usage patterns and behaviour
- Deep widget-based integration of other applications from the Jio ecosystem which can be modified due to a highly configurable and modular design. Single discovery point for various apps, features and modules with no additional downloads
- Contextual and targeted notifications based on customer usage and preferences
- Universal search and cart with text and voice bot, order history and tracking
- Comprehensive payments module including Jio's own Payment Service Provider (PSP) framework for in-app UPI-based payment

#### JioSTB

The hybrid Set Top Box (STB) provided to JioFiber customers is the entertainment hub that uses a self-developed JioOS platform. This provides an unparalleled TV experience to Indian home based on cutting-edge technology that includes:

- Virtual assistant across multiple, native Indian languages with speech recognition and conversational skills
- User analytics-based recommendation engine based on market and promotional trends
- User-selected profile creation with content permissions, watchlists and reminders
- Integrated JioHome App with soft TV remote, soft gaming controller and ability to integrate personal cloud on TV
- Targeted ads based on user analytics across multiple ad formats
- Indian customer focused curated app ecosystem including media and entertainment, education, health and real-time video communication

#### Network Management

Jio network is based on a disaggregated, cloud native data lake platform which uses Machine Learning as a Service (MLaaS). This facilitates network automation with use cases such as:

- Finding anomalous network pattern to create reports and alerts
- Proactive root cause analysis and resolution before a network symptom affects operations
- Operational insights, data binding and correlation without writing a single new line of code
- Auto triggering of workflows and task assignments with AI to automate the workflow

#### Call Centre Automation

During the COVID-19 pandemic and lockdown, Jio seamlessly transitioned its call centre operations to its inhouse developed Call Centre Automation Platform. This is entirely mobile based which allowed 100% migration of the 6,000+ call centre agents to a distributed work from home framework.

#### Innovation across Technology Platforms

Since its inception, Jio has strived to lead innovation in India across network technology, platforms and consumer services. It has a large inhouse R&D team with over 8,000 technical and research professionals working across software and hardware engineering, networks, big data, AI, ML, system integration and performance engineering, information security and product management. The pool of talent also includes domain experts across retail, e-commerce, manufacturing, financial/banking, media, healthcare and technology experts across 5G, mixed reality, blockchain, IoT, vision and speech.

Till date, Jio has been granted 371 patents across multiple jurisdictions for the pioneering initiatives it has undertaken. In FY 2020-21 alone, the Company filed for 38 patents and was granted 40. Among the key technology areas covered by these patents are Quantum Blockchain Network Technology, Quantum SON, Deep Learning Applications in Health & Agriculture and AI Industrial IoT Automation.

**40**  
Patents granted to  
Jio in FY 2020-21

**37.9** million  
Subscribers added

**13.3** GB  
Average data consumption  
per user per month  
during the quarter ended March 2021

**62.5** billion GB  
Total data traffic



## CASE STUDY

## Jio 5G – Empowering India's journey towards self-reliance

**India is at the forefront of the global digital revolution. Jio is accelerating the rollout of digital platforms and indigenously developed next-generation 5G stack, making it affordable and available everywhere.**

Jio and Qualcomm, along with JPL's wholly owned subsidiary, Radisys Corporation, have developed an open and interoperable interface-compliant architecture-based 5G solution with a virtualised RAN (vRAN), which will accelerate the development and rollout of indigenous 5G network infrastructure and services in India. The 5G RAN Platform has crossed the 1 Gbps milestone on the Jio 5G core network and 5G smartphones. This achievement not only testifies to Jio's 5G credentials, but also signifies the entry of Jio and India into the gigabit 5G NR product portfolio. Additionally, the in-house development

of Multiple-in Multiple-out (MIMO) and indoor 5G small cell is at advanced stages. Radio frequency capacity and coverage planning are also underway based on 4G data traffic profile. Work is also ongoing on standardising 5G device configurations by collaborating with Original Equipment Manufacturers (OEMs).

With 5G technology, Indian subscribers will experience the benefits of higher data rates, low latency communications and enhanced digital experiences across a wide array of connected devices, from 5G-enabled smartphones, enterprise laptops and AR/VR products to vertical IoT solutions.

**1+ Gbps**

**Milestone achieved by Jio and Qualcomm's 5G RAN Platform**



## COVID-19 Response Seamless connectivity through tough times

- During these tough times of COVID-19, Jio's world-class broadband connectivity solutions across wireless and wireline continue to enable work from home, learn from home and health at home for all Indians.
- Multiple initiatives have been undertaken with a customer-focused approach to ensure minimum disruption in customer service and business.
- Jio has ensured zero impact on network despite minimum staff and COVID-related restrictions due to high degree of automation and network virtualisation.
- Digital initiatives like Jio Associate Programme undertaken over the past year continue to enhance customer outreach and ensure continuity of recharges/services. Services are being taken to customer doorsteps to help with this critical lifeline for customers.
- All this has been achieved with teams practicing and following all COVID-related safety measures and protocols.

## Zero impact

**Ensured on network**



## Outlook

Jio is committed to creating the world's best digital ecosystem in India, enabling the country to fully realise its socio-economic potential.

It would also enable Jio to generate adequate shareholder returns over the next several decades.

Key pillars of building this digital society would be:

- Best-in-class wireless and wireline data network for all at the most affordable prices
- Digital platforms for media and entertainment, commerce, education, financial services, health, government services, agriculture and more
- Talent pool to build on next-generation technologies such as 5G, Blockchain, AI, IoT and AR

Over the next few years, Jio will focus on creating a robust wireline network across the country, offering high-speed connectivity and a bouquet of digital services to every home and enterprise. Jio is geared up to touch the lives of over a billion Indians through its digital offerings.

# Media and Entertainment



Rahul Joshi



Jyoti Deshpande



Ramesh Damani



The group has successfully dealt with the challenges posed by the COVID-19 pandemic, and posted much improved profitability across all business lines in a difficult year. The connect of our diverse brands with consumers has only grown during this period. Our plans to invest in digital growth and our resolve to excel in television remain constants amidst a dynamic business environment

## Highlights FY 2020-21

REVENUE ▼ 11.8%

**₹5,459** crore

EBITDA ▲ 29.0%

**₹796** crore

### TV VIEWERSHIP SHARE

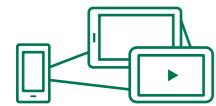
**12.64%**

**Network18 Media & Investments**  
 (Network18) is a pan-India, pipe and screen-agnostic, full-portfolio media and entertainment conglomerate. It has evolved into an ambitious, nimble, digital-first behemoth with consolidated growth engines. Network18 today operates relatively young properties that resonate with media consumers across platforms and socio-economic strata. It has successfully combined corporate sensibilities and processes with start-up-like agility and innovation, intermeshed depth of content and reportage with the breadth of its consumer base, and employed a balanced approach to growth and profitability.



**Vision and Mission**

Network18 aims to be a channel-agnostic provider of top-drawer content across genres, regions and languages. We seek to be India's top media house with unparalleled reach, and touch the lives of Indians across geographies and demographics.

**Strategic Advantages and Competitive Strengths****Reach**

- 1 in 2 Indians watch Network18 television channels that reach >95% of TV homes in India annually
- 1 in 4 internet users in India access Network18 websites or apps every month, making Network18 group #2 among digital media publishers in India, and among the top 10 globally

**Network 18 is ranked****#2****Among digital media publishers in India****Engagement**

- India's largest TV news portfolio, with an 8.9%\* share of viewership; entertainment channels enjoy a 10.2% viewership share
- MoneyControl is the leading Finance app; News18.com is the #2 digital news platform
- Voot is the #2 broadcaster-OTT in the country; with class-leading watchtime/user

\* for 1H FY 2021 BARC data for News genre was blacked out since November 2020

**Voot garnered**

**12** billion minutes  
Watchtime during  
**FY 2020-21**

**Diversity**

- 20 domestic TV news channels in 15 languages; digital news in 13 languages
- Full-portfolio entertainment offering that includes 10 regional language TV channels, a film studio renowned for clutter-breaking cinema and a leading OTT platform

**Network18 group offers****56****Domestic TV channels across more than 15 languages****Performance Summary****OPERATING MARGINS (%)****TV VIEWERSHIP SHARE (%)****DIGITAL REACH (million)**

● Network18 group monthly unique visitors  
Source: Comscore MMX

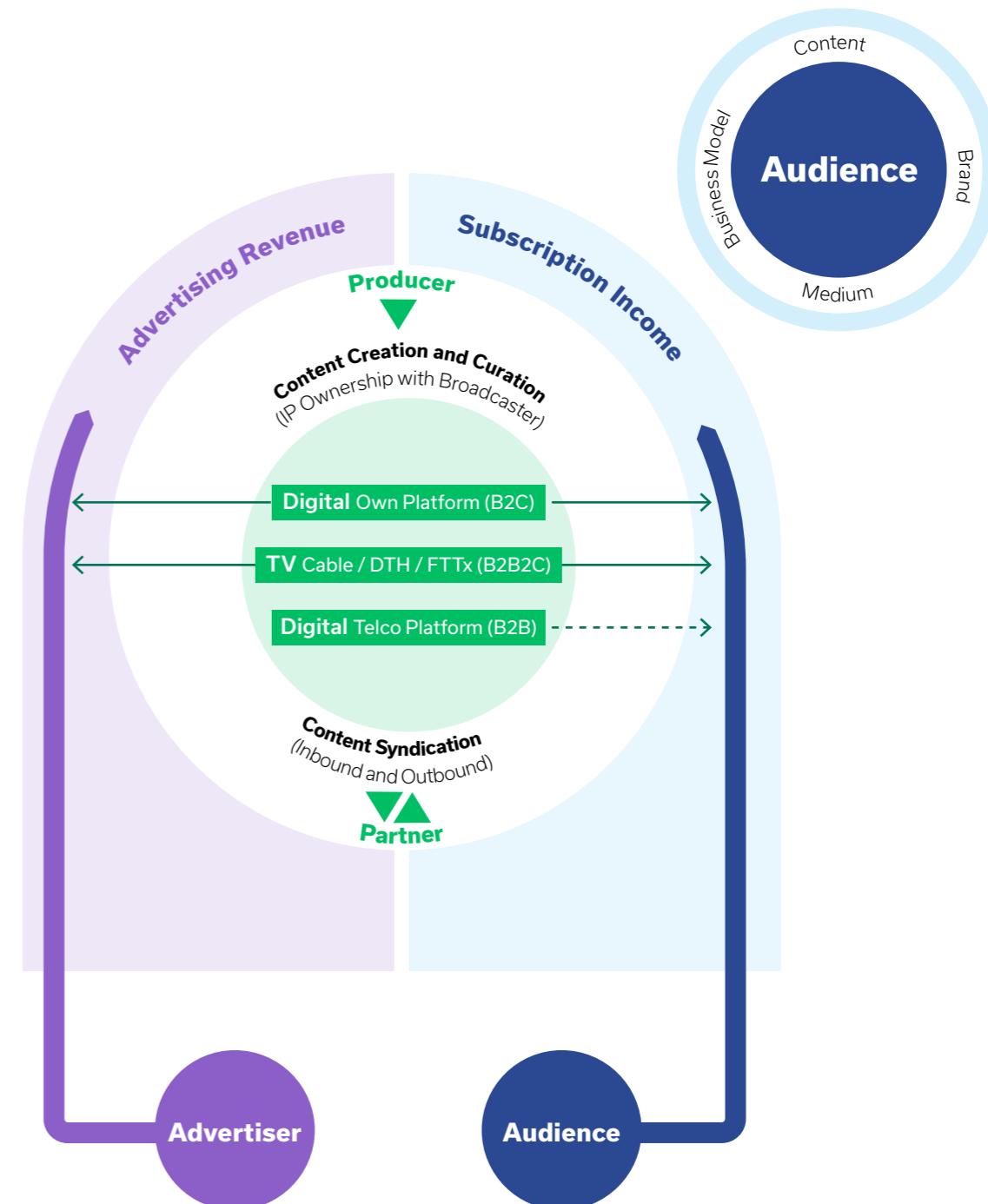
**Operating Framework**

Network18's operating model places the audience at its centre and contextualises business models to genres. In the process, it has established a strong connect with viewers through multiple mediums, diverse brands and cutting-edge content.

Network18 has a track record of building successful strategic alliances with international media companies such as ViacomCBS in entertainment, WarnerMedia (CNN) in English general news, NBCU (CNBC) in business news, A+E Networks in factual entertainment and Forbes in business magazines.

**Value Chain**

Network18 is spread across content creation and distribution, thereby delivering the best of Indian and global content and brands to discerning audiences across India's vast demographic diversity.

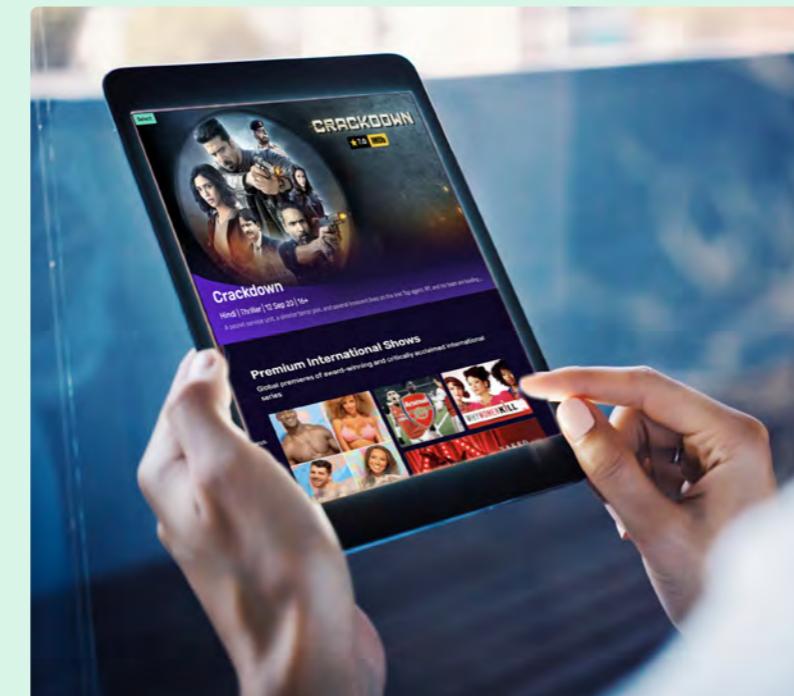


## Highlights FY 2020-21

Achieved best ever profitability in a challenging business environment, as operating margins expanded to ~17% (from 11.5% in FY 2019-20)



Pivoted to a 'Digital first, TV always' strategy



Accelerated cost optimisation initiatives across business lines instituted prior to the onset of the pandemic without compromising on scale, creating a nimbler organisation that surpassed previous year's performance

Ad-led sub-segments of Digital News and Entertainment platforms turned profitable



Delivered ground-breaking innovation in content production with 'The Gone Game' series during the lockdown; the series was shot entirely from a home environment

Scaled up subscription products in Digital News and Entertainment

TV News remains #1 on reach; margins expanded all through the year, despite pandemic-linked logistics constraints and blackout of BARC ratings in 2H FY 2021



TV Entertainment grew viewership share by ~2% to 10.9%; full year margins highest ever

Flagship GEC Colors revived ranking to #2 driven by strong content pipeline and return of marquee shows



Strengthened Movie channel portfolio, with the launch of Colors Bangla Cinema and Rishtey Cineplex on Freedish

## Industry Overview

The onset of the pandemic and consequent lockdowns significantly impacted the economy in general, and the Media & Entertainment (M&E) sector in particular, in the first half of FY 2020-21. This led to a sharp fall in advertising spend even as viewership soared during the lockdown, as weak economic activity and lack of fresh content during the first quarter kept advertisers at bay. The second half fared much better on the back of relaxation in lockdowns and higher advertiser appetite for the festive season.

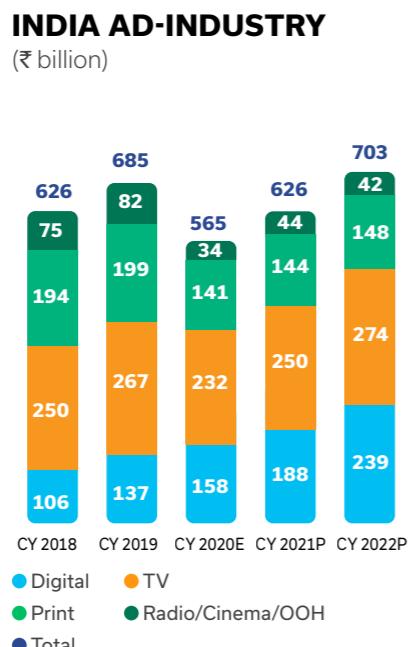
**17.5%**  
Decline in ad spend  
in 2020E

The industry expects a much more normal 2021, with advertising recovering close to 2019 levels. Digital is likely to continue growing its share and TV is expected to revive fully, while print and other media are likely to remain under pressure.

### Summarising FY 2020-21

TV viewership soared up 35-40% during lockdown 1.0. News alone contributed to half the increase, reflected in the recovery of News advertising by the end of 1Q FY 2021. Other genres like Movies and Kids also saw an improvement, driven largely by a captive homebound audience. However, pay-GECs lost their viewership share as fresh content could not be produced and telecast during the initial phase. Entertainment advertising normalised by 3Q FY 2021, with GECs resuming fresh programming around the festive season. The top four broadcasters re-run and movie channels were re-launched on the Free Dish FTA platform in June 2020, driving viewership and monetisation. As the lockdown eased towards the second half of the year, TV viewership settled at slightly above pre-pandemic levels, and genre shares normalised too.

Digital media platforms witnessed an increase in content consumption. Digital advertising gained momentum from



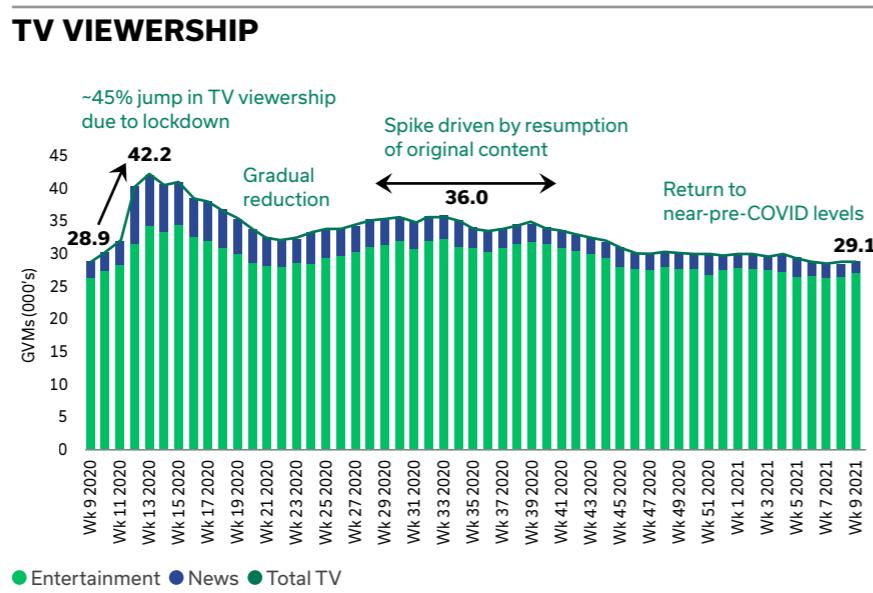
the platforms' inherent advantages of being able to target audiences, drive personalisation and lower costs.

TV penetration in India at ~67% remains well below that in the US (93%) and China (99%), according to a BCG report. The EY FICCI M&E Report states that the pay-TV subscriber base was temporarily impacted by COVID-19 (primarily a ~3% dip in the cable segment), even as Free TV gained by return of top entertainment channels. Overall, time spent on TV rose by 7% y-o-y in 2020 as per BARC, as demographic and COVID-linked tailwinds joined hands. TV pricing remained stable post New Tariff Order (NTO) 1.0, as NTO 2.0 remained sub-judice.

### TV subscriptions in India

|              | 2020       | 2019       |
|--------------|------------|------------|
| Cable        | 73         | 75         |
| DTH          | 56         | 56         |
| HITS         | 2          | 2          |
| Free TV      | 40         | 38         |
| <b>Total</b> | <b>171</b> | <b>171</b> |

Source: EY-FICCI M&E Report



Digital engagement continued to grow due to volume of high-quality content and key events. Industry sources indicate a ~10% y-o-y increase in OTT video consumption. Increased propensity to pay has been witnessed, amidst domestic OTTs increasing prices selectively, while global players create India-specific cheaper offerings. Digital subscription revenue continued to rise sharply, albeit off a low base, both from B2C (direct) and B2B (telco-driven) distribution of OTT platforms.

### OTT Video Subscriptions in India

|                                       | 2020    | 2019 | 2018 |
|---------------------------------------|---------|------|------|
| OTT Video Subscriptions (million)     | 100-125 | 78   | 49   |
| Avg. ARPU per Subscription (₹/ month) | 56      | 55   | 49   |
| Subscription Revenue (₹ billion)      | 84      | 51   | 29   |

Source: BCG CII Big Picture Report

## Risks

**TRAI's NTO 2.0**  
may impact bouquet reach, channel subscription and revenue

**Fragmentation of viewership**  
across platforms, especially digital

**Digital monetisation**  
is lagging investments, especially amid strong competition

**Content costs rising**  
due to spike in demand for content creation/curation

## Emerging Trends and Business Response

### Usage of technology in enhancing News reach, salience and veracity



### How is Network18 geared up?

Over the last couple of years, Network18 has driven synergies across the Digital business to build its core technology layer across CMS, Ad Tech, audience and personalisation. TV and Digital content ecosystems are integrated and have capabilities for Artificial Intelligence/Machine Learning based content screening, editing and deployment.

### Making content appealing to both India and Bharat



Network18 is aggressively localising its content, rooting its channels through not just local languages but also local subjects and formats. This also allows it more flexibility in conceptualisation, production and monetisation, as well as driving cost efficiency.

## Performance Update

The business has fully offset the pandemic-induced negative impact, especially visible during the first half of FY 2020-21 with the lockdown restricting content production and dampening advertising appetite.

### Advertising

TV News advertising recovered by 2Q FY 2021 and grew across the year. Digital News advertising continued to accelerate, driven by growing salience. Entertainment advertising revived fully by 3Q FY 2021, led by a full content roster. Strong viewership trends for Hindi GECs (both pay and FTA) drove underlying ad growth into high-single digits by 4Q FY 2021.

### Subscription

Domestic subscription revenue remained resilient, offsetting stress in international. Improved distribution tie-ups for TV and Digital continue to be the drivers of subscription growth.

### Costs and Profitability

The improvement in profitability is a result of cost controls and concerted efforts to increase annuity-style revenue streams, including subscription and syndication.

**~17%**  
Highest ever  
operating margin

### Summary of Financials

| (In ₹ crore)            | FY 2020-21 | FY 2019-20 | % change y-o-y |
|-------------------------|------------|------------|----------------|
| Value of Services       | 5,459      | 6,186      | (11.8)         |
| Revenue from Operations | 4,705      | 5,357      | (12.2)         |
| EBITDA                  | 796        | 617        | 29.0           |
| EBITDA margin (%)*      | 16.9       | 11.5       |                |

\* EBITDA Margin is calculated on revenue from operations

- Operating leverage drove entertainment margins to ~19%, despite COVID impact
- TV News operating margin expanded to ~16%, marking four years of continued improvement
- Digital News broke even on a full-year basis, driven by accelerated revenue growth

## Business Performance

### Television Business



#### News



#### Business News

The Business News pack maintained its pre-dominant leadership in the genre, as the markets touched new highs amid the pandemic.

#### General News

CNN News18 and News18 India are among the top 3 in their respective genres.

#### Regional News

Most of the 14 channels (including the eight launched over FY 2015-17) are now among the top 4 in their respective geographies.

### Entertainment



#### Hindi General Entertainment

As programming normalised with the easing of lockdowns, Hindi GECs performed strongly on both platforms (pay and FTA). Colors regained its strong #2 ranking as original content resumed fully in 2H FY 2021. Colors Rishtey and Rishtey Cineplex made a return to the DD Free Dish distribution platform after a year's hiatus, driving up monetisation.

**Colors regained its strong #2 ranking within the year**

#### Youth and Music

MTV Beats viewership share rose to 19% and ranks #3 in a crowded category.



#### English Entertainment

In a year that saw some peers exit the niche genre entirely, Viacom18 channels registered a combined viewership share of ~91%.



**Content created across 10+ languages**

**Digital Business****Digital Content**

MoneyControl (leader in the finance category), VOOT (#2 broadcaster-OTT in the country) and News18.com (#2 digital destination for all general news) continued to grow in stature. Pay-product Voot Select was the fastest to 1 million D2C subscribers, boosted by novel digital exclusives, digital-first TV content and digital-only spin-offs. Subscription product MoneyControl Pro



is arguably the most successful such offering, powered by cutting-edge tools and research for investor

**Television Business****Entertainment****Kids Entertainment**

Nickelodeon has been #1 in the Kids category since August 2014. The Kids portfolio commanded a 32% market share.

#1

In the Kids category  
since August 2014

**Regional Entertainment**

The regional entertainment bouquet comprises Colors Kannada and Colors Super (Kannada), Colors Bangla, Colors Oriya, Colors Gujarati, Colors Tamil and the recently launched movie channels - Colors Kannada Cinema, Gujarati Cinema and Bangla Cinema.

**Infotainment** has factual entertainment channel, History TV18.

**Film Business**

**Film Business** includes Viacom18 Studios and Jio Studios.

As the COVID-19 pandemic affected both film production and theatrical exhibition, Jio Studios had 2 theatrical releases and Viacom18 Studios had no major releases during the year.

**Publication Business**

**Publication Business** has a portfolio of highly reputed magazines comprising Forbes India, Overdrive and Better Photography.

**COVID-19 Response****Keeping people informed and entertained at home**

Braving the pandemic, the News18 network's 1,200-strong journalists continued to report on key issues, including the progress of the pandemic. Leveraging technology, innovative solutions were deployed including seamless integration of physical studios with virtual ones for news anchors working from home, while completely overhauling news gathering systems.

Adhering to all COVID-19 related safety protocols, Network18 was the first network to restart original programming in the GEC category. Non-fiction tentpoles 'Khatron Ke Khiladi' and 'Bigg Boss 14' were executed successfully, overcoming their unique logistical constraints

Voot Select, which was launched in March 2020 to bring original shows on the OTT platform, streamed a 100% conceptualised and shot-from-home web series, 'The Gone Game'. The series was produced at one-tenth the cost of a regular original.

**1,200**

**Journalists of News18 network continued to report on key issues, including the progress of the pandemic**

**Business Stewardship****Supporting those in need**

At Network18, Corporate Social Responsibility (CSR) is embedded in its long-term business strategy. Network18's community initiatives help elevate the quality of life of millions, especially the disadvantaged sections of society.

- P&G's Whisper and Network18 launched a menstrual hygiene awareness initiative, 'Pride of Period: Ek Swachh Soch'. It seeks to open a free-flowing dialogue around menstruation.
- In November 2020, a 5-episode digital-only spin-off, 'MTV Nishedh Alone Together', was launched for creating awareness on the treatment of tuberculosis (TB).
- Viacom18 joined hands with GiveIndia to support NGO Goonj in an endeavour to provide relief to COVID-19-impacted families and also protect the poor from the virus.

**Network18**

Launched #IndiaGives, a campaign to financially support the country's most vulnerable citizens during the lockdown. As a first step, 6,000+ employees of Network18 contributed a day's salary to the Prime Minister's National Relief Fund.

**Outlook**

The Indian media industry has a heavy dependence on advertising revenue, which has largely recovered from the pandemic impact. Subscription is beginning to rise in the revenue mix, as propensity to pay for content increases steadily. Network18 has viewed the crisis as an opportunity to rethink business models and emerge stronger and ready for the post-COVID world. Vernacular content and Digital outreach continue to be the strategic axes of growth (and consequently, investment) across both Entertainment and News.

# Oil to Chemicals



Nikhil R. Meswani



Hital R. Meswani



Anant Ambani



P. K. Kapil



Sanjiv Singh



Srinivas Tuttugunta



Harish Mehta



Vipul Shah



Piyush Bhatt



C. S. Borar



Ashwani Prashara



Seema Nair



**The severe demand destruction due to global lockdowns impacted O2C business. Flexibility in operations and agile response to changing market dynamics enabled operations at near-normal levels and deliver industry-leading results. Domestic demand has recovered sharply across the O2C business.**

## Highlights FY 2020-21

REVENUE ▼ 29.1%

**₹3,20,008** crore

EBITDA ▼ 29.1%

**₹38,170** crore

TOTAL THROUGHPUT

**71.9** MMT

RIL reorganised its Refinery & Petrochemicals business into Oil to Chemicals (O2C) business in FY 2020-21 to reflect evolving strategy and management matrix. The restructuring is aimed at facilitating faster decision-making while pursuing focused opportunities across the O2C value chain. It will also help attract dedicated pools of capital and create value through strategic partnerships.

The O2C business captures a broad portfolio spanning transportation fuels, polymers, polyesters and elastomers. The deep and unique integration of the O2C business includes world-class assets comprising ROGC, Aromatics, Gasification, multi-feed and gas crackers along with downstream manufacturing facilities, logistics and supply chain infrastructure.

Specifically, Reliance O2C entity includes refining and petrochemicals plants and manufacturing assets located at Jamnagar, Hazira, Dahej, Nagothane, Vadodara, Patalganga, Silvassa, Barabanki and Hoshiarpur. It also includes 51% equity interest in fuel retailing JV with bp – Reliance BP Mobility Limited (RBML) and 74.9% equity interest in Reliance Sibir Elastomers Private Limited.

**1.4** MMBPD  
Crude processing capacity

**63.6** MMT  
Production meant for sale\*  
\*FY 2020-21

**21.1**  
Jamnagar site Complexity Index

**13**  
Manufacturing facilities in India (10) and Malaysia (3)

**One of the Largest**  
Integrated polyester players globally

**2<sup>nd</sup>**  
Largest producer of PX globally



**Vision and Mission**

Accelerate new energy and materials businesses while ensuring sustainability through circular economy and target to be Net Carbon Zero by 2035.

**Strategic Advantages and Competitive Strengths****Deep and unique integration across sites**

- World's largest and most integrated O2C complex at Jamnagar
- Flexibility to process variety of feedstocks – crude, condensate, naphtha, refinery off-gases, ethane/propane and straight run fuel oil

**World-class manufacturing facilities**

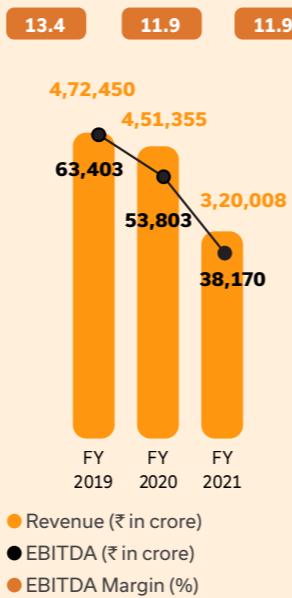
- Top quartile performance in costs, safety and operations excellence
- One of the lowest cost producers of building blocks – ethylene, propylene and aromatics

**Robust portfolio catering to growing consumption markets**

- Only company globally, with integration from oil to polymers, chemicals, polyesters and elastomers
- Allows margin capture across industry value chains and reduces exposure to cyclical

**Unparalleled logistics and supply chain network**

- 5x bigger distribution footprint than nearest competitor in India; unique pan-India reach leveraging multi-modal logistics
- Serving 11,000+ customers for chemicals and materials across India through 16 regional offices and 61 warehouses
- Serving transportation fuels to retail customers everyday at over 1,400 outlets

**Performance Summary****REVENUE AND EBITDA****TOTAL THROUGHPUT (MMT)****PRODUCTION MEANT FOR SALE (MMT)****Operating Framework**

The key priorities of the O2C business are as under



Transition from transportation fuels to produce chemical building blocks integrated with sustainable downstream derivatives



Transition from fossil fuels to renewables for captive energy demand



Scaling up recycling in materials  
CO<sub>2</sub> capture and conversion to useful chemicals and materials

**Circular and Sustainable business, targeting Net Carbon Zero**

**Customer ownership and downstream integration**

**Continuous optimisation and cost reduction**



Move from commodity product supplier to customer ownership through solutions and services



Scaling up trading and distribution business



Alliances and partnerships for downstream sustainable product derivatives



Advantaged crude and feedstock sourcing



Capture margins across conversion chains with deep integration and reduce exposure to individual product cyclicity



Continuous O2C level optimisation for profitability and lowering energy costs



Conversion cost reduction through productivity and minor capex projects

## Highlights FY 2020-21

Delivered resilient performance despite unprecedented challenges and macro headwinds



Operated plants at near-full capacity while ensuring the safety of employees and communities, even as global and domestic peers substantially lowered operating rates and even shut down plants completely during 1Q FY 2021

Agile business model (domestic to export and back to domestic as per market demand) leveraging our global customer base and multi-modal distribution capabilities



Ramped up the capacities to produce 1,00,000 personal protective equipment (PPE) per day during the peak of pandemic



Reliance and bp commenced operations of their new Indian fuels and mobility joint venture - operating under the 'Jio-bp' brand – which aims to become a leading player in India's fuels and mobility market



Successfully commissioned the Halobutyl-Rubber Plant in partnership with SIBUR



Developed in-house Reliance Olefin Removal Catalytic (REL-ORCAT) Technology

SEZ refinery won the prestigious 'Refinery of the Year' award from Federation of Indian Petroleum Industry (FIPPI)



Petrochemicals business won 'Company of the Year' award from FICCI for our significant value creation in society and contributions towards fight against COVID-19

## Industry Overview

FY 2020-21 was characterised by unprecedented volatility in crude oil and feedstock prices. It was a year of two halves – significant demand contraction in the first half due to pandemic-related lockdowns followed by a sharp recovery in economic activity and demand revival with fiscal stimulus in the second half.

### Crude Oil Demand and Supply

Global oil demand plunged by 16.2% y-o-y in 2Q CY 2020 to 82.9 mb/d. It recovered sharply to 92.6 mb/d in 3Q CY 2020. Overall demand in CY 2020 was at 91.0 mb/d, 8.7% below that in CY 2019. China was the only country to register growth.

OPEC and several other oil exporting countries carried out coordinated supply cuts, which peaked at 9.7 mb/d during May-June 2020 and averaged 5.3 mb/d for CY 2020. These cuts helped reduce crude inventories and rebalance supply and demand supporting oil prices.

### Global Refining Operations

|                    | CY 2020     | CY 2019     | Change 2020 vs. 2019 |
|--------------------|-------------|-------------|----------------------|
| OECD Americas      | 16.5        | 19.1        | (2.6)                |
| OECD Europe        | 10.7        | 12.2        | (1.5)                |
| China              | 13.4        | 13.0        | 0.4                  |
| Rest of the World  | 33.8        | 37.4        | (3.6)                |
| <b>World Total</b> | <b>74.4</b> | <b>81.7</b> | <b>(7.3)</b>         |

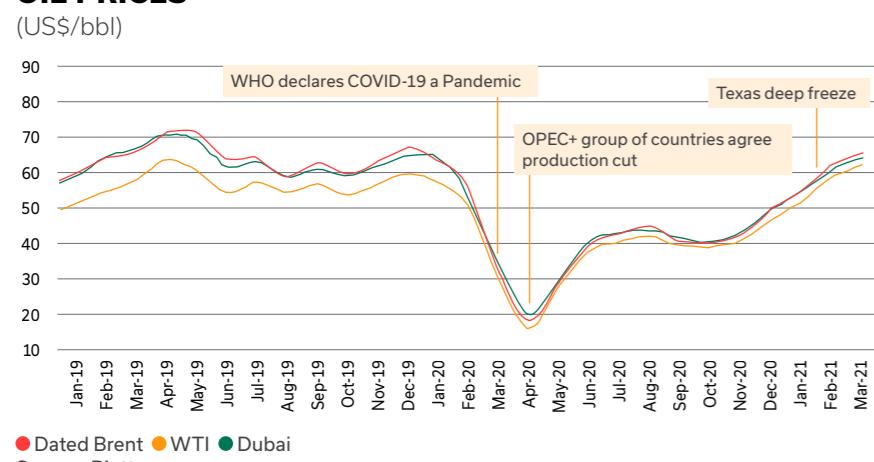
Source: IEA

In CY 2020, refining runs were lower by 7.3 mb/d from a year earlier, while demand declined by 8.7 mb/d. This resulted in weaker margins and permanent closure of refineries. Globally, announcements have already been made for the permanent closure of ~3.4 mb/d refining capacity by 2023.

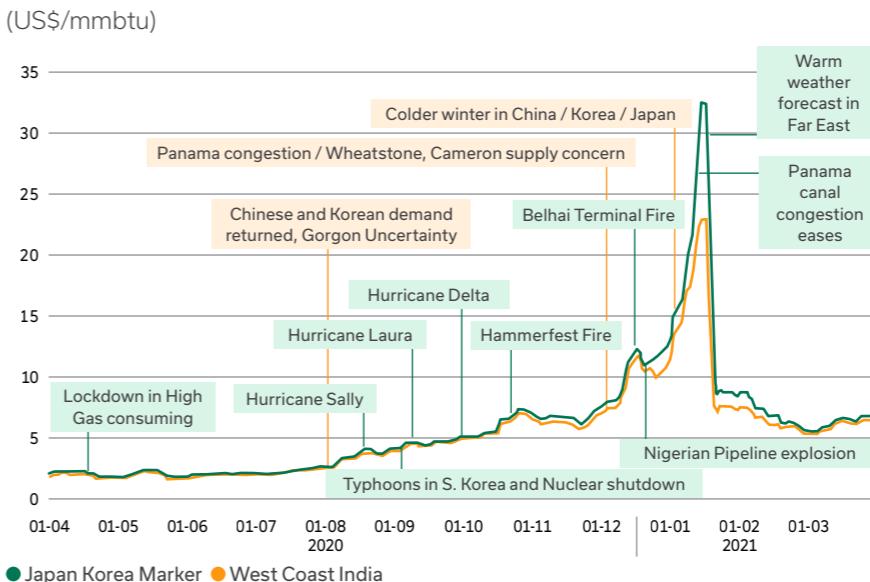
### Crude Oil and LNG Prices

Crude prices plummeted during 1Q FY 2021 with Brent crude oil touching a low of US\$18.5/bbl in April 2020. However, the sharp supply cuts, coupled with disruptions in February 2021 due to Texas freeze, pushed crude prices back to pre-pandemic levels in March 2021.

### OIL PRICES



### LNG PRICE ASSESSMENT



### Ethane and Naphtha Prices

Average naphtha prices in Asia were down by 21% y-o-y in FY 2020-21 amidst softening of crude price in 1H FY 2021 and slowdown of demand due to low global economic activity. However, prices recovered in 2H FY 2021 with healthy demand from downstream chemicals/products, improving demand of gasoline blending and higher crude prices.

### Polymers and Elastomers

#### Global Market Environment

Demand destruction in certain sectors like automotive, housing and construction and white goods/consumer durables had a negative impact on the downstream business. At the same time, the pandemic resulted in surge in demand for polymers and polyesters from the health & hygiene, packaging and e-commerce sectors.

Global polymer demand [for polyethylene (PE), polypropylene (PP), polyvinyl chloride (PVC)] in CY 2020 was 230 MMT, up by 2% y-o-y. Global PP and PE demand grew by 3% in CY 2020, led by Asia, especially China and India. Demand for PVC remained subdued during the year as a sustained high price environment caused shift to alternative products. Global demand for Polybutadiene Rubber (PBR) and Styrene-Butadiene Rubber (SBR) elastomers contracted by 6% and 7% respectively during CY 2020, on the back of weak automotive sector demand.

#### Domestic Market Environment

PP demand in the country grew at a marginal 2% y-o-y on account of subdued demand from the auto sector and overall lower consumption owing to the pandemic in 1H FY 2021. However, demand from the health & hygiene sector, raffia and Biaxially Oriented Polypropylene (BOPP) packaging remained buoyant. PE demand registered a healthy growth of 7% y-o-y, driven by e-commerce, FMCG and liquid packaging. Policy boost for several water and sewage pipeline projects further pushed polymer demand. The all-time-high prices of PVC caused a slight demand shift to alternative materials for the pipes sector.



Elastomer demand gradually recovered as the operating rate of the auto majors increased gradually from 25% in May to 80% in July, and supply chain hurdles eased with the lifting of the lockdown. Tyre majors registered a good performance in 2H FY 2021 amid strong farm and 2/3-wheeler tyre demand which drove up domestic demand for SBR to 7% y-o-y, while PBR demand remained flat.

#### Margin

Polymer prices weakened at the beginning of 2020, but gradually improved by the second quarter on the back of healthy demand from the essential goods and services sector. Global operating rate for PP and PE averaged 86% and 85% respectively during 2020. Polymer margins strengthened especially in 2H FY 2021 with recovery in demand, reduced availability due to supply chain constraints and polar freeze in USGC. Integrated PP-Naphtha and HDPE-Naphtha margins expanded 22% and 31%, respectively. PVC margins were at multi-year high amidst supply shortages. Elastomer margins remained strong, especially towards the end of the year, due to lower feedstock prices and supply constraints. Margins trended above 5-year average and were up 64% and 77% y-o-y for PBR and SBR, respectively.

#### Southeast Asia Polymer Margins

| (US\$/MT)       | FY 2020-21 | FY 2019-20 |
|-----------------|------------|------------|
| HDPE-Naphtha    | 512        | 390        |
| PP-Propylene    | 193        | 166        |
| PVC-EDC-Naphtha | 584        | 462        |
| PBR-BD          | 727        | 444        |
| SBR-BD-Styrene  | 718        | 405        |

Source: Platts and ICIS

#### Intermediates and Polyesters

##### Global Market Environment

Global demand for Intermediates (MEG/PX/PTA) fell by 6% to 143 MMT in CY 2020 from 152 MMT in 2019. PX markets improved in the latter part of the year due to new downstream PTA capacity additions. PTA markets remained healthy as downstream



operating rates went up despite rising inventory in the first half of the year. MEG demand strengthened in the latter part of the year due to supply concerns from the US, and this was reflected in declining port inventories.

Overall demand for polyesters was marginally lower by 6% to 77 MMT. The pandemic adversely affected the global demand for textiles and apparels, but demand for PET (face shield), LAB (detergent products) and non-woven staple fibre (PPE kits, face masks, and polyester swabs) witnessed a surge.

**Domestic Market Environment**  
Domestic demand for intermediates was impacted due to demand destruction in the textile and polyester industry at the time of the pandemic. Demand for the year contracted by ~14%, reflecting pandemic's impact on downstream sectors.

The downstream polyester industry in the country bore the brunt of the nationwide lockdown and the closure of downstream units due to mass labour exodus. The industry revived with the gradual easing of the lockdown and festive season demand, reaching pre-pandemic levels by the end of FY 2020-21.

#### Margins

With reduced global gasoline blending demand, integrated chemical complexes continued to ramp up PX production. This resulted in a high PX inventory (up to 4 MMTA) in China, which was further impacted by capacity expansions of 1.8 MMTA. Global PX operating rates dropped to 71% in 2020 on the back of unprecedented capacity expansions in China. PX prices dropped

28% while PX-Naphtha margins dipped 41% y-o-y, well below 5-year average levels.

PTA markets in China remained oversupplied given the capacity addition of 9.9 MMTA and large market inventories. Global PTA operating rates dipped to 78% in 2020. Overall, in FY 2020-21, PTA prices dropped by 21% while PTA-PX margins firmed up by 1% y-o-y.

Global MEG markets witnessed capacity addition of ~3.7 MMTA in an already over supplied market. Global MEG operating rates dropped to 66%. However, in the second half of FY 2020-21, MEG markets strengthened as supplies from the US were impacted by hurricanes and the Arctic freeze. High polyester operating rates also kept sentiments healthy. MEG prices dropped by 9% and MEG-Naphtha margins firmed up by 8% y-o-y.

PET markets witnessed a slowdown as consumption of beverages witnessed a dip amid the global pandemic. However, demand in the health sector and packaging improved. PET prices dropped by 16% and margins dipped by 8% y-o-y.

#### Intermediates and Polyester Margin Trends

| (US\$/MT)     | FY 2020-21 | FY 2019-20 |
|---------------|------------|------------|
| PX-Naphtha    | 172        | 292        |
| PTA-PX        | 157        | 155        |
| MEG-Naphtha   | 232        | 215        |
| POY-PTA & MEG | 203        | 282        |
| PSF-PTA & MEG | 150        | 163        |
| PET-PTA & MEG | 146        | 158        |

Source: Platts, ICIS, CCFGroup

## Performance Update

#### Financial and Business Performance

##### Financial Performance

| In ₹ crore                      | FY 2020-21 | FY 2019-20 | % change y-o-y |
|---------------------------------|------------|------------|----------------|
| Revenue                         | 3,20,008   | 4,51,355   | (29.1)         |
| EBITDA                          | 38,170     | 53,803     | (29.1)         |
| EBITDA margin (%)               | 11.9       | 11.9       | -              |
| Total throughput (MMT)          | 71.9       | 79.8       | (9.9)          |
| Production meant for sale (MMT) | 63.6       | 71.0       | (10.4)         |

The O2C business experienced both price and margin dislocation due to the pandemic and lockdown in many countries in 1H FY 2021. Even in testing times such as this, the business delivered robust performance by leveraging the strong international and domestic supply chain, multimodal logistics, deep integration and feedstock flexibility.

Revenues for the O2C business declined 29% with lower volumes and lower realisation due to decline in

average crude and feedstock prices. Brent crude price for the year averaged at US\$44.3/bbl versus US\$61.1/bbl in the previous year.

EBITDA was also lower with weak demand environment across products in 1H FY 2021. The segment performance was supported by a sharp recovery in downstream demand and deltas in 2H FY 2021.

**11.9%**  
**EBITDA margin**

**71.9 MMT**  
**Total throughput**



## Business Performance

### Production Meant for Sale

| Particulars                  | Products                 | FY 2020-21  | FY 2019-20<br>(in MMT) |
|------------------------------|--------------------------|-------------|------------------------|
| Transportation Fuels         | Gasoil                   | 24.9        | 26.3                   |
|                              | Gasoline / Alkylate      | 10.5        | 12.1                   |
| Polymers and Elastomers      | ATF                      | 2.2         | 4.9                    |
|                              | PP                       | 2.9         | 2.9                    |
|                              | PE                       | 2.3         | 2.2                    |
|                              | PVC                      | 0.7         | 0.8                    |
| Intermediates and Polyesters | Elastomers and Feedstock | 0.3         | 0.3                    |
|                              | PX                       | 3.4         | 2.8                    |
|                              | Benzene and Derivatives  | 0.5         | 0.5                    |
|                              | PTA                      | 2.0         | 2.4                    |
| Others                       | MEG                      | 1.3         | 1.2                    |
|                              | Filament                 | 1.0         | 1.2                    |
|                              | Staple                   | 0.7         | 0.8                    |
|                              | PET                      | 1.1         | 1.2                    |
| Others                       |                          | 9.7         | 11.5                   |
| <b>Total</b>                 |                          | <b>63.6</b> | <b>71.0</b>            |

Overall production meant for sale reduced from 71 MMT to 63.6 MMT.

Most of the reduction came from transportation fuels due to global demand destruction. However, with an agile business model and the ability to optimise feedstock usage, Reliance was able to run downstream plants at full throughput.

### Transportation Fuels

The strong network presence on the highways and industry-leading fleet programme (Transconnect) helped recover gasoline and gasoil volumes to pre-pandemic levels. Strong Quality and Quantity (Q&Q) assurance also contributed to the volume recovery.

In FY 2020-21, bulk diesel industry volumes shrunk by 22% on y-o-y basis. Despite facing a contraction of 17% y-o-y, RIL did better than the industry and increased its market share to 9.3%, focusing on the infrastructure, construction and mining segments.

Reliance BP Mobility Limited (RBML), a 51:49 joint venture of Reliance Industries Limited (RIL) and bp, went live on July 10, 2020. RBML operates under the 'Jio-bp' brand.

RBML, with its network of 1,419 outlets and fleet programme (Transconnect), fully recovered its pre-pandemic gasoline and gasoil sales volumes.

RBML has become India's largest fuel door delivery network for specified use, with presence at 1,083 sites in 21 states. RBML has launched light-weight and tamper-proof high density PE fuel containers for doorstep delivery which promises operational ease, efficiency, and quantity and quality (Q&Q) assurance.

In August 2020, RBML took over the operations of RIL aviation fuel stations across the country. It aspires to bring industry-leading technology, best-in-class service and innovative customer-centric solutions to aviation fuelling. RBML fuelled medical, repatriation and cargo flights across India at the peak of the lockdown.

**1,419 outlets**  
In the RBML network

**5,500 outlets**  
Proposed network post expansion



### Polymers and Elastomers

RIL maintained steady polymer production with reliable operations across sites and achieved the highest ever PE production in FY 2020-21. It maintained operating rates higher than its peers due to its keen focus on exports in the first half, and its ability to ride on a buoyant market in the second half. RIL maintained its market leadership in polymers, with a domestic market share of 34%. It exported 1.3 MMT of polymers across the world during the year.

To support the proposed network expansion of up to 5,500 outlets over five years, RBML kickstarted its franchise onboarding process. It has initiated infrastructure development at all supply locations and started pilot testing of battery swap stations at over 24 select locations. Initial response has been encouraging with strong growth in daily order deliveries.

RBML is committed to create a world class fuelling experience for its customers, with proven customer value proposition, synergies of extended group companies (RIL and bp), company-wide focus on customer centricity and best-in-class technology.

### Intermediates and Polyesters

A total of 2.1 MMT was exported in FY 2020-21 across the entire polyester chain. RIL also maintained its market share in the domestic polyester market. Significant PX and Benzene exports in 1H FY 2021 helped maintain the operating rate of aromatics plants. PTA exports during 1H FY 2021 were impacted, curtailing PTA production. Demand destruction in MEG was countered by diverting the surplus volume into exports market.

RIL continued to explore new products and market segments with the introduction of biodegradable polyester and R3S in the paint segment. At the same time, given the unique circumstances, RIL focused on developing essential products like PPE suits, polyester swabs and other medical applications to cater to the needs of critical segments like health and hygiene.

## Leadership in adopting circular economy in India

RIL is committed to supporting and leading the industry on circular economy and sustainability. The Company constantly endeavours to imbibe the concept of circularity in its operations and processes. Cognisant of the fact that achieving this objective requires long-term commitment and collaboration amongst various stakeholders, it supports like-minded organisations, NGOs and individuals in waste recycling and diverting post-consumer waste away from landfill while creating awareness about the environment among consumers.



RIL has identified short, medium and long term strategies to support a circular economy for plastics. In the short term, the focus is on increasing the Company's PET recycling footprint and usage of Multi-layered Plastics (MLP) for road construction. In the medium term, it is focusing on polyolefin recycling and 'waste to oil' strategy. In the long term, the Company is looking at chemical recycling, plastic waste composites and design for circularity. Various initiatives are on the go.



### R|ELAN™ – Circular Design Challenge

During FY 2020-21, R|Elan™ initiated the third season of Circular Design Challenge (CDC) in partnership with the United Nations Environment Programme (UNEP) at the Lakme Fashion Week (LFW) in March 2021. In partnership with IMG and UNEP, R|Elan™ unveiled the collection 'Malai', winner from the second edition of LFW. The collection uses a bio-composite material made from the agricultural waste of South India's coconut industry. With circularity at the core of all six designers' portfolio, CDC 3.0 showcased stunning collections made from materials like discarded tarpaulin, post-consumer clothing, handwoven and upcycled textiles, waste denim and recycled PET bottles.



### Collaboration with Pankaj and Nidhi at LFW

R|Elan™ has been consistently supporting circularity in the fashion industry. During the year, the brand collaborated with the famous designer duo, Pankaj and Nidhi, for the second time to showcase its latest collection at the first-ever digital edition of LFW.



The new collection showcased R|Elan™ GreenGold, made from 100% recycled PET bottles, R|Elan™ FeelFresh, which has anti-microbial properties, and R|Elan™ Kooltex, which keeps the wearer cool and comfortable for a longer time.



### Launch of waste reduction programme

R|Elan™ collaborated with Forest Essentials™, the Ayurveda-based skincare and perfume brand, in September 2020 to encourage recycling of used plastic packaging. As part of the collaboration, Forest Essentials™ created a collection facility in each of its major stores across the country. Customers are being encouraged to drop empty jars and bottles into these facilities through a reward programme. The waste collection is to be processed and repurposed to make GreenGold™ fibres and fabrics for apparel, bags and other applications.

### Anti-microbial mask from R|Elan™

#### #FeelSafeFeelFresh Campaign

R|Elan™ tied up with India's leading brand, Proline® to create a range of attractive, high performance masks using R|Elan™ FeelFresh™ fabric with anti-microbial attributes. The Proline® Reusable Protection Mask has a three-layer triple particle filtration system and offers the superior fabric qualities of R|Elan™ FeelFresh™, which is embedded with silver technology to provide long lasting protection.



### Alliance to end plastic waste

RIL is the founding member and the lone Indian company to participate in the global effort to eliminate plastic waste in the environment through the Alliance to End Plastic Waste (AEPW). The Company aims to bring the best technologies and companies to India for elimination of plastic waste.



### Support for Indian Centre for Plastics in the Environment (ICPE)

RIL continues to support ICPE communication initiatives by supporting the 'Fight Pollution, Not Plastics' (FPNP) awareness campaign, school engagement campaigns and an all-India creative competition to find ways to reduce plastics pollution.

### Reverse vending machine

RIL has sponsored more than 100 reverse vending machine installations across major cities to enhance awareness amongst the public about plastic waste.



## Scaling up Digital Platforms to Enrich Customer Experience

The COVID-19 pandemic led to a sudden change in the way of working, supported and sustained by digital collaboration platforms. The following digital initiatives were implemented in a short span of time to support the shift in business condition and ensure seamless migration to a virtual working environment.

### Digital customer experience

- Collaborative planning through CRM platform to effectively manage customer demand
- Mobile apps for approvals, account management and customer visits to empower the sales team for better customer service
- Secured document sharing platform (E-Room) for effective (finance, shipping and forwarding documents) collaboration with internal as well as external bodies primarily with a work-from-home focus



### Digitalisation in supply chain, planning and optimisation

- Warehouse Management (EWM) operated mobility solutions on smart devices, which simplified complex logistics, optimised inventory tracking, distribution operations and multi-channel fulfilment
- Improved profitability through digitalisation of the integrated value chain planning and optimisation for all downstream products, including Recron Malaysia and integration with upstream at Cracker
- Export General Manifest (EGM) downloads from ICEGATE (e-commerce portal for central excise and customs) are now automated through deployment of bots
- Export documentation processes like LC Scrutiny, SI (Shipping Instruction) BL (Bill of Lading) scrutiny and SI filing with shipping line portal are digitised and automated with the help of AI/ML
- Trip check application was rolled out on tab devices at downstream secondary warehouses. Major components of this application are Truck Health Check, Trip Check (Pre-Load) and Trick Check (Post-Load)

### Digitisation and Analytics for process optimisation

- SCM Spend Analytics to include components like shipping, multi-modal and chartering (bulkers)

### CASE STUDIES

## Ecosystem for indigenous PPE production

RIL scaled up production of PP fibre and filament grades that are used as raw material for N95 masks and PPE suits. It developed very high-flow melt blown grades (1800-2300 MFI) in collaboration with a domestic compounding and masterbatch manufacturer to produce indigenous PPE kits with higher Particulate Filtration Efficiency (PFE). As a result, India became the world's 2<sup>nd</sup> largest PPE kit manufacturer and net exporter, even though it did not have capacity to produce PPE kits till January 2020.

**1 lakh/day**  
Production of PPE kits and N95 masks

## Redefining fuel retailing through e-commerce in India

RBML is the first Oil Marketing Company (OMC) to get the approval of Mobile Dispensing Unit and the only OMC to use HDPE containers (non-metallic) for on demand delivery of fuel. With its services spanning across India, it is uncovering the latent needs of the non-transport sector, and meeting these needs with great efficiency, leading the way to market leadership in the non-transport sector.

## Transconnect: Building strong relationships

RBML's large network, channel participation and field force focus with customised IT tool helps it drive volume. The Transconnect programme helps it ease the transaction process through secure card-less solution (Trans-mobile). Through Transconnect, RBML leveraged contactless operational capability during the lockdown, leading to significantly higher fleet volume share and highest ever monthly sales in FY 2020-21.

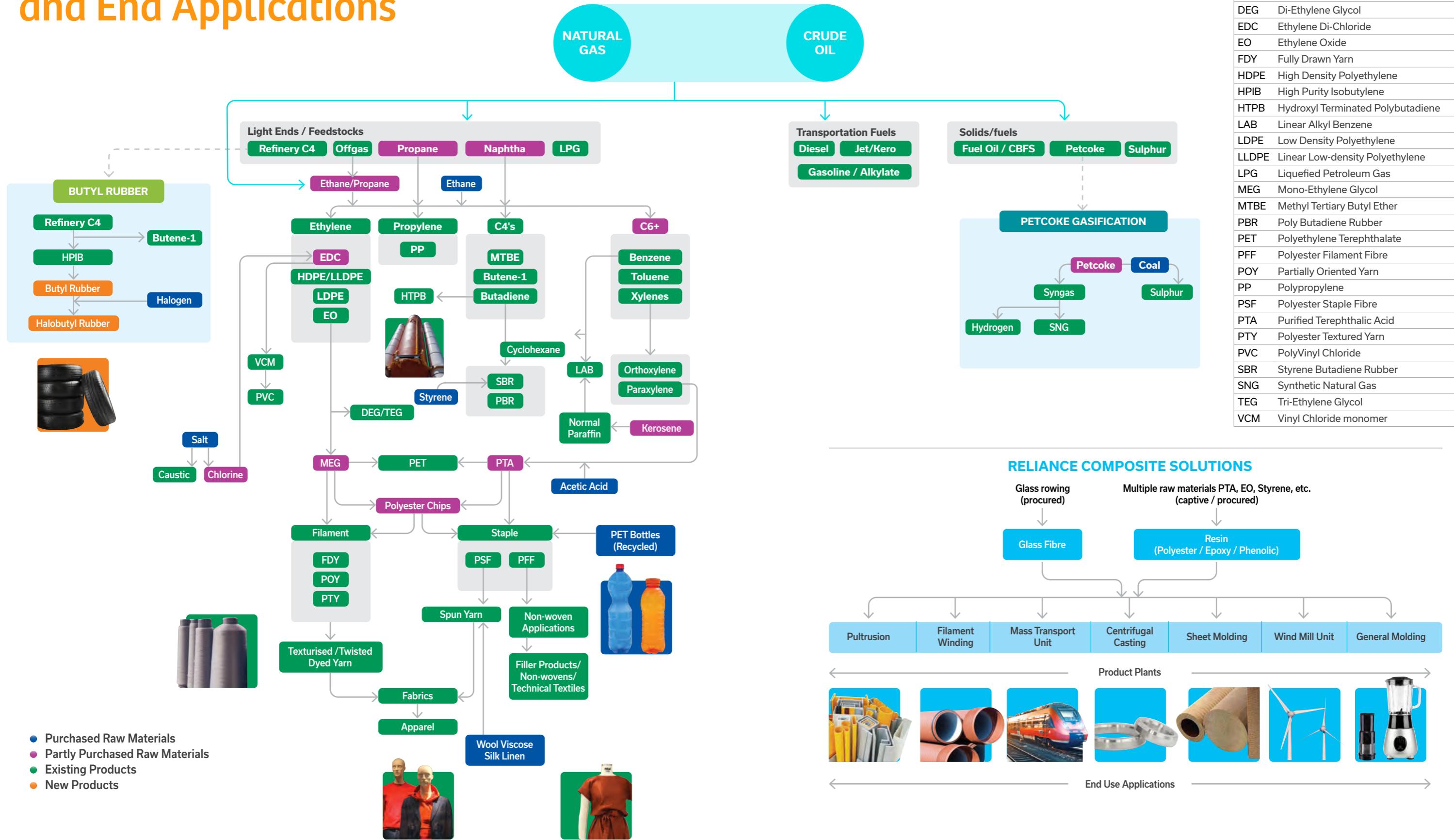
## Outlook

Global vaccination drive and large stimulus programmes will influence consumer sentiments and demand growth, in the medium term. Oil demand is expected to recover in CY 2021 to 96.4 mb/d, still below CY 2019 levels of 99.7 mb/d as per IEA. However, tightness in the crude oil market and strong prices are likely to continue due to OPEC+ cooperation.

Global transportation fuels demand (except Jet fuel) is likely to reach pre-COVID levels only by the end of FY 2021-22. Container shortages are expected to continue through 1H FY 2022, supporting margins for polymers and intermediates.

Strong domestic demand across key segments such as healthcare, packaging, durables, auto and infrastructure is expected to drive demand for downstream products. Near term demand trends can be impacted by the ongoing second wave of the pandemic and fresh restrictions.

## A Diverse Set of Products and End Applications



# Oil and Gas Exploration & Production



Naresh Narang



Sanjay B. Roy



Gautam Dhar



E&P business's focus has been on safeguarding health and safety of the people and assets while augmenting production and ensuring business continuity, project delivery and minimal disruption to operations.

Despite the unprecedented constraints, in December 2020 we successfully commissioned Asia's deepest and India's first ultra-deepwater gas field - the R Cluster (D34) field, in Block KG D6. It is a significant milestone in India's energy landscape and showcases

Reliance's commitment in the nation's transition towards a cleaner and greener gas-based economy.

## Highlights FY 2020-21

REVENUE ▼ 33.4%

₹2,140 crore

EBITDA ▼ 26.9%

₹258 crore

PRODUCTION (RIL's SHARE)

126.6 BCFe

The Company's oil and gas assets in India include –

- Block KG D6, where projects, R Cluster in December 2020 and Satellite Cluster in April 2021, have commenced production, while MJ project is in the development stage
- Two Coal Bed Methane (CBM) blocks – Sohagpur (West), which is currently producing, and Sohagpur (East), which is under development
- Block KG UDW1, which is in the area contiguous to Block KG D6, where the Company is undertaking Infrastructure led exploration efforts

The Company has a joint venture with Ensign Natural Resources in US shale play.



### Vision

To be India's Leading Player and major contributor to India's Gas based economy supplying >25% of India's production.

### Mission

Our mission is to maximise stakeholders' value by finding, producing and marketing hydrocarbons and to provide sustainable growth while catering to the needs of customers, partners, employees and the local communities in which we do business. We will conduct our business in a manner that protects the environment as well as the health and safety of our employees, contractors and the local communities in which we do business.

## Strategic Advantages and Competitive Strengths

India's Leading Deepwater E&P operator with best-in-class safety and reliability track record



**Partnership with bp synergising RIL's project execution and operations with bp's global E&P knowledge**



**World Class deepwater hub infrastructure in the East Coast**



**~3 TCFe resources in the Block KG D6**



**Exploration underway in the proven geological fairways of the contiguous Block KG UDW1**



**Gas based portfolio contributing in India's transition towards clean energy**

## Performance Summary

### DOMESTIC PRODUCTION (RIL'S SHARE\*) (BCFe)



### SHALE PRODUCTION (RIL'S SHARE\*) (BCFe)



\*For RIL's interest in Oil and Gas Joint Operations, refer Note 32.1 on pg 365

## Highlights FY 2020-21



### First Gas from R Cluster field in Block KG D6

- Production ramped-up to 12.8 MMSCMD

### Safety

- Zero LTI and Zero Recordable Injury during R Cluster installation and commissioning works campaign and major overhauling / inspection / maintenance jobs
- 100% safe and uninterrupted production operations in CBM

### US Shale Portfolio

- JV partners (Reliance and Ensign) acquired Newpek's Working Interest (WI); Ensign and Reliance hold 50.74% and 49.26% WI, respectively
- Reliance sold its WI in Marcellus Shale assets to EQT and NOG



### e-Auction for CBM Gas

- e-auction for sale of CBM gas successfully completed
- 0.82 MMSCMD gas sold for 1 year, through a transparent and dynamic e-bid system run independently by CRISIL



### e-Auction for KG D6 Gas

- Conducted second round of e-auction for sale of gas, through a transparent and dynamic e-bid system run independently by CRISIL
- 7.5 MMSCMD gas sold to buyers for 3-5 year term
- In total, 12.5 MMSCMD gas has been sold to 19 buyers across sectors like CGD, Power, Refinery, Industrial among others

## E&P Asset Life Cycle and Portfolio



## E&P Portfolio

| Block                          | Country | Partner       | RIL Stake | JV Acreage (in acres) | Status  |
|--------------------------------|---------|---------------|-----------|-----------------------|---|
| <b>Conventional Domestic</b>   |         |               |           |                       |   |
| KG-DWN-98/3                    | India   | bp-33.33%     | 66.67%    | 2,90,230              | R Cluster Field on production from December 18, 2020. Satellite Cluster on production from April 25, 2021 and MJ Field - Development activities underway. |
| NEC-OSN-97/2                   | India   | bp - 33.33%   | 66.67%    | 2,05,520              | FDP Submitted. Under review with Gol  |
| KG-UDWHP-2018/1                | India   | bp - 40%      | 60%       | 374,093               | Exploration   |
| <b>Unconventional Domestic</b> |         |               |           |                       |   |
| CBM                            |         |               |           |                       |   |
| SP(East)- CBM-2001/1           | India   | -             | 100%      | 1,22,317              | Development ongoing   |
| SP(West)-CBM-2001/1            | India   |               | 100%      | 1,23,552              | Producing   |
| <b>International</b>           |         |               |           |                       |   |
| Shale Ensign JV                | USA     | Ensign- 50.7% | 49.3%     | 1,27,907              | Producing. Acquired Newpeks share   |

Notes: Newpek's stake was acquired by Ensign and Reliance

## Industry Overview

CY 2020 was a turbulent year for global oil and gas industry as COVID-19 related restrictions lowered demand from transport and other sectors. Market saw an oversupply of ~20 MMB/d in April 2020, pushing Brent prices to US\$18.5/bbl before recovering to US\$63.5/bbl by the year-end. There was an overall collapse of 8.8 MMB/d demand in 2020. Majority of E&P companies opted to defer project investment decisions amid capital preservation measures. Brent and West Texas Intermediate (WTI) crude averaged at US\$42.0/bbl and US\$39.2/bbl respectively in CY 2020. This was US\$15/bbl lower than the average CY 2019 price.

The demand is expected to recover, though resurgence in COVID-19 cases is slowing the rebound. Widespread vaccination effort and an acceleration in economic activity coupled with OPEC+ decision to delay further easing of cuts and Saudi Arabia's additional supply reduction of 1 MMB/d in February and March is expected to spur stronger growth in coming time.

Global gas demand fell 2.5% to ~3,840 BCM while output fell 3.6% to 3,918 BCM. Natural gas prices in 2020 remained low due to dampened economic activities impacting both production and consumption. US Henry Hub gas price averaged at US\$2.05/MMBTU (compared to average of US\$2.57/MMBTU in CY 2019), the lowest annual average price in decades.

## Emerging Trends and Business Response

### Description

#### Clean Energy

Global focus is on green energy in order to address environmental concerns to reduce greenhouse gas (GHG) emissions



#### Brownfield Developments

In these challenging times, when demand and prices for oil and gas are falling, companies are focusing on brownfield developments to reduce cost



#### Digital Technologies

The COVID-19 pandemic has reinforced the importance of adoption of new technologies for improved efficiencies



### How RIL E&P is geared up?

The Company is focusing on building a gas-based portfolio. Gas being a cleaner fuel, is considered world-over as a transition fuel to green energy

The Company is leveraging its existing infrastructure in the KG Basin to develop three projects in Block KG D6 and is undertaking exploration in contiguous areas

The Company has always been at the forefront in the adoption of latest technologies. It is further enhancing its capabilities through Digital Twin, Autonomous Fields, Virtual Command Centres and other cutting-edge technologies

## Performance Update

Segment revenues for FY 2020-21 were lower by 33.4% y-o-y to ₹2,140 crore primarily due to lower volumes from conventional fields and overall lower commodity price realisation. EBITDA for the year declined by 26.9% to ₹258 crore.

For the year, domestic production (RIL share) was at 27.8 BCFe, down 28.4% y-o-y due to expiry of Panna Mukta Production Sharing Contract in December 2019 and cessation of production from D1D3 (KG D6) field in February 2020 and in US Shale (RIL share), production was 98.8 BCFe, up 22.9% on a y-o-y basis.

### Financial Performance

| Parameter | FY 2020-21<br>(₹ in crore) | FY 2019-20<br>(₹ in crore) | % change<br>y-o-y |
|-----------|----------------------------|----------------------------|-------------------|
| Revenue   | 2,140                      | 3,211                      | (33.4)            |
| EBITDA    | 258                        | 353                        | (26.9)            |

### Operational Performance

#### Domestic

| JV production       | Unit of Measurement | FY 2020-21 | FY 2019-20 |
|---------------------|---------------------|------------|------------|
| <b>KG D6</b>        |                     |            |            |
| Gas                 | BCF                 | 24.0       | 17.5       |
| <b>PANNA- MUKTA</b> |                     |            |            |
| Oil                 | MMBBL               | -          | 2.6        |
| Gas                 | BCF                 | -          | 34.2       |
| <b>CBM</b>          |                     |            |            |
| Gas                 | BCF                 | 11.8       | 12.2       |



## Business Performance

### KG D6

Till date, the Block has produced 3 TCFe of gas, oil and condensate while establishing several global benchmarks in terms of operational performance, including 99.9% uptime and 100% incident-free operations. Majority of existing production facilities are being utilised towards integrated development of the three ongoing projects.

### R Cluster Field

The R Cluster field was commissioned successfully in December 2020, despite challenges imposed due to COVID-19 and adverse weather. Located at a water depth of greater than 2,000 meters, it is Asia's deepest and India's first ultra-deepwater gas field.

All six wells have been opened and tested, with ramp-up programme currently ongoing. Current production is in line with expectation and is being ramped-up. The field is expected to reach plateau gas production of about 12.8 MMSCMD in 2021.

### R Cluster and Satellite Cluster have been commissioned.

#### Satellite Cluster

All five development wells have been drilled and completed. Production from the field commenced in April 2021, two months ahead of schedule.

#### Development Status

#### MJ Field

Engineering, procurement and manufacturing activities for FPSO, Subsea Production System, Risers and Umbilicals are currently underway. Drilling campaign commenced in March 2020 and is currently ongoing. First installation campaign commenced in 4Q FY 2021 with the second and final installation campaign planned in 4Q FY 2022.

RIL's exploration strategy is focused on catchment areas to leverage existing infrastructure. Block KG-UDWHP-2018/1 (KG-UDW1) was awarded to RIL-bp JV under OALP II licensing round and Petroleum Exploration License (PEL) was issued in August 2019. Due to the ongoing COVID-19 pandemic, the Government of India granted 341 days extension of the initial exploration phase.

#### Abandonment

D1D3 field ceased production in February 2020. The D1D3 Field Decommissioning Plan for abandonment of wells and facilities has been submitted to OISD for approval.

#### Exploration Strategy

3D Seismic Acquisition campaign is being undertaken in the Block.

### Coal Bed Methane (CBM)

RIL is currently producing CBM from the Block SP (West)-CBM-2001/1. More than 300 wells are on production with production averaging 1 MMSCMD during the year. To sustain plateau production further, development is being undertaken in the Blocks SP (West)-CBM-2001/1 and SP (East)-CBM-2001/1 block.

Reliance Gas Pipelines Limited, a subsidiary of RIL, operates the 302 km Shahdol-Phulpur Pipeline from Shahdol (MP) to Phulpur (UP) connecting the CBM gas fields with the Indian gas grid.

#### US Shale

The sharp decline in commodity prices slowed down development activity in both JVs. Despite prices recovering during 2H CY 2020, given the weak macro environment and its impact on price realisation, both Marcellus and Eagleford JVs pursued minimal activity and optimised costs. Reliance and its JV partners continued efforts on preserving long-term value through strict capital discipline and curtailing development activity.

In Marcellus JV, Chevron put one pad on production in operated areas which was drilled and fraced in 2019, before handing over the operatorship to EQT.

In Eagleford JV, Ensign continued with one rig programme until 1H CY 2020. Only three new wells were put on stream, while it drilled 11 wells.

Reliance's aggregate capital investments across JVs decreased significantly y-o-y and was US\$66 million during CY 2020.

### New Technologies

#### Bio-CBM

To increase recovery from CBM fields, Reliance is engaged in R&D efforts with current focus on Bio-CBM.

In CBM, methane gas, which is adsorbed and trapped naturally in coal seams, is produced. Bio-CBM technology uses microbe injection to produce in-situ methane where either the coals are devoid of methane or conventional CBM extraction is uneconomical.

#### Operational Performance

| JV Production | Unit of Measurement | CY 2021 | CY 2020 |
|---------------|---------------------|---------|---------|
| Gas           | BCFe                | 65.9    | 83.3    |
| Condensate    | MMBBL               | 2.4     | 2.6     |

In 2020, the JVs together drilled 28 wells and put 26 wells on production.

Gross JV production was ~0.64 BCFe/d for the two JVs, up 22% y-o-y. Reliance's share of production and sales were at 99.0 BCFe and 85.9 BCFe, respectively in CY 2020, compared to 80.4 BCFe and 70.5 BCFe in CY 2019.

## Update on Arbitrations and Other Legal Issues

Due to the COVID-19 related circumstances, there has not been any progress in the following matters: KG D6 Cost Recovery Arbitration, Public Interest Litigations relating to KG D6 Block pending before the Hon'ble Supreme Court of India, suit filed by NTPC Limited against RIL before the Hon'ble Bombay High Court, Government of India's proceedings seeking setting aside of arbitration award relating to alleged migration of gas from KG D6 Block before the Hon'ble Delhi High Court and Writ Petition filed by RIL before Delhi High Court relating to jurisdiction of Delhi Anti-Corruption Bureau.

### PMT Arbitration

On January 29, 2021, in its latest final partial award, the Arbitration Tribunal has unanimously decided certain issues in favour of BG Exploration and Production India Limited and RIL (together the Claimants). Government of India has filed an appeal before the English High Court against the latest final partial award. Further, due to the COVID-19 related circumstances, there has not been any substantial progress in the claimants' application before the Arbitration Tribunal seeking an increase in the PSC Cost Recovery Limits and government's execution petition before the Hon'ble Delhi High Court seeking enforcement and execution of the Tribunal's 2016 Final Partial Award.

## COVID-19 Response

### CSR Activities in Shahdol during COVID-19

- 4 MMUs provided critical primary care services to 150 villages of Shahdol, Kotma and SHPPL
- Regular COVID-19 awareness campaigns conducted and banners displayed at prominent places
- More than 50,000 masks distributed to frontline workers, District Administration, and community
- Innovative contact less hand washing unit installed at prominent places
- Over 1,500 poor households were supported for dry ration kit as relief while more than 40,000 individuals got food through central kitchen at Shahdol
- Support through online education platforms benefitted around 150 students in Shahdol
- 3 youths supported by CSR got selected in the Armed Forces

**100+**

Migrant labours were linked with different schemes and provided support for improved farming through inputs and technical guidance

**2,500**

Education materials distributed to around students



### CSR Activities in Gadimoga during COVID-19

- Organised awareness camps on COVID-19 and put up posters depicting DO's and DON'T's in nearby villages
- Distributed sanitiser bottles, masks and hand gloves to village volunteers, Panchayat Sanitary Workers, Medical staff and Asha workers working during the lockdown
- Provided sanitiser in bulk to the medical staff working in COVID care centres
- Distributed Relief Material (~ 6,000 kits) to nearby villages during the first COVID wave
- Support extended to District Administration by providing cots and chairs to COVID care centres / government hospitals



## Outlook

Gas is expected to play a key role as a transition fuel and share of gas in energy mix is expected to increase from 6% to 15% by CY 2030. RIL, with development of three deepwater gas projects in KG D6, will continue to play a key role. While two projects have been successfully commissioned, one project is expected to come onstream in FY 2022-23. With this, RIL is expecting to reach a peak production of ~ 30 MMSCMD in CY 2023, i.e., ~25% of India's production and ~15% of India's demand.

RIL will continue its exploration efforts in the catchment areas, which, if successful, will be able to leverage its existing world-class deepwater hub infrastructure.

As the COVID-19 pandemic continues to pose constraints and challenges, RIL's focus remains on ensuring safety for its people and assets, timely delivery of ongoing projects and uninterrupted production operations.

# Liquidity and Capital Resources



Srikanth Venkatachari



Soumyo Dutta



Anshuman Thakur



**FY 2020-21 has been a year of unprecedented volatility in the financial market and liquidity conditions. Reliance has been able to successfully navigate this volatility.**

The Company has successfully completed one of the largest equity capital raise programmes and has repaid debt liabilities including US\$7.8 billion of ECB borrowings, the largest ever such prepayment programme undertaken by any corporate entity in India. The Company remains firmly committed to efficient financing of its working capital, across all formats of businesses, and maintains a strong liquidity position with more than ₹2.5 lakh crore of cash and cash equivalent in its consolidated balance sheet.

## Highlights

During the year, Reliance successfully raised equity in (i) Jio Platforms Limited from global strategic investors, including Facebook and Google and marquee financial investors totaling US\$21 billion for ~33% stake; (ii) Reliance Retail Ventures Limited from marquee financial investors totaling ~US\$6 billion for ~10% stake; (iii) fuel retailing business by entering into a partnership with bp; (iv) Reliance Industries Ltd by way of Rights Issue. The equity capital thus raised allowed Reliance to significantly deleverage its balance sheet and deliver on its promise of attaining zero net debt status.

Financial markets were extremely choppy and volatile during the year. The first half of the year saw large-scale destruction of demand in the economy, significant fall in interest rates and weakening of the rupee and the second half of the year witnessed a bounce back in growth, recovery of crude oil price, strengthening of the rupee and an upward movement in interest rates. The Company was successfully able to navigate all such dislocations in the market, maintain adequate liquidity on its balance sheet, manage its financial market risks and deliver

a consistent return on its investment portfolio by staying invested in low risk, liquid instruments. Reliance Treasury continued to stay focused on providing liquidity to the businesses at the optimal risk adjusted cost by accessing financing from different markets and using appropriate instruments and currencies.

Reliance continues to enjoy a strong credit rating and continues to be rated two notches above sovereign by S&P and is rated one notch above sovereign by Moody's.

## Treasury Management and Financial Strategy

Reliance Treasury makes sure that capital is made available at the optimum risk adjusted cost and is made available at the time when businesses require it. It also ensures maintaining a prudent mix of funding sources across instrument classes, financing products, geographical markets and investor classes.

The highlight of financing activity in FY 2020-21, was an early prepayment of US\$7.8 billion of long-term foreign currency debt, undertaken in 2Q and 3Q FY 2021, with requisite approvals from the RBI. This is the highest ever prepayment of debt undertaken by any corporate borrower in India.

During FY 2020-21, the Company took over Reliance Holding USA, Inc, (RHUSA) debt of US\$4,455 million. These debts were guaranteed / supported by the letter of comfort given by the Company. Subsequent to its acquisition, the Company refinanced a portion of debt aggregating US\$2,455 million, most of which was maturing during FY 2020-21 in compliance with the provisions of the Foreign Exchange Management (Cross Border Merger) Regulations, 2018. This refinancing was achieved at the lowest pricing in over a decade for the applicable tenor.

In order to shore up its liquidity buffer and to insure the Company against risks of volatile business cashflow, Reliance raised ₹24,955 crore through rupee debentures for up to 5 years tenor, during the lockdown period in 1Q FY 2021.

## Credit Rating

Reliance's financial discipline and prudence are reflected in the strong credit ratings ascribed by rating agencies. The table below depicts the credit rating profile:

| Instrument         | Rating Agency | Rating | Remarks                                    |
|--------------------|---------------|--------|--|
| International Debt | S&P           | BBB+   | Two notches above India's sovereign rating |
| International Debt | Moody's       | Baa2   | One notch above India's sovereign rating   |
| Long-Term Debt     | CRISIL        | AAA    | Highest rating by CRISIL                   |
| Long-Term Debt     | CARE          | AAA    | Highest rating by CARE                     |
| Long-Term Debt     | ICRA          | AAA    | Highest rating by ICRA                     |

### Ratings Definitions

**S&P BBB+:** An obligation rated BBB+ exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.

**Moody's Baa2:** Obligations rated Baa are judged to be medium-grade and subject to moderate credit risk and as such may possess certain speculative characteristics.

**CRISIL AAA:** Instruments with this rating are considered to have the highest degree of safety regarding timely servicing of financial obligations. Such instruments carry the lowest credit risk.

**CARE AAA:** Instruments with this rating are considered to have the highest degree of safety regarding timely servicing of financial obligations. Such instruments carry the lowest credit risk.

**ICRA AAA:** Instruments with this rating are considered to have the highest degree of safety regarding timely servicing of financial obligations. Such instruments carry the lowest credit risk.

## Liquidity and Treasury Management

Reliance maintains a strong focus on liquidity to ensure that the Group always has adequate cover to face any potential short-term market disruptions. Reliance maintained a strong liquidity position in its balance sheet in the form of cash and cash equivalents. Cashflow from operating activities continued to remain strong. The slowdown in hydrocarbons was compensated by the strong growth in consumer businesses.

Reliance's liquidity management and investment plans are created within the context of its strategic and annual financial planning processes. The plans are reviewed on an ongoing

basis to factor in evolving global and domestic macro factors.

Reliance maintains sufficient working capital resources for running all its businesses smoothly. It continuously monitors and optimises working capital requirements by actively leveraging trade financing solutions covering receivable and payment products and executing innovative structured trade products.

The investment portfolio balances well between the dual objectives of generating optimal returns with appropriate risk/reward and maintaining the assurance of liquidity at short notice.

## Risk and Governance



Nikhil R. Meswani



Hital R. Meswani



Srikanth Venkatachari



Laxmidas V. Merchant



Harish Shah



K. R. Raja



### Reliance's Risk Management Framework was stress tested by the black swan event and the business outcomes are encouraging.

The Group's motto, '**Growth is Life**', aptly captures the ever-evolving spirit of Reliance. It also presents multiple **opportunities and risks** that are managed through the robust Risk Management Framework. The framework helps the Group identify, assess, respond to and monitor, on a real-time basis, risks that impact business objectives.

Risk management is an integral component of the Reliance Management System. Effective risk management with enhanced use of technology has improved the quality of business decisions.

#### Enterprise Risk Management at Reliance

Global events have challenged nearly every company, leading to a rethink of assumptions and adaption of strategies to a new operating environment that involves managing major risks with a renewed focus on the safety of people. At Reliance, the Risk Management Function, enabled by the effective use of new technologies, has enhanced the organisation's readiness in responding to COVID-19.

The Company has a well-established "**Three Lines of Defense**" approach:

- 1 Business/Process Managers (Self-verification, first line of defense)**
- 2 Risk Management Function (Functional Assurance, second line of defense)**
- 3 Internal Audit and Management Assurance Function (Independent Assurance, third line of defense)**

The framework and related processes seek to maximise business outcomes by allowing the management to:

- Understand the risk environment and assess the overall potential exposure
- Determine risk mitigation strategies
- Allocate resources and actively manage those risks
- Monitor the effectiveness of risk management – across the value chain and all the way up to the Board

The Company is prone to the following categories of risk:

Strategic and commercial risks

Health, safety and environment risks

Compliance and control risks

Financial risks

These risks, either separately or in combination, could have a materially adverse effect on the implementation of Reliance's strategy, its business, financial performance, results of operations, cash flows, liquidity, prospects, shareholder value and returns, and reputation.

#### Governance Framework

Reliance's Risk Management Framework is designed to be a simple, consistent and clear framework for managing and reporting risks from the Group's operations to the Board. The **Board provides oversight** through various Risk and Executive Committees listed below:

##### The Board Committees

- ▶ Risk Management Committee
- ▶ Audit Committee
- ▶ Stakeholders' Relationship Committee
- ▶ CSR and Governance Committee
- ▶ Finance Committee
- ▶ HR, Nomination and Remuneration Committee
- ▶ Health, Safety and Environment Committee

##### Executive Committees

- ▶ Group Operational Risk Committee
- ▶ Group Financial Risk Committee
- ▶ Group Audit & Disclosure Committee
- ▶ Group Compliance Committee
- ▶ Group People Committee

##### Business Risk and Assurance Committees (BRAC), which meet on a monthly basis for Business and Strategic Risk Management

**Business and Functional Leaders:** Functional assurance and monitoring on an on-going basis and weekly LOD meetings

The cadence of governance meetings, including weekly meeting of the three lines of defense, reinforces early identification of a new risk and its mitigation.

For understanding the Company's corporate governance and functioning of the Board and details on Internal Controls, please refer to the Board's Report and Corporate Governance Report

The Risk Management Framework covers risk management activities at three levels:

**1**

#### Day-to-Day Risk Management

This includes identification and mitigation of risks by the management and staff at Reliance's entities, assets and functions. This is executed as an embedded component in the Operating Management System, Financial Management System and People Management System.

**2**

#### Business and Strategic Risk Management

This is executed by business, function and Group leadership. It also results in integration of risks with key business processes such as strategy, planning and execution, performance management and resource allocation.

**3**

#### Oversight and Governance

The Board, Executive Committees, Group and functional leadership provide oversight to the identification and management of the most significant risks and are also responsible for improving the Risk Management Framework and ensuring compliance.

# RISKS AND RESPONSE

## STRATEGIC AND COMMERCIAL RISKS

### Commodity Prices and Markets

#### Risk Description

The risk arising out of COVID-19 – from social distancing, national lockdown, uncertainty in environment, demand contraction, government intervention (ranging from encouraging certain businesses to indirect stoppage of goods and services) – has overshadowed the entire year.

External market conditions, in particular; prices of crude oil, natural gas and downstream products have a direct impact on RIL's financial performance. These prices are affected by supply and demand, both globally and regionally. Factors that influence fluctuations in crude prices, crude availability and that can have an impact on margins include operational issues, natural disasters, political instability, including geopolitical risks, economic conditions and aggressive pricing by competitors. Stringent recycling norms and government regulations can reduce plastic consumption.

Government restrictions on account of the COVID-19 pandemic could affect smooth operation of business activities, store operation, and expansion. Reliance's inability to build infrastructure at a pace and scale needed by the rapidly growing Retail business could hinder operational efficiency and demand fulfilment.

#### Risk Response

Since RIL operates an integrated O2C business, some of these risks in one part of the business are offset by gains in other parts of the Group's integrated O2C business.

RIL exports its products to diverse geographical locations so that the risk of non-evacuation is mitigated with minimal adverse effect. The Company increased the usage of multimodal logistics (including coastal) to fulfil its contractual commitment to customers. The Company operated at near full throughput even during the lockdown period.

The risk of non-availability of crude and feedstock is actively managed by sourcing crude from multiple geographies using short-term and long-term purchase contracts. As OPEC and other producer countries implemented a coordinated production cut, RIL diversified its feedstock supply sources to ensure adequate and timely availability of feedstock. It also increased Straight-run Fuel Oil (SRFO) sourcing to mitigate risk of lower availability.

of heavy crude oil. Reliance has a robust Commodity Risk Management Policy and Framework that enables hedging the exposures arising from commodity price fluctuations, such that the risks remain within acceptable levels.

In its downstream business, RIL explored new opportunities for manufacturing surgical gowns, PPE, masks, testing-swabs for medical application. RIL is advocating in favour of the environment on the basis of life cycle studies of plastics vs alternatives, and is focusing on plastic waste collection and disposal, increasing recycling footprint in the country.

Reliance Retail undertakes regular assessment of emerging risks and opportunities and has implemented necessary steps in securing its people and business in the volatile and uncertain operating environment posed by COVID-19.

Decisive actions were taken by the business to adapt and strengthen

its operating models by activating digital commerce platforms and strengthening omni-channel capabilities.

The business made steady progress in bringing New Commerce to life by extending partnerships with merchants and becoming their trusted partner.

Proactive steps were taken to engage with customers through initiatives such as distance selling, store on wheels, pop up stores among others to ensure customers are served well in the most difficult times.

With operating curbs lifted progressively, thrust on expansion continued as the business opened new stores across geographies and maintained its pace and scale of growth.

## Customer Experience and Retention

#### Risk Description

Digital Services now has over 426 million customers on the back of an innovative customer acquisition strategy. Along with the expansion of its current customer base, customer retention and experience are of utmost importance to generate sustainable business performance and return on investments. The business needs to continuously deliver differentiated customer experience to proactively mitigate any risks that may weaken its value proposition, brand and customer loyalty.

Reliance Retail operates in the consumer sector and a slowdown in macro-economic growth and weak consumer sentiments and spending could have a bearing on its performance. In a fast-changing external environment, with evolving customer preferences and shopping habits, inability of the retail business to stay abreast of these trends and behaviours could weaken its compelling value proposition and offering for customers and overall customer experience.

#### Risk Response

Digital Services sustains its customer value proposition through continuous innovation on products/service offerings, considering the needs of various customer segments and affordability. It makes continual investments in operational excellence and network infrastructure to deliver superior customer experience. Through its Prime Membership Program, the Company offers the most competitive monthly tariff plans in the industry, apart from offering attractive deals, thereby ensuring customer retention and loyalty.

Digital business has swiftly taken multiple steps for superior customer experience, including multiple

options to its customers for mobile recharges, scaling up virtual call centres for customer support and resuming store operations with the lifting of the lockdown. It enhanced network capacity for better indoor coverage and, above all, has been continuously driving improvement in the quality of service. The Company continues to develop new products and services on the back of next generation technologies such as AI, IoT and 5G networks.

Reliance Retail continuously undertakes market study to stay abreast of the emerging trends and implements proactive measures to ensure that the customer promise

is delivered. It continues to drive consumption in emerging categories resulting from evolving customer preferences and shopping habits, thereby enabling sustained demand across businesses.

Focus on developing own brand portfolio in categories such as health and immunity boosting food in Grocery, productivity devices and appliances in Consumer Electronics, serving 'at home' lifestyle through re-curation of range in Apparel are some of the ways in which business has kept pace with changing consumer habits.

## Data Privacy Risk

#### Risk Description

Due to COVID-19, the companies are collecting personal information about the medical condition of employees, vendors and other visitors to their premises. Reliance is required to comply with statutory, regulatory and contractual restrictions with respect to the collection of data, its storage, its security and dissemination to manage data privacy risk.

The Government introduced the Personal Data Protection Bill, 2019 (PDP 2019) in Parliament, which would create the first cross-sectoral legal framework for data protection in India. Currently, the data privacy requirements are governed by the Information Technology Act 2000, amendment 2008.

Citizens and governments across the globe continue to face data breaches and scandals. This has transformed the way citizens, governments and organisations think about data privacy globally. Data privacy laws and societal expectation are increasing the imperatives to protect personal information of individuals.

#### Risk Response

Reliance continues to ensure that privacy principles are enshrined in the organisation and its services. Since Reliance is also involved in providing health support during the pandemic to both employees and society at large, the data privacy requirements as per the law are tightly integrated

into business processes and utmost care is taken to validate these regularly. Enhanced practices are in place to ensure protection of personal data while sharing it with third parties. Identified applications that store personal data are adequately secured. Besides, data privacy

awareness campaigns are conducted on an ongoing basis. Reliance is fully compliant with the existing Indian privacy laws and is gearing up to adopt requirements of the anticipated Indian PDP Bill, 2019.

## Cybersecurity Risk

### Risk Description

COVID-19 made it imperative for the organisation to embrace certain practices, including social distancing, remote working and all these, in turn, led to significant dependence on and increased usage of digital technologies. Reliance continues to focus on large scale digital transformation/adoption of technology across its Retail business. A digital security breach or disruption to digital infrastructure caused by intentional or unintentional actions, such as cyber-attacks, data breaches or human error, could have a serious impact on business. This impact could include loss of process control, impact on business continuity or damage to assets and services, harm to the environment, loss of sensitive data or information, legal and regulatory non-compliance, reputational damage as well as revenue loss.

### Risk Response

The Company subjects its networks and systems to security penetration tests on a continuous basis. Reliance invests significant resources to ensure cybersecurity resilience and data protection. Periodically, independent assessments are carried out to validate and improve resilience to cybersecurity attacks. These encompass technical security controls, secure operational

processes, cybersecurity incident monitoring mechanisms, disaster recovery controls and trained manpower. Cybersecurity controls are ensured at design stage through its integration with DeVSecOps. Reliance's cybersecurity measures are aligned to the growth and diversification of the Company. Reliance's Hydrocarbon and Digital businesses are now re-certified with

ISO 27001 security benchmark and Reliance Retail is now re-certified with the global PCI DSS 3.2 (Payment Card Industry Data Security Standard). Reliance exchanges cybersecurity intelligence with industry peers and government bodies. Cybersecurity awareness training and tests are conducted for every employee and partner.

## SAFETY AND OPERATIONAL RISKS

### Health, Safety and Environmental (HSE) Risks in Operations

#### Risk Description

HSE risks include the effects of natural disasters (floods, earthquakes, among others) and safety lapses on human capital. The nature of Reliance operations exposes the Company, its employees and the society, to a wide range of health, safety, security and environment risks due to the geographical location and technical complexity of operations. Various HSE regulations across geographies regulate Reliance's business of Exploration & Production of oil and gas, and their further refining and downstream processing. HSE risk in retail extends to food safety.

A major HSE incident, such as fire, oil spill and security breach, can result in loss of life, environmental degradation and overall disruption in business activities.

#### Risk Response

Oil to Chemicals (O2C) business poses risks inherent to Oil & Gas operations involving fire, explosion, spills and chemical releases. With an endeavour to mitigate these risks throughout the operating life cycle, robust practices are embedded to manage Safety and Operational risks across the business entities.

HSE risks, including process safety, are identified through a systematic risk assessment programme starting from project ideation, design, commissioning, normal operations

up to the decommissioning phase. Advanced risk assessment techniques are applied to assess the HSE risks periodically, recognise emerging risks and embed appropriate controls. Reliance facilities have employed inherently safer design strategies and state-of-the-art controls in the hazardous processes that reduce vulnerability of these facilities to HSE incidents. These risks are owned and actively managed at asset-facing level. Every member of the workforce is communicated on the potential

exposure to these risks and they are an integral part of risk management. During the year, the industry has faced challenges in managing the health of personnel, supply chain, competent resources to manage hazardous facilities and adherence to practices for managing health of assets. Reliance has proactively reached out to industry peers, industry forums and have actively participated in industry efforts like 'Reflections from global process safety leaders during and following pandemics' by the

### Health, Safety and Environmental (HSE) Risks in Operations

Centre for Chemical Process Safety (CCPS) for mutual learnings. The Company has actively learnt from external HSE incidents in the industry and strengthened its systems and processes. Guidelines and advisories on 'Health and Safety management during pandemic' have been promptly developed and deployed, considering the new-normal conditions. Reliance's central technical teams have been agile in engaging with various expert groups to timely facilitate resources to the sites for troubleshooting, maintenance and oversight to ensure that there are no deviations in HSE practices.

The Company has taken multiple steps with respect to employees including work from home,

bio-bubbles at manufacturing locations, AI monitoring of behaviour, health monitoring, medical support via online daily symptom check and remote doctor consultation and tie-ups with private hospital chains to ensure medical facilities are available for Reliance employees and their family. Suitable online programmes were organised to keep morale high and ensure the mental well-being of employees. Reliance has ensured required technical competencies were always available to operate and maintain its facilities. Dynamic risk management actions were devised in its operations as the scenario progressed during the pandemic, enabled by digitally connected technology. Risk assessments and oversight activities

like process monitoring, HSE auditing and safety reviews were seamlessly supplemented by remote collaboration digitally. For Grocery business, food safety checks have been implemented to provide multiple layers of assurance, thereby ensuring safety of consumers.

Reliance has initiated digital safety platform activities underpinned with Industry 4.0 technologies like Big data and predictive analytics, Machine Learning, Artificial Intelligence and IoTs. With digitisation, there will be real-time access of information to management and asset facing personnel for timely intervention and to make safety critical decisions proactively.

### Safety and Environmental Risks During Transportation

#### Risk Description

With most of the crude being supplied to RIL by sea vessel, and the overwhelming majority of refined products being exported by sea, road and pipeline, the Company faces the risk of HSE incidents, oil spills and so on, leading to disruption in business activities.

Events like technical integrity failure, natural disasters, extreme weather, human error and other adverse events or conditions could lead to loss of containment of hydrocarbons or other hazardous materials, as well as fires, explosions or other personal and process safety incidents.

RIL is operating a fleet of tugs, port service vessels and operations of port and terminal infrastructure and is exposed to a complex and diverse range of marine risks, with respect to exploration vessels, oil tankers, chemical tankers, gas tankers, and dry cargo vessels.

#### Risk Response

RIL has a strong vessel vetting, incident monitoring and emergency response system.

RIL's augmented ship vetting programme ensures, the vessels that are contracted to carry RIL Cargo are screened based on risks prior to their induction. The third party ship vetting system based on extensive data analysis narrows the risk arising,

in case physical inspection of vessels is not carried out due to COVID-19. Vendor management audits are carried out at prescribed intervals for time charters and STS service providers in accordance with the Marine Assurance Framework. RIL's control framework for road transportation has matured over a period of time and is run in

collaboration with contractors. The contractors are supported by the Company through capacity building for their drivers in areas such as defensive driving, route hazard mapping and real time tracking. A dedicated state-of-the-art emergency response centre provides emergency response to transporters.

## Physical Security and Natural Calamity Risks

### Risk Description

Due to the geographical presence of sites and nature of its business operations, Reliance is susceptible to hostile acts such as terrorism, vandalism, shoplifting or piracy which could harm the Company's people, property and disrupt its operations. Some of Reliance's sites are subject to natural calamities such as floods, cyclones, lightning and earthquakes.

Some of the network locations, offices, employees and other ecosystems are subject to various forms of intentional or natural disruptions, thereby impacting network availability, customer experience, restoration cost and efforts.

Failure to respond quickly or to be perceived as not responding fast enough in an appropriate manner to either an external or internal crisis, could disrupt the Company's business and operations severely and also damage reputation. The impact of such disruption can severely impact business and operations if the Company is unable to restore or replace critical capacity to the required level within the necessary timeframe.

### Risk Response

Global Corporate Security (GCS) a dedicated and distinct function of RIL, de-risks, safeguards and secures the Company. It maintains best-in-class detailed disaster recovery, crisis and business continuity management plans to respond to natural calamities, and any disruption or incident.

The businesses are provided assurance on an ongoing basis by GCS with respect to the management of security risks affecting its people, assets and operations. It actively monitors the threat landscape to prevent/mitigate risks using cutting-edge technology solutions, seamlessly deployed as a digital-physical managed service on a platform-based approach. Real-time

situational awareness has been enhanced and speedy response mechanisms are put in place at critical locations. Regular mock drills/exercises are conducted, with all the stakeholders for checking the efficacy of the same.

Additionally, risks pertaining to digital services are uniquely mitigated through integrated response that is facilitated by various teams such as security, customer services, corporate services, network maintenance and the local geographical offices to keep the networks functional, thereby safeguarding Company assets, people security while maintaining customer experience.

Security & Loss Prevention (SLP) proactively supports in reducing pilferage, theft and losses to enable higher business profitability and mitigating risks at Reliance Retail. It is enhanced with a prudent mix of physical security, remote surveillance and data-based audit interventions to foster a safe and secure environment and to protect assets 24X7.

RIL is rolling out an integrated security platform with wide area high-end sensors, seamless electronic communication and AI-based analytics across the enterprise.

## COMPLIANCE AND CONTROL RISKS

### Regulatory Compliance Risks

#### Risk Description

Increased regulatory scrutiny has raised the bar on regulatory compliance. This requires alignment of corporate performance objectives, with regulatory compliance requirements. COVID-19 has led the government to announce a range of notifications which companies need to adopt swiftly and effectively.

#### Risk Response

Reliance has adopted a digitally-enabled comprehensive compliance management framework. It is updated at regular intervals, and is integrated with business processes, risks and controls. Changes in regulations including COVID-19 induced changes are also tracked and integrated within the

Reliance Compliance Management System. The responsibility matrix is cascaded down to a single point of responsibility. Apart from assurance through Three lines of defense, compliances are also periodically monitored at the Group Compliance Committee level.

The Company's code of conduct, training as well as focus on ensuring 100 % compliance and continuous monitoring have enabled a mature, digitally-enabled compliance framework.

## FINANCIAL RISKS

### Treasury Risks

#### Risk Description

Treasury risks include, among others, exposure to movements in interest rates and foreign exchange rates. Following is the summary of key risks faced by Reliance:

#### Liquidity Risk

At the onset of the COVID-19 pandemic, liquidity across markets initially tightened. However, across markets, central banks almost immediately pressed into action and significantly eased monetary and credit conditions.

#### Interest Rate Risk

Reliance borrows funds from domestic and international markets to meet its long-term and short-term funding requirements. It is subject to risks arising from fluctuations in interest rates. As central banks maintained easy and accommodative monetary policies, interest rates across the world dropped very sharply.

#### Foreign Exchange Risk

Reliance prepares its financial statements in the Indian rupee, but most of the payables and receivables of the Hydrocarbon business are in US dollars, minimising the cash flow risk on account of fluctuations in foreign exchange rates. Reliance avails long-term foreign currency liabilities (primarily in USD, Euro and JPY) to fund its capital investments. RIL also avails short-term foreign currency liabilities to fund its working capital.

Rupee depreciated sharply against the dollar during the first quarter. However, it soon reversed its trajectory completely and went on to close the year ~3% stronger.

#### Risk Response

As liquidity conditions eased out, Reliance raised ₹24,955 crore of Rupee debentures in the 3 - 5 year tenor to add to its already existing liquidity buffer in 1Q FY 2021. Capital flows received in FY 2020-21 by way of the Rights Issue and stake sale in Digital and Consumer Retail businesses strengthened RIL's liquidity position further. The Company continues to maintain

sufficient liquidity buffer to meet additional demands that may emerge on account of the COVID-19 crisis.

Interest rate risk is normally managed actively through financial derivative instruments available to convert floating rate liabilities into fixed rate liabilities or vice-versa. In FY 2020-21 Reliance benefited significantly on account of the ultra-low interest rate environment

as a large part of its borrowings are floating on short-term benchmark rates.

Foreign exchange risk arising from the mismatch of foreign currency assets, liabilities and earnings is tracked and managed within the internal Risk Management Framework and rules that are dynamic to market changes.

## Insurance – Risk Mitigation

Reliance maintains insurance cover for properties on All Risk basis, including against Act of God perils (flood, earthquake, cyclone, tsunami etc.), business interruption and third party liability. The Company covers the properties on full sum insured basis on replacement value. It also maintains various other types of insurance, such as Erection All Risk for its major capital expenditures projects, Directors' and officers' liability, transit cover, charterers' liability cover and employee benefit insurance policies. The scope of coverage, insurance premiums, policy limits and deductibles are in line with the size of the company and its nature of business.

## Leading Edge Technology – Governance, Risk, Compliance and Audit (GRCA 2.0) Platform

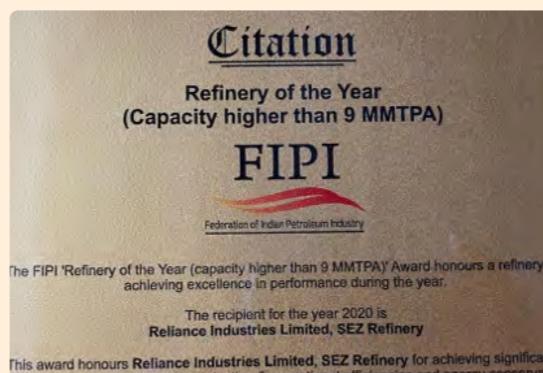
A robust ERP system, data analytics capabilities and GRCA tools are used for risk management. Reliance has transformed risk management during the year to enable **real-time risk monitoring with the launch of the GRCA 2.0 Platform**. GRCA is an in-house development on **open source technology** that fosters real-time actionable dashboards that enables real-time risk assessment and its mitigation. It is scalable and agile.

## The Future Ahead

COVID-19 has been one more litmus test for resilience and adaptability. Based on the deep culture of risk management built over the past years, and supplemented with strong cadence-enabled governance, Reliance has a matured Risk Management Framework enabled by technology. Reliance's risk management is agile for course correction in the VUCA world, including dealing with upside risks. Recovery of economic activity and the consequent demand rebound as vaccination programmes reach scale in various countries will result in a more favourable environment.

## Leadership Awards

- RIL Chairman, Shri Mukesh D. Ambani, ranked among Top 5 World's Most Famous, Most Reputable CEOs
- Smt Nita Mukesh Ambani and Reliance Foundation recognised among top COVID-19 philanthropists of 2020
- RIL debuts on Great Place To Work® 'India's Best Workplaces in Manufacturing 2021' list
- RIL ranked among LinkedIn's 'Top 25 best workplaces to grow your career in India', featuring in 'companies that invest in their talent' and 'help employees build a professional foundation that sets them up for success both at the company and beyond'
- RIL recognised at the Institute of Chartered Accountants of India (ICAI) Awards for Excellence in Financial Reporting for 2019-2020
- Patalganga Manufacturing Division awarded FAME Excellence Award 2020
- Jamnagar Manufacturing Division refinery awarded the 'Refinery of the Year' Award by the Federation of Indian Petroleum Industry



Jamnagar Manufacturing Division refinery awarded with the 'Refinery of the Year' Award by the Federation of Indian Petroleum Industry.



ICSI CSR Excellence Award to Reliance Industries Limited, 2020-21



Dahej Manufacturing Division won Platinum Award in 'Grow Care India Environment Excellence Award 2020' in the Petrochemical Sector.



Silvassa Manufacturing Division won the Greentech Environment Award 2020 organised by Greentech foundation

## Retail Awards

- Reliance Digital won Gold for 'Digital Marketing Excellence in Social Media' at Digixx Awards 2020 by Adgully



- Reliance Digital won 'Social Media App Effectiveness' award at Global Customer Engagement Awards 2020 by ACEF
- Reliance Jewels awarded the 'Most Admired Emerging Retail Brand of the Year' at Mapic India Retail Awards 2021
- Reliance Jewels named 'The Retailer of the Year' and 'Marketing Campaign of the Year' at the Business Leader of the Year Awards
- Reliance Digital recognised as 'India's Only Electronics Retailer Super Brand' for the second consecutive year



- Reliance Retail won Guarded Retail Employees Amidst Turbulence (GREAT) Award at TRRAIN Retail Awards 2020 - 21
- Snactac Mixed Fruit Jam and Scrubz were ranked #1 in their respective categories by Consumer Voice magazine in FY 2020-21
- Marks & Spencer Reliance India Private Limited featured in the top 10 list of India's Best Companies to Work for Women
- Marks & Spencer Reliance India Private Limited won CII SCALE award for outstanding performance in Supply Chain and Logistics

## Digital Services Awards

- Reliance Jio rated as fifth strongest brand in the globe as per Brand Finance Global 500 2021 ranking
- Reliance Jio named 'Best 4G Network Provider' at ET Telecom Awards
- Jio awarded the Digital Enterprise of the Year at Drivers of Digital Awards
- Jio won Gold at SAMMIE 2021 for the Best Brand in the Telecom category
- Reliance Jio named the 'Most Powerful Brand of the Year' at Labels Conference and Awards
- MyJio recognised as Best Consumer Mobile Service at India Digital Awards 2021.
- MyJio named the 'Most Innovative App' at Drivers of Digital Awards
- Reliance Jio won the SHRM - HR Excellence Awards in the category 'Transition to the virtual workplace'
- Jio Platforms adjudged winner under 'Innovative Telecom Solution' category at Aegis Graham Bell Awards
- Jio emerged winner under '5G Innovation' category at Aegis Graham Bell Awards
- Jio - Cadbury Madbury Campaign won the Smarties Award 2020 under Mobile Gaming, Gamification and Esports category

## Media and Entertainment Awards

- News18 Network's 'Corona Wall' won Best Technological Innovation in News Television (English) at the News Television Awards
- News18 Network's 'Elexa-A' recognised as the Best Use of Technology by a News Channel (AR/ VR/ AI) (English) category at the 12<sup>th</sup> ENBA Awards
- CNN-News18 primetime show 'Viewpoint' won in the Best Early Prime Show (English) category at the 12<sup>th</sup> ENBA Awards
- News18 India won accolades for 'Sau Baat Ki Ek Baat' in Print & Publishing category at the 9<sup>th</sup> Global Customer Engagement Awards, and 'Best Current Affairs Programme - Hindi' at the 12<sup>th</sup> ENBA Awards
- CNBC TV18 won 'Best Coverage on Policies & Macro Economy - Television' by the Association of National Exchanges Members of India (ANMI) 2020 and Best Editorial Team of a News Channel (English) at the News Television Awards
- MoneyControl awarded 'Most Admired Mobile App' by Global Customer Engagement Awards 2020
- Colors TV's 'Ishq Mein Marjawan 2' bagged the Best Serial Award at the Indian Television Awards
- VOOT won Gold at ScreenXX Awards 2020 in Agency sector Awards - Best Marketing Campaign by a Streaming Platform for the Big Boss- #Aslifans Campaign

## Technology, Patents, R&D and Innovation

- Team from VCM/PVC, UB2, GOP (E) won Gold in the State level Quality Circle Convention organised by Quality Circle-Vadodara



- Won APEX Award in National Awards for Manufacturing Competitiveness (NAMC) 2019-20, organised by International Research Institute for Manufacturing (IRIM)

## Sustainability

- Jamnagar Manufacturing Division won 'Sustainable Corporate of the Year Award' from Frost & Sullivan & TERI Sustainability 4.0
- Silvassa Manufacturing Division won the India Green Manufacturing Challenge Award 2021, organised by the International Research Institute for Manufacturing
- Vadodara Manufacturing Division won Gold at the 2020-21 'The India Green Manufacturing Challenge (IGMC)' for the consistent progress in improving sustainability factors

## Energy and Water Conservation/Efficiency

- Dahej Manufacturing Division conferred The Energy And Environment Foundation Global Water Award 2020 for 'Industrial Water Project of the Year'
- Dahej Manufacturing Division won CII National Award for Excellence in Water Management 2020
- Nagothane Manufacturing Division awarded for 'Efficiency in Water Use' by FICCI
- Nagothane Manufacturing Division won 'EFF Global Award 2020' for water reuse project
- Patalganga Manufacturing Division won Platinum Award in 'Excellence in Energy Efficiency' and in 'Excellence in Health & Safety for Workers' categories

- Nagothane Manufacturing Division ranked 2<sup>nd</sup> in State Level Energy Conservation Awards (MEDA) for the year 2019-20
- Nagothane Manufacturing Division won award for 'Commendable Work for Changing Public Perception' by FICCI. The 'Plastics to Road' project was presented under the award category

## Health, Safety and Environment

- Dahej Manufacturing Division won the Annual Greentech Environment Award 2020 by the Greentech Foundation
- Silvassa Manufacturing Division won the Greentech Environment Award 2020 organised by Greentech foundation
- Patalganga Manufacturing Division won Greentech Environment Award 2020 in the Environment Protection category
- Dahej Manufacturing Division won Platinum Award in 'Grow Care India Environment Excellence Award 2020' in the Petrochemical Sector

## CSR Awards

- RIL adjudged the Best Corporate (Large Category) at the ICSI CSR Excellence Awards 2020 for its Corporate Social Responsibility (CSR) efforts
- RIL received Special Recognition in the 'Excellence in Community Impact' category for its response to COVID-19, Mission Anna Seva campaign, Recycle4Life Campaign, Versova Beach and Mithi River Clean-up drives, employee volunteering through mentoring of government school children, concerts with SOS Children's Village and Month of Good Deeds
- RIL won India Today-MRDA Special Healthgiri Award 2020 for 'Best Far Reaching Corporate Contribution for a Wider Social Impact' during COVID-19 pandemic
- Saathi award conferred on ART Centre, Lohivali, for its contribution to 'Elimination of Mother to Child transmission of HIV & Syphilis' in Maharashtra

- RIL received Special Jury Mention Certificate at the FICCI Healthcare Excellence Awards under 'Excellence in Social Initiative' Category for its contributions under project ASMAN
- RIL received special recognition in 'Excellence in Community Impact' Award category at SHRM HR Excellence Awards 2020
- Reliance Foundation Information Services received Certificate of Appreciation from Acharya N G Ranga Agriculture University, Andhra Pradesh for continuous efforts in transferring technology to farmers in agriculture and allied sectors during the COVID-19 pandemic
- Reliance Foundation awarded 'Certificate of Commendation' by Indian Red Cross Society during its centenary celebrations
- Petrochemicals business won 'Company of the Year' award from FICCI for its significant value creation in society and contributions towards fight against COVID-19

## Human Resources

- Reliance Retail won HR Initiative of the Year Award won by its Consumer Supply Chain Management business at TRRAIN Retail Awards 2020 – 21

## Learning and Development

- National Awards for Excellence in Training and Development (World HRD Congress) for Best Results-Based Training presented to Reliance BP Mobility Limited



- FICCI Award for Excellence in Skill Development to Reliance Petchem Academy

# Integrated Approach to Sustainable Growth

For Reliance, its growth strategy is an optimal convergence of financial and non-financial parameters and opportunities.

While the more visible impact is demonstrated in financial health, the non-financial parameters work in close conjunction with linear parameters to directly impact revenues. The Company's ability to balance and tap the opportunities across these parameters is what defines our long-term sustainable value creation potential.

Given its spread across diverse businesses, Reliance experiences various internal and external factors including technology and research imperatives, maintaining supportive community relations, staying abreast of changing customer needs, talent management and contributing to reducing environmental impact. This in turn has a bearing on our financial performance.

Reliance understands the importance of monitoring these aspects and to predict, pre-empt and respond with agility to emerging risks and opportunities. The Company adopts a conjunctive approach to draw on the interconnectedness of the capitals to address business realities today, and achieve future aspirations.

This approach has helped the Company take better, informed decisions to grow business.

To ensure greater transparency and accountability to its stakeholders and further fuel its commitment towards sustainable business practices and models, Reliance integrated ESG goals in its approach to creating value. The disclosures made in the report are shaped by industry best practices and universally acceptable standards and frameworks such as GRI, IIRC, TCFD, SDGs and WEF-IBC metrics. Reliance is one of the early firms to commit to WEF-IBC, an over-arching framework that aims to converge leading sustainability standards and bring greater comparability and consistency to the Company's ESG reporting disclosures.

In this report, Reliance has portrayed its value creation story by aligning to the six capitals of the Integrated Reporting <IR> framework laid down by the International Integrated Reporting Council (IIRC) – **natural capital, human capital, manufactured capital, intellectual capital, financial capital and social and relationship capital**.

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## Standing with the Nation

Today India is facing one of the biggest challenges ever – the rapid spread of the COVID-19 virus. This is a time when Reliance stands strong with India and reaffirms its commitment to offer support in whatever way possible to help the country navigate through these trying times. Every member of the Reliance family is guided by the mission 'Corona Haarega, India Jeetega'.

The Company's first and foremost priority is to support the country in this hour of need. Reliance Foundation has supported the setting up & management of over 2,300 beds across various locations including setting up a **1,000-bed COVID care facility** in Jamnagar. Earlier, Reliance, in partnership with the Brihanmumbai Municipal Corporation (BMC), set up India's first exclusive COVID-19 hospital in just two weeks – a national record. Managed by the Reliance Foundation Hospital, the facility now accommodates 875 beds including 145 ICU beds in Mumbai.



**The pandemic has created a dearth of medical oxygen in the country. To help India overcome the scarcity, facilities at the Jamnagar refineries have been repurposed to deliver 1,000 MT of medical-grade oxygen per day to be supplied to states, which is expected to benefit over 1,00,000 people per day. This makes it one of the largest producers of medical-grade oxygen from a single location in the country. Reliance engineers are making smart logistical modifications to rail and road transport to overcome bottlenecks and ensure oxygen reaches those in need.**



Through the year, more than **1,00,000 masks and PPEs** have been manufactured and supplied to health workers and caregivers per day. Reliance is providing free fuel to emergency vehicles. Reliance Life Sciences has enhanced India's COVID-19 testing capabilities by developing its own confirmatory tests and is in the process of expanding this testing capacity. Through **Mission Anna Seva**, Reliance has provided over 5.5 crore meals to frontline workers and vulnerable communities. While COVID-19 has disrupted livelihoods, Reliance **added over 75,000 jobs** to the economy. While Reliance is committed to serving the nation, its focus on the health and safety of its employees and their families remains unwavering. It continues to focus on ensuring the health and safety of its employees and their families. The Company, thus, announced the **R-Surakshaa vaccination programme** for all eligible employees and their family members. Deploying an extremely



efficient and seamless process, Reliance has been able to vaccinate more than 50,000 citizens in its Sir H. N. Reliance Foundation Hospital. The brave employees of Reliance Retail are working round-the-clock to deliver **essential supplies** to millions of Indians across 200 cities. Jio is **connecting over 400 million** Indians and thousands of organisations, supporting work-from-home, study-from-home and healthcare-from-home with appropriate solutions. Powered by automation and network virtualisation, Jio has ensured zero impact on its network despite challenges of staff availability and COVID-related restrictions. The Company's plants, ports and sites are working at full utilisation to keep the wheels of the economy moving and to ensure India's fuel and energy security. The entire organisation



has come together – right from engineering, construction, corporate services, human resources and finance to commercial and security services and corporate affairs – to do everything in its capacity to help fellow Indians. Reliance firmly believes that India will beat the pandemic and emerge stronger and more resilient. The Company is also optimistic that the post-COVID world will see India bounce back as one of the fastest growing economies in the world – one that will continue creating multiple opportunities, developing infrastructure and providing resources for its 1.3 billion people.

## Business Resilience during COVID-19

The cascading effect of COVID-19 on the global and Indian economy has been hard. Despite the challenges, Reliance has been able to garner significant foreign investments and raise capital and is net debt free today.

**Operationally for key businesses it was a year of two halves. O2C and Retail business were impacted in the first-half due to demand destruction and operational constraints. Sharp rebound in economic activity in the second-half helped the businesses deliver a resilient full year performance. Digital Services business has been a key life-line for India during the pandemic and delivered robust growth in operational and financial performance for the year.**

In the past year, Jio Platforms and Reliance Retail raised ₹152,056 crore and ₹47,265 crore, respectively, from marquee global investors such as Facebook, Google, Silver Lake, Vista Equity Partners, General Atlantic, KKR, Mubadala, ADIA, GIC, TPG, L Catterton, PIF, Intel Capital and Qualcomm Ventures.

**Global energy leader**, bp, invested ₹7,629 crore for a 49% stake in the Company's fuel retailing business. The joint venture between Reliance and bp will build on the Company's current fuel retailing network of 1,400 sites across India. It aims to be a leader in mobility and low-carbon solutions, bringing cleaner and affordable options to Indian consumers, facilitated by digital and technology solutions.

The challenges of COVID-19 notwithstanding, India remains one of the world's most significant economies powered by its people and growing opportunities. Through FY 2021-22, Reliance will continue to build a digital-first, world-class company focused on value creation that broadens people's access to financial well-being, while running its purpose-driven operations to address India's COVID-19 related needs. In keeping with the vision of Shri Dhirubhai Ambani, Founder Chairman, the Company will continue to foster strong ecosystems and grow holistically led by a multi-stakeholder approach.



## Stakeholders – At the Core of Reliance's Growth Strategy

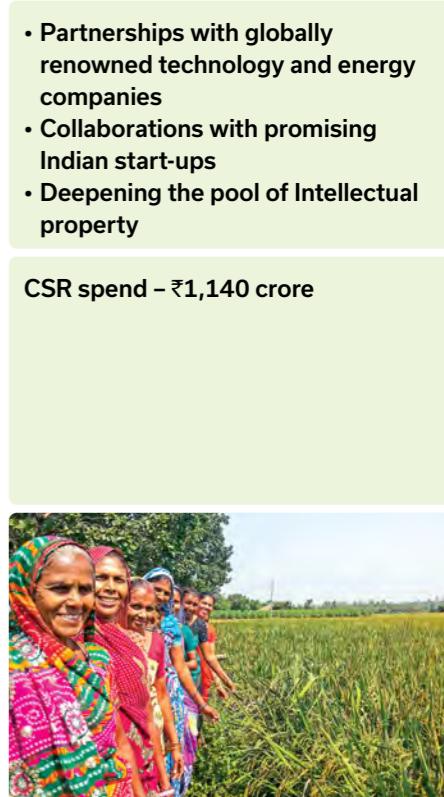
Since inception, the Company has been committed to sustainable growth. As Reliance grows, so does its responsibility towards its stakeholders – customers, employees, suppliers and partners, governments and regulatory bodies, investors and shareholders and community members. It is important for the Company to understand the opinions of people most relevant to its businesses. The Company, therefore, engages with all its stakeholders regularly, has transparent dialogues with them, addresses their concerns and endeavours to meet their expectations.

### Stakeholder Engagement approach

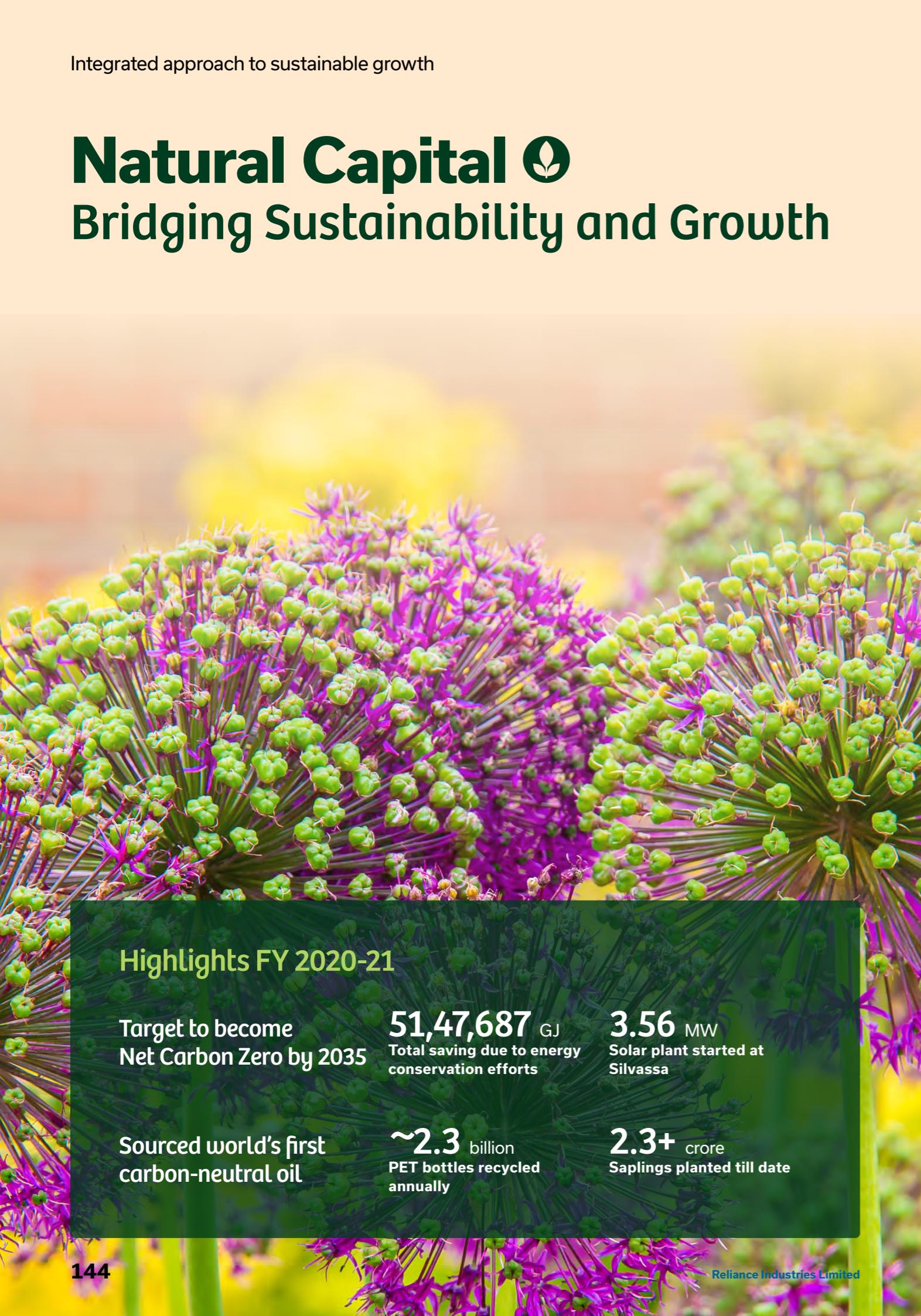
| Key Stakeholders        | Customers  | Supporting Communities  | Employees   | Suppliers   | NGOs   | Investors and Shareholders                                   | Government and Regulatory Authorities   |
|-------------------------|--|---|---|---|--|--|---|
| Importance              | Customers are at the core of Reliance's business and it is imperative to know their needs and expectations and strive to meet them | Reliance works towards delivering value to the local communities and to strengthen its social license to operate                                      | For Reliance, employees are the backbone of the organisation and a key competitive edge<br><br>Reliance provides safe work environment to employees and helps them meet their aspirations | Reliance fosters long term relationship with its suppliers and ensures compliance to policies related to Business Partner Code of Conduct | Reliance works in close collaboration with NGOs to ensure holistic growth and widening the reach of our goals  | Reliance is committed to creating value for its shareholders | Government's policies and regulations impact Reliance's businesses and provide new opportunities to achieve its mission |
| Functions               | Business Teams: Retail, Digital services, O2C, Oil and Gas E&P   | Manufacturing division CSR teams, Reliance Foundation, Reliance Foundation Youth Sports and Reliance Foundation Institution of Education and Research | Human resources, corporate services, medical services and security  | • Crude, feedstock and fuel sourcing<br>• Procurement and contracting   | Reliance Foundation, Reliance Foundation Youth Sports and Reliance Foundation Institution of Education and Research, CSR Divisions: Retail, Digital Services, O2C, Oil and Gas E&P | • Investor relations<br>• Secretarial and compliance         | • Secretarial and compliance<br>• Legal   |
| Mode of Engagement      | Meetings, surveys and web portals  | Meetings, newsletters, surveys, field work and trainings, digital services / virtual engagement   | Personal/group interactions, mailers and trainings  | Meetings and Annual Report  | Meetings and correspondence  | Meetings, conferences and correspondence                     | Industry representations, filings, correspondence, meetings   |
| Frequency of Engagement | Annually, monthly, need-based, real-time   | Annually, quarterly, monthly, ongoing partnerships  | Annually, quarterly, monthly, need-based, real-time, on-command   | Real-time, on-command, need-based   | Annually, ongoing partnerships   | Annually, half-yearly, quarterly, monthly, need-based        | Annually, quarterly, monthly, need-based  |

## Integrated Thinking and Interplay of Capitals

Reliance takes a collective view of all six capitals and their interdependencies while striving to create lasting stakeholder value. The Company has presented its performance against each capital and the material trade-offs between the capitals below.

| Natural Capital  | Human Capital  | Manufactured Capital  | Intellectual Capital   | Financial Capital  | Social and Relationship Capital   |
|--|--|---|--|--|---|
|  <p><b>Natural Capital</b></p> <p>Employee volunteering in recycling initiatives</p> <p>Employee volunteers supporting responsible projects, such as increasing the use of reusable and recycled packaging</p> <ul style="list-style-type: none"> <li>Leading technologies in operations to reduce environmental impact</li> <li>Sourcing of carbon-neutral oil</li> </ul> <p>Development of environmentally sustainable technology and products such as R Elan™ Fabric made by recycling PET bottles</p> <p>Investments in renewable energy and biofuels initiatives to create alternate fuel strategy</p> <p>Conserving natural capital while delivering social good, such as using consumer plastic waste to make concrete road surfaces</p> <p>Stringent Business Partner Code of Conduct that outlines the environment-friendly requirements of business partners</p> |  <p><b>Human Capital</b></p> <p>Ensuring resource efficiency and operational excellence – which are the Company's functional and strategic core growth levers</p> <p>Systems with IoT-based technology to predict and mitigate safety incidents</p> <ul style="list-style-type: none"> <li>Ensuring employee safety and working towards zero incidents at all sites</li> <li>Training on asset management</li> </ul> <p>Learning and growth opportunities to upskill and work on cutting-edge research and new product development</p> <ul style="list-style-type: none"> <li>Investing in up-skilling of employees</li> <li>Investing in businesses that support livelihoods and generate employment</li> </ul> <p>During the COVID-linked lockdown, Reliance Retail and Jio employees continued to deliver essential services</p> |  <p><b>Manufactured Capital</b></p> <p>R&amp;D investments to promote clean energy and circular economy, waste plastic to road, Algae to Oil</p> <ul style="list-style-type: none"> <li>900+ researchers and scientists</li> <li>28,000+ engineers in technical roles</li> <li>Entrepreneurial organisation culture</li> </ul> <p>Collaboration with Google to develop an entry-level affordable smartphone with an optimised operating system</p> <p>Optimising sites regularly to take advantage of feedstock flexibility to enhance profitability</p> <p>Delivering products and services to meet customer needs and satisfaction</p> |  <p><b>Intellectual Capital</b></p> <p>Smart manufacturing; polymer composites for lightweight vehicle</p> <ul style="list-style-type: none"> <li>Revenue: ₹5,39,238 crore</li> <li>Capital expenditure: ₹79,667 crore</li> </ul> <p>Online corrosion monitoring tool</p> <ul style="list-style-type: none"> <li>Total expenditure incurred on R&amp;D – ₹2,572 crore</li> <li>137 patents granted</li> </ul> <p>Deployed innovative engineering skills to repurpose units to produce medical-grade oxygen, overcome logistic bottlenecks to meet requirements for India's COVID battle</p> |  <p><b>Financial Capital</b></p> <p>Investment in the clean energy space to accelerate growth</p> <ul style="list-style-type: none"> <li>Total spend on employee benefits at ₹14,817 crore</li> <li>HSE expenditure at ₹592 crore</li> </ul> <p>Investment focused on R&amp;D and promotion of new businesses</p> <p>Partnerships with globally renowned technology and energy companies</p> <p>Collaborations with promising Indian start-ups</p> <p>Deepening the pool of Intellectual property</p> |  <p><b>Social and Relationship Capital</b></p> <p>Community-focused environmental initiatives such as rainwater harvesting. In FY 2020-21 over 6,400 ha was irrigated with rainwater harvesting and conservation initiatives</p> <ul style="list-style-type: none"> <li>Employee volunteering initiatives – 8,000+ hours contributed</li> <li>15,000+ people impacted</li> </ul> <p>Products and services designed to serve societal challenges and address them effectively</p> <p>CSR spend – ₹1,140 crore</p> |

# Natural Capital



## Bridging Sustainability and Growth

### Highlights FY 2020-21

**Target to become  
Net Carbon Zero by 2035**

**51,47,687 GJ**  
Total saving due to energy  
conservation efforts

**3.56 MW**  
Solar plant started at  
Silvassa

**Sourced world's first  
carbon-neutral oil**

**~2.3 billion  
PET bottles recycled  
annually**

**2.3+ crore  
Saplings planted till date**

Holding the increase in global temperatures to 1.5°C above pre-industrial levels as adopted in the Paris Agreement is no longer a choice but a necessity. Going beyond business imperatives and compliance requirements, this year, Reliance Chairman & Managing Director, Shri Mukesh D. Ambani announced the Company's target to turn Net Carbon Zero by 2035. The Company considers the Net Carbon Zero target as its moral responsibility to protect the earth from the rising impact of climate change.

The Company has a robust governance approach to monitor, review and refine the way it manages natural capital usage. Reliance has deployed Company-wide annual environmental and sustainability action plans, which are monitored and reviewed regularly. The Company follows a holistic Health, Safety and Environmental (HSE) policy at a Group level that defines Company-wide HSE objectives and processes for plant operations to improve operational discipline and HSE performance. The Company has also designed a HSE audit programme to ensure management standards are adhered to across its operations.

The Group Safety and Operation Risk team periodically monitors the quarterly review of business plans. They also conduct periodic reviews of environmental aspects, independently, at the segment and site levels. The comprehensive review mechanism covers the lifecycle of assets, across their implementation, operating and closure phases. Reliance continues to strengthen its compliance systems and processes through rigorous internal and external audits.

The many impacts of COVID-19 have made people even more aware of the fragility of our environment and the urgent need to take better care of it. By forging new partnerships and leveraging innovation, Reliance is judiciously utilising the precious natural capital that it needs for its businesses and is striving to leave behind a better planet for future generations.

### Managing Environmental Impacts

**The Company adopts a cross-business approach to reduce environmental footprint. It focuses on the areas of clean air and water, preventing soil contamination, preserving biodiversity, optimal utilisation of resources and digitisation of operations by utilising technology for direct energy savings and online collaborations for reducing travel needs . The Company's state-of-the-art facilities and seamless adoption of technology solutions ensures sustainability of operations.**

**2 million barrels  
of the world's first carbon-neutral oil sourced by Reliance**

### Air Emissions Management

To meet India's growing needs for petrochemical building blocks and materials, in the last decade, Reliance

### GHG Emissions

| Sr | Parameters              | UOM         | FY2020-21* | FY2019-20 | FY2018-19 | FY2017-18 |
|----|-------------------------|-------------|------------|-----------|-----------|-----------|
| 1  | Scope 1 CO <sub>2</sub> | million ton | 44.67      | 47.50     | 29.69     | 31.50     |
| 2  | Scope 2 CO <sub>2</sub> | million ton | 1.25       | 1.45      | 1.14      | 0.82      |
| 3  | TPM                     | '000 ton    | 2.02       | 1.85      | 2.29      | 3.04      |
| 4  | SO <sub>x</sub>         | '000 ton    | 21.61      | 22.53     | 22.61     | 22.26     |
| 5  | NO <sub>x</sub>         | '000 ton    | 39.88      | 42.01     | 34.43     | 36.73     |
| 6  | VOC                     | '000 ton    | 41.31      | 46.15     | 41.88     | 42.9      |

\* For scope refer Independent Assurance Statement on page 176

As the energy requirement of these mega O2C projects is currently met by conventional energy sources, there has been increase in GHG emissions in FY 2019-20, reflecting the full year of operation of the Cracker complex, and

undertook its largest investment cycle in the O2C business. Simultaneously, Reliance invested in creating digital and physical platforms that have sharply enhanced productivity as well as reduced energy intensity for Indian businesses and consumers. Energy and Materials affordability and self-sufficiency, a strong digital backbone and an efficient physical supply-chain infrastructure are key enablers for the next phase of economic growth in India.

The mega O2C projects executed in the last decade, increased Reliance's downstream production by 65% without materially changing the feedstock requirement of the business. These projects increased crude to chemicals conversion, provided additional feedstock flexibility and optimised energy cost and enhanced self-sufficiency. It cemented Reliance's position as largest, most complex and energy efficient integrated O2C operations globally.

stabilisation of the Petcoke gasification complex at Jamnagar. While nearly two-third of this increase in emissions is on account of Petcoke which is now consumed in-house instead of being sold to external customers, gasification

project has also had multiple beneficial impacts. It has enhanced energy self-sufficiency for Reliance and improved energy security for India. Petcoke gasification is also used to maximise Hydrogen production which is rapidly emerging as the fuel of choice to combat climate change and achieve de-carbonisation across industries. It also provides a solid platform to significantly reduce the cost of carbon capture and utilisation by fixing the CO<sub>2</sub> and converting it to value-added chemicals in a sustainable manner. Gasification asset has also become the primary source of medical grade oxygen, producing over 11% of India's total production and meeting the needs of nearly 1 in every 10 patients.

Response to climate change will shape new business models and open-up huge opportunity sets to create value through a new energy and materials paradigm. As societal needs evolve, Reliance is committed to participate and lead in the transition to new affordable climate friendly energy and materials. During the year, Reliance unveiled its target to achieve Net Carbon zero by 2035. It also became one of the early firms to commit to WEF-IBC metrics on sustainability reporting. The WEF-IBC framework endorses TCFD and provides for a three-year pathway to achieve full TCFD implementation.

The 6.2% reduction in GHG emissions during FY 2020-21 sets the tenor and trajectory for reduction in Reliance's carbon footprint. The decrease in emissions is an outcome of several initiatives undertaken by RIL which include:

- Energy Conservation and Fuel Mix Optimisation on a real-time basis
- Deeper integration inside RIL's core business management and processes
- Adoption of next-gen digital technologies - IoT, AI / ML:
  - To capture fugitive emissions across the entire value chain - sourcing, production, storage, and distribution
- Predictive maintenance to reduce number of plant slow-downs and shut-downs
- Consolidation, optimisation, and integration of operations across O2C sites - post commissioning and stabilisation of all O2C projects

Over the coming years Reliance will deploy further resources - intellectual, physical, and financial and adopt a collaborative approach, to achieve further reduction in Greenhouse Gas emission. The key elements of our carbon reduction strategy include:

- Transition from transportation fuels to chemical building blocks integrated with sustainable downstream derivatives
- Transition from fossil fuels to renewable fuels for captive energy demand
- Maximising use of biofuels and using bio-pathways to fix CO<sub>2</sub> and facilitate conversion to renewable fuels and materials
- Scaling up recycling of materials and maximising circularity across the value chains
- Achieving CO<sub>2</sub> capture, storage and conversion to useful chemicals and materials at competitive costs

Reliance will continue to upgrade the strategy and roadmap with an endeavor to achieve Net Carbon Zero target sooner than 2035.

### Water Management

**Water is a critical resource for Reliance's businesses. It has adopted a holistic and climate-conscious approach to manage water-related risks. The Company manages and monitors the amount of water withdrawn, discharged and recycled across its operations.**

Reliance takes proactive steps to recycle water using state-of-the-art technologies to reduce freshwater dependency. Treated effluents are reused in the cooling towers, for horticulture activities and in firewater networks. The Company's world-class desalination unit at the Jamnagar facility is a testimony of its commitment to

creating sustainable sources of water. The key performance parameters that are being tracked in our Hydrocarbon business are mentioned below:

**219 million KL  
Total water withdrawn**

**33 million KL  
Water discharged**

**99 million KL  
Water recycled**

### Collaboration with Forest Essentials under #GoGreenWithFE

R|Elan™ collaborated with Forest Essentials™, the Ayurveda-based skincare and perfume brand, to encourage recycling of used plastic packaging. Forest Essentials™ incentivised customers through a rewards programme to discard empty jars and bottles into a specially created collection facility at its major stores. This waste will be processed and repurposed to make GreenGold™ fibre and fabric used to make apparel, bags and other items.

### Waste Management

**Reliance is a firm believer in the 3Rs of circular economy – Reduce, Reuse, Recycle. To improve circularity in plastics, the Company collects, sorts and recycles plastics to reduce dependency on new and virgin resources.**

The Company's waste management strategy undertakes the following initiatives:

- Adopting responsible plastic and e-waste management strategies across Reliance Retail. It is now authorised to collect e-waste and fulfil extended producer responsibilities

- Recycling discarded PET bottles into fabric such as Recron Green Gold. We plan to more than double our recycling capabilities to about 5 billion PET bottles annually
- Sponsoring more than 100 reverse vending machine installations across major cities to enhance public awareness about plastic waste
- Using bioplastic for packaging and agricultural applications
- Using flexible plastic waste in road making through our initiative, ReRoute
- Transforming Multi Layered Packaging (MLP) waste to stable oil at refineries and O2C plants to produce plastics again
- Recycling hazardous waste for use as alternate fuels and raw material for cement industries

### Energy Efficiency Operations

**Measures such as replacement with LED at retail stores, translucent roof-sheets at the warehouses, design changes to enhance natural lighting at the stores and wet cleaning of HVAC systems have contributed significantly to improving the Company's energy efficiency.**

For its Digital Services business, the Company has put in place certain energy-saving systems that ensure one of the lowest carbon intensities per TB of data usage compared to other service providers.

Across manufacturing sites, the Company has taken up several energy optimisation projects, waste heat recovery projects, opportunistic equipment upgrades and phase-wise implementation of Advance Process Control & Real Time Optimiser (APC & RTO) systems to improve on energy efficiency and resource conservation.

**51,47,687 GJ  
Energy saved**

### Renewable and Alternative Energy

**Reliance has increased the use of renewable energy to power its operations.**

The Company has installed rooftop solar panels, conducted trials of co-firing biomass with coal and invested in alternate energy solutions such as fuel cells and biofuels. These steps are helping the Company steadily reduce its dependency on conventional fuels.

**6,91,217 GJ  
Renewable energy used for Company operations**

### Ecosystems and Biodiversity

**Reliance conducts periodic environmental impact studies for its greenfield and brownfield projects to evaluate and mitigate ecosystem impact. It has planted mangroves on 875 acres of land around its Jamnagar refinery plant to preserve the ecological balance and has also planted saplings across its sites to conserve biodiversity. RIL ensures its operations have no net negative impact on local biodiversity and ecosystems.**

**2.3+ crore  
Saplings planted till date**

### Contributing to Circular Economy

**Reliance recognises the need to transition to a low-carbon economy to grow sustainably while meeting investor expectations. It is taking proactive steps to accelerate this transition and has strengthened its internal governance mechanism to minimise, de-risk and mitigate risk as it moves to low-carbon operations.**

Recognising the growing consumer preference for environment-friendly products, Reliance supports initiatives that promote circularity – such as the development of the R|ELAN™ fabric.

## R|ELAN™ — Future-ready Fabrics

**R|Elan™ Fabric 2.0, the next-generation fabric brand, is made using specialty polyester fibres that combine functionality and fashion with a strong focus on sustainability. It is used across a portfolio of innovative, eco-friendly apparel segments such as activewear, denim, and ethnic and western wear.**

### Circular Design Challenge:

R|Elan™ 'Fashion for Earth' is an initiative rolled out in partnership with IMG and the United Nations Environment Programme to unveil a new collection called 'Malai'. This collection won the second edition of India's biggest sustainable fashion award, Circular Design Challenge, at the Lakme Fashion Week. It is made from a bio-composite material made from the agricultural waste of South India's coconut industry and offers a viable alternative to non-sustainable materials.

### Collaboration with Pankaj and Nidhi at LFW

**R|Elan™ has conceptualised and consistently supports circularity to encourage sustainable fashion solutions. The Reliance team collaborated with the famous designer duo Pankaj and Nidhi for the second time to showcase its newest collection at the first-ever digital edition of Lakme Fashion Week 2020.**

Using cutting-edge technology, the team, along with the designer duo, developed innovative solutions such as R|Elan™ GreenGold – made from 100% recycled used PET bottles, R|Elan™ FeelFresh with anti-microbial properties and R|Elan™ Kooltex, which keeps the wearer cool for a longer time.

# Human Capital

## Creating an Empowered Workforce



**Highlights FY 2020-21**

**Successfully delivered anytime-anywhere learning to over 27,000 visitors on the in-house designed platform for Spectrum, RIL's annual learning event**

**50,000+ Freshers hired**

**75,000+ Jobs added to the economy**

**1.8 crore Man-hours of training imparted**

**6,000+ employees of Network18 contributed a day's salary to the Prime Minister Relief Fund under the #IndiaGives campaign**

Reliance is India's largest private sector employer and has more than 2,30,000 employees working in different businesses. It added over 75,000 jobs to the Indian economy during the challenging year. An employer of choice, Reliance strives to offer a fair, inclusive, emotionally satisfying and professionally enabling environment to its employees. The Company's efforts got it featured on LinkedIn's list of Top 25 workplaces in India.

Reliance has always put its people first, especially this year that has been fraught with uncertainties brought about by COVID-19. Reliance undertook several initiatives to ensure the physical and mental well-being of its employees during the year. The employees valued the support offered to them and RIL's attrition number for the year reduced by less than half compared to the previous year.

### Prioritising Employee Well-being

Reliance shifted to an agile working mode during COVID-19. Except for critical assets facing roles and front-line workers, workforce transitioned to work from home on account of safety. To keep them connected and motivated, the Company engaged with the employees regularly, albeit virtually. Other initiatives included:

- Virtual onboarding of majority of new joiners to ensure social distancing and avoid travel
- Employees earning below ₹30,000 per month were paid salaries in two tranches during the month during lockdown
- Individual business units conducted Fun Fridays to connect and engage with employees
- Major events including Townhalls, Leader Connects, People Manager Connects, Reliance Family Connects, Drishti Art and Essay Competition (organised by Reliance Foundation to bring together the children of its employees) Long Service Awards, Reward & Recognition Ceremonies, Sessions on Effective Listening and Building Habits and celebrations such as Independence Day, Diwali,

Eid, Christmas, Mothers' Day, Family Day and Republic Day were conducted virtually and went a long way in showing empathy and care

### Ensuring Health and Safety

The Company spread awareness, formed COVID-19 task forces and control rooms, ensured symptom checks and rapid tests and set up isolation and treatment facilities for employees.

More than 3,50,000 employees and service partners undertook COVID-19 Symptom Checker Survey daily. Aggressive RT PCR and Antigen Testing for our workforce entering the premises helps to mitigate any spread in the workplace. Antibody tests are also conducted to identify workforce at less risk to work from office. Prophylactic medicines were provided to 43,000+ frontline and supply chain staff. The Company has now rolled out a vaccination drive for its eligible employees.

Periodic checks on employees' morale reflected employees' trust on management. 96% of the respondents said they have faith in the leadership to tide over the crisis, 94% had a favourable response on 'employee safety measures' and 92% employees felt they are well connected with their teams.

### Robust Governance and Code of Conduct

All employees must abide by the Reliance Code of Conduct with an aim to ensure the Company, its operations and its people act ethically and with transparency at all times.

Decisions pertaining to employee Code of Conduct are overseen by the Board through an Ethics and Compliance Task Force comprising an Executive Director, a General Counsel, Group Controller and Group Company Secretary who guide and monitor the implementation of ethical business practices. The task force reviews complaints and incidents on a quarterly basis and reports them to the Audit Committee.



ISO 37001:2016 standard has been incorporated to effectively prevent, identify and respond to bribery risks.

A new e-learning module on Anti-Bribery Management System – ABMS, has been introduced as a mandatory training for all new joinees as well as for existing employees. This course aims to equip the employees with the

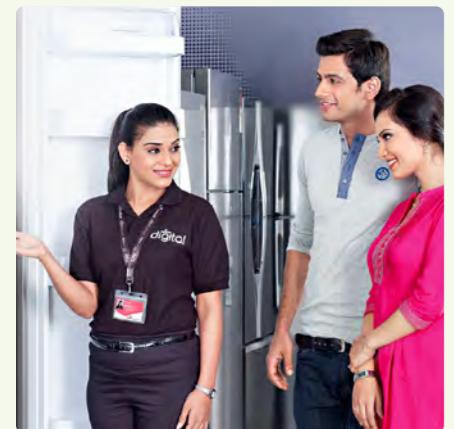
required understanding and knowledge to effectively prevent, identify and respond to bribery risks. It also encourages employees to speak up and raise genuine concerns related to any actual or suspected unethical conduct or breach of law. The Safety and Operational Management System matches the

global standards of Occupational Safety and Health Administration (OSHA), National Fire Protection Association (NFPA) and Competency Assurance System (CAS) to ensure safe and reliable operations. All of RIL's plants have implemented certified OHS management systems as per the ISO standards.

## Fostering Diversity and Inclusion, Nurturing People-first Culture

Reliance has identified five material issues to guide the continuous improvement of its human capital and strengthen inclusion and safety at the workplace. These are:

### 1 Attracting and retaining talent



### 2 Fostering innovation



### 3 Diversity and Inclusion



### 4 Health, safety and well-being



### 5 Labour management and anti-discrimination



### 1 Attracting and retaining talent

- Reliance is committed to investing in people and helping them grow. It attracts the best talent and helps them carve rewarding careers through continuous learning and development and growth-linked opportunities.
- A performance-based transparent remuneration policy encourages employees to work towards common goals. All eligible employees receive performance appraisals on regular basis.
- Its values, led by the 3Ps – Purpose, Passion and Perseverance – bind the Reliance family together and contributed significantly to minimise turmoil during the pandemic.
- Reliance has a conscious hiring process that encourages a progressive and inclusive work culture.
- Reliance hired talent from some of the leading institutions such as IIMs, XLRI, ISB, IITs, NITs, BITS and ICAI through the year.

**1,400+**  
Differently abled talent  
works in the Reliance Group

### Connecting, engaging and growing together

- Reliance moved to remote onboarding, virtual projects, gamification, online learning modules and virtual assessments for offers during COVID.
- Reliance Family Day which commemorates the birth anniversary of Founder Chairman, Shri Dhirubhai Ambani, saw more than 50,000 employees with their families come together to celebrate the occasion virtually.
  - The Reliance MyVoice portal offers a channel to take forward Shri Mukesh D. Ambani's call 'to create a place for the employees of Reliance to share their views, ideas, and inspirations with one another in their own voice'. The

Reliance MyVoice portal had total impressions of 1.4 lakh as of March 31, 2021. More than 23,000 users participated in over 3,000 energising conversations on the platform.

- R-world, an intranet single sign-on platform, which was launched in 2021, has raked up 65,000 visitors and over 4,00,000 visits within three months of its launch.
- The Company hosted a set of videos on Resilience, Virtual Collaboration, Leading Self and Managing Stress, among others, to help employees and others cope with the pandemic. The series garnered 14,000 views internally and 13,000 views externally.
- The Career Acceleration Programme saw 7,000+ participants competing in the last two years. Sapphire Coaching Programme, First Line Young Engineers at Reliance (FLYER), Step-up Programme, Speed Mentoring, Vision Boarding and Talent Reviews were other programmes that continued to groom talent.

- The Employee Experience Platform, a dedicated digital ecosystem for employee feedback, used advanced analytics to systematically generate insights that help leaders understand employee aspirations as they design a future-fit organisation.

### Going beyond for its people

- Reliance has developed a maternity support programme with elements such as specific learning sessions, Employee Resource Group (ERG) for new parents, 182 days of maternity leave followed by six months of half day leave policy for new mothers, 84 days' leave policy for adoptive parents and commissioning mothers respectively and five days of Paternity Leave. Reliance undertakes pro-active measures including 24\*7 toll free helpline for women, child-care facility and self-defense workshops.

- In Reliance Group, 236 women availed maternity leave, of which 156 resumed duties in the same financial year and 3,251 men availed paternity leave, of which 3,019 resumed duties in the same financial year.
- For the differently abled, Reliance has rolled out the 'Saksham programme' to provide them with employment opportunities at the Reliance Retail stores. Additionally, Reliance has assigned them designated parking spots.

## 2 Fostering innovation

At Reliance, innovation is fuelled by the hunger to sustain growth and improvements on a continuous and consistent basis. The Company nurtures an environment that encourages its people to think out of the box and share ideas and solutions to help the Company innovate and grow. Some of these initiatives include:

- Jio LEAP provides people at Reliance access to global thought and innovation leaders. Since inception, 50 Jio LEAP events have been organised, including with 3 Nobel Laureates, 2 Olympians and 19 CEOs. In its digital avatar, Jio LEAP clips have garnered almost 85,000 views.
- Mission Kurukshetra' is an Artificial Intelligence (AI) powered digital platform where employees collaborate and submit innovative ideas to grow the Company. It was launched in 2014 and is now a treasure trove of almost 33,600 ideas that have the potential to create significant value for the organisation.



## 3 Diversity and Inclusion

Reliance believes in promoting a progressive and inclusive work culture that encourages everyone to grow. Its 5E framework fosters an inclusive workplace and stands for:

- **Educate:** Sensitise and develop capabilities to foster an inclusive environment
- **Encourage:** Visibly increase support of internal and external stakeholders
- **Enable:** Support through infrastructure, practices and policies
- **Experience:** Provide an inclusive experience to all employees; be allies and ambassadors
- **Effectiveness:** Create, measure, monitor, report and benchmark

**39,000+**  
Women employees of Reliance Group benefitted through several up-skilling initiatives

**1,800+**  
Women employees benefitted through R-Aadya

All women ROs (petrol pumps) initiative has been implemented across the states of Rajasthan, Kerala, Jharkhand, Uttar Pradesh and Maharashtra. Reliance Retail has deployed more than 250 women as managers at their stores. These stores stand out in the industry on several parameters

including safety, hygiene standards, discipline and working conditions.

## 4 Health, Safety and Well-being

Reliance's goal of zero injuries and incidents remains the bedrock of its health and safety approach. Occupational Health and Safety (OHS) risks have been minimised through trainings and multiple line of controls. The Company also achieved significant reduction in the lost workday cases and process safety incidents. Its HSE performance continues to be in the top quartile amongst its peers. Externally Facilitated Gap Assessments (EFGAs) are conducted routinely across all manufacturing sites to identify gaps in the Operating Management System (OMS) and develop plans to bridge them. All of RIL's plants have robust mechanisms for workers to engage in the OHS management system.

**₹592 crore**  
Spent on health, safety and environment (HSE) initiatives

### Employee well-being initiatives at Reliance include:

- Reliance offers an Employee Assistance Program (EAP) which gives employees and family members 24x7 access to a range of online tools and services in the

area of mental health and well-being. Services include confidential emotional support by counsellors through tie-ups with a dedicated service provider.

- In addition, through JioHealthHub, employees also have access to the best doctors empaneled on the app. Tele-consultations provide access to a wide variety of specialists for every medical need
- Calendared events like everyday Yoga, weekly well-being expert connects and consistent communication helped employees to include these activities into their routine and schedules. The activities were spread across the five aspects of R-Swasthya, the company's holistic wellness framework – physical, mental, social, spiritual and financial.
- Mental and Emotional well-being of the employees was in focus through campaigns like Here For You, Gratitude and Hope and 21 Days of Yoga Festival.

## The Company has undertaken several measures with an aim to ensure the safety of its people:

- A fully equipped and well-qualified HSE and Process Safety organisation at all locations
- Competency Assurance System (CAS) for frontline staff that trains employees on safety aspects relevant to their roles
- Behaviour-based safety programme designed to foster an incident-free culture
- A Task Based Health Risk Assessment (TBHRA) that uses technology to map the health risks of employees vis-à-vis workplace hazards

## 5 Labour Management and Anti-Discrimination

Reliance follows the United Nations Global Compact (UNGCG) principles on Human Rights, Labour Practices, Environment and Anti-corruption. The Company's operational units are materially compliant with local and national laws and are aligned to

its ethics and human rights charter supported by a strong Code of Conduct and policy framework. Reliance follows the requirements of the Industrial Disputes Act, India, 1947 for issuing minimum notice period(s) related to significant operational changes. It also recognises employee unions and associations. Almost 100% of non-supervisory permanent employees across manufacturing locations are covered under the collective bargaining agreements. Reliance Ethics and Compliance Task Force monitors and manages the Company's related performance and comprises the Reliance Group Head of HR, General Counsel, Group Controller and Head of Fraud Risk Management.

During the reporting period, there were no known cases of child labour, forced labour, involuntary labour, sexual harassment and discriminatory employment. There is no difference in entry level remuneration between men and women recruited for the same cadre programme.

## Focus Areas

- Reliance aspires to constantly upskill its employees to adopt emerging technologies, fuel innovation and bring in greater efficiencies.
- The Company is committed to creating opportunities for its women employees and offer the best working environment to attract and grow its women talent pool. It had set itself a target of having 15% women workforce across businesses. At present, women employees form 16.9% of the Company's workforce at a Group level.
- Reliance aims to be a leader in the management of HSE, adhering to the global standards and safety management systems. Currently, it is leveraging its expertise in data analytics to build a platform to deliver simplified and interrelated safety processes for its employees.
- It is also embarking on a programme to build a healthcare system for its workforce that will be at par with global standards. It continues to provide the best facilities to help its employees tackle the ongoing COVID-19 onslaught with initiatives such as 24x7 emergency services, mental and physical well-being programmes and R-Swasthya.

# Manufactured Capital



## Creating Value across Production and Operations

### Highlights FY 2020-21

Jio acquired the right to use spectrum in all 22 circles

Total owned spectrum footprint increased by 56% to 1,732 MHz

Reliance Retail has become the only Indian Retailer to feature in the 'Global Powers of Retailing'

RIL continued O2C operations at near 100% utilisation

RIL commissioned Asia's deepest gas field and India's first ultra-deepwater gas field

Reliance Retail has a footprint of 33.8 million sq. ft. with 12,711 stores spanning 7,000+ towns

**2.5+** million  
Homes reached by Jio Fibre Gigabit Broadband

Reliance believes that India is well positioned to be one of the world's fastest growing economies led by emerging opportunities and the expanding needs of its 1.3 billion citizens for infrastructure and resources. It is poised to become a change leader in the global economy.

Reliance is committed to support India in this endeavour through its commitment to 'Made for India. Made in India.' As India transforms, Reliance is bringing together its vast capabilities and solutions portfolio – right from its world-leading connectivity services and an omni-channel retail ecosystem to its growing focus on new materials and energy forms – to help create a new India.

#### Retail

Reliance Retail aims to serve millions of customers with an outstanding value proposition, unlimited choices and superior quality through an omni-channel presence. With a registered loyal customer base of 156 million across 7,000 towns in India in FY 2020-21, it is ranked amongst the fastest growing retailers across the world. It offers one of the most extensive range of products, targeting some of the fastest growing segments such as household essentials, consumer electronics, fashion and lifestyle and

more. Reliance Retail's New Commerce model seeks to partner with millions of unorganised merchants through an inclusive model of growth while digitally enabling, empowering them and offering a compelling value proposition to grow their businesses and earnings.

In line with the Company's mission to reach the length and breadth of India and meet the needs of its customers, Reliance Retail continues to invest in building design and product development centres, developing a sourcing ecosystem and building supply chain infrastructure.

**263**

**Warehouses and distribution centres till date**

**272**

**million ft<sup>3</sup>  
Warehousing capacity till date**

#### Digital Services

Reliance is developing indigenous solutions and adopting world-class technologies to get optimal returns on its digitisation initiatives. Reliance Jio is the fulcrum that is propelling the Company's journey to become future-fit in a digital-first world. It leverages digital technology and smart manufacturing applications to not only create business solutions but also innovate business practices for the connected world. The Company is continuously upskilling employees to accelerate the adoption of technology to improve efficiency, productivity and data protection.

Reliance is also enabling India to realise the potential of a digital-first world through increased access and reduced costs of digital data. India has the lowest cost of data per GB in the world. Reliance Jio has built a scalable technology infrastructure that connects 426.2 million customers across the country and powers millions of enterprises to create value. During COVID 19 pandemic, Jio successfully met the needs of surging data traffic as millions of citizens adopted to digital services in order to stay connected, access education, healthcare and essentials and stay productive. The entire operations were carried out despite minimum staff and pandemic related restrictions owing to high degree of automation and network virtualisation.



## Digital Oil Field by Jio

Jio has implemented a 'Digital Oil Field' solution using AI to generate big data for the Group's Oil and Gas business wherein entire oil field operations are connected through fibre optics. This simulates the behaviour of the producing field as an online management system across the life cycle of the asset. By creating a digital replica or a 'Digital Twin' of assets from engineering, construction and operations, the business can reduce manual effort as well as collect, collate and process information faster.



## Driving Digital Inclusion and Fostering Innovation

Reliance Jio has spearheaded digital inclusion in India since 2016. In the latest auction led by the Department of Telecommunications, Government of India, Reliance Jio won the spectrum rights for all 22 circles across India. Jio has entered into a trading agreement to use Bharati Airtel's spectrum in the 800 MHz band to further consolidate its spectrum footprint. The Company has built a world-class, IP-led strong and future-proof data network with the latest 4G LTE technology. It is the only network conceived and born as a mobile video network from the ground up, supporting Voice over LTE (VoLTE) technology.



## Oil to Chemical (O2C)

Reliance continues to identify opportunities to grow its O2C business through adaptive and flexible strategic measures. During the year, Reliance processed 71.9 MMT of total feedstock. The total production meant for sale stood at 63.6 MMT. During COVID-19, the world saw an unprecedented demand shock which brought down oil prices in the first half of the year. A rebound in the global economy enabled recovery of the O2C business, aided by supportive policies as well as supply and logistical constraints. The Company's strong international and domestic supply chain, robust logistics network, deep integration

and feedstock flexibility helped it fend off significant demand destruction in the O2C business.

## Oil and Gas E&P

By exploring, extracting, producing, and marketing hydrocarbons, Reliance aims to maximise value creation for stakeholders and drive consistent growth. To optimally utilise its existing infrastructure, Reliance is focusing its exploration efforts in catchment areas. By safeguarding critical resources, the E&P business ensures functional continuity and project delivery with minimal disruptions in operations. The Company aims to increase the share of natural gas in India's energy mix. Reliance has commenced production from R-Cluster and Satellite fields in the KG -D6 block. The combined production from these two fields is expected at >18 MMCMD, accounting for nearly 20% of India's current gas production.

## Strengthening the framework to build a digital-first company

### Smart Manufacturing - Asset Utilisation and Reliable Operations

Reliance is committed to responsible and optimal utilisation of resources led by the UN SDG of 'Responsible Consumption and Production'.

- The Reliance Management System (RMS) supports an agile, future-ready digitised organisation that ensures responsible utilisation and efficient

asset management through effective monitoring of assets in real time.

- By integrating work and information flows, the Company has facilitated cross-domain collaboration among various technical and support functions, leading to smarter and innovative methods of working.
- Reliance leverages smart manufacturing processes across its value chain – including developing and deploying smart sensors and control elements such as edge devices, no-touch remote operations, paperless manufacturing and workflow execution. A combination of robotics, predictive and prescriptive analytics sends out alerts about impending equipment failures to minimise disruptions.
- Reliance Integrated Operations Centre provides a comprehensive view of the entire operations with up-to-date analysis. Real-time communication from well-head production units to plant utilisation

enhances productivity as teams collaborate with an 'outcome-based approach'.

## Raw Material Security

Reliance benefits from its ability to process a wide variety of feedstocks and crude grades sourced from diverse geographical regions.

- Its fully integrated operations facilitate feedstock security and offer economies of scale.
- The deep integration across its O2C business facilitates maximum capacity utilisation while minimising dependency on external feeds.
- Reliance optimises its sites regularly to take advantage of the feedstock flexibility between naphtha, ethane, off-gases and C2C3. Ethane imports continue to afford cost advantage, provide feedstock security and positively impact profit margins.
- Reliance tries to maximise utilisation of recycled material as feedstock in line with 3R philosophy.

## Asset Protection and Security

Reliance prioritises performance of solutions and safety and protection of assets across its businesses.

- It has built India's largest organised retail business by investing in economies of scale and creating world-class technology-enabled supply chains that put security at its core.
- The Company has incorporated robotic processes and automation technologies to eliminate workplace hazards.
- The Reliance Secured Connected System (RILSCS) ensures cyber security along with its multiple IoT devices and solutions.
- It has developed a robotic solution for the remote raking in/out of circuit breakers so that hazardous exposure of electric-arc flashes can be eliminated at its refineries.
- Reliance employees, assets and operations are guarded by Global Corporate Security (GCS) officers





round the clock, which de-risks and secures operations.

#### Data Security and Privacy

Reliance is constantly evolving its Data Protection Policy to comply with Indian regulations and global best practices and standards.

- Reliance continues to adopt 'Next Generation Cyber Security Architecture' based on the Defence-in-Depth (DiD) strategy that offers enhanced detection, prevention and correction capabilities to counteract cybersecurity threats at each level of the IT ecosystem.
- Its state-of-the-art threat detection tools protect and defend operations against existing and emerging cybersecurity attacks such as phishing, distributed denial-of-service (DDoS), ransomware and malwares.
- At Reliance, privacy of data and information is upheld by default and covers the processing, storage and access to information required in the normal course of business in line with the Information Technology Act (2000) and Rules (2011). Additional user consent is required if software solutions share data with third parties.
- Personal data of all employees is adequately secured. Explicit employee consent is secured for access to data or services provided by a third party.

- Reliance has developed a secure document-sharing platform called 'E-Room' for collaboration with internal and external stakeholders as its employees are working from home due to the pandemic.
- Data privacy awareness campaigns are conducted regularly to sensitise employees on the need to be vigilant, compliant and cautious.

#### Managing Systemic Risk and Disruption

To manage assets, appropriate controls and contingencies are in place, making sure all systems operate effectively and with minimal downtime. These systems are a combination of assurance provided by the management, self-verification, embedded functional assurance and independent assurance.

- Reliance has developed an automated system workflow to avoid or minimise manual intervention in most of the business and customer-centric processes.
- To be at the forefront of digital disruption taking place globally and in India, Reliance Jio has indigenously developed the next-generation 5G stack, to make 5G affordable and accessible everywhere.
- Jio has collaborated with global technology leaders to develop an open and inter-operable interface-compliant architecture-based 5G solution to accelerate the development and rollout of indigenous 5G network infrastructure and services in India. This technology marks the entry of Jio into the Gigabit 5G product portfolio and provides subscribers with faster data at lower costs.
- In the O2C business, the Company aims to capture margins across conversion chains through deep integration and by reducing exposure to the risk of product cyclicity.

#### Moving Towards Future Readiness

Reliance believes that sustainable growth can be achieved when it optimises value creation for millions of its stakeholders by bringing together capabilities across core industries and the digital segments. It aims to continue pioneering business models, integrating back and front-end operations while tapping emerging opportunities and adding strategic partners when required.

#### Retail

Reliance Retail is looking at deploying AI and Machine Learning (ML) to identify patterns and garner predictive insights into customer behaviour. This will help the Company deliver products tailored to changing customer needs faster, build real-time value and enhance overall customer experience. It is transforming its end-to-end procurement processes, making it simpler, more efficient and digitised.

#### Oil to Chemicals (O2C)

Transconnect, a fleet management programme of Reliance BP Mobility (RBML), aims to de-clutter the transaction process for commercial vehicle owners with a secure card-less service.

Reliance is developing captive and cost-effective feedstock supplies to achieve feedstock security.

To boost capabilities and reach for its oil marketing business while ensuring quality, RBML launched tamper-proof high-density PE packs for doorstep delivery and uses HDPE containers for the non-transport sector.

## Digital Services

**Jio has committed to digitise more than 50 million small businesses in the country, responding to the call of building an Atmanirbhav Bharat and an inclusive nation. Jio Platforms and Qualcomm technologies have collaborated for local manufacturing of critical equipment to catalyze 5G ecosystem in India.**

**In collaboration with Google as a strategic partner and investor, Jio aims to develop an entry-level affordable smartphone with an optimised operating system. Reliance aims to make India a '2G Mukt Bharat' with the launch of Jio phones, which aim to upgrade 300 million 2G users to 4G.**

**To improve operating efficiencies of its network, Jio aims to install India's largest blockchain network with tens of thousands of nodes. This blockchain technology will further deliver unprecedented security, trust, automation and efficiency to almost any type of transaction.**

**The Jio Platform is powered by technologies such as 5G, cloud computing, devices and operating systems, big data analytics, AI and ML, Virtual Reality (VR) and Augmented Reality (AR), blockchain, natural language processing and computer vision. This gives Reliance a massive advantage as it seeks to foray into sectors such as media,**

**financial services, new commerce, education, healthcare, agriculture, smart cities, smart manufacturing and mobility with access, affordability and scalability.**



#### Building the Future of Transportation in India

Reliance Strategic Business Ventures Limited (RSBVL), a wholly owned subsidiary of Reliance Industries, has acquired additional equity stake in the US-based technology company skyTran Inc. The futuristic dream of autonomous, zero-emission vehicles arrowing above congested streets is being brought to life by skyTran. With this investment, Reliance aspires to bring to India high-speed efficient and economical intra- and inter-city connectivity through a 'Transportation-as-a-Service' platform.



# Intellectual Capital

## Fostering Wealth through Innovation



### Highlights FY 2020-21

**900+**  
Researchers and scientists

**₹320** crore  
Value benefit derived

**91**  
Patent applications filed

**137**  
Patents granted

**₹2,572** crore  
R&D expenditure

**28,000+**  
Engineers in technical roles

Reliance has always endeavoured to deliver on its societal and business goals through new ideas, innovation and pioneering technology. It has its pulse on evolving customer needs through continuous engagement, which is at the centre of its product development roadmap and innovation initiatives.

Over the years, Reliance has transitioned from being a smart buyer to a flagship developer of technology to support its diverse businesses and create value for every stakeholder.

Reliance has more than 900 researchers and scientists from world's top institutes working on developing next-gen technology solutions to solve some of the most pressing Indian and global challenges. The Company has developed functional competencies through a robust global network. It has also established an ecosystem to incubate, harness and progress innovative and feasible ideas. Its R&D facilities are equipped

with new-age technologies and advanced infrastructure that accelerate experimentation and development of innovative products. It encourages path-breaking thought leadership and innovation beyond its R&D teams to foster a culture of innovation across the Company.

The Company acknowledges that the first three industrial revolutions based on fossil fuels have disturbed the natural carbon cycle of the planet. It recognises that the Fourth Industrial Revolution offers an opportunity to repair and restore the earth. Reliance believes that new ideas, new materials, environment-friendly energy sources

and digitisation will bring about the paradigm shift required to achieve its Net Carbon Zero target by 2035. Through its intellectual capital, Reliance not only focuses on business growth but also contributes to UN SDGs. The Company's R&D efforts endeavour to improve agricultural productivity, use CO<sub>2</sub> as a valuable feedstock, provide access to the internet at an affordable price and reimagine entire energy ecosystems. Reliance is using its R&D skills and competencies to identify new ways to detect, protect and treat COVID-19 patients and find solutions to help communities at large stay safe from the pandemic.

### Leveraging its Intellectual Capital to Fight COVID-19

- The Reliance R&D team designed a process to produce sanitisers aligned with WHO specifications at 20% of market cost.
- The team is working with various CSIR labs to certify Naxar polymer, which has shown the ability to destroy the lipid layer of various viruses and bacteria.
- Reliance developed novel cost-effective diagnostic kits called 'R-Green' and 'R-Green Pro' for COVID-19 detection. The kits have received ICMR approval.
- Reliance is working to address insufficient ventilator supply in emergency rooms across hospitals in India by deploying a concept developed in Italy, which enables CPAP machine with a 3D-printed charlotte valve and special snorkelling mask.
- Reliance foresaw the significant rise in demand for onsite oxygen as the pandemic rages. It has started working on value-engineered robust design for oxygen generators capable of producing 5-7 litres of oxygen per minute with a purity of 90-95%.
- Reliance submitted a proposal for the application of Niclosamide as a potential drug against COVID-19.



## Innovation and Technology

Reliance believes that innovation and technology are key pillars of growth. The Company's focus on innovation has enabled it to grow from a humble textile trading firm to a Fortune 500 company. Now ranked among the world's best, Reliance nurtures an entrepreneurial and innovation-led mindset that equips it and the country to boldly venture into the future. At Reliance, R&D investments have resulted in several breakthrough technologies and a diverse patent portfolio. The Company's robust internal Intellectual Property (IP) governance framework ensures that these patents are aligned with the Company's business goals. In addition, an IP governance framework helps it adhere to compliance requirements.

## Research and Technology (R&T)

The role of the R&T unit at Reliance is to create innovative products and processes to augment the profitability and growth of the Company by creating stakeholder value and providing a long-term competitive advantage. In line with the Company's core goal of solving societal problems, the unit also helps businesses broaden reach and transform lives.

## Clean Energy

- Reliance R&D has been operating a pilot facility where it converts sunlight, CO<sub>2</sub> and seawater to renewable biocrude. The plant has been running continuously without crashing for more than four years, a world record.
- A catalyst that can be used to convert high-ash Indian coal to high-value syngas has been developed by the R&D team.
- Reliance is testing a High Temperature-Polymer Electrolyte Membrane (HT-PEM) fuel cell system on simulated Jio towers.

## Circular Economy

- Reliance is committed to pioneering circular economy practices and become one of the leading plastic recyclers in the world.
- It is using waste plastic in road constructions and developing bio-plastic through the catalytic gasification process.
- The Company has developed a catalytic process that can convert plastic waste to stable oil, which can be processed in refineries or petrochemical plants to produce plastics again.
- Reliance Catalytic Hydrothermal Liquefaction (RCAT-HTL) technology converts any organic waste and biomass into renewable crude. The renewable crude can be further processed to produce transportation fuel. The technology is ready for commercialisation and has the potential to significantly contribute to the Company's Net Carbon Zero target.
- Reliance is addressing the environmental impact of discarded PET based fabric by separating PET from mixed fabric blends and converting it back to fibre and fabric.

## Industry and Infrastructure

- The Company's R&D team is developing an in-house technology to convert waste recyclable polyester material into valuable chemicals
- The team has also developed a waste PVC based adhesive.
- Reliance has developed a catalyst to convert methanol and CO<sub>2</sub> to high-value Dimethyl Carbonate (DMC) product.
- The Company is also developing a sorbent based circulating fluidised bed process for concentrating CO<sub>2</sub>.
- Reliance has pioneered synthetic biology led innovation for next-gen biomaterials and food ingredients to create new business opportunities in food, agriculture, material and health.



## Oil to Chemicals (O2C)

- Reliance R&D team developed a new Multizone Catalytic Cracking (MCC) process to convert a wide range of distressed hydrocarbon feedstock and/or neat crude to high-value propylene, ethylene and BTX (Benzene, Toluene and Xylene) without producing any fuels. This technology is a foundation for the Company's O2C sustainability plan. A 5 KBPSD MCC demonstration plant design is also in progress.
- Reliance developed low-cost anti-coking and sulfiding additive Disulfide Oil (DSO), which is an effective alternative to specialty additives such as Di-methyl Di-sulphide. It has received several awards for this patented technology and started commercial production of the DSO.
- The Company developed an in-house FCC catalyst to improve conversion and propylene yield. It has also developed a catalyst for high-performance material, a slurry ethylene polymerisation process to produce bimodal pipe and blow moulding grade HDPE, novel cobalt-based catalyst for linear PBR grade and a bimetallic catalyst to replace vanadium.
- Reliance developed the Reliance Olefins Removal Catalyst (REL-ORCAT), a zeolite-based adsorbent for BI reduction in aromatics. REL-ORCAT is regenerable, less costly and has a better life cycle.

- The Company built an online corrosion-monitoring tool using the dynamic diffusion reaction model.

## Fourth Industrial Revolution

- Reliance is using facial recognition technology to comply with DoT KYC norms.
- Jio is the first telecom network globally to roll out VoLTE at scale.
- Reliance co-developed an IIoT device to monitor the health of rotary equipment to reduce maintenance cost. It aims to bring transparency and traceability in goods transportation through investments and research in blockchain.
- The Company implemented several AI/ML projects in the areas of polymers, algal cultivation and catalyst development.

## Technology Absorption

- The Reliance R&D team developed a catalyst for the improvement of the cycle length of DHT units.
- The team designed a low-cost process for extraction of valuable metals from gasification slag.
- The team also developed ICP and Homo Grades PP with Reliance Proprietary Diester Catalyst System.
- The team developed zeolite molecular sieve-based adsorptive process and commercialisation for 1 Octene purification for HMD.
- The team designed an adsorbent and a process to ensure 80% propylene recovery from the polyolefin plant off-gas.

## Focus Areas

Reliance will continue to focus on building a society powered by digitisation – one that can transform lives and address global issues such as climate change. The Company plans to invest in R&D in line with its growth ambitions and relevant needs of the country. It will focus on supporting emerging growth opportunities, fostering circular economy, reducing GHG emissions and encouraging adoption of sustainable practices.

# Financial Capital ₹

## Maximising Stakeholders Value



Maximising stakeholder value is the core philosophy at Reliance. Be it shareholders, customers, suppliers, employees, communities, providers of capital like bondholders and banks – Reliance considers all of them in its value creation process.

The Company's investments are focused on R&D, inclusive growth and promotion of new businesses while addressing national and global priorities, including meeting environmental goals, and providing optimal returns for all stakeholders.

The Company's robust financial and operating performance despite COVID-19 induced restrictions and economic challenges is reflective of its inherent strengths and sound strategy. It has always aligned its businesses with its goal of building an inclusive, strong, prosperous and self-reliant India.

Reliance has always maintained a conservative financial profile with an optimum capital structure and investment-grade credit ratings. The Company has been recognised as the biggest wealth creator among India-listed entities for the period 1995-2020.

With an aim to ensure that it follows the highest standards of governance and compliance while growing, the Company has set up various committees to monitor and review performance regularly. The committees comprise functional leaders, experts and management representatives to identify and mitigate potential risks and take timely measures. Reliance's track record of building world-class businesses is testimony to its approach for sustainable value creation. This involves establishing leadership position in chosen areas of businesses, investing in state-of-the-art technologies and creating strong consumer value proposition.

### Economic Performance

The pandemic has altered the way we live and work. Reliance has been able to successfully navigate through turbulent times and displayed the resilience of its business model by generating strong financial numbers. During the reporting period, Reliance generated revenue of ₹5,39,238 crore lower by 18.3%; EBITDA of ₹97,580 crore, lower by 4.6%; and net profit of ₹53,739 crore, higher by 34.8% compared to FY 2019-20. The decrease in revenue was primarily due to lower volume and realisation across key O2C products and marginally lower revenues on account of store closures and operational disruptions in the Retail segment. This was partially offset by higher revenue from the Digital Services segment.

### Largest ever capital raise in India

During FY 2020-21, Reliance forged defining strategic partnerships with leading technology firms and marquee investors across businesses. Through the rights issue and asset monetisation, Reliance executed the largest ever capital raised in India.

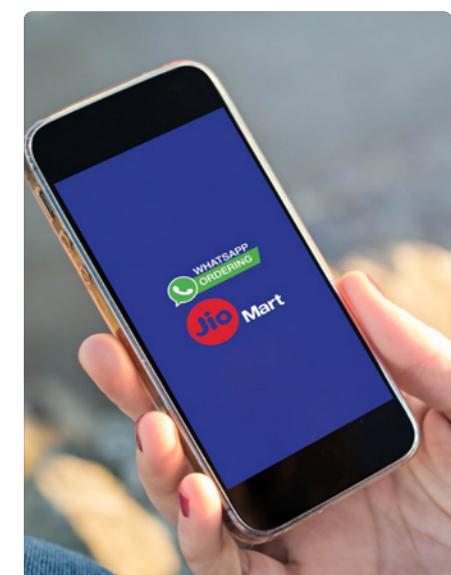
**₹2,60,074 crore**  
**Largest ever capital raised in India**

The fund raised along with capital commitments exceeded net debt levels, helping Reliance achieve a net debt free balance sheet ahead of the stated timeline of March 2021. Last year it successfully raised ₹53,124 crore through a rights issue, which was oversubscribed 1.59 times. The successful completion of capital infusion is a reflection of the shareholder's trust in it.

### Business Performance

Reliance's businesses performed well across the board and generated strong cash inflows notwithstanding the challenging macro environment.

Reliance Retail delivered a resilient performance despite the unprecedented and challenging operating environment arising from the COVID-19 situation. During the reporting period, Reliance Retail generated a gross revenue of ₹1,53,818 crore. The revenues were impacted on account of store closures (80% stores operational), lower footfalls (65% of last year) and operational challenges. Through gradual rebound



of revenue streams, judicious cost management initiatives and higher investment income, the business posted its all-time high profit (EBITDA) of ₹9,842 crore. During the year, Reliance Retail continued its focus on expansion, strengthening omni-channel presence and digital platforms and building capacities for home delivery. The business expanded its partnership with merchants across the country under its inclusive New Commerce model. By the end of the year, the digital commerce and merchant partnerships business contributed nearly 10% of revenues, significantly stepped up from near zero in the preceding year. Reliance Retail made strategic investment throughout the year to strengthen its capabilities in supply chain, technology and product portfolio. These include the acquisition of a leading marketplace, Netmeds, furniture and home décor retailer, Urban Ladder, and the lingerie and intimate wear brand, Zivame.

In Digital Services, Reliance Jio became the first operator outside China to onboard 400 million subscribers in a single country market. The business segment delivered revenues of ₹90,287 crore, as against ₹69,605 crore in previous year. The segment EBITDA was at ₹34,035 crore for the year, as against ₹23,348 crore in previous year. The pandemic-induced lockdown and work-from-home (WFH) adoption resulted in increased usage of digital data and related services. Jio had a total customer base of 426.2 million as on March 31, 2021 and is ranked



#1 mobile operator in terms of both Adjusted Gross Revenue (AGR) and subscribers. To ensure people remain connected during the pandemic, Jio is leaving no stone unturned to enable all Indians to work from home, learn from home and access healthcare at home through its world-class broadband solutions. Strategic initiatives to be rolled out by Jio in partnership with Facebook and Google will further improve its consumer service offerings. In the next leg of its growth story, Jio is committed to democratising digital services and enhancing customer experience through innovative platforms and services.

Reliance is committed to invest and grow in the media industry amidst a dynamic business environment. Network18 Media & Investments aims to be a channel-agnostic provider of top-draw content across genres, languages and geographies. During the reporting period, consolidated EBITDA rose by 29% y-o-y to ₹796 crore despite the impact of the pandemic dragging revenues by 12% y-o-y. The media industry, which is heavily dependent on advertising revenue, faced many challenges due to COVID-19, but the advertising revenue has largely recovered and subscription share in

the revenue is on the rise. Network18 has used this opportunity to rethink its business model and is growing stronger.

Reliance has initiated the process of carving out the O2C business, which is expected to complete in 2021. O2C a key engine of growth for Reliance. It offers the right opportunity to accelerate into new energy and new material businesses buoyed by growing presence in the clean energy space. Reliance operated its O2C facilities at near 100% even during the COVID-19 crisis by shifting products to foreign markets. Its revenues from the O2C business declined by 29% y-o-y to ₹3,20,008 crore due to a decline in average crude and feedstock prices. The segment EBITDA was also lower due to weak demand environment, but gradual improvement in economic activities supported demand and margin recovery. Reliance is well positioned to exploit the opportunity this sector offers, having pioneered vertical integration and conceived the O2C concept well ahead of the industry.

The oil and gas industry went through a turbulent year globally as COVID-19 related restrictions lowered overall demand, which led to the fall of Brent prices. The revenues of the Company's Oil & Gas segment decreased by 33.4%



y-o-y to ₹2,140 crore in FY 2020-21 compared to ₹3,211 crore in FY 2019-20. The decline in revenue was primarily due to lower volumes from conventional fields and overall lower commodity price realisation. Macro trends are however reviving, aided by the COVID-19 vaccine drive.

Over the years, Reliance has consistently created value for stakeholders and established a sustainable, responsible business based on a deep understanding of its customers and their evolving needs. Pragmatic business policies and strategies that propelled growth include scaling market penetration, cost and operational efficiencies. This is backed by the Company's unwavering focus on developing and maintaining long-term sustainable relationships with stakeholders and bringing quality products and services as well as continuous innovation to the market.

The Company offers its employees the opportunities and platforms they need to reach their full potential. The total spend on employee benefits for the year was ₹14,817 crore vis-à-vis ₹14,075 crore in FY 2019-20. Apart

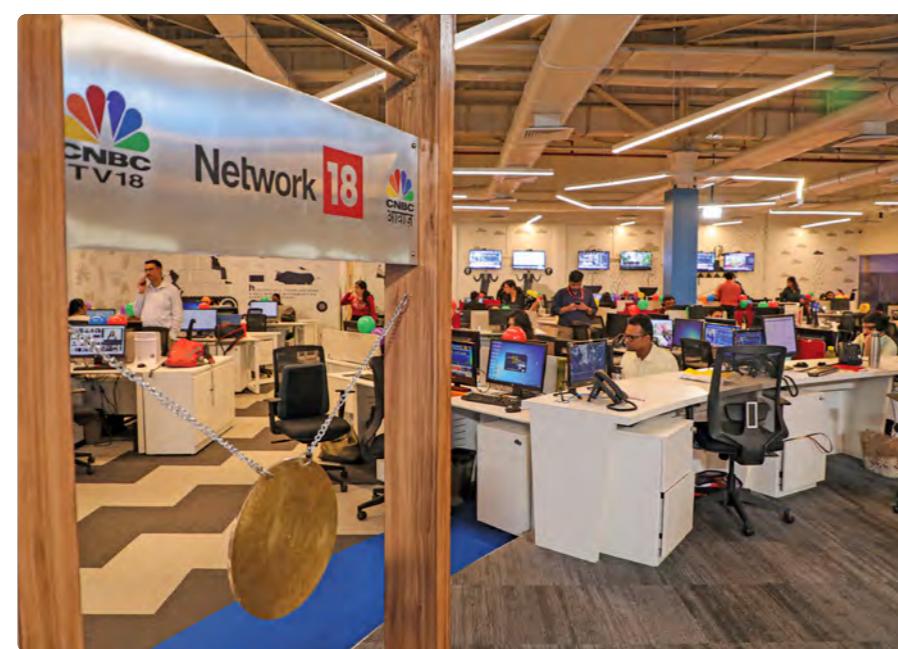
from financial benefits, the Company extended care for employees beyond tangibles and offered a nurturing, supportive environment in a year fraught with challenges.

### **Robust Balance Sheet and High Liquidity**

Strong operating cash flow and largest ever capital raise further strengthened the Balance Sheet. Reliance achieved its net-debt zero commitment ahead of stated timeline. High liquidity and robust balance sheet will support next phase of growth across businesses.

During the year, RIL made pre-payment of US\$7.8 billion of long-term foreign currency debt, with requisite approvals from the RBI. This is the highest ever pre-payment of debt undertaken by any corporate borrower in India.

Reliance retained its credit rating of 'CRISIL AAA/Stable' from CRISIL, 'IND AAA/Stable' from India Ratings, 'Baa2' from Moody's for its international debt and 'BBB+' from S&P. The ratings are indicators of a strong credit profile and a robust balance sheet, which are definite positives for the Company's long-term growth trajectory.



## **Focus Areas**

**Reliance will remain committed to accelerating the pace of value creation for stakeholders through capital discipline and optimal utilisation of its resources as it enters the next stage of its evolution. It will accelerate the pace of growing capabilities for digital, new commerce, new energy and new material businesses.**  
**The Company will continue to invest in areas of opportunity to further India's inclusive growth story, reflecting its call of 'Made for India. Made in India'.**

# Social and Relationship Capital ❤️

## Creating and Nurturing Vibrant Ecosystems



Reliance believes in creating shared prosperity, sustainably. The Company understands India's pulse and has created value for millions of Indians across India, giving hope and wings to their aspirations. It shares deep bonds with the communities in which it operates. Reliance's community-facing programmes have touched almost every part of India and the Company aims to broaden its reach and impact using innovation and technology.

Reliance considers the trust that it shares with its stakeholders the cornerstone of its success, which has led to its sustained and profitable growth. The Company aims to respect the rights of all its employees, including contractual staff, suppliers and local communities, across its operations and value chain. It has built inherent checks and balances to identify and prevent violation of their rights and address potential impact across the value chain. Reliance prioritises salient issues – those that make communities most vulnerable and susceptible to impact, as a result of its activities and business relationships. The Company's policies and procedures are designed to prevent and address potential risks in a timely manner as its business grows.

Reliance's Board-level Corporate Social Responsibility and Governance (CSR&G) Committee oversees community development initiatives, ensuring stringent due diligence, review and tracking impacts.

The three key material issues identified and being addressed by the Company under its social and relationship capital include:

- Community development
- Customer satisfaction
- Supply chain management

#### Community Development – Partnering for Holistic Inclusive Growth

Reliance has one of the largest commitments to Corporate Social Responsibility (CSR) spends in India. It delivers on its social commitments at the site level as well as partnering with Reliance Foundation and other NGOs for wider reach. The Company's CSR policy

and initiatives outline the vision, mission, thrust areas and key requirements as per Schedule VII of Section 135 of the Indian Companies Act, 2013. Its community-focused programmes aim at bringing about societal change and bridge developmental gaps through education, empowerment led by creation of livelihoods, transformation of ecosystems, reducing gender gap and promoting sustainable development. The Company is committed to supporting the nation's goal of Atmanirbhar Bharat (Self-reliant India). The overall CSR spend for FY 2020-21 stood at ₹1,140 crore. The Company's CSR initiatives have served over 4.5 crore people in over 44,700 villages of India since inception.

Reliance's initiatives went a long way in rebuilding disrupted livelihoods, promoting the health and welfare of people, strengthening water and food security while enabling and skilling women and youth. Its community-building initiatives focus on rural transformation; education; health; sports for development; arts, culture and heritage; disaster response and urban renewal. It leverages technology for implementing developmental solutions through trained professionals.

A detailed overview of the Company's CSR programmes and spends is presented in page 213 of the Integrated Annual Report.



#### HEALTH – Standing by India during COVID-19 and Beyond

Reliance is committed to enhancing access to quality and affordable healthcare in India, led by the motto 'Health for All'. It extends care to the most vulnerable sections of society through an integrated healthcare model and network of delivery mechanisms.

During the pandemic last year, Reliance responded with the speed and agility that can only be achieved with years of value creation. The Company's priority last year was to protect lives and livelihoods, while growing business responsibly and will continue to be its focus for the upcoming years as well.

COVID-19 created unprecedented pressure on public health systems across India. Through Reliance Foundation, India's first dedicated COVID-19 hospital was set up in collaboration with the Brihanmumbai Municipal Corporation (BMC). The Foundation also extended its existing healthcare services to COVID-19 patients. As the second COVID-19 wave hit India, Reliance scaled up its operations to support the country's fight against the pandemic.

Reliance Foundation is managing nearly 875 beds, including 145 ICU beds, across three locations in Mumbai. Additionally, it is setting up a 1,000-bed COVID-19 Care facility with oxygen supply in Jamnagar. Further, Reliance deployed an extremely efficient and seamless process that enabled vaccination of more than 50,000 citizens in its Sir H. N. Reliance Foundation Hospital. Reliance is supplying over 1000 MT of medical-grade oxygen per day to states to meet the needs of one in 10 patients across the country.



The Jio HealthHub, a telemedicine portal developed by Reliance Jio, allowed patients to connect with healthcare professionals, overcoming the limitations of social distancing during COVID-19. Reliance repurposed a manufacturing facility in Gujarat to make PPE kits for the COVID-19 warriors. The unit ramped up production within weeks to produce over 1,00,000 PPE kits per day for health workers and caregivers.

Reliance's doctors and other healthcare personnel are working tirelessly to save precious lives by providing best medical care.

Under its project, Mission COVID Suraksha (Protection from COVID), Reliance provided over 81 lakh masks and safety advisory material to communities. Reliance provided more than 5.5 lakh litres of free fuel to over 14,000 emergency vehicles across 249 districts in 18 states to deliver uninterrupted COVID-19 services. Since the start of the pandemic Mission Anna Seva has provided over 5.5 crore meals for frontline workers and vulnerable communities across 80 districts, 18 states and 1 Union Territory.

### Rural Transformation

Reliance has forged deep and lasting relationships with the communities in locations where it operates and aims to bring about equitable development across the country. Its Rural Transformation Programme



supports communities that lack livelihoods, water, food and nutrition and encourages women empowerment. The Company has empowered over 44,700 villages through a range of innovative interventions that deliver on both its social commitments and sustainability goals.

Reliance's Coal Bed Methane (CBM) field produces about 14,000 m<sup>3</sup>/day water as a by-product of CBM extraction. This water is being channelised to 55 farm ponds built in or around adjacent farms or nearby wells, which in turn has helped 350 farmers undertake round-the-year farming across 750 acres and increase earnings. Further, existing ponds are being deepened and desilted to increase their capacities. Over 1 lakh KL of water has been conserved and reused through these farm ponds.

Reliance Foundation partnered with U.S. Agency for International Development (USAID) to launch the WomenConnect India Challenge to support innovative solutions to close the gender-digital divide.

In addition, during the year, livelihood trainings were conducted in collaboration with various agencies, covering over 1,700 Self Help Groups (SHGs) supported by end-to-end mentoring, bank and government department linkages.

### Delivering healthcare, safety and hope

Interior rural areas suffer from lack of adequate local healthcare facilities. Mobile Medical Units (MMU) play a key role in augmenting primary healthcare capacities in these areas.

Impacted by the pandemic, Shreemati Poonam Baiga, the pregnant wife of a migrant worker, had to return to her native village Shahdol with no means to take care of her medical expenses. Lack of prenatal and antenatal care and institutional deliveries lead to high infant mortality rates in India. The MMUs run by Reliance Foundation provided her with the imperative health check-ups, counselling, medicines and supplements. They also ensured regular check-ups to help her give safe birth. Four Mobile Medical Units (MMUs) run by Reliance Foundation provide critical primary care to 150 villages of Shahdol, Kotma and other villages in the Shahdol-Phulpur Gas Pipeline (SHPPL) corridor. These MMUs also helped in complementing government efforts for COVID-19 care and treatment. The Foundation also provided dry ration kits to more than 1,500 poor households and food to 40,000 through a central kitchen at Shahdol village.



### Water Resources for All

Lack of irrigation facilities makes small and marginal farmers susceptible to the vagaries of rains. Chal-Khal is an age-old, simple and cost-effective water conservation model popular in Uttarakhand.

It enriches the soil, recharges groundwater and improves access to water. Led by SHGs and local community members, 41 villagers through 'Shramdaan', or voluntary labour, with the support of Reliance Foundation and local authorities, helped 24 villages in Uttarkashi, Uttarakhand to construct two Chal-Khals for their region in March 2021. This enhanced access to water in the region and is improving the water table by recharging groundwater. With the help of Reliance Foundation, over 6,400 ha additional land was brought under irrigation through water harvesting and conservation efforts across India. Additionally, Reliance created over 131 lakh m<sup>3</sup> of rainwater harvesting capacity and improved access to drinking water for 517 villages during FY 2020-21.



### Livestock Care

Livestock farming generates additional income for farmers, especially in the arid regions where income from agriculture is often poor or uncertain.

Kiran Turadkar (45) of Wagdaon village in Chandrapur, Maharashtra runs his household on income from agriculture and livestock farming. When his buffaloes suffered from lumpy skin disease and could not be put to work, he had to pay to hire buffaloes from others. Reliance Foundation Information Services apprised Kiran of a free livestock treatment camp where he got his animals treated and received medicines for them free of cost. Reliance supported and treated over 1.9 lakh livestock through better nutrition, healthcare and animal husbandry practices during FY 2020-21.



### Joining Hands for Better Harvest

Reliance Foundation-mentored Tirkut Krishak Farmer Producer Company in Jharkhand provides affordable inputs to small and marginal farmers

It establishes the critical forward and backward market linkages to ensure a robust supply chain management for farmers. Pankaj Yadav, a progressive farmer from Jharkhand's Deoghar district was struggling to find seeds when he decided to sow maize in April to improve his yield and go-to-market faster. The FPC, through a Reliance Foundation mentored SHG, not only delivered seeds at Pankaj's doorstep but also provided expertise on innovative farming practices. The Foundation's timely support and Pankaj's hard work helped him take a bountiful harvest early to the market and command a better price. This holistic ecosystem fostered by Reliance Foundation is enhancing livelihoods across India. Reliance supported 30 Farmer Producer Organisations (FPOs) across 12 states to strengthen market access for 43,000 farmers. These FPOs transacted ₹94 crore worth business and ₹26.2 crore produce sales through digital linkages during FY 2020-21.



## Education

Reliance adopts a multi-pronged approach with an aim to ensure no child is left behind. Quality education is provided to 15,000+ annually through 14 Reliance Foundation Schools. Through Reliance Foundation, the Company has partnered with 244 schools across seven states, positively impacting more than 1,700 teachers and over 64,000 students through digital classrooms. The Dhirubhai Ambani Scholarships have supported 12,776 deserving students across India, including 50% women scholars and 20% differently abled students since its launch in 1996. The programme has partnered with 27 State Boards, CBSE Board schools and junior colleges to identify top-ranking students for the scholarship.



### Jio Institute

Reliance is setting up Jio Institute, a research focused multi-disciplinary higher education institution, in Navi Mumbai, Maharashtra. The campus is planned to be green, digital-first, and accessible at its core. Jio Institute will offer full-time academic undergraduate, post-graduate and doctoral programmes that would be research focused and interdisciplinary and encourage students and faculty to pursue research to solve national and global problems. Jio Institute has signed memoranda of understanding for collaborations with global universities including the Nanyang Technological University (Singapore), University of Toronto (Canada) and the University of Manchester (UK). The collaborations will encourage student and faculty mobility, research partnership and knowledge sharing. Jio Institute will also commission a Digital Library to serve as a hub for accessing quality information and resources and expects it to become a center of excellence for collaborative knowledge creation.

## Making Nutritious Food Accessible to Students

**Several studies provide a direct link between learning outcomes of the students and their nutrition.**

Mahananda Vishwas Phad of Kasarvadi village Maharashtra is an anganwadi worker who understands the role of nutrition in children's growth and development. Reliance Nutrition Garden project trained Mahananda to grow 13 types of vegetables and fruits. Today, she uses self-grown fresh produce to make nutritious meals for the anganwadi children. During the pandemic, these nutritious meals not only fed the children but also other families in need in the village. Reliance has supported over 10,000 Reliance Nutrition Gardens during FY 2020-21. Reliance also partnered with many other reputed NGOs to provide nutritious and appetising midday meals daily to government primary schools.

India. Supported by a holistic set of interventions, this programme offers a free and robust platform to budding athletes to develop their talents and prowess in multiple sports across India. The programme creates national and international opportunities for India's sporting talent to shine and strengthens the country's sporting ecosystem. Reliance Foundation's Junior NBA programme features NBA, WNBA and NBA G League players, legends and coaches who mentor students on skill development, leadership and life skills. During FY 2020-21, Reliance conducted virtual sessions on fitness, nutrition and well-being of athletes to reach over 4,000 athletes and ~250 coaches through digital workshops.



### Sports for Development

Reliance Foundation's unique 'Sports for Development' programme promotes sports as a medium of learning and building leadership capabilities among the children and the youth of

## Strong strides forward

**The Reliance Foundation Odisha High Performance Centre (HPC) established in collaboration with the Odisha Government aims to improve the standard of athletics across the state and the country.**

It focuses on producing homegrown athletes who can achieve national and international success. Two athletes from the HPC - Amlan Borgohain and Dilip Naik- participated in the 24<sup>th</sup> National Federation Cup in Patiala in March 2021 and returned with Personal Best (PB) timings in the 100m, and in the 800m and 1,500m races, respectively. With proactive support from the state government since operations began in 2019, athletes from the HPC have won at various competitions and progressed rapidly. Borgohain, for instance, has gone from a complete unknown to becoming one of India's best sprinters today. In the past year, he has improved his personal timing by running an incredible 5m faster in the 100m sprint.

## Disaster Response

Natural disasters leave devastating trail on human lives and livelihoods. In developing countries like India with its wide socio-economic gaps, the impact is heightened. Reliance Foundation's disaster response programme offers a two-pronged approach to alleviate the pain of the impacted. The programme provides early warning advisories to build preparedness within communities and ensure speedy response in the immediate aftermath of disasters.

Reliance teams on ground directly engage with the affected communities, bringing together its strengths of managing human resources and deploying Information Technology (IT) to provide relief efficiently and effectively.

**Early warning and post-disaster advisories from the Company have reached more than 10 lakh people across 7 states and 2 Union Territories last year.**

Through Reliance Foundation, Reliance extended support to coastal communities impacted by cyclones (Amphan, Nisarga, Burevi and Nivar), the flood-affected communities of Uttarakhand and Andhra Pradesh and those impacted by locust attacks during FY 2020-21.



## Customer Satisfaction - Ensuring Sustainable Growth

**Reliance aims to become the world's most customer-focused company and actively strives to achieve customer delight. It provides customers with a wide range of choices, an outstanding value proposition, superior quality and unmatched experience across all its businesses. Further, the Company develops new products and services with an aim to ensure the health and safety of its customers. The Company believes customers are key to a sustainable future and earning their trust motivates the Reliance team to exceed customer expectation every time.**

### Customer satisfaction surveys:

To keep a pulse on customer experience, the Company conducts regular satisfaction surveys to seek and incorporate their feedback to develop better products and services. Customers can reach Reliance round the clock through several channels customised for each business line. The customer feedback received is channelised into outcomes subject to the nature of business. For example, in the case of Reliance Retail, the robust customer feedback mechanism provides actionable market insights to improve customer experiences and performance; while in case of Jio, the feedback surveys capture vital insights in terms of customer onboarding, usage of services and devices, and customer experience of issue resolution. This customised approach to engage with customers across its varied businesses has supported the Company's endeavours in developing and adopting new and emerging technologies and strengthening product stewardship.

### Enhancing customer experience:

Reliance is improving customer experience across its businesses through digitisation. Measures such as collaborative planning through Customer Relationship Management (CRM) platforms to effectively manage demand and use of mobility apps for approvals, account management and customer visits have helped deliver

service excellence to customers. Deploying AI and ML tools to detect changing patterns of customer behaviour has helped Reliance design better products and services, resulting in customer delight and enhanced personalisation. Initiatives such as a secured document sharing platform (E-Room) for effective collaboration with internal as well external bodies were developed primarily with a work-from-home focus during the pandemic. Reliance Retail has ensured incessant supply of essential food and other items to millions of Indian families during pandemic.

**Vendor-managed inventory:** A seamless Vendor Managed Inventory (VMI) has been launched to improve customer satisfaction by assuring supply and reduced working capital requirement resulting in efficiencies of cost, supply and service.

**Data privacy and security:** Reliance pays stringent attention to data privacy and data security. Jio privacy and security programme maintains the highest-level focus on three key aspects – embedding security in design, effective governance and enabling organisation-wide security awareness. A highly effective governance structure with seamless processes ensures asset security, customer data privacy and reduced incidences of security breaches.

As on March 31, 2021, 993 customer complaints were received of which 957 were successfully resolved. Subsequently, most of the remaining complaints have been resolved.

### Supply Chain Management – Building Inclusive and Sustainable Supply Chains

Reliance's products and services portfolio touch almost all Indians daily, cutting across economic and social spectrums. This necessitates the establishment of a strong, resilient and sustainable supply chain to support the Company's growing businesses and customer needs. Reliance businesses

-Retail, Digital, O2C, Exploration and Production - are powered by robust and sustainable supply chains.

The Company shares strong partnerships with its vast pool of suppliers and partners. This has enabled it to build and run world-class supply chains that are critical for its growth. In turn, Reliance creates value for its partners, giving them impetus to grow sustainably and in turn deepen value creation for others. This cycle of value creation plays a key role in powering India's overall economic prosperity. The Company enables and empowers its supplier partners through capacity building, by deploying best-of-breed production and business practices and by ensuring sustainability across the value chain.

### Transparent and Efficient Evaluation, Selection and Management of Supply Chain

- Evaluation:** All suppliers are compliant with the Reliance Group Business Partner Code of Conduct (BPCOC). Social factors such as local sourcing, indigenising operations, compliance with labour-related requirements, human rights and environmental factors such as green packaging, regeneration and safe disposal serve as essential pointers in evaluating supplier partners.

- Onboarding:** Suppliers are onboarded through a rigorous three-step process that involves robust qualification and structured performance management and evaluation.

- Managing partnerships:** Ongoing collaboration helps maintain long-term productive relationships with suppliers. The retail business is investing in building state-of-the-art supply chain infrastructure in India by linking all major sourcing locations through an automated, modular, reliable and scalable warehousing, logistics and last-mile fulfilment ecosystem. The O2C business enjoys a 5X bigger distribution footprint than the nearest competitor in India through its unparalleled logistics and

supply chain network, which leverage multi-modal logistics.

### Partnering for Growth in the Digital Era

Reliance is playing a key role in spearheading India's 'digital' evolution. It is partnering with global technology leaders, collaborating with promising Indian start-ups and deepening the pool of Intellectual Property (IP), and these initiatives are giving it the leading edge in its journey towards the digital. JioGenNext is helping promising start-ups progress towards their goals of exponential growth through the Jio ecosystem. The platform hosts start-ups that are actively engaged in developing products and services facilitating digitalisation of small and medium businesses (SMBs). JioGenNext is currently supporting 159 start-ups with the addition of 22 start-ups during FY 2020-21. The hyperlocal JioMart digital commerce platform that was launched swiftly following the onset of the pandemic, rose to the occasion to service customers across 200 cities, bringing them essentials at their doorsteps to meet the need of the hour. Alongside, the business expanded its partnerships with merchant partners under its inclusive New Commerce model ensuring consistent availability for kirana partners across 33 cities.



## Fighting the Pandemic: Providing Accessibility to more than 40 crore Indians

Through FY 2020-21, Jio's high-speed telecom backbone connected more than 40 crore Indians and thousands of organisations with an aim to ensure they could continue their lives, whether they were working or studying from home or seeking health and medical support.

This went a long way in keeping India on the move during COVID-19. Reliance Jio continues to revolutionise digitalisation in India with data consumption in excess of 5 exabyte per month on its network. It offers a unique bundling of device, connectivity and content for its over 100 million subscriber base across India. Reliance Jio has a customer base of 426.2 million as on March 31, 2021.



### Focus Areas

Despite the challenges of FY 2020-21, Reliance delivered on its business and social commitments guided by its late founder Chairman Shri Dhirubhai Ambani who said, "Pursue your goals even in the face of difficulties and convert adversities into opportunities". The Company's unwavering efforts during the pandemic are testimony to its resilience, passion for growth and inclusion, which help it sustain the trust of its stakeholders.

As India continues its progress to become a digital-first, financially resilient and equitable growth driven nation, Reliance is reshaping, expanding and building new capabilities to support the changing needs of the country. The Company is scaling one of the world's

largest cutting-edge telecom backbone, creating a unique retail footprint that spans the smallest outlets, developing digital channels to cater to millions, ensuring India's energy self-sufficiency through environment-friendly sources and bringing in new materials that are sustainable. Thus, Reliance is well-equipped to give expression to the idea of a new India for the new generation.

As Reliance strengthens its fight against the pandemic and rebuilds lives, it stays committed to deliver on its goal of 'Made for India. Made in India' – connecting ideas, innovation and purpose to improve billions of lives. In doing so, it will continue giving wings to every stakeholder as they aspire to dream bigger and aim higher.

## Independent Assurance Statement to Reliance Industries Limited on their Sustainability Disclosures in the Integrated Annual Report for Financial Year 2020-21

To the Management of  
Reliance Industries Limited, 3<sup>rd</sup> Floor,  
Maker Chambers IV, 222, Nariman Point,  
Mumbai 400021, Maharashtra, India.

### Introduction

We, KPMG Assurance and Consulting Services LLP ('KPMG'), have been engaged for the purpose of providing assurance on the selected sustainability disclosures presented in the Integrated Annual Report ('the Report') of Reliance Industries Limited ('RIL' or 'the Company') for FY 2020-21. Our responsibility was to provide assurance on the selected aspects of the Report as described in the boundary, scope and limitations as mentioned below.

### Reporting Criteria

RIL has developed its report based on the applicable accounting standards and has incorporated the principles of the International Integrated Reporting Framework (<IR>) published by the International Integrated Reporting Council (IIRC) into the Management's Discussion and Analysis section of the Report.

Its sustainability performance reporting criteria has been derived from the GRI Standards of the Global Reporting Initiative, United Nation's Sustainable Development Goals (UN SDGs), American Petroleum Institute / The International Petroleum Industry Environmental Conservation Association (API/ IPIECA) Sustainability Reporting Guidelines and Business Responsibility Reporting Framework based on the principles of National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVG - SEE).

RIL has also referred to new and emerging frameworks such as Task Force on Climate-related Financial Disclosures (TCFD) recommendations and World Economic Forum's WEF-IBC metrics.

### Assurance Standards

We conducted the assurance in accordance with:

- The requirements of the International Federation of Accountants' (IFAC) International Standard on Assurance Engagement (ISAE) 3000 (Revised) Assurance Engagements Other than Audits or Reviews of Historical Financial Information.
  - Under this standard, we have reviewed the information presented in the Report against the characteristics of relevance, completeness, reliability, neutrality and understandability.
  - Limited assurance consists primarily of enquiries and analytical procedures. The procedures performed in a limited assurance engagement vary in nature and timing and are less in extent than for a reasonable assurance engagement.
  - Reasonable assurance is a high level of assurance, but it is not a guarantee that it will always detect a material misstatement when it exists.

### Boundary, Scope, and Limitations

- The boundary of our assurance covers the sustainability performance of RIL's manufacturing divisions, refineries, exploration and production in India; business divisions such as chemicals; fibre intermediates; petroleum; polyester; polymers; Recron and RP Chemicals units in Malaysia; petro-retail division facilities under Reliance BP Mobility Limited (RBML); terminal operations and LPG; Reliance Jio Infocomm Limited<sup>1</sup>; Reliance Retail Ventures Limited<sup>1</sup> and corporate office at Reliance Corporate Park, for the period 1<sup>st</sup> April, 2020 to 31<sup>st</sup> March, 2021.
- The sustainability disclosures covered as part of the scope of reasonable assurance process were

reduction in energy consumption, renewable energy consumption, water withdrawal, water discharge, water recycled, total number of employees at Reliance, employee turnover, diversity of governance bodies and employees, parental leave and total manhours of training. Additionally, the disclosures subject to limited assurance process included direct (scope 1) GHG emissions, energy indirect (scope 2) GHG emissions, emissions of particulate matter, oxides of nitrogen, oxides of sulphur, markets served, scale of the organization, mechanisms for advice and concerns about ethics, governance structure, chair of the highest governance body, requirements for product and service information and labeling and new employee hires.

- The assurance scope excludes:
  - Aspects of the report other than those mentioned above;
  - Data and information outside the defined reporting period;
  - The Company's statements that describe expression of opinion, belief, aspiration, expectation, aim or future intention and assertions related to Intellectual Property Rights and other competitive issues.

### Assurance Procedures

Our assurance process involved performing procedures to obtain evidence about the reliability of specified disclosures. The nature, timing and extent of procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the selected sustainability disclosures whether due to fraud or error. In making those risk assessments, we have considered internal controls relevant to the preparation of the Report in order to design assurance procedures that are appropriate in the circumstances. Our assurance procedures also included:

- Assessment of RIL's reporting procedures regarding their consistency with the application of GRI Standards.
- Evaluating the appropriateness of the quantification methods used to arrive at the sustainability disclosures presented in the Report.
- Verification of systems and procedures used for quantification, collation, and analysis of sustainability disclosures included in the Report.
- Understanding the appropriateness of various assumptions, estimations and materiality thresholds used by RIL for data analysis.
- Discussions with the personnel responsible for the evaluation of competence required to ensure reliability of data and information presented in the Report.
- Discussion on sustainability aspects with senior executives at the different plant locations and at the corporate office to understand the risks and opportunities from sustainability context and the strategy RIL is following.
- Assessment of data reliability and accuracy.
- For verifying the data and information related to RIL's financial performance we have relied on its audited financial statements for the FY 2020-21.
- Review of the Company's Business Responsibility Report section to check alignment to the nine principles of the NVG-SEE.
- Verification of disclosures through virtual conference meetings with manufacturing units at Barabanki, Dahej, Hazira, Hoshiarpur, Jamnagar DTA, Jamnagar SEZ, Jamnagar C2 complex, Jamnagar Pet Coke Gasification unit, Nagothane, Naroda, Patalganga, Silvassa, Vadodara; Recron (Malaysia) facilities at Nilai and Meleka; RP Chemicals Malaysia; Petro-retail division facilities under RBML, Terminal Operations and LPG; On-shore and off-shore exploration and production facilities at Gadimoga and Shahdol; Reliance Jio Infocomm Limited; Reliance Retail Ventures Limited; and Corporate office at Reliance Corporate Park, Navi Mumbai.

Appropriate documentary evidences were obtained to support our conclusions on the information and data verified. Where such documentary evidences could not be collected due to sensitive nature of the information, our team verified the same using screen sharing tools.

### Independence

The assurance was conducted by a multidisciplinary team including professionals with suitable skills and experience in auditing environmental, social and economic information in line with the requirements of ISAE 3000 (Revised) standard. Our work was performed in compliance with the requirements of the IFAC Code of Ethics for Professional Accountants, which requires, among other requirements, that the members of the assurance team (practitioners) be independent of the assurance client, in relation to the scope of this assurance engagement, including not being involved in writing the Report. The Code also includes detailed requirements for practitioners regarding integrity, objectivity, professional competence and due care, confidentiality and professional behaviour. KPMG has systems and processes in place to monitor compliance with the Code and to prevent conflicts regarding independence. The firm applies ISQC 1 and the practitioner complies with the applicable independence and other ethical requirements of the IESBA code.

### Responsibilities

RIL is responsible for developing the Report contents. RIL is also responsible for identification of material sustainability topics, establishing and maintaining appropriate performance management and internal control systems and derivation of performance data reported. This statement is made solely to the Management of RIL in accordance with the terms of our engagement and as per scope of assurance.

Our work has been undertaken so that we might state to RIL those matters for which we have been engaged to state in this statement and for no

other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than RIL for our work, for this report, or for the conclusions expressed in this independent assurance statement.

The assurance engagement is based on the assumption that the data and information provided to us is complete and true. We expressly disclaim any liability or co-responsibility for any decision a person or entity would make based on this assurance statement. By reading this assurance statement, stakeholders acknowledge and agree to the limitations and disclaimers mentioned above.

### Conclusions

Based on our assurance procedures and in line with the boundary, scope and limitations, we conclude that, for selected disclosures subjected to limited assurance procedures as defined under the scope of assurance, nothing has come to our attention that causes us not to believe that these are appropriately stated in all material respects, in line with the reporting principles of GRI Standards. Non-financial disclosures that have been subject to reasonable assurance procedures as defined under scope of assurance, are fairly stated, in all material respects and are in alignment with the GRI standards.

### Santhosh Jayaram

Partner  
KPMG Assurance and Consulting Services LLP

27 May 2021

<sup>1</sup> Limited to total number of employees, new employee hires and employee turnover, parental leave, total manhours of training and diversity of governance bodies and employees

**"Between my past, the present and the future, there is one common factor: Relationship and Trust. This is the foundation of our growth."**

**Shri Dhirubhai H. Ambani**

Founder Chairman



K. Sethuraman



Savithri Parekh



Jyoti Jain



Sridhar  
Kothandaraman



Ratnesh  
Rukhariyar



**"Corporate Gouvernance is an interplay between people, processes, performance and purpose. Our Values and Behaviours form the bed rock of our Corporate Gouvernance. At RIL, we work towards building an environment of Trust, Transparency and Accountability focusing on the long-term and supporting more inclusive societies."**

This report is prepared in accordance with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and the report contains the details of Corporate Governance systems and processes at Reliance Industries Limited (RIL or the Company).

At RIL, Corporate Governance is all about maintaining a valuable relationship and trust with all the stakeholders. We consider stakeholders as partners in our success and remain committed to maximising stakeholders' value, be it Customers, Local Communities, Employees, Suppliers & Distributors, Trade Unions, NGOs, Investors & Shareholders and Government & Regulatory Authorities. This approach to value creation emanates from RIL's belief

that sound governance system, based on relationship and trust, is integral to creating enduring value for all. We have a defined policy framework for ethical conduct of businesses. We believe that any business conduct can be ethical only when it rests on the six core values viz. Customer Value, Ownership Mind-set, Respect, Integrity, One Team and Excellence.

### **Statement on Company's Philosophy on Code of Governance**

Corporate Governance encompasses a set of systems and practices to ensure that the Company's affairs are being managed in a manner which ensures accountability, transparency and fairness in all transactions in the widest sense. The objective is to meet stakeholders' aspirations and societal expectations. Good

governance practices stem from the dynamic culture and positive mindset of the organisation. We are committed to meet the aspirations of all our stakeholders. This is demonstrated in shareholder returns, high credit ratings, awards and recognitions, governance processes and an entrepreneurial performance focussed work environment. Additionally, our customers have benefited from high quality products delivered at extremely competitive prices.

The essence of Corporate Governance lies in promoting and maintaining integrity, transparency and accountability in the management's higher echelons. The demands of Corporate Governance require professionals to raise their competence and capability levels to meet the expectations in managing the enterprise and its resources effectively with the

highest standards of ethics. It has thus become crucial to foster and sustain a culture that integrates all components of good governance by carefully balancing the inter-relationship among the Board of Directors, Board Committees, Finance, Compliance & Assurance teams, Auditors and the Senior Management. Our employee satisfaction is reflected in the stability of our senior management, low attrition across various levels and substantially higher productivity. Above all, we feel honoured to be integral to India's social development. Details of several such initiatives are available in the Report on Corporate Social Responsibility.

At RIL, we believe that as we move closer towards our aspirations of being a global corporation, our Corporate Governance standards must be globally benchmarked. Therefore, we have institutionalised the right building blocks for future growth. The building blocks will ensure that we achieve our ambition in a prudent and sustainable manner. RIL not only adheres to the prescribed Corporate Governance practices as per the Listing Regulations, but is also committed to sound Corporate Governance principles and practices. It constantly strives to adopt emerging best practices being followed worldwide. It is our endeavour to achieve higher standards and provide oversight and guidance to the management in strategy implementation, risk management and fulfilment of stated goals and objectives.

Over the years, we have strengthened governance practices. These practices define the way how business is conducted and value is generated. Stakeholders' interests are taken into account, before making any business decision. RIL has the distinction of consistently rewarding its shareholders for over four eventful decades from Initial Public Offer (IPO). Since then, RIL has moved from one big idea to another and these milestones continue to fuel its relentless pursuit of ever-higher goals.

On standalone basis, we have grown by a Compounded Annual Growth Rate (CAGR) of Revenues 21.3%, Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) before exceptional items 22.8% and Net Profit

before exceptional items 23.7%. The financial markets have endorsed our sterling performance and the market capitalisation has increased by CAGR of 31.5% during the same period. In terms of distributing wealth to our shareholders, apart from having a track record of uninterrupted dividend payout, we have also delivered consistent unmatched shareholder returns since listing. The result of our initiative is our ever widening reach and recall. Our shareholder base has grown from 52,000 after the IPO to a consolidated present base of around 30 lakh.

For decades, RIL is growing in step with India's industrial and economic development. The Company has helped transform the Indian economy with large projects and world-class execution. The quest to help elevate India's quality of life continues and is unabated. It emanates from a fundamental article of faith: 'What is good for India is good for Reliance'.

We believe, Corporate Governance is not just a destination, but a journey to constantly improve sustainable value creation. It is an upward-moving target that we collectively strive towards achieving. Our multiple initiatives towards maintaining the highest standards of governance are detailed in this Report.

### **Appropriate Governance Structure with defined Roles and Responsibilities**

The Company has put in place an internal governance structure with defined roles and responsibilities of every constituent of the system. The Company's shareholders appoint the Board of Directors, which in turn governs the Company. The Board has established various Committees to discharge its responsibilities in an effective manner. The Chairman and Managing Director (CMD) provides overall direction and guidance to the Board. In the operations and functioning of the Company, the CMD is assisted by four Executive Directors and a core group of senior level executives.

The Chairman is responsible for fostering and promoting the integrity

of the Board while nurturing a culture where the Board works harmoniously for the long-term benefit of the Company and all its stakeholders. The Chairman guides the Board for effective governance in the Company.

The Chairman takes a lead role in managing the Board and facilitating effective communication among Directors. The Chairman actively works with the Human Resources, Nomination and Remuneration Committee to plan the Board and Committees' composition, induction of directors to the Board, plan for directors' succession and provide constructive feedback and advice on performance evaluation to directors. The Company Secretary assists the Chairman in management of the Board's administrative activities such as meetings, schedules, agenda, communications and documentation.

### **Ethics / Governance Policies**

At RIL, we strive to conduct our business and strengthen our relationships in a manner that is dignified, distinctive and responsible. We adhere to ethical standards to ensure integrity, transparency, independence and accountability in dealing with all the stakeholders. Therefore, we have adopted various codes and policies to carry out our duties in an ethical manner. Some of these codes and policies are:

- Code of Conduct and Our Code
- Code of Conduct for Prohibition of Insider Trading
- Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information
- Business Partner Code of Conduct
- Health, Safety and Environment Policy
- Vigil Mechanism and Whistle-blower Policy
- Prevention of Sexual Harassment of Women at Workplace Policy
- Corporate Social Responsibility Policy
- Policy for selection of Directors and determining Directors' independence
- Remuneration Policy for Directors, Key Managerial Personnel and other employees
- Dividend Distribution Policy
- Policy for determining Material Subsidiaries
- Policy on Subsidiary Governance

- Policy on Materiality of Related Party Transactions and on dealing with Related Party Transactions
- Policy for Performance Evaluation of Independent Directors, Board, Committees and other individual Directors
- Policy on determination and disclosure of Materiality of Events and Information and Web Archival Policy
- Policy for Preservation of Documents
- Group Risk Management Policy
- Materiality Policy for Commodity Exposure
- Commodity and Freight Risk Management Policy
- Foreign Exchange and Derivatives Risk Management Policy
- Investment Governance Policy
- Data Privacy Policy
- Group Information Security Policy
- Intellectual Property Policy
- Anti-Bribery and Anti-Corruption Policy
- Anti Money Laundering Procedure

### Audits and Internal Checks and Balances

S R B C & CO LLP, Chartered Accountants and D T S & Associates LLP, Chartered Accountants, are the Statutory Auditors of the Company. The Statutory Auditors and the Group Internal Audit Function perform independent reviews of the ongoing effectiveness of the Reliance Management System which integrates various components of the systems of internal control.

### Risk Management, Internal Controls and Compliance

The Company has put in place the "Reliance Management System" (RMS) as a part of its transformation agenda. RMS incorporates an integrated framework for managing risks and internal controls. The internal financial controls have been documented, embedded and digitised in the business processes. Internal controls are regularly tested for design, implementation and operating effectiveness. RMS is enabled through extensive use of technology to support the risk management processes, ensure the ongoing effectiveness of internal controls in processes, compliance with applicable laws and regulations.

The Compliance Function ensures compliance activities related to the Financial, Operational and People Management Systems of the various group entities. This includes various statutes such as industrial and labour laws, taxation laws, corporate and securities laws, health, safety and environmental laws, etc. All compliance activities are supported by a robust online compliance monitoring system (iRCMS) to ensure ongoing compliance. The ongoing effectiveness of compliance management activities is reviewed independently by the Group Audit Function.

The combination of independent governance, assurance and oversight structures, combined with automated risk management, controls and compliance monitoring, ensures robustness and integrity of financial reporting, management of internal controls and ensures compliance with statutory laws, regulations and company's policies. These provide the foundations that enable optimal use and protection of assets, facilitate the accurate and timely compilation of financial statements and management reports.

### Best Corporate Governance practices

RIL strives for highest Corporate Governance standards and practices. It, therefore, endeavours to continuously improve and adopt the best of international Corporate Governance codes and practices. Some of the implemented global governance norms and best practices include the following:

- All securities related filings with the Stock Exchanges are reviewed every quarter by the Stakeholders' Relationship Committee.
- The Company has independent Board Committees covering matters related to Risk Management, Health Safety and Environment, Corporate Social Responsibility, Internal Audit, Financial Management, Stakeholders' Relationship, Directors' Remuneration and the nomination of Board members.
- The Company also has several other Executive Committees of senior management who review the ongoing effectiveness of operational

- and financial risk mitigations and governance practices.
- The Group has an independent Internal Audit Function that provides risk-based assurance across all material areas of Group Risk and Compliance exposures.
- The Company undergoes quarterly secretarial compliance certification from an independent company secretary who is in whole-time practice.
- The Company has appointed an independent firm of Chartered Accountants to conduct concurrent audit of share transfer and other incidental functions carried out by the Registrar and Transfer Agents.

### RIL's Integrated Reporting

RIL published its maiden Integrated Annual Report in the FY 2016-17 aligned with the International Integrated Reporting Council's (IIRC) <IR> framework. The concept of the six capitals of business as suggested by the <IR> framework has been ingrained into the Company's management philosophy and has become an important enabler for RIL's value creation story. RIL's Integrated Reporting is covered in Management Discussion and Analysis Report.

### Shareholders' Communications

The Board recognises the importance of two-way communication with shareholders, giving a balanced report of results and progress and responding to questions and issues raised. Shareholders seeking information related to their shareholding may contact the Company directly or through the Company's Registrar and Transfer Agents, details of which are available on the Company's website. RIL ensures that complaints of its shareholders are responded to promptly. A comprehensive and informative Shareholders' Reference is available on the website of the Company.

### Role of the Company Secretary in overall Governance Process

Functions of the Company Secretary are discharged by the Group Company

Secretary and the Joint Company Secretary. The Company Secretary plays a key role in ensuring that the Board (including its Committees thereof) procedures are followed and regularly reviewed. The Company Secretary ensures that all relevant information, details and documents are made available to the Directors and senior management for effective decision-making at the meetings. The Company Secretary is primarily responsible to assist and advise the Board in the conduct of affairs of the Company, to ensure compliance with applicable statutory requirements, to

provide guidance to the Directors and to facilitate convening of meetings. The Company Secretary interfaces between the management and regulatory authorities for governance matters.

### Board of Directors

#### Board Leadership

At RIL, it is our belief that an enlightened Board consciously creates a culture of leadership to provide a long-term vision and policy approach to improve the quality of governance. The Board's actions and decisions are aligned with the Company's best interests. The Board is committed to the goal of

The composition of the Board, Category, DIN and shareholding of Directors are as follows:

| Sr. No. | Name of the Director       | Category                       | Director Identification Number (DIN) | No. of equity shares held as on March 31, 2021 |                  |
|---------|----------------------------|--------------------------------|--------------------------------------|--|------------------|
|         |                            |                                |                                      | (Fully paid-up)                                | (Partly paid-up) |
| 1       | Mukesh D. Ambani*          | Chairman and Managing Director | 00001695                             | 75,00,000                                      | 5,52,020         |
| 2       | Yogendra P. Trivedi        |                                | 00001879                             | 60,400   | 4,026            |
| 3       | Prof. Dipak C. Jain        |                                | 00228513                             | -  | -                |
| 4       | Dr. Raghunath A. Mashelkar |                                | 00074119                             | -  | -                |
| 5       | Adil Zainulbhai            | Non-Executive Directors        | 06646490                             | -  | -                |
| 6       | Raminder Singh Gujral      |                                | 07175393                             | 12,000   | 800              |
| 7       | Dr. Shumeet Banerji        |                                | 02787784                             | 13,500   | 900              |
| 8       | Arundhati Bhattacharya     |                                | 02011213                             | -  | -                |
| 9       | K. V. Chowdary             |                                | 08485334                             | -  | -                |
| 10      | Nita M. Ambani             |                                | 03115198                             | 75,00,000                                      | 5,52,021         |
| 11      | Nikhil R. Meswani          |                                | 00001620                             | 33,56,748                                      | 2,23,781         |
| 12      | Hital R. Meswani           |                                | 00001623                             | 32,23,772                                      | 2,14,916         |
| 13      | P. M. S. Prasad            | Executive Directors            | 00012144                             | 6,00,000                                       | 40,000           |
| 14      | Pawan Kumar Kapil          |                                | 02460200                             | 53,000   | 3,533            |

\* Promoter Director

Board members named at Sr. No. 2 to 8 are Independent Directors.

Smt. Nita M. Ambani is the spouse of Shri Mukesh D. Ambani.

Shri Nikhil R. Meswani and Shri Hital R. Meswani are brothers and not related to Promoter Director.

None of the other Directors is related to any other Director on the Board.

### Directors' Profile

A brief resume of the Directors, nature of their expertise in specific functional areas etc. are available on the website of the Company.

### Familiarisation Programmes for Board Members

The Board members are provided with necessary documents / brochures, reports and internal policies to enable them to familiarise with the Company's procedures and practices.

Periodic presentations are made at the Board and Committee meetings on

business and performance updates of the Company including Finance, Sales, Marketing of the Company's major business segments, practices relating to Human Resources, overview of business operations of major subsidiaries, global business environment, business strategy and risks involved.

Monthly / quarterly updates on relevant statutory, regulatory changes and landmark judicial pronouncements encompassing important laws are regularly circulated to the Directors.

Visits to various plant locations are generally organised for the Independent

sustainably elevating the Company's value creation. The Company has defined guidelines and an established framework for the meetings of the Board and its Committees. These guidelines seek to systematise the decision-making process at the meetings of the Board and its Committees in an informed and efficient manner.

### Board Composition and Category of Directors

The Company's policy is to maintain an optimum combination of Executive and Non-Executive Directors.

Directors to enable them to understand and get acquainted with the operations of the Company. However, due to COVID-19 pandemic such visits were not organised during the financial year 2020-21. Videos and flyers on major initiatives taken in the fight against COVID-19 were shared with the Independent Directors.

Details of such familiarisation programmes for the Independent Directors are available on the website of the Company.

**Code of Conduct**

The Company has in place a comprehensive Code of Conduct and Our Code (the Codes) applicable to the Directors and employees. The Codes give guidance and support needed for ethical conduct of business and compliance of law. The Codes reflect the core values of the Company viz. Customer Value, Ownership Mind-set, Respect, Integrity, One Team and Excellence.

A copy of the Code of Conduct and Our Code are available on the website of the Company. The Codes have been circulated to the Directors and Senior Management Personnel and its compliance is affirmed by them annually.

A declaration on confirmation of compliance of the Code of Conduct, signed by the Company's Chairman and Managing Director is published in this Report.

**Succession Planning**

The Company believes that sound succession plans for the senior leadership are very important for creating a robust future for the Company. The Human Resources, Nomination and Remuneration Committee work along with the Human Resource team of the Company for a structured leadership succession plan.

**Core Skills / Expertise / Competencies available with the Board**

The Board comprises of qualified members who possess required skills, expertise and competencies that allow them to make effective contributions to the Board and its Committees.

The following skills / expertise / competencies have been identified for the effective functioning of the Company and are currently available with the Board:

- Leadership / Operational experience
- Strategic Planning
- Industry Experience, Research & Development and Innovation
- Global Business
- Financial, Regulatory / Legal & Risk Management
- Corporate Governance

While all the Board members possess the skills identified, their area of core expertise is given below:

| Name of the Director       | Area of Expertise   | Name of the Director   | Area of Expertise   |
|----------------------------|---|------------------------|---|
| Mukesh D. Ambani           | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul> | Raminder Singh Gujral  | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>  |
| Yogendra P. Trivedi        | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>  | Dr. Shumeet Banerji    | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>   |
| Prof. Dipak C. Jain        | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Corporate Governance</li> </ul>  | Arundhati Bhattacharya | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>   |
| Dr. Raghunath A. Mashelkar | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>                            | K. V. Chowdary         | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul>  |
| Adil Zainulbhai            | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul> | Nita M. Ambani         | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Corporate Governance</li> </ul>   |
|                            |   | Nikhil R. Meswani      | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul> |

**Name of the Director Area of Expertise**

|                   |   |
|-------------------|---|
| Hital R. Meswani  | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul> |
| P. M. S. Prasad   | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Strategic Planning</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Global Business</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> <li>• Corporate Governance</li> </ul> |
| Pawan Kumar Kapil | <ul style="list-style-type: none"> <li>• Leadership / Operational experience</li> <li>• Industry Experience, Research &amp; Development and Innovation</li> <li>• Financial, Regulatory / Legal &amp; Risk Management</li> </ul>  |

**Selection of Independent Directors**

Considering the requirement of skill sets on the Board, eminent people having an independent standing in their respective field / profession and who can effectively contribute to the Company's business and policy decisions are considered by the Human Resources, Nomination and Remuneration Committee, for appointment, as an Independent Director on the Board. The Committee *inter alia* considers qualification, positive attributes, area of expertise and number of Directorship(s) and Membership(s) held in various committees of other companies by such persons in accordance with the Company's Policy for Selection of Directors and determining Directors' independence. The Board considers the Committee's recommendation and takes appropriate decision.

Every Independent Director, at the first meeting of the Board in which he / she participates as a Director and thereafter at the first meeting of the Board in every financial year, gives a declaration that he / she meets the criteria of independence as provided under the

law and that he / she is not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact his / her ability to discharge his / her duties with an objective independent judgement and without any external influence.

In the opinion of the Board, the Independent Directors fulfil the conditions specified in the Listing Regulations and are independent of the management.

**Meetings of Independent Directors**

The Company's Independent Directors met four times during the financial year 2020-21. Such meetings were conducted to enable the Independent Directors to discuss matters pertaining to the Company's affairs and put forth their views.

**Board Meetings, Committee Meetings and Procedures****Institutionalised decision-making process**

The Board of Directors is the apex body constituted by shareholders for overseeing the Company's overall functioning.

The Board provides and evaluates the Company's strategic direction, management policies and their effectiveness and ensures that shareholders' long-term interests are being served.

The Board has constituted seven main Committees, viz. Audit Committee, Human Resources, Nomination and Remuneration Committee, Stakeholders' Relationship Committee, Corporate Social Responsibility and Governance Committee, Risk Management Committee, Health, Safety and Environment Committee and Finance Committee and is authorised to constitute other functional Committees, from time to time, depending on business needs.

The Company's internal guidelines for Board / Committee meetings facilitate decision-making process at its meetings in an informed and efficient manner.

**Number of Board Meetings**

Eight Board meetings were held during the financial year, as against the statutory requirement of four meetings. The details of Board meetings are given below:

| Date             | Board Strength | No. of Directors Present |
|------------------|----------------|--------------------------|
| April 2, 2020    | 14             | 14                       |
| April 18, 2020   | 14             | 13                       |
| April 30, 2020   | 14             | 14                       |
| July 14, 2020    | 14             | 14                       |
| July 30, 2020    | 14             | 13                       |
| October 30, 2020 | 14             | 14                       |
| January 22, 2021 | 14             | 14                       |
| March 26, 2021   | 14             | 14                       |

**Attendance of Directors at Board Meetings, last Annual General Meeting (AGM) and no. of other Directorship(s) and Chairmanship(s) / Membership(s) of Committees of each Director in various companies:**

| Name of the Director       | Attendance at meetings during FY 2020-21 | No. of other Directorship(s) | Directorship in other listed company(ies) and category of directorship as on 31-03-2021   | No. of Membership(s) / Chairmanship(s) of committees in other company(ies) as on 31-03-2021<br>(2) |
|----------------------------|--|------------------------------|---|--|
|                            | Board                                    | AGM (1)                      |   |  |
| Mukesh D. Ambani           | 8  | Yes 4                        | Nil   | Nil  |
| Yogendra P. Trivedi        | 8  | Yes 4                        | 1. Zodiac Clothing Company Limited – Independent Director<br>2. The Supreme Industries Limited – Independent Director<br>3. Emami Limited – Independent Director  | 3 (including 2 as Chairman)  |
| Prof. Dipak C. Jain        | 8  | Yes 3                        | Nil   | 2  |
| Dr. Raghunath A. Mashelkar | 8  | Yes 6                        | 1. Godrej Agrovet Limited – Independent Director  | Nil  |
| Adil Zainulbhai            | 8  | Yes 7                        | 1. Cipla Limited – Independent Director<br>2. Network18 Media & Investments Limited – Independent Director<br>3. TV18 Broadcast Limited – Independent Director<br>4. Larsen & Toubro Limited – Independent Director | 8 (including 5 as Chairman)  |
| Raminder Singh Gujral      | 8  | Yes 5                        | 1. Adani Power Limited – Independent Director<br>2. Adani Green Energy Limited – Independent Director   | 3 (including 2 as Chairman)  |
| Dr. Shumeet Banerji        | 7  | Yes 3                        | Nil   | Nil  |
| Arundhati Bhattacharya     | 8  | Yes 2                        | Nil   | Nil  |
| K. V. Chowdary             | 7  | Yes 3                        | 1. CCL Products (India) Limited – Independent Director<br>2. Divi's Laboratories Limited – Independent Director<br>3. Tata Motors Limited – Independent Director  | 4  |
| Nita M. Ambani             | 8  | Yes 2                        | 1. EIIL Limited – Non-Executive Director  | Nil  |
| Nikhil R. Meswani          | 8  | Yes 2                        | Nil   | 1 (as Chairman)  |
| Hital R. Meswani           | 8  | Yes 5                        | Nil   | 1 (as Chairman)  |
| P. M. S. Prasad            | 8  | Yes 6                        | 1. Network18 Media & Investments Limited – Non-Executive Director<br>2. TV18 Broadcast Limited – Non-Executive Director   | 4  |
| Pawan Kumar Kapil          | 8  | Yes 1                        | Nil   | Nil  |

(1) The Directorships, held by the Directors as mentioned above, do not include Directorship(s) in foreign companies and Section 8 companies under the Companies Act, 2013.

(2) In accordance with Regulation 26 of the Listing Regulations, Membership(s) / Chairmanship(s) of only Audit Committee and Stakeholders' Relationship Committee in all public limited companies have been considered.

During the year, all the meetings were held through video conference.

The number of Directorship(s) and Committee Membership(s) / Chairmanship(s) of all Directors is / are within the respective limits prescribed under the Companies Act, 2013 and the Listing Regulations.

## Committees

**Details of the Committees and other related information are provided hereunder:  
Composition of Committees of the Company:**

| Audit Committee  | Human Resources, Nomination and Remuneration Committee  |
|--|---|
| 1. Yogendra P. Trivedi<br>(Chairman of the Committee)<br>2. Dr. Raghunath A. Mashelkar<br>3. Adil Zainulbhai<br>4. Raminder Singh Gujral<br>5. K. V. Chowdary  | 1. Adil Zainulbhai<br>(Chairman of the Committee)<br>2. Yogendra P. Trivedi<br>3. Dr. Raghunath A. Mashelkar<br>4. Raminder Singh Gujral<br>5. Dr. Shumeet Banerji<br>6. K. V. Chowdary |
| Stakeholders' Relationship Committee   | Corporate Social Responsibility and Governance Committee  |
| 1. Yogendra P. Trivedi<br>(Chairman of the Committee)<br>2. Arundhati Bhattacharya<br>3. K. V. Chowdary<br>4. Nikhil R. Meswani<br>5. Hital R. Meswani   | 1. Yogendra P. Trivedi<br>(Chairman of the Committee)<br>2. Dr. Raghunath A. Mashelkar<br>3. Dr. Shumeet Banerji<br>4. Nikhil R. Meswani  |
| Risk Management Committee  | Health, Safety and Environment Committee  |
| 1. Adil Zainulbhai<br>(Chairman of the Committee)<br>2. Dr. Shumeet Banerji<br>3. K. V. Chowdary<br>4. Hital R. Meswani<br>5. P. M. S. Prasad<br>6. Alok Agarwal<br>(Chief Financial Officer)<br>7. Srikanth Venkatachari<br>(Joint Chief Financial Officer) | 1. Hital R. Meswani<br>(Chairman of the Committee)<br>2. Dr. Raghunath A. Mashelkar<br>3. Arundhati Bhattacharya<br>4. P. M. S. Prasad<br>5. Pawan Kumar Kapil                          |
| Finance Committee  |   |
| 1. Mukesh D. Ambani (Chairman of the Committee)<br>2. Nikhil R. Meswani<br>3. Hital R. Meswani   |   |

The composition of the Committees is in accordance with the provisions of the Listing Regulations and the Companies Act, 2013. K. Sethuraman, Group Company Secretary and Chief Compliance Officer and Savithri Parekh, Joint Company Secretary and Compliance Officer, are the secretaries of all the Committees constituted by the Board.

## Meetings of Committees held during the year and directors' attendance:

| Committees of the Company    | Audit Committee | Human Resources, Nomination and Remuneration Committee | Corporate Social Responsibility and Governance Committee | Stakeholders' Relationship Committee | Health, Safety and Environment Committee | Risk Management Committee |
|------------------------------|-----------------|--|--|--------------------------------------|--|---------------------------|
| Meetings held                | 11              | 5  | 4  | 4                                    | 4  | 4                         |
| <b>Directors' Attendance</b> |                 |  |  |                                      |  |                           |
| Mukesh D. Ambani             | *               | *  | *  | *                                    | *  | *                         |
| Yogendra P. Trivedi          | 11              | 5  | 4  | 4                                    | *  | *                         |
| Prof. Dipak C. Jain          | *               | *  | *  | *                                    | *  | *                         |
| Dr. Raghunath A. Mashelkar   | 11              | 5  | 4  | *                                    | *  | *                         |
| Adil Zainulbhai              | 11              | 5  | *  | *                                    | *  | 4                         |
| Raminder Singh Gujral        | 11              | 5  | *  | *                                    | *  | *                         |
| Dr. Shumeet Banerji          | *               | 5  | 4  | *                                    | *  | 4                         |
| Arundhati Bhattacharya       | *               | *  | *  | 4                                    | 4  | *                         |
| K. V. Chowdary               | 10              | 5  | *  | 4                                    | *  | 4                         |
| Nita M. Ambani               | *               | *  | *  | *                                    | *  | *                         |
| Nikhil R. Meswani            | *               | *  | 4  | 3                                    | *  | *                         |
| Hital R. Meswani             | *               | *  | *  | 4                                    | 4  | 3                         |
| P. M. S. Prasad              | *               | *  | *  | *                                    | *  | 4                         |
| Pawan Kumar Kapil            | *               | *  | *  | *                                    | *  | *                         |

\* Not a member of the Committee

**Procedure at Committee Meetings**

The Company's guidelines relating to the Board meetings are applicable to the Committee meetings. The composition and terms of reference of all the Committees are in compliance with the Companies Act, 2013 and the Listing Regulations, as applicable. During the year, all the recommendations made by the respective Committees were accepted by the Board. Each Committee has the authority to engage outside experts, advisors and counsels to the extent it considers appropriate to assist in its functioning. Minutes of the proceedings of Committee meetings are circulated to the respective Committee members and placed before the Board meetings for noting. The composition of all the Committees is given in this Report.

**Details of Committees****Audit Committee****Terms of Reference of the Committee inter alia include the following:**

- Recommend appointment, remuneration and terms of appointment of auditors.
- Approval of payment to statutory auditors, including cost auditors, for any other services rendered by them.
- Review with the management, the quarterly financial statements before submission to the Board for approval.
- Review with the management, the statement of uses / application of funds.
- Review and monitor the auditor's independence, performance and effectiveness of audit process.
- Review the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
- Review the functioning of the Whistle-blower mechanism / oversee the vigil mechanism.
- Review financial statements, in particular the investments made by the Company's unlisted subsidiaries.

The detailed terms of reference of the Committee is available on the website of the Company.

**General**

Members of the Audit Committee possess requisite qualifications. The representatives of Statutory Auditors

are permanent invitees to the Audit Committee meetings held quarterly, to approve financial statements. The representatives of Statutory Auditors, Executives from Accounts department, Finance department, Corporate Secretarial department and Internal Audit department attend the Audit Committee meetings.

The Lead Cost Auditor attends the Audit Committee meeting where cost audit report is discussed.

The Internal Audit Department of the Company, co-sourced with professional firms of Chartered Accountants, reports directly to the Audit Committee.

The Chairman of the Committee was present at the last Annual General Meeting of the Company held on July 15, 2020.

**Meeting Details**

Eleven meetings of the Committee were held during the financial year, as against the statutory requirement of four meetings. The meetings were held on April 18, 2020; April 25, 2020; April 30, 2020; July 30, 2020; August 31, 2020; October 24, 2020; October 30, 2020; December 15, 2020; January 16, 2021; January 22, 2021 and March 23, 2021. The details of attendance of Committee members are given in this Report.

**Stakeholders' Relationship Committee**

The terms of reference of the Committee is available on the website of the Company.

The Chairman of the Committee was present at the last Annual General Meeting of the Company held on July 15, 2020.

**Meeting Details**

Four meetings of the Committee were held during the financial year, as against statutory requirement of one meeting. The meetings were held on April 25, 2020; August 19, 2020; October 21, 2020 and January 11, 2021. The details of attendance of Committee members are given in this Report.

**Investor Grievance Redressal**

The number of complaints received and resolved to the satisfaction of investors during the financial year, (out of the investor base of 30 lakh) and their break-up is as under:

| Type of Complaints                            | No. of Complaints |
|---|-------------------|
| Non-Receipt of Annual Reports                 | 76                |
| Non-Receipt of Dividend                       | 87                |
| Non-Receipt of Interest / Redemption payments | 3                 |
| Transfer of securities                        | 447               |
| Rights Issue related                          | 401               |
| <b>Total</b>                                  | <b>1,014</b>      |

- Review Human Resource policies and overall human resources of the Company.

The detailed terms of reference of the Committee is available on the website of the Company.

The Chairman of the Committee was present at the last Annual General Meeting of the Company held on July 15, 2020.

**Meeting Details**

Five meetings of the Committee were held during the financial year, as against statutory requirement of one meeting. The meetings were held on April 28, 2020; August 20, 2020; October 1, 2020; October 26, 2020 and January 14, 2021. The details of attendance of Committee members are given in this Report.

As on March 31, 2021, no complaints were outstanding.

The response time for attending to investors' correspondence during financial year 2020-21 is as under:

| Particulars   | No.      | %      |
|---|----------|--------|
| Total number of correspondence received during the financial year 2020-21 | 3,41,445 | 100.00 |
| Replied within 1 to 4 days of receipt                                     | 3,41,125 | 99.91  |
| Replied after 4 days of receipt   | 320      | 0.09   |

**Compliance Officer**

K. Sethuraman, Group Company Secretary and Chief Compliance Officer and Savithri Parekh, Joint Company Secretary and Compliance Officer, are the Compliance Officers for complying with requirements of Securities Laws.

**Corporate Social Responsibility and Governance Committee**

The terms of reference of the Committee is available on the website of the Company.

**Meeting Details**

Four meetings of the Committee were held during the financial year. The meetings were held on April 29, 2020; August 27, 2020; October 27, 2020 and January 15, 2021. The details of attendance of Committee members are given in this Report.

**Finance Committee**

The terms of reference of the Committee is available on the website of the Company.

**Meeting Details**

Five meetings of the Committee were held during the financial year.

**Remuneration of the Managing Director and Whole-time Directors for the financial year 2020-21**

| Name of the Director | Salary and allowances | Perquisites | Retiral benefits | Commission payable | Total | Stock Options | (₹ in crore) |
|----------------------|-----------------------|-------------|------------------|--------------------|-------|---------------|--------------|
| Mukesh D. Ambani     |                       |             |                  | Nil                |       |               |              |
| Nikhil R. Meswani    | 6.32                  | 0.03        | 0.37             | 17.28              | 24.00 | -             |              |
| Hital R. Meswani     | 6.31                  | 0.04        | 0.37             | 17.28              | 24.00 | -             |              |
| P. M. S. Prasad      | 11.65*                | 0.00        | 0.34             | -                  | 11.99 | -             |              |
| Pawan Kumar Kapil    | 3.81*                 | 0.28        | 0.15             | -                  | 4.24  | -             |              |

\* includes performance linked incentives for the FY 2019-20 paid in FY 2020-21.

The tenure of office of the Managing Director and Whole-time Directors is for 5 (five) years from their respective date of appointment and can be terminated by either party by giving three months' notice in writing. There is no separate provision for payment of severance fees.

The meetings were held on April 30, 2020; September 29, 2020; November 19, 2020; March 11, 2021 and March 26, 2021.

**Performance Evaluation Criteria for Directors**

The Human Resources, Nomination and Remuneration Committee has devised a criteria for evaluation of the performance of the Directors including the Independent Directors. The said criteria provides certain parameters like attendance, acquaintance with business, communication *inter se* between board members, effective participation, domain knowledge, compliance with code of conduct, vision and strategy, benchmarks established by global peers etc., which is in compliance with applicable laws, regulations and guidelines.

**Directors' Remuneration****Remuneration Policy**

The Company's Remuneration Policy for Directors, Key Managerial Personnel and other employees is available on the website of the Company.

The Company's remuneration policy is directed towards rewarding performance based on review of achievements. The remuneration policy is in consonance with existing industry practice.

## Remuneration of the Non-Executive Directors for the financial year 2020-21

| Name of the Director       | Sitting Fee | Commission*  | Total        |
|----------------------------|-------------|--------------|--------------|
| Yogendra P. Trivedi        | 0.36        | 1.65         | 2.01         |
| Prof. Dipak C. Jain        | 0.12        | 1.65         | 1.77         |
| Dr. Raghunath A. Mashelkar | 0.36        | 1.65         | 2.01         |
| Adil Zainulbhai            | 0.32        | 1.65         | 1.97         |
| Raminder Singh Gujral      | 0.28        | 1.65         | 1.93         |
| Dr. Shumeet Banerji        | 0.24        | 1.65         | 1.89         |
| Arundhati Bhattacharya     | 0.20        | 1.65         | 1.85         |
| K. V. Chowdary             | 0.34        | 1.65         | 1.99         |
| Nita M. Ambani             | 0.08        | 1.65         | 1.73         |
| <b>Total</b>               | <b>2.30</b> | <b>14.85</b> | <b>17.15</b> |

\* An additional amount of ₹50 lakh each, based on the period of office held by Non-Executive Directors during the FY 2019-20, will also be paid.

During the year, there were no other pecuniary relationships or transactions of Non-Executive Directors with the Company. The Company has not granted any stock options to its Non-Executive Directors.

## Framework for Monitoring Subsidiary Companies

During the year, Jio Platforms Limited (JPL), Reliance Jio Infocomm Limited (RJIL), Reliance Retail Limited (RRL) and Reliance Global Energy Services (Singapore) Pte. Limited (RGESS) were material subsidiaries of the Company, as per the Listing Regulations.

In terms of the provisions of Regulation 24(1) of the Listing Regulations, appointment of one of the Independent Directors of the Company on the Board of material subsidiaries was applicable only to JPL, RJIL and RRL. Prior to RRL and RJIL becoming material unlisted subsidiaries of the Company, Prof. Dipak C. Jain was appointed as an Independent Director on the Board of RRL and Prof. Dipak C. Jain, Shri Adil Zainulbhai and Dr. Shumeet Banerji were appointed as Independent Directors on the Board of RJIL and they are continuing as such. Shri Raminder Singh Gujral and Dr. Shumeet Banerji are appointed as Independent Directors on the Board of JPL.

The Company is in compliance with Regulation 24A of the Listing Regulations. The Company's unlisted material subsidiaries undergo Secretarial Audit. Copy of Secretarial Audit Reports of JPL, RJIL and RRL are available on the website of the Company. The Secretarial Audit Report of these unlisted material

Keeping in view good Corporate Governance, Prof. Dipak C. Jain and Shri Adil Zainulbhai are also on the Board of Reliance Retail Ventures Limited (RRVL), an unlisted subsidiary, which is statutorily not required to appoint on its Board an Independent Director of the Company. For better administration and governance, key subsidiary companies have voluntarily appointed Independent Directors on their respective Boards.

The composition and effectiveness of Boards of subsidiaries is reviewed by the Company periodically. Governance framework is also ensured through appointment of Managerial Personnel and Secretarial Auditor. A robust compliance management system covering all the subsidiaries is also in place. Guidance is provided to subsidiaries on matters relating to conduct of Board meeting, training and familiarisation programmes for the Independent Directors on the Board of subsidiaries.

The Company is in compliance with Regulation 24A of the Listing Regulations. The Company's unlisted material subsidiaries undergo Secretarial Audit. Copy of Secretarial Audit Reports of JPL, RJIL and RRL are available on the website of the Company. The Secretarial Audit Report of these unlisted material

subsidiaries does not contain any qualification, reservation, adverse remark or disclaimer.

Post closure of the financial year, RRVL has become a material subsidiary and RGESS has ceased to be a material subsidiary of the Company.

The Company monitors performance of subsidiary companies, *inter alia*, by the following means:

- Financial statements, in particular investments made by subsidiary companies, are reviewed quarterly by the Company's Audit Committee.
- Minutes of Board meetings of subsidiary companies are placed before the Company's Board regularly.
- A statement containing all significant transactions and arrangements entered into by subsidiary companies is placed before the Company's Board.
- Presentations are made to the Company's Board on business performance of major subsidiaries of the Company by the senior management.

The Company's Policy for determining Material Subsidiaries is available on the website of the Company.

## General Body Meetings

## Annual General Meetings

The date, time and venue of the Annual General Meetings held during preceding three years and the special resolution(s) passed thereat, are as follows:

| Year    | Date            | Time       | Venue   | Special Resolution(s) Passed  |
|---------|-----------------|------------|---|---|
| 2019-20 | July 15, 2020   | 02:00 p.m. | Held through video conference / other audio visual means. Deemed venue was 3 <sup>rd</sup> Floor, Maker Chambers IV, 222, Nariman Point, Mumbai - 400 021 | No special resolution was passed.   |
| 2018-19 | August 12, 2019 | 11:00 a.m. | Birla Matushri Sabhagar, 19, Sir Vithaldas Thackersey Marg, Near Bombay Hospital & Medical Research Centre, New Marine Lines, Mumbai - 400 020            | i. Re-appoint Shri P. M. S. Prasad as a Whole-time Director<br>ii. Re-appoint Shri Raminder Singh Gujral as an Independent Director                                 |
| 2017-18 | July 5, 2018    | 11:00 a.m. | Birla Matushri Sabhagar, 19, Sir Vithaldas Thackersey Marg, Near Bombay Hospital & Medical Research Centre, New Marine Lines, Mumbai - 400 020            | i. Re-appoint Shri Adil Zainulbhai as an Independent Director<br>ii. Offer or invitation to subscribe to Redeemable Non-Convertible Debentures on private placement |

## Tribunal Convened Meetings

As per the directions of Mumbai Bench of the Hon'ble National Company Law Tribunal (NCLT), by its Order dated February 11, 2021, the Company convened meetings of its Equity Shareholders, Secured Creditors and Unsecured Creditors, to consider and approve, the Scheme of Arrangement between Reliance Industries Limited & its shareholders and creditors and Reliance O2C Limited & its shareholders and creditors.

Pursuant to the said Order, the meetings of Equity Shareholders, Secured Creditors and Unsecured Creditors were held on March 31, 2021, through video conferencing / other audio visual means, in compliance with the applicable provisions of the Companies Act, 2013 and the Listing Regulations.

Voting Results of the aforesaid meetings are available on the website of the Company.

## Resolution(s) passed through Postal Ballot:

No postal ballot was conducted during the financial year 2020-21. There is no immediate proposal for passing any resolution through postal ballot.

## Disclosure on materially significant related party transactions that may have potential conflict with the Company's interests at large

The Company's major related party transactions are generally with its subsidiaries and associates. The related party transactions are entered into based on considerations of various business exigencies, such as synergy in operations, sectoral specialisation and the Company's long-term strategy for sectoral investments, optimisation of market share, profitability, legal requirements, liquidity and capital resources of subsidiaries and associates.

All the contracts / arrangements / transactions entered by the Company during the financial year with related parties were in its ordinary course of business and on an arm's length basis.

During the year, the Company had not entered into any contract / arrangement / transaction with related parties which could be considered material in accordance with the policy of the Company on Materiality of Related Party Transactions and on dealing with Related Party Transactions. The Company has made full disclosure of

transactions with the related parties as set out in Note 33 of Standalone Financial Statement, forming part of the Annual Report.

There were no materially significant related party transactions which could have potential conflict with interest of the Company at large.

The Company's Policy on Materiality of Related Party Transactions and on dealing with Related Party Transactions is available on the website of the Company.

## Details of non-compliance by the Company, penalties, strictures imposed on the Company by stock exchange or SEBI, or any statutory authority, on any matter related to capital markets, during the last three years

- (i) The Securities and Exchange Board of India (SEBI), on August 8, 2014 had passed an adjudication order on a show cause notice issued to the Company for alleged non-disclosure of the diluted Earnings per Share in the quarterly financial results for the quarters ended June 2007, September 2007, December 2007, March 2008, June 2008 and

September 2008 and imposed monetary penalty of ₹13 crore. On an appeal by the Company, the Hon'ble Securities Appellate Tribunal, set aside SEBI's order and remanded the matter for fresh consideration by SEBI. SEBI issued a fresh show cause notice dated April 5, 2016 in the matter alleging incorrect disclosure of the diluted Earnings per Share. The Company filed a reply to the show cause notice and attended the personal hearing on July 26, 2016. SEBI appointed new Adjudicating Officer (AO). The last hearing before the AO was held on November 22, 2018. Further details sought by AO were provided in December 2018. After more than 2 years, the AO sent a letter dated March 19, 2021 granting an opportunity to the Company to make additional submissions and personal hearing in the matter. The Company has filed additional submissions in the matter.

(ii) (a) On December 16, 2010, SEBI issued a show cause notice (SCN) *inter alia* to the Company (RIL) in connection with the trades by RIL in the stock exchanges in 2007 in the shares of Reliance Petroleum Limited, then a subsidiary of RIL. Hearings were held before the Whole Time Member (WTM) of SEBI in respect of the SCN. By an order dated March 24, 2017, the WTM passed the directions: (i) prohibiting *inter alia* RIL from dealing in equity derivatives in the 'Futures & Options' segment of stock exchanges, directly or indirectly, for a period of one year from the date of the order; and (ii) to RIL to disgorge an amount of ₹447.27 crore along with interest at the rate of 12% per annum from November 29, 2007 till the date of payment. In May 2017, RIL and the other noticees filed an appeal before the Securities Appellate Tribunal (SAT) against this order. SAT, by a majority order (2:1), dismissed the appeal on November 5, 2020 and directed RIL to pay the disgorged amount within sixty days from the date of the order. The appeal of RIL and other noticees has been admitted by the Hon'ble Supreme

Court of India. By its order dated December 17, 2020, the Hon'ble Supreme Court of India directed RIL to deposit ₹250 crore in the Investors' Protection Fund, subject to the final result of the appeal and stayed the recovery of the balance, inclusive of interest, pending the appeal. RIL has complied with the order dated December 17, 2020 of the Hon'ble Supreme Court of India.

(b) In the very same matter, on November 21, 2017, SEBI issued show cause notice, *inter alia*, to the RIL, asking RIL to show cause as to why inquiry should not be held in terms of SEBI (Procedure for Holding Inquiry and Imposing Penalties by Adjudicating Officer) Rules, 1995 and penalty not be imposed under the provisions of the Securities and Exchange Board of India Act, 1992. The Adjudicating Officer of SEBI passed an order on January 1, 2021 imposing a penalty of ₹25 crore on RIL. RIL has paid the penalty under protest and has filed an appeal before the SAT against this order.

(iii) SEBI had issued a show cause notice dated November 26, 2015 to the Company alleging that, the Company had not provided the information sought by SEBI regarding categorisation of the Directors of the Company as on January 07, 2000. The Adjudicating Officer, vide Order dated February 28, 2018, disposed of the adjudication proceedings initiated against the Company without imposition of any penalty.

(iv) The Company had issued debentures with convertible warrants in the year 1994 and allotted equity shares against the warrants in the year 2000. In this matter, SEBI had filed a complaint on July 16, 2020, *inter alia* against the Company before the Special Court, Mumbai, for taking cognizance of alleged offences under Regulations 3, 5 and 6 of SEBI (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Market) Regulations, 1995 and section 77(2) and section 77A of Companies Act, 1956.

The Special Court, Mumbai, vide order dated September 30, 2020, dismissed SEBI's complaint as barred by limitation. Against the said order of the Special Court, SEBI has filed a revision application before the Hon'ble High Court, Bombay and the same is pending.

### Whistle-Blower Policy

The Company promotes safe, ethical and compliant conduct of all its business activities and has put in place a mechanism for reporting illegal or unethical behaviour. The Company has a Vigil Mechanism and Whistle-blower policy under which the employees are encouraged to report violations of applicable laws and regulations and the Code of Conduct – without fear of any retaliation. The reportable matters may be disclosed to the Ethics and Compliance Task Force which operates under the supervision of the Audit Committee. Employees may also report violations to the Chairman of the Audit Committee and there was no instance of denial of access to the Audit Committee. The Vigil Mechanism and Whistle-blower Policy is available on the website of the Company.

### Prevention of Sexual Harassment of Women at Workplace

The Company is committed to provide a work environment which ensures that every employee is treated with dignity, respect and afforded equal treatment. Please refer Human Capital section of Management Discussion and Analysis Report, for more details.

### Adoption of Mandatory and Discretionary Requirements

The Company has complied with all mandatory requirements of Regulation 34 of the Listing Regulations. The Company has adopted the following discretionary requirements of the Listing Regulations:

### Audit Qualification

The Company is in the regime of unmodified opinions on financial statements.

### Reporting of Internal Auditor

The Internal Audit Department of the Company, co-sourced with professional firms of Chartered Accountants, reports directly to the Audit Committee.

## Means of Communication

**Quarterly results:** The Company's quarterly / half-yearly / annual financial results are sent to the Stock Exchanges and published in 'Indian Express', 'Financial Express' and 'Loksatta'. They are also available on the website of the Company.

**News releases, presentations:** Official news releases and official media releases are generally sent to the Stock Exchanges and are also available on the website of the Company.

**Presentations to institutional investors / analysts:** Detailed presentations are made to institutional investors and financial analysts on the Company's quarterly, half-yearly as well as annual financial results and sent to the Stock Exchanges. These presentations, video recordings and transcript of meetings are available on the website of the Company. No unpublished price sensitive information is discussed in meeting with institutional investors and financial analysts.

**Website:** The Company's website ([www.ril.com](http://www.ril.com)) contains a separate dedicated section 'Investor Relations' where shareholders' information is available.

**Annual Report:** The Annual Report containing, *inter alia*, Audited Financial Statement, Audited Consolidated Financial Statement, Board's Report, Auditors' Report and other important information is circulated to the members and others entitled thereto. The Management Discussion and Analysis Report forms part of the Annual Report. The Annual Report is also available in downloadable form on the website of the Company.

**Chairman's Communiqué:** A copy of the Chairman's speech is sent to all the shareholders, whose e-mail IDs are registered with the Company / Depository Participants. The document is also available on the website of the Company.

### Letters / e-mails / SMS to Investors:

The Company addressed various investor-centric letters / e-mails to its shareholders during the year. This included reminders for claiming unclaimed / unpaid dividend from the Company; claiming shares lying in unclaimed suspense account with the

Company; dematerialisation of shares, updating e-mail, PAN and bank account details. The Company has also sent a series of focused correspondences to the allottees of partly paid-up rights equity shares whose shares were credited in a separate demat suspense account with the Company, requesting them to furnish the requisite documents / information for claiming the said shares. Further, where the mobile numbers of the concerned shareholders / allottees were available, the Company also sent SMS to them.

**Print / Digital Media:** During Rights Issue, campaigns were run through print / digital media, creating investor awareness.

**Chatbot:** State of the art Chatbot application was deployed, during the Rights Issue and the Annual General Meeting held in 2020, to provide instant automated query resolution / support to the investors / shareholders.

**NSE Electronic Application Processing System (NEAPS):** NEAPS is a web-based application designed by NSE for corporates. All periodical and other compliance filings are filed electronically on NEAPS.

**BSE Listing Centre (Listing Centre):** Listing Centre is a web-based application designed by BSE for corporates. All periodical and other compliance filings are filed electronically on the Listing Centre.

**SEBI Complaints Redress System (SCORES):** Investor complaints are processed at SEBI in a centralised web-based complaints redress system. The salient features of this system are centralised database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaints and their current status.

### Designated exclusive email-IDs:

The Company has designated the following email-IDs exclusively for investor servicing:

- For queries on Annual Report:** investor.relations@ril.com; rilagm@ril.com

- For queries in respect of shares in physical mode:** rilinvestor@kfintech.com

**Shareholders' Feedback Survey:** The Company sends feedback form seeking shareholders' views on various matters relating to investor services and Annual Report for improvement in future.

## General Shareholder Information

### Annual General Meeting

Thursday, June 24, 2021 at 2:00 p.m. IST through Video Conferencing / Other Audio Visual Means as set out in the Notice convening the Annual General Meeting. Deemed venue of the Meeting is 3<sup>rd</sup> Floor, Maker Chambers IV, 222, Nariman Point, Mumbai 400 021.

### Dividend Payment Date

Between June 24, 2021 and June 30, 2021 for electronic transfer to the shareholders who have furnished bank account details to the Company / its Registrar.

Physical warrants shall be dispatched to the shareholders, who have not registered their ECS mandates.

### Financial Year

April 1 to March 31

### Financial Calendar (Tentative) Results for the quarter ending

June 30, 2021 – Fourth week of July, 2021

September 30, 2021 – Fourth week of October, 2021

December 31, 2021 – Fourth week of January, 2022

March 31, 2022 – Fourth week of April, 2022

Annual General Meeting – June / July, 2022

### Listing on Stock Exchanges Equity Shares

#### BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

Scrip Code – 500325 / 890147

### National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051

Trading Symbol – RELIANCE / RELIANCEPP

ISIN: INE002A01018 / IN9002A01024

**Global Depository Receipts (GDRs)**

**Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840, Luxembourg

**Overseas Depository**  
**The Bank of New York Mellon Corporation**  
240, Greenwich Street, New York, NY 10286, USA

**Domestic Custodian**  
**ICICI Bank Limited**  
Empire Complex, 1<sup>st</sup> Floor, 414, Senapati Bapat Marg, Lower Parel (West), Mumbai - 400 013

**Debentures**  
**BSE Limited**  
Pheroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

**National Stock Exchange of India Limited**  
Exchange Plaza, C-1, Block G, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051

**Bonds**  
**Singapore Stock Exchange**  
2 Shenton Way, #19-00 SGX Centre 1, Singapore 068804

**Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840, Luxembourg  
Bonds listed on Taipei Stock Exchange were redeemed during the year.

**Stock Market Price Data****(a) Fully paid-up equity shares**

| Month          | National Stock Exchange of India Limited (NSE) |               |              | BSE Limited (BSE) |               |              |
|----------------|--|---------------|--------------|-------------------|---------------|--------------|
|                | High Price (₹)                                 | Low Price (₹) | Volume (No.) | High Price (₹)    | Low Price (₹) | Volume (No.) |
| April 2020     | 1,494.95                                       | 1,045.20      | 47,37,60,747 | 1,495.00          | 1,044.75      | 2,05,39,292  |
| May 2020       | 1,615.00                                       | 1,393.00      | 46,20,09,690 | 1,614.85          | 1,393.65      | 1,83,17,840  |
| June 2020      | 1,804.20                                       | 1,475.95      | 39,76,86,864 | 1,804.10          | 1,475.65      | 2,20,69,670  |
| July 2020      | 2,198.80                                       | 1,708.05      | 61,65,46,940 | 2,198.70          | 1,708.75      | 2,93,62,534  |
| August 2020    | 2,196.00                                       | 2,000.25      | 38,32,65,064 | 2,195.00          | 2,001.25      | 1,72,55,541  |
| September 2020 | 2,369.35                                       | 2,044.25      | 37,87,69,234 | 2,368.80          | 2,045.35      | 1,69,41,796  |
| October 2020   | 2,309.00                                       | 1,991.00      | 25,98,30,368 | 2,309.40          | 1,990.75      | 1,09,37,428  |
| November 2020  | 2,095.00                                       | 1,835.10      | 43,22,25,361 | 2,095.35          | 1,835.00      | 1,78,50,068  |
| December 2020  | 2,038.00                                       | 1,855.25      | 23,27,69,277 | 2,037.80          | 1,856.05      | 1,09,17,366  |
| January 2021   | 2,120.00                                       | 1,830.00      | 30,00,50,658 | 2,119.80          | 1,830.00      | 1,76,34,405  |
| February 2021  | 2,152.00                                       | 1,848.00      | 24,11,26,674 | 2,152.25          | 1,845.20      | 1,71,60,448  |
| March 2021     | 2,231.90                                       | 1,973.70      | 19,41,33,230 | 2,231.00          | 1,973.05      | 1,01,90,776  |

[Source: This information is compiled from the data available on the websites of BSE and NSE]

**Commercial Papers**

**BSE Limited**  
Pheroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

**Payment of Listing Fees**  
Annual listing fee for the financial year 2021-22 has been paid by the Company to BSE Limited and National Stock Exchange of India Limited.

**Payment of Depository Fees**  
Annual Custody / Issuer fee is being paid by the Company within the due date based on invoices received from the Depositories.

**Fees Paid to the Statutory Auditors**  
Total fees for all services paid by the Company and its subsidiaries, on a consolidated basis, to statutory auditors of the Company and other firms in the network entity of which the statutory auditors are a part, during the year ended March 31, 2021, is ₹59.73 crore.

**Credit Rating**  
The Company's financial discipline and prudence is reflected in the strong credit ratings ascribed by rating agencies. There has been no revision in credit ratings during the financial year 2020-21. The details of the Credit Rating are mentioned in Management Discussion and Analysis Report.

**Debenture Trustee**  
Axis Trustee Services Limited  
The Ruby, 2<sup>nd</sup> Floor, SW,  
29, Senapati Bapat Marg,  
Dadar (West), Mumbai - 400 028  
Tel: +91-22-62300451  
Fax: +91-22-62300700  
E-mail: debenturetrustee@axistrustee.in;  
complaints@axistrustee.in  
Website Address: www.axistrustee.in

**Utilisation of funds raised through issue of Non-Convertible Debentures and Rights Issue of equity shares**

During the financial year 2020-21, the Company issued on private placement basis and allotted, Unsecured Redeemable Non-Convertible Debentures (NCDs) of face value of ₹10,00,000/- (Rupees Ten lakh) each, aggregating ₹24,955 crore in seven tranches as per the terms of issue of the respective tranches. Further, the third tranche of ₹500 crore was received from the holders of partly paid NCDs (Series IA). The funds raised through NCDs have been utilised for repayment of existing borrowings and other purposes in the ordinary course of business.

The funds raised by the Company through Rights Issue, have been utilised towards repayment of certain borrowings of the Company, as stated in the Letter of Offer.

**(b) Partly paid-up equity shares**

| Month          | National Stock Exchange of India Limited (NSE) |               |              | BSE Limited (BSE) |               |              |
|----------------|--|---------------|--------------|-------------------|---------------|--------------|
|                | High Price (₹)                                 | Low Price (₹) | Volume (No.) | High Price (₹)    | Low Price (₹) | Volume (No.) |
| April 2020*    | -  | -             | -            | -                 | -             | -            |
| May 2020*      | -  | -             | -            | -                 | -             | -            |
| June 2020*     | 895.50   | 664.40        | 4,44,62,666  | 894.15            | 665.00        | 31,48,515    |
| July 2020      | 1,358.70                                       | 804.90        | 8,31,28,462  | 1,357.95          | 804.10        | 73,85,077    |
| August 2020    | 1,294.90                                       | 1,100.00      | 4,38,97,093  | 1,299.95          | 1,110.00      | 23,97,510    |
| September 2020 | 1,470.00                                       | 1,171.20      | 3,38,37,836  | 1,469.95          | 1,171.75      | 29,00,214    |
| October 2020   | 1,416.40                                       | 1,122.40      | 2,26,97,748  | 1,417.00          | 1,122.00      | 18,61,314    |
| November 2020  | 1,206.70                                       | 961.95        | 3,62,87,730  | 1,206.50          | 962.60        | 36,08,593    |
| December 2020  | 1,139.90                                       | 1,000.00      | 2,33,85,275  | 1,140.00          | 1,000.00      | 18,05,469    |
| January 2021   | 1,224.40                                       | 956.65        | 2,90,48,740  | 1,224.50          | 956.60        | 23,37,273    |
| February 2021  | 1,272.00                                       | 965.00        | 2,90,55,000  | 1,272.00          | 965.10        | 18,51,959    |
| March 2021     | 1,333.30                                       | 1,075.25      | 3,22,80,601  | 1,332.50          | 1,075.50      | 9,86,476     |

[Source: This information is compiled from the data available on the websites of BSE and NSE]

\* The partly paid-up shares were listed on June 15, 2020

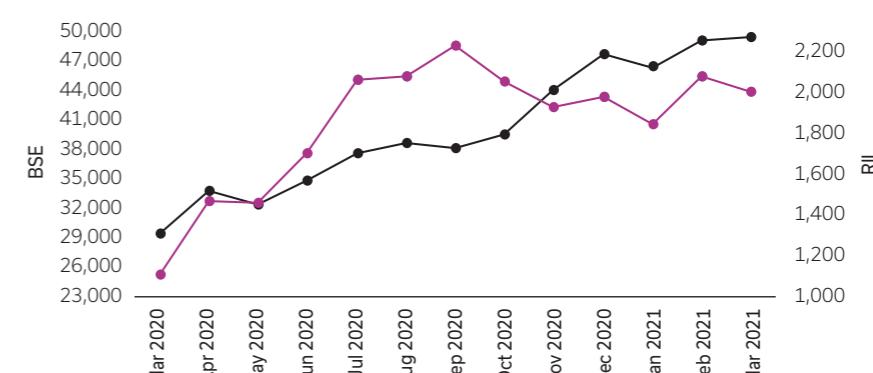
**Share Price Performance in comparison to broad-based indices – BSE Sensex and NSE Nifty as on March 31, 2021**

|            | RIL Share Performance on BSE | Sensex Performance | RIL Share Performance on NSE | NIFTY Performance |
|------------|------------------------------|--------------------|------------------------------|-------------------|
| FY 2020-21 | 80.07%                       | 68.01%             | 79.85%                       | 70.87%            |
| 2 Years    | 46.96%                       | 28.02%             | 46.94%                       | 26.38%            |
| 3 Years    | 126.91%                      | 50.17%             | 126.93%                      | 45.26%            |
| 5 Years    | 283.30%                      | 95.37%             | 283.30%                      | 89.84%            |
| 10 Years   | 282.36%                      | 154.61%            | 281.87%                      | 151.82%           |

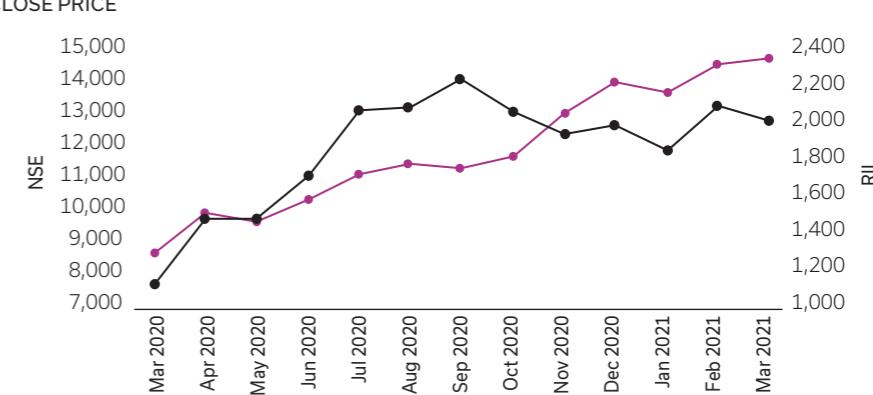
RIL's share price on BSE and NSE has been adjusted for FY 2017-18 and the earlier years, on account of issue of bonus shares in FY 2017-18.

**BSE SENSEX VS RIL SHARE PRICE**

● BSE SENSEX ● RIL CLOSE PRICE

**NSE NIFTY VS RIL SHARE PRICE**

● NSE NIFTY ● RIL CLOSE PRICE



**Registrars and Transfer Agents**  
 KFin Technologies Private Limited  
 (Formerly known as Karvy Fintech Private Limited)  
 Selenium Tower B, Plot 31-32,  
 Gachibowli, Financial District,  
 Nanakramguda, Hyderabad - 500 032  
 Tel: +91 40 6716 1700  
 Toll Free No.: 1800 425 8998 (From 9:00 a.m. to 6:00 p.m.)  
 Fax: +91 40 67161680  
 E-mail: rilinvestor@kfintech.com  
 Website: www.kfintech.com

**Share Transfer System**  
 As mandated by SEBI, securities of the Company can be transferred / traded only in dematerialised form. Shareholders holding shares in physical form are advised to avail the facility of dematerialisation. In this regard, a communication encouraging dematerialisation of shares and explaining procedure thereof, was also sent during the year to the concerned shareholders of the Company.

During the year, the Company obtained, on half-yearly basis, a certificate from a Company Secretary in Practice, certifying that all certificates for transfer, transmission, sub-division, consolidation, renewal, exchange and deletion of names, were issued as required under Regulation 40(9) of the Listing Regulations read with SEBI Circular no. SEBI/HO/MIRSD/RTAMB/CIR/P/2020/59, dated April 13, 2020. These certificates were duly filed with the Stock Exchanges.

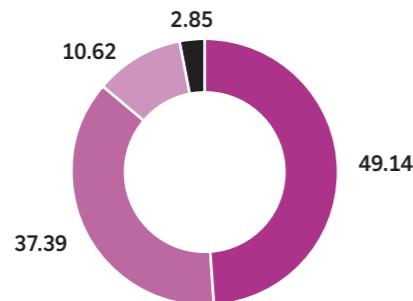
### Shareholding Pattern as on March 31, 2021

| Sr. No.  | Category of shareholder | Number of shareholders | Total number of shares (Fully paid-up) | Total number of shares (Partly paid-up) | Total number of shares (Fully paid-up & Partly paid-up) | % of total number of shares (A+B+C) |
|--|-------------------------|------------------------|--|---|---|-------------------------------------|
| <b>(A) Shareholding of Promoter and Promoter Group</b>                             |                         |                        |  |   |   |                                     |
| (1) Indian   |                         | 52*                    | 309,80,84,968                          | 22,50,30,013                            | 332,31,14,981   | 49.14                               |
| (2) Foreign  |                         | 0                      | 0                                      | 0                                       | 0   | 0.00                                |
| <b>Total Shareholding of Promoter and Promoter Group</b>                           |                         | <b>52</b>              | <b>309,80,84,968</b>                   | <b>22,50,30,013</b>                     | <b>332,31,14,981</b>                                    | <b>49.14</b>                        |
| <b>(B) Public Shareholding</b>   |                         |                        |  |   |   |                                     |
| (1) Institutions   |                         | 2,204                  | 237,49,33,270                          | 15,30,89,811                            | 252,80,23,081   | 37.39                               |
| (2) Non-institutions   |                         | 30,29,019              | 67,38,89,550                           | 4,45,07,070                             | 71,83,96,620  | 10.62                               |
| <b>Total Public Shareholding</b>   |                         | <b>30,31,223</b>       | <b>304,88,22,820</b>                   | <b>19,75,96,881</b>                     | <b>3,24,64,19,701</b>                                   | <b>48.01</b>                        |
| <b>(C) Non-Promoter Non-Public</b>   |                         |                        |  |   |   |                                     |
| (1) Shares held by Custodian(s) against which Depository Receipts have been issued |                         | 1                      | 19,25,34,132                           | 0                                       | 19,25,34,132  | 2.85                                |
| <b>Total shares held by Non-Promoter Non-Public</b>                                |                         | <b>1</b>               | <b>19,25,34,132</b>                    | <b>0</b>                                | <b>0</b>  | <b>2.85</b>                         |
| <b>Total (A) + (B) + (C)</b>   |                         | <b>30,31,276</b>       | <b>633,94,41,920</b>                   | <b>42,26,26,894</b>                     | <b>6,76,20,68,814</b>                                   | <b>100.00</b>                       |

\* As per disclosure under Regulation 30(2) of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, furnished by the promoters.

### CATEGORY-WISE SHAREHOLDING (%)

● PROMOTERS ● INSTITUTIONS ● NON-INSTITUTIONS ● GDR HOLDERS



### Distribution of shareholding by size as on March 31, 2021

| Category (Shares) | Fully paid-up    |                       | Partly paid-up  |                     | Total            |                       | % of total Shares |
|-------------------|------------------|-----------------------|-----------------|---------------------|------------------|-----------------------|-------------------|
|                   | Holders          | Shares                | Holders         | Shares              | Holders (Unique) | Shares                |                   |
| Upto 500          | 27,58,294        | 19,92,75,909          | 4,96,665        | 1,73,92,696         | 28,10,595        | 20,33,26,643          | 3.01              |
| 501 - 1000        | 1,10,145         | 7,83,96,413           | 5,352           | 38,08,597           | 1,14,903         | 8,12,05,167           | 1.20              |
| 1001 - 5000       | 85,463           | 16,83,39,298          | 3,687           | 73,56,595           | 91,578           | 17,97,17,244          | 2.66              |
| 5001 - 10000      | 7,283            | 5,02,24,987           | 419             | 29,62,311           | 7,978            | 5,45,90,972           | 0.81              |
| 10001 - 20000     | 2,747            | 3,79,74,556           | 211             | 29,95,054           | 3,079            | 4,21,82,187           | 0.62              |
| Above 20000       | 2,836            | 5,80,52,30,757        | 445             | 38,81,11,641        | 3,143            | 6,20,10,46,601        | 91.70             |
| <b>TOTAL</b>      | <b>29,66,768</b> | <b>6,33,94,41,920</b> | <b>5,06,779</b> | <b>42,26,26,894</b> | <b>30,31,276</b> | <b>6,76,20,68,814</b> | <b>100.00</b>     |

### Dematerialisation of Shares

| Mode of Holding | Fully paid-up (%) | Partly paid-up (%) |
|-----------------|-------------------|--------------------|
| NSDL            | 95.99             | 96.68              |
| CDSL            | 2.99              | 3.32               |
| Physical        | 1.02              | 0.00               |
| <b>Total</b>    | <b>100.00</b>     | <b>100.00</b>      |

### Build-Up of Equity Share Capital

The statement showing build-up of equity share capital is available on the website of the Company.

### Corporate Benefits to Investors

#### (A) Dividend declared for the last 10 Years

| Financial Year | Date of Dividend Declaration        | Dividend per Equity Share of ₹10/- each (₹)                            |
|----------------|-------------------------------------|--|
| 2010-11        | June 3, 2011                        | 8.00   |
| 2011-12        | June 7, 2012                        | 8.50   |
| 2012-13        | June 6, 2013                        | 9.00   |
| 2013-14        | June 18, 2014                       | 9.50   |
| 2014-15        | June 12, 2015                       | 10.00  |
| 2015-16        | March 10, 2016                      | 10.50  |
| 2016-17        | July 21, 2017                       | 11.00  |
| 2017-18        | July 5, 2018 (post bonus issue 1:1) | 6.00   |
| 2018-19        | August 12, 2019                     | 6.50   |
| 2019-20        | July 15, 2020                       | 6.50 (Pro-rata dividend of ₹1.625 on each partly paid-up equity share) |

#### (B) Bonus issues of fully paid-up Equity Shares

| Financial Year | Ratio |
|----------------|-------|
| 1980-81        | 3:5   |
| 1983-84        | 6:10  |
| 1997-98        | 1:1   |
| 2009-10        | 1:1   |
| 2017-18        | 1:1   |

### Liquidity

The Company's Equity Shares are among the most liquid and actively traded shares on the Indian Stock Exchanges. RIL shares consistently rank among the top few frequently traded shares, both in terms of the number of shares traded as well as value.

Relevant data for the average daily turnover for the financial year 2020-21 is given below:

| Particulars        | Fully paid-up |             |             | Partly paid-up |           |           |
|--------------------|---------------|-------------|-------------|----------------|-----------|-----------|
|                    | BSE           | NSE         | Total       | BSE            | NSE       | Total     |
| Shares (Nos.)      | 8,40,069      | 1,75,58,932 | 1,83,99,001 | 1,40,012       | 18,71,689 | 20,11,701 |
| Value (₹ in crore) | 158.03        | 3,284.70    | 3,442.73    | 15.52          | 207.78    | 223.30    |

[Source: This information is compiled from the data available on the websites of BSE and NSE]

### Outstanding Global Depository Receipts (GDRs) / Warrants and Convertible Bonds, Conversion Date and likely impact on Equity

**GDRs:** Outstanding GDRs as on March 31, 2021 represent 19,25,34,132 equity shares constituting 2.85% of Company's paid-up Equity Share Capital. Each GDR represents two underlying equity shares in the Company. GDR is not a specific time-bound instrument and can be surrendered at any time and converted into the underlying equity shares in the Company. The shares so released in favour of the

investors upon surrender of GDRs can either be held by investors concerned in their name or sold off in the Indian secondary markets for cash. To the extent of shares so sold in the Indian markets, GDRs can be reissued under the available head-room.

There are no outstanding warrants or convertible bonds having any impact on equity.

### RIL GDR Programme

The Global Depository Receipts of the Company are listed on Luxembourg Stock Exchange and are traded on the International Order Book (London Stock Exchange) and amongst qualified institutional investors on the over-the-counter market in the United States of America.

RIL GDRs are exempted securities under US Securities Law. RIL GDR programme has been established under Rule 144A and Regulation S of the US Securities Act, 1933. Reporting is done under the exempted route of Rule 12g3-2(b) under the US Securities Exchange Act, 1934.

The Bank of New York Mellon is an Overseas Depository and ICICI Bank Limited is the Domestic Custodian of all the equity shares underlying the GDRs issued by the Company.

### Employee Stock Options

Particulars with regard to Employees' Stock Options are available on the website of the Company.

### Commodity Price Risks / Foreign Exchange Risk and Hedging Activities

The Company is subject to commodity price risks due to fluctuation in prices of crude oil, gas, refinery and petrochemical products. Also, Company's payables and receivables are partly in foreign currencies and due to fluctuations in foreign exchange rates, it is subject to Currency risks. The Company has in place a robust risk management framework for identification and monitoring and mitigation of commodity price and foreign exchange risks. The risks are tracked and monitored on a regular basis and mitigation strategies are adopted in line with the risk management framework. For further details on the above risks, please refer the Enterprise Risk Management

section of the Management Discussion and Analysis Report.

### Risk Management Policy with respect to Commodities including through Hedging

#### • Commodities Exposure

The Company is exposed to price volatility on various Petroleum, Petrochemical and other Energy related commodities, as part of its business operations. Due to the dynamic markets, prices of such Commodities fluctuate and can result in Margin Risk. This policy prescribes the guidelines for hedging Commodities Price risks.

#### • Hedging Policy

Exposures are identified and measured across the Company so that appropriate hedging can be done on a net basis. For

#### Exposure of the Company to commodity risks, which are material is as under:

| Commodity Name       | Exposure towards the particular commodity (₹ in crore) | Exposure in quantity terms towards the particular commodity (in 1000 Metric Ton) | % of such exposure hedged through commodity derivatives |                      |           |      |      |
|----------------------|--|--|---|----------------------|-----------|------|------|
|                      |  |  | Domestic market   | International market | Total     |      |      |
|                      |  | OTC  | Exchange  | OTC                  | Exchange* |      |      |
| Crude                | 1,47,263   | 65,421   | -   | -                    | 19.4      | 45.2 | 64.6 |
| Middle Distillates   | 76,650   | 27,523   | -   | -                    | 39.2      | 29.2 | 68.4 |
| Light Distillates    | 43,061   | 13,687   | -   | -                    | 1.8       | 41.9 | 43.7 |
| Polymer              | 51,398   | 6,149  | -   | -                    | -         | -    | -    |
| Petchem Intermediate | 32,484   | 7,157  | -   | -                    | 0.0       | 0.1  | 0.1  |
| Polyester            | 17,620   | 2,384  | -   | -                    | -         | -    | -    |
| <b>Total</b>         | <b>3,68,476</b>  | <b>1,22,321</b>  |   |                      |           |      |      |

\* Includes OTC transactions cleared through International Exchanges.

### Plant Locations in India

#### Oil to Chemicals

##### DTA Jamnagar Refinery

Village Meghpar / Padana, Taluka Lalpur, Jamnagar – 361 280, Gujarat, India

##### SEZ Jamnagar Refinery

Unit of Reliance Jamnagar SEZ Village Meghpar / Padana, Taluka Lalpur, Jamnagar – 361 280, Gujarat, India

##### Hazira Manufacturing Division

Village Mora, P. O. Bhatha, Surat-Hazira Road, Surat – 394 510, Gujarat, India

Commodities hedging, there exist Over The Counter (OTC) and Exchange markets that offer financial instruments (derivatives), that enable managing the Price risk.

Strategic decisions regarding the timing and the usage of derivatives instruments such as Swaps / Futures / Options, are taken based on various factors including market conditions, physical inventories, macro-economic situation. These decisions and execution are done in line with the Board approved Commodities Risk Management framework. The Risk Management Committee has oversight on all hedging actions taken.

More details on Risk Management are covered under the Enterprise Risk Management section of the Management Discussion and Analysis Report.

**Silvassa Manufacturing Division**  
342, Kharadpada, P. O. Naroli – 396 235, Union Territory of Dadra and Nagar Haveli, India

**Barabanki Manufacturing Division**

Dewa Road, P. O. Somaiya Nagar, Barabanki – 225 123, Uttar Pradesh, India

**Hoshiarpur Manufacturing Division**

Dharamshala Road, V. P. O. Chohal, District Hoshiarpur – 146 024, Punjab, India

**Oil & Gas**

**KG D6**

Village Gadiyoga, Tallarevu Mandal, East Godavari District – 533 463, Andhra Pradesh, India Coal Bed Methane

**Coal Based Methane**

Village & P. O.: Lalpur, Tehsil: Burhar, District Shahdol, Madhya Pradesh – 484 110, India

**Composites**

**Vadodara Composites Division**

Vadodara - Halol Expressway, Village - Asoj, Taluka - Waghodia, Vadodara – 391 510, Gujarat, India

**Textiles**

**Naroda Manufacturing Division**

103 / 106, Naroda Industrial Estate, Naroda, Ahmedabad – 382 330, Gujarat, India

### Address for Correspondence

#### For shares held in physical form

KFin Technologies Private Limited  
(Formerly known as Karvy Fintech Private Limited)

Selenium Tower B, Plot 31-32, Gachibowli Financial District, Nanakramguda, Hyderabad - 500 032

Tel: +91 40 6716 1700

Toll Free No.: 1800 425 8998 (From 9:00 a.m. to 6:00 p.m.)

Fax: +91 40 67161680

E-mail: rilinvestor@kfintech.com

Website: www.kfintech.com

#### For shares held in demat form

Investors' concerned Depository Participant(s) and / or KFin Technologies Private Limited.

##### Dahej Manufacturing Division

P. O. Dahej – 392 130, Taluka: Vagra, District Bharuch, Gujarat, India

##### Vadodara Manufacturing Division

P. O. Petrochemicals, Vadodara – 391 346, Gujarat, India

##### Patalganga Manufacturing Division

B-1 to B-5 & A3, MIDC Industrial Area, Patalganga – 410 220, District Raigad, Maharashtra, India

##### Nagothane Manufacturing Division

P. O. Petrochemicals Township, Nagothane – 402 125, Roha Taluka, District Raigad, Maharashtra, India

### Any query on the Annual Report

Smt. Savithri Parekh  
Joint Company Secretary and Compliance Officer  
Reliance Industries Limited  
3rd Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai - 400 021  
E-mail: investor.relations@ril.com;  
rilagm@ril.com

### Transfer of Unpaid / Unclaimed Amounts and Shares to Investor Education and Protection Fund

During the year, the Company has credited ₹28.87 crore to the Investor Education and Protection Fund (IEPF) pursuant to the provisions of the Companies Act, 2013. The cumulative amount transferred by the Company to IEPF up to March 31, 2021 is ₹271 crore.

In accordance with the provisions of the Companies Act, 2013 and relaxation granted by the IEPF Authority, the

Company has transferred 10,12,789 equity shares of ₹10/- each, to the credit of the IEPF Authority, on December 21, 2020, in respect of which dividend had not been paid or claimed by the members for seven consecutive years or more as on the cut-off date, i.e. July 12, 2020. The Company has initiated necessary action for transfer of shares in respect of which dividend has not been paid or claimed by the members consecutively since FY 2013-14.

The Company has uploaded on its website, the details of unpaid and unclaimed amounts lying with the Company as on March 31, 2021.

Details of shares transferred to the IEPF Authority during financial year 2020-21 are also available on the website of the Company.

The Company has also uploaded these details on the website of the IEPF Authority ([www.iepf.gov.in](http://www.iepf.gov.in)).

The voting rights on the shares transferred to the IEPF Authority shall remain frozen till the rightful owner claims the shares.

Due dates for transfer to IEPF, of unclaimed / unpaid dividends for the financial year 2013-14 and thereafter:

| FY ended       | Declaration Date | Due Date           |
|----------------|------------------|--------------------|
| March 31, 2014 | June 18, 2014    | July 24, 2021      |
| March 31, 2015 | June 12, 2015    | July 18, 2022      |
| March 31, 2016 | March 10, 2016   | April 15, 2023     |
| March 31, 2017 | July 21, 2017    | August 26, 2024    |
| March 31, 2018 | July 5, 2018     | August 4, 2025     |
| March 31, 2019 | August 12, 2019  | September 11, 2026 |
| March 31, 2020 | July 15, 2020    | August 14, 2027    |

### Equity Shares in the Unclaimed Suspense Account

In terms of Regulation 39 of the Listing Regulations, details of the equity shares lying in the Unclaimed Suspense Account are as follows:

| Particulars   | Issued in demat form |                      | Issued in physical form                    |                      |
|---|----------------------|----------------------|--|----------------------|
|   | No. of shareholders  | No. of equity shares | No. of shareholders (phase-wise transfers) | No. of equity shares |
| Aggregate number of shareholders and the outstanding shares in the Unclaimed Suspense Account lying as on April 1, 2020   | 96                   | 2,616                | 78,889                                     | 74,32,768            |
| Less: Number of shareholders who approached the Company for transfer of shares (which number is the same as shares transferred from Unclaimed Suspense Account during the year) | 0                    | 0                    | 2,546                                      | 3,18,039             |
| Add: Number of shareholders and aggregate number of shares transferred to the Unclaimed Suspense Account during the year*   | 0                    | 0                    | 1  | 72                   |
| Less: Number of shares transferred to IEPF Authority during the year  | 0                    | 0                    | 1,636                                      | 71,255               |
| <b>Aggregate number of shareholders and the outstanding shares in the Unclaimed Suspense Account lying as on March 31, 2021</b>   | <b>96</b>            | <b>2,616</b>         | <b>74,708</b>                              | <b>70,43,546</b>     |

The voting rights on the shares in the Unclaimed Suspense Account shall remain frozen till the rightful owner claim the shares.

\* IEPF Authority has erroneously credited 72 shares to the Unclaimed Suspense Account instead of crediting claimant's demat account. The matter has been taken up with the IEPF Authority to rectify this transaction.

**Weblinks for the matters referred in this Report are as under:**

| Particulars  | Website link   |
|--|--|
| <b>Policies and Code</b>   |  |
| Code of Conduct  | <a href="https://www.ril.com/DownloadFiles/IRStatutory/Code-of-Conduct.pdf">https://www.ril.com/DownloadFiles/IRStatutory/Code-of-Conduct.pdf</a>  |
| Our Code   | <a href="http://www.ril.com/DownloadFiles/IRStatutory/ourcode.pdf">http://www.ril.com/DownloadFiles/IRStatutory/ourcode.pdf</a>  |
| Familiarisation Programme for Independent Directors  | <a href="https://www.ril.com/InvestorRelations/Downloads.aspx">https://www.ril.com/InvestorRelations/Downloads.aspx</a>  |
| Remuneration Policy for Directors, Key Managerial Personnel and other employees  | <a href="http://www.ril.com/DownloadFiles/IRStatutory/Remuneration-Policy-for-Directors.pdf">http://www.ril.com/DownloadFiles/IRStatutory/Remuneration-Policy-for-Directors.pdf</a>  |
| Policy for selection of Directors and determining Directors' independence  | <a href="http://www.ril.com/DownloadFiles/IRStatutory/Policy-for-Selection-of-Directors.pdf">http://www.ril.com/DownloadFiles/IRStatutory/Policy-for-Selection-of-Directors.pdf</a>  |
| Policy for determining Material Subsidiaries   | <a href="http://www.ril.com/DownloadFiles/IRStatutory/Material-Subsidiaries.pdf">http://www.ril.com/DownloadFiles/IRStatutory/Material-Subsidiaries.pdf</a>  |
| Policy on Materiality of Related Party Transactions and on dealing with Related Party Transactions   | <a href="http://www.ril.com/DownloadFiles/IRStatutory/Policy-on-Materiality-of-RPT.pdf">http://www.ril.com/DownloadFiles/IRStatutory/Policy-on-Materiality-of-RPT.pdf</a>  |
| Policy on Determination and Disclosure of Materiality of Events and Information and Web Archival Policy  | <a href="http://www.ril.com/DownloadFiles/IRStatutory/MaterialityPolicy.pdf">http://www.ril.com/DownloadFiles/IRStatutory/MaterialityPolicy.pdf</a>  |
| Vigil Mechanism and Whistle- Blower Policy   | <a href="http://www.ril.com/DownloadFiles/IRStatutory/Vigil-Mechanism-and-Whistle-Blower-Policy.pdf">http://www.ril.com/DownloadFiles/IRStatutory/Vigil-Mechanism-and-Whistle-Blower-Policy.pdf</a>  |
| <b>Reports</b>   |  |
| Quarterly, Half-yearly and Annual Financial Results (from 2002 to 2021)  | <a href="http://www.ril.com/InvestorRelations/FinancialReporting.aspx">http://www.ril.com/InvestorRelations/FinancialReporting.aspx</a>  |
| Presentation to institutional investors and analysts (from 1999 to 2021)   | <a href="http://www.ril.com/InvestorRelations/FinancialReporting.aspx">http://www.ril.com/InvestorRelations/FinancialReporting.aspx</a>  |
| Annual Report (from 1976 to 2021)  | <a href="http://www.ril.com/InvestorRelations/FinancialReporting.aspx">http://www.ril.com/InvestorRelations/FinancialReporting.aspx</a>  |
| Chairman's Communication (from 2002 to 2021)   | <a href="http://www.ril.com/InvestorRelations/Chairman-Communication.aspx">http://www.ril.com/InvestorRelations/Chairman-Communication.aspx</a>  |
| Sustainability Reports   | <a href="http://www.ril.com/Sustainability/CorporateSustainability.aspx">http://www.ril.com/Sustainability/CorporateSustainability.aspx</a>  |
| <b>Shareholder Information</b>   |  |
| Composition of Board of Directors and Profile of Directors   | <a href="http://www.ril.com/OurCompany/Leadership/BoardOfDirectors.aspx">http://www.ril.com/OurCompany/Leadership/BoardOfDirectors.aspx</a>  |
| Composition of various Committees of the Board and their terms of reference  | <a href="http://www.ril.com/OurCompany/Leadership/BoardCommittees.aspx">http://www.ril.com/OurCompany/Leadership/BoardCommittees.aspx</a>  |
| ESOS Disclosure under SEBI (Share Based Employee Benefits) Regulations, 2014 as on March 31, 2021  | <a href="https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2006-Disclosure-2020-21.pdf">https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2006-Disclosure-2020-21.pdf</a><br><a href="https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2017-Disclosure-2020-21.pdf">https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2017-Disclosure-2020-21.pdf</a> |
| Details of unpaid and unclaimed amounts lying with the Company as on date of last Annual General Meeting (i.e. July 15, 2020) and details of shares transferred to IEPF during financial year 2020-21. | <a href="http://www.ril.com/InvestorRelations/ShareholdersInformation.aspx">http://www.ril.com/InvestorRelations/ShareholdersInformation.aspx</a>  |
| Secretarial Audit Report of Material Unlisted Subsidiary   | <a href="https://www.ril.com/DownloadFiles/IRStatutory/Secretarial-Audit-Reports-of-material-subsidaries-2020-21.pdf">https://www.ril.com/DownloadFiles/IRStatutory/Secretarial-Audit-Reports-of-material-subsidaries-2020-21.pdf</a>  |
| Build-up of Equity Share Capital   | <a href="https://www.ril.com/DownloadFiles/IRStatutory/Build-up-of-Equity-Share-Capital.pdf">https://www.ril.com/DownloadFiles/IRStatutory/Build-up-of-Equity-Share-Capital.pdf</a>  |
| Shareholders' Referencer   | <a href="http://www.ril.com/DownloadFiles/IRForms/Shareholders-Referencer.pdf">http://www.ril.com/DownloadFiles/IRForms/Shareholders-Referencer.pdf</a>  |
| Investor Contacts  | <a href="https://www.ril.com/InvestorRelations/Investor-Contacts.aspx">https://www.ril.com/InvestorRelations/Investor-Contacts.aspx</a>  |

**Compliance of Corporate Governance requirements specified in Regulation 17 to 27 and Regulation 46(2)(b) to (i) of the Listing Regulations**

| Sr. No. | Particulars                           | Regulation | Compliance Status<br>Yes / No / N.A. | Key Compliance observed   |
|---------|---------------------------------------|------------|--------------------------------------|---|
| 1       | Board of Directors                    | 17         | Yes                                  | <ul style="list-style-type: none"> <li>Composition and Appointment of Directors</li> <li>Meetings and quorum</li> <li>Review of compliance reports</li> <li>Plans for orderly succession</li> <li>Code of Conduct</li> <li>Fees / compensation to Non-Executive Directors</li> <li>Minimum information to be placed before the Board</li> <li>Compliance Certificate by Chief Executive Officer and Chief Financial Officer</li> <li>Risk management plan, risk assessment and minimisation procedures</li> <li>Performance evaluation of Independent Directors</li> <li>Recommendation of Board for each item of special business</li> <li>Directorships in listed entities</li> </ul> |
| 2       | Maximum Number of Directorships       | 17A        | Yes                                  | <ul style="list-style-type: none"> <li>Composition</li> <li>Meetings and quorum</li> <li>Chairperson present at Annual General Meeting</li> <li>Role of the Committee</li> </ul>  |
| 3       | Audit Committee                       | 18         | Yes                                  | <ul style="list-style-type: none"> <li>Composition</li> <li>Meetings and quorum</li> <li>Chairperson present at Annual General Meeting</li> <li>Role of the Committee</li> </ul>  |
| 4       | Nomination and Remuneration Committee | 19         | Yes                                  | <ul style="list-style-type: none"> <li>Composition</li> <li>Meetings and quorum</li> <li>Chairperson present at Annual General Meeting</li> <li>Role of the Committee</li> </ul>  |
| 5       | Stakeholders Relationship Committee   | 20         | Yes                                  | <ul style="list-style-type: none"> <li>Composition</li> <li>Meetings</li> <li>Chairperson present at Annual General Meeting</li> <li>Role of the Committee</li> </ul>   |
| 6       | Risk Management Committee             | 21         | Yes                                  | <ul style="list-style-type: none"> <li>Composition</li> <li>Meetings</li> <li>Role of the Committee</li> </ul>  |
| 7       | Vigil Mechanism                       | 22         | Yes                                  | <ul style="list-style-type: none"> <li>Vigil Mechanism and Whistle-Blower Policy for Directors and employees</li> <li>Adequate safeguards against victimisation</li> <li>Direct access to the Chairperson of Audit Committee</li> </ul>   |
| 8       | Related party transactions            | 23         | Yes                                  | <ul style="list-style-type: none"> <li>Policy on Materiality of related party transactions and dealing with related party transactions</li> <li>Prior approval including omnibus approval of Audit Committee for related party transactions</li> <li>Periodical review of related party transactions</li> <li>Disclosure on related party transactions</li> </ul>   |
| 9       | Subsidiaries of the Company           | 24         | Yes                                  | <ul style="list-style-type: none"> <li>Appointment of Company's Independent Director on the Board of unlisted material subsidiaries</li> <li>Review of financial statements and investments of unlisted subsidiaries by the Audit Committee</li> <li>Minutes of the Board of Directors of the unlisted subsidiaries are placed at the meeting of the Board of Directors</li> <li>Significant transactions and arrangements of unlisted subsidiaries are placed at the meeting of the Board of Directors</li> </ul>  |
| 10      | Secretarial Audit                     | 24A        | Yes                                  | <ul style="list-style-type: none"> <li>Secretarial Audit of the Company</li> <li>Secretarial Audit of material unlisted subsidiaries incorporated in India</li> <li>Annual Secretarial Compliance Report</li> </ul>   |

| Sr. No. | Particulars  | Regulation      | Compliance Status<br>Yes / No / N.A. | Key Compliance observed   |
|---------|--|-----------------|--------------------------------------|---|
| 11      | Obligations with respect to Independent Directors  | 25              | Yes                                  | <ul style="list-style-type: none"> <li>Tenure of Independent Directors</li> <li>Meetings of Independent Directors</li> <li>Cessation and appointment of Independent Directors</li> <li>Familiarisation of Independent Directors</li> <li>Declaration from Independent Director that he / she meets the criteria of independence are placed at the meeting of Board of Directors</li> <li>Directors and Officers insurance for all the Independent Directors</li> </ul>  |
| 12      | Obligations with respect to employees including Senior Management, Key Managerial Persons, Directors and Promoters | 26              | Yes                                  | <ul style="list-style-type: none"> <li>Memberships / Chairmanships in Committees</li> <li>Affirmation on compliance with Code of Conduct by Directors and Senior Management</li> <li>Disclosure of shareholding by Non-Executive Directors</li> <li>Disclosures by Senior Management about potential conflicts of interest</li> <li>No agreement with regard to compensation or profit sharing in connection with dealings in securities of the Company by Key Managerial Personnel, Director and Promoter</li> </ul>   |
| 13      | Other Corporate Governance requirements  | 27              | Yes                                  | <ul style="list-style-type: none"> <li>Compliance with discretionary requirements</li> <li>Filing of quarterly, half-yearly and yearly compliance report on Corporate Governance</li> </ul>   |
| 14      | Website  | 46(2)(b) to (i) | Yes                                  | <ul style="list-style-type: none"> <li>Terms and conditions of appointment of Independent Directors</li> <li>Composition of various Committees of the Board of Directors</li> <li>Code of Conduct of Board of Directors and Senior Management Personnel</li> <li>Details of establishment of Vigil Mechanism / Whistle-blower policy</li> <li>Criteria of making payments to Non-Executive Directors</li> <li>Policy on dealing with related party transactions</li> <li>Policy for determining material subsidiaries</li> <li>Details of familiarisation programmes imparted to Independent Directors</li> </ul> |

### No Disqualification Certificate from Company Secretary in Practice

Certificate from Dr. K. R. Chandratre, Practising Company Secretary, confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the SEBI, Ministry of Corporate Affairs or any such other Statutory Authority, as stipulated under Regulation 34(3) of the Listing Regulations, is attached to this Report.

### CEO and CFO Certification

The Chairman and Managing Director (CMD) and the Chief Financial Officer (CFO) of the Company give annual

certification on financial reporting and internal controls to the Board in terms of Regulation 17(8) of the Listing Regulations, copy of which is attached to this Report. The CMD and the CFO also give quarterly certification on financial results while placing the financial results before the Board in terms of Regulation 33(2) of the Listing Regulations.

### Compliance Certificate of the Auditors

Certificate from the Company's Auditors, S R B C & CO LLP and D T S & Associates LLP, Chartered Accountants, confirming compliance with conditions of Corporate Governance, as stipulated under Regulation 34 of the Listing Regulations, is attached to this Report.

### Certificate on Compliance with Code of Conduct

I hereby confirm that the Company has obtained from all the members of the Board and Senior Management Personnel, the affirmation that they have complied with the 'Code of Conduct' and 'Our Code' in respect of the financial year 2020-21.

**Mukesh D. Ambani**  
Chairman and Managing Director

April 30, 2021

### No Disqualification Certificate from Company Secretary in Practice

(Pursuant to Regulation 34(3) read with Schedule V Para-C Clause 10(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To:  
The Members  
Reliance Industries Limited  
3<sup>rd</sup> Floor, Maker Chambers IV, 222  
Nariman Point, Mumbai - 400 021.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Reliance Industries Limited having CIN L17110MH1973PLC019786 and having registered office at 3<sup>rd</sup> Floor, Maker Chambers IV, 222, Nariman Point, Mumbai 400021 Maharashtra, India (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ending on 31 March 2021, have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

| Sr. No. | Name of Director             | DIN      | Date of appointment in the Company |
|---------|------------------------------|----------|------------------------------------|
| 1.      | Mukesh Dhirubhai Ambani      | 00001695 | 01.04.1977                         |
| 2.      | Yogendra Premkrishna Trivedi | 00001879 | 16.04.1992                         |
| 3.      | Dipak Chand Jain             | 00228513 | 04.08.2005                         |
| 4.      | Raghunath Anant Mashelkar    | 00074119 | 09.06.2007                         |
| 5.      | Adil Zainulbhai              | 06646490 | 20.12.2013                         |
| 6.      | Raminder Singh Gujral        | 07175393 | 12.06.2015                         |
| 7.      | Shumeet Banerji              | 02787784 | 21.07.2017                         |
| 8.      | Arundhati Bhattacharya       | 02011213 | 17.10.2018                         |
| 9.      | Veerayya Chowdary Kosaraju   | 08485334 | 18.10.2019                         |
| 10.     | Nita Mukesh Ambani           | 03115198 | 18.06.2014                         |
| 11.     | Nikhil Rasiklal Mewani       | 00001620 | 26.06.1986                         |
| 12.     | Hital Rasiklal Mewani        | 00001623 | 04.08.1995                         |
| 13.     | Madhusudana Sivaprasad Panda | 00012144 | 21.08.2009                         |
| 14.     | Pawan Kumar Kapil            | 02460200 | 16.05.2010                         |

Ensuring the eligibility of the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these, based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**Dr. K. R. Chandratre**  
**FCS No. 1370, C. P. No.: 5144**  
**Place: Pune**  
**Date: 30 April 2021**  
**UDIN: F001370C000220325**  
**Peer Review Certificate No.: 463/2016**

**CEO / CFO Certificate**

Under Regulation 17(8) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To,  
The Board of Directors  
Reliance Industries Limited

1. We have reviewed financial statements and the cash flow statement of Reliance Industries Limited ("the Company") for the year ended March 31, 2021 and to the best of our knowledge and belief:
  - i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
2. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of Company's internal control systems pertaining to financial reporting. We have not come across any reportable deficiencies in the design or operation of such internal controls.
4. We have indicated to the Auditors and the Audit Committee that:
  - i. there are no significant changes in internal controls over financial reporting during the year;
  - ii. there are no significant changes in accounting policies during the year; and
  - iii. there are no instances of significant fraud of which we have become aware.

**Mukesh D. Ambani**  
Chairman and Managing Director

April 29, 2021

**Alok Agarwal**  
Chief Financial Officer

**Srikanth Venkatachari**  
Joint Chief Financial Officer

**Independent Auditor's Certificate on Compliance with the Conditions of Corporate Governance as per Provisions of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure requirements) Regulations, 2015, (as amended)**

To the Members  
Reliance Industries Limited  
3<sup>rd</sup> Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai - 400021, India

1. The Corporate Governance Report prepared by Reliance Industries Limited ("the Company"), contains details as stipulated in regulations 17 to 27, clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations") ('applicable criteria') with respect to Corporate Governance for the year ended March 31, 2021. This report is required by the Company for annual submission to the Stock exchange and to be sent to the Shareholders of the Company.
5. We conducted our examination of the Corporate Governance Report in accordance with the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) and the Guidance Note on Certification of Corporate Governance, both issued by the Institute of Chartered Accountants of India ("ICAI"). The Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) requires that we comply with the ethical requirements of the Code of Ethics issued by ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
7. The procedures selected depend on the auditor's judgement, including the assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. The procedures includes but not limited to verification of secretarial records and financial information of the Company and obtained necessary representations and declarations from directors including independent directors of the Company.

**Management's Responsibility**

2. The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.
3. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

**Auditor's Responsibility**

4. Our responsibility is to provide a reasonable assurance in the form of an opinion whether the Company has complied with the condition of Corporate Governance, as stipulated in the Listing Regulations.

purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

**Opinion**

9. Based on the procedures performed by us as referred in paragraph 7 and 8 above and according to the information and explanations given to us, we are of the opinion that the Company has complied with the conditions of Corporate Governance as stipulated in the Listing Regulations, as applicable for the year ended March 31, 2021, referred to in paragraph 1 above.

**Other Matters and Restriction on use**

10. This report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

11. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

For **D T S & Associates LLP**  
Chartered Accountants  
ICAI Firm Reg. number: 142412W/W100595

per **T P Ostwal**  
Partner  
Membership No.: 030848  
UDIN: 21030848AAAAS1137  
Place: Mumbai  
Date: April 30, 2021

For **S R B C & CO LLP**  
Chartered Accountants  
ICAI Firm Reg. number: 324982E/E300003

per **Vikas Kumar Pansari**  
Partner  
Membership No.: 093649  
UDIN: 21093649AAAABF8338  
Place: Mumbai  
Date: April 30, 2021

## Dear Members,

The Board of Directors present the Company's Forty-fourth Annual Report (Post- IPO) and the Company's audited financial statements for the financial year ended March 31, 2021.

## Financial Results

The Company's financial performance (standalone and consolidated) for the year ended March 31, 2021 is summarised below:

|  | Standalone    |               |                |               | Consolidated    |               |                |               |
|--|---------------|---------------|----------------|---------------|-----------------|---------------|----------------|---------------|
|  | 2020-21       |               | 2019-20        |               | 2020-21         |               | 2019-20        |               |
|  | ₹ crore       | US\$ million* | ₹ crore        | US\$ million* | ₹ crore         | US\$ million* | ₹ crore        | US\$ million* |
| <b>Profit Before Tax (Before Exceptional Item)</b>         |               |               |                |               |                 |               |                |               |
| Current Tax  | 22,908        | 3,133         | 44,561         | 5,889         | 49,819          | 6,814         | 58,050         | 7,672         |
| Deferred Tax   | -             | -             | (7,200)        | (952)         | (2,205)         | (302)         | (8,630)        | (1,141)       |
| <b>Profit For The Year (Before Exceptional Item)</b>       | <b>4,732</b>  | <b>647</b>    | <b>(2,213)</b> | <b>(292)</b>  | <b>483</b>      | <b>66</b>     | <b>(5,096)</b> | <b>(673)</b>  |
| <b>Exceptional Item (net of tax) ^</b>                     | <b>27,640</b> | <b>3,780</b>  | <b>35,148</b>  | <b>4,645</b>  | <b>48,097</b>   | <b>6,578</b>  | <b>44,324</b>  | <b>5,858</b>  |
| <b>Profit For The Year</b>                                 | <b>4,304</b>  | <b>589</b>    | <b>(4,245)</b> | <b>(561)</b>  | <b>5,642</b>    | <b>772</b>    | <b>(4,444)</b> | <b>(587)</b>  |
| <b>Net Profit attributable to Non-Controlling Interest</b> | <b>31,944</b> | <b>4,369</b>  | <b>30,903</b>  | <b>4,084</b>  | <b>53,739</b>   | <b>7,350</b>  | <b>39,880</b>  | <b>5,271</b>  |
| <b>Net Profit Attributable to Owners of the Company</b>    | <b>31,944</b> | <b>4,369</b>  | <b>30,903</b>  | <b>4,084</b>  | <b>49,128</b>   | <b>6,719</b>  | <b>39,354</b>  | <b>5,201</b>  |
| Balance in Retained Earnings                               | 14,146        | 3,141         | 26,808         | 4,815         | 32,972          | 4,766         | 12,330         | 2,038         |
| Pursuant to Scheme of Arrangement #                        | 32,416        | 4,434         | (33,481)       | (4,425)       | (728)           | (99)          | (8,496)        | (1,123)       |
| Fresh issue of equity by subsidiaries #                    | -             | -             | -              | -             | 1,18,170        | 16,163        | -              | -             |
| <b>Sub-Total Appropriations</b>                            | <b>78,506</b> | <b>11,944</b> | <b>24,230</b>  | <b>4,474</b>  | <b>1,99,542</b> | <b>27,549</b> | <b>43,188</b>  | <b>6,116</b>  |
| Transferred to Statutory Reserve                           | -             | -             | -              | -             | (128)           | (18)          | (77)           | (10)          |
| Transferred to Profit & Loss A/c ^                         | (33,217)      | (4,543)       | -              | -             | -               | -             | -              | -             |
| Transferred to Capital Redemption Reserve                  | -             | -             | -              | -             | -               | -             | (40)           | (5)           |
| Transferred (to)/from Debenture Redemption Reserve         | -             | -             | -              | -             | 41              | 6             | (15)           | (2)           |
| Transferred (to)/from Special Economic Zone                | 525           | 72            | (5,500)        | (727)         | 525             | 72            | (5,500)        | (727)         |
| Reinvestment Reserve                                       | (3,921)       | (536)         | (3,852)        | (509)         | (3,921)         | (536)         | (3,852)        | (509)         |
| Dividend on Equity Shares                                  | -             | -             | (732)          | (97)          | -               | -             | (732)          | (97)          |
| Tax on dividend  | -             | -             | -              | -             | -               | -             | -              | -             |
| <b>Closing Balance</b>                                     | <b>41,893</b> | <b>6,937</b>  | <b>14,146</b>  | <b>3,141</b>  | <b>1,96,059</b> | <b>27,073</b> | <b>32,972</b>  | <b>4,766</b>  |

Figures in brackets represent deductions.

\* 1 US\$ = ₹73.110 Exchange Rate as on March 31, 2021 (1 US\$ = ₹75.665 as on March 31, 2020).

^ Refer Note 31 of the Standalone Financial Statement and Note 29 of the Consolidated Financial Statement.

# Refer Note 14 of the Standalone and Consolidated Financial Statement.

## Results of Operations and the state of Company's affairs

### The Highlights of the Company's performance (Standalone) for the year ended March 31, 2021 are as under:

- Value of Sales and services was ₹2,78,940 crore (US\$ 38.2 billion)
- Exports for the year was ₹1,45,143 crore (US\$ 19.9 billion)
- EBITDA for the year was ₹48,318 crore (US\$ 6.6 billion)
- Cash Profit for the year was ₹36,411 crore (US\$ 5.0 billion)
- Net Profit for the year was ₹31,944 crore (US\$ 4.4 billion)

### Financial Performance (Consolidated)

- Value of Sales and services was ₹5,39,238 crore (US\$ 73.8 billion)
- EBITDA for the year was ₹97,580 crore (US\$ 13.3 billion)
- Cash Profit for the year was ₹79,828 crore (US\$ 10.9 billion)
- Net Profit for the year was ₹53,739 crore (US\$ 7.4 billion)

### Dividend

The Board of Directors has recommended a dividend of ₹7/- (Rupees Seven only) per equity share of ₹10/- (Ten rupees) each fully paid-up of the Company (last year ₹6.50 per equity share of ₹10/- each). Pro-rata dividend

shall be paid in proportion to the paid-up value of the partly paid equity shares. Dividend is subject to approval of members at the ensuing annual general meeting and shall be subject to deduction of income tax at source.

The dividend recommended is in accordance with the Company's Dividend Distribution Policy. The Dividend Distribution Policy of the Company is annexed herewith and marked as **Annexure I** to this Report and the same is available on the Company's website and can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/Dividend-Distribution-Policy.pdf>

### Details of material changes from the end of the financial year

The outbreak of corona virus (COVID-19) pandemic globally and in India is causing significant disturbance and slowdown of economic activity. Operations and revenue have been impacted due to COVID-19.

### Material events during the year under review

#### Rights issue of Equity Shares

During the year under review, the Company had issued and allotted 42,26,26,894 partly paid-up equity shares of ₹10/- each of the Company on rights basis, in the ratio of 1 equity share for every 15 equity shares held, to eligible equity shareholders of the Company at an issue price of ₹1,257/- per fully paid-up equity share (including a premium of ₹1,247/- per equity share). An amount equivalent to 25% of the issue price viz. ₹314.25 per equity share was received on application.

In accordance with the terms of issue, the Board of Directors in its meeting held on March 26, 2021 made the following two calls on the aforesaid equity shares:

(a) First call of ₹314.25 per partly paid equity share (comprising ₹2.50 towards face value and ₹311.75 towards securities premium), payable during the period from May 17, 2021 to May 31, 2021, both days inclusive; and

(b) Second & final call of ₹628.50 per partly paid equity share (comprising ₹5.00 towards face value and ₹623.50 towards securities premium), payable during the period from November 15, 2021 to November 29, 2021, both days inclusive.

The funds raised by the Company through Rights Issue, have been utilised for the objects stated in the Letter of Offer, dated May 15, 2020, towards repayment of certain borrowings of the Company.

#### Issue of Debentures

The Company had issued and allotted on private placement basis, unsecured redeemable non-convertible debentures (NCDs) aggregating

₹24,955 crore. Further, during the year, the Company received payment of 3<sup>rd</sup> tranche, aggregating ₹500 crore, from the holders of partly paid listed unsecured redeemable non-convertible debentures (PPD Series-IA). The funds raised through NCDs have been utilised for repayment of existing borrowings and other purposes in the ordinary course of business.

#### Scheme of Amalgamation of Reliance Holding USA Inc., Reliance Energy Generation and Distribution Limited with the Company

A composite scheme of amalgamation and plan of merger amongst Reliance Holding USA Inc. ("RHUSA"), Reliance Energy Generation and Distribution Limited ("REGDL") and the Company (the "Scheme"), which provided for merger of RHUSA with REGDL and merger of REGDL with the Company, was approved by the Hon'ble National Company Law Tribunal, Mumbai Bench and the Scheme became effective from August 21, 2020. Both RHUSA and REGDL were wholly owned subsidiaries of the Company.

#### Scheme of Arrangement Between the Company and Reliance O2C Limited

The Board of Directors of the Company had approved a scheme of arrangement between (i) the Company, its shareholders and creditors, and (ii) Reliance O2C Limited and its shareholders and creditors (the "Scheme"). The Scheme, *inter alia*, provides for transfer of the oil-to-chemicals ("O2C") undertaking

from the Company to Reliance O2C Limited, a wholly owned subsidiary, as a going concern on a slump sale basis on terms and conditions as detailed in the Scheme. The Scheme has been approved by the Shareholders and Creditors of the Company and is subject to approvals under the applicable laws including approval of the National Company Law Tribunal.

#### Transfer of Petroleum Retail Marketing Business

During the year under review, the Company transferred its Petroleum Retail Marketing business to Reliance BP Mobility Limited ("RBML"). RBML is a fuels and mobility business with BP

Global Investments Limited ("bp"). bp holds 49% equity stake in RBML and the balance 51% is held by the Company.

### Management Discussion and Analysis Report

#### Management Discussion and Analysis Report for the year under review,

as stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), is presented in a separate section, forming part of the Annual Report.

### Business Operations / Performance of the Company and its major Subsidiaries

Major developments and business performance of the Company and its major subsidiaries consolidated with the Company are given below:

#### Retail

Retail segment delivered a resilient performance against the backdrop of an unprecedented and challenging operating environment, arising from the COVID-19 pandemic situation that emerged at the start of the year. The business achieved revenue of ₹1,53,818 crore and posted an all-time high EBITDA of ₹9,842 crore for the year. This was driven by gradual rebound of revenue streams, judicious cost management initiatives and boosted by higher investment income.

During the year, Reliance Retail executed India's largest fund raise in the consumer / retail sector of ₹47,265 crore for 10.09% stake from marquee global investors, reflecting the conviction in operating track record, model and prospects.

#### Digital Services

Digital Service Segment achieved revenue of ₹90,287 crore, an increase of 29.7% y-o-y. Segment EBITDA was at ₹34,035 crore for the year, a growth of 45.8% y-o-y. The Digital business added 37.9 million subscribers during the year, with year-end subscriber base at 426.2 million. Customer engagement on the Jio network remained healthy across data and voice services. Jio is one of the largest data networks globally carrying over 5 exabytes of data on a monthly

basis. Average per capita monthly data usage across the subscriber base was 13.3 GB for the quarter ended March 2021.

During the year, Jio completed raising funds of ₹152,056 crore across 13 marquee global investors. It also enhanced its spectrum portfolio by 56% to 1,732 MHz through acquisition of spectrum via the auction conducted by Department of Telecom in 2021 and spectrum trading agreement with Bharti Airtel.

In the endeavour to continue building the premiere digital society in India, multiple digital platforms like JioMart, JioMeet, JioHaptik, JioPOS-lite, JioGames, JioUPI, JioHealthHub, were launched which were key enablers of work from home, learn from home, health from home and shop from home during the Coronavirus crisis.

#### **Media and Entertainment**

The business successfully dealt with the challenges posed by the COVID-19 pandemic and posted much improved profitability across all business lines in a difficult year. During financial year 2020-21, Network18 reported value of services of ₹5,459 crore and EBITDA of ₹796 crore (growth of 29% y-o-y). The improvement in profitability is a result of cost controls and concerted efforts to increase annuity-style revenue streams, including subscription and syndication.

#### **Oil to Chemicals**

The Oil to Chemicals (O2C) business experienced both price and margin dislocation due to the pandemic and lockdown in many countries during the first half of the financial year. Even in testing times such as this, the business delivered robust performance by leveraging the strong international and domestic supply-chain, multimodal logistics, deep integration and feedstock flexibility. Revenues for the O2C business declined 29% with lower volumes and lower realization due to decline in average crude and feedstock prices specifically during the first half of the year. Brent crude price for the year averaged at US\$44.3/bbl versus US\$61.1/bbl in the previous year. The segment performance was supported by sharp recovery in downstream demand and deltas in the second half of the year. During the financial year 2020-21, O2C business

reported revenue of ₹3,20,008 crore and EBITDA of ₹38,170 crore.

Overall production meant for sale reduced from 71 MMT to 63.6 MMT. Most of the reduction came from transportation fuels due to global demand destruction. However, with agile business model and feedstock flexibility, the Company was able to maximize downstream throughput which stood at 71.9 MMT, a decrease of 10% y-o-y.

#### **Oil and Gas E&P**

Segment Revenues for the year was lower by 33.4% y-o-y to ₹2,140 crore primarily due to lower volumes from conventional fields and overall lower commodity price realization. EBITDA for the year declined by 27% to ₹258 crore. For the year, domestic production (the Company's share) was at 27.8 BCFe, down 28.4% y-o-y due to expiry of Panna Mukta Production Sharing Contract in December 2019 and cessation of production from D1D3 (KG D6) field in February 2020. US Shale (the Company's share), production was 98.8 BCFe, up 22.9% on y-o-y basis. During the year, R-Cluster fields in KG D6 block commenced production and achieved peak production level of 12.8 MMSCMD in mid-April 2021, ahead of plan. In April 2021, Satellite fields also commenced production two months ahead of schedule despite COVID-19 challenges.

#### **Credit Rating**

The Company's financial discipline and prudence is reflected in the strong credit ratings ascribed by rating agencies. The details of credit ratings are disclosed in the Management Discussion and Analysis Report, which forms part of the Annual Report.

#### **Consolidated Financial Statement**

In accordance with the provisions of the Companies Act, 2013 ("the Act") and Listing Regulations read with Ind AS-110-Consolidated Financial Statement, Ind AS-28-Investments in Associates and Joint Ventures and Ind AS-31-Interests in Joint Ventures, the consolidated audited financial statement forms part of the Annual Report.

#### **Subsidiaries, Joint Ventures and Associate Companies**

During the year under review, companies listed in **Annexure II** to this Report have become and/or ceased to be the Company's subsidiaries, joint ventures or associate companies.

A statement providing details of performance and salient features of the financial statements of Subsidiary / Associate / Joint Venture companies, as per Section 129(3) of the Act, is provided as Annexure A to the consolidated financial statement and therefore not repeated in this Report to avoid duplication.

The audited financial statement including the consolidated financial statement of the Company and all other documents required to be attached thereto is available on the Company's website and can be accessed at <https://www.ril.com/ar2020-21/pdf/RIL-Integrated-Annual-Report-2020-21.pdf>

The financial statements of the subsidiaries, as required, are available on the Company's website and can be accessed at

<https://www.ril.com/Financial-Statement-2020-21.aspx>

The Company has formulated a Policy for determining Material Subsidiaries. The Policy is available on the Company's website and can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/Material-Subsidiaries.pdf>

During the year under review:

a) Reliance Retail Limited, Jio Platforms Limited, Reliance Jio Infocomm Limited and Reliance Global Energy Services (Singapore) Pte. Limited, were material subsidiaries of the Company, as per Listing Regulations.

b) The Company along with JM Financial Asset Reconstruction Company Limited (acting in its capacity as a Trustee of 'JMFARC- March 2018 - Trust' (JMFARC) acquired, in accordance with the approved Resolution plan, joint control over Alok Industries Limited. The Company holds 40.01% equity stake and JMFARC holds 34.99% equity stake in Alok Industries Limited aggregating to 75%.

#### **Secretarial Standards**

The Company has followed the applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings' respectively.

#### **Directors' Responsibility Statement**

Your Directors state that:

- a) in the preparation of the annual accounts for the year ended March 31, 2021, the applicable accounting standards read with requirements set out under Schedule III to the Act have been followed and there are no material departures from the same;
- b) the Directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2021 and of the profit of the Company for the year ended on that date;
- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a going concern basis;
- e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and
- f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

#### **Corporate Governance**

The Company is committed to maintain the highest standards of Corporate Governance and adheres to the Corporate Governance requirements set out by the Securities and Exchange Board of India ("SEBI"). The Company has also implemented several best

governance practices. The report on Corporate Governance as stipulated under the Listing Regulations forms part of the Annual Report. Certificate from the Auditors of the Company confirming compliance with the conditions of Corporate Governance is attached to the report on Corporate Governance.

#### **Business Responsibility Report**

As stipulated under the Listing Regulations, the Business Responsibility Report (BRR) describing the initiatives taken by the Company from an environmental, social and governance perspective is available on the Company's website and can be accessed at <https://www.ril.com/DownloadFiles/BRR202021.pdf>

#### **Contracts or arrangements with Related Parties**

All contracts / arrangements / transactions entered by the Company during the financial year with related parties were in its ordinary course of business and on an arm's length basis. During the year, the Company had not entered into any contract / arrangement / transaction with related parties which could be considered material in accordance with the policy of the Company on materiality of related party transactions or which is required to be reported in Form No. AOC-2 in terms of Section 134(3) (h) read with Section 188 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014.

The Policy on Materiality of Related Party Transactions and on dealing with Related Party Transactions as approved by the Board is available on the Company's website and can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/Policy-on-Materiality-of-RPT.pdf>

There were no materially significant related party transactions which could have potential conflict with the interests of the Company at large.

Members may refer to Note 33 to the Standalone Financial Statement which sets out related party disclosures pursuant to Ind AS.

#### **Corporate Social Responsibility (CSR)**

Over the past decade, the Company has focused on several corporate social responsibility programs. The CSR initiatives of the Company under the leadership of Smt. Nita M. Ambani, Founder and Chairperson, Reliance Foundation, have touched the lives of more than 4.5 crore people covering more than 44,700 villages and several urban locations across India.

The Company continues its endeavour to improve the lives of people and provide opportunities for their holistic development through its different initiatives in the areas of Rural Transformation, Health, Education, Sports for Development, Disaster Response, Arts, Culture, Heritage and Urban Renewal.

The Company adopted a multi-pronged approach to address the COVID-19 pandemic. The Company supported initiatives on healthcare, medical oxygen supply, emergency meal distribution, supply of free fuel, masks and awareness creation. Over 5.5 crore meals provided under Mission Anna Sewa; over 81 lakh masks were distributed under Mission COVID-19 Suraksha and free fuel support was provided to 14,000+ emergency vehicles. Medical oxygen production was ramped up from zero to 11% of India's treatment needs for meeting the requirement of over one lakh patients every day. This was supplied free to several State Governments.

The Company supported national initiatives like Gram Uday Se Bharat Uday Abhiyan, Unnat Bharat Abhiyan, Swachh Bharat Abhiyan, Poshan Abhiyan, Jal Shakti Abhiyan, Sabki Yojana Sabka Vikas, Skill India Mission, Digital India and Doubling Farmers' Income.

The CSR initiatives of the Company have won several awards including India Today-MDRA Special Healthgiri Award 2020, CII National Awards for Excellence in Water Management 2020 in the 'Beyond the Fence' category and ICSI 5<sup>th</sup> CSR Excellence Award in Large Category. Town & Country, America's leading general interest magazine, featured Smt. Nita M. Ambani and Reliance Foundation among the world's top Philanthropists of 2020.

The CSR policy, formulated by the Corporate Social Responsibility and Governance ("CSR&G") Committee and approved by the Board, continues unchanged. The policy can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/CSR-Policy.pdf>

The three core commitments of Scale, Impact and Sustainability form the bed-rock of the Company's philosophy on CSR initiatives. As per the CSR policy of the Company, Rural Transformation, Health, Education, Environment, Arts, Heritage & Culture and Disaster Response, are the focus areas for CSR engagement.

During the year, the Company spent ₹922 crore (around 2.09% of the average net profits of last three financial years) on CSR activities.

The Annual Report on CSR activities is annexed herewith and marked as **Annexure III** to this Report.

## Risk Management

The Company has a structured Group Risk Management Framework, designed to identify, assess and mitigate risks appropriately. The Risk Management Committee has been entrusted with the responsibility to assist the Board in:

- a) overseeing and approving the Company's enterprise wide risk management framework; and
- b) ensuring that all material Strategic and Commercial including Cybersecurity, Safety and Operations, Compliance, Control and Financial risks have been identified and assessed and adequate risk mitigations are in place, to address these risks.

Further details on the Risk Management activities including the implementation of risk management policy, key risks identified, and their mitigations are covered in Management Discussion and Analysis section, which forms part of the Annual Report.

## Internal Financial Controls

Internal Financial Controls are an integral part of the Group Risk Management framework and processes that address financial as well as financial reporting

risks. The key internal financial controls have been documented, automated wherever possible and embedded in the respective business processes.

Assurance to the Board on the effectiveness of internal financial controls is obtained through 3 Lines of Defence which include:

- a) Management reviews and self-assessment;
- b) Continuous controls monitoring by functional experts; and
- c) Independent design and operational testing by the Group Internal Audit function.

The Company believes that these systems provide reasonable assurance that the Company's internal financial controls are adequate and are operating effectively as intended.

## Directors and Key Managerial Personnel

In accordance with the provisions of the Act and the Articles of Association of the Company, Shri Nikhil R. Meswani and Shri P. K. Kapil, Directors of the Company, retire by rotation at the ensuing annual general meeting. The Board of Directors, on the recommendation of the Human Resources, Nomination and Remuneration ("HRNR") Committee, has recommended their re-appointment.

The Board of Directors, based on performance evaluation and as per the recommendation of the HRNR Committee has commended the re-appointment of Dr. Shumeet Banerji, as an Independent Director of the Company for a second term of 5 (five) consecutive years, effective July 21, 2022 on completion of his current term of office.

In the opinion of the Board, he possesses requisite expertise, integrity and experience (including proficiency) for appointment as an Independent Director of the Company and the Board considers that, given his professional background, experience and contributions made by him during his tenure, the continued association of Dr. Shumeet Banerji would be beneficial to the Company.

The Company has received declarations from all the Independent Directors of the Company confirming that:

a) they meet the criteria of independence prescribed under the Act and the Listing Regulations; and

b) they have registered their names in the Independent Directors' Databank.

The Company has devised, *inter alia*, the following policies viz.:

- a) Policy for selection of Directors and determining Directors' independence; and
- b) Remuneration Policy for Directors, Key Managerial Personnel and other employees.

The aforesaid policies are available on the Company's website and can be accessed at

<http://www.ril.com/DownloadFiles/IRStatutory/Policy-for-Selection-of-Directors.pdf> and <https://www.ril.com/DownloadFiles/IRStatutory/Remuneration-Policy-for-Directors.pdf>

The Policy for selection of Directors and determining Directors' independence sets out the guiding principles for the HRNR Committee for identifying persons who are qualified to become Directors and to determine the independence of Directors, while considering their appointment as Independent Directors of the Company. The Policy also provides for the factors in evaluating the suitability of individual Board members with diverse background and experience that are relevant for the Company's operations. There has been no change in the policy during the current year.

The Company's remuneration policy is directed towards rewarding performance based on review of achievements. The remuneration policy is in consonance with existing industry practice. There has been no change in the policy during the current year.

## Performance Evaluation

The Company has a policy for performance evaluation of the Board, Committees and other individual Directors (including Independent Directors) which include criteria for performance evaluation of Non-Executive Directors and Executive Directors.

The Company has received declarations from all the Independent Directors of the Company confirming that:

In accordance with the manner of evaluation specified by the HRNR Committee, the Board carried out annual performance evaluation of the Board, its Committees and Individual Directors. The Independent Directors carried out annual performance evaluation of the Chairperson, the non-independent directors and the Board as a whole. The Chairman of the respective Committees shared the report on evaluation with the respective Committee members. The performance of each Committee was evaluated by the Board, based on the report of evaluation received from the respective Committees. A consolidated report was shared with the Chairman of the Board for his review and giving feedback to each Director.

## Employees' Stock Option Schemes

The Employee Stock Option Scheme – 2006 ("ESOS-2006") was withdrawn during financial year 2017-18. However, options granted under ESOS-2006, but pending to be exercised, continue to be governed by ESOS-2006. The HRNR Committee, through RIL ESOS 2017 Trust *inter alia* administers and monitors Reliance Industries Limited Employees' Stock Option Scheme 2017 ("ESOS-2017") of the Company.

The above Schemes are in line with the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 ("SBEB Regulations"). The Company has obtained certificates from the Auditors of the Company stating that the Schemes have been implemented in accordance with the SBEB Regulations and the resolutions passed by the members. The certificates are available for inspection by members in electronic mode. The details as required to be disclosed under the SBEB Regulations can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2006-Disclosure-2020-21.pdf> and <https://www.ril.com/DownloadFiles/IRStatutory/ESOS-2017-Disclosure-2020-21.pdf>

## Auditors and Auditors' Report

### Auditors

SR B C & CO LLP, Chartered Accountants and D T S & Associates

LLP (formerly known as D T S & Associates), Chartered Accountants were appointed as Auditors of the Company for a term of 5 (five) consecutive years, at the annual general meeting held on July 21, 2017. The Auditors have confirmed that they are not disqualified from continuing as Auditors of the Company.

The Notes on financial statement referred to in the Auditors' Report are self-explanatory and do not call for any further comments. The Auditors' Report does not contain any qualification, reservation, adverse remark or disclaimer.

### Cost Auditors

The Board has appointed the following Cost Accountants as Cost Auditors for conducting the audit of cost records of products and services of the Company for various segments for the financial year 2021-22 under Section 148 of the Act read with the Companies (Cost Records and Audit) Rules, 2014:

- i. Textiles Business - Kiran J. Mehta & Co;
- ii. Chemicals Business - Diwanji & Co., K.G. Goyal & Associates, V.J. Talati & Co., Suresh D. Shenoy, Shome & Banerjee and Dilip M. Malkar & Co.;
- iii. Polyester Business - V.J. Talati & Co., Suresh D. Shenoy, V. Kumar & Associates and K.G. Goyal & Associates;
- iv. Electricity Generation - Diwanji & Co. and Kiran J. Mehta & Co.;
- v. Petroleum Business - Suresh D. Shenoy;
- vi. Oil & Gas Business - V.J. Talati & Co. and Shome & Banerjee;
- vii. Gasification - Suresh D. Shenoy; and
- viii. Composite Solution - Kiran J. Mehta & Co.

Shome & Banerjee, Cost Accountants, have been nominated as the Company's Lead Cost Auditors.

In accordance with the provisions of Section 148(1) of the Act, read with the Companies (Cost Records and Audit) Rules, 2014, the Company has maintained cost records.

### Secretarial Auditor

The Board had appointed Dr. K.R. Chandratre, Practising Company Secretary, to conduct Secretarial Audit for the financial year 2020-21. The

Secretarial Audit Report for the financial year ended March 31, 2021 is annexed herewith and marked as **Annexure IV** to this Report. The Secretarial Audit Report does not contain any qualification, reservation, adverse remark or disclaimer.

## Disclosures

### Meetings of the Board

Eight Meetings of the Board of Directors were held during the year. The particulars of the meetings held and attended by each Director are detailed in the Corporate Governance Report.

### Audit Committee

The Audit Committee comprises Shri Yogendra P. Trivedi (Chairman), Dr. Raghunath A. Mashelkar, Shri Adil Zainulbhai, Shri Raminder Singh Gujral and Shri K. V. Chowdary. During the year, all the recommendations made by the Audit Committee were accepted by the Board.

### Corporate Social Responsibility and Governance Committee

The Corporate Social Responsibility and Governance Committee comprises Shri Yogendra P. Trivedi (Chairman), Shri Nikhil R. Meswani, Dr. Raghunath A. Mashelkar and Dr. Shumeet Banerji.

### Human Resources, Nomination and Remuneration Committee

The Human Resources, Nomination and Remuneration Committee comprises Shri Adil Zainulbhai (Chairman), Shri Yogendra P. Trivedi, Dr. Raghunath A. Mashelkar, Shri Raminder Singh Gujral, Dr. Shumeet Banerji and Shri K. V. Chowdary.

### Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee comprises Shri Yogendra P. Trivedi (Chairman), Smt Arundhati Bhattacharya, Shri K. V. Chowdary, Shri Nikhil R. Meswani and Shri Hital R. Meswani.

Details of composition of other committees are given in the Corporate Governance Section of the Annual Report.

### Vigil Mechanism

The Company has established a robust Vigil Mechanism and a Whistleblower policy in accordance with the

provisions of the Act and the Listing Regulations. An Ethics and Compliance Task Force (ECTF) comprising an Executive Director, General Counsel, Group Controller and Group Company Secretary has been established which oversees and monitors the implementation of ethical business practices in the Company. The task force reviews complaints and incidents on a quarterly basis and reports them to the Audit Committee.

Employees and other stakeholders are required to report actual or suspected violations of applicable laws and regulations and the Code of Conduct. Such genuine concerns (termed Reportable Matter) disclosed as per Policy are called "Protected Disclosures" and can be raised by a Whistle-blower through an e-mail or dedicated telephone line or a letter to the ECTF or to the Chairman of the Audit Committee. The Vigil Mechanism and Whistle-blower policy is available on the Company's website and can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/Annual-Return-2020-21.pdf>

### Prevention of Sexual Harassment at Workplace

In accordance with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 ("POSH Act") and Rules made thereunder, the Company has in place a policy which mandates no tolerance against any conduct amounting to sexual harassment of women at workplace. The Company has constituted Internal Committee(s) (ICs) to redress and resolve any complaints arising under the POSH Act. Training/awareness programs are conducted throughout the year to create sensitivity towards ensuring respectable workplace.

### Particulars of loans given, investments made, guarantees given and securities provided

Particulars of loans given, investments made, guarantees given and securities provided along with the purpose for which the loan or guarantee or security provided is proposed to be utilised by the recipient are provided in the Standalone Financial Statement

(Refer Note 2, 3, 6, 9, 33 and 39 to the Standalone Financial Statement).

### Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo

The particulars relating to conservation of energy, technology absorption, foreign exchange earnings and outgo, as required to be disclosed under the Act, are provided in **Annexure V** to this Report.

### Annual Return

The Annual Return of the Company as on March 31, 2021 is available on the Company's website and can be accessed at

<https://www.ril.com/DownloadFiles/IRStatutory/Annual-Return-2020-21.pdf>

### Particulars of Employees and Related Disclosures

In terms of the provisions of Section 197(12) of the Act read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, a statement showing the names of the top ten employees in terms of remuneration drawn and names and other particulars of the employees drawing remuneration in excess of the limits set out in the said rules forms part of this Report.

Disclosures relating to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this Report.

Having regard to the provisions of the second proviso to Section 136(1) of the Act and as advised, the Annual Report excluding the aforesaid information is being sent to the members of the Company. Any member interested in obtaining such information may address their email to rilagm@ril.com

### General

Your Directors state that no disclosure or reporting is required in respect of the following matters as there were no transactions on these matters during the year under review:

- Details relating to deposits covered under Chapter V of the Act.
- Issue of equity shares with differential rights as to dividend, voting or otherwise.
- Issue of shares (including sweat equity shares) to employees of the Company under any scheme save and except Employees' Stock Options Schemes referred to in this Report.
- Neither the Managing Director nor the Whole-time Directors of the Company receive any remuneration or commission from any of its subsidiaries.
- No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.
- No fraud has been reported by the Auditors to the Audit Committee or the Board.
- There has been no change in the nature of business of the Company.
- There is no proceeding pending under the Insolvency and Bankruptcy Code, 2016.
- There was no instance of one-time settlement with any Bank or Financial Institution.

### Acknowledgement

The Board of Directors wish to place on record its deep sense of appreciation for the committed services by all the employees of the Company. The Board of Directors would also like to express their sincere appreciation for the assistance and co-operation received from the financial institutions, banks, government and regulatory authorities, stock exchanges, customers, vendors, members, debenture holders and debenture trustee during the year under review.

For and on behalf of the Board of Directors

### Mukesh D. Ambani

Chairman and Managing Director

April 30, 2021

## Annexure I

### Dividend Distribution Policy

The Board of Directors (the "Board") of Reliance Industries Limited (the "Company") at its meeting held on April 24, 2017 had adopted this Dividend Distribution Policy (the "Policy") as required by Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations").

### Objective

The objective of this Policy is to establish the parameters to be considered by the Board of Directors of the Company before declaring or recommending dividend.

The Company has had an uninterrupted dividend payout since listing. In future, the Company would endeavour to pay sustainable dividend keeping in view the Company's policy of meeting the long-term growth objectives from internal cash accruals.

### Circumstances under which the shareholders may or may not expect dividend

The Board of Directors of the Company, while declaring or recommending dividend shall ensure compliance with statutory requirements under applicable laws including the provisions of the Companies Act, 2013 and Listing Regulations. The Board of Directors, while determining the dividend to be declared or recommended, shall take into consideration the advice of the executive management of the Company and the planned and further investments for growth apart from other parameters set out in this Policy.

The Board of Directors of the Company may not declare or recommend dividend for a particular period if it is of the view that it would be prudent to

conserve capital for the then ongoing or planned business expansion or other factors which may be considered by the Board.

### Parameters to be considered before recommending dividend

The Board of Directors of the Company shall consider the following financial / internal parameters while declaring or recommending dividend to shareholders:

- Profits earned during the financial year
- Retained Earnings
- Earnings outlook for next three to five years
- Expected future capital / liquidity requirements
- Any other relevant factors and material events.

The Board of Directors of the Company shall consider the following external parameters while declaring or recommending dividend to shareholders:

- Macro-economic environment – Significant changes in Macro-economic environment materially affecting the businesses in which the Company is engaged in the geographies in which the Company operates
- Regulatory changes – Introduction of new regulatory requirements or material changes in existing taxation or regulatory requirements, which significantly affect the businesses in which the Company is engaged
- Technological changes which necessitate significant new investments in any of the businesses in which the Company is engaged.

### Utilisation of Retained Earnings

The Company shall endeavour to utilise the retained earnings in a manner which shall be beneficial to the interests of the Company and also its shareholders.

The Company may utilise the retained earnings for making investments for future growth and expansion plans, for the purpose of generating higher returns for the shareholders or for any other specific purpose, as approved by the Board of Directors of the Company.

### Parameters that shall be adopted with regard to various classes of shares

The Company has issued only one class of shares viz. equity shares. Parameters for dividend payments in respect of any other class of shares will be as per the respective terms of issue and in accordance with the applicable regulations and will be determined, if and when the Company decides to issue other classes of shares.

### Conflict in Policy

In the event of any conflict between this Policy and the provisions contained in the Listing Regulations, the Regulations shall prevail.

### Amendments

The Board may, from time to time, make amendments to this Policy to the extent required due to change in applicable laws and Listing Regulations or as deemed fit on a review.

For and on behalf of the Board of Directors

### Mukesh D. Ambani

Chairman and Managing Director

April 30, 2021

**Annexure II**
**Companies / Bodies Corporate which became / ceased to be Company's Subsidiaries, Joint Ventures or Associate Companies as per the provisions of the Companies Act, 2013:**

1. Companies / Bodies Corporate which became Subsidiaries during the financial year 2020-21:

| Sr. No. | Name of the Company/ Bodies Corporate  |
|---------|--|
| 1.      | Dadha Pharma Distribution Private Limited  |
| 2.      | Football Sports Development Limited  |
| 3.      | Jio Information Aggregator Services Limited  |
| 4.      | Jio Media Limited  |
| 5.      | Jio Things Limited   |
| 6.      | Mesindus Ventures Private Limited  |
| 7.      | Netmeds Marketplace Limited  |
| 8.      | Reliance Lifestyle Products Private Limited (Formerly V&B Lifestyle India Private Limited) |
| 9.      | Reliance Retail and Fashion Lifestyle Limited  |
| 10.     | RISE Worldwide Limited (Formerly IMG Reliance Limited)                                     |
| 11.     | Tresara Health Private Limited   |
| 12.     | Urban Ladder Home Décor Solutions Private Limited  |
| 13.     | Vitalic Health Private Limited   |
| 14.     | Actosbera Active Wholesale Private Limited   |
| 15.     | RBML Solutions India Limited   |
| 16.     | skyTran Inc.   |
| 17.     | skyTran Israel Limited   |
| 18.     | Dadri Toe Warehousing Private Limited  |

2. Companies / Bodies Corporate which ceased to be Subsidiaries during the financial year 2020-21:

| Sr. No. | Name of the Company/ Bodies Corporate               |
|---------|---|
| 1.      | Reliance Energy Generation and Distribution Limited |
| 2.      | Reliance Holding USA Inc.                           |
| 3.      | Dadri Toe Warehousing Private Limited               |

3. There are no Companies / Bodies Corporate which have become Joint Ventures or Associates during the financial year 2020-21.

4. Companies / Bodies Corporate which have ceased to be Joint Venture or Associate during the financial year 2020-21:

| Sr. No. | Name of the Company  |
|---------|--|
| 1.      | Summit Digitel Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) |
| 2.      | Football Sports Development Limited*   |
| 3.      | RISE Worldwide Limited (Formerly IMG Reliance Limited)*  |

\*Ceased to be joint venture and became a subsidiary during the year.

For and on behalf of the Board of Directors

**Mukesh D. Ambani**  
Chairman and Managing Director

April 30, 2021

**Annexure III**
**Annual Report on Corporate Social Responsibility (CSR) activities for the Financial Year 2020-21**

1. Brief outline on CSR Policy of the Company Refer Section: Corporate Social Responsibility (CSR) in the Board's Report
2. Composition of CSR Committee

| Sl. No. | Name of Director           | Designation/Nature of Directorship | Number of meetings of CSR Committee held during the year | Number of meetings of CSR Committee attended during the year |
|---------|----------------------------|------------------------------------|--|--|
| 1.      | Shri Yogendra P. Trivedi   | Chairman (Non-Executive Director)  | 4  | 4  |
| 2.      | Shri Nikhil R. Meswani     | Member (Executive Director)        | 4  | 4  |
| 3.      | Dr. Raghunath A. Mashelkar | Member (Non-Executive Director)    | 4  | 4  |
| 4.      | Dr. Shumeet Banerji        | Member (Non-Executive Director)    | 4  | 4  |

|    |   |  |   |
|----|---|--|---|
| 3. | Provide the weblink where Composition of CSR Committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company | Composition of CSR Committee<br>CSR Policy<br>CSR projects approved by the Board | <a href="https://www.ril.com/OurCompany/Leadership/BoardCommittees.aspx">https://www.ril.com/OurCompany/Leadership/BoardCommittees.aspx</a><br><a href="https://www.ril.com/DownloadFiles/IRStatutory/CSR-Policy.pdf">https://www.ril.com/DownloadFiles/IRStatutory/CSR-Policy.pdf</a><br><a href="https://www.ril.com/DownloadFiles/IRStatutory/CSR-Projects-2021-22.pdf">https://www.ril.com/DownloadFiles/IRStatutory/CSR-Projects-2021-22.pdf</a> |
|----|---|--|---|

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule(3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report) Not Applicable for the financial year under review
5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

| Sl. No.      | Financial Year | Amount available for set-off from preceding financial years (₹ in crore)* | Amount required to be set-off for the financial year, if any (₹ in crore) |
|--------------|----------------|---|---|
| 1.           | 2019-20        | 34  | Nil   |
| 2.           | 2018-19        | 38  | Nil   |
| 3.           | 2017-18        | 42  | Nil   |
| <b>TOTAL</b> |                |   | <b>114</b> Nil  |

\*The Company has spent in excess of the mandatory requirement under the Companies Act, 2013 but the same is not proposed to be set off.

6. Average net profit of the company as per Section 135 (5) ₹44,196 crore
7. (a) Two percent of average net profit of the company as per section 135 (5) ₹884 crore  
 (b) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years Nil  
 (c) Amount required to be set off for the financial year, if any Nil  
 (d) Total CSR obligation for the financial year (7a+7b-7c) ₹884 crore
8. (a) CSR amount spent or unspent for the financial year:

| Total Amount spent for the financial year | Amount Unspent (₹ in crore)   |   |                |                  |
|---|---|---|----------------|------------------|
|   | Total Amount transferred to Unspent CSR Account as per Section 135(6) | Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5) |                |                  |
| Amount                                    | Date of transfer  | Name of the fund  | Amount         | Date of transfer |
| ₹922 crore                                | Not applicable  |   | Not applicable |                  |

## 8. (b) Details of CSR amount spent against ongoing projects for the financial year:

| (1)              | (2)   | (3)   | (4)                 | (5)                     | (6)        | (7)                | (8)   | (9)   | (10)   | (11)                                     |   |
|------------------|---|---|---------------------|-------------------------|------------|--------------------|---|---|--|--|---|
| Sl. No.          | Name of the Project                               | Item from the list of activities in Schedule VII to the Act | Local area (Yes/No) | Location of the Project |            | Project duration * | Amount allocated for the project (₹ in crore)** | Amount spent in the current financial year (₹ in crore) | Amount transferred to Unspent CSR Account for the project as per Section 135(6) (₹ in crore) | Mode of Implementation - Direct (Yes/No) | Mode of Implementation - Through Implementing Agency Name             |
|                  |   |   |                     | State                   | District   |                    |   |   |  |  |   |
| <b>Education</b> |   |   |                     |                         |            |                    |   |   |  |  |   |
| 1.               | Promoting Institution of Eminence - Jio Institute | Clause (ii) Promoting education                             | Yes                 | <b>Maharashtra</b>      | Raigad     | 15 Years           | 375   | 375   | -  | No                                       | Reliance Foundation Institution of Education and Research CSR00000624 |
| <b>TOTAL</b>     |   |   |                     | <b>375</b>              | <b>375</b> |                    |   |   |  |  |   |

\*Project duration is from the year of commencement of the project.

\*\*Represents budget for the financial year 2020-21

## 8. (c) Details of CSR amount spent against other than ongoing projects for the financial year:

| (1)                         | (2)  | (3)   | (4)                 | (5)   | (6)                                       | (7)                                      | (8)   |
|-----------------------------|--|---|---------------------|---|---|--|---|
| Sl. No.                     | Name of the Project  | Item from the list of activities in Schedule VII to the Act   | Local area (Yes/No) | Location of the Project   | Amount spent for the project (₹ in crore) | Mode of Implementation - Direct (Yes/No) | Mode of Implementation - Through Implementing Agency Name |
|                             |  |   |                     | State   | District                                  |  |   |
| <b>Education</b>            |  |   |                     |   |   |  |   |
| 1.                          | Scholarship and Education Support  | Clause (ii) Promoting education   | Yes                 | Note 1  | 8   | No                                       | Reliance Foundation CSR00000623                           |
| 2.                          | Reliance Foundation Schools  |   | Yes                 | <b>Gujarat</b> - Vadodara; <b>Maharashtra</b> - Mumbai, Nagpur, Raigad;   | 13  | No                                       | Reliance Foundation CSR00000623                           |
| 3.                          | Infrastructure Development for primary schools, anganwadi and other initiatives at manufacturing sites |   | Yes                 | <b>Gujarat</b> - Jamnagar, Surat, Vadodara; <b>Maharashtra</b> - Raigad; <b>Andhra Pradesh</b> - East Godavari; <b>Uttar Pradesh</b> - Allahabad; <b>Daman &amp; Diu</b> - Silvassa | 16  | Yes                                      | Direct  |
| 4.                          | Other Initiatives including Programme Partnerships   |   | No                  | <b>PAN INDIA</b>  | 40  | No                                       | Reliance Foundation CSR00000623                           |
| <b>Health</b>               |  |   |                     |   |   |  |   |
| 5.                          | Preventive and Public Healthcare Initiatives   | Clause (i) Promoting health care including preventive health care   | Yes                 | <b>Uttar Pradesh</b> - Ghazipur; <b>Madhya Pradesh</b> - Shahdol; <b>Maharashtra</b> - Mumbai, Raigad   | 101                                       | No                                       | Reliance Foundation CSR00000623                           |
| 6.                          | Drishti Corneal transplant and other initiatives for visually impaired                                 |   | Yes                 | <b>PAN INDIA</b>  | 1   | No                                       | Reliance Foundation CSR00000623                           |
| 7.                          | Medical Relief and Assistance Programme  |   | Yes                 | Note 2  | 6   | Yes                                      | Direct  |
| 8.                          | Covid-19 - Mission Covid Suraksha  |   | Yes                 | <b>PAN INDIA</b>  | 113                                       | Yes                                      | Direct  |
|                             |  |   |                     |   | 27  | No                                       | Reliance Foundation CSR00000623                           |
| 9.                          | Other Initiatives including Programme Partnerships   |   | No                  | <b>Maharashtra</b> - Mumbai, Thane; <b>Rajasthan</b> - Udaipur  | 8   | No                                       | Reliance Foundation CSR00000623                           |
| <b>Rural Transformation</b> |  |   |                     |   |   |  |   |
| 10.                         | Development of Rural Infrastructure and other Rural Development Initiatives                            | Clause (i) Eradicating hunger, poverty and malnutrition, drinking water; Clause (iv) ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare; (x) rural development projects | Yes                 | <b>Gujarat</b> - Dahej, Hazira; <b>Maharashtra</b> - Raigad; <b>Uttar Pradesh</b> - Ghazipur  | 3   | No                                       | Reliance Foundation CSR00000623                           |
| 11.                         | Sustainable Livelihoods Programme  |   | Yes                 | <b>PAN INDIA</b>  | 42  | No                                       | Reliance Foundation CSR00000623                           |
| 12.                         | Drinking Water Supply and other Rural Development Programmes at manufacturing sites                    |   | Yes                 | Note 2  | 7   | Yes                                      | Direct  |
| 13.                         | Other Initiatives including Programme Partnerships   |   | No                  | <b>Andhra Pradesh</b> - Tirupati; <b>Delhi</b> - Delhi; <b>Gujarat</b> - Jamnagar; <b>Maharashtra</b> - Mumbai; <b>Tamil Nadu</b> - Chennai; <b>Uttar Pradesh</b> - Agra            | 58  | No                                       | Reliance Foundation CSR00000623                           |

| (1)                           | (2)   | (3)   | (4)                 | (5)   | (6)                                       | (7)                                      | (8)   |
|-------------------------------|---|---|---------------------|---|---|--|---|
| Sl. No.                       | Name of the Project                                 | Item from the list of activities in Schedule VII to the Act   | Local area (Yes/No) | Location of the Project   | Amount spent for the project (₹ in crore) | Mode of Implementation - Direct (Yes/No) | Mode of implementation - Through Implementing Agency Name                     |
| <b>Disaster Response</b>      |   |   |                     |   |   |  |   |
| 14.                           | COVID-19 Relief-Mission Anna Sewa                   | Clause (xii) disaster management, including relief, rehabilitation and reconstruction activities  | Yes                 |   | Note 2                                    | 40                                       | Yes   |
|                               |   |   | No                  | <b>PAN INDIA</b>  | 3   | No                                       | Reliance Foundation CSR00000623   |
| 15.                           | COVID-19 Relief Support                             |   | Yes                 | <b>Kerala</b> - Thiruvananthapuram; <b>Delhi</b> - Delhi                                      | 10  | Yes                                      | Direct  |
| <b>Sports for Development</b> |   |   |                     |   |   |  |   |
| 16.                           | Promoting Grassroot Sports                          | Clause (vii) training to promote rural sports, nationally recognised sports, paralympic sports and olympic sports   | Yes                 | <b>PAN INDIA</b>  | *49                                       | No                                       | Reliance Foundation Youth Sports CSR00000365; Reliance Foundation CSR00000623 |
| <b>Other Initiatives</b>      |   |   |                     |   |   |  |   |
| 17.                           | Promoting Sustainable Environment, Arts and Culture | (iv) ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, (v) protection of national heritage, art and culture | Yes                 | <b>Gujarat</b> - Jamnagar; <b>Andhra Pradesh</b> - East Godavari; <b>Maharashtra</b> - Mumbai | *2  | No                                       | Reliance Foundation CSR00000623   |
| <b>TOTAL</b>                  |   |   |                     |   |   |  |   |
| <b>547</b>                    |   |   |                     |   |   |  |   |

\*Includes ₹0.12 crore direct spent by the Company

\*\*Includes ₹0.11 crore direct spent by the Company

- Note 1: Delhi - New Delhi; Gujarat - Junagadh; Kerala - Kollam; Maharashtra - Mumbai, Nagpur, Raigad, Thane; Tamilnadu - Chennai; Uttarakhand - Haridwar, Nainital, Pauri Garhwal, Pithoragarh, Tehri Garhwal; West Bengal - Darjeeling
- Note 2: Andhra Pradesh - East Godavari; Gujarat - Bharuch, Jamnagar, Navsari, Surat, Vadodara, Ahmedabad; Madhya Pradesh - Shahdol; Maharashtra - Nagpur, Raigad; Uttar Pradesh - Allahabad, Barabanki; Punjab - Hoshiarpur; Pondicherry - Yanam
8. (d) Amount spent on Administrative Overheads
- (e) Amount spent on Impact Assessment, if applicable
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e)
- (g) Excess amount for set off, if any

| Sl. No. | Particulars   | Amount (₹ in crore) |
|---------|---|---------------------|
| (i)     | Two percent of average net profit of the company as per section 135(5)                                      | 884                 |
| (ii)    | Total amount spent for the financial year   | 922                 |
| (iii)   | Excess amount spent for the financial year [(ii)-(i)]   | 38                  |
| (iv)    | Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any | -                   |
| (v)     | Amount available for set off in succeeding financial years [(iii)-(iv)]                                     | 38                  |

## 9. (a) Details of Unspent CSR amount for the preceding three financial years:

| (1)            | (2)                      | (3)   | (4)   | (5)   | (6)   |
|----------------|--------------------------|---|---|---|---|
| Sl. No.        | Preceding Financial Year | Amount transferred to Unspent CSR Account under Section 135(6) (₹ in crore) | Amount spent in the reporting Financial Year (₹ in crore) | Amount transferred to any fund specified under Schedule VII as per section 135(6), if any | Amount remaining to be spent in succeeding financial years (₹ in crore) |
| Not Applicable |                          |   |   |   |   |

9. (b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

| (1)          | (2)             | (3)   | (4)   | (5)               | (6)  | (7)  | (8)   | (9)                                     |
|--------------|-----------------|---|---|-------------------|--|--|---|---|
| Sl. No.      | Project ID      | Name of the project                               | Financial year in which the project was commenced | Project duration* | Total amount allocated for the project (₹ in crore) ** | Amount spent on the project in the reporting Financial year (₹ in crore) | Cumulative amount spent at the end of reporting Financial Year (₹ in crore) | Status of the project-Completed/Ongoing |
| 1.           | RIL-CSR-EDN-001 | Promoting Institution of Eminence - Jio Institute | 2017-18   | 15 years          | 375  | 375  | 1,671   | Ongoing                                 |
| <b>TOTAL</b> |                 |   |   |                   | <b>375</b>   | <b>375</b>   | <b>1,671</b>  |   |

\*Project duration is from the year of commencement of the project

\*\*Represents budget for the financial year 2020-21

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year

- (a) Date of creation or acquisition of the capital asset (s) Not applicable
- (b) Amount of CSR spent for creation or acquisition of capital asset Not applicable
- (c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. Not applicable
- (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset). Not applicable

11. Specify the reason(s), if the company has failed to spend two percent of the average net profit as per Section 135(5). Not Applicable

**Yogendra P. Trivedi**  
(Chairman, CSR&G Committee)

April 30, 2021

**Nikhil R. Meswani**  
(Executive Director)

## Annexure IV

### Secretarial Audit Report

For the Financial Year ended 31 March 2021

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To:  
The Members  
Reliance Industries Limited  
3<sup>rd</sup> Floor, Maker Chambers IV  
222, Nariman Point  
Mumbai – 400 021

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Reliance Industries Limited (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31 March 2021 ('Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31 March 2021 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

- (iv) The Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

- (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;

- (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client (Not applicable to the Company during the Audit Period);

- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 (Not applicable to the Company during the Audit Period);
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (Not applicable to the Company during the Audit Period); and

- (i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards (SS-1 and SS-2) issued by The Institute of Company Secretaries of India; and
- (ii) Listing Agreements entered into by the Company with BSE Limited and the National Stock Exchange of India Limited.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

**I further report that**, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof on test-check basis, the Company has complied with the following laws applicable specifically to the Company:

- (a) Merchant Shipping Act, 1958 and Rules made thereunder;
- (b) Petroleum Act, 1934 and Rules made thereunder;
- (c) Oil Field (Regulation and Development) Act, 1948 and Rules made thereunder;
- (d) The Mines Act, 1952 and Rules made thereunder and
- (e) The Petroleum and Natural Gas Regulatory Board Act, 2006 and the Rules made thereunder.

**I further report that**

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the meetings of the Board and Committees of the Board. Except where consent of the directors was received for scheduling meeting at a shorter notice, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings were carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be.

**I further report that** there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**I further report that** during the audit period:

- The Company issued and allotted on private placement basis, unsecured, redeemable, non-convertible Debentures (NCDs) aggregating ₹24,955 crore. The Company cancelled 20,092 Non-Convertible Debentures (of PPD Series D, G, H, IA, IB and 13) which were bought by the Company. Further, the Company redeemed Unsecured Non-Convertible Debentures amounting to ₹12,000 crore (PPD Series B, C, E, F, PPD1 and PPD2) and Secured Non-Convertible Debentures amounting to ₹500 crore (Series PPD -180 Tranche 1).
- The Company issued and allotted 42,26,26,894 partly paid-up equity shares of ₹10/- each of the Company

on rights basis, in the ratio of 1 equity share for every 15 equity shares held, to eligible equity shareholders of the Company at an issue price of ₹1,257/- per fully paid-up equity share (including a premium of ₹1,247/- per equity share). An amount equivalent to 25% of the issue price viz. ₹314.25 per equity share was received on application.

The Board of Directors of the Company, at its meeting held on 26 March 2021 made the following two calls on the partly paid-up rights equity shares:

- First call of ₹314.25 per partly paid equity share (including a premium of ₹311.75 per share), payable during the period from 17 May 2021 to 31 May 2021, both days inclusive; and
- Second & final call of ₹628.50 per partly paid equity share (including a premium of ₹623.50 per share), payable during the period from 15 November 2021 to 29 November 2021, both days inclusive.

**Dr. K. R. Chandratre**

**FCS No.: 1370, C. P. No.: 5144**

**Place: Pune**

**Date: 30 April 2021**

**UDIN: F001370C000220281**

**Peer Review**

**Certificate No.: 463/2016**

This report is to be read with my letter of even date which is annexed as Annexure and forms an integral part of this report.

- The Board of Directors of the Company had approved a scheme of arrangement between (i) the Company, its shareholders and creditors, and (ii) Reliance O2C Limited and its shareholders and creditors (the "Scheme"). The Scheme, inter alia, provides for transfer of the oil-to-chemicals ("O2C") undertaking from the Company to Reliance O2C Limited as a going concern on slump sale basis on the terms and conditions as detailed in the Scheme. The scheme has been approved by the Shareholders and Creditors of the Company at their respective meetings convened and held on 31 March 2021 pursuant to order dated 11 February 2021 of National Company Law Tribunal, Mumbai. The Scheme is subject to further approvals under applicable laws including approval of the National Company Law Tribunal.

### Annexure to the Secretarial Audit Report

To:  
The Members  
Reliance Industries Limited  
3<sup>rd</sup> Floor, Maker Chambers IV  
222, Nariman Point  
Mumbai – 400 021.

My report of even date is to be read along with this letter:

1. Maintenance of secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test-check basis to ensure that correct facts are reflected in secretarial records. I believe that the process and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
4. Wherever required, I have obtained Management Representation about the compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test-check basis.
6. The Secretarial Audit report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**Dr. K. R. Chandratre**

**FCS No.: 1370, C. P. No.: 5144**

**Place: Pune**

**Date: 30 April 2021**

**UDIN: F001370C000220281**

**Peer Review Certificate No. : 463/2016**

**Annexure V**
**Particulars of Energy Conservation, Technology Absorption and Foreign Exchange Earnings and Outgo required under the Companies (Accounts) Rules, 2014**
**A. Conservation of Energy****(i) Steps taken to conserve energy**

Energy efficiency is a cornerstone for positive impact on environment and sustainable growth. The Company continued to improve across all facets of energy management which include generation, distribution and consumption. Energy conservation was achieved by optimising existing energy profile through digital technologies including advanced analytics, real-time optimization models, process engineering and embracing newer and more efficient technologies.

Advanced models and tools were used to improve energy efficiency and reduce carbon footprint at sites, buildings and campuses. Dedicated teams working on monitoring, reporting, periodic energy audits and benchmarking with international refineries and petrochemical sites enable the Company to continually improve energy performance.

This approach has yielded steady results over the years and during the financial year under review, the Company achieved a reduction of 243.4 Gcal/hr in energy consumption.

Additionally, the Company is implementing Digital twins and Artificial Intelligence /Machine Learning based analytical models for further enhancement in energy efficiency, reliability and reduction in carbon footprint.

**Major energy conservation initiatives taken during the financial year 2020-21 are listed below.**
**Jamnagar Manufacturing Division:****Domestic Tariff Area (DTA)**

- Medium Pressure (MP) steam generation from lean sponge oil heat exchanger circuit in Coker unit

- Commissioned Condensate Preheater (CPH) for GT / HRSG 10 (Gas Turbine / Heat Recovery Steam Generator) with increased waste heat recovery from flue gas

- Hydrocarbon recovery from Vent Gas Recovery circuit in Linear Low Density Poly-ethylene (LLDPE) plant
- APC (Advanced Process Control) implementation for steam optimization in Captive Power Plant (CPP)

- Process steam reduction by optimizing Ethylene Oxide (EO) and Carbon Dioxide (CO<sub>2</sub>) absorption / stripper loops

- Improved dilution steam reboiler performance by C7C8 injection in quench water

- Routing Mono Ethylene Glycol (MEG) stream from refining column directly to MEG tank by monitoring Glycol quality

- Medium Pressure (MP) steam consumption reduced by implementing Advance Process Control (APC) in vent gas stack of Acid Gas Removal (AGR) plant

- Routing of Recycle Flash Gas directly to SRU (Sulphur Recovery Unit) incinerator, resulting in reduced operation of compressors (1.7 MW x2) in AGR plant

- Optimization of Steam to CO (carbon Monoxide) ratio, by monitoring CO slippage in "CO-shift plant" and by installation of Real Time Optimizer (RTO)

- HP Syngas Expander power generation increased by reducing bypass quantity in AGR plant

**Jamnagar Manufacturing Division: Special Economic Zone (SEZ)**

- Upate of Gas Turbine (GT-1) with AGP (Advance Gas Path) components to improve heat rate

- Reduced flaring in Xylene Recovery Column (XRC) by optimizing Column operating parameters at Para Xylene (PX4) plant

- MP steam consumption reduced by implementing Advanced Process Control in vent gas stack of Acid Gas Removal plant

- Optimization of Steam to carbon mono-oxide ratio, by monitoring CO slippage in "CO-shift plant" and by installation of RTO

- Minimizing High Pressure (HP) steam consumption in Air Preheater in SEZ Sulphur Recovery Unit by process optimization

- HP Syngas Expander power generation increased by reducing bypass quantity in AGR plant

**Hazira Manufacturing Division**

- Stripper Pressure optimization resulting in Low Pressure (LP) steam consumption reduction in Poly-Butadiene Rubber (PBR-3) plant

**Dahej Manufacturing Division**

- Optimization of Steam to Hydrocarbon ratio in cracker furnaces to reduce the use of medium low-pressure steam consumption
- Reduction of steam in reboiler by optimizing operation of Secondary De-Ethanizer Column

**Vadodara Manufacturing Division**

- Increased HP steam temperature from Steam turbine in Naphtha Cracker Plant to improve utilization of MP steam
- Rotor replacement of GT 2 resulting in heat rate improvement by 1.5%

**Patalganga Manufacturing division**

- Replacement of intercoolers of Air Compressor by energy efficient design

**Nagothane Manufacturing Division**

- Improved heat recovery from flue gas by increasing flow through LP economizer module and reduce stack temperature

**Barabanki Manufacturing Division**

- Husk boiler tube bundle replacement for energy savings and reliability improvement

**(ii) Steps taken to utilize alternate sources of energy**

- Trials conducted in boiler-1 and achieved upto 15% co-firing of biomass with coal at Dahej Manufacturing Division
- Commissioned 3.56 MW solar power generation project at Silvassa Manufacturing Division. (Capex: ₹13.7 crore). The project is expected to generate 5645 MWh/yr reducing Green House Gas (GHG) emission by 4600 tons CO<sub>2</sub>/yr

**(iii) Capital investment on energy conservation equipments**

| Sr. No. | Manufacturing Division                | Capital investments on energy efficient equipments (₹ in crore) | Energy savings (Gcal/hr) |
|---------|---------------------------------------|---|--------------------------|
| 1       | Jamnagar manufacturing division (DTA) | 10.02   | 132.52                   |
| 2       | Jamnagar manufacturing division (SEZ) | 12.23   | 95.11                    |
| 3       | Hazira manufacturing division         | 0.5   | 4.0                      |
| 4       | Dahej manufacturing division          | 0.5   | 3.7                      |
| 5       | Vadodara manufacturing division       | 9.4   | 4.4                      |
| 6       | Patalganga manufacturing division     | 0.6   | 1.5                      |
| 7       | Nagothane manufacturing division      | 0.0   | 1.5                      |
| 8       | Other manufacturing divisions         | 15.7  | 0.6                      |

**B. Technology Absorption**

Research and technology development of the Company helps create superior value by harnessing internal Research and Development skills and competencies and creates innovations in emerging technology domains related to the Company's various businesses. Research and technology development of the Company focuses on:

- New products, processes and catalyst development to support existing business and create breakthrough technologies for new businesses;
- Advanced troubleshooting; and
- Support to capital projects and profit and reliability improvements in manufacturing plants.

**(i) Major efforts made towards technology absorption****Oil to Chemicals (O2C)**

- Crude to Chemicals by Multi zone Catalytic Cracking technology (MCC)
- Conversion of waste plastics to stable oil for reconversion to plastics (circular economy)
- CO<sub>2</sub> capture process from dilute refinery/ power plant flue gases
- Catalyst development for improvement of cycle length of DHT (Diesel Hydrotreating Unit) units
- Development of Hi-Active Fluid Catalytic Cracking (FCC) catalyst for FCCUs
- Advanced Support to Gasification
- Low cost process development for valuable metals (Vanadium, Nickel) extraction from gasification slag
- Capturing of complex physics in Third Stage Separator (TSS) cyclone separator and model validation with experimental data
- Effluent treatment by Cavitation process
- Development for Impact Co Polymer (ICP) and Homo Grades PP (Polypropylene) with the Company's proprietary Diester Catalyst System.

- F clean process development for Re use of char filter fuses for sustainable operation of gasifiers
- Value creation from refinery waste by- product: Using sodium free di-sulphide oils (DSO) to replace dimethyl disulphide (DMDS) in gas and naphtha cracker and hydrotreaters
- Light coker naphtha processing in SEZ (Special Economic Zone) FCC to enable higher propylene and ethylene production
- DTA (Domestic Tariff Area) coker feed window widening with respect to metals and asphaltenes by using clarified slurry oil (CSO) with feed
- Online corrosion monitoring system under IOW (Integrity Operating Windows) initiative for monitoring crude corrosivity
- Study to analyze if ANN (Artificial Neural Network) models can substitute LP (Linear Programming) models in planning and also direct to better optimal points
- Development of in-house composition-based RX (Reactor) models for plant monitoring and LP applications
- NIR (Near InfraRed) based fast crude characterization for assay update support
- Naphtha molecular assay for crude scheduling and valuation
- Capturing of complex physics in Third Stage Separator (TSS) cyclone separator and model validation with experimental data
- Purification process for sulfolane
- Self-healing elastomer: Polybutadiene Rubber (PBR) grade (Relnext) for enhanced (40%) tyre life
- RELCAT catalyst was developed and commercially produced for unsaturated hydrocarbon reduction from Benzene Toluene Xylene (BTX) streams in aromatics plant
- Coke less Naphtha/ Gas steam cracking
- Development of adsorbent and process for 80% propylene recovery from polyolefin plant off gas

- Commissioning and Troubleshooting of Dowtherm purification system
- Advance technical support provided for characterization of Vinyl Chloride Monomer (VCM) Oxychlorination fresh and spent catalyst
- Evaluation of spare activated alumina and activated carbon (Linde) for improved shelf life in VCM Oxychlorination
- Initiated commercial production of 37 ton of 3A zeolite molecular sieve for cracker
- Low cost alumina adsorbent replacement for Purified Terephthalic Acid (PTA) off gas drier
- Zeolite Molecular sieve based adsorptive process developed and commercialized for 1 Octene purification
- Developed Effluent Treatment Plant (ETP) microbial culture and successfully implemented
- Residual life analysis of Ion Exchange Resins for DI (Delonized) Plant
- Chloride analysis of EOEG (Ethylene Oxide, Ethylene Glycol) CO<sub>2</sub> regenerator stream
- Chloride Guard bed adsorbent testing in manufacturing plants
- Adsorptive process developed for residual chloride removal from recycled finished water of PBR-1 plant
- Adsorptive purification process developed for Mono Ethylene Glycol (MEG) purification and under implementation
- Catalyst characterization of PTA plant
- Adsorptive and distillation Process developed for Triethylene Glycol (TEG) purification for Ethylene Oxide Ethylene Glycol (EOEG)
- Development of in-house spin finish oil formulation
- Commercial manufacturing of Reliance Oxidation Catalyst (RELOX) for nitrogen gas purification for Polyethylene Terephthalate (PET) plant
- Commercial production and implementation of Spherical silica gel for PE (Polyethylene)

- 1.5 ton adsorbent and process for NMP (N-Methyl-2-Pyrrolidone) purification (TAN – Total Acid Number) and Chloride reduction developed and implemented at Benzene Recovery Unit (BRU)
  - Adsorptive Paraxylene pilot scale purification process developed
  - Non Hydrofluoric Acid (HF) route to Linear Alkyl Benzene (LAB) using the Company's proprietary Ionic Liquid catalyst
  - PTA/IPA (IsoPhthalic Acid) Process Optimization
  - Development of Technology information package (TIP) for DOTP (Diethyl Terephthalate) process modification.
- Advanced Materials and Other R&D Activities**
- Development of indigenous polymer electrolyte membrane (PEM) fuel cell technology
  - Development of Poly Acrylic Nitrile (PAN) precursor for Carbon Fibers
  - Advance process control (APC)/ Real time Optimisation (RTO) implementation in all major manufacturing facilities
  - Modelling and simulation, scale up, support and advance trouble shooting
  - Polymeric materials for 3D printing
  - Graphene polymer and elastomer composites
  - Developed and demonstrated PHA (Polyhydroxyalkanoates)-bioplastics production (potential substitute for PE/PP) in an engineered microbial platform
  - Developed sustainable and advanced material in the form of Nanocellulose which is suitable for various applications in biomedical, biomaterial and personal care products
  - Harness synthetic biology tools to produce high strength silk protein as an ingredient for personal care and other products

#### Biofuels and Bio-Chemicals

- Development of 'Green Bio crude' and high value products from algae, using sea water, sunlight, and low-cost nutrients
- Application of biotechnology to enhance the productivity of algae species for biofuel
- Deployment of RCAT (Hydrothermal Liquefaction (HTL) technology towards commercialization to achieve the Company's net zero carbon goal by achieving 25% blend in refining capacity
- Demonstrate Algae to ethanol concept
- Technology development for commercial production of specialty products viz. super proteins, aqua and animal feed

- Harness advanced synthetic biology tools to develop technologies for Nanocellulose, PHA Bioplastic, Iron fortified protein and High strength silk production
- (ii) Information regarding imported technology (imported during last three years)**

None

- (iii) The benefits derived from R&D and Technology absorption, adoption and innovation initiative in financial year 2020-21 is ~₹ 320 crore.

Apart from the above monetary savings, there are other benefits from R&D, which are as follows:

- Transition from smart buyer of technology to a flagship developer of technology
- Future ready for next generation businesses and mitigating disruption in existing business
- Visionary disruptive business and technology strategy to disrupt mobility, industrial sector
- Sustaining competitive advantage
- Generating new intellectual properties for business value creation.

#### (iv) Expenditure incurred on Research and Development:

| Sr. No. | Particulars  | (₹ in crore) |
|---------|--------------|--------------|
| a)      | Capital      | 1,412        |
| b)      | Revenue      | 1,160        |
|         | <b>Total</b> | <b>2,572</b> |

#### C. Foreign Exchange Earnings and Outgo

##### (i) Activities relating to export, initiatives to increase exports, developments of new export markets for products and services and export plan

The Company has continued to maintain focus and avail of export opportunities based on economic considerations. During the year, the Company has exports (FOB value) worth ₹ 1,32,773 crore (US\$ 18.2 billion).

##### (ii) Total Foreign Exchange Earned and Used

|    | (₹ in crore)  |
|----|---|
| a) | Foreign Exchange earned in terms of actual inflows  |
| b) | Total savings in foreign exchange through products manufactured by the Company and deemed exports (US\$ 12.7 billion) |
|    | <b>Sub-total (a+b)</b>  |
| c) | Foreign Exchange outgo in terms of actual outflows  |

For and on behalf of Board of Directors

**Mukesh D. Ambani**  
Chairman and Managing Director

April 30, 2021

# Financial Statements

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## Independent Auditors' Report

that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

### Emphasis of Matter

We draw attention to Note 31(b) and 41.1 of the financial statements in respect of the Scheme of Amalgamation of wholly-owned subsidiaries with the Company approved by the Hon'ble National Company Law Tribunal, Mumbai, wherein the financial information has been restated from the appointed date and not from the earliest date presented in accordance with Ind AS 103, as per General Circular No. 09/2019 issued by MCA dated August 21, 2019 and loss due to take over of borrowing and consequential adjustment for reversal thereof in the statement of profit and loss upon the Scheme becoming effective.

Our Opinion is not modified in respect of this matter.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Standalone Financial Statements for the financial year ended March 31, 2021. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the Standalone Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the Standalone Financial Statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying Standalone Financial Statements.

### Key audit matters

#### A. Capitalisation and useful life of property, plant and equipment

During the year ended March 31, 2021, the Company has incurred capital expenditure on various projects included in capital work in progress and intangible assets under development. Further, items of property, plant and equipment that are ready for its intended use as determined by the management have been capitalised in the current year. Judgement is involved to determine that the aforesaid capitalisation meet the recognition requirement under Ind AS specifically in relation to determination of whether the criteria for intended use of the management has been met.

Further, in the current year, the Company has reassessed the useful life of its plant and machinery from 25-35 years to 50 years. Assessment of useful life of plant and machinery involves management judgement, technical assessment, consideration of historical experiences, anticipated technological changes, etc.

Accordingly, the above has been determined as a key audit matter.

### How our audit addressed the key audit matter

- Examined the management assessment of the assumptions considered in estimation of useful life.
- Examined the useful economic lives with reference to the Company's historical experience and technical evaluation by third party specialist appointed by management.
- Assessed the objectivity and competence of the Company's external specialists involved in the process.
- Assessed the nature of the additions made to property, plant and equipment, intangible assets, capital work-in-progress and intangible asset under development on a test check basis to test whether they meet the recognition criteria as set out in para 16 to 22 of Ind AS 16 – Property, Plant and Equipment, including intended use of management.
- Assessed the impact recognised on account of the change in the useful life and disclosure made in the financial statements.

| Key audit matters  | How our audit addressed the key audit matter  | Key audit matters  | How our audit addressed the key audit matter  |
|--|---|--|---|
| <b>B. Estimation of oil reserves, decommissioning liabilities, depletion charges and impairment evaluation of development rights</b>   | <p>Refer to Note 34.2 on proved reserves and production on product and geographical basis, Note C(A) on estimation of Oil and Gas reserves, Note B.2(s) on Accounting for Oil and Gas activity, Note C(B) on Decommissioning Liabilities, Note C(C) on Property Plant and Equipment/Intangible Assets and Note B.2(j) on Provisions and Note B.2(i) on impairment of non-financial assets and Note 17 of the financial statements.</p> <p>The determination of the Company's oil and natural gas reserves requires significant judgements and estimates to be applied. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells and commodity prices all impacts the determination of the Company's estimates of oil and natural gas reserves.</p> <p>Estimates of oil and gas reserves are used to calculate depletion charges for the Company's oil and gas assets. The impact of changes in estimated proved reserves is dealt with prospectively by amortising the remaining carrying value of the asset over the expected future production. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset's carrying values reported in the financial statements.</p> <p>For the purpose of impairment testing, value in use has been determined by the management by considering estimates such as discount rates, reserves and volumes, future oil and gas natural prices etc. along with other macro-economic, business and financing factors.</p> <p>Further, the recognition and measurement of decommissioning provisions involves use of estimates and assumptions relating to timing of abandonment of well and related facilities which would depend upon the ultimate life of the field, expected utilisation of assets by other fields, the scope of abandonment activity and pre-tax rate applied for discounting.</p> <p>Accordingly, the same is considered as a key audit matter.</p> | <p>Our work included and were not limited to the following procedures:</p> <ul style="list-style-type: none"> <li>• Performed walk-through of the estimation process associated with the oil and gas reserves.</li> <li>• Assessed the valuation methodology, including assumptions around the key drivers of the cash flow forecasts including future oil and gas prices, estimated reserves, discount rates used, etc. by engaging valuation experts.</li> <li>• Assessed the objectivity and competence of the Company's specialists involved in the process and valuation specialists engaged by us.</li> <li>• Assessed whether the updated oil and gas reserve estimates were included in the Company's accounting for amortisation / depletion and disclosures of proved reserves and proved developed reserves in the financial statements.</li> <li>• Tested the assumption used in determining the decommissioning provisions. Also compared these assumptions with the previous year and enquired for reasons for any material variations.</li> <li>• Reviewed the disclosure made by the Company in the financial statements.</li> </ul>   | <p>Due to complexity involved in these litigation matters, management's judgement regarding recognition and measurement of provisions for these legal proceedings is inherently uncertain and might change over time as the outcomes of the legal cases are determined.</p> <p>Accordingly, it has been considered as a key audit matter.</p>   |
| <b>C. Litigation matters</b>   |   | <b>D. Fair Valuation of Investments</b>  | <p>As at March 31, 2021, the Company has investments of ₹ 78,234 crore in the Equity and Preference Shares of Jio Digital Fiber Private Limited ('JDFPL') and Summit Digitel Infrastructure Private Limited ("SDIPL") (Formerly Reliance Jio Infratel Private Limited) which are measured at fair value as per Ind AS 109 read with Ind AS 113.</p> <p>These investments are Level 3 investments as per the fair value hierarchy in Ind AS 113 and accordingly determination of fair value is based on a high degree of judgement and input from data that is not directly observable in the market. Further, the fair value is significantly influenced by the expected pattern of future benefits of the tangible assets of JDFPL (fiber assets) and SDIPL (tower assets). Refer Note 2 and Note 37A in the financial statements.</p> <p>Accordingly, the same has been considered as a key audit matter.</p>   |
| <p><b>1. Matters in relation to Oil and Gas:</b></p> <ul style="list-style-type: none"> <li>(a) Disallowance of certain costs under the production sharing contract, relating to Block KG-DWN-98/3 and consequent deposit of differential revenue on gas sales from D1D3 field to the gas pool account maintained by Gail (India) Limited (Refer Note 34.3).</li> <li>(b) Claim against the Company in respect of gas said to have migrated from neighbouring blocks (KGD6) (Refer Note 34.4(a)).</li> <li>(c) Claims relating to limits of cost recovery, profit sharing and audit and accounting provisions of the public sector corporations etc., arising under two production sharing contracts entered into in 1994 (Refer Note 34.4(b)).</li> <li>(d) Suit for specific performance of a contract for supply of natural gas before the Hon'ble Bombay High Court (Refer Note 34.4(c)).</li> </ul> <p><b>2. Matter relating to trading in shares of Reliance Petroleum Limited ('RPL'):</b></p> <ul style="list-style-type: none"> <li>(a) Special Appellate Tribunal judgement dated November 5, 2020, dismissing Company's appeal made in relation to order passed by the Securities and Exchange Board of India ('SEBI') under Section 11B of the SEBI Act, 1992 (Refer Note 35(III)).</li> </ul> | <p>Our audit procedures included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>• Assessed the management's position through discussions with the in-house legal expert and external legal opinions obtained by the Company (where considered necessary) on both, the probability of success in the aforesaid cases, and the magnitude of any potential loss.</li> <li>• Discussed with the management on the development in these litigations during the year ended March 31, 2021.</li> <li>• Rolled out of enquiry letters to the Company's legal counsel and noted the responses received.</li> <li>• Assessed the responses received from Company's legal counsel by engaging our internal legal experts.</li> <li>• Assessed the objectivity and competence of the Company's legal counsel involved in the process and legal experts engaged by us.</li> <li>• Reviewed the disclosures made by the Company in the financial statements.</li> <li>• Obtained representation letter from the management on the assessment of these matters.</li> </ul>  | <p><b>E. Impairment of Investment in shale gas entities and recognition of deferred tax assets</b></p> <ul style="list-style-type: none"> <li>(a) Based on the assessment of the internal and external sources of information, management has identified indicators of impairment in respect of its investments in shale gas entities engaged in the business of exploration and production of oil and gas. In the current year, management has performed an impairment assessment by comparing the carrying value of these investments to their recoverable amount and accordingly recognised an impairment loss of ₹ 15,686 crore. For the purpose of the above impairment testing, realisable value has been determined by the management by considering estimates such as discount rates, reserves and volumes, future oil and gas natural prices etc, along with consideration of other macro-economic, business and financing factors including divestment agreement entered into for certain upstream assets.</li> <li>(b) The Company has also recognised Deferred Tax Assets of ₹ 15,570 crore in respect of the difference between the book base and tax base of the investment in shale gas entities engaged in the business of exploration and production of oil and gas, in accordance with Ind AS 12 – Income Taxes. Recognition of the aforesaid deferred tax asset involves management judgement and estimates to determine whether there is a reasonable certainty to utilise the deferred tax assets against future capital gains.</li> </ul> <p>Both the above items have been disclosed as exceptional items in the financial statements (Refer Note 31(c)).</p> <p>Accordingly, the above matters have been considered as a key audit matter.</p> | <p>Our audit procedures included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>• Obtained and assessed the impairment triggers identified by the management.</li> <li>• Read the note in relation to impairment of assets in consolidated financial statement of the shale gas entities.</li> <li>• Discussed the aforesaid matter with the component auditor in accordance with Standard of Auditing 600 – Using the work of Another Auditor.</li> <li>• Read the agreement in reference to divestment of interest in certain upstream assets operated by EQT Corporation to Northern Oil and Gas, Inc.</li> <li>• Obtained the realisable value assessment made by the management and assessed the methodology and the assumptions applied in determining the realisable value by engaging our internal valuation specialists.</li> <li>• Reviewed the disclosures made by the Company in the financial statements.</li> </ul> <p>(b) Our audit procedures to address recognition of deferred tax asset included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>• Assessed the basis of recognition of deferred tax assets in accordance with Ind AS.</li> <li>• Obtained and assessed the management assumptions / judgements and mathematical accuracy for calculating the difference between the book base and tax base.</li> <li>• Evaluated the management assessment on future transactions including capital gain projections used in assessing the recoverability.</li> <li>• Evaluated the management assessment of tax credit recognition including calculation of tax base as per the Income Tax Act, 1961 by engaging internal tax specialist. In making this assessment, we evaluated the competence and objectivity of our internal experts.</li> <li>• Reviewed the disclosures made by the Company in the financial statements.</li> </ul> |

| Key audit matters  | How our audit addressed the key audit matter  |
|--|---|
| <b>F. IT systems and controls over financial reporting</b> | <p>We identified IT systems and controls over financial reporting as a key audit matter for the Company because its financial accounting and reporting systems are fundamentally reliant on IT systems and IT controls to process significant transaction volumes, specifically with respect to revenue and raw material consumption. Also, due to such large transaction volumes and the increasing challenge to protect the integrity of the Company's systems and data, cyber security has become more significant.</p> <p>Automated accounting procedures and IT environment controls, which include IT governance, IT general controls over program development and changes, access to program and data and IT operations, IT application controls and interfaces between IT applications are required to be designed and to operate effectively to ensure accurate financial reporting.</p> |

### Information Other than the Financial Statements and Auditors' Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the Standalone Financial Statements and our auditors' report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities;

- | Key audit matters  | How our audit addressed the key audit matter  |
|--|---|
| <b>F. IT systems and controls over financial reporting</b> | <p>Our procedures included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>• Assessed the complexity of the IT environment by engaging IT specialists and through discussion with the head of IT and internal audit and identified IT applications that are relevant to our audit.</li> <li>• Assessed the design and evaluation of the operating effectiveness of IT general controls over program development and changes, access to program and data and IT operations by engaging IT specialists.</li> <li>• Performed inquiry procedures with the head of cybersecurity at the Company in respect of the overall security architecture and any key threats addressed by the Company in the current year.</li> <li>• Assessed the design and evaluation of the operating effectiveness of IT application controls in the key processes impacting financial reporting of the Company by engaging IT specialists.</li> <li>• Assessed the operating effectiveness of controls relating to data transmission through the different IT systems to the financial reporting systems by engaging IT specialists.</li> </ul> <p>selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.</p> <p>In preparing the Standalone Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.</p> <p>Those Board of Directors are also responsible for overseeing the Company's financial reporting process.</p> <p><b>Auditors' Responsibilities for the Audit of the Standalone Financial Statements</b></p> <p>Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.</p> <p>As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:</p> <ul style="list-style-type: none"> <li>• Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.</li> <li>• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.</li> <li>• Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.</li> <li>• Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.</li> <li>• Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.</li> </ul> <p>We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.</p> <p>We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.</p> <p>From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements for the financial year ended March 31, 2021 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.</p> |

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we give in the "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
  - (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
  - (d) In our opinion, the aforesaid Standalone Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
  - (e) On the basis of the written representations received from the directors as on March 31, 2021 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2021 from being appointed as a director in terms of Section 164 (2) of the Act;
  - (f) With respect to the adequacy of the internal financial controls with reference to these Standalone Financial Statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
  - (g) In our opinion, the managerial remuneration for the year ended March 31, 2021 has been paid / provided by the Company to its directors in accordance with the provisions of Section 197 read with Schedule V to the Act;
  - (h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
    - i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements – Refer Note 35 to the Standalone Financial Statements;

- ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company except for an amount of ₹ 1.76 crore which are held in abeyance due to pending legal cases.

For **D T S & Associates LLP**  
Chartered Accountants  
ICAI Firm Reg. Number:  
142412W/W100595

per **T P Ostwal**  
Partner  
Membership No.: 030848  
UDIN: 21030848AAAAAQ3979

Mumbai  
Date: April 30, 2021

For **S R B C & CO LLP**  
Chartered Accountants  
ICAI Firm Reg. Number:  
324982E/E300003

per **Vikas Kumar Pansari**  
Partner  
Membership No.: 093649  
UDIN: 21093649AAAABJ4217

Mumbai  
Date: April 30, 2021

## Annexure 1

To the Independent Auditors' Report of even date on the Standalone Financial Statements of Reliance Industries Limited

- (Referred to in paragraph 1, under 'Report on Other Legal and Regulatory Requirements' section of our Report of even date)
- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) The Company has a regular programme for physical verification of its fixed assets by which its fixed assets are verified in a phased manner. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its fixed assets. However, there were certain fixed assets which were not verified during the year as planned due to outbreak of COVID-19 pandemic. As represented by the management, these will be covered for verification in the subsequent period. According to the information and explanations given to us, no material discrepancies were noticed on verification of the fixed assets.
  - (c) According to information and explanations given by the management, the title deeds / lease deeds of immovable properties included in property, plant and equipment are held in the name of the Company except for leasehold land of ₹ 83 crore in respect of which the allotment letters are received and supplementary agreements entered; however, lease deeds are pending execution. (Refer Note 1.1 of the Standalone Financial Statements).
  - (ii) The management has conducted physical verification of inventory at reasonable intervals during the year and no material discrepancies were noticed on such physical verification.
  - (iii) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under Section 189 of the Act. Accordingly, the provisions of clause 3(iii) (a), (b) and (c) of the Order are not applicable to the Company and hence not commented upon.
  - (iv) In our opinion and according to the information and explanations provided to us, the Company has not granted any loans or provided any guarantees or security to the parties covered under Section 185 of the Act. The Company has complied with the provisions of Section 186 of the Act in respect of investments made or loans or guarantee or security provided to the parties covered under Section 186 of the Act.
  - (v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable to the Company.
  - (vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under Section 148(1) of the Act, related to the manufacturing activities, and are of the opinion that *prima facie*, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.
  - (vii) (a) The Company is generally regular in depositing with appropriate authorities undisputed statutory dues including Provident fund, Employees' State Insurance, Income-tax, Sales-tax, Goods and Services tax, Duty of customs, Duty of excise, Value Added Tax, Cess and Other Statutory Dues applicable to it.
  - (b) According to the information and explanations provided to us, no undisputed amounts payable in respect of Provident fund, Employees' State Insurance, Income-tax, Sales Tax, Goods and Service tax, Duty of customs, Duty of excise, Value added tax, Cess and Other Statutory Dues were outstanding, at the year end, for a period of more than six months from the date they became payable.

- (c) According to the records of the Company, the dues of Sales-tax, Service tax, Duty of customs, Duty of excise, Value added tax, Cess and Goods and Service Tax which have not been deposited on March 31, 2021 on account of any dispute, are as follows:

| Name of the Statute   | Nature of Dues               | Amount<br>(₹ in crore) | Period to which the amount relates    | Forum where the dispute is pending                      |
|---|------------------------------|------------------------|---------------------------------------|---|
| Central Excise Act, 1944  | Excise Duty and Service Tax  | 5                      | Various Years from 1990-91 to 2017-18 | Commissioner of Central Excise (Appeals)                |
|   |                              | 1,131                  | Various Years from 1991-92 to 2017-18 | The Customs Excise and Service Tax Appellate Tribunal   |
| Central Sales Tax Act, 1956 and Sales Tax Act of various States | Sales Tax/ VAT and Entry Tax | 463                    | Various Years from 2001-02 to 2019-20 | Joint Commissioner/Commissioner (Appeal) of Sales Tax   |
|   |                              | 646                    | Various Years from 1983-84 to 2015-16 | Sales Tax Appellate Tribunal                            |
|   |                              | 94                     | Various Years from 2000-01 to 2011-12 | High Court  |
| Customs Act, 1962   | Customs Duty                 | 98                     | 2007-08 and 2017-18                   | The Customs Excise and Service Tax Appellate Tribunal   |
| Goods and Services Tax Act, 2017                                | Goods and Services Tax       | 0.31                   | 2017-18 to 2020-21                    | Joint/Additional Commissioner of GST and Central Excise |

- (viii) In our opinion and according to the information and explanations provided by the management, the Company has not defaulted in repayment of loans or borrowing to a financial institution, bank or government or dues to debenture holders.
- (ix) In our opinion and according to the information and explanations provided by the management, the Company has utilised the monies raised by way of rights issue of equity shares, debt instruments and term loans for the purposes for which they were raised.
- (x) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the Financial Statements and according to the information and explanations provided by the management, we report that no fraud by the Company or no material fraud on the Company by the officers and employees of the Company has been noticed or reported during the year.
- (xi) According to the information and explanations provided by the management, the managerial remuneration has been paid / provided in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.
- (xii) In our opinion, the Company is not a nidhi company. Therefore, the provisions of clause 3(xii) of the Order are not applicable to the Company and hence not commented upon.
- (xiii) According to the information and explanations provided by the management, transactions with the related parties are in compliance with Section 177 and 188 of the Act where applicable and the details have been disclosed in the financial statements, as required by the applicable accounting standards.

## Annexure 2

To the Independent Auditors' Report of even date on the Standalone Financial Statements of Reliance Industries Limited

### Report on the Internal Financial Controls under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Reliance Industries Limited ("the Company") which includes joint operations as of March 31, 2021 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

### Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

### Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to these Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing as specified under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these Standalone Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these Standalone Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls over financial reporting with reference to these Standalone Financial Statements.

### Meaning of Internal Financial Controls over Financial Reporting with reference to these Standalone Financial Statements

A company's internal financial control over financial reporting with reference to these Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

### Inherent Limitations of Internal Financial Controls over Financial Reporting with reference to these Standalone Financial Statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to these Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these Standalone Financial Statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Opinion

In our opinion, the Company has, in all material respects, adequate internal financial controls over financial reporting with reference to these Standalone Financial Statements and such internal financial controls over financial reporting with reference to these Standalone Financial Statements were operating effectively as at March 31, 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

#### For D T S & Associates LLP

Chartered Accountants  
ICAI Firm Reg. Number:  
142412W/W100595

#### per T P Ostwal

Partner  
Membership No.: 030848  
UDIN: 21030848AAAAAQ3979

Mumbai

Date: April 30, 2021

#### For S R B C & CO LLP

Chartered Accountants  
ICAI Firm Reg. Number:  
324982E/E300003

#### per Vikas Kumar Pansari

Partner  
Membership No.: 093649  
UDIN: 21093649AAAABJ4217

Mumbai

Date: April 30, 2021

# Balance Sheet

As at 31st March, 2021

|  | Notes | As at<br>31st March, 2021 | As at<br>31st March, 2020 | (₹ in crore) |
|--|-------|---------------------------|---------------------------|--------------|
| <b>Assets</b>                                      |       |                           |                           |              |
| <b>Non-Current Assets</b>                          |       |                           |                           |              |
| Property, Plant and Equipment                      | 1     | 2,92,092                  | 2,97,854                  |              |
| Capital Work-in-Progress                           | 1     | 20,765                    | 15,638                    |              |
| Intangible Assets                                  | 1     | 14,741                    | 8,624                     |              |
| Intangible Assets Under Development                | 1     | 12,070                    | 12,327                    |              |
| Financial Assets                                   |       |                           |                           |              |
| Investments  | 2     | 2,52,620                  | 4,21,793                  |              |
| Loans  | 3     | 65,698                    | 44,348                    |              |
| Other Non-Current Assets                           | 4     | 4,968                     | 4,461                     |              |
| <b>Total Non-Current Assets</b>                    |       | <b>6,62,954</b>           | <b>8,05,045</b>           |              |
| <b>Current Assets</b>                              |       |                           |                           |              |
| Inventories  | 5     | 37,437                    | 38,802                    |              |
| Financial Assets                                   |       |                           |                           |              |
| Investments  | 6     | 94,665                    | 70,030                    |              |
| Trade Receivables                                  | 7     | 4,159                     | 7,483                     |              |
| Cash and Cash Equivalents                          | 8     | 5,573                     | 8,485                     |              |
| Loans  | 9     | 993                       | 15,028                    |              |
| Other Financial Assets                             | 10    | 59,560                    | 16,115                    |              |
| Other Current Assets                               | 12    | 8,332                     | 10,711                    |              |
| <b>Total Current Assets</b>                        |       | <b>2,10,719</b>           | <b>1,66,654</b>           |              |
| <b>Total Assets</b>                                |       | <b>8,73,673</b>           | <b>9,71,699</b>           |              |
| <b>Equity and Liabilities</b>                      |       |                           |                           |              |
| <b>Equity</b>                                      |       |                           |                           |              |
| Equity Share Capital                               | 13    | 6,445                     | 6,339                     |              |
| Other Equity                                       | 14    | 4,68,038                  | 3,84,876                  |              |
| <b>Total Equity</b>                                |       | <b>4,74,483</b>           | <b>3,91,215</b>           |              |
| <b>Liabilities</b>                                 |       |                           |                           |              |
| <b>Non-Current Liabilities</b>                     |       |                           |                           |              |
| Financial Liabilities                              |       |                           |                           |              |
| Borrowings   | 15    | 1,60,598                  | 1,94,402                  |              |
| Other Financial Liabilities                        | 16    | 4,014                     | 2,930                     |              |
| Provisions   | 17    | 1,499                     | 1,410                     |              |
| Deferred Tax Liabilities (Net)                     | 18    | 30,788                    | 50,556                    |              |
| Other Non-Current Liabilities                      | 19    | 504                       | 504                       |              |
| <b>Total Non-Current Liabilities</b>               |       | <b>1,97,403</b>           | <b>2,49,802</b>           |              |
| <b>Current Liabilities</b>                         |       |                           |                           |              |
| Financial Liabilities                              |       |                           |                           |              |
| Borrowings   | 20    | 33,152                    | 59,899                    |              |
| Trade Payables Due to:                             | 21    | 90                        | 116                       |              |
| Micro and Small Enterprises                        |       | 86,909                    | 70,932                    |              |
| Other than Micro and Small Enterprises             |       | 61,172                    | 1,32,492                  |              |
| Other Financial Liabilities                        | 22    | 19,563                    | 66,170                    |              |
| Other Current Liabilities                          | 23    | 901                       | 1,073                     |              |
| Provisions   | 24    | <b>2,01,787</b>           | <b>3,30,682</b>           |              |
| <b>Total Current Liabilities</b>                   |       | <b>3,99,190</b>           | <b>5,80,484</b>           |              |
| <b>Total Liabilities</b>                           |       | <b>8,73,673</b>           | <b>9,71,699</b>           |              |
| <b>Total Equity and Liabilities</b>                |       |                           |                           |              |
| Significant Accounting Policies                    |       |                           |                           |              |
| See accompanying Notes to the Financial Statements |       | 1 to 44                   |                           |              |

|   |  |  |   |
|---|--|--|---|
| As per our Report of even date                                  |  |  |   |
| For D T S & Associates LLP                                      |  | For and on behalf of the Board                         |   |
| Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | For S R B C & CO LLP<br>Chartered Accountants<br>(Registration No.<br>324982E/E300003) | Alok Agarwal<br>Chief Financial Officer                | M.D. Ambani<br>Chairman and Managing Director   |
| T P Ostwal  | Vikas Kumar Pansari  | Srikanth Venkatachari<br>Joint Chief Financial Officer | N.R. Meswani<br>H.R. Meswani<br>P.M.S. Prasad<br>P.K. Kapil   |
| Partner<br>Membership No. 030848                                | Partner<br>Membership No. 093649   | K. Sethuraman<br>Company Secretary                     | Nita M. Ambani<br>Y.P. Trivedi<br>Prof. Dipak C. Jain<br>Dr. R.A. Mashelkar<br>Adil Zainulbhai<br>Raminder Singh Gujral<br>Dr. Shumeet Banerji<br>Arundhati Bhattacharya<br>K.V. Chowdary |
| Date: April 30, 2021  |  | Savithri Parekh<br>Joint Company Secretary             | Non-Executive Directors   |

# Statement of Profit and Loss

For the year ended 31st March, 2021

|  | Notes | 2020-21         | 2019-20         | (₹ in crore) |
|--|-------|-----------------|-----------------|--------------|
| <b>Income</b>  |       |                 |                 |              |
| Value of Sales   |       | 2,76,181        | 3,62,869        |              |
| Income from Services   |       | 2,759           | 3,308           |              |
| <b>Value of Sales &amp; Services (Revenue)</b>                                   |       | <b>2,78,940</b> | <b>3,66,177</b> |              |
| Less: GST Recovered  |       | 13,871          | 14,322          |              |
| <b>Revenue from Operations</b>   | 25    | <b>2,65,069</b> | <b>3,51,855</b> |              |
| Other Income   | 26    | 14,818          | 13,566          |              |
| <b>Total Income</b>  |       | <b>2,79,887</b> | <b>3,65,421</b> |              |
| <b>Expenses</b>  |       |                 |                 |              |
| Cost of Material Consumed  |       | 1,68,262        | 2,37,342        |              |
| Purchase of Stock-in-Trade   |       | 7,301           | 7,292           |              |
| Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade    | 27    | 610             | 77              |              |
| Excise Duty  |       | 19,402          | 14,902          |              |
| Employee Benefits Expense  | 28    | 5,024           | 6,067           |              |
| Finance Costs  | 29    | 16,211          | 12,105          |              |
| Depreciation/Amortisation and Depletion Expense                                  | 1     | 9,199           | 9,728           |              |
| Other Expenses   | 30    | 30,970          | 33,347          |              |
| <b>Total Expenses</b>  |       | <b>2,56,979</b> | <b>3,20,860</b> |              |
| <b>Profit Before Exceptional Item and Tax</b>                                    |       | <b>22,908</b>   | <b>44,561</b>   |              |
| Exceptional Item (Net of Tax)  | 31    | 4,304           | (4,245)         |              |
| <b>Profit Before Tax*</b>  |       | <b>27,212</b>   | <b>40,316</b>   |              |
| <b>Tax Expenses*</b>   |       |                 |                 |              |
| Current Tax  | 11    | -               | 7,200           |              |
| Deferred Tax   | 18    | (4,732)         | 2,213           |              |
| <b>Profit for the Year</b>   |       | <b>31,944</b>   | <b>30,903</b>   |              |
| <b>Other Comprehensive Income</b>  |       |                 |                 |              |
| i. Items that will not be reclassified to Profit or Loss                         | 26.1  | 350             | (392)           |              |
| ii. Income tax relating to items that will not be reclassified to Profit or Loss |       | (79)            | (944)           |              |
| iii. Items that will be reclassified to Profit or Loss                           | 26.2  | 2,755           | (6,921)         |              |
| iv. Income tax relating to items that will be reclassified to Profit or Loss     |       | (456)           | 1,183           |              |
| <b>Total Other Comprehensive Income/(Loss) for the Year (Net of Tax)</b>         |       | <b>2,570</b>    | <b>(7,074)</b>  |              |
| <b>Total Comprehensive Income for the Year</b>                                   |       | <b>34,514</b>   | <b>23,829</b>   |              |
| <b>Earnings Per Equity Share of Face Value of ₹ 10 each</b>                      |       |                 |                 |              |
| Basic (in ₹) - After Exceptional Item  | 32    | 49.66           | 48.42           |              |
| Basic (in ₹) - Before Exceptional Item   | 32    | 42.97           | 55.07           |              |
| Diluted (in ₹) - After Exceptional Item  | 32    | 48.90           | 48.42           |              |
| Diluted (in ₹) - Before Exceptional Item   | 32    | 42.31           | 55.07           |              |
| Significant Accounting Policies  |       |                 |                 |              |
| See accompanying Notes to the Financial Statements                               |       | 1 to 44         |                 |              |

\*Profit before tax is after Exceptional Item and tax thereon. Tax expenses are excluding the Current Tax and Deferred Tax on Exceptional Item.

|   |  |   |   |
|---|--|---|---|
| As per our Report of even date                                  |  | For and on behalf of the Board                                  | For and on behalf of the Board                              |
| For D T S & Associates LLP                                      | For S R B C & CO LLP   | For D T S & Associates LLP                                      | M.D. Ambani   |
| Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | Chartered Accountants<br>(Registration No.<br>324982E/E300003) | Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | N.R. Meswani<br>H.R. Meswani<br>P.M.S. Prasad<br>P.K. Kapil |
| T P Ostwal  | Vikas Kumar Pansari  | T P Ostwal  | Srikanth Venkatachari<br>Joint Chief Financial Officer      |
| Partner<br>Membership No. 030848                                | Partner<br>Membership No. 093649                               | Partner<br>Membership No. 030848                                | K. Sethuraman<br>Company Secretary                          |
| Date: April 30, 2021  |  | Vikas Kumar Pansari<br>Partner<br>Membership No. 093649         | Savithri Parekh<br>Joint Company Secretary                  |

# Statement of Changes in Equity

For the year ended 31st March, 2021

CORPORATE OVERVIEW MANAGEMENT REVIEW GOVERNANCE FINANCIAL STATEMENTS NOTICE  
Standalone

## A. Equity Share Capital

| Balance as at 1st April, 2019 | Change during the year 2019-20 | Balance as at 31st March, 2020 | Change during the year 2020-21 | Balance as at 31st March, 2021 |
|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 6,339                         | *                              | 6,339                          | 106                            | 6,445                          |

\*Shares of ₹ 57,36,870 issued on exercise of employee stock options.

## B. Other Equity

|  | Balance as at 1st April, 2020 | Total Comprehensive Income for the Year | Dividends      | Transfer (to)/from Retained Earnings | Transfer (to)/from General Reserve | On Rights Issue <sup>#</sup> | Employee Stock Options | Others <sup>®</sup> | Balance as at 31st March, 2021 |
|--|-------------------------------|---|----------------|--------------------------------------|------------------------------------|------------------------------|------------------------|---------------------|--------------------------------|
| <b>As at 31<sup>st</sup> March, 2021</b>   |                               |   |                |                                      |                                    |                              |                        |                     |                                |
| Share Application Money Pending Allotment  | 1                             | -                                       | -              | -                                    | -                                  | (1)                          | -                      | -                   | -                              |
| Share Call Money Account                   | -                             | -                                       | -              | -                                    | 39,843                             | -                            | -                      | 39,843              |                                |
| <b>Reserves and Surplus</b>                |                               |   |                |                                      |                                    |                              |                        |                     |                                |
| Capital Reserve                            | 403                           | -                                       | -              | -                                    | -                                  | -                            | -                      | -                   | 403                            |
| Securities Premium                         | 46,329                        | -                                       | -              | -                                    | 13,104                             | 9                            | -                      | 59,442              |                                |
| Debenture Redemption Reserve               | 9,375                         | -                                       | -              | (3,410)                              | -                                  | -                            | -                      | -                   | 9,375                          |
| Share Based Payments Reserve               | 4                             | -                                       | -              | -                                    | -                                  | 415                          | -                      | 419                 |                                |
| General Reserve                            | 2,55,000                      | -                                       | -              | 3,410                                | -                                  | -                            | -                      | 2,58,410            |                                |
| Retained Earnings                          | 14,146                        | 31,944                                  | (3,921)        | (32,692)*                            | -                                  | -                            | 32,416                 | 41,893              |                                |
| Special Economic Zone Reinvestment Reserve | 5,500                         | -                                       | -              | (525) <sup>\$</sup>                  | -                                  | -                            | -                      | 4,975               |                                |
| Other Comprehensive Income                 | 54,118                        | 2,570                                   | -              | -                                    | -                                  | -                            | -                      | 56,688              |                                |
| <b>Total</b>                               | <b>3,84,876</b>               | <b>34,514</b>                           | <b>(3,921)</b> | <b>(33,217)</b>                      | <b>-</b>                           | <b>52,947</b>                | <b>423</b>             | <b>32,416</b>       | <b>4,68,038</b>                |

\* Refer Note 31 (b)

<sup>®</sup> Refer Note 41.1

<sup>#</sup> Refer Note 13.8

<sup>\$</sup> Net of Special Economic Zone Reinvestment Reserve created during the year of ₹ 3,303 crore.

|  | Balance as at 1st April, 2019 | Total Comprehensive Income for the Year | Dividends      | Tax on Dividend | Transfer (to)/from Retained Earnings | Transfer (to)/from General Reserve | On Rights Issue | Employee Stock Options | Others <sup>®</sup> | Balance as at 31st March, 2020 |
|--|-------------------------------|---|----------------|-----------------|--------------------------------------|------------------------------------|-----------------|------------------------|---------------------|--------------------------------|
| <b>As at 31<sup>st</sup> March, 2020</b>   |                               |   |                |                 |                                      |                                    |                 |                        |                     |                                |
| Share Application Money Pending Allotment  | 2                             | -                                       | -              | -               | -                                    | -                                  | -               | (1)                    | -                   | 1                              |
| <b>Reserves and Surplus</b>                |                               |   |                |                 |                                      |                                    |                 |                        |                     |                                |
| Capital Reserve                            | 291                           | -                                       | -              | -               | -                                    | -                                  | -               | -                      | 112                 | 403                            |
| Securities Premium                         | 46,306                        | -                                       | -              | -               | -                                    | -                                  | -               | -                      | 23                  | -                              |
| Debenture                                  | 9,375                         | -                                       | -              | -               | -                                    | -                                  | -               | -                      | -                   | 9,375                          |
| Redemption Reserve                         | 9                             | -                                       | -              | -               | -                                    | -                                  | -               | (5)                    | -                   | 4                              |
| Share Based Payments Reserve               | 2,55,000                      | -                                       | -              | -               | -                                    | -                                  | -               | -                      | -                   | 2,55,000                       |
| General Reserve                            | 26,808                        | 30,903                                  | (3,852)        | (732)           | (5,500)                              | -                                  | -               | -                      | (33,481)            | 14,146                         |
| Retained Earnings                          | -                             | -                                       | -              | -               | -                                    | 5,500                              | -               | -                      | -                   | 5,500                          |
| Special Economic Zone Reinvestment Reserve | 61,192                        | (7,074)                                 | -              | -               | -                                    | -                                  | -               | -                      | -                   | 54,118                         |
| Other Comprehensive Income                 | <b>3,98,983</b>               | <b>23,829</b>                           | <b>(3,852)</b> | <b>(732)</b>    | <b>-</b>                             | <b>-</b>                           | <b>-</b>        | <b>-</b>               | <b>17 (33,369)</b>  | <b>3,84,876</b>                |

<sup>®</sup> Refer Note 41.1

As per our Report of even date

For **D T S & Associates LLP**  
Chartered Accountants  
(Registration No.  
142412W/ W100595)

**T P Ostwal**  
Partner  
Membership No. 030848

Date: April 30, 2021

For **S R B C & CO LLP**  
Chartered Accountants  
(Registration No.  
324982E/E300003)

**Vikas Kumar Pansari**  
Partner  
Membership No. 093649

**Alok Agarwal**  
Chief Financial Officer  
**Srikanth Venkatachari**  
Joint Chief Financial Officer

**K. Sethuraman**  
Company Secretary  
**Savithri Parekh**  
Joint Company Secretary

For and on behalf of the Board  
**M.D. Ambani** | Chairman and Managing Director  
**N.R. Meswani**  
**H.R. Meswani**  
**P.M.S. Prasad**  
**P.K. Kapil**

**Executive Directors**

**Nita M. Ambani**  
**Y.P. Trivedi**  
**Prof. Dipak C. Jain**  
**Dr. R.A. Mashelkar**  
**Adil Zainulbhai**  
**Raminder Singh Gujral**  
**Dr. Shumeet Banerji**  
**Arundhati Bhattacharya**  
**K.V. Chowdary**

Non-Executive Directors

# Cash Flow Statement

For the year ended 31st March, 2021

|  | (₹ in crore)    |                   |
|--|-----------------|-------------------|
|  | 2020-21         | 2019-20           |
| <b>A. Cash Flow from Operating Activities</b>  |                 |                   |
| Net Profit Before Tax as per Statement of Profit and Loss<br>(After Exceptional item and Tax thereon)                                    | 27,212          | 40,316            |
| Adjusted for:  |                 |                   |
| Premium on Buy back of Debentures  | 194             | 60                |
| Provision for Impairment in value of investment (Net)  | (16)            | -                 |
| (Profit) / Loss on Sale / Discard of Property, Plant & Equipment (Net)   | -               | 192               |
| Depreciation / Amortisation and Depletion Expense  | 9,199           | 9,728             |
| Effect of Exchange Rate Change   | (1,238)         | (253)             |
| Net Gain on Financial Assets #   | (2,866)         | (1,717)           |
| Exceptional Item / Tax on exceptional item   | (4,304)         | (899)             |
| Dividend Income  | (141)           | (350)             |
| Interest Income #  | (11,065)        | (9,926)           |
| Finance costs  | 16,211          | 12,105            |
| <b>Operating Profit before Working Capital Changes</b>   | <b>33,186</b>   | <b>49,256</b>     |
| Adjusted for:  |                 |                   |
| Trade and Other Receivables  | 2,781           | 5,050             |
| Inventories  | 1,365           | 5,342             |
| Trade and Other Payables   | (36,154)        | 23,139            |
| <b>Cash Generated from Operations</b>  | <b>1,178</b>    | <b>82,787</b>     |
| Taxes Paid (Net)   | (1,690)         | (5,254)           |
| <b>Net Cash Flow (Used in)/from Operating Activities *</b>   | <b>(512)</b>    | <b>77,533</b>     |
| <b>B. Cash Flow from Investing Activities</b>  |                 |                   |
| Purchase of Property, Plant and Equipment and Intangible Assets  | (21,755)        | (23,183)          |
| Consideration for / (Repayment of) Capex Liabilities transferred from Reliance Jio Infocomm Limited (RJIL) through Scheme of Arrangement | (27,743)        | 31,849            |
| Proceeds from disposal of Property, Plant and Equipment and Intangible Assets  | 1,147           | 15                |
| Investments in Subsidiaries/Trusts   | (16,147)        | (2,12,106)        |
| Disposal of Investments in Subsidiaries  | 1,33,647        | 65,365            |
| Purchase of Other Investments  | (4,32,492)      | (9,86,656)        |
| Proceeds from Sale of Financial Assets (including Advance Received)  | 4,34,074        | 10,02,471         |
| Net Cash Flow for Other Financial Assets   | (7,321)         | (24,620)          |
| Interest Income  | 10,706          | 2,890             |
| Dividend Income from Subsidiaries/Associates   | 141             | 303               |
| Dividend Income from Others  | -               | 47                |
| <b>Net Cash Flow from/(Used in) Investing Activities</b>   | <b>74,257</b>   | <b>(1,43,625)</b> |
| <b>C. Cash Flow from Financing Activities</b>  |                 |                   |
| Proceeds from Issue of Equity Share Capital  | 5               | 18                |
| Share Application Money  | -               | 1                 |
| Net Proceeds from Rights Issue   | 13,210          | -                 |
| Payment of Lease Liabilities   | (53)            | (97)              |
| Proceeds from Borrowings – Non-Current   | 32,765          | 87,310            |
| Repayment of Borrowings – Non-Current  | (86,291)        | (9,238)           |
| Borrowings–Current (Net)   | (18,078)        | 11,828            |
| Dividends Paid (including Dividend Distribution Tax)   | (3,921)         | (4,584)           |
| Interest Paid  | (14,294)        | (14,471)          |
| <b>Net Cash Flow (Used in)/from Investing Activities</b>   | <b>(76,657)</b> | <b>70,767</b>     |
| <b>Net (Decrease)/Increase in Cash and Cash Equivalents</b>  | <b>(2,912)</b>  | <b>4,675</b>      |
| <b>Opening Balance of Cash and Cash Equivalents</b>  | <b>8,485</b>    | <b>3,768</b>      |
| <b>Add: On Merger (Refer Note 41.1)</b>  |                 | 42                |
| <b>Closing Balance of Cash and Cash Equivalents (Refer Note No. 8)</b>   | <b>5,573</b>    | <b>8,485</b>      |

# Other than Financial Services Segment.

\* Includes amount spent in cash towards Corporate Social Responsibility is ₹ 922 crore (Previous Year ₹ 909 crore).

## Change in liability arising from financing activities

|   | 1st April, 2020 | Cash flow       | Foreign exchange movement/Others^ | On Merger | 31st March, 2021 |
|---|-----------------|-----------------|-----------------------------------|-----------|------------------|
| Borrowing – Non-Current (Refer Note 15) | 2,38,700        | (53,526)        | 3,372                             | -         | 1,88,546         |
| Borrowing – Current (Refer Note 20)     | 59,899          | (18,078)        | (8,669)                           | -         | 33,152           |
|   | <b>2,98,599</b> | <b>(71,604)</b> | <b>(5,297)</b>                    | -         | <b>2,21,698</b>  |

|   | 1st April, 2019 | Cash flow*    | Foreign exchange movement | On Merger (Refer Note 41.1) | 31st March, 2020 |
|---|-----------------|---------------|---------------------------|-----------------------------|------------------|
| Borrowing – Non-Current (Refer Note 15) | 1,22,623        | 78,072        | 10,374                    | 27,631                      | 2,38,700         |
| Borrowing – Current (Refer Note 20)     | 39,097          | 11,828        | 351                       | 8,623                       | 59,899           |
|   | <b>1,61,720</b> | <b>89,900</b> | <b>10,725</b>             | <b>36,254</b>               | <b>2,98,599</b>  |

<sup>^</sup> Others includes short-term loans of ₹ 10,707 crore, refinanced into Long-Term Loan.

\* Includes Consideration for Non-Current Borrowings transferred from Reliance Jio Infocomm Limited through Scheme of Arrangement.

As per our Report of even date

|  |  |  |  |                                |
|--|--|--|--|--------------------------------|
| For D T S & Associates LLP<br>Chartered Accountants<br>(Registration No.<br>142412W/W100595) | For S R B C & CO LLP<br>Chartered Accountants<br>(Registration No.<br>324982E/E300003) | Alok Agarwal<br>Chief Financial Officer                | M.D. Ambani  | Chairman and Managing Director |
| T P Ostwal<br>Partner<br>Membership No. 030848   | Vikas Kumar Pansari<br>Partner<br>Membership No. 093649                                | Srikanth Venkatachari<br>Joint Chief Financial Officer | N.R. Mezwani<br>H.R. Mezwani<br>P.M.S. Prasad<br>P.K. Kapil  | Executive Directors            |
| Date: April 30, 2021   | K. Sethuraman<br>Company Secretary<br>Membership No. 093649                            | Savithri Parekh<br>Joint Company Secretary             | Nita M. Ambani<br>Y.P. Trivedi<br>Prof. Dipak C. Jain<br>Dr. R.A. Mashelkar<br>Adil Zainulhai<br>Raminder Singh Gujral<br>Dr. Shumeet Banerji<br>Arundhati Bhattacharya<br>K.V. Chowdary | Non-Executive Directors        |

## A. Corporate Information

Reliance Industries Limited (the Company) is a listed entity incorporated in India. The registered office of the Company is located at 3<sup>rd</sup> Floor, Maker Chambers IV, 222, Nariman Point, Mumbai – 400 021, India.

The Company is engaged in activities spanning across hydrocarbon exploration and production, Oil to chemicals, retail, digital services and financial services.

## B. Significant Accounting Policies:

### B.1 Basis of Preparation and Presentation

The Financial Statements have been prepared on the historical cost basis except for following assets and liabilities which have been measured at fair value amount:

- i) Certain Financial Assets and Liabilities (including derivative instruments),
- ii) Defined Benefit Plans – Plan Assets and
- iii) Equity settled Share Based Payments

The Financial Statements of the Company have been prepared to comply with the Indian Accounting standards ('Ind AS'), including the rules notified under the relevant provisions of the Companies Act, 2013, amended from time to time.

The Company's Financial Statements are presented in Indian Rupees (₹), which is also its functional currency and all values are rounded to the nearest crore (₹00,00,000), except when otherwise indicated.

### B.2 Summary of Significant Accounting Policies

#### (a) Current and Non-Current Classification

The Company presents assets and liabilities in the Balance Sheet based on Current/ Non-Current classification.

An asset is treated as Current when it is –

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the

settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

#### (b) Property, Plant and Equipment

Property, Plant and Equipment are stated at cost, net of recoverable taxes, trade discount and rebates less accumulated depreciation and impairment losses, if any. Such cost includes purchase price, borrowing cost and any cost directly attributable to bringing the assets to its working condition for its intended use, net charges on foreign exchange contracts and adjustments arising from exchange rate variations attributable to the assets. In case of land the Company has availed fair value as deemed cost on the date of transition to Ind AS.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.

Property, Plant and Equipment which are significant to the total cost of that item of Property, Plant and Equipment and having different useful life are accounted separately.

Other Indirect Expenses incurred relating to project, net of income earned during the project development stage prior to its intended use, are considered as pre-operative expenses and disclosed under Capital Work-in-Progress.

Depreciation on Property, Plant and Equipment is provided using written down value method on depreciable amount except in case of certain assets of Oil to Chemicals segment which are depreciated using straight line method. Depreciation is provided based on useful life of the assets as prescribed in Schedule II to the Companies Act, 2013 except in respect of the following assets, where useful life is different than those prescribed in Schedule II;

| Particular  | Depreciation                                 |
|---|--|
| Fixed Bed Catalyst (useful life: 2 years or more) | Over its useful life as technically assessed |
| Fixed Bed Catalyst (useful life: up to 2 years)   | 100% depreciated in the year of addition     |
| Plant and Machinery (useful life: 25 to 50 years) | Over its useful life as technically assessed |

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Gains or losses arising from derecognition of a Property, Plant and Equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss when the asset is derecognised.

#### (c) Leases

The Company, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset.

The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Company has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate.

A summary of amortisation/depletion policies applied to the Company's Intangible Assets to the extent of depreciable amount is as follows:

| Particular         | Amortisation / Depletion  |
|--------------------|---|
| Technical Know-How | Over the useful life of the underlying assets ranging from 5 years to 35 years  |
| Computer Software  | Over a period of 5 years  |
| Development Rights | Depleted using the unit of production method. The cost of producing wells along with its related facilities including decommissioning costs are depleted in proportion of oil and gas production achieved vis-à-vis Proved Developed Reserves. The cost for common facilities including its decommissioning costs are depleted using Proved Reserves. |
| Others             | In case of Jetty, the aggregate amount amortised to date is not less than the aggregate rebate availed by the Company   |

The amortisation period and the amortisation method for Intangible Assets with a finite useful life are reviewed at each reporting date.

For short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the lease term.

#### (d) Intangible Assets

Intangible Assets are stated at cost of acquisition net of recoverable taxes, trade discount and rebates less accumulated amortisation/depletion and impairment losses, if any. Such cost includes purchase price, borrowing costs, and any cost directly attributable to bringing the asset to its working condition for the intended use, net charges on foreign exchange contracts and adjustments arising from exchange rate variations attributable to the Intangible Assets.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.

Other Indirect Expenses incurred relating to project, net of income earned during the project development stage prior to its intended use, are considered as pre-operative expenses and disclosed under Intangible Assets Under Development.

Gains or losses arising from derecognition of an Intangible Asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss when the asset is derecognised. The Company's intangible assets comprises assets with finite useful life which are amortised on a straight-line basis over the period of their expected useful life.

## (e) Research and Development Expenditure

Revenue expenditure pertaining to research is charged to the Statement of Profit and Loss as and when incurred.

Development costs are capitalised as an intangible asset if it can be demonstrated that the project is expected to generate future economic benefits, it is probable that those future economic benefits will flow to the entity and the costs of the asset can be measured reliably, else it is charged to the Statement of Profit and Loss.

## (f) Cash and Cash Equivalents

Cash and cash equivalents comprise of cash on hand, cash at banks, short-term deposits and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

## (g) Finance Costs

Borrowing costs include exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Borrowing costs that are directly attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are charged to the Statement of Profit and Loss for the period for which they are incurred.

## (h) Inventories

Items of inventories are measured at lower of cost and net realisable value after providing for obsolescence, if any, except in case of by-products which are valued at net realisable value. Cost of inventories comprises of cost of purchase, cost of conversion and other costs including manufacturing overheads net of recoverable taxes incurred in bringing them to their respective present location and condition.

Cost of finished goods, work-in-progress, raw materials, chemicals, stores and spares, packing materials, trading and other products are determined on weighted average basis.

## (i) Impairment of Non-Financial Assets – Property, Plant and Equipment and Intangible Assets

The Company assesses at each reporting date as to whether there is any indication that any

Property, Plant and Equipment and Intangible Assets or group of Assets, called Cash Generating Units (CGU) may be impaired. If any such indication exists, the recoverable amount of an asset or CGU is estimated to determine the extent of impairment, if any. When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the CGU to which the asset belongs.

An impairment loss is recognised in the Statement of Profit and Loss to the extent, asset's carrying amount exceeds its recoverable amount. The recoverable amount is higher of an asset's fair value less cost of disposal and value in use. Value in use is based on the estimated future cash flows, discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and risk specific to the assets.

The impairment loss recognised in prior accounting period is reversed if there has been a change in the estimate of recoverable amount.

## (j) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

### Provision for Decommissioning Liability

The Company records a provision for decommissioning costs towards site restoration activity. Decommissioning costs are provided at the present value of future expenditure using a current pre-tax rate expected to be incurred to fulfil decommissioning obligations and are recognised as part of the cost of the underlying assets. Any change in the present value of the expenditure, other than unwinding of discount on the provision, is reflected as adjustment to the provision and the corresponding asset. The change in the provision due to the unwinding of discount is recognised in the Statement of Profit and Loss.

## (k) Contingent Liabilities

Disclosure of contingent liability is made when there is a possible obligation arising from past events, the existence of which will be confirmed

only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources embodying economic benefits will be required to settle or a reliable estimate of amount cannot be made.

## (l) Employee Benefits Expense

### Short-Term Employee Benefits

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised as an expense during the period when the employees render the services.

### Post-Employment Benefits Defined Contribution Plans

The Company recognises contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognised as an asset to the extent that the pre-payment will lead to a reduction in future payment or a cash refund.

### Defined Benefit Plans

The Company pays gratuity to the employees who have completed five years of service with the Company at the time of resignation/superannuation. The gratuity is paid @15 days basic salary for every completed year of service as per the Payment of Gratuity Act, 1972. The gratuity liability amount is contributed to the approved gratuity fund formed exclusively for gratuity payment to the employees. The gratuity fund has been approved by respective Income Tax authorities. The liability in respect of gratuity and other post-employment benefits is calculated using the Projected Unit Credit Method and spread over the period during which the benefit is expected to be derived from employees' services.

Remeasurement gains and losses arising from adjustments and changes in actuarial assumptions are recognised in the period in which they occur in Other Comprehensive Income.

**Employee Separation Costs:** The Company recognises the employee separation cost when the scheme is announced, and the Company is demonstrably committed to it.

## (m) Tax Expenses

The tax expenses for the period comprises of current tax and deferred income tax. Tax is recognised in Statement of Profit and Loss, except to the extent that it relates to items recognised in the Other Comprehensive Income. In which case, the tax is also recognised in Other Comprehensive Income.

### i. Current Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the Income Tax authorities, based on tax rates and laws that are enacted at the Balance sheet date.

### ii. Deferred Tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax assets are recognised to the extent it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax losses can be utilised. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The carrying amount of Deferred tax liabilities and assets are reviewed at the end of each reporting period.

## (n) Share Based Payments

Equity-settled share based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share based payments transactions are set out in Note 28.2.

The fair value determined at the grant date of the equity-settled share based payments is expensed on a straight-line basis over the vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting period, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in Statement of Profit and Loss such that the cumulative expenses reflects the revised estimate, with a

corresponding adjustment to the Share Based Payments Reserve.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

In case of equity-settled share-based payment transactions, where the Company grants stock options to the employees of its subsidiaries, the transactions are accounted by increasing the cost of investment in subsidiary with a corresponding credit in the equity.

#### (o) Foreign Currencies Transactions and Translation

Transactions in foreign currencies are recorded at the exchange rate prevailing on the date of transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency closing rates of exchange at the reporting date. Exchange differences arising on settlement or translation of monetary items are recognised in Statement of Profit and Loss except to the extent of exchange differences which are regarded as an adjustment to interest costs on foreign currency borrowings that are directly attributable to the acquisition or construction of qualifying assets which are capitalised as cost of assets. Additionally, exchange gains or losses on foreign currency borrowings taken prior to April 1, 2016 which are related to the acquisition or construction of qualifying assets are adjusted in the carrying cost of such assets.

Non-monetary items that are measured in terms of historical cost in a foreign currency are recorded using the exchange rates at the date of the transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in Other Comprehensive Income or Statement of Profit and Loss are also recognised in Other Comprehensive Income or Statement of Profit and Loss, respectively).

In case of an asset, expense or income where a non-monetary advance is paid/received, the date of transaction is the date on which the advance was initially recognised. If there were multiple payments or receipts in advance, multiple dates of transactions are determined for each payment or receipt of advance consideration.

#### (p) Revenue Recognition

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration entitled in exchange for those goods or services.

The Company is generally the principal as it typically controls the goods or services before transferring them to the customer.

Generally, control is transferred upon shipment of goods to the customer or when the goods is made available to the customer, provided transfer of title to the customer occurs and the Company has not retained any significant risks of ownership or future obligations with respect to the goods shipped.

Revenue from rendering of services is recognised over time by measuring the progress towards complete satisfaction of performance obligations at the reporting period.

Revenue is measured at the amount of consideration which the Company expects to be entitled to in exchange for transferring distinct goods or services to a customer as specified in the contract, excluding amounts collected on behalf of third parties (for example taxes and duties collected on behalf of the government). Consideration is generally due upon satisfaction of performance obligations and a receivable is recognised when it becomes unconditional. Generally, the credit period varies between 0-60 days from the shipment or delivery of goods or services as the case may be. The Company provides volume rebates to certain customers once the quantity of products purchased during the period exceeds a threshold specified and also accrues discounts to certain customers based on customary business practices which is derived on the basis of crude price volatility and various market demand - supply situations. Consideration are determined based on its most likely amount. Generally, sales of petroleum products contain provisional pricing features where revenue is initially recognised based on provisional price.

Difference between final settlement price and provisional price is recognised subsequently. The Company does not adjust short-term advances received from the customer for the effects of significant financing component if it is expected at the contract inception that the promised good or service will be transferred to the customer within a period of one year.

#### Contract Balances Trade Receivables

A receivable represents the Company's right to an amount of consideration that is unconditional.

#### Contract Liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier).

Contract liabilities are recognised as revenue when the Company performs under the contract.

#### Interest Income

Interest Income from a Financial Assets is recognised using effective interest rate method.

#### Dividend Income

Dividend Income is recognised when the Company's right to receive the amount has been established.

#### (q) Financial Instruments

##### i. Financial Assets

###### A. Initial Recognition and Measurement

All Financial Assets are initially recognised at fair value. Transaction costs that are directly attributable to the acquisition or issue of Financial Assets, which are not at Fair Value Through Profit or Loss, are adjusted to the fair value on initial recognition. Purchase and sale of Financial Assets are recognised using trade date accounting.

###### B. Subsequent Measurement

###### a) Financial Assets measured at Amortised Cost (AC)

A Financial Asset is measured at Amortised Cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the Financial Asset give rise to cash flows on specified dates that represent solely payments of principal and interest on the principal amount outstanding.

###### b) Financial Assets measured at Fair Value Through Other Comprehensive Income (FVTOCI)

A Financial Asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling Financial Assets and the contractual terms of the Financial Asset give rise on specified dates to cash flows that represents solely payments of principal and interest on the principal amount outstanding.

#### c) Financial Assets measured at Fair Value Through Profit or Loss (FVTPL)

A Financial Asset which is not classified in any of the above categories are measured at FVTPL. Financial assets are reclassified subsequent to their recognition, if the Company changes its business model for managing those financial assets. Changes in business model are made and applied prospectively from the reclassification date which is the first day of immediately next reporting period following the changes in business model in accordance with principles laid down under Ind AS 109 – Financial Instruments.

#### C. Investment in Subsidiaries, Associates and Joint Ventures

The Company has accounted for its investments in Subsidiaries, associates and joint venture at cost less impairment loss (if any). The investments in preference shares with the right of surplus assets which are in nature of equity in accordance with Ind AS 32 are treated as separate category of investment and measured at FVTOCI.

#### D. Other Equity Investments

All other equity investments are measured at fair value, with value changes recognised in Statement of Profit and Loss, except for those equity investments for which the Company has elected to present the value changes in 'Other Comprehensive Income'. However, dividend on such equity investments are recognised in Statement of Profit and loss when the Company's right to receive payment is established.

#### E. Impairment of Financial Assets

In accordance with Ind AS 109, the Company uses 'Expected Credit Loss' (ECL) model, for evaluating impairment of Financial Assets other than those measured at Fair Value Through Profit and Loss (FVTPL).

Expected Credit Losses are measured through a loss allowance at an amount equal to:

- The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- Full lifetime expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

For Trade Receivables the Company applies 'simplified approach' which requires

expected lifetime losses to be recognised from initial recognition of the receivables.

The Company uses historical default rates to determine impairment loss on the portfolio of trade receivables. At every reporting date these historical default rates are reviewed and changes in the forward-looking estimates are analysed.

For other assets, the Company uses 12 month ECL to provide for impairment loss where there is no significant increase in credit risk. If there is significant increase in credit risk full lifetime ECL is used.

## ii. Financial Liabilities

### A. Initial Recognition and Measurement

All Financial Liabilities are recognised at fair value and in case of borrowings, net of directly attributable cost. Fees of recurring nature are directly recognised in the Statement of Profit and Loss as finance cost.

### B. Subsequent Measurement

Financial Liabilities are carried at amortised cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

### iii. Derivative Financial Instruments and Hedge Accounting

The Company uses various derivative financial instruments such as interest rate swaps, currency swaps, forwards & options and commodity contracts to mitigate the risk of changes in interest rates, exchange rates and commodity prices. At the inception of a hedge relationship, the Company formally designates and documents the hedge relationship to which the Company wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are also subsequently measured at fair value.

Derivatives are carried as Financial Assets when the fair value is positive and as Financial Liabilities when the fair value is negative. Any gains or losses arising from changes in the fair value of derivatives are taken directly to Statement of Profit and Loss, except for the effective portion of cash flow hedge which is recognised in Other Comprehensive Income and later to Statement of Profit and Loss when the

hedged item affects profit or loss or is treated as basis adjustment if a hedged forecast transaction subsequently results in the recognition of a Non-Financial Assets or Non-Financial liability.

Hedges that meet the criteria for hedge accounting are accounted for as follows:

#### A. Cash Flow Hedge

The Company designates derivative contracts or non-derivative Financial Assets/ Liabilities as hedging instruments to mitigate the risk of movement in interest rates and foreign exchange rates for foreign exchange exposure on highly probable future cash flows attributable to a recognised asset or liability or forecast cash transactions.

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognised in the cash flow hedging reserve being part of Other Comprehensive Income. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in the Statement of Profit and Loss. If the hedging relationship no longer meets the criteria for hedge accounting, then hedge accounting is discontinued prospectively. If the hedging instrument expires or is sold or terminated or exercised, the cumulative gain or loss on the hedging instrument recognised in cash flow hedging reserve till the period the hedge was effective remains in cash flow hedging reserve until the underlying transaction occurs. The cumulative gain or loss previously recognised in the cash flow hedging reserve is transferred to the Statement of Profit and Loss upon the occurrence of the underlying transaction. If the forecasted transaction is no longer expected to occur, then the amount accumulated in cash flow hedging reserve is reclassified in the Statement of Profit and Loss.

#### B. Fair Value Hedge

The Company designates derivative contracts or non-derivative Financial Assets/Liabilities as hedging instruments to mitigate the risk of change in fair value of hedged item due to movement in interest rates, foreign exchange rates and commodity prices.

Changes in the fair value of hedging instruments and hedged items that are designated and qualify as fair value hedges are recorded in the Statement of Profit and Loss. If the hedging relationship no longer

meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to Statement of Profit and Loss over the period of maturity.

#### iv. Derecognition of Financial Instruments

The Company derecognises a Financial Asset when the contractual rights to the cash flows from the Financial Asset expire or it transfers the Financial Asset and the transfer qualifies for derecognition under Ind AS 109. A Financial liability (or a part of a Financial liability) is derecognised from the Company's Balance Sheet when the obligation specified in the contract is discharged or cancelled or expires.

#### v. Offsetting

Financial Assets and Financial Liabilities are offset and the net amount is presented in the balance sheet when, and only when, the Company has a legally enforceable right to set off the amount and it intends, either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

#### (r) Non-current Assets held for Sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable.

A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within 12 months of the date of classification.

Non-current assets held for sale are neither depreciated nor amortised.

Assets and liabilities classified as held for sale are measured at the lower of their carrying amount and fair value less cost of sale and are presented separately in the Balance Sheet.

#### (s) Accounting for Oil and Gas Activity

The Company has adopted Successful Efforts Method (SEM) of accounting for its Oil and Gas activities. The policy of recognition of exploration and evaluation expenditure is considered in line with the principle of SEM. Seismic costs, geological and geophysical studies, petroleum exploration license fees and general and administration costs directly attributable to exploration and evaluation activities are expensed off. The costs incurred on acquisition of interest in oil and gas blocks and on exploration and evaluation other than

those which are expensed off are accounted for as Intangible Assets Under Development. All development costs incurred in respect of proved reserves are also capitalised under Intangible Assets Under Development. Once a well is ready to commence commercial production, the costs accumulated in Intangible Assets Under Development are classified as Intangible Assets corresponding to proved developed oil and gas reserves. The exploration and evaluation expenditure which does not result in discovery of proved oil and gas reserves and all cost pertaining to production are charged to the Statement of Profit and Loss.

The Company uses technical estimation of reserves as per the Petroleum Resources Management System guidelines 2011 and standard geological and reservoir engineering methods. The reserve review and evaluation is carried out annually.

Oil and Gas Joint Ventures are in the nature of joint operations. Accordingly, assets and liabilities as well as income and expenditure are accounted on the basis of available information on a line-by-line basis with similar items in the Company's Financial Statements, according to the participating interest of the Company.

#### (t) Earnings Per Share

Basic earnings per share is calculated by dividing the net profit after tax by the weighted average number of equity shares outstanding during the year adjusted for bonus element in equity share. Diluted earnings per share adjusts the figures used in determination of basic earnings per share to take into account the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as at the beginning of the period unless issued at a later date.

## C. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

The preparation of the Company's Financial Statements requires management to make judgement, estimates and assumptions that affect the reported amount of revenue, expenses, assets and liabilities and the accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in next financial years.

### (A) Estimation of Oil and Gas Reserves

The determination of the Company's estimated oil and natural gas reserves requires significant judgements and estimates to be applied and these are regularly reviewed and updated. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells, and

commodity prices all impact on the determination of the Company's estimates of its oil and natural gas reserves. The Company bases its proved reserves estimates on the requirement of reasonable certainty with rigorous technical and commercial assessments based on conventional industry practice and regulatory requirements.

Estimates of oil and natural gas reserves are used to calculate depletion charges for the Company's oil and gas properties. The impact of changes in estimated proved reserves is dealt with prospectively by amortising the remaining carrying value of the asset over the expected future production. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset carrying values reported in the Financial Statements.

Details on proved reserves and production both on product and geographical basis are provided in Note 34.1.

## (B) Decommissioning Liabilities

The liability for decommissioning costs is recognised when the Company has an obligation to perform site restoration activity. The recognition and measurement of decommissioning provisions involves the use of estimates and assumptions. These include; the timing of abandonment of well and related facilities which would depend upon the ultimate life of the field, expected utilisation of assets by other fields, the scope of abandonment activity and pre-tax rate applied for discounting.

## (C) Property Plant and Equipment/ Intangible Assets

Estimates are involved in determining the cost attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by the management. Property, Plant and Equipment/Intangible Assets are depreciated/amortised over their estimated useful life, after taking into account estimated residual value. Management reviews the estimated useful life and residual values of the assets annually in order to determine the amount of depreciation/ amortisation to be recorded during any reporting period. The useful life and residual values are based on the Company's historical experience with similar assets and take into account anticipated technological changes. The depreciation/amortisation for future periods is revised if there are significant changes from previous estimates.

## (D) Recoverability of Trade Receivables

Judgements are required in assessing the recoverability of overdue trade receivables and determining whether a provision against those receivables is required. Factors considered include the credit rating of the counterparty, the amount and timing of anticipated future payments and any possible actions that can be taken to mitigate the risk of non-payment.

## (E) Provisions

The timing of recognition and quantification of the liability (including litigations) requires the application of judgement to existing facts and circumstances, which can be subject to change. The carrying amounts of provisions and liabilities are reviewed regularly and revised to take account of changing facts and circumstances.

## (F) Impairment of Financial and Non-Financial Assets

The impairment provisions for Financial Assets are based on assumptions about risk of default and expected cash loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Company's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.

In case of non-financial assets company estimates asset's recoverable amount, which is higher of an asset's or Cash Generating Units (CGU's) fair value less costs of disposal and its value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account, if no such transactions can be identified, an appropriate valuation model is used.

## (G) Recognition of Deferred Tax Assets and Liabilities

Deferred tax assets and liabilities are recognised for deductible temporary differences and unused tax losses for which there is probability of utilisation against the future taxable profit. The Company uses judgement to determine the amount of deferred tax that can be recognised, based upon the likely timing and the level of future taxable profits and business developments.

## (H) Fair Value Measurement

For estimates relating to fair value of financial instruments refer note 37 of financial statements.

## (I) Global Health Pandemic on COVID-19

The outbreak of corona virus (COVID-19) pandemic globally and in India is causing significant disturbance and slowdown of economic activity. The Company's operations and revenue during the period were impacted due to COVID-19. The Company has taken into account the possible impact of COVID-19 in preparation of financial statements, including its assessment of recoverable value of its assets based on internal and external information upto the date of approval of these financial statements and current indicators of future economic conditions.

## 1. Property, Plant & Equipment, Capital Work-in-Progress, Intangible Assets and Intangible Assets Under Development

| Description                                | Gross Block         |                           |                             | Depreciation/Amortisation and Depletion |                     |                  | Net Block                   |                     |                     |                 |
|--|---------------------|---------------------------|-----------------------------|---|---------------------|------------------|-----------------------------|---------------------|---------------------|-----------------|
|  | As at<br>01-04-2020 | Additions/<br>Adjustments | Deductions/<br>Adjustments^ | As at<br>31-03-2021                     | As at<br>01-04-2020 | For the<br>Year^ | Deductions/<br>Adjustments^ | As at<br>31-03-2021 | As at<br>31-03-2020 |                 |
| <b>Property, Plant and Equipment</b>       |                     |                           |                             |   |                     |                  |                             |                     |                     |                 |
| <b>Own Assets:</b>                         |                     |                           |                             |   |                     |                  |                             |                     |                     |                 |
| Land                                       | 38,974              | 1                         | 7                           | 38,968                                  | -                   | -                | -                           | 38,968              | 38,974              |                 |
| Buildings                                  | 19,817              | 879                       | 1,096                       | 19,600                                  | 7,137               | 907              | 288                         | 7,756               | 11,844              |                 |
| Plant & Machinery                          | 3,26,334            | 3,077                     | 3,090                       | 3,26,321                                | 1,09,975            | 5,946            | 2,646                       | 1,13,275            | 2,13,046            |                 |
| Electrical Installations                   | 10,513              | 107                       | 434                         | 10,186                                  | 4,005               | 704              | 373                         | 4,336               | 5,850               |                 |
| Equipments <sup>s</sup>                    | 5,392               | 66                        | 212                         | 5,246                                   | 2,933               | 593              | 168                         | 3,358               | 1,888               |                 |
| Furniture & Fixtures                       | 711                 | 26                        | 114                         | 623                                     | 470                 | 35               | 59                          | 446                 | 241                 |                 |
| Vehicles                                   | 604                 | 105                       | 16                          | 693                                     | 446                 | 60               | 16                          | 490                 | 203                 |                 |
| Ships                                      | 502                 | 3                         | -                           | 505                                     | 329                 | 16               | -                           | 345                 | 160                 |                 |
| Aircrafts & Helicopters                    | 46                  | -                         | -                           | 46                                      | 39                  | 1                | -                           | 40                  | 6                   |                 |
| <b>Sub-Total</b>                           | <b>4,02,893</b>     | <b>4,264</b>              | <b>4,969</b>                | <b>4,02,188</b>                         | <b>1,25,334</b>     | <b>8,262</b>     | <b>3,550</b>                | <b>1,30,046</b>     | <b>2,72,142</b>     | <b>2,77,559</b> |
| <b>Right-of-Use Assets:</b>                |                     |                           |                             |   |                     |                  |                             |                     |                     |                 |
| Land                                       | 17,696              | -                         | 3                           | 17,693                                  | 1,532               | 173              | 1                           | 1,704               | 15,989              |                 |
| Plant & Machinery                          | 4,625               | 74                        | 69                          | 4,630                                   | 494                 | 238              | 63                          | 669                 | 3,961               |                 |
| Ships                                      | 10                  | -                         | -                           | 10                                      | 10                  | -                | -                           | 10                  | -                   |                 |
| <b>Sub-Total</b>                           | <b>22,331</b>       | <b>74</b>                 | <b>72</b>                   | <b>22,333</b>                           | <b>2,036</b>        | <b>411</b>       | <b>64</b>                   | <b>2,383</b>        | <b>19,950</b>       | <b>20,295</b>   |
| <b>Total (A)</b>                           | <b>4,25,224</b>     | <b>4,338</b>              | <b>5,041</b>                | <b>4,24,521</b>                         | <b>1,27,370</b>     | <b>8,673</b>     | <b>3,614</b>                | <b>1,32,429</b>     | <b>2,92,092</b>     | <b>2,97,854</b> |
| <b>Intangible Assets *</b>                 |                     |                           |                             |   |                     |                  |                             |                     |                     |                 |
| Technical Knowhow Fees                     | 5,092               | 27                        | -                           | 5,119                                   | 3,154               | 170              | -                           | 3,324               | 1,795               |                 |
| Software                                   | 964                 | 15                        | 3                           | 976                                     | 838                 | 33               | 2                           | 869                 | 107                 |                 |
| Development Rights                         | 36,412              | 6,602                     | -                           | 43,014                                  | 29,880              | 328              | -                           | 30,208              | 12,806              |                 |
| Others                                     | 1,031               | 71                        | 18                          | 1,084                                   | 1,003               | 66               | 18                          | 1,051               | 33                  |                 |
| <b>Total (B)</b>                           | <b>43,499</b>       | <b>6,715</b>              | <b>21</b>                   | <b>50,193</b>                           | <b>34,875</b>       | <b>597</b>       | <b>20</b>                   | <b>35,452</b>       | <b>14,741</b>       | <b>8,624</b>    |
| <b>Total (A+B)</b>                         | <b>4,68,723</b>     | <b>11,053</b>             | <b>5,062</b>                | <b>4,74,714</b>                         | <b>1,62,245</b>     | <b>9,270</b>     | <b>3,634</b>                | <b>1,67,881</b>     | <b>3,06,833</b>     | <b>3,06,478</b> |
| <b>Previous Year</b>                       | <b>3,65,034</b>     | <b>1,13,331</b>           | <b>9,642</b>                | <b>4,68,723</b>                         | <b>1,61,846</b>     | <b>9,811</b>     | <b>9,412</b>                | <b>1,62,245</b>     | <b>3,06,478</b>     | <b>2,03,188</b> |
| <b>Capital Work-in-Progress</b>            |                     |                           |                             |   |                     |                  |                             |                     | <b>20,765</b>       | <b>15,638</b>   |
| <b>Intangible Assets Under Development</b> |                     |                           |                             |   |                     |                  |                             |                     | <b>12,070</b>       | <b>12,327</b>   |

<sup>s</sup> Includes office equipments.

\* Other than internally generated.

<sup>^</sup> Includes transfer of petro retail assets (Refer Note 41.2).

<sup>#</sup> Depreciation / Amortisation and Depletion Expense for the year includes depreciation of ₹ 71 crore (Previous year ₹ 83 crore) capitalised during the year. Thus, the net amount ₹ 9,199 crore has been considered in Statement of Profit and Loss.

### 1.1 Right-of-Use (Land) includes:

- i) ₹ 83 crore (Previous Year ₹ 83 crore) in respect of which the letters of allotment are received and supplementary agreements entered, however, lease deeds are pending execution.
- ii) ₹ 6,923 crore (Previous Year ₹ 6,923 crore) towards investment in preference shares representing right to hold and use all the immovable properties of the investee entity.

### 1.2 Buildings includes:

- i) Cost of shares in Co-operative Societies ₹ 2,03,700 (Previous Year ₹ 2,03,700).
- ii) ₹ 135 crore (Previous Year ₹ 135 crore) in shares of Companies / Societies with right to hold and use certain area of Buildings.

### 1.3 Intangible Assets - Others include: Jetties amounting to ₹ 812 crore (Previous Year ₹ 812 crore), the Ownership of which vests with Gujarat Maritime Board.

### 1.4 Capital work-in-Progress and Intangible Assets Under Development includes:

- i) ₹ 4,377 crore (Previous Year ₹ 2,348 crore) on account of Project Development Expenditure.
- ii) ₹ 1,894 crore (Previous Year ₹ 1,669 crore) on account of cost of construction materials at site.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

**1.5** Additions in Property, Plant & Equipment, Capital work-in-progress, Intangible Assets and Intangible assets under Development includes ₹ 204 crore (net gain) [Previous Year ₹ 5,715 crore (net loss)] on account of exchange difference during the year.

**1.6** For Assets given as security - Refer Note 15.1.

**1.7** The Company based on internal and external technical evaluation, reassessed the estimates relating to the life of Plant & Machinery. Basis this technical evaluation, the Company has revised the useful life of these assets to 50 years from the respective dates of commissioning, with effect from April 01, 2020.

| Particulars  | (₹ in crore)           |               |                        |               |
|--|------------------------|---------------|------------------------|---------------|
|  | As at 31st March, 2021 |               | As at 31st March, 2020 |               |
|  | Units                  | Amount        | Units                  | Amount        |
| <b>2. Investments - Non-Current</b>  |                        |               |                        |               |
| <b>Investments measured at Amortised Cost</b>  |                        |               |                        |               |
| <b>In Debentures of Other Companies</b>  |                        |               |                        |               |
| <b>Quoted, fully paid up</b>   |                        |               |                        |               |
| Secured Redeemable Non-Convertible Debentures - Series 5 of Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) of ₹ 10 lakh each | 1,18,360               | 11,880        | -                      |               |
|  |                        |               | <b>11,880</b>          |               |
| <b>Unquoted, fully paid up</b>   |                        |               |                        |               |
| 9% Non-Convertible Debentures of Jio Digital Fibre Private Limited of ₹ 10 lakh each   | -                      | -             | 2,53,420               | 27,394        |
| 9% Non-Convertible Debentures of Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) of ₹ 10 lakh each                            | -                      | -             | 1,18,360               | 12,795        |
| Secured Redeemable Non-Convertible Debentures - Series PPD1 of Jio Digital Fibre Private Limited of ₹ 10 lakh each   | 60,000                 | 6,000         | -                      |               |
| Secured Redeemable Non-Convertible Debentures - Series PPD2 of Jio Digital Fibre Private Limited of ₹ 10 lakh each   | 1,00,000               | 10,000        | -                      |               |
| Secured Redeemable Non-Convertible Debentures - Series PPD3 of Jio Digital Fibre Private Limited of ₹ 10 lakh each   | 93,420                 | 9,342         | -                      |               |
|  |                        | <b>25,342</b> |                        | <b>40,189</b> |
| <b>In Government Securities</b>  |                        |               |                        |               |
| 6 Years National Savings Certificates (Deposited with Sales Tax Department and Other Government Authorities) [₹ 39,087 (Previous Year ₹ 39,087)]                             |                        |               | -                      |               |
|  |                        |               |                        |               |
| <b>Total of Investments measured at Amortised Cost</b>   |                        | <b>37,222</b> |                        | <b>40,189</b> |
| <b>Investments Measured at Cost</b>  |                        |               |                        |               |
| <b>In Equity Shares of Associate Companies</b>   |                        |               |                        |               |
| <b>Quoted, fully paid up</b>   |                        |               |                        |               |
| Reliance Industrial Infrastructure Limited of ₹ 10 each  | 68,60,064              | 16            | 68,60,064              | 16            |
|  |                        |               | <b>16</b>              | <b>16</b>     |
| <b>In Equity Shares of Joint Ventures</b>  |                        |               |                        |               |
| <b>Quoted, fully paid up</b>   |                        |               |                        |               |
| Alok Industries Limited of ₹ 1 each (Refer Note 41.3)  | 1,98,65,33,333         | 269           | -                      |               |
|  |                        |               | <b>269</b>             |               |
| <b>In Equity Shares of Associate Companies</b>   |                        |               |                        |               |
| <b>Unquoted, fully paid up</b>   |                        |               |                        |               |
| Gujarat Chemical Port Limited of ₹ 1 each  | 64,29,20,000           | 64            | 64,29,20,000           | 64            |
| Indian Vaccines Corporation Limited of ₹ 10 each <sup>§</sup>  | 62,63,125              | 1             | 62,63,125              | 1             |
| Reliance Europe Limited of Sterling Pound 1 each   | 11,08,500              | 4             | 11,08,500              | 4             |
| Jamnagar Utilities & Power Private Limited Class 'A' shares of ₹ 1 each [₹ 40,40,000; (Previous Year ₹ 40,40,000)]   | 52,00,000              | -             | 52,00,000              | -             |
| Vadodara Enviro Channel Limited of ₹ 10 each [₹ 143,020; (Previous Year ₹ 143,020)]  | 14,302                 | -             | 14,302                 | -             |
|  |                        | <b>69</b>     |                        | <b>69</b>     |

<sup>§</sup> Net of provision for impairment.

| Particulars   | As at 31st March, 2021 |        | As at 31st March, 2020 |               |
|---|------------------------|--------|------------------------|---------------|
|   | Units                  | Amount | Units                  | Amount        |
| <b>In Preference Shares of Joint Venture Companies</b>  |                        |        |                        |               |
| <b>Unquoted, fully paid up</b>  |                        |        |                        |               |
| Alok Industries Limited of ₹ 1 each (Refer Note 41.3)   |                        |        | 2,50,00,00,000         | 250           |
|   |                        |        | <b>250</b>             |               |
| <b>In Equity Shares of Joint Venture Companies</b>  |                        |        |                        |               |
| <b>Unquoted, fully paid up</b>  |                        |        |                        |               |
| Jio Payments Bank Limited of ₹ 10 each  | 16,24,00,000           | 162    | 16,24,00,000           | 162           |
| Pipeline Management Services Private Limited of ₹ 10 each [₹ 50,00,000; (Previous Year ₹ 50,00,000)]  | 5,00,000               | 1      | 5,00,000               | 1             |
| India Gas Solutions Private Limited of ₹ 10 each  | 2,25,00,000            | 23     | 1,50,00,000            | 15            |
| Football Sports Development Limited of ₹ 10 each  | 10,80,141              | 134    | 10,80,141              | 134           |
| RISE Worldwide Limited (Formerly IMG Reliance Limited) of ₹ 10 each   | -                      | -      | 5,33,60,074            | 201           |
|   |                        |        | <b>320</b>             | <b>513</b>    |
| <b>In Equity Shares of Subsidiary Companies</b>   |                        |        |                        |               |
| <b>Unquoted, fully paid up</b>  |                        |        |                        |               |
| Individual Learning Limited (Formerly Individual Learning Private Limited) of ₹ 1 each  | -                      | -      | 45,78,904              | 327           |
| Reliance BP Mobility Limited of ₹ 10 each [₹ 4,95,790; (Previous Year ₹ 9,00,000)] (Refer Note 41.2)  | 49,579                 | -      | 90,000                 | -             |
| Radisys Corporation of USD 10 each  | -                      | -      | 75,00,000              | 539           |
| Reliance Content Distribution Limited of ₹ 10 each [₹ 5,00,000; (Previous Year ₹ 5,00,000)]   | 50,000                 | -      | 50,000                 | -             |
| Reliance Ethane Holding Pte Limited of USD 1 each   | 15,56,72,113           | 992    | 15,56,72,113           | 992           |
| Reliance Gas Pipelines Limited of ₹ 7 each (Previous Year ₹ 10 each) (Refer Note 41.4)  | 37,30,00,000           | 257    | 37,30,00,000           | 373           |
| Reliance Global Energy Services (Singapore) Pte. Limited of SGD 1 each  | 15,00,000              | 65     | 15,00,000              | 65            |
| Reliance Global Energy Services Limited of GBP 1 each   | 30,00,000              | 54     | 30,00,000              | 54            |
| Reliance Industrial Investments and Holdings Limited of ₹ 10 each   | 21,98,93,170           | 475    | 14,75,04,400           | 33            |
| Reliance Industries (Middle East) DMCC of AED 1000 each   | 1,05,886               | 161    | 1,05,886               | 161           |
| Reliance O2C Limited of ₹ 10 each [₹ 5,00,000; (Previous Year ₹ 5,00,000)]  | 50,000                 | -      | 50,000                 | -             |
| Reliance Retail Ventures Limited of ₹ 10 each   | 5,83,77,58,520         | 17,317 | 5,66,70,00,000         | 5,667         |
| Reliance Sibur Elastomers Private Limited of ₹ 10 each  | 1,76,35,43,119         | 1,764  | 1,44,52,18,117         | 1,445         |
| Reliance Strategic Investments Limited of ₹ 10 each   | 20,20,200              | 2      | 20,20,200              | 2             |
| Reliance Ventures Limited of ₹ 10 each  | 26,91,150              | 2,351  | 26,91,150              | 2,351         |
| Reliance Industries Uruguay Petroquimica S.A., EN Liquidacion (Formerly Reliance Industries Uruguay Petroquimica S.A.) of Uruguayan Peso 1 each | -                      | -      | 31,39,733              | 1             |
| Saavn Media Limited (Formerly Saavn Media Private Limited) of ₹ 1 each  | -                      | -      | 5,84,926               | 6,826         |
| Reliance Commercial Dealers Limited of ₹ 10 each  | 1,50,00,000            | 25     | 1,50,00,000            | 25            |
| Indiawin Sports Private Limited of ₹ 10 each  | 26,50,000              | 3      | 26,50,000              | 3             |
| Reliance Projects & Property Management Services Limited of ₹ 10 each   | 10,00,00,000           | 32     | 10,00,00,000           | 32            |
| Reliance 4IR Realty Development Limited of ₹ 10 each  | 10,00,00,000           | 17,614 | 10,00,00,000           | 17,614        |
| Reliance Strategic Business Ventures Limited of ₹ 10 each   | 10,00,00,000           | 10,035 | 10,00,00,000           | 10,035        |
| RIL USA Inc of USD 10,000 each <sup>®</sup>   | -                      | -      | 300                    | 21            |
| Reliance Digital Health USA Inc. (Formerly Affinity Names Inc.) of USD 10 each <sup>®\$</sup>   | -                      | -      | 1,000                  | 2             |
| Affinity USA LLC (Formerly Affinity USA Inc.); (Previous Year of USD 10,000 each); [Nil; (Previous Year ₹ 7,13,850)] <sup>®</sup>               | -                      | -      | 1                      | -             |
| Jio Platforms Limited of ₹ 10 each (Refer Note 2.3)   | 5,93,78,41,645         | 53,610 | 4,96,13,00,000         | 4,961         |
| Jio Limited of ₹ 10 each [₹ 1,00,000; (Previous Year ₹ 1,00,000)]   | 10,000                 | -      | 10,000                 | -             |
| Reliance Ethane Pipeline Limited of ₹ 10 each (Refer Note 41.4)   | 5,00,00,000            | 49     | -                      | -             |
| RISE Worldwide Limited (Formerly IMG Reliance Limited) of ₹ 10 each   | 10,67,20,148           | 253    | -                      | -             |
|   |                        |        | <b>1,05,059</b>        | <b>51,529</b> |

<sup>§</sup> Net of provision for impairment.

<sup>®</sup> Refer Note 41.1

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

| Particulars  | (₹ in crore)           |                 |                        |          |
|--|------------------------|-----------------|------------------------|----------|
|  | As at 31st March, 2021 |                 | As at 31st March, 2020 |          |
|  | Units                  | Amount          | Units                  | Amount   |
| <b>In Preference Shares of Subsidiary Companies</b>  |                        |                 |                        |          |
| <b>Unquoted, fully paid up</b>   |                        |                 |                        |          |
| 5% Non-Cumulative Compulsorily Convertible Preference Shares of Reliance Industries (Middle East) DMCC of AED 1000 each                                    | 5,51,469               | 994             | 5,51,469               | 994      |
| 9% Non-Cumulative Compulsorily Convertible Preference Shares of Reliance Strategic Investments Limited of ₹ 1 each   | 4,02,800               | 113             | 4,02,800               | 113      |
| 6% Non-Cumulative Optionally Convertible Preference Shares of Reliance Gas Pipelines Limited of ₹ 7 each (Previous Year of ₹ 10 each) (Refer Note 41.4)    | 36,76,50,000           | 253             | 36,76,50,000           | 368      |
| 6% Non-Cumulative Optionally Convertible Preference Shares of Reliance Industrial Investments & Holdings Limited of ₹ 10 each                              | 4,72,41,72,954         | 11,628          | 4,72,41,72,954         | 11,628   |
| 9% Non-Cumulative Optionally Convertible Preference Shares of Reliance Universal Traders Private Limited of ₹ 10 each                                      | 1,71,64,000            | 103             | 1,71,64,000            | 103      |
| 9% Non-Cumulative Optionally Convertible Preference Shares of Reliance Prolific Traders Private Limited of ₹ 10 each                                       | 14,39,92,000           | 1,296           | 14,39,92,000           | 1,296    |
| 6% Non-Cumulative Optionally Convertible Preference Shares of Reliance Content Distribution Limited of ₹ 10 each   | 5,34,00,60,000         | 5,340           | 5,34,00,60,000         | 5,340    |
| 9% Non-Cumulative Optionally Convertible Preference Shares of Indiawin Sports Private Limited of ₹ 10 each   | 27,49,96,000           | 275             | 27,49,96,000           | 275      |
| 12% Cumulative Compulsorily Convertible Preference Shares of Individual Learning Limited (Formerly Individual Learning Private Limited) of ₹ 1 each        | -                      | -               | 27,69,198              | 277      |
| 0.01% Redeemable Preference Shares of Reliance BP Mobility Limited of ₹ 10 each (Refer Note 41.2)  | -                      | -               | 30,00,00,000           | 300      |
| 6% Non-Cumulative Optionally Convertible Preference Shares of Reliance Strategic Business Ventures Limited of ₹ 10 each                                    | 27,75,000              | 288             | 27,75,000              | 288      |
| 0.01% Non-Cumulative Optionally Convertible Preference Shares of Jio Platforms Limited of ₹ 10 each (Refer Note 2.3)                                       | -                      | -               | 1,77,02,51,62,850      | 1,77,025 |
| 6% Non-Cumulative Optionally Convertible Preference Shares of Reliance Ethane Pipeline Limited of ₹ 10 each (Refer Note 41.4)                              | 18,55,00,000           | 182             | -                      | -        |
|  | <b>20,472</b>          | <b>1,98,007</b> |                        |          |
| <b>Unquoted, partly paid up</b>  |                        |                 |                        |          |
| 8.5% Non-Cumulative Optionally Convertible Preference Shares of Reliance Retail Ventures Limited [(Previous Year ₹ 4.125 each paid up)]                    | -                      | -               | 80,00,00,000           | 1,650    |
|  | <b>-</b>               | <b>1,650</b>    |                        |          |
| <b>Members Contribution in Subsidiary Companies, Unquoted</b>  |                        |                 |                        |          |
| Reliance Marcellus LLC <sup>④</sup>  | -                      | -               | 11,069                 |          |
| Reliance Eagleford Upstream LLC <sup>④</sup>   | -                      | -               | 7,357                  |          |
| Reliance Eagleford Upstream GP LLC <sup>④</sup>  | -                      | -               | 2                      |          |
| Reliance Marcellus II LLC [₹ Nil; (Previous Year ₹ 29,55,696)] <sup>④</sup>  | -                      | -               | -                      |          |
| Aurora Algae LLC (Formerly Aurora Algae Inc.); [₹ Nil; (Previous Year ₹ Nil)] <sup>④</sup>   | -                      | -               | -                      |          |
|  | <b>-</b>               | <b>18,428</b>   |                        |          |
| <b>In Debentures of Subsidiary Companies</b>   |                        |                 |                        |          |
| <b>Unquoted, fully paid up</b>   |                        |                 |                        |          |
| Zero Coupon Unsecured Convertible Redeemable Debentures of Reliance Industrial Investments and Holdings Limited of ₹ 5,000 each                            | -                      | -               | 8,83,143               | 442      |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Ambit Trade Private Limited of ₹ 10 each   | 3,11,10,000            | 31              | 3,11,10,000            | 31       |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Prolific Commercial Private Limited of ₹ 10 each                                 | 3,75,70,000            | 38              | 3,75,70,000            | 38       |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Comtrade Private Limited of ₹ 10 each [₹ 20,00,000; (Previous Year ₹ 20,00,000)] | 2,00,000               | -               | 2,00,000               | -        |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Eminent Trading & Commercial Private Limited of ₹ 10 each                        | 2,12,00,000            | 21              | 2,12,00,000            | 21       |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Content Distribution Limited of ₹ 10 each  | 1,04,15,52,700         | 1,041           | 1,61,28,71,200         | 1,613    |
| Zero Coupon Unsecured Optionally Fully Convertible Debentures of Reliance Strategic Business Ventures Limited of ₹ 10 each                                 | 74,25,454              | 817             | -                      | -        |
|  | <b>1,948</b>           | <b>2,145</b>    |                        |          |

<sup>#</sup> Refer Note 31 (c)

<sup>④</sup> Refer Note 41.1

<sup>④</sup> Net of provision for impairment.

| Particulars   | (₹ in crore)           |               |                        |              |
|---|------------------------|---------------|------------------------|--------------|
|   | As at 31st March, 2021 |               | As at 31st March, 2020 |              |
|   | Units                  | Amount        | Units                  | Amount       |
| <b>In Corpus of Trust</b>   |                        |               |                        |              |
| <b>Unquoted</b>   |                        |               |                        |              |
| Investment in Corpus of Independent Media Trust   |                        |               | 3,366                  | 3,366        |
|   |                        |               | <b>3,366</b>           | <b>3,366</b> |
| <b>Total of Investments measured at Cost</b>  |                        |               |                        |              |
| <b>Investments Measured at Fair Value Through Other Comprehensive Income (FVTOCI)</b>   |                        |               |                        |              |
| <b>In Equity Shares of Other Companies</b>  |                        |               |                        |              |
| <b>Unquoted, fully paid up</b>  |                        |               |                        |              |
| Petronet India Limited of ₹ 0.10 each [₹ 10,00,000; (Previous Year ₹ 10,00,000)]  | 1,00,00,000            | -             | 1,00,00,000            | -            |
| Petronet VK Limited of ₹ 10 each [₹ 20,000; (Previous Year ₹ 20,000)] <sup>§</sup>  | 1,49,99,990            | -             | 1,49,99,990            | -            |
| Ahmedabad Mega Clean Association of ₹ 10 each [₹ 1,00,000; (Previous Year ₹ 1,00,000)]  | 10,000                 | -             | 10,000                 | -            |
| VAKT Holdings Limited of USD 0.001 each   | 39,894                 | 39            | 39,894                 | 39           |
|   | <b>39</b>              | <b>39</b>     |                        |              |
| <b>Quoted, fully paid up</b>  |                        |               |                        |              |
| Balaji Telefilms Limited of ₹ 2 each  | 2,52,00,000            | 144           | 2,52,00,000            | 95           |
| Eros STX Global Corporation (Formerly Eros International PLC) of GBP 0.30 each  | 31,11,088              | 41            | 31,11,088              | 39           |
|   | <b>185</b>             | <b>134</b>    |                        |              |
| <b>In Preference Shares of Other Companies</b>  |                        |               |                        |              |
| <b>Unquoted, fully paid up</b>  |                        |               |                        |              |
| 10% Optionally Convertible Preference Shares of Jio Digital Fibre Private Limited of ₹ 10 each  | 77,70,11,98,375        | 77,889        | 77,70,11,98,375        | 77,701       |
| 0% Redeemable, Non-Participating, Non-Cumulative and Non-Convertible Preference Shares of Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) of ₹ 10 each | 5,00,00,000            | 94            | -                      | -            |
| 10% Optionally Convertible Preference Shares of Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) of ₹ 10 each   | -                      | -             | 5,00,00,000            | 50           |
| 10% Cumulative Redeemable Preference Shares of Jio Digital Fibre Private Limited of ₹ 10 each   | 12,50,000              | 1             | 12,50,000              | 1            |
|   | <b>77,984</b>          | <b>77,752</b> |                        |              |
| <b>Other Investments</b>  |                        |               |                        |              |
| <b>In Membership Share in LLP, Unquoted</b>   |                        |               |                        |              |
| Labs 02 Limited Partnership   |                        |               | 29                     | 16           |
| Breakthrough Energy Ventures II L.P.  |                        |               | 21                     | -            |
| <b>In Membership Interest in LLC, Unquoted</b>  |                        |               |                        |              |
| BreakThrough Energy Ventures LLC  |                        |               | 199                    | 103          |
| <b>In Debentures or Bonds – Quoted fully paid up*</b>   |                        |               |                        |              |
| <b>In Fixed Maturity Plan – Quoted fully paid up^</b>   |                        |               |                        |              |
| <b>In Government Securities – Quoted fully paid up*</b>   |                        |               |                        |              |
|   | <b>5,171</b>           | <b>26,991</b> |                        |              |
| <b>Total of Investments measured at Fair Value Through Other Comprehensive Income</b>   |                        |               |                        |              |
| <b>Investments Measured at Fair Value Through Profit and Loss (FVTPL)</b>   |                        |               |                        |              |
| In Equity Shares of Other Companies – Unquoted, fully paid up   |                        |               | 250                    | 465          |
| In Equity Shares of Other Companies – Quoted, fully paid up   |                        |               | -                      | 250          |
| In Preference Shares of Other Companies – Unquoted, fully paid up   |                        |               | -                      | 250          |
| <b>Total of Investments measured at Fair Value Through Profit and Loss</b>  |                        |               |                        |              |
| <b>Total Investments Non-Current</b>  |                        |               |                        |              |
| Aggregate amount of Quoted Investments  |                        |               | 17,272                 | 27,272       |
| Market Value of Quoted Investments  |                        |               | 21,240                 | 27,475       |
| Aggregate amount of Unquoted Investments  |                        |               | 2,35,348               | 3,94,521     |

\* Includes ₹ Nil (Previous Year ₹ 11,448 crore) given as collateral security (Refer Note 20).

<sup>^</sup> Refer Note 37C

<sup>§</sup> Net of provision for impairment.

|  | (₹ in crore)              |                           |
|--|---------------------------|---------------------------|
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>2.1 Category-Wise Investment-Non-Current</b>                            |                           |                           |
| Financial assets measured at Amortised Cost                                | 37,222                    | 40,189                    |
| Financial assets measured at Cost  | 1,31,769                  | 2,75,723                  |
| Financial assets measured at Fair Value through Other Comprehensive Income | 83,379                    | 1,04,916                  |
| Financial assets measured at Fair Value through Profit and Loss            | 250                       | 965                       |
| <b>Total Investment – Non-Current</b>                                      | <b>2,52,620</b>           | <b>4,21,793</b>           |

**2.2** The list of subsidiaries, joint ventures and associates along with proportion of ownership interest held and country of incorporation are disclosed in Note 37 and Note 38 of Consolidated Financial Statement.

**2.3** During the year, Jio Platforms Limited has redeemed 0.01% Non-Cumulative Optionally Convertible Preference Shares (OCPS) of ₹ 1,28,784 crore and converted ₹ 48,241 crore of OCPS into its equity shares.

|  | (₹ in crore)              |                           |
|--|---------------------------|---------------------------|
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>3. Loans - Non-Current</b>                              |                           |                           |
| <b>Secured and Considered Good</b>                         |                           |                           |
| Loans and advances to Related parties (Refer Note 33 (IV)) | 9,923                     | 10,916                    |
| <b>Total</b>   | <b>9,923</b>              | <b>10,916</b>             |
| <b>Unsecured and Considered Good</b>                       |                           |                           |
| Deposits with Related Parties (Refer Note 33 (IV))         | 699                       | 702                       |
| Loans and advances to Related parties (Refer Note 33 (IV)) | 54,150                    | 31,804                    |
| Other Loans and Advances*                                  | 926                       | 926                       |
| <b>Total</b>   | <b>55,775</b>             | <b>33,432</b>             |
| <b>Total</b>   | <b>65,698</b>             | <b>44,348</b>             |

\* Other Loans and advances includes primarily fair valuation of interest free deposits.

#### A. Loans and Advances in the Nature of Loans given to Subsidiaries\*:

| Sr. No.                                | Name of the Company                                      | As at 31st March, 2021          |                        | As at 31st March, 2020          |                        |
|--|--|---------------------------------|------------------------|---------------------------------|------------------------|
|  |  | Maximum Balance during the year | As at 31st March, 2021 | Maximum Balance during the year | As at 31st March, 2020 |
| <b>Loans – Non-Current<sup>a</sup></b> |  |                                 |                        |                                 |                        |
| 1                                      | Reliance Industrial Investments and Holdings Limited     | 12,277                          | 12,536                 | 10,497                          | 21,367                 |
| 2                                      | Reliance Corporate IT Park Limited                       | 12,291                          | 13,761                 | 13,761                          | 16,908                 |
| 3                                      | Reliance Jio Infocomm Limited                            | -                               | -                      | -                               | 9,194                  |
| 4                                      | Reliance Gas Pipelines Limited                           | 420                             | 1,440                  | 670                             | 670                    |
| 5                                      | Reliance 4IR Realty Development Limited                  | 2,305                           | 2,305                  | 1,648                           | 5,362                  |
| 6                                      | Reliance Projects & Property Management Services Limited | 30,611                          | 32,886                 | 10,793                          | 15,743                 |
| 7                                      | Reliance Strategic Business Ventures Limited             | 5,331                           | 7,996                  | 5,351                           | 5,549                  |
| 8                                      | Reliance Ethane Pipeline Limited                         | 838                             | 1,020                  | -                               | -                      |
|  | <b>Total</b>   | <b>64,073</b>                   | <b>42,720</b>          |                                 |                        |
| <b>Loans – Current</b>                 |  |                                 |                        |                                 |                        |
| 1                                      | Reliance Ventures Limited                                | -                               | -                      | -                               | 2,312                  |
| 2                                      | Reliance Strategic Investments Limited                   | -                               | 2,420                  | 2,420                           | 2,767                  |
| 3                                      | Reliance Retail Limited                                  | -                               | 7,850                  | -                               | 2,500                  |
| 4                                      | Reliance Sibur Elastomers Private Limited                | -                               | 238                    | 110                             | 110                    |
| 5                                      | Reliance Corporate IT Park Limited                       | 990                             | 990                    | 990                             | 990                    |
| 6                                      | Jio Platforms Limited                                    | -                               | 11,150                 | 11,000                          | 12,903                 |
| 7                                      | Reliance Retail Ventures Limited                         | -                               | 2,360                  | -                               | -                      |
|  | <b>Total</b>   | <b>990</b>                      | <b>14,520</b>          |                                 |                        |
|  | <b>Total</b>   | <b>65,063</b>                   | <b>57,240</b>          |                                 |                        |

All the above loans and advances have been given for business purposes.

<sup>a</sup>Loans and Advances does not include interest receivable of ₹ Nil (Previous Year ₹ 3 crore).

<sup>a</sup>Loans and Advances that fall under the category of 'Loans - Non-Current' and are re-payable after more than 1 year.

#### Note 1 Investment by Reliance Industrial Investments and Holdings Limited in Subsidiaries In Equity Shares:

| Sr. No. | Name of the Company                            | No. of Shares |
|---------|--|---------------|
| 1       | Reliance Payment Solutions Limited             | 11,50,00,000  |
| 2       | Kanhatech Solutions Limited                    | 7,50,00,000   |
| 3       | Reliance Retail Insurance Broking Limited      | 40,00,000     |
| 4       | Reliance Retail Finance Limited                | 6,81,20,000   |
| 5       | Jio Infrastructure Management Services Limited | 60,000        |
| 6       | Reliance Petroleum Retail Limited              | 10,000        |
| 7       | Jio Information Aggregator Services Limited    | 50,000        |

#### In Preference Shares:

| Sr. No. | Name of the Company                | No. of Shares |
|---------|------------------------------------|---------------|
| 1       | Reliance Payment Solutions Limited | 1,00,00,000   |

#### Note 2 Investment by Reliance Projects & Property Management Services Limited in Subsidiaries: In Equity Shares:

| Sr. No. | Name of the Company   | No. of Shares |
|---------|-----------------------|---------------|
| 1       | Reliance SMSL Limited | 50,000        |

#### Note 3 Investment by Reliance 4IR Realty Development Limited in Subsidiaries: In Equity Shares:

| Sr. No. | Name of the Company                                   | No. of Shares  |
|---------|---|----------------|
| 1       | Reliance Corporate IT Park Limited                    | 2,37,99,94,480 |
| 2       | Reliance Eminent Trading & Commercial Private Limited | 1,00,00,000    |
| 3       | Reliance Prolific Traders Private Limited             | 1,00,00,000    |
| 4       | Reliance Progressive Traders Private Limited          | 1,00,00,000    |
| 5       | Reliance Universal Traders Private Limited            | 1,00,00,000    |
| 6       | Reliance Prolific Commercial Private Limited          | 10,00,000      |
| 7       | Reliance Comtrade Private Limited                     | 10,00,000      |
| 8       | Reliance Ambit Trade Private Limited                  | 10,00,000      |
| 9       | Reliance Vantage Retail Limited                       | 5,60,000       |
| 10      | Surela Investment and Trading Private Limited         | 5,000          |
| 11      | The Indian Film Combine Private Limited               | 5,73,751       |
| 12      | Dronagiri Bokadvira North Infra Limited               | 50,000         |
| 13      | Dronagiri Bokadvira East Infra Limited                | 50,000         |
| 14      | Dronagiri Bokadvira West Infra Limited                | 50,000         |
| 15      | Dronagiri Bokadvira South Infra Limited               | 50,000         |
| 16      | Dronagiri Dongri North Infra Limited                  | 50,000         |
| 17      | Dronagiri Dongri East Infra Limited                   | 50,000         |
| 18      | Dronagiri Dongri West Infra Limited                   | 50,000         |
| 19      | Dronagiri Dongri South Infra Limited                  | 50,000         |
| 20      | Dronagiri Funde North Infra Limited                   | 50,000         |
| 21      | Dronagiri Funde East Infra Limited                    | 50,000         |
| 22      | Dronagiri Funde West Infra Limited                    | 50,000         |
| 23      | Dronagiri Funde South Infra Limited                   | 50,000         |
| 24      | Dronagiri Navghar North Infra Limited                 | 50,000         |
| 25      | Dronagiri Navghar East Infra Limited                  | 50,000         |
| 26      | Dronagiri Navghar West Infra Limited                  | 50,000         |
| 27      | Dronagiri Navghar South Infra Limited                 | 50,000         |
| 28      | Dronagiri Navghar North First Infra Limited           | 50,000         |
| 29      | Dronagiri Navghar South First Infra Limited           | 50,000         |
| 30      | Dronagiri Navghar North Second Infra Limited          | 50,000         |
| 31      | Dronagiri Navghar South Second Infra Limited          | 50,000         |
| 32      | Dronagiri Pagote North Infra Limited                  | 50,000         |
| 33      | Dronagiri Pagote East Infra Limited                   | 50,000         |

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

| Sr. No. | Name of the Company                         | No. of Shares |
|---------|---|---------------|
| 34      | Dronagiri Pagote West Infra Limited         | 50,000        |
| 35      | Dronagiri Pagote South Infra Limited        | 50,000        |
| 36      | Dronagiri Pagote North First Infra Limited  | 50,000        |
| 37      | Dronagiri Pagote South First Infra Limited  | 50,000        |
| 38      | Dronagiri Pagote North Second Infra Limited | 50,000        |
| 39      | Dronagiri Panje North Infra Limited         | 50,000        |
| 40      | Dronagiri Panje East Infra Limited          | 50,000        |
| 41      | Dronagiri Panje West Infra Limited          | 50,000        |
| 42      | Dronagiri Panje South Infra Limited         | 50,000        |
| 43      | Kalamboli North Infra Limited               | 50,000        |
| 44      | Kalamboli East Infra Limited                | 50,000        |
| 45      | Kalamboli West Infra Limited                | 50,000        |
| 46      | Kalamboli South Infra Limited               | 50,000        |
| 47      | Kalamboli North First Infra Limited         | 50,000        |
| 48      | Kalamboli South First Infra Limited         | 50,000        |
| 49      | Kalamboli North Second Infra Limited        | 50,000        |
| 50      | Kalamboli North Third Infra Limited         | 50,000        |
| 51      | Ulwe North Infra Limited                    | 50,000        |
| 52      | Ulwe East Infra Limited                     | 50,000        |
| 53      | Ulwe West Infra Limited                     | 50,000        |
| 54      | Ulwe South Infra Limited                    | 50,000        |
| 55      | Ulwe Waterfront North Infra Limited         | 50,000        |
| 56      | Ulwe Waterfront East Infra Limited          | 50,000        |
| 57      | Ulwe Waterfront West Infra Limited          | 50,000        |
| 58      | Ulwe Waterfront South Infra Limited         | 50,000        |

## In Preference Shares of Subsidiaries:

| Sr. No. | Name of the Company                                   | No. of Shares  |
|---------|---|----------------|
| 1       | Reliance Corporate IT Park Limited                    | 1,12,09,43,246 |
| 2       | Reliance Eminent Trading & Commercial Private Limited | 17,37,000      |
| 3       | Reliance Progressive Traders Private Limited          | 2,03,06,000    |
| 4       | Reliance Universal Traders Private Limited            | 7,20,00,000    |

## Note 4 Investment by Reliance Strategic Business Ventures Limited in Subsidiaries:

### In Equity Shares:

| Sr. No. | Name of the Company                                    | No. of Shares |
|---------|--|---------------|
| 1       | Reliance Exploration & Production DMCC                 | 1,76,200      |
| 2       | Reliance Innovative Building Solutions Private Limited | 6,46,93,950   |
| 3       | Reliance Jio Messaging Services Limited                | 9,73,28,000   |

### In Preference Shares:

| Sr. No. | Name of the Company                    | No. of Shares |
|---------|--|---------------|
| 1       | Reliance Exploration & Production DMCC | 14,90,700     |
| 2       | skyTran Inc.                           | 3,16,27,738   |

(₹ in crore)

## 4. Other Non-Current Assets (Unsecured and Considered Good)

|                                       | As at 31st March, 2021 | As at 31st March, 2020 |
|---------------------------------------|------------------------|------------------------|
| Capital Advances                      | 2,398                  | 2,087                  |
| Advance Income Tax (Net of Provision) | 2,230                  | 2,048                  |
| Others *                              | 340                    | 326                    |
| <b>Total</b>                          | <b>4,968</b>           | <b>4,461</b>           |

\* Includes ₹ 295 crore (Previous Year ₹ 295 crore) deposited in Gas pool account (Refer Note 34.3).

|  | As at 31st March, 2021 | As at 31st March, 2020 |
|--|------------------------|------------------------|
| <b>Advance Income Tax (Net of Provision)</b> |                        |                        |
| At start of year                             | 2,048                  | 1,827                  |
| Charge for the year – Current Tax            | -                      | (7,200)                |
| Others *                                     | (1,508)                | 2,167                  |
| Tax paid (Net) during the year               | 1,690                  | 5,254                  |
| <b>At end of year</b>                        | <b>2,230</b>           | <b>2,048</b>           |

\* Pertain to provision for tax on exceptional item.

|   | As at 31st March, 2021 | As at 31st March, 2020 |
|---|------------------------|------------------------|
| <b>5. Inventories</b>                         |                        |                        |
| Raw Materials (Including Material in Transit) | 15,023                 | 15,040                 |
| Work-in-Progress *                            | 7,712                  | 7,748                  |
| Finished Goods                                | 9,314                  | 10,873                 |
| Stock-in-Trade                                | 49                     | 45                     |
| Stores and Spares                             | 5,339                  | 5,096                  |
| <b>Total</b>                                  | <b>37,437</b>          | <b>38,802</b>          |

\* Includes Land, Development Cost and on transfer on completion of Projects of ₹ 4,322 crore (Previous Year ₹ 5,253 crore).

|   | As at 31st March, 2021 | As at 31st March, 2020 |
|---|------------------------|------------------------|
| <b>6. Investments – Current</b>   |                        |                        |
| <b>Investments measured at Amortised Cost</b>   |                        |                        |
| In Collateral Borrowing & Lending Obligation-Unquoted                                 | 1,000                  | -                      |
| <b>Total of Investments measured at Amortised Cost</b>                                | <b>1,000</b>           | <b>-</b>               |
| <b>Investments Measured At Fair Value Through Other Comprehensive Income (FVTOCI)</b> |                        |                        |
| In Fixed Maturity Plan – Quoted, fully paid up ^                                      | 10,446                 | -                      |
| In Mutual Fund - Quoted ^   | 2,768                  | 2,720                  |
| In Mutual Fund - Unquoted ^   | 48,891                 | 38,216                 |
| <b>Total of Investments measured at Fair Value Through Other Comprehensive Income</b> | <b>62,105</b>          | <b>40,936</b>          |
| <b>Investments Measured at Fair Value Through Profit and Loss (FVTPL)</b>             |                        |                        |
| In Government Securities – Quoted fully paid up *                                     | 4,767                  | 14,783                 |
| In Debentures or Bonds Quoted, fully paid up *  | 1,946                  | 3,442                  |
| In Treasury Bills – Quoted  | 13,161                 | 10,869                 |
| In Mutual Fund – Unquoted ^   | 8,471                  | -                      |
| In Mutual Fund – Quoted ^   | 3,215                  | -                      |
| <b>Total of Investments measured at Fair Value Through Profit and Loss</b>            | <b>31,560</b>          | <b>29,094</b>          |
| <b>Total Investments – Current</b>  | <b>94,665</b>          | <b>70,030</b>          |
| Aggregate amount of Quoted Investments  | 36,303                 | 31,814                 |
| Market Value of Quoted Investments  | 36,303                 | 31,814                 |
| Aggregate amount of Unquoted Investments  | 58,362                 | 38,216                 |

^ Refer Note 37C

\* Includes ₹ Nil (Previous Year ₹ 11,690 crore) given as collateral security (Refer Note 20).

|  | As at 31st March, 2021 | As at 31st March, 2020 |
|--|------------------------|------------------------|
| <b>6.1 Category-Wise Investment – Current</b>                              |                        |                        |
| Financial assets measured at amortised cost                                | 1,000                  | -                      |
| Financial assets measured at Fair Value through Other Comprehensive Income | 62,105                 | 40,936                 |
| Financial Assets measured at Fair value through Profit and Loss            | 31,560                 | 29,094                 |
| <b>Total Investment – Current</b>  | <b>94,665</b>          | <b>70,030</b>          |

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

|  | (₹ in crore)              |                           |
|--|---------------------------|---------------------------|
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>7. Trade Receivables (Unsecured and Considered Good)</b>  |                           |                           |
| Trade Receivables  | 4,159                     | 7,483                     |
| <b>Total</b>   | <b>4,159</b>              | <b>7,483</b>              |
|  | (₹ in crore)              |                           |
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>8. Cash and Cash Equivalents</b>  |                           |                           |
| Cash on Hand   | 18                        | 17                        |
| Balances with Banks *  | 5,555                     | 8,468                     |
| <b>Cash and Cash Equivalents as per Balance Sheet</b>  | <b>5,573</b>              | <b>8,485</b>              |
| <b>Cash and Cash Equivalent as per Cash Flows Statement</b>  | <b>5,573</b>              | <b>8,485</b>              |
| * Includes Unclaimed Dividend of ₹ 208 crore (Previous Year ₹ 220 crore), Fixed Deposits of ₹ 5 crore (Previous Year ₹ 249 crore) with maturity of more than 12 months and Fixed Deposits of ₹ 2,468 crore (Previous Year ₹ 2,549 crore) given as collateral securities. These deposits can be withdrawn by the Company at any point of time without prior notice or penalty on the principal. |                           |                           |
|  | (₹ in crore)              |                           |
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>9. Loans - Current</b>  |                           |                           |
| <b>Secured and Considered Good</b>   |                           |                           |
| Loans and Advances to Related Parties (Refer Note 33 (IV)) #   | 990                       | 990                       |
| <b>Total</b>   | <b>990</b>                | <b>990</b>                |
| <b>Unsecured and Considered Good</b>   |                           |                           |
| Loans and Advances to Related Parties (Refer Note 33 (IV)) #   | -                         | 13,533                    |
| Other Loans  | 3                         | 505                       |
| <b>Total</b>   | <b>3</b>                  | <b>14,038</b>             |
|  | 993                       | 15,028                    |
| # Refer Note 3.A for details of Loans.   |                           |                           |
|  | (₹ in crore)              |                           |
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>10. Other Financial Assets - Current</b>  |                           |                           |
| Deposits to Related Parties (Refer Note 33 (IV))   | 12,000                    | -                         |
| Other Deposits   | 904                       | 606                       |
| Call Money Receivable (Refer Note 13.8)  | 39,843                    | -                         |
| Others *   | 6,813                     | 15,509                    |
| <b>Total</b>   | <b>59,560</b>             | <b>16,115</b>             |

\* Mainly includes fair valuation of derivatives and interest receivable on loans to related parties (Refer Note 33 (II)).

|  | (₹ in crore)                   |                                |
|--|--------------------------------|--------------------------------|
|  | Year ended<br>31st March, 2021 | Year ended<br>31st March, 2020 |
| <b>11. Taxation</b>  |                                |                                |
| <b>Tax Expenses Recognised in Statement of Profit and Loss</b>   |                                |                                |
| Current tax  | -                              | 7,200                          |
| Deferred tax   | (4,732)                        | 2,213                          |
| <b>Tax expenses recognised in the current year</b>   | <b>(4,732)</b>                 | <b>9,413</b>                   |
|  | (₹ in crore)                   |                                |
|  | Year ended<br>31st March, 2021 | Year ended<br>31st March, 2020 |
| <b>Tax expenses for the year can be reconciled to the accounting profit as follows:</b>                      |                                |                                |
| Profit Before Tax and Exceptional Items  | 22,908                         | 44,561                         |
| Applicable Tax Rate  | 34.944%                        | 34.944%                        |
| Computed Tax Expense   | 8,005                          | 15,571                         |
| <b>Tax Effect of:</b>  |                                |                                |
| Exempted income  | (133)                          | (3,100)                        |
| Expenses disallowed  | 4,910                          | 3,632                          |
| Additional allowances net of MAT Credit  | (12,782)                       | (8,903)                        |
| <b>Current Tax Provision (A)</b>   |                                |                                |
| Incremental Deferred tax Liability/(Asset) on account of Property, Plant and Equipment and Intangible Assets | 2,354                          | 3,271                          |
| Incremental Deferred tax Liability/(Asset) on account of Financial Assets and Other items                    | (7,086)                        | (1,058)                        |
| <b>Deferred Tax Provision (B)</b>  | <b>(4,732)</b>                 | <b>2,213</b>                   |
| <b>Tax Expenses Recognised in Statement of Profit and Loss (A+B)</b>   | <b>(4,732)</b>                 | <b>9,413</b>                   |
| <b>Effective Tax Rate</b>  |                                |                                |
| <b>Tax on Exceptional Item *</b>   | <b>(14,062)</b>                | <b>(899)</b>                   |
| * Refer Note 31  |                                |                                |
|  | (₹ in crore)                   |                                |
|  | As at<br>31st March, 2021      | As at<br>31st March, 2020      |
| <b>12. Other Current Assets (Unsecured and Considered Good)</b>  |                                |                                |
| Balance with Customs, Central Excise, GST and state authorities  | 4,536                          | 7,685                          |
| Other Current Assets to Related Parties (Refer Note 33 (II))   | -                              | 134                            |
| Others #   | 3,796                          | 2,892                          |
| <b>Total</b>   | <b>8,332</b>                   | <b>10,711</b>                  |

# Includes primarily prepaid expenses and claims receivable.

|   |   | (₹ in crore)           |                        |
|---|---|------------------------|------------------------|
|   |   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>13. Share Capital</b>  |   |                        |                        |
| <b>Authorised Share Capital:</b>  |   |                        |                        |
| 14,00,00,00,000   | Equity Shares of ₹ 10 each                                    | 14,000                 | 14,000                 |
| (14,00,00,00,000)   |   |                        |                        |
| 1,00,00,00,000  | Preference Shares of ₹ 10 each                                | 1,000                  | 1,000                  |
| (1,00,00,00,000)  |   |                        |                        |
| <b>Total</b>  |   | <b>15,000</b>          | <b>15,000</b>          |
| <b>Issued Capital:</b>  |   |                        |                        |
| 6,33,94,41,920  | Equity Shares of ₹ 10 each fully paid up                      | 6,339                  | 6,339                  |
| (6,33,92,67,510)  |   |                        |                        |
| 42,26,26,894  | Equity Shares of ₹ 10 each, (₹ 2.5 paid up) (Refer Note 13.8) | 423                    | -                      |
| ( - )   |   |                        |                        |
| <b>Total</b>  |   | <b>6,762</b>           | <b>6,339</b>           |
| <b>Subscribed and Paid Up Capital:</b>  |   |                        |                        |
| 6,33,94,41,920  | Equity Shares of ₹ 10 each fully paid up                      | 6,339                  | 6,339                  |
| (6,33,92,67,510)  |   |                        |                        |
| 42,26,26,894  | Equity Shares of ₹ 10 each, (₹ 2.5 paid up) (Refer Note 13.8) | 106                    | -                      |
| ( - )   |   |                        |                        |
| <b>Total</b>  |   | <b>6,445</b>           | <b>6,339</b>           |
| <b>13.1</b> 3,08,03,34,238 Shares were allotted as fully paid Bonus Shares in the last five years by capitalisation of Securities premium and Capital Redemption Reserve. |   |                        |                        |
| <b>13.2</b> 42,26,26,894 Issued as partly paid shares under Right Issue (Refer Note 13.8).  |   |                        |                        |
| <b>13.3</b> 41,31,91,759 Shares held by Associates.   |   |                        |                        |
| (41,31,68,826)  |   |                        |                        |

Figures in bracket represents Previous year's figure.

#### 13.4 The Details of Shareholders Holding more than 5% Shares:

| Name of the Shareholder             | As at 31st March, 2021 |        | As at 31st March, 2020 |        |
|-------------------------------------|------------------------|--------|------------------------|--------|
|                                     | No. of Shares          | % held | No. of Shares          | % held |
| Srichakra Commercials LLP           | 73,95,99,829           | 10.94  | 68,88,95,274           | 10.87  |
| Devarshi Commercials LLP            | 54,55,69,460           | 8.07   | 50,81,66,996           | 8.02   |
| Karuna Commercials LLP              | 54,55,69,460           | 8.07   | 50,81,66,996           | 8.02   |
| Tattvam Enterprises LLP             | 54,55,69,460           | 8.07   | 50,81,66,996           | 8.02   |
| Life Insurance Corporation of India | 37,16,09,077           | 5.50   | 37,18,05,415           | 5.87   |

#### 13.5 The Reconciliation of the Number of Shares Outstanding is set out below:

| Particulars  | As at 31st March, 2021 |                       | As at 31st March, 2020 |                       |
|--|------------------------|-----------------------|------------------------|-----------------------|
|  | No. of Shares          | No. of Shares         | No. of Shares          | No. of Shares         |
| Equity Shares at the beginning of the year               |                        | 6,33,92,67,510        |                        | 6,33,86,93,823        |
| Add: Shares issued on exercise of employee stock options |                        | 1,74,410              |                        | 5,73,687              |
| Add: Shares Issued on Rights Basis (Refer Note 13.8)     |                        | 42,26,26,894          |                        | -                     |
| <b>Equity Shares at the end of the year</b>              |                        | <b>6,76,20,68,814</b> |                        | <b>6,33,92,67,510</b> |

**13.6** Options granted under ESOS-2006 prior to withdrawal of scheme, continue to be governed by ESOS-2006. The Members approved a new scheme viz. 'Reliance Industries Limited Employees' Stock Option Scheme 2017' (ESOS-2017) with a limit to grant 6,33,19,568 options. Pursuant to ESOS-2017, 42,00,000 options have been granted to eligible employees of the Company and its subsidiaries.

#### 13.7 Rights, Preferences and Restrictions attached to Shares:

The Company has only one class of equity shares having face value of ₹ 10 each. The holder of the equity share is entitled to dividend right and voting right in the same proportion as the capital paid-up on such equity share bears to the total paid-up equity share capital of the Company. The dividend proposed by Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive the remaining assets of the Company in the same proportion as the capital paid-up on the equity shares held by them bears to the total paid-up equity share capital of the Company.

#### 13.8 Issue of Shares Under Rights Issue:

The Company had issued 42,26,26,894 equity shares of face value of ₹ 10/- each on right basis ('Rights Equity Shares') to the Eligible Equity Shareholders at an issue price of ₹ 1,257 per Rights Equity Share (including premium of ₹ 1,247 per Rights Equity Share). In accordance with the terms of issue, ₹ 314.25 i.e. 25% of the Issue Price per Rights Equity Share, was received from the concerned allottees on application and shares were allotted. The Board has made two call(s) i.e. First call of ₹ 314.25 per Rights Equity Share (including a premium of ₹ 311.75 per share) and Second & final call of ₹ 628.50 per Rights Equity Share (including a premium of ₹ 623.50 per share) on shareholders.

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>14. Other Equity</b>  |                        |                        |
| <b>Share Application Money Pending Allotment</b>                   | 1                      | 2                      |
| As per last Balance Sheet  | (1)                    | (1)                    |
| Add: Issue of Share/Application money received (Refer Note 14.1)   | -                      | 1                      |
| <b>Share Call Money Account</b>                                    | 39,843                 | 39,843                 |
| As per last Balance Sheet  | -                      | -                      |
| Addition during the year (Refer Note 13.8)                         | 39,843                 | -                      |
| <b>Capital Reserve</b>   | 403                    | 291                    |
| As per last Balance Sheet  | -                      | 112                    |
| Add: On account of Merger (Refer Note 41.1)                        | 403                    | 403                    |
| <b>Securities Premium</b>  | 46,329                 | 46,306                 |
| As per last Balance Sheet  | 9                      | 23                     |
| Add: On Employee stock option                                      | 13,104                 | -                      |
| Add: Premium on Shares issued under Rights Issue (Refer Note 13.8) | 59,442                 | 46,329                 |
| <b>Debentures Redemption Reserve</b>                               | 9,375                  | 9,375                  |
| As per last Balance Sheet  | (3,410)                | -                      |
| Less: Transferred to General Reserve                               | 5,965                  | 9,375                  |
| <b>Share Based Payments Reserve</b>                                | 4                      | 9                      |
| As per last Balance Sheet  | 415                    | (5)                    |
| Add: On Employee Stock Option (Refer Note 13.6)                    | 419                    | 4                      |
| <b>Special Economic Zone Reinvestment Reserve</b>                  | 5,500                  | -                      |
| As per last Balance Sheet  | (525) <sup>§</sup>     | 5,500                  |
| Add: Transferred from/(to) Retained Earnings                       | 4,975                  | 5,500                  |
| <b>General Reserve</b>   | 2,55,000               | 2,55,000               |
| As per last Balance Sheet  | 3,410                  | -                      |
| Add: Transferred from Debenture Redemption Reserve                 | 2,58,410               | 2,55,000               |

<sup>§</sup> Net of Special Economic Zone Reinvestment Reserve created during the year of ₹ 3,303 crore.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

|   | (₹ in crore)           |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>Retained Earnings</b>  |                        |                        |
| As per last Balance Sheet   | 14,146                 | 26,808                 |
| Add: Profit for the year  | 31,944                 | 30,903                 |
| Add: Others (Refer Note 41.1)   | 32,416                 | (33,481)               |
|   | <b>78,506</b>          | <b>24,230</b>          |
| <b>Less: Appropriations</b>   |                        |                        |
| Dividend on Equity Shares<br>[Dividend per Share ₹ 6.5 (Previous year ₹ 6.5)] | (3,921)                | (3,852)                |
| Tax on Dividend   | -                      | (732)                  |
| Transferred from/(to) Special Economic Zone                                   | 525                    | (5,500)                |
| Reinvestment Reserve  |                        |                        |
| Transferred to Statement of Profit and Loss<br>(Refer Note 31(b))             | (33,217)               | -                      |
|   | <b>41,893</b>          | <b>14,146</b>          |
| <b>Other Comprehensive Income (OCI)</b>                                       |                        |                        |
| As per last Balance Sheet   | 54,118                 | 61,192                 |
| Add: Movement in OCI (Net) during the year                                    | 2,570                  | (7,074)                |
|   | <b>56,688</b>          | <b>54,118</b>          |
| <b>Total</b>  | <b>4,68,038</b>        | <b>3,84,876</b>        |

**14.1** Share Application Money Pending Allotment represents application money received on account of Employees Stock Option Scheme.

|                                      | (₹ in crore)           |                        |                 |               |
|--------------------------------------|------------------------|------------------------|-----------------|---------------|
|                                      | As at 31st March, 2021 | As at 31st March, 2020 |                 |               |
|                                      | Non-Current            | Current                | Non-Current     | Current       |
| <b>15. Borrowings</b>                |                        |                        |                 |               |
| <b>Secured – At Amortised Cost</b>   |                        |                        |                 |               |
| Non-Convertible Debentures           | 7,851                  | 5,500                  | 13,382          | 498           |
|                                      | <b>7,851</b>           | <b>5,500</b>           | <b>13,382</b>   | <b>498</b>    |
| <b>Unsecured – At Amortised Cost</b> |                        |                        |                 |               |
| Non-Convertible Debentures           | 46,279                 | 6,985                  | 29,679          | 11,990        |
| Bonds                                | 25,256                 | 11,560                 | 38,754          | 7,746         |
| Term Loans – from Banks              | 80,270                 | 3,182                  | 1,10,925        | 23,169        |
| Term loans – from Others             | 942                    | 721                    | 1,662           | 895           |
|                                      | <b>1,52,747</b>        | <b>22,448</b>          | <b>1,81,020</b> | <b>43,800</b> |
| <b>Total</b>                         | <b>1,60,598</b>        | <b>27,948</b>          | <b>1,94,402</b> | <b>44,298</b> |

**15.1** Secured Non-Convertible Debentures referred above to the extent of:

- ₹ Nil (Previous Year ₹ 500 crore) are secured by way of first mortgage/charge on the immovable properties situated at Jamnagar Complex (SEZ unit) of the Company.
- ₹ 13,351 crore are secured by hypothecation of all the movable plant and machinery, both present and future, located at Hazira and Dahej Manufacturing Divisions of the Company (Previous Year ₹ 13,386 crore were secured by hypothecation of the movable properties, both present and future, including movable plant and machinery, spares, tools and accessories, furniture, fixtures and vehicles of Reliance Jio Infocomm Limited, subsidiary of the Company, save and except the telecom licenses, spectrum, brand name, goodwill and any intellectual property rights and such of the assets that are procured through financing from Cisco Systems Capital India Private Limited).

**15.2** Maturity Profile and Rate of Interest of Non-Convertible Debentures are as set out below:

**a) Secured:**

| Rate of Interest | Non-Current  |              |              |              |              | Current      |
|------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                  | 2025-26      | 2024-25      | 2023-24      | 2022-23      | Total        |              |
| 7.97%            | -            | -            | -            | -            | 1,000        | <b>1,000</b> |
| 8.00%            | -            | -            | -            | -            | 3,851        | <b>3,851</b> |
| 8.25%            | -            | 1,000        | 1,000        | 1,000        | -            | <b>3,000</b> |
| 8.32%            | -            | -            | -            | -            | -            | 2,000        |
| 8.70%            | -            | -            | -            | -            | -            | 3,500        |
| <b>Total</b>     | <b>1,000</b> | <b>1,000</b> | <b>4,851</b> | <b>1,000</b> | <b>7,851</b> | <b>5,500</b> |

**b) Unsecured:**

| Rate of Interest | Non-Current * |              |              |               |               | Current*      |
|------------------|---------------|--------------|--------------|---------------|---------------|---------------|
|                  | 2028-29       | 2025-26      | 2024-25      | 2023-24       | 2022-23       |               |
| MIBOR+2.90%      | -             | -            | -            | 3,600         | -             | <b>3,600</b>  |
| REPO+2.80%       | -             | -            | -            | 4,500         | -             | <b>4,500</b>  |
| 6.95%            | -             | -            | -            | 825           | 5,000         | <b>5,825</b>  |
| 7.00%            | -             | -            | -            | -             | 5,000         | <b>5,000</b>  |
| 7.05%            | -             | -            | -            | 4,235         | -             | <b>4,235</b>  |
| 7.17%            | -             | -            | -            | -             | 4,900         | <b>4,900</b>  |
| 7.20%            | -             | -            | -            | 4,000         | -             | <b>4,000</b>  |
| 7.40%            | -             | 2,795        | -            | -             | -             | <b>2,795</b>  |
| 8.30%            | -             | -            | -            | -             | -             | 7,000         |
| 8.65%            | 2,190         | -            | -            | -             | -             | <b>2,190</b>  |
| 8.70%            | 1,320         | -            | -            | -             | -             | <b>1,320</b>  |
| 8.95%            | 2,040         | -            | -            | -             | -             | <b>2,040</b>  |
| 9.00%            | -             | -            | 1,000        | -             | -             | <b>1,000</b>  |
| 9.05%            | 2,409         | -            | -            | -             | -             | <b>2,409</b>  |
| 9.25%            | -             | -            | 2,500        | -             | -             | <b>2,500</b>  |
| <b>Total</b>     | <b>7,959</b>  | <b>2,795</b> | <b>3,500</b> | <b>17,160</b> | <b>14,900</b> | <b>46,314</b> |
|                  |               |              |              |               |               | <b>7,000</b>  |

\* Includes ₹ 50 crore (Non-Current ₹ 35 crore and Current ₹ 15 crore) as prepaid finance charges.

**15.3** Maturity Profile and Rate of Interest of Bonds are as set out below:

| Rate of Interest | Non-Current * |         |         |         |         |         |         |         |         |              | Current*   |
|------------------|---------------|---------|---------|---------|---------|---------|---------|---------|---------|--------------|------------|
|                  | 2096-97       | 2046-47 | 2044-45 | 2040-41 | 2027-28 | 2026-27 | 2025-26 | 2024-25 | 2023-24 | 2022-23      |            |
| 1.87%            | -             | -       | -       | -       | -       | -       | 142     | 142     | 142     | 142          | <b>568</b> |
| 2.06%            | -             | -       | -       | -       | 139     | 139     | 139     | 139     | 139     | <b>556</b>   | 139        |
| 2.44%            | -             | -       | -       | -       | 158     | 158     | 158     | 158     | 158     | <b>632</b>   | 158        |
| 2.51%            | -             | -       | -       | -       | 164     | 164     | 164     | 164     | 164     | <b>656</b>   | 164        |
| 3.67%            | -             | -       | -       | 5,849   | -       | -       | -       | -       | -       | <b>5,849</b> | -          |
| 4.13%            | -             | -       | 5,483   | -       | -       | -       | -       | 7,311   | -       | <b>7,311</b> | -          |
| 4.88%            | -             | -       | -       | -       | -       | -       | -       | -       | -       | <b>5,483</b> | -          |
| 5.40%            | -             | -       | -       | -       | -       | -       | -       | -       | -       | -            | 10,967     |
| 6.25%            | -             | -       | -       | 3,656   | -       | -</td   |         |         |         |              |            |

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

## 15.4 Maturity Profile of Unsecured Term Loans are as set out below:

|                           | (₹ in crore)  |               |               |              |
|---------------------------|---------------|---------------|---------------|--------------|
|                           | Non-Current   |               | Current       |              |
|                           | Above 5 years | 1-5 years     | Total         | 1 year       |
| Term Loans – from Banks * | 10,450        | 70,362        | <b>80,812</b> | 3,310        |
| Term Loans – from Others  | -             | 942           | <b>942</b>    | 721          |
|                           | <b>10,450</b> | <b>71,304</b> | <b>81,754</b> | <b>4,031</b> |

\* Includes ₹ 670 crore (Non-Current ₹ 542 crore and Current ₹ 128 crore) as prepaid finance charges.  
Interest rates on term loans are in range of 0.31% to 8.34%.

## 15.5 The Company has satisfied all the covenants prescribed in terms of borrowings

|  | (₹ in crore)     |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|
|  | As at            |                  | As at            |                  |
|  | 31st March, 2021 | 31st March, 2020 | 31st March, 2021 | 31st March, 2020 |
| <b>16. Other Financial Liabilities – Non-Current</b> |                  |                  |                  |                  |
| Lease Liabilities                                    | 2,869            | 2,930            |                  |                  |
| Other Payables *                                     | 1,145            | -                |                  |                  |
| <b>Total</b>   | <b>4,014</b>     | <b>2,930</b>     |                  |                  |

\* Includes Creditors for Capital Expenditure.

|   | (₹ in crore)     |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
|   | As at            |                  | As at            |                  |
|   | 31st March, 2021 | 31st March, 2020 | 31st March, 2021 | 31st March, 2020 |
| <b>17. Provisions – Non-Current</b>       |                  |                  |                  |                  |
| Provision for decommissioning of Assets # | 1,499            | 1,410            |                  |                  |
| <b>Total</b>                              | <b>1,499</b>     | <b>1,410</b>     |                  |                  |

# The movement in the provision is towards (i) Utilisation for Tapti facilities, (ii) changes in the exchange rates (iii) Unwinding of discount (iv) change in estimate. Provision for Decommissioning of Assets is for Tapti, KGD6 and CBM Block.

|   | (₹ in crore)     |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
|   | As at            |                  | As at            |                  |
|   | 31st March, 2021 | 31st March, 2020 | 31st March, 2021 | 31st March, 2020 |
| <b>18. Deferred Tax Liabilities (Net)</b>               |                  |                  |                  |                  |
| The movement on the deferred tax account is as follows: |                  |                  |                  |                  |
| At the start of the year                                | 50,556           | 47,317           |                  |                  |
| Charge / (Credit) to Statement of Profit and Loss ^     | (20,303)         | 2,213            |                  |                  |
| Charge to Other Comprehensive Income                    | 535              | 1,026            |                  |                  |
| <b>At the end of year</b>                               | <b>30,788</b>    | <b>50,556</b>    |                  |                  |

# Refer Note 11 and 31(c)

|  | (₹ in crore)     |                              |                            |                  |
|--|------------------|------------------------------|----------------------------|------------------|
|  | As at            |                              | As at                      |                  |
|  | 31st March, 2020 | Statement of Profit and Loss | Other Comprehensive Income | 31st March, 2021 |
| Deferred tax liabilities / (asset) in relation to: |                  |                              |                            |                  |
| Property, Plant and Equipment and Intangible Asset | 34,572           | 2,354                        | -                          | 36,926           |
| Financial Assets and Others                        | 16,404           | (22,631)                     | 535                        | (5,692)          |
| Loan and Advances                                  | (28)             | (2)                          | -                          | (30)             |
| Provisions   | (392)            | (24)                         | -                          | (416)            |
| <b>50,556</b>                                      | <b>(20,303)</b>  | <b>535</b>                   | <b>30,788</b>              |                  |

|   | (₹ in crore)              |                           |
|---|---------------------------|---------------------------|
|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>19. Other Non-Current Liabilities</b>          |                           |                           |
| Advance from Related Parties (Refer Note 33 (II)) | 504                       | 504                       |
| <b>Total</b>                                      | <b>504</b>                | <b>504</b>                |

|                                      | (₹ in crore)              |                           |
|--------------------------------------|---------------------------|---------------------------|
|                                      | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>20. Borrowings – Current</b>      |                           |                           |
| <b>Secured – At Amortised Cost</b>   |                           |                           |
| Working Capital Loans                |                           |                           |
| From Banks                           |                           |                           |
| Rupee Loans                          | 2,981                     | 4,720                     |
| From Others                          |                           |                           |
| Rupee Loans                          | -                         | 18,847                    |
| <b>Total</b>                         | <b>2,981</b>              | <b>23,567</b>             |
| <b>Unsecured – At Amortised Cost</b> |                           |                           |
| Other Loans and Advances             |                           |                           |
| From Banks                           |                           |                           |
| Foreign Currency Loans               | -                         | 8,623                     |
| Rupee Loans                          | 5,250                     | -                         |
| From Others                          |                           |                           |
| Commercial paper *                   | 24,921                    | 27,709                    |
| <b>Total</b>                         | <b>33,152</b>             | <b>59,899</b>             |

\* Maximum amount outstanding at any time during the year was ₹ 33,718 crore ( Previous Year ₹ 29,054 crore).

- 20.1 Working Capital Loans from Banks of ₹ 2,981 crore (Previous Year ₹ 4,720 crore) are secured by hypothecation of present and future stock of raw materials, work-in-progress, finished goods, stores and spares (not relating to plant and machinery), book debts, outstanding monies, receivables, claims, bills, materials in transit, etc. save and except receivables of Oil & Gas segment (additionally was secured by Government Securities in previous year (Refer Note 2 and 6)).
- 20.2 Working Capital Loans from Others of ₹ Nil (Previous Year ₹ 18,847 crore) are secured by Government Securities and Corporate Bonds (Refer Note 2 and 6).
- 20.3 Refer note 37 B (iv) for maturity profile.
- 20.4 The Company has satisfied all the covenants prescribed in terms of borrowings.

|                                       | (₹ in crore)              |                           |
|---------------------------------------|---------------------------|---------------------------|
|                                       | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>21. Trade Payables due to</b>      |                           |                           |
| Micro and Small Enterprise            | 90                        | 116                       |
| Other than Micro and Small Enterprise | 86,909                    | 70,932                    |
| <b>Total</b>                          | <b>86,999</b>             | <b>71,048</b>             |

21.1 There are no overdues to Micro, Small and Medium Enterprises as at March 31, 2021.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

## 22. Other Financial Liabilities – Current

|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|---|---------------------------|---------------------------|
| Current maturities of Borrowings - Non - Current  | 27,948                    | 44,298                    |
| Interest accrued but not due on Borrowings        | 3,217                     | 2,814                     |
| Unclaimed Dividends #                             | 208                       | 220                       |
| Lease Liabilities – Current                       | 116                       | 102                       |
| Advance from Related Parties (Refer Note 33 (ii)) | 202                       | 7,969                     |
| Other Payables *                                  | 29,481                    | 77,089                    |
| <b>Total</b>                                      | <b>61,172</b>             | <b>1,32,492</b>           |

# Does not include any amount due and outstanding, to be credited to Investor Education and Protection Fund except ₹ 2 crore (Previous Year ₹ 2 crore) which is held in abeyance due to legal cases pending.

\* Includes Creditors for Capital Expenditure, Security Deposit and Financial Liability at Fair Value.

## 23. Other Current Liabilities

|                      | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|----------------------|---------------------------|---------------------------|
| Contract Liabilities | 15,163                    | 63,882                    |
| Other Payables ^     | 4,400                     | 2,288                     |
| <b>Total</b>         | <b>19,563</b>             | <b>66,170</b>             |

^ Mainly includes statutory dues.

## 24. Provisions – Current

|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|--|---------------------------|---------------------------|
| Provisions for Employee Benefits (Refer Note 28.1)** | 293                       | 335                       |
| Other Provisions#                                    | 608                       | 738                       |
| <b>Total</b>   | <b>901</b>                | <b>1,073</b>              |

\*\* The provision for employee benefit includes annual leave and vested long service leave entitlement accrued.

# The Company had recognised liability for excise duty payable on clearance of goods lying in stock as on 31st March, 2020 of ₹ 387 crore as per the estimated pattern of dispatches. During the year, ₹ 387 crore was utilised for clearance of goods. Provision recognised under this class for the year is ₹ 343 crore which is outstanding as on 31st March, 2021. Actual outflow is expected in the next financial year. The Company had recognised customs duty liability on goods imported under various export incentive schemes of ₹ 195 crore as at 31st March, 2020. During the year, further provision of ₹ 582 crore was made and sum of ₹ 590 crore were reversed on fulfilment of export obligation. Closing balance on this account as at 31st March, 2021 is ₹ 187 crore.

## 25. Revenue from Operations

|                                | 2020-21         | 2019-20         |
|--------------------------------|-----------------|-----------------|
| <b>Disaggregated Revenue</b>   |                 |                 |
| Oil to Chemicals               | 2,61,866        | 3,47,237        |
| Oil & Gas                      | 470             | 1,093           |
| Retail                         | 29              | 50              |
| Others                         | 389             | 514             |
| <b>Value of Sales</b>          | <b>2,62,754</b> | <b>3,48,894</b> |
| Income from Financial Services | 1,190           | 1,590           |
| Income from Other Services     | 1,125           | 1,371           |
| <b>Value of Services</b>       | <b>2,315</b>    | <b>2,961</b>    |
| <b>Total</b> ^^                | <b>2,65,069</b> | <b>3,51,855</b> |

^^ Net of GST.

Revenue from contract with customers differ from the revenue as per contracted price due to factors such as taxes recovered, volume rebate, discounts, hedge etc.

|   | 2020-21       | 2019-20       |
|---|---------------|---------------|
| <b>26. Other Income</b>                           |               |               |
| <b>Interest</b>                                   |               |               |
| Bank deposits                                     | 83            | 127           |
| Debt instruments                                  | 10,806        | 9,529         |
| Other Financial Assets measured At Amortised Cost | 83            | 67            |
| Others  | 93            | 203           |
|   | <b>11,065</b> | <b>9,926</b>  |
| <b>Dividend Income</b>                            |               |               |
| <b>Other Non-Operating Income</b>                 |               |               |
| <b>Gain On Financial Assets</b>                   |               |               |
| Realised Gain                                     | 3,560         | 1,886         |
| Unrealised Gain/(Loss)                            | (694)         | (170)         |
|   | <b>2,866</b>  | <b>1,716</b>  |
| <b>Total</b>                                      | <b>14,818</b> | <b>13,566</b> |

Above includes income from assets measured at Cost/Amortised Cost ₹ 7,413 crore (Previous Year ₹ 6,462 crore), income from assets measured at Fair Value Through Profit and Loss ₹ 1,866 crore (Previous Year ₹ 1,514 crore) and income from assets measured at Fair Value Through Other Comprehensive Income ₹ 4,793 crore (Previous Year ₹ 4,016 crore).

|   | 2020-21    | 2019-20      |
|---|------------|--------------|
| <b>26.1 Other Comprehensive Income – Items that will not be reclassified to Profit and Loss</b> |            |              |
| <b>Profit and Loss</b>  |            |              |
| Remeasurement gain/(loss) of Defined Benefit Plan   | 21         | (128)        |
| Equity Instruments through OCI  | 329        | (264)        |
| <b>Total</b>  | <b>350</b> | <b>(392)</b> |

|   | 2020-21      | 2019-20        |
|---|--------------|----------------|
| <b>26.2 Other Comprehensive Income – Items that will be reclassified to Profit and Loss</b> |              |                |
| Government Securities   | (152)        | 152            |
| Debentures/Bonds  | 83           | (107)          |
| Debt Income Fund  | (491)        | 254            |
| Fixed Maturity Plan   | 84           | 166            |
| Commodity Hedge   | 504          | (1,491)        |
| Cash flow Hedge   | 2,727        | (5,895)        |
| <b>Total</b>  | <b>2,755</b> | <b>(6,921)</b> |

|  | 2020-21       | 2019-20       |
|--|---------------|---------------|
| <b>27. Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade</b> |               |               |
| <b>Inventories (At Close)</b>  |               |               |
| Finished Goods/Stock-in-Trade  | 9,364         | 10,918        |
| Work-in-Progress *   | 4,009         | 3,115         |
|  | <b>13,373</b> | <b>14,033</b> |
| <b>Inventories (At Commencement)</b>   |               |               |
| Finished Goods/Stock-in-Trade  | 10,918        | 13,246        |
| Work-in-Progress   | 3,115         | 6,450         |
|  | <b>14,033</b> | <b>19,696</b> |
| Less: Capitalised during the year  | 50            | 448           |
| Less: Exceptional Items (Refer Note 31 (d))  | -             | 5,138         |
|  | <b>13,983</b> | <b>14,110</b> |
| <b>Total</b>   | <b>610</b>    | <b>77</b>     |

\* Excludes on transfer on completion of Projects.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

|  | (₹ in crore) |              |
|--|--------------|--------------|
|  | 2020-21      | 2019-20      |
| <b>28. Employee Benefits Expense</b>           |              |              |
| Salaries and Wages                             | 4,002        | 5,390        |
| Contribution to Provident Fund and Other Funds | 251          | 260          |
| Staff Welfare Expenses                         | 771          | 417          |
| <b>Total</b>                                   | <b>5,024</b> | <b>6,067</b> |

**28.1** As per Indian Accounting Standard 19 "Employee Benefits", the Disclosures as Defined are given below:

## Defined Contribution Plans

### Contribution to Defined Contribution Plans, recognised as expense for the year is as under

| Particulars                                    | (₹ in crore) |         |
|--|--------------|---------|
|  | 2020-21      | 2019-20 |
| Employer's Contribution to Provident Fund      | 122          | 136     |
| Employer's Contribution to Superannuation Fund | 19           | 12      |
| Employer's Contribution to Pension Scheme      | 55           | 58      |

The Company's Provident Fund is exempted under Section 17 of Employees' Provident Fund and Miscellaneous Provisions Act, 1952.

## Defined Benefit Plan

### I) Reconciliation of opening and closing balances of Defined Benefit Obligation

| Particulars   | Gratuity (Funded) |         |
|---|-------------------|---------|
|   | 2020-21           | 2019-20 |
| Defined Benefit Obligation at beginning of the year | 970               | 820     |
| Current Service Cost                                | 48                | 45      |
| Interest Cost                                       | 66                | 66      |
| Actuarial (Gain) / Loss                             | (17)              | 117     |
| Benefits Paid *                                     | (90)              | (78)    |
| Liability Transferred Out                           | (23)              | -       |
| Defined Benefit Obligation at end of the year       | 954               | 970     |

\* Includes benefits of ₹ 86 crore (Previous Year ₹ 73 crore) paid by the Company.

### II) Reconciliation of opening and closing balances of fair value of Plan Assets

| Particulars  | Gratuity (Funded) |         |
|--|-------------------|---------|
|  | 2020-21           | 2019-20 |
| Fair value of Plan Assets at beginning of the year | 970               | 820     |
| Return on Plan Assets                              | 70                | 55      |
| Employer Contribution                              | -                 | 100     |
| Benefits Paid                                      | (4)               | (5)     |
| Assets Transferred Out                             | (23)              | -       |
| Fair value of Plan Assets at end of the year       | 1,013             | 970     |

### III) Reconciliation of fair value of Assets and Obligations

| Particulars  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| Fair value of Plan Assets                              | 1,013                  | 970                    |
| Present value of Obligation                            | 954                    | 970                    |
| Amount recognised in Balance Sheet [Surplus/(Deficit)] | 59                     | -                      |

## IV) Expenses recognised during the year

| Particulars   | (₹ in crore)                 |            |
|---|------------------------------|------------|
|   | Gratuity (Funded)<br>2020-21 | 2019-20    |
| <b>In Income Statement</b>                                  |                              |            |
| Current Service Cost  | 48                           | 45         |
| Interest Cost   | 66                           | 66         |
| Return on Plan Assets                                       | (66)                         | (66)       |
| <b>Net Cost</b>   | <b>48</b>                    | <b>45</b>  |
| <b>In Other Comprehensive Income</b>                        |                              |            |
| Actuarial (Gain) / Loss                                     | (17)                         | 117        |
| Return On Plan Assets                                       | (4)                          | 11         |
| <b>Net (Income)/ Expense for the year recognised in OCI</b> | <b>(21)</b>                  | <b>128</b> |

## V) Investment Details

| Particulars        | As at 31st March, 2021 |               | As at 31st March, 2020 |               |
|--------------------|------------------------|---------------|------------------------|---------------|
|                    | ₹ in crore             | % Invested    | ₹ in crore             | % Invested    |
| GOI Securities     | 7                      | 0.69          | 9                      | 0.92          |
| Insurance Policies | 1,006                  | 99.31         | 961                    | 99.08         |
|                    | <b>1,013</b>           | <b>100.00</b> | <b>970</b>             | <b>100.00</b> |

## VI) Actuarial Assumptions

| Mortality Table (IALM)                             | Gratuity (Funded)                                      |  |
|--|--|--|
|  | 2020-21  | 2019-20  |
| Discount Rate (per annum)                          | 6.95%  | 6.84%  |
| Expected rate of return on Plan Assets (per annum) | 6.95%  | 6.84%  |
| Rate of escalation in Salary (per annum)           | 4.00% p.a. for the next 1 years, 6.00% p.a. thereafter | 4.00% p.a. for the next 2 years, 6.00% p.a. thereafter |
| Rate of employee turnover (per annum)              | 2%   | 2%   |

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

The Expected Rate of Return on Plan Assets is determined considering several applicable factors, mainly the composition of Plan Assets held, assessed risks, historical results of return on Plan Assets and the Company's policy for Plan Assets Management.

**VII)** The expected contributions for Defined Benefit Plan for the next financial year will be in line with FY 2020-21.

## VIII) Sensitivity Analysis

Significant Actuarial Assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, have been determined based on reasonably possible changes of the assumptions occurring at end of the reporting period, while holding all other assumptions constant. The result of Sensitivity analysis is given below:

| Particulars  | As at 31st March, 2021 |          | As at 31st March, 2020 |          |
|--|------------------------|----------|------------------------|----------|
|  | Decrease               | Increase | Decrease               | Increase |
| Change in rate of discounting (delta effect of +/- 0.5%)       | 24                     | 25       | 26                     | 27       |
| Change in rate of salary increase (delta effect of +/- 0.5%)   | 24                     | 26       | 26                     | 27       |
| Change in rate of employee turnover (delta effect of +/- 0.5%) | 2                      | 2        | 2                      | 2        |

These plans typically expose the Company to actuarial risks such as: Investment Risk, Interest Risk, Longevity Risk and Salary Risk.

|                 |   |
|-----------------|---|
| Investment Risk | The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.   |
| Interest Risk   | A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.  |
| Longevity Risk  | The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability. |
| Salary Risk     | The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.   |

## 28.2 Share Based Payments

### a) Scheme Details

The Company has Employee Stock Option Schemes i.e. ESOS-2006 and ESOS-2017 under which options have been granted at the various exercise prices to be vested from time to time on the basis of performance and other eligibility criteria. Details of number of options outstanding have been tabulated below:

| Financial Year (Year of Grant)  | Number of Options Outstanding |                        | Financial Year of Vesting | Range of Exercise price (₹) | Range of Fair value at Grant Date (₹) |
|---|-------------------------------|------------------------|---------------------------|-----------------------------|---------------------------------------|
|   | As at 31st March, 2021        | As at 31st March, 2020 |                           |                             |                                       |
| <b>1) ESOS - 2006</b>   |                               |                        |                           |                             |                                       |
| i) Details of Employee Stock Options granted upto 31st March, 2015 but not vested as on 1st April, 2015 |                               |                        |                           |                             |                                       |
| 2006-07   | -                             | 1,63,136               | 2015-16                   | 321.00                      | 154.90                                |
| 2008-09   | 1,200                         | 6,180                  | 2015-16 & 2016-17         | 322.30                      | 156.20 - 164.90                       |
| <b>Sub-Total</b>  | <b>1,200</b>                  | <b>1,69,316</b>        |                           |                             |                                       |
| ii) Details of Employee Stock Options granted from 1st April, 2015 to 31st March, 2021                  |                               |                        |                           |                             |                                       |
| 2016-17   | 24,000                        | 60,224                 | 2017-18 to 2020-21        | 548.00                      | 149.80-204.50                         |
| <b>Sub-Total</b>  | <b>24,000</b>                 | <b>60,224</b>          |                           |                             |                                       |
| <b>2) ESOS - 2017</b>   |                               |                        |                           |                             |                                       |
| Details of Employee Stock Options granted from 1st April, 2020 to 31st March, 2021                      |                               |                        |                           |                             |                                       |
| 2020-21   | 42,00,000                     | -                      | 2021-22 to 2024-25        | 10.00                       | 2,133.40 - 2,151.90                   |
| <b>Sub-Total</b>  | <b>42,00,000</b>              | <b>-</b>               |                           |                             |                                       |
| <b>Total (1(i)+1(ii)+2)</b>   | <b>42,25,200</b>              | <b>2,29,540</b>        |                           |                             |                                       |

ESOS - 2006: Exercise Period will expire not later than five years from the date of vesting of options or such other period as may be decided by the Human Resources, Nomination and Remuneration Committee of the Board.

ESOS - 2017: Exercise Period would commence from the date of Vesting and would expire not later than seven years from the Grant Date or such other period as may be decided by the Human Resources, Nomination and Remuneration Committee of the Board.

### b) Compensation expenses arising on account of the Share Based Payments

|   | Year ended 31st March, 2021 | Year ended 31st March, 2020 |
|---|-----------------------------|-----------------------------|
| Expenses arising from equity – settled share-based payment transactions | 0.02                        | 0.28                        |

### c) Fair Value on the grant date

The fair value at grant date is determined using "Black Scholes Model" which takes into account the exercise price, term of the option, share price at grant date and expected price volatility of the underlying shares, expected dividend yield and the risk free interest rate for the term of the option.

During the year : (1) No stock options were granted under ESOS-2006 and (2) 42,00,000 options were granted under ESOS-2017 to the eligible employees of the Company and its subsidiaries. The model inputs for options granted during the year ended 31st March 2017 and 31st March, 2021 included as mentioned below:

|  | ESOS - 2006                                     | ESOS - 2017           |
|--|---|-----------------------|
| a) Weighted average exercise price               | ₹ 1,096   | ₹10                   |
| b) Grant date:                                   | 05.10.2016 & 10.10.2016                         | 05.10.2020            |
| c) Vesting year:                                 | 2017-18 to 2020-21                              | 2021-22 to 2024-25    |
| d) Share Price at grant date:                    | ₹ 1,089 at 05.10.2016;<br>₹ 1,096 at 10.10.2016 | ₹ 2,212 at 05.10.2020 |
| e) Expected price volatility of Company's share: | 25.1% to 26.5%                                  | 30.2% to 31.9%        |
| f) Expected dividend yield:                      | 1.07%   | 0.60%                 |
| g) Risk free interest rate:                      | 7.00%   | 5.1% to 5.6%          |

The expected price volatility is based on the historic volatility (based on remaining life of the options).

### d) Movement in share options during the year:

| Particulars                          | As at 31st March, 2021  |                                 | As at 31st March, 2020  |                                 |
|--------------------------------------|-------------------------|---------------------------------|-------------------------|---------------------------------|
|                                      | Number of share options | Weighted average exercise price | Number of share options | Weighted average exercise price |
| Balance at the beginning of the year | 2,29,540                | 380.59                          | 4,98,239                | 366.82                          |
| Granted during the year              | 42,00,000               | 10.00                           | -                       | -                               |
| Exercised during the year            | (1,74,410)              | 368.18                          | (2,67,439)              | 355.21                          |
| Expired / Lapsed during the year     | (29,930)                | 321.00                          | (1,260)                 | 321.00                          |
| Balance at the end of the year       | 42,25,200               | 13.14                           | 2,29,540                | 380.59                          |

Weighted average remaining contractual life of the share option outstanding at the end of year is 2,370 days (Previous Year 468 days).

(₹ in crore)

|  | 2020-21       | 2019-20       |
|--|---------------|---------------|
| <b>29. Finance Costs</b>   |               |               |
| Interest Expenses *  | 12,755        | 9,767         |
| Interest on Lease Liabilities                                    | 239           | 246           |
| Applicable loss on foreign currency transactions and translation | 3,217         | 2,092         |
| <b>Total</b>   | <b>16,211</b> | <b>12,105</b> |

\* Net of Interest Capitalised of ₹ 2,333 crore (Previous Year ₹ 4,054 crore).

(₹ in crore)

|  | 2020-21       | 2019-20       |
|--|---------------|---------------|
| <b>30. Other Expenses</b>  |               |               |
| <b>Manufacturing Expenses</b>                                    |               |               |
| Stores, Chemicals and Packing Materials                          | 5,034         | 5,210         |
| Electric Power, Fuel and Water                                   | 12,424        | 13,759        |
| Labour Processing, Production Royalty and Machinery Hire Charges | 431           | 685           |
| Repairs to Building  | 59            | 122           |
| Repairs to Machinery   | 667           | 1,258         |
| Exchange Difference (Net)  | (514)         | 178           |
| Excise Duty #  | 241           | 189           |
| Lease Rent   | 33            | 23            |
| <b>Total</b>   | <b>18,375</b> | <b>21,424</b> |
| <b>Selling and Distribution Expenses</b>                         |               |               |
| Warehousing and Distribution Expenses                            | 7,169         | 6,581         |
| Sales Tax / VAT  | 617           | 856           |
| Other Selling and Distribution Expenses                          | 621           | 601           |
| <b>Total</b>   | <b>8,407</b>  | <b>8,038</b>  |
| <b>Establishment Expenses</b>                                    |               |               |
| Professional Fees  | 576           | 601           |
| General Expenses   | 1,997         | 1,702         |
| Rent   | 145           | 79            |
| Insurance  | 384           | 939           |
| Rates & Taxes  | 477           | 942           |
| Other Repairs  | 312           | 512           |
| Travelling Expenses  | 58            | 159           |
| Payment to Auditors  | 32            | 31            |
| Loss on Sale / Discard of Property, Plant and Equipments         | 8             | 196           |
| Charity and Donations  | 1,169         | 1,107         |
| Less: Transferred to Project Development Expenditure             | 5,158         | 6,268         |
| <b>Total</b>   | <b>970</b>    | <b>2,383</b>  |
| <b>Total</b>   | <b>30,970</b> | <b>33,347</b> |

# Excise Duty shown under manufacturing expenditure represents the aggregate of Excise Duty borne by the Company and difference between Excise Duty on opening and closing stock of finished goods.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

| Particulars                         | (₹ in crore) |           |
|-------------------------------------|--------------|-----------|
|                                     | 2020-21      | 2019-20   |
| <b>30.1 Payment to Auditors as:</b> |              |           |
| (a) Fees as Auditors *              | 29           | 27        |
| (b) Tax Audit Fees                  | 1            | 1         |
| (c) Fees for Other Services         | 3            | 2         |
| (d) Cost Audit Fees                 | 1            | 1         |
| <b>Total</b>                        | <b>34</b>    | <b>31</b> |

\* Includes ₹ 2 crore, in the nature of rights issues expenses accounted in Securities Premium Account.

Fees for Other Services primarily includes certification fees paid to auditors. Statute and regulation permit auditors to certify export / import documentation and transfer pricing among others.

## 30.2 Corporate Social Responsibility (CSR)

- (a) CSR amount required to be spent as per Section 135 of the Companies Act, 2013 read with Schedule VII thereof by the Company during the year is ₹ 884 crore (Previous Year ₹ 875 crore).
- (b) Expenditure related to Corporate Social Responsibility is ₹ 922 crore (Previous Year ₹ 909 crore).

| Particulars                               | (₹ in crore) |            |
|---|--------------|------------|
|   | 2020-21      | 2019-20    |
| Rural Transformation                      | 110          | 58         |
| Health (including COVID-19)               | 256          | 35         |
| Education                                 | 452          | 254        |
| Sports for Development                    | 49           | 42         |
| Disaster Response (including COVID-19)    | 53           | 519        |
| Arts, Culture, Heritage and Urban Renewal | 2            | 1          |
| <b>Total</b>                              | <b>922</b>   | <b>909</b> |

- (c) Out of note (b) above, ₹ 335 crore (Previous Year ₹ 121 crore) contributed to Reliance Foundation, ₹ 20 crore (Previous Year ₹ 37 crore) to Reliance Foundation Youth Sports and ₹ 375 crore (Previous Year ₹ 229 crore) to Reliance Foundation Institution of Education and Research which are related parties.

| Particulars   | (₹ in crore) |                |
|---|--------------|----------------|
|   | 2020-21      | 2019-20        |
| <b>31. Exceptional Items (Net of Tax)</b>   |              |                |
| a) Net gain on sale of investments (net of tax)                                   |              |                |
| b) Loss on acquisition of RHUSA loan  |              |                |
| Withdrawal from Retained Earnings   |              |                |
| Sub-Total (b)   |              |                |
| c) Impairment of Investments in Shale Gas Entities                                |              |                |
| Recognition of Deferred Tax Asset relating to Shale Gas Investments               |              |                |
| Sub-Total (c)   |              |                |
| d) Loss due to substantial fall in oil prices and demand destruction (net of tax) |              |                |
| <b>Total (a+b+c+d)</b>  | <b>4,304</b> | <b>(4,245)</b> |

## For the year ended 31<sup>st</sup> March, 2021

- a) Net gain on sale of investments and transfer of Petro Retail assets with respect to Reliance BP Mobility Limited of ₹ 4,420 crore (net of taxes of ₹ 1,508 crore) (Refer Note 41.2).
- b) The Company has recognised loss of ₹ 33,217 crore in the Statement of Profit and Loss due to take over of Reliance Holding USA, Inc. (RHUSA) loan, which was supported / guaranteed by the Company. Further, these loans were taken over by the Company subsequent to approval received from lenders of Reliance Holding USA Inc. and Reserve Bank of India.

Pursuant to the Composite Scheme of Amalgamation and Plan of Merger (the "Scheme") approved by the Hon'ble National Company Law Tribunal, Mumbai bench, vide order dated July 27, 2020, Reliance Holding USA Inc. (RHUSA) has merged with Reliance Energy Generation and Distribution Limited (REGDL) and REGDL has merged with the Company. In accordance with the provisions of the Scheme, the Company has withdrawn consequential amount of ₹ 33,217 crore from retained earnings to the Statement of Profit and Loss.

- c) Due to the adverse changes in market environment, reduction in activity by operator and recent operational performance of the Shale Gas subsidiaries, the Company has impaired its investment in Shale Gas Subsidiaries to the extent of ₹ 15,686 crore. This is in accordance with the requirements of Ind AS 36 -Impairment of Assets, as the carrying amount of investments exceeds its recoverable amount. Further, the Company has also recognised Deferred Tax Assets of ₹ 15,570 crore in respect of the difference between the book base and tax base of the Shale Gas Operations, in accordance with Ind AS 12 - Income Taxes.

## For the year ended 31<sup>st</sup> March, 2020

- d) COVID-19 has significant impact on business operations of the Company. Further, there is substantial drop in oil prices accompanied with unprecedented demand destruction. The Company based on its assessment has determined the impact of such exceptional circumstances on its financial statements and the same has been disclosed separately as 'Exceptional Items' of ₹ 4,245 crore (net of taxes of ₹ 899 crore).

|   | 2020-21        | 2019-20        |
|---|----------------|----------------|
| <b>32. Earnings Per Share (EPS)</b>   |                |                |
| <b>Face Value Per Equity Share (₹)</b>  | 10             | 10             |
| <b>Basic Earnings Per Share (₹) – After Exceptional Item</b>  | 49.66          | 48.42          |
| <b>Basic Earnings Per Share (₹) – Before Exceptional Item</b>   | 42.97          | 55.07          |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (₹ in crore) – After Exceptional Item  | 31,944         | 30,903         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (₹ in crore) – Before Exceptional Item | 27,640         | 35,148         |
| Weighted Average number of Equity Shares used as denominator for calculating Basic EPS  | 6,43,28,74,848 | 6,38,21,18,265 |
| <b>Diluted Earnings Per Share (₹) – After Exceptional Item</b>  | 48.90          | 48.42          |
| <b>Diluted Earnings Per Share (₹) – Before Exceptional Item</b>   | 42.31          | 55.07          |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (₹ in crore) – After Exceptional Item  | 31,944         | 30,903         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (₹ in crore) – Before Exceptional Item | 27,640         | 35,148         |
| Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS  | 6,53,21,38,901 | 6,38,24,01,693 |
| <b>Reconciliation of Weighted Average Number of Shares Outstanding</b>  |                |                |
| Weighted Average number of Equity Shares used as denominator for calculating Basic EPS ^  | 6,43,28,74,848 | 6,38,21,18,265 |
| Total Weighted Average Potential Equity Shares *  | 9,92,64,053    | 2,83,428       |
| Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS  | 6,53,21,38,901 | 6,38,24,01,693 |

\* Dilutive impact of Employee Stock Option Scheme and Partly paid Rights Issue Shares.

^ Refer Note 13.8

## 33. Related Parties Disclosures

As per Ind AS 24, the disclosures of transactions with the related parties are given below:

### (I) List of Related Parties where control exists and relationships:

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 1       | ABC Cable Network Private Limited  |              |
| 2       | Actoserba Active Wholesale Private Limited ^   |              |
| 3       | Adhunik Cable Network Limited  |              |
| 4       | Adventure Marketing Private Limited #  |              |
| 5       | AETN18 Media Private Limited #   |              |
| 6       | Affinity USA LLC (Formerly Affinity USA Inc.)  |              |
| 7       | Ambika DEN Cable Network Private Limited   |              |
| 8       | Amogh Broad Band Services Private Limited  |              |
| 9       | Angel Cable Network Private Limited  |              |
| 10      | Antique Communications Private Limited   |              |
| 11      | Asteria Aerospace Private Limited  |              |
| 12      | Augment Cable Network Private Limited  |              |
| 13      | Aurora Algae LLC (Formerly Aurora Algae Inc.)  |              |
| 14      | Bali Den Cable Network Limited   |              |
| 15      | Bee Network and Communication Limited (Formerly Bee Network and Communication Private Limited)       |              |
| 16      | Bhadohi DEN Entertainment Private Limited  |              |
| 17      | Big Den Entertainment Limited (Formerly Big Den Entertainment Private Limited)                       |              |
| 18      | Binary Technology Transfers Limited (Formerly Binary Technology Transfers Private Limited)           |              |
| 19      | Blossom Entertainment Private Limited  |              |
| 20      | Cab-i-Net Communications Private Limited   |              |
| 21      | Channels India Network Private Limited   |              |
| 22      | Chennai Cable Vision Network Private Limited   |              |
| 23      | Colorful Media Private Limited #   |              |
| 24      | Colosceum Media Private Limited #  |              |
| 25      | Crystal Vision Media Private Limited   |              |
| 26      | C-Square Info-Solutions Private Limited  |              |
| 27      | Dadha Pharma Distribution Private Limited ^  |              |
| 28      | Dadri Toe Warehousing Private Limited ^@   |              |
| 29      | Den A.F. Communication Private Limited   |              |
| 30      | Den Aman Entertainment Private Limited   |              |
| 31      | DEN Ambey Cable Networks Private Limited   |              |
| 32      | Den Ashu Cable Limited   |              |
| 33      | DEN BCN Suncity Network Limited  |              |
| 34      | Den Bindra Network Private Limited   |              |
| 35      | Den Broadband Limited (Formerly Den Broadband Private Limited)                                       |              |
| 36      | Den Budaun Cable Network Private Limited   |              |
| 37      | Den Citi Channel Limited (Formerly Den Citi Channel Private Limited)                                 |              |
| 38      | Den Classic Cable TV Services Limited (Formerly Den Classic Cable TV Services Private Limited)       |              |
| 39      | DEN Crystal Vision Network Limited   |              |
| 40      | Den Digital Cable Network Limited (Formerly Den Digital Cable Network Private Limited)               |              |
| 41      | Den Discovery Digital Networks Private Limited   |              |
| 42      | Den Elgee Cable Vision Private Limited   |              |
| 43      | Den Enjoy Cable Networks Private Limited   |              |
| 44      | Den Enjoy Navaratan Network Private Limited  |              |
| 45      | DEN Enjoy SBNM Cable Network Private Limited   |              |
| 46      | Den F K Cable TV Network Private Limited   |              |
| 47      | DEN Faction Communication System Limited (Formerly DEN Faction Communication System Private Limited) |              |
| 48      | DEN Harsh Mann Cable Network Limited   |              |
| 49      | Den Fateh Marketing Private Limited  |              |
| 50      | Den Jai Ambey Vision Cable Private Limited   |              |

Subsidiary

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 51      | Den Kashi Cable Network Limited  |              |
| 52      | Den Kattakada Telecasting And Cable Services Limited   |              |
| 53      | DEN Krishna Cable TV Network Limited   |              |
| 54      | Den Maa Sharda Vision Cable Networks Limited   |              |
| 55      | Den Mahendra Satellite Private Limited   |              |
| 56      | Den Malabar Cable Vision Limited (Formerly Den Malabar Cable Vision Private Limited)             |              |
| 57      | DEN Malayalam Telenet Private Limited  |              |
| 58      | Den MCN Cable Network Limited  |              |
| 59      | Den Mod Max Cable Network Private Limited  |              |
| 60      | Den Nashik City Cable Network Private Limited  |              |
| 61      | Den Networks Limited   |              |
| 62      | DEN Patel Entertainment Network Private Limited  |              |
| 63      | DEN Pawan Cable Network Limited  |              |
| 64      | Den Pradeep Cable Network Limited (Formerly Den Pradeep Cable Network Private Limited)           |              |
| 65      | DEN Prayag Cable Networks Limited  |              |
| 66      | Den Premium Multilink Cable Network Private Limited  |              |
| 67      | Den Prince Network Limited   |              |
| 68      | Den Radiant Satellite Cable Network Private Limited  |              |
| 69      | Den Rajkot City Communication Private Limited  |              |
| 70      | Den Sahyog Cable Network Limited   |              |
| 71      | Den Sariga Communications Limited (Formerly Den Sariga Communications Private Limited)           |              |
| 72      | Den Satellite Cable TV Network Limited (Formerly Den Satellite Cable TV Network Private Limited) |              |
| 73      | Den Saya Channel Network Limited   |              |
| 74      | Den Steel City Cable Network Limited (Formerly Den Steel City Cable Network Private Limited)     |              |
| 75      | DEN STN Television Network Private Limited   |              |
| 76      | Den Supreme Satellite Vision Private Limited   |              |
| 77      | Den Varun Cable Network Limited  |              |
| 78      | Den VM Magic Entertainment Limited   |              |
| 79      | Den-Manoranjan Satellite Private Limited   |              |
| 80      | Desire Cable Network Limited   |              |
| 81      | Devine Cable Network Private Limited   |              |
| 82      | Digital18 Media Limited #  |              |
| 83      | Disk Cable Network Private Limited   |              |
| 84      | Divya Drishti Den Cable Network Private Limited  |              |
| 85      | Drashti Cable Network Limited (Formerly Drashti Cable Network Private Limited)                   |              |
| 86      | Dronagiri Bokadvira East Infra Limited   |              |
| 87      | Dronagiri Bokadvira North Infra Limited  |              |
| 88      | Dronagiri Bokadvira South Infra Limited  |              |
| 89      | Dronagiri Bokadvira West Infra Limited   |              |
| 90      | Dronagiri Dongri East Infra Limited  |              |
| 91      | Dronagiri Dongri North Infra Limited   |              |
| 92      | Dronagiri Dongri South Infra Limited   |              |
| 93      | Dronagiri Dongri West Infra Limited  |              |
| 94      | Dronagiri Funde East Infra Limited   |              |
| 95      | Dronagiri Funde North Infra Limited  |              |
| 96      | Dronagiri Funde South Infra Limited  |              |
| 97      | Dronagiri Funde West Infra Limited   |              |
| 98      | Dronagiri Navghar East Infra Limited   |              |
| 99      | Dronagiri Navghar North First Infra Limited  |              |
| 100     | Dronagiri Navghar North Infra Limited  |              |
| 101     | Dronagiri Navghar North Second Infra Limited   |              |
| 102     | Dronagiri Navghar South First Infra Limited  |              |
| 103     | Dronagiri Navghar South Infra Limited  |              |
| 104     | Dronagiri Navghar South Second Infra Limited   |              |
| 105     | Dronagiri Navghar West Infra Limited   |              |
| 106     | Dronagiri Pagote East Infra Limited  |              |
| 107     | Dronagiri Pagote North First Infra Limited   |              |

Subsidiary

# Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

@ Ceased to be related party.

# Control by Independent Media Trust of which the Company is the sole beneficiary.

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 108     | Dronagiri Pagote North Infra Limited   |              |
| 109     | Dronagiri Pagote North Second Infra Limited  |              |
| 110     | Dronagiri Pagote South First Infra Limited   |              |
| 111     | Dronagiri Pagote South Infra Limited   |              |
| 112     | Dronagiri Pagote West Infra Limited  |              |
| 113     | Dronagiri Panje East Infra Limited   |              |
| 114     | Dronagiri Panje North Infra Limited  |              |
| 115     | Dronagiri Panje South Infra Limited  |              |
| 116     | Dronagiri Panje West Infra Limited   |              |
| 117     | eDreams Edusoft Private Limited  |              |
| 118     | e-Eighteen.com Limited #   |              |
| 119     | Ekta Entertainment Network Limited (Formerly Ekta Entertainment Network Private Limited)                                   |              |
| 120     | Elite Cable Network Private Limited  |              |
| 121     | Eminent Cable Network Private Limited  |              |
| 122     | Fab Den Network Limited  |              |
| 123     | Fortune (Baroda) Network Private Limited   |              |
| 124     | Fun Cable Network Private Limited  |              |
| 125     | Futuristic Media and Entertainment Limited (Formerly Futuristic Media and Entertainment Private Limited)                   |              |
| 126     | Galaxy Den Media & Entertainment Private Limited   |              |
| 127     | Gemini Cable Network Limited (Formerly Gemini Cable Network Private Limited)   |              |
| 128     | Genesis Colors Limited   |              |
| 129     | Genesis La Mode Private Limited  |              |
| 130     | GLB Body Care Private Limited  |              |
| 131     | GLF Lifestyle Brands Private Limited   |              |
| 132     | Glimpse Communications Private Limited   |              |
| 133     | GML India Fashion Private Limited  |              |
| 134     | Grab A Grub Services Private Limited   |              |
| 135     | Greycells18 Media Limited #  |              |
| 136     | Hamleys (Franchising) Limited  |              |
| 137     | Hamleys Asia Limited   |              |
| 138     | Hamleys Global Holdings Limited  |              |
| 139     | Hamleys of London Limited  |              |
| 140     | Hamleys Toys (Ireland) Limited   |              |
| 141     | Hathway Bhawani Cabletel and Datacom Limited   |              |
| 142     | Hathway Broadband Limited (Formerly Hathway Broadband Private Limited)   |              |
| 143     | Hathway Cable and Datacom Limited  |              |
| 144     | Hathway Cnet Limited (Formerly Hathway Cnet Private Limited)   |              |
| 145     | Hathway Digital Limited (Formerly Hathway Digital Private Limited)   |              |
| 146     | Hathway Digital Saharanpur Cable & Datacom Limited (Formerly Hathway Digital Saharanpur Cable & Datacom Private Limited) ^ |              |
| 147     | Hathway Enjoy Cable Network Limited (Formerly Hathway Enjoy Cable Network Private Limited)                                 |              |
| 148     | Hathway Gwalior Cable & Datacom Limited (Formerly Hathway Gwalior Cable & Datacom Private Limited)                         |              |
| 149     | Hathway Internet Satellite Limited (Formerly Hathway Internet Satellite Private Limited)                                   |              |
| 150     | Hathway JMD Farukhabad Cable Network Limited (Formerly Hathway JMD Farukhabad Cable Network Private Limited)               |              |
| 151     | Hathway Kokan Crystal Cable Network Limited (Formerly Hathway Kokan Crystal Cable Network Private Limited)                 |              |
| 152     | Hathway Krishna Cable Limited (Formerly Hathway Krishna Cable Private Limited)   |              |
| 153     | Hathway Mantra Cable & Datacom Limited (Formerly Hathway Mantra Cable & Datacom Private Limited)                           |              |
| 154     | Hathway Media Vision Limited (Formerly Hathway Media Vision Private Limited)   |              |
| 155     | Hathway Mysore Cable Network Limited (Formerly Hathway Mysore Cable Network Private Limited)                               |              |
| 156     | Hathway Nashik Cable Network Private Limited   |              |
| 157     | Hathway New Concept Cable & Datacom Limited (Formerly Hathway New Concept Cable & Datacom Private Limited)                 |              |
| 158     | Hathway Software Developers Limited (Formerly Hathway Software Developers Private Limited)                                 |              |

# Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

| Sr. No. | Name of the Related Party   | Relationship |
|---------|---|--------------|
| 159     | Hathway Space Vision Cabletel Limited (Formerly Hathway Space Vision Cabletel Private Limited)            |              |
| 160     | Hathway United Cables Limited (Formerly Hathway United Cables Private Limited)                            |              |
| 161     | Ideal Cables Limited (Formerly Ideal Cables Private Limited)  |              |
| 162     | IndiaCast Media Distribution Private Limited #  |              |
| 163     | IndiaCast UK Limited #  |              |
| 164     | IndiaCast US Limited #  |              |
| 165     | Indiavidual Learning Limited (Formerly Indiavidual Learning Private Limited)                              |              |
| 166     | Indiawin Sports Private Limited   |              |
| 167     | Indradhanush Cable Network Limited (Formerly Indradhanush Cable Network Private Limited)                  |              |
| 168     | Infomedia Press Limited #   |              |
| 169     | ITV Interactive Media Limited (Formerly ITV Interactive Media Private Limited)                            |              |
| 170     | Jhankar Cable Network Limited (Formerly Jhankar Cable Network Private Limited)                            |              |
| 171     | Jio Cable and Broadband Holdings Private Limited \$   |              |
| 172     | Jio Content Distribution Holdings Private Limited \$  |              |
| 173     | Jio Digital Cableco Private Limited \$  |              |
| 174     | Jio Digital Distribution Holdings Private Limited \$  |              |
| 175     | Jio Estonia OU  |              |
| 176     | Jio Futuristic Digital Holdings Private Limited \$  |              |
| 177     | Jio Haptik Technologies Limited (Formerly known as Reliance Jio Digital Services Limited)                 |              |
| 178     | Jio Information Aggregator Services Limited ^   |              |
| 179     | Jio Infrastructure Management Services Limited (Formerly known as Jio Digital Media Distribution Limited) |              |
| 180     | Jio Internet Distribution Holdings Private Limited \$   |              |
| 181     | Jio Limited   |              |
| 182     | Jio Media Limited ^   |              |
| 183     | Jio Platforms Limited   |              |
| 184     | Jio Television Distribution Holdings Private Limited \$   |              |
| 185     | Jio Things Limited ^  |              |
| 186     | Kalamboli East Infra Limited  |              |
| 187     | Kalamboli North First Infra Limited   |              |
| 188     | Kalamboli North Infra Limited   |              |
| 189     | Kalamboli North Second Infra Limited  |              |
| 190     | Kalamboli North Third Infra Limited   |              |
| 191     | Kalamboli South First Infra Limited   |              |
| 192     | Kalamboli South Infra Limited   |              |
| 193     | Kalamboli West Infra Limited  |              |
| 194     | Kanhatech Solutions Limited   |              |
| 195     | Kishna DEN Cable Networks Private Limited   |              |
| 196     | Liberty Media Vision Limited (Formerly Liberty Media Vision Private Limited)                              |              |
| 197     | Libra Cable Network Limited   |              |
| 198     | Luvley Limited  |              |
| 199     | M Entertainments Private Limited  |              |
| 200     | Mahadev Den Cable Network Limited (Formerly Mahadev Den Cable Network Private Limited)                    |              |
| 201     | Mahavir Den Entertainment Private Limited   |              |
| 202     | Maitri Cable Network Private Limited  |              |
| 203     | Mansion Cable Network Private Limited   |              |
| 204     | Marble Cable Network Private Limited  |              |
| 205     | Media18 Distribution Services Limited #   |              |
| 206     | Meerut Cable Network Private Limited  |              |
| 207     | Mesindus Ventures Private Limited ^   |              |
| 208     | Mindex 1 Limited  |              |
| 209     | Model Economic Township Limited   |              |
| 210     | Moneycontrol.Dot Com India Limited #  |              |
| 211     | Mountain Cable Network Limited  |              |
| 212     | Multi Channel Cable Network Limited (Formerly Multi Channel Cable Network Private Limited)                |              |
| 213     | Multi Star Cable Network Limited  |              |

# Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

\$ Control by Digital Media Distribution Trust of which Reliance Content Distribution Limited is the sole beneficiary, which is a wholly-owned subsidiary of the Company.

| Sr. No. | Name of the Related Party   | Relationship |
|---------|---|--------------|
| 214     | Multitrack Cable Network Private Limited  |              |
| 215     | Nectar Entertainment Limited (Formerly Nectar Entertainment Private Limited)  |              |
| 216     | Netmeds Marketplace Limited ^   |              |
| 217     | Network18 Media & Investments Limited #   |              |
| 218     | New Emerging World of Journalism Limited (Formerly New Emerging World Of Journalism Private Limited)                              |              |
| 219     | NowFloats Technologies Private Limited  |              |
| 220     | Radiant Satellite (India) Private Limited   |              |
| 221     | Radisys B.V.  |              |
| 222     | Radisys Canada Inc.   |              |
| 223     | Radisys Cayman Limited  |              |
| 224     | Radisys Convedia (Ireland) Limited  |              |
| 225     | Radisys Corporation   |              |
| 226     | Radisys GmbH  |              |
| 227     | Radisys India Private Limited   |              |
| 228     | Radisys International LLC   |              |
| 229     | Radisys International Singapore PTE. Limited  |              |
| 230     | Radisys Poland sp. z o.o  |              |
| 231     | Radisys Spain S.L.U.  |              |
| 232     | Radisys Systems Equipment Trading (Shanghai) Co. Limited  |              |
| 233     | Radisys Technologies (Shenzhen) Co., Limited  |              |
| 234     | Radisys UK Limited  |              |
| 235     | RB Holdings Private Limited #   |              |
| 236     | RB Media Holdings Private Limited #   |              |
| 237     | RB Mediasoft Private Limited #  |              |
| 238     | RBML Solutions India Limited ^  |              |
| 239     | Recron (Malaysia) Sdn Bhd   |              |
| 240     | Reliance 4IR Realty Development Limited   |              |
| 241     | Reliance Ambit Trade Private Limited  |              |
| 242     | Reliance BP Mobility Limited  |              |
| 243     | Reliance Brands Holding UK Limited  |              |
| 244     | Reliance Brands Limited   |              |
| 245     | Reliance Brands Luxury Fashion Private Limited (Formerly known as Genesis Luxury Fashion Private Limited)                         |              |
| 246     | Reliance Clothing India Private Limited   |              |
| 247     | Reliance Commercial Dealers Limited   |              |
| 248     | Reliance Comtrade Private Limited   |              |
| 249     | Reliance Content Distribution Limited   |              |
| 250     | Reliance Corporate IT Park Limited  |              |
| 251     | Reliance Digital Health USA Inc. (Formerly Affinity Names Inc.)   |              |
| 252     | Reliance Eagleford Upstream GP LLC  |              |
| 253     | Reliance Eagleford Upstream Holding LP  |              |
| 254     | Reliance Eagleford Upstream LLC   |              |
| 255     | Reliance Eminent Trading & Commercial Private Limited   |              |
| 256     | Reliance Energy Generation and Distribution Limited ®   |              |
| 257     | Reliance Ethane Holding Pte. Limited  |              |
| 258     | Reliance Ethane Pipeline Limited  |              |
| 259     | Reliance Exploration & Production DMCC  |              |
| 260     | Reliance GAS Lifestyle India Private Limited  |              |
| 261     | Reliance Gas Pipelines Limited  |              |
| 262     | Reliance Global Energy Services (Singapore) Pte. Limited  |              |
| 263     | Reliance Global Energy Services Limited   |              |
| 264     | Reliance Holding USA, Inc. ®  |              |
| 265     | Reliance Industrial Investments and Holdings Limited  |              |
| 266     | Reliance Industries (Middle East) DMCC  |              |
| 267     | Reliance Industries Uruguay Petroquimica S.A., EN Liquidacion (Formerly known as Reliance Industries Uruguay Petroquimica S.A.) ® |              |

# Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

® Ceased to be related party.

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 268     | Reliance Innovative Building Solutions Private Limited   |              |
| 269     | Reliance Jio Global Resources LLC  |              |
| 270     | Reliance Jio Infocomm Limited  |              |
| 271     | Reliance Jio Infocomm Pte. Limited   |              |
| 272     | Reliance Jio Infocomm UK Limited   |              |
| 273     | Reliance Jio Infocomm USA Inc.   |              |
| 274     | Reliance Jio Media Limited   |              |
| 275     | Reliance Jio Messaging Services Limited  |              |
| 276     | Reliance Lifestyle Products Private Limited (Formerly V&B Lifestyle India Private Limited) ^             |              |
| 277     | Reliance Marcellus II LLC  |              |
| 278     | Reliance Marcellus LLC   |              |
| 279     | Reliance O2C Limited   |              |
| 280     | Reliance Payment Solutions Limited   |              |
| 281     | Reliance Petro Marketing Limited   |              |
| 282     | Reliance Petroleum Retail Limited  |              |
| 283     | Reliance Progressive Traders Private Limited   |              |
| 284     | Reliance Projects & Property Management Services Limited   |              |
| 285     | Reliance Prolific Commercial Private Limited   |              |
| 286     | Reliance Prolific Traders Private Limited  |              |
| 287     | Reliance Retail and Fashion Lifestyle Limited ^  |              |
| 288     | Reliance Retail Finance Limited  |              |
| 289     | Reliance Retail Insurance Broking Limited  |              |
| 290     | Reliance Retail Limited  |              |
| 291     | Reliance Retail Ventures Limited   |              |
| 292     | Reliance Sibur Elastomers Private Limited  |              |
| 293     | Reliance SMSL Limited  |              |
| 294     | Reliance Strategic Business Ventures Limited   |              |
| 295     | Reliance Strategic Investments Limited   |              |
| 296     | Reliance Universal Traders Private Limited   |              |
| 297     | Reliance Vantage Retail Limited  |              |
| 298     | Reliance Ventures Limited  |              |
| 299     | Reliance-GrandOptical Private Limited  |              |
| 300     | Reverie Language Technologies Limited (Formerly Reverie Language Technologies Private Limited)           |              |
| 301     | RIL USA, Inc.  |              |
| 302     | RISE Worldwide Limited (Formerly Known as IMG Reliance Limited) **                                       |              |
| 303     | Roptonal Limited #   |              |
| 304     | Rose Entertainment Private Limited   |              |
| 305     | RP Chemicals (Malaysia) Sdn Bhd  |              |
| 306     | RRB Mediasoft Private Limited #  |              |
| 307     | Saavn Inc.   |              |
| 308     | Saavn LLC  |              |
| 309     | Saavn Media Limited (Formerly Saavn Media Private Limited)   |              |
| 310     | SankhyaSutra Labs Limited (Formerly SankhyaSutra Labs Private Limited)                                   |              |
| 311     | Sanmati DEN Cable TV Network Private Limited   |              |
| 312     | Sanmati Entertainment Limited (Formerly Sanmati Entertainment Private Limited)                           |              |
| 313     | Scrumpalicious Limited   |              |
| 314     | Shopsense Retail Technologies Private Limited  |              |
| 315     | Shree Sidhivinayak Cable Network Limited (Formerly Shree Sidhivinayak Cable Network Private Limited)     |              |
| 316     | Shri Kannan Departmental Store Private Limited   |              |
| 317     | Silverline Television Network Limited  |              |
| 318     | skyTran Inc. ^   |              |
| 319     | skyTran Israel Limited ^   |              |
| 320     | Sree Gokulam Starnet Communication Limited (Formerly Sree Gokulam Starnet Communication Private Limited) |              |
| 321     | Srishti Den Networks Limited   |              |
| 322     | Surajya Services Limited (Formerly Surajya Services Private Limited)                                     |              |

# Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

\*\* Became subsidiary during the year.

® Ceased to be related party.

| Sr. No. | Name of the Related Party  | Relationship                          |
|---------|--|---------------------------------------|
| 323     | Surela Investment and Trading Limited  |                                       |
| 324     | Tesseract Imaging Limited (Formerly Tesseract Imaging Private Limited)                               |                                       |
| 325     | The Hamleys Group Limited  |                                       |
| 326     | The Indian Film Combine Private Limited  |                                       |
| 327     | Tresara Health Private Limited ^   |                                       |
| 328     | Trident Entertainment Private Limited  |                                       |
| 329     | TV18 Broadcast Limited *   |                                       |
| 330     | Ulwe East Infra Limited  |                                       |
| 331     | Ulwe North Infra Limited   |                                       |
| 332     | Ulwe South Infra Limited   |                                       |
| 333     | Ulwe Waterfront East Infra Limited   |                                       |
| 334     | Ulwe Waterfront North Infra Limited  |                                       |
| 335     | Ulwe Waterfront South Infra Limited  |                                       |
| 336     | Ulwe Waterfront West Infra Limited   |                                       |
| 337     | Ulwe West Infra Limited  |                                       |
| 338     | United Cable Network (Digital) Limited   |                                       |
| 339     | Urban Ladder Home Décor Solutions Private Limited ^  |                                       |
| 340     | UTN Cable Communications Limited (Formerly UTN Cable Communications Private Limited)                 |                                       |
| 341     | VBS Digital Distribution Network Limited (Formerly VBS Digital Distribution Network Private Limited) |                                       |
| 342     | Viacom 18 Media Private Limited #  |                                       |
| 343     | Viacom18 Media (UK) Limited #  |                                       |
| 344     | Viacom18 US Inc. #   |                                       |
| 345     | Victor Cable TV Network Limited (Formerly Victor Cable TV Network Private Limited)                   |                                       |
| 346     | Vision India Network Limited (Formerly Vision India Network Private Limited)                         |                                       |
| 347     | Vitalic Health Private Limited ^   |                                       |
| 348     | Watermark Infratech Private Limited #  |                                       |
| 349     | Web18 Digital Services Limited #   |                                       |
| 350     | Win Cable and Datacom Limited (Formerly Win Cable and Datacom Private Limited)                       |                                       |
| 351     | Digital Media Distribution Trust   |                                       |
| 352     | Independent Media Trust  | Company / Subsidiary is a beneficiary |
| 353     | Network 18 Media Trust   |                                       |
| 354     | Alok Industries Limited ^  |                                       |
| 355     | Football Sports Development Limited  |                                       |
| 356     | India Gas Solutions Private Limited  |                                       |
| 357     | Jio Payments Bank Limited  |                                       |
| 358     | Pipeline Management Services Private Limited   |                                       |
| 359     | RISE Worldwide Limited (Formerly Known as IMG Reliance Limited) **                                   |                                       |
| 360     | Gujarat Chemical Port Limited  |                                       |
| 361     | Indian Vaccines Corporation Limited  |                                       |
| 362     | Jamnagar Utilities & Power Private Limited   |                                       |
| 363     | Reliance Europe Limited  |                                       |
| 364     | Reliance Industrial Infrastructure Limited   |                                       |
| 365     | Sikka Ports & Terminals Limited  |                                       |
| 366     | Vadodara Enviro Channel Limited  |                                       |
| 367     | Shri Mukesh D. Ambani  |                                       |
| 368     | Shri Nikhil R. Meswani   |                                       |
| 369     | Shri Hital R. Meswani  |                                       |
| 370     | Shri P. M. S. Prasad   |                                       |
| 371     | Shri Pawan Kumar Kapil   |                                       |
| 372     | Shri Alok Agarwal  |                                       |
| 373     | Shri Srikanth Venkatachari   |                                       |
| 374     | Shri K. Sethuraman   |                                       |
| 375     | Smt. Savithri Parekh   |                                       |
| 376     | Smt. Nita M. Ambani  | Relative of Key Managerial Personnel  |

\* Control by Independent Media Trust of which the Company is the sole beneficiary.

^ Relationships established during the year.

\*\* Became subsidiary during the year.

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 377     | Dhirubhai Ambani Foundation  |              |
| 378     | Hirachand Govardhandas Ambani Public Charitable Trust                    |              |
| 379     | Jamnaben Hirachand Ambani Foundation                                     |              |
| 380     | Reliance Foundation  |              |
| 381     | Reliance Foundation Institution of Education and Research                |              |
| 382     | Reliance Foundation Youth Sports   |              |
| 383     | Sir HN Hospital Trust  |              |
| 384     | Sir Hurkisondas Nurrotamdas Hospital and Research Centre                 |              |
| 385     | IPCL Employees Gratuity Fund - Baupur Unit                               |              |
| 386     | IPCL Employees Provident Fund Trust                                      |              |
| 387     | Reliance Employees Provident Fund Bombay                                 |              |
| 388     | Reliance Industries Limited Staff Superannuation Scheme                  |              |
| 389     | Reliance Industries Limited Employees Gratuity Fund                      |              |
| 390     | Reliance Industries Limited Vadodara Units Employees Superannuation Fund |              |
| 391     | RIL Vadodara Unit Employees Gratuity Fund                                |              |

## (II) Transactions during the year with Related Parties:

(₹ in crore)

| Sr. No. | Nature of Transactions (Excluding Reimbursements)               | Subsidiaries/ Beneficiary | Associates/ Joint Venture | Key Managerial Personnel/ Relative | Others | Total    |
|---------|---|---------------------------|---------------------------|------------------------------------|--------|----------|
| 1       | Purchase of Property, Plant and Equipment and Intangible Assets | 2,478                     | 4                         | -                                  | -      | 2,482    |
|         |   | 1,493                     | 155                       | -                                  | -      | 1,648    |
| 2       | Purchase / Subscription of Investments                          | 79,907                    | 527                       | -                                  | -      | 80,434   |
|         |   | 2,35,694                  | 350                       | -                                  | -      | 2,36,044 |
| 3       | Sale / Redemption of Investments                                | 2,06,355                  | -                         | -                                  | -      | 2,06,355 |
|         |   | 93,037                    | -                         | -                                  | -      | 93,037   |
| 4       | Net Loans and Advances, Deposits Given/ (Returned)              | 19,840                    | (23)                      | -                                  | -      | 19,817   |
|         |   | 12,133                    | (41)                      | -                                  | -      | 12,092   |
| 5       | Net Advance Received  | -                         | -                         | -                                  | -      | -        |
|         |   | (7,969)                   | -                         | -                                  | -      | (7,969)  |
| 6       | Transfer of Liabilities   | 851                       | -                         | -                                  | -      | 851      |
|         |   | 1,04,365                  | -                         | -                                  | -      | 1,04,365 |
| 7       | Revenue from Operations   | 50,792                    | 1,580                     | -                                  | 1      | 52,373   |
|         |   | 26,783                    | 153                       | -                                  | -      | 26,936   |
| 8       | Other Income  | 4,202                     | 25                        | -                                  | 4      | 4,231    |
|         |   | 3,393                     | 32                        | -                                  | 3      | 3,428    |
| 9       | Purchases of Goods / Services                                   | 1,935                     | 1,629                     | -                                  | 1      | 3,565    |
|         |   | 1,399                     | 1,578                     | -                                  | -      | 2,977    |
| 10      | Electric Power, Fuel and Water                                  | 11                        | 4,782                     | -                                  | -      | 4,793    |
|         |   | -                         | 4,898                     | -                                  | -      | 4,898    |
| 11      | Hire Charges  | 485                       | 46                        | -                                  | -      | 531      |
|         |   | 539                       | 119                       | -                                  | -      | 658      |
| 12      | Employee Benefit Expense  | 617                       | -                         | -                                  | 451    | 1,068    |
|         |   | 1,413                     | -                         | -                                  | 566    | 1,979    |
| 13      | Payment to Key Managerial Personnel/Relative                    | -                         | -                         | 99                                 | -      | 99       |
|         |   | -                         | -                         | 110                                | -      | 110      |
| 14      | Sales and Distribution Expenses                                 | 6                         | 2,023                     | -                                  | -      | 2,029    |
|         |   | 1                         | 2,184                     | -                                  | -      | 2,185    |
| 15      | Rent  | -                         | 15                        | -                                  | -      | 15       |
|         |   | -                         | 11                        | -                                  | -      | 11       |
| 16      | Professional Fees   | 202                       | 27                        | -                                  | -      | 229      |
|         |   | 428                       | 30                        | -                                  | -      | 458      |
| 17      | General Expenses #  | 615                       | 9                         | -                                  | 6      | 630      |
|         |   | 571                       | 15                        | -                                  | -      | 586      |
| 18      | Donations   | -                         | -                         | -                                  | 803    | 803      |
|         |   | -                         | -                         | -                                  | 462    | 462      |
| 19      | Sale of Business (Through Slump Sale)                           | 1,060                     | -                         | -                                  | -      | 1,060    |
| 20      | Rights Issue of Equity Shares                                   | -                         | 1                         | 54                                 | -      | 55       |

Note: Figures in italic represents Previous Year's amounts.

# Does not include sitting fees of Non-Executive Directors of ₹ 2 crore.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

| Sr. No.   | Nature of Transactions (Excluding Reimbursements) | (₹ in crore)                 |                              |  |        |          |
|---|---|------------------------------|------------------------------|--|--------|----------|
|   |   | Subsidiaries/<br>Beneficiary | Associates/<br>Joint Venture | Key Managerial<br>Personnel/<br>Relative | Others | Total    |
| <b>Balances as at 31<sup>st</sup> March, 2021</b> |   |                              |                              |  |        |          |
| 1   | Investments                                       | 1,30,845                     | 924                          | -  | -      | 1,31,769 |
| 2   | Trade Receivables *                               | 2,75,125                     | 598                          | -  | -      | 2,75,723 |
|   |   | 1,434                        | 524                          | -  | -      | 1,958    |
|   |   | 461                          | 24                           | -  | -      | 485      |
| 3   | Loans and Advances                                | 65,063                       | -                            | -  | -      | 65,063   |
|   |   | 57,243                       | -                            | -  | -      | 57,243   |
| 4   | Deposits  | 12,180                       | 519                          | -  | -      | 12,699   |
|   |   | 160                          | 542                          | -  | -      | 702      |
| 5   | Trade and Other Payables *                        | 389                          | 933                          | -  | -      | 1,322    |
|   |   | 280                          | 1,128                        | -  | -      | 1,408    |
| 6   | Other non-current liabilities                     | 504                          | -                            | -  | -      | 504      |
|   |   | 504                          | -                            | -  | -      | 504      |
| 7   | Other Current assets                              | -                            | -                            | -  | -      | -        |
|   |   | -                            | -                            | -  | 134    | 134      |
| 8   | Financial Guarantees                              | 7,067                        | 110                          | -  | -      | 7,177    |
|   |   | 5,011                        | 1,447                        | -  | -      | 6,458    |
| 9   | Performance Guarantees                            | 1,939                        | -                            | -  | -      | 1,939    |
|   |   | 1,986                        | -                            | -  | -      | 1,986    |
| 10  | Other Financial Liabilities - Current             | 202                          | -                            | -  | -      | 202      |
|   |   | 7,969                        | -                            | -  | -      | 7,969    |
| 11  | Other Financial Assets                            | 1,124                        | -                            | -  | -      | 1,124    |
|   |   | -                            | -                            | -  | -      | -        |

Figures in italic represents Previous Year's amounts.

\* Includes reimbursements.

## (III) Disclosure in Respect of Major Related Party Transactions during the Year:

| Particulars  | Relationship  | (₹ in crore) |          |
|--|---------------|--------------|----------|
|  |               | 2020-21      | 2019-20  |
| <b>1 Purchase of Property Plant &amp; Equipment and Intangible Assets</b>    |               |              |          |
| Jamnagar Utilities & Power Private Limited                                   | Associate     | 1            | 2        |
| Jio Platforms Limited  | Subsidiary    | 615          | -        |
| Reliance Brands Limited  | Subsidiary    | 4            | -        |
| Reliance Corporate IT Park Limited   | Subsidiary    | 1,766        | 581      |
| Reliance Industrial Infrastructure Limited                                   | Associate     | -            | 7        |
| Reliance Jio Infocomm Limited  | Subsidiary    | -            | 634      |
| Reliance Projects & Property Management Services Limited                     | Subsidiary    | 83           | 267      |
| Reliance Retail Limited  | Subsidiary    | 8            | 7        |
| Reliance Sibur Elastomers Private Limited                                    | Subsidiary    | 2            | 4        |
| Sikka Ports & Terminals Limited  | Associate     | 3            | 146      |
| <b>2 Purchase / Subscription of Investments</b>                              |               |              |          |
| Alok Industries Limited^   | Joint Venture | 519          | -        |
| Football Sports Development Limited  | Joint Venture | -            | 134      |
| India Gas Solutions Private Limited  | Joint Venture | 8            | 15       |
| Indiavidual Learning Limited (Formerly Indiavidual Learning Private Limited) | Subsidiary    | -            | 277      |
| Indiawin Sports Private Limited  | Subsidiary    | -            | 278      |
| Jio Platforms Limited^   | Subsidiary    | 48,241       | 1,81,986 |
| Reliance 4IR Realty Development Limited                                      | Subsidiary    | -            | 17,613   |
| Reliance BP Mobility Limited   | Subsidiary    | -            | 300      |
| Reliance Commercial Dealers Limited  | Subsidiary    | -            | 25       |
| Reliance Content Distribution Limited  | Subsidiary    | 6            | 89       |
| Reliance Eagleford Upstream LLC (Refer Note 41.1)                            | Subsidiary    | 7,722        | -        |
| Reliance Ethane Pipeline Limited   | Subsidiary    | 230          | -        |
| Reliance Industrial Investments and Holdings Limited *                       | Subsidiary    | 442          | 3,565    |
| Reliance Industries (Middle East) DMCC                                       | Subsidiary    | 114          | -        |
| Reliance Jio Infocomm Limited  | Subsidiary    | -            | 20,250   |
| Reliance Marcellus LLC (Refer Note 41.1)                                     | Subsidiary    | 7,964        | -        |

\* Conversion of Debentures into Equity shares.

^ Relationships established during the year.

^ Refer Note 2.3 and 28.2

| Particulars   | Relationship  | (₹ in crore) |          |
|---|---------------|--------------|----------|
|   |               | 2020-21      | 2019-20  |
| <b>3 Sale / Redemption of Investments</b>   |               |              |          |
| Reliance Projects & Property Management Services Limited  | Subsidiary    | -            | 32       |
| Reliance Retail Ventures Limited  | Subsidiary    | 14,000       | -        |
| Reliance Sibur Elastomers Private Limited   | Subsidiary    | 318          | 213      |
| Reliance Strategic Business Ventures Limited  | Subsidiary    | 817          | 10,323   |
| RISE Worldwide Limited (Formerly IMG Reliance Limited) **   | Subsidiary    | 52           | 201      |
| Saavn Media Limited (Formerly Saavn Media Private Limited)  | Subsidiary    | -            | 743      |
| <b>4 Net Loans and Advances, Deposits Given / (Returned)</b>  |               |              |          |
| Gujarat Chemical Port Limited   | Associate     | (23)         | (41)     |
| Jio Platforms Limited   | Subsidiary    | (11,002)     | 11,002   |
| Reliance 4IR Realty Development Limited   | Subsidiary    | 657          | 1,648    |
| Reliance Commercial Dealers Limited   | Subsidiary    | -            | (80)     |
| Reliance Corporate IT Park Limited  | Subsidiary    | (1,470)      | (1,360)  |
| Reliance Ethane Pipeline Limited  | Subsidiary    | 838          | -        |
| Reliance Gas Pipelines Limited  | Subsidiary    | (250)        | 520      |
| Reliance Industrial Investments and Holdings Limited *  | Subsidiary    | 1,780        | (4,444)  |
| Reliance Industries (Middle East) DMCC  | Subsidiary    | -            | (9,194)  |
| Reliance Industries Uruguay Petroquímica S.A. ®   | Subsidiary    | 1            | -        |
| Reliance Jio Infocomm Limited   | Subsidiary    | -            | 64,450   |
| Reliance Marcellus LLC (Refer Note 31 (c))  | Subsidiary    | 7,964        | -        |
| Reliance Retail Ventures Limited  | Subsidiary    | 4,000        | -        |
| Saavn Media Limited (Formerly Saavn Media Private Limited)  | Subsidiary    | 6,826        | -        |
| <b>5 Net Advance Received</b>   |               |              |          |
| Jio Platforms Limited   | Subsidiary    | -            | (7,969)  |
| <b>6 Transfer of Liabilities</b>  |               |              |          |
| Reliance Jio Infocomm Limited   | Subsidiary    | 851          | 1,04,365 |
| <b>7 Revenue from Operations</b>  |               |              |          |
| Alok Industries Limited^  | Joint Venture | 1,455        | -        |
| E-Eighteen.Com Limited  | Subsidiary    | -            | 1        |
| Genesis La Mode Private Limited   | Subsidiary    | 2            | -        |
| Gujarat Chemical Port Limited   | Associate     | 4            | 3        |
| India Gas Solutions Private Limited   | Joint Venture | 6            | -        |
| Jamnagar Utilities & Power Private Limited  | Associate     | 107          | 126      |
| Jamnaben Hirachand Ambani Foundation  | Other         | 1            | -        |
| Jio Payments Bank Limited   | Joint Venture | 3            | 1        |
| Jio Platforms Limited   | Subsidiary    | 692          | -        |
| Pipeline Management Services Private Limited  | Joint Venture | 4            | 4        |
| Recron (Malaysia) Sdn. Bhd.   | Subsidiary    | 1,378        | 1,540    |
| Reliance Brands Limited   | Subsidiary    | 6            | -        |
| Reliance Brands Luxury Fashion Private Limited (Formerly known as Genesis Luxury Fashion Private Limited) | Subsidiary    | 1            | -        |

\* Conversion of Debentures into Equity shares.

\*\* Became subsidiary during the year.

^ Ceased to be related party.

^ Relationships established during the year.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

|                |  | (₹ in crore)  |         |         |
|----------------|--|---------------|---------|---------|
|                | Particulars  | Relationship  | 2020-21 | 2019-20 |
|                | Reliance BP Mobility Limited                               | Subsidiary    | 27,414  | -       |
|                | Reliance Commercial Dealers Limited                        | Subsidiary    | 10      | 16      |
|                | Reliance Corporate IT Park Limited                         | Subsidiary    | 3       | 291     |
|                | Reliance Ethane Pipeline Limited                           | Subsidiary    | 188     | -       |
|                | Reliance Gas Pipelines Limited                             | Subsidiary    | 50      | 353     |
|                | Reliance Global Energy Services (Singapore) Pte. Limited   | Subsidiary    | 14,164  | 8,478   |
|                | Reliance Industrial Investments and Holdings Limited       | Subsidiary    | 729     | 584     |
|                | Reliance Jio Infocomm Limited                              | Subsidiary    | 89      | 39      |
|                | Reliance Marcellus LLC                                     | Subsidiary    | 3       | -       |
|                | Reliance O2C Limited                                       | Subsidiary    | 112     | -       |
|                | Reliance Petro Marketing Limited                           | Subsidiary    | 3,092   | 13,981  |
|                | Reliance Projects & Property Management Services Limited   | Subsidiary    | 273     | 567     |
|                | Reliance Retail Limited                                    | Subsidiary    | 62      | 38      |
|                | Reliance Retail Finance Limited                            | Subsidiary    | 26      | -       |
|                | Reliance Sibur Elastomers Private Limited                  | Subsidiary    | 619     | 379     |
|                | Reliance Strategic Investments Limited                     | Subsidiary    | 120     | 63      |
|                | RIL USA, Inc.  | Subsidiary    | 1,758   | 450     |
|                | Sikka Ports & Terminals Limited                            | Associate     | 1       | 19      |
|                | TV18 Broadcast Limited                                     | Subsidiary    | -       | 1       |
| 8 Other Income | E-Eighteen.Com Limited                                     | Subsidiary    | 5       | 3       |
|                | Greycells18 Media Limited                                  | Subsidiary    | -       | 1       |
|                | Gujarat Chemical Port Limited                              | Associate     | 12      | 10      |
|                | IBN Lokmat News Private Limited                            | Joint Venture | 2       | -       |
|                | India Gas Solutions Private Limited                        | Joint Venture | -       | 1       |
|                | Jamnagar Utilities & Power Private Limited                 | Associate     | 2       | 2       |
|                | Jamnaben Hirachand Ambani Foundation                       | Other         | 3       | 3       |
|                | Jio Platforms Limited                                      | Subsidiary    | 280     | 49      |
|                | Network18 Media & Investments Limited                      | Subsidiary    | 1       | 1       |
|                | Recon (Malaysia) Sdn. Bhd.                                 | Subsidiary    | 6       | 6       |
|                | Reliance 4IR Realty Development Limited                    | Subsidiary    | 149     | 124     |
|                | Reliance Brands Limited                                    | Subsidiary    | -       | 3       |
|                | Reliance BP Mobility Limited                               | Subsidiary    | 199     | -       |
|                | Reliance Commercial Dealers Limited                        | Subsidiary    | 1       | 1       |
|                | Reliance Corporate IT Park Limited                         | Subsidiary    | 1,215   | 823     |
|                | Reliance Ethane Holding Pte Limited                        | Subsidiary    | -       | 297     |
|                | Reliance Ethane Pipeline Limited                           | Subsidiary    | 70      | -       |
|                | Reliance Europe Limited                                    | Associate     | 1       | 16      |
|                | Reliance Exploration & Production DMCC                     | Subsidiary    | -       | 3       |
|                | Reliance Gas Pipelines Limited                             | Subsidiary    | 38      | 26      |
|                | Reliance Global Energy Services (Singapore) Pte. Limited   | Subsidiary    | 11      | 4       |
|                | Reliance Industrial Infrastructure Limited                 | Associate     | 2       | 2       |
|                | Reliance Industrial Investments and Holdings Limited       | Subsidiary    | -       | 974     |
|                | Reliance Jio Infocomm Limited                              | Subsidiary    | 15      | 368     |
|                | Reliance Lifestyle Holdings Limited ®                      | Subsidiary    | -       | 1       |
|                | Reliance Projects & Property Management Services Limited   | Subsidiary    | 1,702   | 486     |
|                | Reliance Retail Limited                                    | Subsidiary    | 38      | 8       |
|                | Reliance Retail Ventures Limited                           | Subsidiary    | 26      | -       |
|                | Reliance Sibur Elastomers Private Limited                  | Subsidiary    | 11      | 4       |
|                | Reliance Strategic Business Ventures Limited               | Subsidiary    | 417     | 196     |
|                | Reliance Ventures Limited                                  | Subsidiary    | -       | 9       |
|                | RIL USA, Inc.  | Subsidiary    | -       | 2       |
|                | RISE Worldwide Limited (Formerly IMG Reliance Limited) **  | Subsidiary    | 6       | -       |
|                | Saavn Media Limited (Formerly Saavn Media Private Limited) | Subsidiary    | 6       | -       |
|                | Sikka Ports & Terminals Limited                            | Associate     | 1       | 1       |
|                | Sir HN Hospital Trust                                      | Other         | 1       | -       |
|                | TV18 Broadcast Limited                                     | Subsidiary    | 8       | 4       |

\*\* Became subsidiary during the year.

® Ceased to be related party.

|  |   | (₹ in crore)    |         |         |
|--|---|-----------------|---------|---------|
|  | Particulars   | Relationship    | 2020-21 | 2019-20 |
|  | <b>9 Purchase of Goods / Services</b>                                   |                 |         |         |
|  | Alok Industries Limited ^   | Joint Venture   | 51      | -       |
|  | Gujarat Chemical Port Limited   | Associate       | 175     | 162     |
|  | Jamnagar Utilities & Power Private Limited                              | Associate       | 5       | -       |
|  | Reliance Corporate IT Park Limited                                      | Subsidiary      | 1       | -       |
|  | Reliance Ethane Pipeline Limited  | Subsidiary      | 151     | -       |
|  | Reliance Gas Pipelines Limited  | Subsidiary      | 45      | 91      |
|  | Reliance Global Energy Services (Singapore) Pte. Limited                | Subsidiary      | 406     | 92      |
|  | Reliance Industrial Infrastructure Limited                              | Associate       | 23      | 21      |
|  | Reliance Industries (Middle East) DMCC                                  | Subsidiary      | 1,085   | 1,195   |
|  | Reliance Jio Infocomm Limited   | Subsidiary      | 1       | -       |
|  | Reliance O2C Limited  | Subsidiary      | 221     | -       |
|  | Reliance Petro Marketing Limited  | Subsidiary      | -       | 2       |
|  | Reliance Retail Limited   | Subsidiary      | 9       | 17      |
|  | Reliance Sibur Elastomers Private Limited                               | Subsidiary      | 12      | 1       |
|  | RIL USA, Inc.   | Subsidiary      | 4       | 1       |
|  | Sikka Ports & Terminals Limited   | Associate       | 1,375   | 1,395   |
|  | Sir HN Hospital Trust   | Other           | 1       | -       |
|  | <b>10 Electric Power, Fuel and Water</b>                                |                 |         |         |
|  | Jamnagar Utilities & Power Private Limited                              | Associate       | 4,767   | 4,898   |
|  | Reliance Industrial Infrastructure Limited                              | Associate       | 15      | -       |
|  | Reliance Sibur Elastomers Private Limited                               | Subsidiary      | 11      | -       |
|  | <b>11 Hire Charges</b>  |                 |         |         |
|  | Reliance Ethane Pipeline Limited  | Subsidiary      | 294     | -       |
|  | Reliance Gas Pipelines Limited  | Subsidiary      | 191     | 539     |
|  | Reliance Industrial Infrastructure Limited                              | Associate       | 4       | 22      |
|  | Sikka Ports & Terminals Limited   | Associate       | 42      | 97      |
|  | <b>12 Employee Benefits Expense</b>                                     |                 |         |         |
|  | IPCL Employees Provident fund Trust                                     | Other *         | 132     | 124     |
|  | Jio Platforms Limited   | Subsidiary      | 47      | -       |
|  | Reliance Employees Provident Fund Bombay                                | Other *         | 286     | 320     |
|  | Reliance Industries Limited Vadodara Unit Employees superannuation Fund | Other *         | 2       | 1       |
|  | Reliance Industries Limited Employees Gratuity fund                     | Other *         | -       | 100     |
|  | Reliance Industries Limited Staff superannuation scheme                 | Other *         | 18      | 11      |
|  | Reliance Corporate IT Park Limited                                      | Subsidiary      | 394     | 947     |
|  | Reliance Projects & Property Management Services Limited                | Subsidiary      | 145     | 428     |
|  | Reliance Retail Limited   | Subsidiary      | 31      | 38      |
|  | Sir HN Hospital Trust   | Other           | 13      | 10      |
|  | <b>13 Payment To Key Managerial Personnel / Relative</b>                |                 |         |         |
|  | Shri Mukesh D. Ambani   | KMP             | -       | 15      |
|  | Shri Nikhil R. Mezwani  | KMP             | 24      | 24      |
|  | Shri Hital R. Mezwani   | KMP             | 24      | 24      |
|  | Shri PMS Prasad   | KMP             | 12      | 11      |
|  | Shri Pawan Kumar Kapil  | KMP             | 4       | 4       |
|  | Shri Alok Agarwal   | KMP             | 11      | 12      |
|  | Shri Srikanth Venkatachari  | KMP             | 17      | 14      |
|  | Shri K. Sethuraman  | KMP             | 3       | 3       |
|  | Smt. Savithri Parekh  | KMP             | 2       | 2       |
|  | Smt Nita M. Ambani  | Relative of KMP | 2       | 1       |
|  | <b>14 Sales and Distribution Expenses</b>                               |                 |         |         |
|  | Gujarat Chemical Port Limited   | Associate       | 62      | 65      |
|  | Reliance BP Mobility Limited  | Subsidiary      | 2       | -       |
|  | Reliance Payment Solutions Limited                                      | Subsidiary      | -       | 1       |
|  | Reliance Retail Limited   | Subsidiary      | 3       | -       |
|  | RISE Worldwide Limited (Formerly IMG Reliance Limited) **               | Subsidiary      | 1       | 1       |
|  | Sikka Ports & Terminals Limited   | Associate       | 1,961   | 2,118   |
|  | <b>15 Rent</b>  |                 |         |         |
|  | Reliance Industrial Infrastructure Limited                              | Associate       | 15      | 11      |

\* Also include employee contribution.

^ Relationships established during the year.

\*\* Became subsidiary during the year.

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

| Particulars   |                 | Relationship | 2020-21 | 2019-20 | (₹ in crore) |
|---|-----------------|--------------|---------|---------|--------------|
| <b>16 Professional Fees</b>                                     |                 |              |         |         |              |
| Jio Platforms Limited   | Subsidiary      | 21           | -       |         |              |
| Reliance Corporate IT Park Limited                              | Subsidiary      | 140          | 298     |         |              |
| Reliance Digital Health USA Inc. (Formerly Affinity Names Inc.) | Subsidiary      | 2            | -       |         |              |
| Reliance Europe Limited   | Associate       | 22           | 23      |         |              |
| Reliance Global Energy Services (Singapore) Pte. Limited        | Subsidiary      | 5            | -       |         |              |
| Reliance Industrial Infrastructure Limited                      | Associate       | 4            | 7       |         |              |
| Reliance Industries (Middle East) DMCC                          | Subsidiary      | 3            | 1       |         |              |
| Reliance Industries Uruguay Petroquímica S.A. ®                 | Subsidiary      | 1            | 2       |         |              |
| Reliance Payment Solutions Limited                              | Subsidiary      | -            | 3       |         |              |
| Reliance Projects & Property Management Services Limited        | Subsidiary      | 28           | 124     |         |              |
| RIL USA, Inc.   | Subsidiary      | 2            | -       |         |              |
| <b>17 General Expenses</b>                                      |                 |              |         |         |              |
| Alok Industries Limited ^                                       | Joint Venture   | 1            | -       |         |              |
| Jamnagar Utilities & Power Private Limited                      | Associate       | 1            | -       |         |              |
| Reliance BP Mobility Limited                                    | Subsidiary      | 4            | -       |         |              |
| Reliance Commercial Dealers Limited                             | Subsidiary      | 405          | 480     |         |              |
| Reliance Global Energy Services (Singapore) Pte. Limited        | Subsidiary      | -            | 1       |         |              |
| Reliance Industries Uruguay Petroquímica S.A. ®                 | Subsidiary      | 1            | -       |         |              |
| Reliance Jio Infocomm Limited                                   | Subsidiary      | 40           | 19      |         |              |
| Reliance Projects & Property Management Services Limited        | Subsidiary      | 1            | -       |         |              |
| Reliance Retail Limited   | Subsidiary      | 163          | 71      |         |              |
| Sikka Ports & Terminals Limited                                 | Associate       | 5            | 12      |         |              |
| Sir HN Hospital Trust   | Other           | 6            | -       |         |              |
| Vadodara Enviro Channel Limited                                 | Associate       | 2            | 3       |         |              |
| <b>18 Donations</b>   |                 |              |         |         |              |
| Hirachand Govardhanas Ambani Public Charitable Trust            | Other           | 3            | 6       |         |              |
| Jamnaben Hirachand Ambani Foundation                            | Other           | 49           | 66      |         |              |
| Reliance Foundation   | Other           | 349          | 124     |         |              |
| Reliance Foundation Institution of Education and Research       | Other           | 382          | 229     |         |              |
| Reliance Foundation Youth Sports                                | Other           | 20           | 37      |         |              |
| <b>19 Sale of Business (Through Slump Sale)</b>                 |                 |              |         |         |              |
| Reliance BP Mobility Limited                                    | Subsidiary      | 1,060        | -       |         |              |
| <b>20 Rights Issue of Equity Shares</b>                         |                 |              |         |         |              |
| Shri Mukesh D. Ambani   | KMP             | 18           | -       |         |              |
| Shri Nikhil R. Mehta  | KMP             | 7            | -       |         |              |
| Shri Hital R. Mehta   | KMP             | 7            | -       |         |              |
| Shri P. M. S. Prasad  | KMP             | 1            | -       |         |              |
| Shri P. K. Kapil [₹ 11,10,245; (Previous Year ₹ Nil)]           | KMP             | -            | -       |         |              |
| Shri Alok Agarwal   | KMP             | 3            | -       |         |              |
| Shri Srikanth Venkatachari                                      | KMP             | 1            | -       |         |              |
| Shri K. Sethuraman [₹ 2,77,797; (Previous Year ₹ Nil)]          | KMP             | -            | -       |         |              |
| Smt. Nita M. Ambani   | Relative of KMP | 17           | -       |         |              |
| Reliance Industrial Infrastructure Limited                      | Associate       | 1            | -       |         |              |

® Ceased to be related party.

^ Relationships established during the year.

## (IV) Balances as at 31st March, 2021

| Particulars  |            | Relationship | As at 31st March, 2021 | As at 31st March, 2020 | (₹ in crore) |
|--|------------|--------------|------------------------|------------------------|--------------|
| <b>1 Loans and Advances</b>                              |            |              |                        |                        |              |
| Jio Platforms Limited                                    | Subsidiary | -            | 11,002                 |                        |              |
| Reliance 4IR Realty Development Limited                  | Subsidiary | 2,305        | 1,648                  |                        |              |
| Reliance Corporate IT Park Limited                       | Subsidiary | 13,281       | 14,751                 |                        |              |
| Reliance Ethane Pipeline Limited                         | Subsidiary | 838          | -                      |                        |              |
| Reliance Gas Pipelines Limited                           | Subsidiary | 420          | 670                    |                        |              |
| Reliance Industrial Investments and Holdings Limited     | Subsidiary | 12,277       | 10,497                 |                        |              |
| Reliance Projects & Property Management Services Limited | Subsidiary | 30,611       | 10,793                 |                        |              |
| Reliance Strategic Business Ventures Limited             | Subsidiary | 5,331        | 5,351                  |                        |              |
| Reliance Strategic Investments Limited                   | Subsidiary | -            | 2,420                  |                        |              |
| Reliance Sibur Elastomers Private Limited                | Subsidiary | -            | 110                    |                        |              |

| Particulars  |            | Relationship | As at 31st March, 2021 | As at 31st March, 2020 |
|--|------------|--------------|------------------------|------------------------|
| <b>2 Deposits</b>  |            |              |                        |                        |
| Gujarat Chemical Port Limited                            | Associate  | 48           | 71                     |                        |
| Jamnagar Utilities & Power Private Limited               | Associate  | 118          | 118                    |                        |
| Reliance Commercial Dealers Limited                      | Subsidiary | 160          | 160                    |                        |
| Reliance O2C Limited                                     | Subsidiary | 20           | -                      |                        |
| Reliance Projects & Property Management Services Limited | Subsidiary | 12,000       | -                      |                        |
| Sikka Ports & Terminals Limited                          | Associate  | 353          | 353                    |                        |
| <b>3 Financial Guarantees</b>                            |            |              |                        |                        |
| Recron (Malaysia) Sdn. Bhd.                              | Subsidiary | 683          | 659                    |                        |
| Reliance Europe Limited                                  | Associate  | 110          | 1,447                  |                        |
| Reliance Exploration & Production DMCC                   | Subsidiary | -            | 378                    |                        |
| Reliance Global Energy Services Limited                  | Subsidiary | 7            | 6                      |                        |
| Reliance Global Energy Services (Singapore) Pte. Limited | Subsidiary | -            | 160                    |                        |
| Reliance Industries (Middle East) DMCC                   | Subsidiary | 560          | 580                    |                        |
| Reliance Jio Infocomm Limited                            | Subsidiary | 3,442        | 731                    |                        |
| Reliance Sibur Elastomers Private Limited                | Subsidiary | 2,358        | 2,497                  |                        |
| RIL USA, Inc.  | Subsidiary | 17           | -                      |                        |

## 33.1 Compensation of Key Managerial Personnel

The compensation of directors and other members of Key Managerial Personnel during the year was as follows:

|                              | 2020-21    | 2019-20 |
|------------------------------|------------|---------|
| i. Short-term benefits       | 95         | 106     |
| ii. Post employment benefits | 2          | 3       |
| <b>97</b>                    | <b>109</b> |         |

## 34.1 Disclosure of the Company's Interest in Oil and Gas Joint Arrangements (Joint Operation):

| Sr. No. | Name of the Fields in the Joint Ventures | Company's % Interest |         | Partners and their Participating Interest (PI)   | Country |
|---------|--|----------------------|---------|--|---------|
|         |  | 2020-21              | 2019-20 |  |         |
| 1       | Mid and South Tapti                      | 30%                  | 30%     | BG Exploration & Production India Limited - 30%; Oil and Natural Gas Corporation Limited - 40% | India   |
| 2       | NEC - OSN - 97/2                         | 66.67%               | 66.67%  | BP Exploration (Alpha) Limited - 33.33%  | India   |
| 3       | KG - DWN - 98/3                          | 66.67%               | 66.67%  | BP Exploration (Alpha) Limited - 33.33%  | India   |
| 4       | KG-UDWHP-2018/1                          | 60.00%               | 60.00%  | BP Exploration (Alpha) Limited - 40%,  | India   |

## 34.2 Quantities of Company's Interest (on gross basis) in Proved Reserves and Proved Developed Reserves:

| Particulars            | Proved Reserves in India (million MT*) |             | Proved Developed Reserves in India (million MT*) |          |
|------------------------|--|-------------|--|----------|
|                        | 2020-21                                | 2019-20     | 2020-21  | 2019-20  |
| <b>Oil:</b>            |  |             |  |          |
| Opening Balance        | 3.24                                   | 3.02        | -  | 0.10     |
| Revision of estimates  | -                                      | 0.33        | -  | 0.01     |
| Production             | -                                      | (0.11)      | -  | (0.11)   |
| <b>Closing balance</b> | <b>3.24</b>                            | <b>3.24</b> | <b>-</b>   | <b>-</b> |

| Particulars            | Proved Reserves in India (million M3*) |               | Proved Developed Reserves in India (million M3*) |              |
|------------------------|--|---------------|--|--------------|
|                        | 2020-21                                | 2019-20       | 2020-21  | 2019-20      |
| <b>Gas:</b>            |  |               |  |              |
| Opening Balance        | 58,526                                 | 55,239        | 9,225  | 9,961        |
| Revision of estimates  | 1                                      | 4,274         | 15,840   | 251          |
| Production             | (788)                                  | (987)         | (788)  | (987)        |
| <b>Closing balance</b> | <b>57,739</b>                          | <b>58,526</b> | <b>24,277</b>                                    | <b>9,225</b> |

\*1 cubic meter (M3) = 35.315 cubic feet, 1 cubic foot = 1000 BTU and 1 MT = 7.5 bbl

The reserve estimates for producing fields are revised based on the performance of producing fields and with respect to discovered fields, the revision are based on the revised geological and reservoir simulation studies.

**34.3** The Government of India (GOI), by its letters dated 2<sup>nd</sup> May, 2012, 14<sup>th</sup> November, 2013, 10<sup>th</sup> July, 2014 and 3<sup>rd</sup> June, 2016 has disallowed certain costs which the Production Sharing Contract (PSC), relating to Block KGDWN-98/3 entitles the Company to recover. The Company continues to maintain that a Contractor is entitled to recover all of its costs under the terms of the PSC and there are no provisions that entitle the GOI to disallow the recovery of any Contract Cost as defined in the PSC. The Company has already referred the issue to arbitration and communicated the same to GOI for resolution of disputes. The demand from the GOI of \$ 165 million (₹ 1,206 crore) being the Company's share [total demand \$ 247 million; (₹ 1,805 crore)] towards additional Profit Petroleum has been considered as contingent liability.

In supersession of Ministry's Gazette Notification No. 22011/3/2012-ONG.D.V. dated 10<sup>th</sup> January, 2014, the GOI notified the New Domestic Natural Gas Pricing Guidelines 2014, the GOI has directed the Company to instruct customers to deposit differential revenue on gas sales from D1D3 field on account of the prices determined under the above guidelines converted to NCV basis and the prevailing price prior to 1<sup>st</sup> November 2014 (\$ 4.205 per MMBTU) to be credited to the Gas Pool Account maintained by GAIL (India) Limited. The amount so deposited by customer in Gas pool Account is ₹ 295 crore (net) as at 31<sup>st</sup> March, 2021 is disclosed under Other Non-Current Assets (Refer Note 4). Revenue has been recognised at the GOI notified prices in respect of gas quantities sold from D1D3 field from 1<sup>st</sup> November, 2014. This amount in the Gas Pool Account has also been challenged under this arbitration and is pending adjudication.

The seventh procedural hearing was held in December 2020. Next date of hearing is awaited.

## 34.4

- (a) The Government of India (GOI) sent a notice to the KG D6 Contractor on 4<sup>th</sup> November, 2016 asking the Contractor to deposit approximately USD 1.55 billion on account of alleged gas migration from ONGC's blocks. RIL, as Operator, for and on behalf of all constituents of the Contractor, initiated arbitration proceedings against the GOI. The Arbitral Tribunal vide its Final Award dated 24<sup>th</sup> July, 2018 upheld Contractor's claims. GOI filed an Appeal on 15<sup>th</sup> November, 2018 before the Hon'ble Delhi High Court, under Section 34 of the Arbitration Act, against the Final Award of the Arbitral Tribunal and the Appeal is currently pending adjudication before the Hon'ble Delhi High Court. The matter is listed for hearing on 20<sup>th</sup> July, 2021.
- (b) An arbitration was initiated by BG Exploration and Production India Limited and the Company (together the Claimants) against the Government of India (GOI) on 16<sup>th</sup> December, 2010 under the PSCs for Panna – Mukta and Tapti blocks due to difference in interpretation of certain PSC provisions between Claimants and GOI. The Arbitral Tribunal by majority issued a final partial award ('2016 FPA'), and separately, two dissenting opinions in the matter on 12<sup>th</sup> October, 2016. Claimants challenged certain parts of the 2016 FPA before the English Courts,

which delivered its judgement on 16<sup>th</sup> April, 2018 and remitted one of the challenged issues back to the Arbitral Tribunal for reconsideration. The Arbitral Tribunal decided in favour of the Claimants in large part vide its final partial award dated 1<sup>st</sup> October, 2018 ('2018 FPA'). GOI and Claimants filed an appeal before the English Commercial Court against this 2018 FPA. The English Commercial Court rejected GOI's challenges to 2018 Final Partial Award and upheld Claimants' challenge that Arbitration Tribunal had jurisdiction over the limited issue and remitted the issue back to the Arbitration Tribunal. Tribunal gave favourable award on 29<sup>th</sup> January, 2021 ('EPOD Agreements Case Award'). Both the parties filed Clarification Applications before the Tribunal. On 9 April 2021, Tribunal issued its decision on the Clarification Applications of both the parties. It granted the minor correction requested by the Claimants and has rejected all of the GOI's clarification requests. GOI has challenged the EPOD Agreements Case Award before the English High Court. Claimants have filed an application before the Arbitral Tribunal seeking increase in the PSC Cost Recovery Limit (CRL) and the same is pending. The Cost Recovery Limit arbitration hearings are scheduled during various hearing tranches in 2021. The Arbitration Tribunal is yet to schedule recomputation of accounts and the quantification phase of the arbitration, which will take place after determination of the Claimants' request for an increase in the cost recovery limit under the PSCs.

GOI has also filed an execution petition before the Hon'ble Delhi High Court under Sections 47 and 49 of the Arbitration and Conciliation Act, 1996 and Section 151 of the Civil Procedure Code, 1908 seeking enforcement and execution of the 2016 FPA. The Claimants contend that GOI's Execution Petition is not maintainable. GOI's Execution Petition is currently sub judice. Claimants have also filed Application for Recall/ Modification, challenging the Orders of Delhi High Court wherein Directors were directed to file Affidavits of Assets. The matter is listed on 13<sup>th</sup> July, 2021 for hearing.

(c) NTPC had filed a suit for specific performance of a contract for supply of natural gas by the Company before the Hon'ble Bombay High Court. The main issue in dispute is whether a valid, concluded and binding contract exists between the parties for supply of Natural Gas of 132 Trillion BTU annually for a period of 17 years. The matter is presently sub judice and the Company is of the view that NTPC's claim lacks merit and no binding contract for supply of gas was executed between NTPC and the Company.

Considering the complexity of above issues, the Company is of the view that any attempt for quantification of possible exposure to the Company will have an effect of prejudicing Company's legal position in the ongoing arbitration/litigations. Moreover, the Company considers above demand/disputes as remote.

## 34.5 Exploration for and Evaluation of Oil and Gas Resources

The following financial information represents the amounts included in Intangible Assets under Development relating to activity associated with the exploration for and evaluation of oil and gas resources.

(₹ in crore)

| Particulars  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|--|---------------------------|---------------------------|
| <b>Exploration &amp; Evaluation (E&amp;E) Cost</b> |                           |                           |
| Exploration Expenditure written off                | 1                         | 4                         |
| <b>Exploration Cost for the Year</b>               | 1                         | 4                         |

(₹ in crore)

|  | 2020-21 | 2019-20 |
|--|---------|---------|
|--|---------|---------|

## 35. Contingent Liabilities and Commitments

### (I) Contingent Liabilities

#### (A) Claims against the Company / disputed liabilities not acknowledged as debts \*

|                                  |       |       |
|----------------------------------|-------|-------|
| (i) In respect of Joint Ventures | 2,066 | 1,838 |
| (ii) In respect of Others        | 2,202 | 1,325 |

#### (B) Guarantees

|   |       |        |
|---|-------|--------|
| (i) Guarantees to Banks and Financial Institutions against credit facilities extended to third parties and other Guarantees | 7,177 | 18,312 |
| (ii) Performance Guarantees   | 1,939 | 1,986  |
| (iii) Outstanding Guarantees furnished to Banks and Financial Institutions including in respect of Letters of Credits       | 1,391 | 1,391  |
| – In respect of Joint Ventures  | 3,501 | 6,625  |
| – In respect of Others  |       |        |

### (II) Commitments

#### (A) Estimated amount of contracts remaining to be executed on capital account and not provided for:

|                                  |       |        |
|----------------------------------|-------|--------|
| (i) In respect of Joint Ventures | 6,244 | 10,058 |
| (ii) In respect of Others        | 689   | 1,594  |

#### (B) Uncalled liability on shares and other investments partly paid

|  |   |       |
|--|---|-------|
|  | - | 2,350 |
|--|---|-------|

#### (C) Other Commitments

|                                     |     |     |
|-------------------------------------|-----|-----|
| (i) Other Commitments - Investments | 712 | 445 |
|-------------------------------------|-----|-----|

\* The Company has been advised that the demand is likely to be either deleted or substantially reduced and accordingly no provision is considered necessary.

(III) On December 16, 2010, the Securities and Exchange Board of India (SEBI) issued a show cause notice ("SCN") inter alia to the Company (RIL) in connection with the trades by RIL in the stock exchanges in 2007 in the shares of Reliance Petroleum Limited, then a subsidiary of RIL. Hearings were held before the Whole Time Member ("WTM") of SEBI in respect of the SCN. By an order dated March 24, 2017, the WTM passed the directions: (i) prohibiting inter alia RIL from dealing in equity derivatives in the 'Futures & Options' segment of stock exchanges, directly or indirectly, for a period of one year from the date of the order; and (ii) to RIL to disgorge an amount of ₹ 447.27 crore along with interest at the rate of 12% per annum from November 29, 2007 till the date of payment. In May 2017, RIL and the other noticees filed an appeal before the Securities Appellate Tribunal ("SAT") against this order. SAT, by a majority order (2:1), dismissed the appeal on November 5, 2020 and directed RIL to pay the disgorged amount within sixty days from the date of the order. The appeal of RIL and other noticees has been admitted by the Hon'ble Supreme Court of India. By its order dated December 17, 2020, the Hon'ble Supreme Court of India directed RIL to deposit ₹ 250 crore in the Investors' Protection Fund, subject to the final result of the appeal and stayed the recovery of the balance, inclusive of interest, pending the appeal. RIL has complied with the order dated December 17, 2020 of the Hon'ble Supreme Court of India. In the very same matter, on November 21, 2017, SEBI issued show cause notice, inter alia, to RIL, asking RIL to show cause as to why inquiry should not be held in terms of SEBI (Procedure for Holding Inquiry and Imposing Penalties by Adjudicating Officer) Rules, 1995 and penalty not be imposed under the provisions of the Securities and Exchange Board of India Act, 1992. The Adjudicating Officer of SEBI passed an order on January 1, 2021 imposing a penalty of ₹ 25 crore on RIL. RIL has paid the penalty under protest and has filed an appeal before the SAT against this order.

## 36. Capital Management

The Company adheres to a disciplined Capital Management framework in order to maintain a strong balance sheet. The main objectives are as follows:

- Maintain AAA rating domestically and investment grade rating internationally.
- Manage foreign exchange, interest rates and commodity price risk, and minimise the impact of market volatility on earnings.
- Diversify sources of financing and spread the maturity across tenure buckets in order to manage liquidity risk.
- Leverage optimally in order to maximise shareholder returns.

### The Net Gearing Ratio at end of the reporting period was as follows:

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| Gross Debt                                     | 2,21,698               | 2,98,599               |
| Cash and Marketable Securities                 | 1,82,225               | 1,45,577               |
| <b>Net debt (A)</b>                            | <b>39,473</b>          | <b>1,53,022</b>        |
| <b>Total Equity (As per Balance Sheet) (B)</b> | <b>4,74,483</b>        | <b>3,91,215</b>        |
| <b>Net Gearing (A/B)</b>                       | <b>0.08</b>            | <b>0.39</b>            |

Cash & Marketable Securities include cash and equivalents of ₹ 5,573 crore (Previous year ₹ 8,485 crore), current investments of ₹ 94,665 crore (Previous Year ₹ 70,030 crore), other marketable securities of ₹ 42,144 crore (Previous year ₹ 67,062 crore) including investments in Jio Digital Fibre Private Limited and Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited), Share Call money receivable on rights issue ₹ 39,843 crore (Previous year ₹ Nil).

## 37. Financial Instruments

### A. Fair Value Measurement Hierarchy

| Particulars                   | As at 31st March, 2021 |                        |         |         | As at 31st March, 2020 |                        |         |         |
|-------------------------------|------------------------|------------------------|---------|---------|------------------------|------------------------|---------|---------|
|                               | Carrying Amount        | Level of input used in |         |         | Carrying Amount        | Level of input used in |         |         |
|                               |                        | Level 1                | Level 2 | Level 3 |                        | Level 1                | Level 2 | Level 3 |
| <b>Financial Assets</b>       |                        |                        |         |         |                        |                        |         |         |
| <b>At Amortised Cost</b>      |                        |                        |         |         |                        |                        |         |         |
| Investments *                 | 38,222                 | -                      | -       | -       | 40,189                 | -                      | -       | -       |
| Trade Receivables             | 4,159                  | -                      | -       | -       | 7,483                  | -                      | -       | -       |
| Cash and Cash Equivalents     | 5,573                  | -                      | -       | -       | 8,485                  | -                      | -       | -       |
| Loans                         | 66,691                 | -                      | -       | -       | 59,376                 | -                      | -       | -       |
| Other Financial Assets        | 57,308                 | -                      | -       | -       | 6,182                  | -                      | -       | -       |
| <b>At FVTPL</b>               |                        |                        |         |         |                        |                        |         |         |
| Investments                   | 31,810                 | 27,235                 | 4,325   | 250     | 30,059                 | 3,359                  | 25,735  | 965     |
| Other Financial Assets        | 2,245                  | -                      | 2,245   | -       | 9,933                  | -                      | 9,933   | -       |
| <b>At FVTOCI</b>              |                        |                        |         |         |                        |                        |         |         |
| Investments                   | 1,45,484               | 64,944                 | 2,268   | 78,272  | 1,45,852               | 66,455                 | 1,487   | 77,910  |
| <b>Other Financial Assets</b> | 7                      | -                      | 7       | -       | -                      | -                      | -       | -       |
| <b>Financial Liabilities</b>  |                        |                        |         |         |                        |                        |         |         |
| <b>At Amortised Cost</b>      |                        |                        |         |         |                        |                        |         |         |
| Borrowings                    | 2,21,698               | -                      | -       | -       | 2,98,599               | -                      | -       | -       |
| Trade Payables                | 86,999                 | -                      | -       | -       | 71,048                 | -                      | -       | -       |
| Other Financial Liabilities   | 33,775                 | -                      | -       | -       | 85,246                 | -                      | -       | -       |
| <b>At FVTPL</b>               |                        |                        |         |         |                        |                        |         |         |
| Other Financial Liabilities   | 3,463                  | -                      | 3,463   | -       | 5,316                  | -                      | 5,316   | -       |
| <b>At FVTOCI</b>              |                        |                        |         |         |                        |                        |         |         |
| Other Financial Liabilities   | -                      | -                      | -       | -       | 562                    | -                      | 562     | -       |

\* Exclude Group Company investments ₹ 1,31,769 crore (Previous Year ₹ 2,75,723 crore) measured at cost (Refer Note 2.1).

### A.1 Reconciliation of fair value measurement of the investment categorised at level 3:

| Particulars                    | As at 31st March, 2021 |               | As at 31st March, 2020 |               |
|--------------------------------|------------------------|---------------|------------------------|---------------|
|                                | At FVTPL               | At FVTOCI     | At FVTPL               | At FVTOCI     |
| Opening Balance                | 965                    | 77,910        | 11,728                 | 77,791        |
| Addition during the year       | -                      | 84            | 715                    | 114           |
| Sale/Reduction during the year | 715                    | -             | 11,478                 | -             |
| Total Gain/(Loss)              | -                      | 278           | -                      | 5             |
| <b>Closing Balance</b>         | <b>250</b>             | <b>78,272</b> | <b>965</b>             | <b>77,910</b> |

|   |   |  |
|---|---|--|
| Other Comprehensive Income- Items that will not be reclassified to Profit or Loss | Line item in which gain/(loss) recognised | Other Comprehensive Income-Items that will not be reclassified to Profit or Loss |
|---|---|--|

### A.2 Sensitivity of level 3 financial instrument's fair value to changes in significant unobservable inputs used in their fair valuation:

| Particulars                 | Valuation Technique   | Significant Unobservable Input                      | Change in %      | Sensitivity of the fair value to change in input |                 |
|-----------------------------|-----------------------|---|------------------|--|-----------------|
|                             |                       |   |                  | 31st March 2021                                  | 31st March 2020 |
| Investment in OCPS (FVTOCI) | Discounting Cash Flow | Discounting rate - 13.12%<br>(Previous Year 12.30%) | +0.10%<br>-0.10% | (1,436)  | (1,543)         |
|                             |                       |   |                  | 1,463  | 1,571           |

### A.3 The below table summarises the fair value of borrowings which are carried at amortised cost:

| Particulars   | Level   | As at           |                 |
|---|---------|-----------------|-----------------|
|   |         | 31st March 2021 | 31st March 2020 |
| Non-current borrowings (including current maturities) | Level 1 | 1,11,025        | 1,03,741        |
|   | Level 2 | 82,180          | 1,33,486        |
|   | Level 3 | 3,796           | 5,104           |

For current borrowings, the carrying amounts approximates fair value due to the short maturity of these instruments.

**The financial instruments are categorised into three levels based on the inputs used to arrive at fair value measurements as described below:**

**Level 1:** Quoted prices (unadjusted) in active markets for identical assets or liabilities;

**Level 2:** Inputs other than the quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

**Level 3:** Inputs based on unobservable market data.

#### Valuation Methodology

All financial instruments are initially recognised and subsequently re-measured at fair value as described below:

- The fair value of investment in quoted Equity Shares, Bonds, Government Securities, Treasury Bills, Certificate of Deposit and Mutual Funds is measured at quoted price or NAV.
- The fair value of Interest Rate Swaps is calculated as the present value of the estimated future cash flows based on observable yield curves.
- The fair value of Forward Foreign Exchange contracts and Currency Swaps is determined using observable forward exchange rates and yield curves at the balance sheet date.
- The fair value of over-the-counter Foreign Currency Option contracts is determined using the Black Scholes valuation model.
- Commodity derivative contracts are valued using available information in markets and quotations from exchange, brokers and price index developers.
- The fair value for level 3 instruments is valued using inputs based on information about market participants assumptions and other data that are available.
- The fair value of the remaining financial instruments is determined using discounted cash flow analysis.
- All foreign currency denominated assets and liabilities are translated using exchange rate at reporting date.

## B. Financial Risk Management

The Company's activities expose it to variety of financial risks: market risk, credit risk, interest rate risk and liquidity risk. Within the boundaries of approved Risk Management Policy framework The Company uses derivative instruments to manage the volatility of financial markets and minimise the adverse impact on its financial performance.

### i) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk.

#### a) Foreign Currency Risk

Foreign currency risk is the risk that the Fair Value or Future Cash Flows of an exposure will fluctuate because of changes in foreign currency rates. Exposures can arise on account of the various assets and liabilities which are denominated in currencies other than Indian Rupee.

The following table shows foreign currency exposures in US Dollar, Euro and Japanese Yen on financial instruments at the end of the reporting period. The exposure to all other foreign currencies are not material.

| Particulars                 | Foreign Currency Exposure |            |            |                        |              |           |
|-----------------------------|---------------------------|------------|------------|------------------------|--------------|-----------|
|                             | As at 31st March, 2021    |            |            | As at 31st March, 2020 |              |           |
|                             | USD                       | EUR        | JPY        | USD                    | EUR          | JPY       |
| Borrowings                  | 96,823                    | 12,634     | 11,555     | 1,61,532               | 18,820       | 10,717    |
| Trade and Other Payables    | 81,227                    | 2,528      | -          | 77,663                 | 855          | 17        |
| Trade and Other Receivables | (3,692)                   | (110)      | (13)       | (11,499)               | (1,738)      | (7)       |
| <b>Derivatives</b>          |                           |            |            |                        |              |           |
| - Forwards & Futures        | (55,461)                  | (13,970)   | (11,528)   | (52,219)               | (16,558)     | (10,704)  |
| - Currency Swap             | 2,655                     | -          | -          | (3,712)                | -            | -         |
| - Options                   | (19,347)                  | (472)      | 727        | (3,620)                | (1,929)      | -         |
| <b>Exposure</b>             | <b>1,02,205</b>           | <b>610</b> | <b>741</b> | <b>1,68,145</b>        | <b>(550)</b> | <b>23</b> |

Sensitivity analysis of 1% change in exchange rate at the end of reporting period net of hedges \*

| Particulars                   | Foreign Currency Sensitivity |      |      |                        |             |     |
|-------------------------------|------------------------------|------|------|------------------------|-------------|-----|
|                               | As at 31st March, 2021       |      |      | As at 31st March, 2020 |             |     |
|                               | USD                          | EUR  | JPY  | USD                    | EUR         | JPY |
| <b>1% Depreciation in INR</b> |                              |      |      |                        |             |     |
| Impact on Equity              | (260)                        | (11) | (28) | (601)                  | (3)         | -   |
| Impact on P&L                 | (240)                        | 11   | 28   | (75)                   | (11)        | -   |
| <b>Total</b>                  | <b>(500)</b>                 | -    | -    | <b>(676)</b>           | <b>(14)</b> | -   |
| <b>1% Appreciation in INR</b> |                              |      |      |                        |             |     |
| Impact on Equity              | 260                          | 11   | 28   | 601                    | 3           | -   |
| Impact on P&L                 | 240                          | (11) | (28) | 75                     | 11          | -   |
| <b>Total</b>                  | <b>500</b>                   | -    | -    | <b>676</b>             | <b>14</b>   | -   |

\* Includes natural hedges arising from foreign currency denominated earnings, for which hedge accounting may be implemented.

### b) Interest Rate Risk

The Company is also exposed to interest rate risk, changes in interest rates will affect future cash flows or the fair values of its financial instruments, principally debt. The Company issues debt in a variety of currencies based on market opportunities and it uses derivatives to hedge interest rate exposures.

The exposure of the Company's borrowings and derivatives to interest rate changes at the end of the reporting period are as follows:

(₹ in crore)

| Particulars   | Interest Rate Exposure |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>Borrowings</b>   |                        |                        |
| Non-Current - Floating (includes Current Maturities)*                           | 88,618                 | 1,30,929               |
| Non-Current - Fixed (includes Current Maturities)*                              | 1,00,721               | 1,09,672               |
| Current*  | 33,301                 | 60,414                 |
| <b>Total</b>  | <b>2,22,640</b>        | <b>3,01,015</b>        |
| <b>Derivatives</b>  |                        |                        |
| Foreign Currency Interest Rate Swaps  |                        |                        |
| - Receive Fix   | 2,924                  | -                      |
| - Pay Fix   | 29,606                 | 51,452                 |
| Rupees Interest Rate Swaps  |                        |                        |
| - Receive Fix   | 7,975                  | 3,925                  |
| - Pay Fix   | 11,475                 | 6,125                  |
| Currency Swaps  |                        |                        |
| - INR to USD Swap ^   | 2,655                  | 2,608                  |
| - USD to INR Swap ^^^   | -                      | 6,320                  |
| Bond Future - Short   | -                      | 400                    |
| * Include ₹ 793 crore (Previous Year ₹ 1,901 crore) as Prepaid Finance Charges. |                        |                        |
| ^ Include ₹ 149 crore (Previous Year ₹ 515 crore) as Commercial Paper Discount. |                        |                        |
| ^ Receive fix in INR and pay floating in USD.                                   |                        |                        |
| ^^ Pay fix in INR and receive floating in USD.                                  |                        |                        |
| Sensitivity analysis of 1% change in Interest rate                              |                        |                        |

| Particulars         | Interest rate Sensitivity |                        |
|---------------------|---------------------------|------------------------|
|                     | As at 31st March, 2021    | As at 31st March, 2020 |
|                     | Up Move                   | Down Move              |
| Impact on Equity    | (123)                     | 123                    |
| Impact on P&L       | (665)                     | 665                    |
| <b>Total Impact</b> | <b>(788)</b>              | <b>788</b>             |
|                     |                           |                        |
|                     |                           |                        |

### ii) Commodity Price Risk

Commodity price risk arises due to fluctuation in prices of crude oil, other feed stock and products. The Company has a risk management framework aimed at prudently managing the risk arising from the volatility in commodity prices and freight costs.

The Company's commodity risk is managed centrally through well-established trading operations and control processes. In accordance with the risk management policy, the Company enters into various transactions using derivatives and uses over-the-counter as well as Exchange Traded Futures, Options and Swap contracts to hedge its commodity and freight exposure.

### iii) Credit Risk

Credit risk is the risk that a customer or counterparty to a financial instrument fails to perform or pay the amounts due causing financial loss to the Company. Credit risk arises from company's activities in investments, dealing in derivatives and receivables from customers. The Company ensure that sales of products are made to customers with appropriate creditworthiness. Investment and other market exposures are managed against counterparty exposure limits. Credit information is regularly shared between businesses and finance function, with a framework in place to quickly identify and respond to cases of credit deterioration.

The Company has a prudent and conservative process for managing its credit risk arising in the course of its business activities. Credit risk is actively managed through Letters of Credit, Bank Guarantees, Parent Company Guarantees, advance payments and factoring & forfaiting without recourse to the Company to avoid concentration of risk. The Company restricts its fixed income investments to liquid securities carrying high credit rating.

#### iv) Liquidity Risk

Liquidity risk arises from the Company's inability to meet its cash flow commitments on the due date. The Company maintains sufficient stock of cash, marketable securities and committed credit facilities. The Company accesses global and local financial markets to meet its liquidity requirements. It uses a range of products and a mix of currencies to ensure efficient funding from across well-diversified markets and investor pools. Treasury monitors rolling forecasts of the Company's cash flow position and ensures that the Company is able to meet its financial obligation at all times including contingencies.

The Company's liquidity is managed centrally with operating units forecasting their cash and liquidity requirements. Treasury pools the cash surpluses from across the different operating units and then arranges to either fund the net deficit or invest the net surplus in a range of short-dated, secure and liquid instruments including short-term bank deposits, money market funds, reverse repos and similar instruments. The portfolio of these investments is diversified to avoid concentration risk in any one instrument or counterparty.

| Particulars ^                                  |                |              |               |               |               |               | (₹ in crore)    |
|--|----------------|--------------|---------------|---------------|---------------|---------------|-----------------|
|  | Below 3 Months | 3-6 Months   | 6-12 Months   | 1-3 Years     | 3-5 Years     | Above 5 Years |                 |
| <b>Maturity Profile as at 31st March, 2021</b> |                |              |               |               |               |               |                 |
| <b>Borrowings</b>                              |                |              |               |               |               |               |                 |
| Non-Current *                                  | 3,048          | 4,606        | 20,447        | 65,641        | 61,593        | 34,004        | 1,89,339        |
| Current #§                                     | 30,638         | 2,663        | -             | -             | -             | -             | 33,301          |
| <b>Total</b>                                   | <b>33,686</b>  | <b>7,269</b> | <b>20,447</b> | <b>65,641</b> | <b>61,593</b> | <b>34,004</b> | <b>2,22,640</b> |
| <b>Lease Liabilities (Gross)</b>               | 88             | 88           | 175           | 587           | 552           | 4,853         | 6,343           |
| <b>Derivative Liabilities</b>                  |                |              |               |               |               |               |                 |
| Forwards                                       | 1,476          | 349          | 176           | 1,097         | -             | -             | 3,098           |
| Options  | 178            | -            | 33            | -             | -             | -             | 211             |
| Interest Rate Swaps                            | 10             | 1            | 22            | 45            | 76            | -             | 154             |
| <b>Total</b>                                   | <b>1,664</b>   | <b>350</b>   | <b>231</b>    | <b>1,142</b>  | <b>76</b>     | -             | <b>3,463</b>    |

^ Does not include Trade Payables (Current) ₹ 86,999 crore.

\* Include ₹ 793 crore as Prepaid Financial Charges.

# Include ₹ 149 crore as Commercial Paper Discount.

§ Interest rate on current borrowings ranges from 3.4% to 8.6%.

| Particulars ^                                  |                |               |               |               |               |               | (₹ in crore)    |
|--|----------------|---------------|---------------|---------------|---------------|---------------|-----------------|
|  | Below 3 Months | 3-6 Months    | 6-12 Months   | 1-3 Years     | 3-5 Years     | Above 5 Years |                 |
| <b>Maturity Profile as at 31st March, 2020</b> |                |               |               |               |               |               |                 |
| <b>Borrowings</b>                              |                |               |               |               |               |               |                 |
| Non-Current *                                  | 10,322         | 16,602        | 17,709        | 71,031        | 67,580        | 57,357        | 2,40,601        |
| Current #                                      | 47,497         | 3,094         | 9,823         | -             | -             | -             | 60,414          |
| <b>Total</b>                                   | <b>57,819</b>  | <b>19,696</b> | <b>27,532</b> | <b>71,031</b> | <b>67,580</b> | <b>57,357</b> | <b>3,01,015</b> |
| <b>Lease Liabilities (Gross)</b>               | 87             | 87            | 165           | 592           | 552           | 5,129         | 6,612           |
| <b>Derivative Liabilities</b>                  |                |               |               |               |               |               |                 |
| Forwards                                       | 3,479          | 122           | 119           | 75            | -             | -             | 3,795           |
| Options  | 31             | -             | -             | -             | -             | -             | 31              |
| Currency Swaps                                 | 320            | 240           | 415           | -             | -             | -             | 975             |
| Interest Rate Swaps                            | 3              | 1             | 342           | 47            | 122           | -             | 515             |
| <b>Total</b>                                   | <b>3,833</b>   | <b>363</b>    | <b>876</b>    | <b>122</b>    | <b>122</b>    | -             | <b>5,316</b>    |

^ Does not include Trade Payables (Current) ₹ 71,048 crore.

\* Include ₹ 1,901 crore as Prepaid Financial Charges.

# Include ₹ 515 crore of Commercial Paper Discount.

#### C. Reclassification

The Company has reclassified certain non-derivative financial assets on 1<sup>st</sup> day of July 2018 from Fair Value through Profit and Loss (FVTPL) to Financial Assets at Fair Value through Other Comprehensive Income (FVTOCI) on account of its business model change.

Cost and Fair value of reclassified assets as on reporting date is ₹ 5,910 crore (Previous Year ₹ 10,301 crore) and ₹ 7,383 crore (Previous Year ₹ 12,112 crore) respectively. Effective interest rate is 6.75% up to 30<sup>th</sup> September, 2020 & 5.25% from 1<sup>st</sup> October, 2020 per annum. Interest revenue recognised during the year ₹ 416 crore (Previous Year ₹ 814 crore).

Change in fair value gain /(loss) of ₹ 29 crore (Previous Year ₹ 225 crore) that would have been recognised in Statement of Profit and Loss during the reporting period if the financial assets had not been reclassified.

Refer Note 2 and 6.

#### D. Hedge Accounting

The Company's business objective includes safe-guarding its earnings against adverse price movements of crude oil and other feedstock, refined products, freight costs as well as foreign exchange and interest rates. The Company has adopted a structured risk management policy to hedge all these risks within an acceptable risk limit and an approved hedge accounting framework which allows for Fair Value and Cash Flow hedges. Hedging instruments include exchange traded futures and options, over-the-counter swaps, forwards and options as well as non-derivative instruments to achieve this objective.

There is an economic relationship between the hedged items and the hedging instruments. The Company has established a hedge ratio of 1:1 for the hedging relationships. To test the hedge effectiveness, the Company uses the hypothetical derivative method and Dollar offset method.

The hedge ineffectiveness can arise from:

- Differences in the timing of the cash flows.
- Different indexes (and accordingly different curves).
- The counterparties' credit risk differently impacting the fair value movements.

The table below shows the position of hedging instruments and hedged items as on the balance sheet date:

#### Disclosure of effect of Hedge Accounting:

##### A. Fair Value Hedge

###### Hedging Instruments

| Particulars                              | Nominal Value | Quantity (Kbbl) | Carrying Amount |             | Changes in Fair Value | Hedge Maturity   | Line Item in Balance Sheet                         |  |  |  |  |  |
|--|---------------|-----------------|-----------------|-------------|-----------------------|--|--|--|--|--|--|--|
|  |               |                 | Assets          | Liabilities |                       |  |  |  |  |  |  |  |
| <b>As on 31<sup>st</sup> March, 2021</b> |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| <b>Foreign Currency Risk</b>             |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| Derivative Contracts                     | 2,557         | -               | -               | -           | 86                    | (72)   | April 2021 to May 2021 Other Financial Liabilities |  |  |  |  |  |
| <b>Commodity Price Risk</b>              |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| Derivative Contracts                     | 30,478        | 3,85,566        | 1,524           | 597         | 20                    | April 2021 to December 2023 Other Financial Assets / Liabilities |  |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b> |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| <b>Foreign Currency Risk</b>             |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| Foreign Currency Risk Component-Forwards | -             | -               | -               | -           | -                     | -  |  |  |  |  |  |  |
| <b>Commodity Price Risk</b>              |               |                 |                 |             |                       |  |  |  |  |  |  |  |
| Derivative Contracts                     | 38,468        | 5,65,932        | 5,708           | 3,214       | 1,213                 | April 2020 to December 2023                                      | Other Financial Assets / Liabilities               |  |  |  |  |  |

# Notes

to the Standalone Financial Statements for the year ended 31st March, 2021

## Hedged Items

| Particulars  | Carrying Amount |             | Changes in Fair Value | Line Item in Balance Sheet         | (₹ in crore) |  |  |  |
|--|-----------------|-------------|-----------------------|------------------------------------|--------------|--|--|--|
|  | Assets          | Liabilities |                       |                                    |              |  |  |  |
| <b>As at 31<sup>st</sup> March, 2021</b>               |                 |             |                       |                                    |              |  |  |  |
| <b>Foreign Currency Risk</b>                           |                 |             |                       |                                    |              |  |  |  |
| Import Firm Commitments                                | 86              | -           | 72                    | Other Financial Assets             |              |  |  |  |
| <b>Commodity Price Risk</b>                            |                 |             |                       |                                    |              |  |  |  |
| Firm Commitments for purchase of feedstock and freight | -               | 306         | (656)                 | Other Current Assets / Liabilities |              |  |  |  |
| Firm Commitments for sale of products                  | -               | 1,218       | (446)                 | Other Current Assets               |              |  |  |  |
| Inventories  | 2,136           | -           | 1,082                 | Inventories                        |              |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b>               |                 |             |                       |                                    |              |  |  |  |
| <b>Foreign Currency Risk</b>                           |                 |             |                       |                                    |              |  |  |  |
| Import Firm Commitments                                | -               | -           |                       |                                    |              |  |  |  |
| <b>Commodity Price Risk</b>                            |                 |             |                       |                                    |              |  |  |  |
| Firm Commitments for purchase of feedstock and freight | 3,214           | 116         | 3,069                 | Other Current Assets / Liabilities |              |  |  |  |
| Firm Commitments for sale of products                  | -               | 3,141       | (3,134)               | Other Current Assets               |              |  |  |  |
| Inventories  | 6,706           | -           | (1,148)               | Inventories                        |              |  |  |  |
| <b>B. Cash Flow Hedge Hedging Instruments</b>          |                 |             |                       |                                    |              |  |  |  |
| (₹ in crore)   |                 |             |                       |                                    |              |  |  |  |

| Particulars                                      | Nominal Value | Carrying Amount |             | Changes in Fair Value    | Hedge Maturity               | Line Item in Balance Sheet                                   | (₹ in crore) |  |  |  |  |  |
|--|---------------|-----------------|-------------|--------------------------|------------------------------|--|--------------|--|--|--|--|--|
|  |               | Assets          | Liabilities |                          |                              |  |              |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2021</b>         |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| <b>Foreign Currency Risk</b>                     |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| Foreign Currency Risk Component - Trade Payables | -             | -               | -           | -                        | -                            | -  |              |  |  |  |  |  |
| Foreign Currency Risk Component - Borrowings     | 7,218         | -               | 7,311       | 256                      | June 2022                    | Non-Current Liabilities - Financial Liabilities - Borrowings |              |  |  |  |  |  |
| <b>Interest Rate Risk</b>                        |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| Interest Rate Swaps                              | 33,590        | 82              | -           | 141                      | April 2021 to March 2025     | Other Financial Assets                                       |              |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b>         |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| <b>Foreign Currency Risk</b>                     |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| Foreign Currency Risk Component - Trade Payables | 48,694        | -               | 52,966      | (4,272)                  | April 2020 to December 2021  | Trade Payables   |              |  |  |  |  |  |
| Foreign Currency Risk Component - Borrowings     | 18,491        | -               | 19,384      | (893)                    | April 2020 to September 2022 | Non-Current Liabilities-Financial Liabilities-Borrowings     |              |  |  |  |  |  |
| <b>Interest Rate Risk</b>                        |               |                 |             |                          |                              |  |              |  |  |  |  |  |
| Interest Rate Swaps                              | 49,931        | 405             | (405)       | March 2021 to March 2025 |                              | Other Financial Liabilities                                  |              |  |  |  |  |  |

## Hedged Items

| Particulars                              | Nominal Value | Changes in Fair Value | Hedge Reserve | Line Item in Balance Sheet | (₹ in crore) |  |  |  |  |  |
|--|---------------|-----------------------|---------------|----------------------------|--------------|--|--|--|--|--|
|  |               |                       |               |                            |              |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2021</b> |               |                       |               |                            |              |  |  |  |  |  |
| <b>Foreign Currency Risk</b>             |               |                       |               |                            |              |  |  |  |  |  |
| Highly Probable Forecasted Exports       | 7,218         | (256)                 | (3,059)       | Other Equity               |              |  |  |  |  |  |
| <b>Interest Rate Risk</b>                |               |                       |               |                            |              |  |  |  |  |  |
| Borrowings                               | 33,590        | (141)                 | (97)          | Other Equity               |              |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b> |               |                       |               |                            |              |  |  |  |  |  |
| <b>Foreign Currency Risk</b>             |               |                       |               |                            |              |  |  |  |  |  |
| Highly Probable Forecasted Exports       | 67,184        | 5,165                 | (5,165)       | Other Equity               |              |  |  |  |  |  |
| <b>Interest Rate Risk</b>                |               |                       |               |                            |              |  |  |  |  |  |
| Borrowings                               | 49,931        | 405                   | (718)         | Other Equity               |              |  |  |  |  |  |

## C. Movement in Cash Flow Hedge

| Sr. No. | Particulars  | 2020-21 | 2019-20 | Line Item in Balance Sheet/ Statement of Profit and Loss | (₹ in crore) |
|---------|--|---------|---------|--|--------------|
|         |  |         |         |  |              |
| 1       | At the beginning of the year   | (5,883) | 12      |  |              |
| 2       | Gain/ (loss) recognised in other comprehensive income during the year. | 914     | (6,264) | Items that will be reclassified to Profit & Loss         |              |
| 3       | Amount reclassified to Profit and Loss during the year                 | 1,813   | 369     | Value of Sale  |              |
| 4       | At the end of the year   | (3,156) | (5,883) | Other Comprehensive Income                               |              |

**38.** As per Ind AS 108- "Operating Segment", segment information has been provided under the Notes to Consolidated Financial Statements.

**39.** Details of Loans given, Investments made and guarantee given covered U/S 186 (4) of the Companies Act, 2013.

Loans given and Investments made are given under the respective heads.

Corporate Guarantees given by the Company in respect of loans as at 31<sup>st</sup> March, 2021 :

| Sr. No. | Particulars  | As at 31 <sup>st</sup> March, 2021 | As at 31 <sup>st</sup> March, 2020 |
|---------|--|------------------------------------|------------------------------------|
|         |  |                                    |                                    |
| 1       | Reliance Global Energy Services Limited  | 7                                  | 7                                  |
| 2       | Reliance Industries (Middle East) DMCC   | 1,199                              | 1,372                              |
| 3       | Reliance Sibur Elastomers Private Limited  | 2,418                              | 2,497                              |
| 4       | Summit Digital Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) | -                                  | 9,094                              |
| 5       | Jio Digital Fibre Private limited  | -                                  | 3,260                              |
| 6       | RIL USA, Inc.  | 640                                | 662                                |

All the above Corporate Guarantees have been given for business purpose.

**40.** Details of Research and Development Expenditure

| Sr. No.      | Particulars | 2020-21      | 2019-20      |
|--------------|-------------|--------------|--------------|
|              |             |              |              |
| a)           | Capital     | 1,412        | 1,244        |
| b)           | Revenue     | 1,160        | 1,294        |
| <b>Total</b> |             | <b>2,572</b> | <b>2,538</b> |

## 41. Significant Arrangements during the Year

### 41.1 Scheme of Amalgamation of Reliance Holding USA Inc., Reliance Energy Generation and Distribution Limited with the Company

Pursuant to the Composite Scheme of Amalgamation and Plan of Merger (the Scheme) approved by the Hon'ble National Company Law Tribunal (NCLT), Mumbai bench, vide order dated July 27, 2020, Reliance Holding USA Inc. (RHUSA) has merged with Reliance Energy Generation and Distribution Limited (REGDL) and REGDL has merged with the Company.

REGDL is mainly engaged in the business of Wholesale Trading of Goods and Investment in shares & securities.

RHUSA is engaged in the business of exploration and production of natural resources, primarily oil and gas from mineral properties, commercialisation of gasoline & blended gasoline products and related businesses through its investments. The Company also has investments in other businesses, including domain names and biotechnology.

This being a common control business combination, the financial information of the wholly owned subsidiaries are included in the financial statement of the Company and has been restated for comparative purpose from the appointed date, which is the date as prescribed in the Scheme approved by the NCLT and is as per MCA General Circular dated August 21, 2019, overriding the requirements of Appendix C of Ind AS 103, based on the accepted accounting practice.

**41.2** Following initial agreements with BP Global Investments Limited (BP) in December 2019, the Company transferred its Petro Retail Marketing business to Reliance BP Mobility Limited (RBML). BP has acquired 49% equity stake in RBML by way of (i) subscribing to 7.42% equity shares of RBML and (ii) balance by purchase of 41.58% of equity shares in RBML from the Company for an aggregate consideration of ₹ 7,629 crore.

**41.3** The Company along with JM Financial Asset Reconstruction Company Limited (acting in its capacity as a Trustee of 'JMFARC- March 2018 – Trust' - (JMFARC) acquired, in accordance with the approved- Resolution plan, joint control over Alok Industries Limited and their shareholding in Alok Industries Limited is 40.01% and 34.99% respectively aggregating to 75%.

**41.4** Pursuant to the Scheme of Arrangement, between Reliance Gas Pipelines Limited (RGPL) and Reliance Ethane Pipeline Limited (REPL) (both being the subsidiaries of the Company), approved by the National Company Law Tribunal (NCLT), Mumbai on June 10, 2020 and by the NCLT, Ahmedabad on July 1, 2020, the downstream business undertaking of RGPL has been demerged into REPL with effect from the appointed date i.e. October 1, 2019. The scheme is effective from July 1, 2020 and accordingly, the Company, being the shareholder of RGPL has received equity shares of REPL, subsequent to which it has reallocated its cost of investments in RGPL and REPL.

**41.5** Scheme of arrangement between the Company and Reliance O2C Limited (wholly-owned subsidiary)

The Board of Directors of the Company has approved a Scheme of Arrangement between (i) Reliance Industries Limited (the Company) and its shareholders & creditors; and (ii) Reliance O2C Limited (the Wholly owned subsidiary) and its shareholders & creditors (the Scheme), which inter alia provides for transfer of O2C undertaking of the Company to the Wholly owned subsidiary as a going concern on a slump sale basis on terms and conditions as detailed in the Scheme. The Scheme has been approved by the Shareholders and Creditors of the Company and is subject to approvals under applicable laws including approval of the National Company Law Tribunal.

## 42. Events after the Reporting Period

The Board of Directors have recommended dividend of ₹ 7 per fully paid up equity share of ₹ 10/- each for the financial year 2020-21. Pro-rata dividend shall be paid in proportion to the paid-up value of the partly paid shares.

**43.** The figures for the corresponding previous year have been regrouped / reclassified wherever necessary, to make them comparable.

## 44. Approval of Financial Statements

The financial statements were approved for issue by the Board of Directors on April 30, 2021.

As per our Report of even date

For D T S & Associates LLP  
Chartered Accountants  
(Registration No.  
142412W/ W100595)

T P Ostwal  
Partner  
Membership No. 030848

Date: April 30, 2021

For S R B C & CO LLP  
Chartered Accountants  
(Registration No.  
324982E/E300003)

Vikas Kumar Pansari  
Partner  
Membership No. 093649

Alok Agarwal  
Chief Financial Officer  
  
Srikanth Venkatachari  
Joint Chief Financial Officer

K. Sethuraman  
Company Secretary  
  
Savithri Parekh  
Joint Company Secretary

M.D. Ambani  
  
N.R. Meswani  
H.R. Meswani  
P.M.S. Prasad  
P.K. Kapil

Nita M. Ambani  
Y.P. Trivedi  
Prof. Dipak C. Jain  
Dr. R.A. Mashelkar  
Adil Zainulbhhai  
Raminder Singh Gujral  
Dr. Shumeet Banerji  
Arundhati Bhattacharya  
K.V. Chowdary

For and on behalf of the Board

Chairman and Managing Director  
  
Executive Directors  
  
Non-Executive Directors

## To the Members of Reliance Industries Limited

### Report on the Audit of the Consolidated Financial Statements Opinion

We have audited the accompanying Consolidated Financial Statements of Reliance Industries Limited which includes joint operations (hereinafter referred to as "the Holding Company"), its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") its associates and joint ventures comprising of the consolidated Balance sheet as at March 31, 2021, the consolidated Statement of Profit and Loss, including other comprehensive income, the consolidated Cash Flow Statement and the consolidated Statement of Changes in Equity for the year then ended, and notes to the Consolidated Financial Statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate financial statements and on the other financial information of the subsidiaries, associates and joint ventures, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group, its associates and joint ventures as at March 31, 2021, their consolidated profit including other comprehensive income, their consolidated cash flows and the consolidated statement of changes in equity for the year ended on that date.

### Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs), as specified under Section 143(10) of the Act. Our responsibilities under those Standards are further

described in the 'Auditors' Responsibilities for the Audit of the Consolidated Financial Statements' section of our report. We are independent of the Group, its associates and joint ventures in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Consolidated Financial Statements for the financial year ended March 31, 2021. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the Consolidated Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the Consolidated Financial Statements. The results of audit procedures performed by us and by other auditors of components not audited by us, as reported by them in their audit reports furnished to us by the management, including those procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying Consolidated Financial Statements.

### Key audit matters

### How our audit addressed the key audit matter

#### A. Capitalisation and useful life of property, plant and equipment

(a) During the year ended March 31, 2021, the Holding Company has incurred capital expenditure on various projects included in capital work in progress and intangible assets under development. Further, items of property, plant and equipment that are ready for its intended use as determined by the management have been capitalized in the current year. Judgment is involved to determine that the aforesaid capitalization meet the recognition requirement under Ind AS specifically in relation to determination of whether the criteria for intended use of the management has been met.

Further, in the current year, the Holding Company has reassessed the useful life of its plant and machinery in the refinery from 25-35 years to 50 years. Assessment of useful life of plant and machinery involves management judgment, technical assessment, consideration of historical experiences, anticipated technological changes, etc.

Accordingly, the above has been determined as a key audit matter.

(a) Our audit procedures included and were not limited to the following:

- Examined the management assessment of the assumptions considered in estimation of useful life.
- Examined the useful economic lives with reference to the Company's historical experience and technical evaluation by third party specialist appointed by management.
- Assessed the objectivity and competence of the Company's external specialists involved in the process.
- Assessed the nature of the additions made to property, plant and equipment, intangible assets, capital work-in-progress and intangible asset under development on a test check basis to test whether they meet the recognition criteria as set out in para 16 to 22 of Ind AS 16 – Property, Plant and Equipment, including intended use of management.
- Assessed the impact recognized on account of the change in the useful life and disclosure made in the consolidated financial statements.

| Key audit matters  | How our audit addressed the key audit matter  |
|--|---|
| (b) The auditors of Reliance Jio Infocomm Limited ('RJIL'), a subsidiary of the Holding Company, have reported a key audit matter on amortisation/depreciation of spectrum costs and related tangible assets as it is a material item on the balance sheet of the subsidiary in value terms. Spectrum costs and the related tangible assets are amortised/depreciated to appropriately reflect the expected pattern of consumption of expected future economic benefits from continued use of the said assets. (Refer Note B.3 (c) and B.3 (e) of the consolidated financial statements). Determination of rate of amortisation/ depreciation in order to ensure compliance with the applicable Accounting Standards involve significant estimates and judgement and use of technology. Accordingly, it has been considered as a key audit matter. | <p>(b) In respect of the key audit matter reported by the auditors of RJIL, we performed inquiry of the audit procedures performed by them to address the key audit matter. As reported by the subsidiary auditor, the following procedures have been performed by them:</p> <ul style="list-style-type: none"> <li>• Testing controls over determination of expected economic benefits from the use of relevant assets and monitoring actual consumption thereof to true-up the expected pattern of consumption during an accounting period;</li> <li>• Involved internal telecom and information technology specialists to validate the expected pattern of consumption of the economic benefits emanating from the use of the relevant assets and the IT environment over the relevant application systems used in monitoring of actual consumption thereof;</li> <li>• Substantive testing procedures including, verifying the mathematical accuracy of computation of amortisation/ depreciation charge for the year.</li> </ul>   |
| (c) The auditors of Jio Platform Limited ('JPL'), a subsidiary of the Holding Company have reported capitalization under Intangible Assets under Development as key audit matter as significant judgement is involved in identification of expenses that are directly attributable and reasonably allocable to development of intangible assets and timing of capitalization. Accordingly, it has been considered as a key audit matter.   | <p>(c) In respect of the key audit matter reported to us by the auditors of JPL, we performed inquiry of the audit procedures performed by them to address the key audit matter. As reported to us by the subsidiary auditor, the following procedures have been performed by them:</p> <ul style="list-style-type: none"> <li>• Obtained understanding and evaluated the design and operating effectiveness of controls over identification of such costs and criterion for capitalisation of such intangible asset in compliance with Ind AS 38.</li> <li>• For the samples selected, verified the appropriateness of expenses capitalised.</li> <li>• Tested the source documentation to determine whether the expenditure is of capital nature and has been appropriately approved and segregated into appropriate categories. Reviewed operating expenses to determine appropriateness of accounting and criterion for capitalisation determined by the management including monitoring thereof for timing of capitalization.</li> <li>• Reviewed the reasonableness of management's assessment of the ability of intangible asset to generate future economic benefits with respect to expenses capitalised during the period.</li> </ul> |

#### B. Estimation of oil reserves, decommissioning liabilities, depletion charges and impairment evaluation of development rights

Refer to Note 32.2 on proved reserves and production on product and geographical basis, Note C(A) on estimation of Oil and Gas reserves, Note B.3(t) on Accounting for Oil and Gas activity, Note C(B) on Decommissioning Liabilities, Note C(C) on Property Plant and Equipment/Intangible Assets and Note B.3(k) on Provisions and Note B.3(j) on impairment of non-financial assets and Note 18 of the consolidated financial statements.

The determination of the Holding Company's oil and natural gas reserves requires significant judgements and estimates to be applied. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells and commodity prices all impacts the determination of the Holding Company's estimates of oil and natural gas reserves.

Estimates of oil and gas reserves are used to calculate depletion charges for the Holding Company's oil and gas assets. The impact of changes in estimated proved reserves is dealt with prospectively by amortizing the remaining carrying value of the asset over the expected future production. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset's carrying values reported in the consolidated financial statements.

Our work included and were not limited to the following procedures:

- Performed walk-through of the estimation process associated with the oil and gas reserves.
- Assessed the valuation methodology, including assumptions around the key drivers of the cash flow forecasts including future oil and gas prices, estimated reserves, discount rates used, etc. by engaging valuation experts.
- Assessed the objectivity and competence of the Holding Company's specialists involved in the process and valuation specialists engaged by us.
- Assessed whether the updated oil and gas reserve estimates were included in the Holding Company's, accounting for amortization/depletion and disclosures of proved reserves and proved developed reserves in the consolidated financial statements.
- Tested the assumption used in determining the decommissioning provisions. Also compared these assumptions with the previous year and enquired for reasons for any variations.
- Reviewed the disclosure made by the Holding Company in the financial statements.

| Key audit matters  | How our audit addressed the key audit matter  | Key audit matters   | How our audit addressed the key audit matter   |
|--|---|---|--|
| <p>For the purpose of impairment testing, value in use has been determined by the management by considering estimates such as discount rates, reserves and volumes, future oil and gas natural prices etc, along with other macro-economic, business and financing factors.</p> <p>Further, the recognition and measurement of decommissioning provisions involves use of estimates and assumptions relating to timing of abandonment of well and related facilities which would depend upon the ultimate life of the field, expected utilization of assets by other fields, the scope of abandonment activity and pre-tax rate applied for discounting.</p> <p>Accordingly, the same is considered as a key audit matter.</p> <p>The auditors in the Combined Financial Statements of Shale Gas Entities (USA) of Reliance Industries Limited have also reported a key audit matter on the aforesaid topic.</p>   | <ul style="list-style-type: none"> <li>In respect of the key audit matter reported by the auditors in the Combined Financial Statements of Shale Gas Entities (USA) of Reliance Industries Limited, we performed inquiry of the audit procedures performed by them to address the key audit matter. As reported by the subsidiary auditor, the following procedures have been performed by them: - <ul style="list-style-type: none"> <li>As reported to us by the auditor, they have performed procedures in relation to the approach used; test of controls performed with regard to data input into the system for calculation of oil and gas reserves including the testing of IT controls and information provided by the entity (IPE) on the IT application used for reserve and well data management; audit report issued by external experts appointed by the subsidiary relating to the audit of the key data and assumptions used by the management for estimating the oil and gas reserve and the future net income as at the year-end; competence and objectivity of the external experts; calculation of the depletion charge and future net income using audited oil and gas reserves and reasonableness of the discount rate used by the subsidiary for calculating the future net income for impairment calculation.</li> <li>As reported to us by the auditor, they have performed procedures in relation to the approach used; test of controls performed with regard to data input into the system for calculation of oil and gas reserves including the testing of IT controls and information provided by the entity (IPE) on the IT application used for reserve and well data management; audit report issued by external experts appointed by the subsidiary relating to the audit of the key data and assumptions used by the management for estimating the oil and gas reserve and the future net income as at the year-end; competence and objectivity of the external experts; calculation of the depletion charge and future net income using audited oil and gas reserves and reasonableness of the discount rate used by the subsidiary for calculating the future net income for impairment calculation.</li> </ul> </li> </ul> | <p><b>2. Matter relating to trading in shares of Reliance Petroleum Limited ('RPL'):</b></p> <p>(a) Special Appellate Tribunal judgement dated November 5, 2020, dismissing Company's appeal made in relation to order passed by the Securities and Exchange Board of India ('SEBI') under section 11B of the SEBI Act, 1992 (Refer Note 33(III)).</p> <p>Due to complexity involved in these litigation matters, management's judgement regarding recognition and measurement of provisions for these legal proceedings is inherently uncertain and might change over time as the outcomes of the legal cases are determined.</p> <p>Accordingly, it has been considered as a key audit matter.</p>  | <p><b>D. Fair Valuation of Investments</b></p> <p>As at March 31, 2021, the Holding Company has investments of ₹ 78,234 crore in the Equity and Preference Shares of Jio Digital Fiber Private Limited ('JDFPL') and Summit Digital Infrastructure Private Limited ('SDIPL') (Formerly Reliance Jio Infratel Private Limited) which are measured at fair value as per Ind AS 109 read with Ind AS 113.</p> <p>These investments are Level 3 investments as per the fair value hierarchy in Ind AS 113 and accordingly determination of fair value is based on a high degree of judgement and input from data that is not directly observable in the market. Further, the fair value is significantly influenced by the expected pattern of future benefits of the tangible assets of JDFPL (fiber assets) and SDIPL (tower assets). Refer Note 2 and Note 35A in the financial statements.</p> <p>Accordingly, the same has been considered as a key audit matter.</p>   |
| <p><b>C. Litigation matters</b></p> <p>The Holding Company has certain significant ongoing legal proceedings for various complex matters with the Government of India and other parties, continuing from earlier years, which are as under:</p> <p><b>1. Matters in relation to Oil and Gas:</b></p> <p>(a) Disallowance of certain costs under the production sharing contract, relating to Block KG-DWN-98/3 and consequent deposit of differential revenue on gas sales from D1D3 field to the gas pool account maintained by Gail (India) Limited (Refer Note 32.3).</p> <p>(b) Claim against the Company in respect of gas said to have migrated from neighboring blocks (KGD6) (Refer Note 32.4(a)).</p> <p>(c) Claims relating to limits of cost recovery, profit sharing and audit and accounting provisions of the public sector corporations etc., arising under two production sharing contracts entered into in 1994 (Refer Note 32.4(b)).</p> <p>(d) Suit for specific performance of a contract for supply of natural gas before the Hon'ble Bombay High Court (Refer Note 32.4(c)).</p> | <p>Our audit procedures included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>Assessed the management's position through discussions with the in-house legal expert and external legal opinions obtained by the Holding Company (where considered necessary) on both, the probability of success in the aforesaid cases, and the magnitude of any potential loss.</li> <li>Discussed with the management on the development in these litigations during the year ended March 31, 2021.</li> <li>Rolled out of enquiry letters to the Holding Company's legal counsel and noted the responses received.</li> <li>Assessed the responses received from Holding Company's legal counsel by engaging our internal legal experts.</li> <li>Assessed the objectivity and competence of the Holding Company's legal counsel involved in the process and legal experts engaged by us.</li> <li>Reviewed the disclosures made by the Holding Company in the financial statements in this regard.</li> <li>Obtained representation letter from the management on the assessment of these matters.</li> </ul>   | <p><b>E. Impairment of assets of shale gas entities and recognition of deferred tax assets</b></p> <p>(a) The auditors in the Combined Financial Statements of Shale Gas Entities (USA) of Reliance Industries Limited have reported a key audit matter on impairment of assets. Based on the adverse changes in market environment, reduction in activity by operator and recent operational performance, the shale gas entities have impaired its assets in accordance with the requirements of Ind AS 36 – "Impairment of Assets", as the carrying amount of an asset exceeds its recoverable amount.</p> <p>The shale gas entities have also evaluated certain contracts involving unavoidable costs based on contractual commitments.</p> <p>The total impact in the consolidated statement of profit and loss is ₹ 15,691 crore and the same has been disclosed as an exceptional item in the consolidated statement of profit and loss (Note 29(b)).</p> | <p>Our audit procedures included and were not limited to the following:</p> <ul style="list-style-type: none"> <li>Reviewed the fair valuation reports provided by the management by involvement of internal specialist / external valuation experts.</li> <li>Assessed the assumptions around the cash flow forecasts including discount rates, expected growth rates and its effect on business and terminal growth rates used through involvement of the internal experts.</li> <li>Also involved internal experts to assess the Holding Company's valuation methodology and assumptions around the key drivers of the cash flow forecasts, applied in determining the recoverable amount.</li> <li>Discussed potential changes in key drivers as compared to previous year / actual performance with management to evaluate the inputs and assumptions used in the cash flow forecasts;</li> <li>Assessed the objectivity and competence of our internal expert and the Company's internal / external specialists involved in the process.</li> <li>Assessed the adequacy of disclosure in Note 2 and Note 35A in the financial statements.</li> </ul> |

| Key audit matters   | How our audit addressed the key audit matter   |
|---|--|
| (b) Consequent to recognition of impairment of assets as stated in point (a), the Holding Company has recognised deferred tax assets of ₹ 15,570 crore in respect of the difference between the book base and tax base of the investment in shale gas entities engaged in the business of exploration and production of oil and gas, in accordance with Ind AS 12 – Income Taxes. The same has been disclosed as an exceptional item in the consolidated statement of profit and loss (Note 29(b)) and recognition of the aforesaid deferred tax asset involves management judgement and estimates to determine whether there is a reasonable certainty to utilize the deferred tax assets against future capital gains. Accordingly, the same has been considered as a key audit matter.   | (b) Our audit procedures included and were not limited to the following: <ul style="list-style-type: none"> <li>• Assessed the basis of recognition of deferred tax assets in accordance with Ind AS.</li> <li>• Obtained and assessed the management assumptions / judgements and mathematical accuracy for calculating the difference between the book base and tax base.</li> <li>• Evaluated the management assessment on future transactions including capital gain projections used in assessing the recoverability of deferred tax assets.</li> <li>• Assessed the adequacy of disclosure in Note 29(b) in the financial statements</li> </ul>  |
| <b>F. Impairment of assets of subsidiaries of Reliance Industrial Investments and Holding Limited</b><br>The auditor of Reliance Industrial Investments and Holdings Limited, ('RIIHL'), subsidiary of the Holding Company have reported a key audit matter on impairment of investment and loans given to subsidiaries as the recoverability assessment involves significant management judgement and estimates (Refer Note B.3 (j) of the consolidated financial statements). Though these investments and loans are eliminated at the consolidated level, the assets of the RIIHL subsidiaries are included on a line-by-line basis in the consolidated financial statements. Accordingly, the impairment of these assets is considered to be a key audit matter.  | Our audit procedures included and were not limited to the following: <ul style="list-style-type: none"> <li>• Obtained and read the financial statements of RIIHL and its subsidiaries to identify whether any impairment has been recorded in the current year.</li> <li>• In respect of the key audit matter reported to us by the auditor of RIIHL, we performed inquiry of the audit procedures performed by them to address the key audit matter. As reported to us by the subsidiary auditor, the following procedures have been performed by them for material subsidiaries: - <ul style="list-style-type: none"> <li>o Assessment of the net worth of RIIHL subsidiaries/associates on the basis of latest available financial statements.</li> <li>o Assessment of the methodologies applied to ascertain the fair value or as the case may be, value in use of the assets of the subsidiaries/associates, where the net worth was negative.</li> <li>o Assessment of the input data and key assumptions used to determine the fair value of 'subsidiaries' assets, cash flow estimates including sensitivity analysis of key assumptions used.</li> </ul> </li> </ul>  |
| <b>G. Revenue recognition</b><br>The accounting policies of the Group for revenue recognition are set out in Note B.3 (q) to the consolidated financial statements.<br><br>The auditors of Reliance Jio Infocomm Limited ('RJIL'), subsidiary of the Holding Company, have reported revenue recognition as a key audit matter due to the high volume of the transactions, high degree of IT systems involvement and considering that accounting for certain revenue streams and tariff schemes involve exercise of judgements and estimates regarding application of the revenue recognition accounting standards.<br><br>The auditors of Consolidated Financial Statements of Reliance Retail Ventures Limited ('RRVL Group'), a subsidiary of the Holding Company, have reported revenue recognition as a key audit matter. RRVL Group trades in various consumption baskets on a principal basis with high volume of transactions and recognises full value of consideration on transfer of control of traded goods to the customers which most of the time coincides with collection of cash or cash equivalent from customers. Reconciliation of mode of payments with revenue recognised is identified as a key audit matter by their auditors. Further, RRVL Group renders various services on principal basis and recognises revenue at a point in time when the customer consumes the services rendered. Testing of whether the performance obligation is satisfied for such services is identified as a key audit matter by their auditors. | Our audit procedures included the following: <ul style="list-style-type: none"> <li>• Obtained and read the financial statements of RJIL and RRVL Group to identify whether the revenue recognition policies are included in the consolidated financial statements of the Group.</li> <li>• In respect of the key audit matter reported by the auditors of RJIL, we performed inquiry of the audit procedures performed by them to address the key audit matter. As reported by the subsidiary auditor, the following procedures have been performed by them:- <ul style="list-style-type: none"> <li>o Involvement of internal IT specialists and testing of the IT environment inter alia for access controls, change management and application specific controls over the subsidiary company's billing and other relevant support systems;</li> <li>o Evaluation and testing of the design and operating effectiveness of the relevant business process controls, inter-alia controls over the capture, measurement and authorisation of revenue transactions;</li> <li>o Testing collections and, the reconciliation between revenue per the billing system and the financial records and testing supporting documentation for manual journal entries posted in revenue;</li> <li>o Validation of significant judgements and estimates exercised by the management regarding the application of revenue recognition accounting standard with respect to certain revenue streams and tariff schemes, in accordance with Ind AS 115.</li> </ul> </li> </ul> |

| Key audit matters   | How our audit addressed the key audit matter  |
|---|---|
|   | Further, Reliance BP Mobility Limited ('RBML'), a subsidiary of the Holding Company, engages in selling of transportation fuels and lubricants from retail outlets. The Company recognises revenue on transfer of control of traded goods to the customers and revenue transactions which most of the times coincide with collection of cash or cash equivalents from the customer. Each retail outlets records and recognises revenue through the use of technology which involves multiple IT platforms, especially related to cash sales. Accordingly, this has been considered as key audit matter.   |
|   | <ul style="list-style-type: none"> <li>• In respect of the key audit matter reported to us by the auditors of RRVL Group, we performed inquiry of the audit procedure performed by them to address the key audit matter. As reported to us by the subsidiary auditor, the following procedure have been performed by them:- <ul style="list-style-type: none"> <li>o Evaluation of the design and testing of the operating effectiveness of internal controls (including test of details on representative sampling basis) relating to reconciliation of consideration with store sales by selection of samples from different stores and dates throughout the period of audit and reperformance of the reconciliation between store sales and the mode of payment collection report.</li> <li>o Evaluation of the design and testing of the operating effectiveness of internal controls (including test of details on representative sampling basis) relating to recognition of revenue from rendering of services for ensuring revenue recognition at a point in time by way of customer acknowledgement of the consumption of such services and receipt of consideration.</li> </ul> </li> <li>• In respect of the key audit matter reported to us by the auditors of RBML, we performed inquiry of the audit procedure performed by them to address the key audit matter. As reported to us by the subsidiary auditor, the following procedure have been performed by them:- <ul style="list-style-type: none"> <li>o We evaluated the design and operating effectiveness of controls over the capture and measurement of revenue transactions, including evaluating the relevant IT systems;</li> <li>o We examined the process and controls over the capture and assessment of the timing of revenue recognition for the products, as well as performed testing on a sample basis to support evidence;</li> <li>o We tested a selection of Information Technology General Controls (ITGCs) supporting the integrity of the billing and cash collection systems' operation, including access, operations and change management controls;</li> <li>o We have also reviewed that the control on reconciliation was operating effectively by selecting samples from different retail outlets and dates throughout the period of audit.</li> <li>o We observed physical cash count at retail outlets on a sample basis and also tested the reconciliation with books.</li> <li>o We examined the reconciliation between retail outlet sales and Mode of Payment collection report.</li> </ul> </li> </ul> |
| <b>H. Sale of investment in Reliance BP Mobility Limited ('RBML')</b><br>During the year, the Holding Company's equity stake in Reliance BP Mobility Limited ('RBML'), erstwhile wholly owned subsidiary, is reduced by 49% on account of sale of 44.91% equity stake in RBML to BP Exploration (Alpha) Limited ('BP'), a non-related party. Further, BP has acquired additional 4.09% in RBML by way of subscribing to equity shares of RBML at ₹ 1,155 crore. Post the above transactions, the Holding Company continues to exercise control over RBML as it is exposed to, or has rights to variable returns from its involvement and can affect those returns through its control. Accordingly, RBML continues to be accounted as subsidiary in accordance with Ind AS 110 - Consolidated Financial Statements. Further, a gain on sale of investment of ₹ 4,966 crore (net of tax) is recorded and disclosed as an exceptional item in consolidated statement of profit and loss (Refer Note 29(a)).<br><br>Significant level of judgement is involved in control evaluation over RBML and also for accounting of changes in Holding Company's ownership in RBML in the consolidated statement of profit and loss as per Ind AS 110 - Consolidated Financial Statements. | Our audit procedures included and were not limited to the following: <ul style="list-style-type: none"> <li>• Obtained and read the various agreements including joint venture agreement etc. and board resolution in respect of the said transaction.</li> <li>• Assessed management position and basis with respect to control evaluation of RBML and accounting treatment for changes in Holding Company's ownership in RBML.</li> <li>• Obtained and read the opinions obtained by the Holding Company from independent experts with respect to accounting for gain on sale of investment of RBML. Assessed the objectivity and independence of these experts.</li> <li>• Assessed the accounting treatment and reviewed the disclosure made by the Company in the financial statements in this regard.</li> </ul>  |
|   | As a result, the aforesaid matter was determined to be a key audit matter.  |

| Key audit matters  | How our audit addressed the key audit matter   |
|--|--|
| <b>I. IT systems and controls over financial reporting</b> | <p>We identified IT systems and controls over financial reporting as a key audit matter for the Holding Company because its financial accounting and reporting systems are fundamentally reliant on IT systems and IT controls to process significant transaction volumes, specifically with respect to revenue and raw material consumption. Also, due to such large transaction volumes and the increasing challenge to protect the integrity of the Group's systems and data, cyber security has become more significant.</p> <p>Automated accounting procedures and IT environment controls, which include IT governance, IT general controls over program development and changes, access to programs and data and IT operations, IT application controls and interfaces between IT applications are required to be designed and to operate effectively to ensure accurate financial reporting.</p> |
| <b>J. Changes in presentation of segment information</b>   | <p>Based on internal reorganization, the chief operating decision maker revised its segment disclosure to combine the erstwhile Refining and Petrochemicals business segments into O2C segment. O2C segment comprises of entire oil-to-chemicals business of the Company consisting of refining, petrochemicals, fuel retail &amp; aviation fuel (majority interest only) and bulk wholesale marketing businesses together with its assets and liabilities.</p> <p>Segment information is a significant disclosure and change in segment presentation could be potential to influencing the economic decisions of the users of the financial statements. Accordingly, the same is considered as a key audit matter. Refer Note 36 of the consolidated financial statements.</p>  |

## Information Other than the Financial Statements and Auditors' Report Thereon<sup>1</sup>

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the Consolidated Financial Statements and our auditors' report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these Consolidated Financial Statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement of changes in equity of the Group including its associates and joint ventures in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and of its associates and joint ventures and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for assessing the ability of the Group and of its associates and joint ventures to continue as a going concern,

disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those respective Board of Directors of the companies included in the Group and of its associates and joint ventures are also responsible for overseeing the financial reporting process of the Group and of its associates and joint ventures.

## Auditors' Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates and joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit

evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and its associates and joint ventures to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates and joint ventures of which we are the independent auditors and whose financial information we have audited, to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the Consolidated Financial Statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements for the financial year ended March 31, 2021 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Other Matters

- (a) The accompanying Consolidated Financial Statements include the financial statements and other financial information in respect of 22 subsidiaries which reflect total assets of ₹ 4,18,844 crore as at March 31, 2021, and total revenues of ₹ 2,36,231 crore and net cash outflows of ₹ 6,304 crore for the year ended on that date and the

financial statements and other financial information of an associate and 2 joint ventures which reflects Group's share of net loss after tax of ₹ 23 crore for the year ended March 31, 2021, which have been audited by one of the joint auditors, individually or together with another auditor.

- (b) We did not audit the financial statements and other financial information, in respect of 320 subsidiaries, a whose Ind AS financial statements include total assets of ₹ 4,89,600 crore as at March 31, 2021, and total revenues of ₹ 1,19,655 crore and net cash outflows of ₹ 4,414 crore for the year ended on that date and financial statements and other financial information of 99 associates and 30 joint ventures which reflects Group's Share of net profit after tax of ₹ 471 crore for the year ended March 31, 2021. These Ind AS financial statement and other financial information have been audited by other auditors, which financial statements, other financial information and auditors' reports have been furnished to us by the management. Our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, joint ventures and associates, and our report in terms of sub-sections (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, joint ventures and associates, is based solely on the report(s) of such other auditors.
- (c) The accompanying Consolidated Financial Statements include unaudited financial statements and other unaudited financial information in respect of 7 subsidiaries, whose financial statements and other financial information reflect total assets of ₹ 3,405 crore as at March 31, 2021, and total revenues of ₹ 42 crore and net cash outflows of ₹ 1 crore for the year ended on that date and the unaudited financial statements and other unaudited financial information in respect of 7 associates and 21 joint ventures which reflects Group's share of net profit after tax of ₹ 73 crore for the year ended March 31, 2021. These unaudited financial statements and other unaudited financial information have been furnished to us by the management. Our opinion, in so far as it relates amounts and disclosures included in respect of these subsidiaries, joint ventures and associates, and our report in terms of sub-section (3) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries, joint ventures and associates, is based solely on such unaudited financial statements and other unaudited financial information. In our opinion and according to the information and explanations given to us by the Management, these financial statements and other financial information are not material to the Group

Our opinion above on the Consolidated Financial Statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements and other financial information certified by the Management.

### Report on Other Legal and Regulatory Requirements

As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditors on separate financial statements and the other financial information of subsidiaries, associates and joint ventures, as noted in the 'other matters' paragraph we report, to the extent applicable, that:

- (a) We / the other auditors whose report we have relied upon have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements;
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidation of the financial statements have been kept so far as it appears from our examination of those books and reports of the other auditors;
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the Consolidated Financial Statements;
- (d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2021 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors who are appointed under Section 139 of the Act, of its subsidiaries, associates and joint ventures, none of the directors of the Group's companies, its associates and joint ventures, incorporated in India, is disqualified as on March 31, 2021 from being appointed as a director in terms of Section 164 (2) of the Act;
- (f) With respect to the adequacy and the operating effectiveness of the internal financial controls with reference to these Consolidated Financial Statements of the Holding Company and its subsidiaries, associates and joint ventures, incorporated in India, refer to our separate Report in "Annexure 1" to this report;
- (g) In our opinion and based on the consideration of reports of other statutory auditors of the subsidiaries, associates and joint ventures incorporated in India, the managerial remuneration for the year ended March 31, 2021 has been paid / provided by the Holding Company, its subsidiaries, associates and joint ventures incorporated in India to their directors in accordance with the provisions of Section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors on separate financial statements as also the other financial information of the subsidiaries, associates and joint ventures, as noted in the 'Other Matters' paragraph:
  - i. The Consolidated Financial Statements disclose the impact of pending litigations on its consolidated financial position of the Group, its associates and joint ventures in its Consolidated Financial Statements – Refer Note 33 to the Consolidated Financial Statements;
 

Provision has been made in the Consolidated Financial Statements, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
  - ii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company, its subsidiaries, associates and joint ventures, incorporated in India during the year ended March 31, 2021 except for an amount of ₹ 1.76 crore which are held in abeyance due to pending legal cases.

For **D T S & Associates LLP**  
Chartered Accountants  
ICAI Firm Reg. Number:  
142412W/W100595

per **T P Ostwal**  
Partner  
Membership No.: 030848  
UDIN: 21030848AAAAAR7934

Mumbai  
Date: April 30, 2021

For **S R B C & CO LLP**  
Chartered Accountants  
ICAI Firm Reg. Number:  
324982E/E300003

per **Vikas Kumar Pansari**  
Partner  
Membership No.: 093649  
UDIN: 21093649AAAABK9194

Mumbai  
Date: April 30, 2021

**Annexure 1**

To the Independent Auditors' Report of even date on the Consolidated Financial Statements of Reliance Industries Limited

### **Report on the Internal Financial Controls under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

In conjunction with our audit of the Consolidated Financial Statements of Reliance Industries Limited which includes joint operations as of and for the year ended March 31, 2021, we have audited the internal financial controls over financial reporting of Reliance Industries Limited which includes joint operations (hereinafter referred to as the "Holding Company") and its subsidiaries, its associates and joint ventures, which are companies incorporated in India, as of that date.

#### **Management's Responsibility for Internal Financial Controls**

The respective Board of Directors of the Holding Company, its subsidiaries, its associates and joint ventures, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on the Holding Company, its subsidiaries, its associates and joint ventures, which are companies incorporated in India, internal financial controls over financial reporting with reference to these Consolidated Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, both, issued by Institute of Chartered Accountants of India, and deemed to be prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these Consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these Consolidated

Financial Statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls over financial reporting with reference to these Consolidated Financial Statements.

#### **Meaning of Internal Financial Controls Over Financial Reporting With Reference to these Consolidated Financial Statements**

A company's internal financial control over financial reporting with reference to these Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

#### **Inherent Limitations of Internal Financial Controls over Financial Reporting with reference to these Consolidated Financial Statements**

Because of the inherent limitations of internal financial controls over financial reporting with reference to these Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with

reference to these Consolidated Financial Statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### **Opinion**

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors, as referred to in Other Matters paragraph below, the Holding Company, its subsidiaries, its associates and joint ventures, which are companies incorporated in India, have, maintained in all material respects, adequate internal financial controls over financial reporting with reference to these Consolidated Financial Statements and such internal financial controls over financial reporting with reference to these Consolidated Financial Statements were operating effectively as at March 31, 2021, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

#### **Other Matters**

Our report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting with reference to these Consolidated Financial Statements of the Holding Company, in so far as it relates to separate financial statement of 219 subsidiaries, 48 associates and 15 joint ventures, which are companies incorporated in India, is based on the corresponding reports of the auditors of such subsidiaries, associates and joint ventures incorporated in India.

##### For D T S & Associates LLP

Chartered Accountants  
ICAI Firm Reg. Number:  
142412W/W100595

##### For S R B C & CO LLP

Chartered Accountants  
ICAI Firm Reg. Number:  
324982E/E300003

##### per T P Ostwal

Partner  
Membership No.: 030848  
UDIN: 21030848AAAAAR7934

##### per Vikas Kumar Pansari

Partner  
Membership No.: 093649  
UDIN: 21093649AAABK9194

Mumbai

Date: April 30, 2021

Mumbai

Date: April 30, 2021

# Balance Sheet

As at 31st March, 2021

|  | Notes | As at<br>31st March, 2021 | As at<br>31st March, 2020 | (₹ in crore) |
|--|-------|---------------------------|---------------------------|--------------|
| <b>Assets</b>                                      |       |                           |                           |              |
| <b>Non-Current Assets</b>                          |       |                           |                           |              |
| Property, Plant and Equipment                      | 1     | 4,51,066                  | 4,35,920                  |              |
| Capital Work-in-Progress                           | 1     | 71,171                    | 59,096                    |              |
| Goodwill   |       | 10,212                    | 10,259                    |              |
| Other Intangible Assets                            | 1     | 79,980                    | 86,479                    |              |
| Intangible Assets Under Development                | 1     | 54,782                    | 50,010                    |              |
| Financial Assets                                   |       |                           |                           |              |
| Investments  | 2     | 2,12,382                  | 2,03,852                  |              |
| Loans  | 3     | 2,484                     | 21,732                    |              |
| Deferred Tax Assets (Net)                          | 4     | 1,147                     | 2,900                     |              |
| Other Non-Current Assets                           | 5     | 64,977                    | 37,407                    |              |
| <b>Total Non-Current Assets</b>                    |       | <b>9,48,201</b>           | <b>9,07,655</b>           |              |
| <b>Current Assets</b>                              |       |                           |                           |              |
| Inventories  | 6     | 81,672                    | 73,903                    |              |
| Financial Assets                                   |       |                           |                           |              |
| Investments  | 7     | 1,52,446                  | 72,915                    |              |
| Trade Receivables                                  | 8     | 19,014                    | 19,656                    |              |
| Cash and Cash Equivalents                          | 9     | 17,397                    | 30,920                    |              |
| Loans  |       | 65                        | 669                       |              |
| Other Financial Assets                             | 10    | 61,124                    | 27,434                    |              |
| Other Current Assets                               | 11    | 41,293                    | 32,763                    |              |
| <b>Total Current Assets</b>                        |       | <b>3,73,011</b>           | <b>2,58,260</b>           |              |
| <b>Total Assets</b>                                |       | <b>13,21,212</b>          | <b>11,65,915</b>          |              |
| <b>Equity and Liabilities</b>                      |       |                           |                           |              |
| <b>Equity</b>                                      |       |                           |                           |              |
| Equity Share Capital                               | 13    | 6,445                     | 6,339                     |              |
| Other Equity                                       | 14    | 6,93,727                  | 4,42,827                  |              |
| Non-Controlling Interest                           |       | 99,260                    | 12,181                    |              |
| <b>Liabilities</b>                                 |       |                           |                           |              |
| <b>Non-Current Liabilities</b>                     |       |                           |                           |              |
| Financial Liabilities                              |       |                           |                           |              |
| Borrowings   | 15    | 1,63,683                  | 1,97,631                  |              |
| Other Financial Liabilities                        | 16    | 21,564                    | 18,804                    |              |
| Deferred Payment Liabilities                       | 17    | 18,837                    | 18,839                    |              |
| Provisions   | 18    | 2,625                     | 1,790                     |              |
| Deferred Tax Liabilities (Net)                     | 4     | 37,001                    | 54,123                    |              |
| Other Non-Current Liabilities                      |       | 502                       | 465                       |              |
| <b>Total Non-Current Liabilities</b>               |       | <b>2,44,212</b>           | <b>2,91,652</b>           |              |
| <b>Current Liabilities</b>                         |       |                           |                           |              |
| Financial Liabilities                              |       |                           |                           |              |
| Borrowings   | 19    | 60,081                    | 93,786                    |              |
| Trade Payables                                     |       | 1,08,897                  | 96,799                    |              |
| Other Financial Liabilities                        | 20    | 73,052                    | 1,44,778                  |              |
| Other Current Liabilities                          | 21    | 33,034                    | 75,663                    |              |
| Provisions   | 22    | 2,504                     | 1,890                     |              |
| <b>Total Current Liabilities</b>                   |       | <b>2,77,568</b>           | <b>4,12,916</b>           |              |
| <b>Total Liabilities</b>                           |       | <b>5,21,780</b>           | <b>7,04,568</b>           |              |
| <b>Total Equity and Liabilities</b>                |       | <b>13,21,212</b>          | <b>11,65,915</b>          |              |
| Significant Accounting Policies                    |       |                           |                           |              |
| See accompanying Notes to the Financial Statements |       | 1 to 43                   |                           |              |

As per our Report of even date

For D T S & Associates LLP  
Chartered Accountants  
(Registration No.  
142412W/ W100595)

T P Ostwal  
Partner  
Membership No. 030848

Date: April 30, 2021

For S R B C & CO LLP  
Chartered Accountants  
(Registration No.  
324982E/E300003)

Vikas Kumar Pansari  
Partner  
Membership No. 093649

For and on behalf of the Board

M.D. Ambani | Chairman and Managing Director  
N.R. Meswani  
H.R. Meswani  
P.M.S. Prasad  
P.K. Kapil

Srikanth Venkatachari | Joint Chief Financial Officer  
K. Sethuraman | Company Secretary  
Savithri Parekh | Joint Company Secretary

Nita M. Ambani  
Y.P. Trivedi  
Prof. Dipak C. Jain  
Dr. R.A. Mashelkar  
Adil Zainulhai  
Raminder Singh Gujral  
Dr. Shumeet Banerji  
Arundhati Bhattacharya  
K.V. Chowdary

Non-Executive Directors

# Statement of Profit and Loss

For the year ended 31st March, 2021

CORPORATE OVERVIEW MANAGEMENT REVIEW GOVERNANCE FINANCIAL STATEMENTS NOTICE  
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|  | Notes | 2020-21         | 2019-20         |
|--|-------|-----------------|-----------------|
| <b>Income</b>  |       |                 |                 |
| Value of Sales   |       | 4,67,669        | 5,91,778        |
| Income from Services   |       | 71,569          | 68,219          |
| <b>Value of Sales &amp; Services (Revenue)</b>                                   |       | <b>5,39,238</b> | <b>6,59,997</b> |
| Less: GST Recovered  |       | 52,912          | 47,560          |
| <b>Revenue from Operations</b>   | 23    | <b>4,86,326</b> | <b>6,12,437</b> |
| Other Income   | 24    | 16,327          | 13,164          |
| <b>Total Income</b>  |       | <b>5,02,653</b> | <b>6,25,601</b> |
| <b>Expenses</b>  |       |                 |                 |
| Cost of Materials Consumed   |       | 1,99,915        | 2,60,621        |
| Purchase of Stock-in-Trade   |       | 1,01,850        | 1,49,667        |
| Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade    | 25    | (9,064)         | (5,048)         |
| Excise Duty  |       | 19,402          | 14,902          |
| Employee Benefits Expense  | 26    | 14,817          | 14,075          |
| Finance Costs  | 27    | 21,189          | 22,027          |
| Depreciation / Amortisation and Depletion Expense                                | 1     | 26,572          | 22,203          |
| Other Expenses   | 28    | 78,669          | 89,211          |
| <b>Total Expenses</b>  |       | <b>4,53,350</b> | <b>5,67,658</b> |
| <b>Profit Before Share of Profit / (Loss) of Associates and Joint Ventures,</b>  |       | <b>49,303</b>   | <b>57,943</b>   |
| <b>Exceptional Item and Tax</b>  |       | 516             | 107             |
| Share of Profit / (Loss) of Associates and Joint Ventures                        |       | <b>49,819</b>   | <b>58,050</b>   |
| <b>Profit Before Exceptional Item and Tax</b>                                    |       | 5,642           | (4,444)         |
| Exceptional Item (Net of Tax)  | 29    | <b>55,461</b>   | <b>53,606</b>   |
| <b>Profit Before Tax *</b>   |       |                 |                 |
| <b>Tax Expenses *</b>  |       |                 |                 |
| Current Tax  | 12    | 2,205           | 8,630           |
| Deferred Tax   | 12    | (483)           | 5,096           |
| <b>Profit for the Year</b>   |       | <b>53,739</b>   | <b>39,880</b>   |
| <b>Other Comprehensive Income:</b>   |       |                 |                 |
| i. Items that will not be reclassified to Profit or Loss                         | 24.1  | 37,517          | 22,286          |
| ii. Income Tax relating to items that will not be reclassified to Profit or Loss |       | (4,605)         | (1,088)         |
| iii. Items that will be reclassified to Profit or Loss                           | 24.2  | 1,264           | (7,085)         |
| iv. Income Tax relating to items that will be reclassified to Profit or Loss     |       | (378)           | 1,180           |
| <b>Total Other Comprehensive Income for the Year [Net of Tax]</b>                |       | <b>33,798</b>   | <b>15,293</b>   |
| <b>Total Comprehensive Income for the Year</b>                                   |       | <b>87,537</b>   | <b>55,173</b>   |
| <b>Net Profit Attributable to:</b>   |       |                 |                 |
| a) Owners of the Company   |       | 49,128          | 39,354          |
| b) Non-Controlling Interest  |       | 4,611           | 526             |
| <b>Other Comprehensive Income Attributable to:</b>                               |       |                 |                 |
| a) Owners of the Company   |       | 33,849          | 15,311          |
| b) Non-Controlling Interest  |       | (51)            | (18)            |
| <b>Total Comprehensive Income attributable to:</b>                               |       | <b>82,977</b>   | <b>54,665</b>   |
| a) Owners of the Company   |       | 4,560           | 508             |
| b) Non-Controlling Interest  |       |                 |                 |
| <b>Earnings Per Equity Share of Face Value of ₹ 10 each</b>                      |       |                 |                 |
| Basic (in ₹) - After Exceptional Items   | 30    | 76.37           | 63.07           |
| Basic (in ₹) - Before Exceptional Items  | 30    | 67.60           | 70.19           |
| Diluted (in ₹) - After Exceptional Items   | 30    | 75.21           | 63.06           |
| Diluted (in ₹) - Before Exceptional Items  | 30    | 66.57           | 70.18           |
| Significant Accounting Policies  |       |                 |                 |
| See accompanying Notes to the Financial Statements                               |       | 1 to 43         |                 |

\* Profit before tax is after Exceptional Item and tax thereon. Tax expenses are excluding the Current Tax and Deferred Tax on Exceptional Item.

As per our Report of even date

|   | For and on behalf of the Board   |
|---|--|
| For D T S & Associates LLP<br>Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | M.D. Ambani   Chairman and Managing Director<br>N.R. Meswani<br>H.R. Meswani<br>P.M.S. Prasad<br>P.K. Kapil  |
| T P Ostwal<br>Partner<br>Membership No. 030848  | Srikanth Venkatachari   Joint Chief Financial Officer<br>Vikas Kumar Pansari   Partner<br>Membership No. 093649  |
| Vikas Kumar Pansari<br>Partner<br>Membership No. 093649                                       | K. Sethuraman   Company Secretary<br>Savithri Parekh   Joint Company Secretary   |
|   | Nita M. Ambani<br>Y.P. Trivedi<br>Prof. Dipak C. Jain<br>Dr. R.A. Mashelkar<br>Adil Zainulhai<br>Raminder Singh Gujral<br>Dr. Shumeet Banerji<br>Arundhati Bhattacharya<br>K.V. Chowdary |
|   | Non-Executive Directors  |

# Statement of Changes in Equity

For the year ended 31st March, 2021

## A. Equity Share Capital

| Balance as at 1st April, 2019 | Change during the year 2019-20 | Balance as at 31st March, 2020 | Change during the year 2020-21 | Balance as at 31st March, 2021 |
|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 5,926                         | 413                            | 6,339                          | 106                            | 6,445                          |

## B. Other Equity

|  | Balance as at 1st April, 2020 | Total Comprehensive Income for the Year | Dividend       | Transfer (to)/from Retained Earnings | Transfer (to)/from General Reserve | On Rights Issue* | On Employee Stock Options | Others          | Balance as at 31st March, 2021 |
|--|-------------------------------|---|----------------|--------------------------------------|------------------------------------|------------------|---------------------------|-----------------|--------------------------------|
| <b>As at 31<sup>st</sup> March, 2021</b>   |                               |   |                |                                      |                                    |                  |                           |                 |                                |
| Share Application Money Pending Allotment  | 1                             | -                                       | -              | -                                    | -                                  | -                | (1)                       | -               | -                              |
| Share Call Money Account                   | -                             | -                                       | -              | -                                    | 39,843                             | -                | -                         | 39,843          |                                |
| <b>Reserves and Surplus</b>                |                               |   |                |                                      |                                    |                  |                           |                 |                                |
| Capital Reserve                            | 291                           | -                                       | -              | -                                    | -                                  | -                | -                         | -               | 291                            |
| Capital Redemption Reserve                 | 50                            | -                                       | -              | -                                    | -                                  | -                | -                         | -               | 50                             |
| Debenture Redemption Reserve               | 9,427                         | -                                       | -              | (41)                                 | (3,410)                            | -                | -                         | -               | 5,976                          |
| Share Based Payments Reserve               | 18                            | -                                       | -              | -                                    | -                                  | 719              | -                         | -               | 737                            |
| Statutory Reserve                          | 561                           | -                                       | -              | 128                                  | -                                  | -                | -                         | -               | 689                            |
| Special Economic Zone Reinvestment Reserve | 5,500                         | -                                       | -              | (525) <sup>\$</sup>                  | -                                  | -                | -                         | -               | 4,975                          |
| Securities Premium                         | 61,395                        | -                                       | -              | -                                    | 13,104                             | 9                | -                         | -               | 74,508                         |
| General Reserve                            | 2,55,016                      | -                                       | -              | -                                    | 3,410                              | -                | -                         | -               | 2,58,426                       |
| Retained Earnings                          | 32,972                        | 49,128                                  | (3,921)        | 438                                  | -                                  | -                | 1,17,442 <sup>^</sup>     | -               | 1,96,059                       |
| Other Comprehensive Income                 | 77,596                        | 33,849 <sup>#</sup>                     | -              | -                                    | -                                  | -                | 728                       | -               | 1,12,173                       |
| <b>Total</b>                               | <b>4,42,827</b>               | <b>82,977</b>                           | <b>(3,921)</b> | <b>-</b>                             | <b>52,947</b>                      | <b>728</b>       | <b>1,18,169</b>           | <b>6,93,727</b> |                                |

\* Refer Note 13.7

<sup>^</sup> Mainly pursuant to fresh issue of equity by subsidiaries.

<sup>#</sup> Includes net movement in Foreign Currency Translation Reserve.

<sup>\$</sup> Net of Special Economic Zone Reinvestment Reserve created during the year of ₹ 3,303 crore.

|  | Balance as at 1st April, 2019 | Total Comprehensive Income for the Year | Dividend       | Tax on Dividend | Transfer (to)/from Retained Earnings | On Employee Stock Options | Others        | Balance as at 31st March, 2020 |
|--|-------------------------------|---|----------------|-----------------|--------------------------------------|---------------------------|---------------|--------------------------------|
| <b>As at 31<sup>st</sup> March, 2020</b>   |                               |   |                |                 |                                      |                           |               |                                |
| Share Application Money Pending Allotment  | 2                             | -                                       | -              | -               | -                                    | -                         | (1)           | -                              |
| <b>Reserves and Surplus</b>                |                               |   |                |                 |                                      |                           |               |                                |
| Capital Reserve                            | 291                           | -                                       | -              | -               | -                                    | -                         | -             | 291                            |
| Capital Redemption Reserve                 | 14                            | -                                       | -              | -               | -                                    | 40                        | -             | (4) 50                         |
| Debenture Redemption Reserve               | 9,412                         | -                                       | -              | -               | -                                    | 15                        | -             | -                              |
| Share Based Payments Reserve               | 7                             | -                                       | -              | -               | -                                    | -                         | 11            | -                              |
| Statutory Reserve                          | 484                           | -                                       | -              | -               | -                                    | 77                        | -             | 561                            |
| Special Economic Zone Reinvestment Reserve | -                             | -                                       | -              | -               | 5,500                                | -                         | -             | 5,500                          |
| Securities Premium                         | 41,164                        | -                                       | -              | -               | -                                    | -                         | 24            | 20,207                         |
| General Reserve                            | 2,55,016                      | -                                       | -              | -               | -                                    | -                         | -             | 2,55,016                       |
| Retained Earnings                          | 12,330                        | 39,354                                  | (3,852)        | (732)           | (5,632)                              | -                         | (8,496)       | 32,972                         |
| Other Comprehensive Income                 | 62,466                        | 15,311 <sup>#</sup>                     | -              | -               | -                                    | -                         | (181)         | 77,596                         |
| <b>Total</b>                               | <b>3,81,186</b>               | <b>54,665</b>                           | <b>(3,852)</b> | <b>(732)</b>    | <b>-</b>                             | <b>34</b>                 | <b>11,526</b> | <b>4,42,827</b>                |

<sup>#</sup> Includes net movement in Foreign Currency Translation Reserve.

As per our Report of even date

For **D T S & Associates LLP**  
Chartered Accountants  
(Registration No.  
142412W/ W100595)

For **S R B C & CO LLP**  
Chartered Accountants  
(Registration No.  
324982E/E300003)

**Alok Agarwal**  
Chief Financial Officer  
**Srikanth Venkatachari**  
Joint Chief Financial Officer

**M.D. Ambani** | Chairman and Managing Director  
**N.R. Meswani**  
**H.R. Meswani**  
**P.M.S. Prasad**  
**P.K. Kapil** | Executive Directors

**T P Ostwal**  
Partner  
Membership No. 030848

**Vikas Kumar Pansari**  
Partner  
Membership No. 093649

**K. Sethuraman**  
Company Secretary

**Nita M. Ambani**  
**Y.P. Trivedi**  
**Prof. Dipak C. Jain**  
**Dr. R.A. Mashelkar**  
**Adil Zainulbhhai**  
**Raminder Singh Gujral**  
**Dr. Shumeet Banerji**  
**Arundhati Bhattacharya**  
**K.V. Chowdary**

Date: April 30, 2021

**Savithri Parekh**  
Joint Company Secretary

| Non-Executive Directors

# Cash Flow Statement

For the year ended 31st March, 2021

CORPORATE OVERVIEW MANAGEMENT GOVERNANCE FINANCIAL STATEMENTS NOTICE  
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|   | (₹ in crore)      |                 | (₹ in crore)  |                 |                                    |                  |                 |
|---|-------------------|-----------------|---|-----------------|------------------------------------|------------------|-----------------|
|   | 2020-21           | 2019-20         | 2020-21   | 2019-20         |                                    |                  |                 |
| <b>A. Cash Flow from Operating Activities</b>   |                   |                 | <b>C. Cash Flow from Financing Activities</b>   |                 |                                    |                  |                 |
| Net Profit Before Tax as per Statement of Profit and Loss<br>(After exceptional item and tax thereon) | 55,461            | 53,606          | Proceeds from Issue of Equity Share Capital   | 5               |                                    |                  |                 |
| Adjusted for:   | (516)             | (107)           | Proceeds from Issue of Share Capital to Non-Controlling Interest / Compulsory Convertible Debentures (Net of Dividend Paid) | 2,00,382        |                                    |                  |                 |
| Share of (Profit) / Loss of Associates and Joint Ventures   | 194               | 60              | Net Proceeds from Right Issue   | 13,210          |                                    |                  |                 |
| Premium on Buy back of Debentures   | 47                | 247             | Share Application Money   | -               |                                    |                  |                 |
| (Profit) / Loss on Sale / Discard of Property, Plant and Equipment and Other Intangible Assets (Net)  | 26,572            | 22,203          | Payment of Lease Liabilities  | 1               |                                    |                  |                 |
| Depreciation / Amortisation and Depletion Expense   | (1,645)           | 107             | Proceeds from Borrowings - Non-Current  | (1,022)         |                                    |                  |                 |
| Effect of Exchange Rate Change  | -                 | 11              | Repayment of Borrowings - Non-Current   | 33,211          |                                    |                  |                 |
| (Profit) / Loss on Divestment of Stake  | (4,964)           | (2,064)         | Borrowings - Current (Net)  | (87,240)        |                                    |                  |                 |
| Net Gain on Financial Assets #  | (5,642)           | (948)           | Deferred Payment Liabilities  | (29,681)        |                                    |                  |                 |
| Exceptional Item / Tax on Exceptional Item  | (39)              | (100)           | Movement in Deposits  | (2)             |                                    |                  |                 |
| Dividend Income   | (10,366)          | (9,548)         | Dividend Paid (including Dividend Distribution Tax)   | (4,700)         |                                    |                  |                 |
| Interest Income #   | 21,027            | 21,880          | Interest Paid   | (3,921)         |                                    |                  |                 |
| Finance Costs #   | <b>80,129</b>     | <b>85,347</b>   | <b>Net Cash Flow from / (used in) Financing Activities</b>  | <b>1,01,902</b> |                                    |                  |                 |
| <b>Operating Profit before Working Capital Changes</b>  |                   |                 | Net (Decrease) / Increase in Cash and Cash Equivalents  | (2,541)         |                                    |                  |                 |
| Adjusted for:   | 186               | (13,792)        | Opening Balance of Cash and Cash Equivalents  | (13,547)        |                                    |                  |                 |
| Trade and Other Receivables   | (7,769)           | (6,342)         | Add: Upon addition of Subsidiaries  | 19,816          |                                    |                  |                 |
| Inventories   | (43,148)          | 38,050          | Closing Balance of Cash and Cash Equivalents (Refer Note 9)   | 30,920          |                                    |                  |                 |
| Trade and Other Payables  | <b>29,398</b>     | <b>1,03,263</b> |   | <b>11,081</b>   |                                    |                  |                 |
| <b>Cash Generated from Operations</b>   |                   |                 |   | 24              |                                    |                  |                 |
| Taxes Paid (Net)  | (3,213)           | (8,386)         |   | 23              |                                    |                  |                 |
| <b>Net Cash Flow from Operating Activities *</b>  | <b>26,185</b>     | <b>94,877</b>   | <b>Closing Balance of Cash and Cash Equivalents (Refer Note 9)</b>  | <b>17,397</b>   |                                    |                  |                 |
|   |                   |                 |   | <b>30,920</b>   |                                    |                  |                 |
| <b>B. Cash Flow from Investing Activities</b>   |                   |                 | <b>Change in Liability arising from financing activities</b>  | (₹ in crore)    |                                    |                  |                 |
| Purchase of Property, Plant and Equipment and Other Intangible Assets                                 | (1,05,837)        | (76,517)        |   |                 |                                    |                  |                 |
| Proceeds from disposal of Property, Plant and Equipment and Other Intangible Assets                   | 2,319             | 964             | 1st April, 2020   | Cash Flow       | Foreign exchange movement / Others | 31st March, 2021 |                 |
| Purchase of Other Investments   | (6,89,866)        | (11,56,843)     | Borrowing - Non-Current (Refer Note 15)   | 2,42,508        | (54,029)                           | 3,251            | 1,91,730        |
| Proceeds from Sale of Financial Assets (including advance received)                                   | 6,42,551          | 11,73,329       | Borrowing - Current (Refer Note 19)   | 93,786          | (29,681)                           | (4,024)          | 60,081          |
| Upfront Fibre Payment   | -                 | (16,439)        | <b>Total</b>  | <b>3,36,294</b> | <b>(83,710)</b>                    | <b>(773)</b>     | <b>2,51,811</b> |
| Net Cash Flow for Other Financial Assets  | 773               | 1,467           |   |                 |                                    |                  |                 |
| Interest Income   | 8,400             | 1,441           |   |                 |                                    |                  |                 |
| Dividend Income from Associates   | 26                | 18              |   |                 |                                    |                  |                 |
| Dividend Income from Others   | -                 | 60              |   |                 |                                    |                  |                 |
| <b>Net Cash Flow used in Investing Activities</b>   | <b>(1,41,634)</b> | <b>(72,520)</b> |   |                 |                                    |                  |                 |

# Other than Financial Services Segment.

\* Includes amount spent in cash towards Corporate Social Responsibility is ₹ 1,140 crore (Previous Year ₹ 1,022 crore).

|   | 1st April, 2020 | Cash Flow       | Foreign exchange movement / Others | 31st March, 2021 |
|---|-----------------|-----------------|------------------------------------|------------------|
| Borrowing - Non-Current (Refer Note 15) | 2,42,508        | (54,029)        | 3,251                              | 1,91,730         |
| Borrowing - Current (Refer Note 19)     | 93,786          | (29,681)        | (4,024)                            | 60,081           |
| <b>Total</b>                            | <b>3,36,294</b> | <b>(83,710)</b> | <b>(773)</b>                       | <b>2,51,811</b>  |
|   |                 |                 |                                    |                  |
|   | 1st April, 2019 | Cash Flow       | Foreign exchange movement / Others | 31st March, 2020 |
| Borrowing - Non-Current (Refer Note 15) | 2,23,069        | 10,486          | 8,953                              | 2,42,508         |
| Borrowing - Current (Refer Note 19)     | 64,436          | 25,095          | 4,255                              | 93,786           |
| <b>Total</b>                            | <b>2,87,505</b> | <b>35,581</b>   | <b>13,208</b>                      | <b>3,36,294</b>  |
|   |                 |                 |                                    |                  |

As per our Report of even date

|   |  |   |  |                                |
|---|--|---|--|--------------------------------|
| For D T S & Associates LLP<br>Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | For S R B C & CO LLP<br>Chartered Accountants<br>(Registration No.<br>324982E/E300003) | <b>Alok Agarwal</b><br>Chief Financial Officer                | <b>M.D. Ambani</b>   | Chairman and Managing Director |
| <b>T P Ostwal</b><br>Partner<br>Membership No. 030848   | <b>Vikas Kumar Pansari</b><br>Partner<br>Membership No. 093649                         | <b>Srikanth Venkatachari</b><br>Joint Chief Financial Officer | <b>N.R. Meswani</b><br><b>H.R. Meswani</b><br><b>P.M.S. Prasad</b><br><b>P.K. Kapil</b>  | Executive Directors            |
| Date: April 30, 2021  | <b>K. Sethuraman</b><br>Company Secretary  | <b>K. Sethuraman</b><br>Company Secretary                     | <b>Nita M. Ambani</b><br><b>Y.P. Trivedi</b><br><b>Prof. Dipak C. Jain</b><br><b>Dr. R.A. Mashelkar</b><br><b>Adil Zainulbhai</b><br><b>Raminder Singh Gujral</b><br><b>Dr. Shumeet Banerji</b><br><b>Arundhati Bhattacharya</b><br><b>K.V. Chowdary</b> | Non-Executive Directors        |
|   | <b>Savithri Parekh</b><br>Joint Company Secretary                                      |   |  |                                |

## A. Corporate Information

The Consolidated Financial Statements comprise financial statements of "Reliance Industries Limited" ("the Holding Company" or "The Company") and its subsidiaries (collectively referred to as "the Group") for the year ended 31<sup>st</sup> March, 2021.

The Holding Company is a listed entity incorporated in India. The registered office of the Company is located at 3<sup>rd</sup> Floor, Maker Chambers IV, 222, Nariman Point, Mumbai - 400 021, India.

The principal activities of the Group, its joint ventures and associates consist of activities spanning across Oil to Chemicals (O2C), Oil and Gas, Retail, Digital Services and Financial Services. Further details about the business operations of the Group are provided in Note 36 – Segment Information.

## B. Significant Accounting Policies

### B.1 Basis of Preparation and Presentation

The Consolidated Financial Statements have been prepared on the historical cost basis except for the following assets and liabilities which have been measured at fair value:

- i. Certain financial assets and liabilities (including derivative instruments),
- ii. Defined Benefit Plan's – Plan Assets and
- iii. Equity settled Share Based Payments

The Consolidated Financial Statements of the Group have been prepared to comply with the Indian Accounting Standards ('Ind AS'), including the rules notified under the relevant provisions of the Companies Act, 2013, amended from time to time.

The Consolidated Financial Statements comprises of Reliance Industries Limited and all its subsidiaries, being the entities that it controls. Control is assessed in accordance with the requirement of Ind AS 110 – Consolidated Financial Statements.

The Consolidated Financial Statements are presented in Indian Rupees (₹) and all values are rounded to the nearest crore (₹ 00,00,000), except when otherwise indicated.

### B.2 Principles of Consolidation

- (a) The financial statements of the Holding Company and its subsidiaries are combined on a line-by-line basis by adding together like items of assets, liabilities, equity, incomes, expenses and cash flows, after fully eliminating intra-group balances and intragroup transactions.
- (b) Profits or losses resulting from intra-group transactions that are recognised in assets, such as Inventory and Property, Plant and Equipment, are eliminated in full.

(c) In case of foreign subsidiaries, revenue items are consolidated at the average rate prevailing during the year. All assets and liabilities are converted at rates prevailing at the end of the year. Any exchange difference arising on consolidation is recognised in the Foreign Currency Translation Reserve (FCTR).

(d) The audited/unaudited financial statements of foreign subsidiaries/joint ventures/associates have been prepared in accordance with the Generally Accepted Accounting Principle of its Country of Incorporation or Ind AS.

(e) The differences in accounting policies of the Holding Company and its subsidiaries/joint ventures/ associates are not material and there are no material transactions from 1<sup>st</sup> January, 2021 to 31<sup>st</sup> March, 2021 in respect of subsidiaries/joint ventures/associates having financial year ended 31<sup>st</sup> December, 2020.

(f) The Consolidated Financial Statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances.

(g) The carrying amount of the parent's investment in each subsidiary is offset (eliminated) against the parent's portion of equity in each subsidiary.

(h) The difference between the proceeds from disposal of investment in subsidiaries and the carrying amount of its assets less liabilities as on the date of disposal is recognised in the Consolidated Statement of Profit and Loss being the profit or loss on disposal of investment in subsidiary.

(i) Investment in Associates and Joint Ventures has been accounted under the Equity Method as per Ind AS 28 – Investments in Associates and Joint Ventures. Investments in joint operations are accounted using the Proportionate Consolidation Method as per Ind AS 111 – Joint Arrangements.

(j) The Group accounts for its share of post-acquisition changes in net assets of associates and joint ventures, after eliminating unrealised profits and losses resulting from transactions between the Group and its associates and joint ventures.

(k) Non-Controlling Interest's share of profit/loss of consolidated subsidiaries for the year is identified and adjusted against the income of the Group in order to arrive at the net income attributable to shareholders of the Company.

(l) Non-Controlling Interest's share of net assets of consolidated subsidiaries is identified and presented in the Consolidated Balance Sheet.

## B.3 Summary of Significant Accounting Policies

### (a) Current and Non-Current Classification

The Group presents assets and liabilities in the Balance Sheet based on Current/Non-Current classification.

An asset is treated as Current when it is –

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as Non-Current.

A liability is treated as Current when –

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as Non-Current.

Deferred Tax Assets and Liabilities are classified as Non-Current Assets and Liabilities.

### (b) Business Combination

Business Combinations are accounted for using the acquisition method of accounting, except for common control transactions which are accounted using the pooling of interest method that is accounted at carrying values.

The cost of an acquisition is measured at the fair value of the assets transferred, equity instruments issued and liabilities assumed at their acquisition date i.e. the date on which control is acquired. Contingent consideration to be transferred is recognised at fair value and included as part of cost of acquisition. Transaction related costs are expensed in the period in which the costs are incurred.

For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets.

Goodwill arising on business combination is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the fair value of net identifiable assets acquired and liabilities assumed. After initial recognition, Goodwill is tested for impairment annually and measured at cost less any accumulated impairment losses if any.

Common control business combination: Business combinations involving entities or businesses that are controlled by the group are accounted using the pooling of interest method.

### (c) Property, Plant and Equipment

Property, Plant and Equipment are stated at cost, net of recoverable taxes, trade discount and rebates less accumulated depreciation and impairment losses, if any. Such cost includes purchase price, borrowing cost and any cost directly attributable to bringing the assets to its working condition for its intended use, net charges on foreign exchange contracts and adjustments arising from exchange rate variations attributable to the assets. In case of land the Group has availed fair value as deemed cost on the date of transition to Ind AS.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably. Property, Plant and Equipment which are significant to the total cost of that item of Property, Plant and Equipment and having different useful life are accounted separately. Other Indirect Expenses incurred relating to project, net of income earned during the project development stage prior to its intended use, are considered as pre-operative expenses and disclosed under Capital Work-in-Progress.

Depreciation on Property, Plant and Equipment is provided using straight-line method except in case of certain assets from Oil to Chemical Segment which are depreciated using written down value method. Depreciation on wireless telecommunications equipment and components is determined based on the expected pattern of consumption of the expected future economic benefits. Depreciation is provided based on useful life of the assets as prescribed in Schedule II to the Companies Act, 2013 except in respect of the following assets, where useful life is different than those prescribed in Schedule II.

| Particular  | Depreciation                                  |
|---|---|
| Fixed Bed Catalyst (useful life: 2 years or more) | Over its useful life as technically assessed. |
| Fixed Bed Catalyst (useful life: up to 2 years)   | 100% depreciated in the year of addition.     |
| Premium on Leasehold Land (range upto 99 years)   | Over the period of lease term.                |
| Plant and Machinery (useful life: 25 to 50 years) | Over its useful life as technically assessed. |

The residual values, useful lives and methods of depreciation of Property, Plant and Equipment are reviewed at each financial year end and adjusted prospectively, if appropriate. Gains or losses arising from derecognition of a Property, Plant and Equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Consolidated Statement of Profit and Loss when the asset is derecognised.

#### (d) Leases

The Group, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset.

The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Group has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use asset is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Group measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses incremental borrowing rate.

For short-term and low value leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the lease term.

The Group, as a lessor, classifies a lease either as an operating lease or a finance lease. Leases are classified as finance lease whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### (e) Other Intangible Assets

Other Intangible Assets are stated at cost of acquisition net of recoverable taxes, trade discount and rebates less accumulated amortisation/depletion and impairment loss, if any. Such cost includes purchase price, borrowing costs, and any cost directly attributable for preparing the asset for its intended use, net charges on foreign exchange contracts and adjustments arising from exchange rate variations attributable to the Other Intangible Assets. In case of certain Other Intangible Assets, the Group has availed fair value as deemed cost on the date of transition to Ind AS.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.

Other Indirect Expenses incurred relating to project, net of income earned during the project development stage prior to its intended use, are considered as pre-operative expenses and disclosed under Intangible Assets under Development.

Gains or losses arising from derecognition of an Other Intangible Asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Consolidated Statement of Profit and Loss when the asset is derecognised.

The Group's Other Intangible Assets include assets with finite and indefinite useful life. Assets with finite useful life are amortised on a straight-line basis over their expected useful life and assets with indefinite useful lives are not amortised but are tested for impairment annually at the cash generating unit level.

A summary of the amortisation/depletion policies applied to the Group's Other Intangible Assets to the extent of depreciable amount is as follows.

| Particular         | Depreciation  |
|--------------------|---|
| Technical Know-How | Over the useful life of the underlying assets ranging from 5 years to 35 years.   |
| Computer Software  | Over a period of 5 to 10 years.   |
| Development Rights | Depleted using the unit of production method. The cost of producing wells along with its related facilities including decommissioning costs are depleted in proportion of oil and gas production achieved vis-à-vis Proved Developed Reserves. The cost for common facilities including its decommissioning costs are depleted using Proved Reserves. |
| License Fee        | Amortised over the remainder of the License period from the date of commencement of the commercial operation.   |
| Spectrum Fees      | Amortised from the date of commencement of commercial operation over the balance validity period, based on the expected pattern of consumption of the expected future economic benefits, in accordance with the applicable Accounting Standards.  |
| Others             | In case of Jetty, the aggregate amount amortised to date is not less than the aggregate rebate availed by the Group.  |

The amortisation period and the amortisation method for Other Intangible Assets with a finite useful life are reviewed at each reporting date.

#### (f) Research and Development Expenditure

Revenue expenditure pertaining to research is charged to the Consolidated Statement of Profit and Loss as and when incurred. Development costs are capitalised as an intangible asset if it can be demonstrated that the project is expected to generate future economic benefits, it is probable that those future economic benefits will flow to the entity and the costs of the asset can be measured reliably, else it is charged to the Consolidated Statement of Profit and Loss.

#### (g) Cash and Cash Equivalents

Cash and Cash Equivalents comprise of cash on hand, cash at bank, short-term deposits and short-term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

#### (h) Finance Costs

Borrowing costs include exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Borrowing costs that are directly attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are charged to the Consolidated Statement of Profit and Loss for the period for which they are incurred.

#### (i) Inventories

Items of inventories are measured at lower of cost and net realisable value after providing for obsolescence, if any, except in case of by-products which are valued at net realisable value. Cost of inventories comprises of cost of purchase, cost of conversion and other costs including manufacturing overheads net of recoverable taxes incurred in bringing them to their respective present location and condition. Cost of finished goods, work-in-progress, raw materials, chemicals, stores and spares, packing materials, trading and other products are determined on weighted average basis.

#### (j) Impairment of Non-Financial Assets — Property, Plant and Equipment, Goodwill and Other Intangible Assets

The Group assesses at each reporting date as to whether there is any indication that any Property, Plant and Equipment, Goodwill and Other Intangible Assets or group of assets, called Cash Generating Units (CGU) may be impaired. If any such indication exists, the recoverable amount of an asset or CGU is estimated to determine the extent of impairment, if any. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the CGU to which the asset belongs.

An impairment loss is recognised in the Consolidated Statement of Profit and Loss to the extent, asset's carrying amount exceeds its recoverable amount. The recoverable amount is higher of an asset's fair value less cost of disposal and value in use. Value in use is based on the estimated future cash flows, discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and risk specific to the assets. The impairment loss recognised in prior accounting period is reversed if there has been a change in the estimate of recoverable amount.

## (k) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

## Provision for Decommissioning Liability

The Group records a provision for decommissioning costs towards site restoration activity. Decommissioning costs are provided at the present value of future expenditure using a current pre-tax rate expected to be incurred to fulfill decommissioning obligations and are recognised as part of the cost of the underlying assets. Any change in the present value of the expenditure, other than unwinding of discount on the provision, is reflected as adjustment to the provision and the corresponding asset. The change in the provision due to the unwinding of discount is recognised in the Consolidated Statement of Profit and Loss.

## (l) Contingent Liability

Disclosure of contingent liability is made when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources embodying economic benefits will be required to settle or a reliable estimate of amount cannot be made.

## (m) Employee Benefits Expense

### Short-Term Employee Benefits

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised as an expense during the period when the employees render the services.

### Post-Employment Benefits Defined Contribution Plans

The Group recognises contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date

exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognised as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or refund.

### Defined Benefit Plans

The Group pays gratuity to the employees who have completed five years of service at the time of resignation/superannuation. The gratuity is paid @15 days basic salary for every completed year of service as per the Payment of Gratuity Act, 1972. The gratuity liability amount is contributed to the approved gratuity fund formed exclusively for gratuity payment to the employees. The gratuity fund has been approved by respective Income Tax authorities. The liability in respect of gratuity and other post-employment benefits is calculated using the Projected Unit Credit Method and spread over the period during which the benefit is expected to be derived from employees' services.

Remeasurement gains and losses arising from adjustments and changes in actuarial assumptions are recognised in the period in which they occur, in Other Comprehensive Income.

### Employee Separation Costs

The Group recognises the employee separation cost when the scheme is announced and the Group is demonstrably committed to it.

## (n) Tax Expenses

The tax expenses for the period comprises of Current Tax and Deferred Income Tax. Tax is recognised in Consolidated Statement of Profit and Loss, except to the extent that it relates to items recognised in the Other Comprehensive Income. In which case, the tax is also recognised in Other Comprehensive Income.

### i. Current Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted at the Balance sheet date.

### ii. Deferred Tax

Deferred Tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred Tax Assets are recognised to the extent it is probable that taxable profit will be available against which the

deductible temporary differences, and the carry forward of unused tax losses can be utilised. Deferred Tax Liabilities and Assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The carrying amount of deferred tax liabilities and assets are reviewed at the end of each reporting period.

## (o) Share Based Payments

Equity-settled share based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share based payments transactions are set out in Note 26.2. The fair value determined at the grant date of the equity-settled share based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in Consolidated Statement of Profit and Loss such that the cumulative expenses reflects the revised estimate, with a corresponding adjustment to the Share Based Payments Reserve. The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

## (p) Foreign Currencies Transactions and Translation

Transactions in foreign currencies are recorded at the exchange rate prevailing on the date of transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency's closing rates of exchange at the reporting date.

Exchange differences arising on settlement or translation of monetary items are recognised in Consolidated Statement of Profit and Loss except to the extent of exchange differences which are regarded as an adjustment to interest costs on foreign currency borrowings that are directly attributable to the acquisition or construction of qualifying assets, are capitalised as cost of assets. Additionally, exchange gains or losses on foreign currency borrowings taken prior to April 1, 2016, which are related to the acquisition or construction of qualifying assets are adjusted in the carrying cost of such assets.

Non-monetary items that are measured in terms of historical cost in a foreign currency are recorded using the exchange rates at the date of the transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in Other Comprehensive Income or Statement of Profit and Loss are also recognised in Other Comprehensive Income or Statement of Profit and Loss, respectively).

In case of an asset, expense or income where a non-monetary advance is paid/received, the date of transaction is the date on which the advance was initially recognised. If there were multiple payments or receipts in advance, multiple dates of transactions are determined for each payment or receipt of advance consideration.

## (q) Revenue Recognition

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration entitled in exchange for those goods or services.

The Group is generally the principal as it typically controls the goods or services before transferring them to the customer.

Generally, control is transferred upon shipment of goods to the customer or when the goods is made available to the customer, provided transfer of title to the customer occurs and the Group has not retained any significant risks of ownership or future obligations with respect to the goods shipped.

Revenue from rendering of services is recognised over time by measuring the progress towards complete satisfaction of performance obligations at the reporting period.

Revenue is measured at the amount of consideration which the group expects to be entitled to in exchange for transferring distinct goods or services to a customer as specified in the contract, excluding amounts collected on behalf of third parties (for example taxes and duties collected on behalf of the government).

Consideration is generally due upon satisfaction of performance obligations and a receivable is recognised when it becomes unconditional. Generally, the credit period varies between 0-60 days from the shipment or delivery of goods or services as the case may be.

The Group provides volume rebates to certain customers once the quantity of products purchased during the period exceeds a threshold specified and also accrues discounts to certain customers based on customary business practices which is derived on the basis of crude price volatility and various market demand – supply situations. Consideration are determined based on its most likely amount.

Generally, sales of petroleum products contain provisional pricing features where revenue is initially recognised based on provisional price. Difference between final settlement price and provisional price is recognised subsequently.

The Group does not adjust short-term advances received from the customer for the effects of significant financing component if it is expected at the contract inception that the promised good or service will be transferred to the customer within a period of one year.

#### **Contract Balances**

##### **Trade Receivables**

A receivable represents the Group's right to an amount of consideration that is unconditional.

##### **Contract Liabilities**

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

##### **Interest Income**

Interest Income from a financial asset is recognised using Effective Interest Rate Method.

##### **Dividend Income**

Dividend Income is recognised when the Group's right to receive the amount has been established.

#### **(r) Financial Instruments**

##### **i. Financial Assets**

###### **A. Initial Recognition and Measurement**

All financial assets are initially recognised at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets, which are not at Fair Value Through Profit or Loss, are adjusted to the fair value on initial recognition. Purchase and sale of financial assets are recognised using trade date accounting. .

###### **B. Subsequent Measurement**

###### **a) Financial assets measured at Amortised Cost (AC)**

A financial asset is measured at Amortised Cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise to cash flows on specified dates that represent solely payments of principal and interest on the principal amount outstanding.

###### **b) Financial Assets measured at Fair Value Through Other Comprehensive Income (FVTOCI)**

A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that represent solely payments of principal and interest on the principal amount outstanding.

###### **c) Financial Assets measured at Fair Value Through Profit or Loss (FVTPL)**

A financial asset which is not classified in any of the above categories are measured at FVTPL.

Financial assets are reclassified subsequent to their recognition, if the Group changes its business model for managing those financial assets. Changes in business model are made and applied prospectively from the reclassification date which is the first day of immediately next reporting period following the changes in business model in accordance with principles laid down under Ind AS 109 – Financial Instruments.

###### **C. Other Equity Investments**

All other equity investments are measured at fair value, with value changes recognised in Consolidated Statement of Profit and Loss, except for those equity investments for which the Group has elected to present the value changes in 'Other Comprehensive Income'.

However, dividend on such equity investments is recognised in Statement of Profit and Loss when the Company's right to receive payment is established.

###### **D. Impairment of Financial Assets**

In accordance with Ind AS 109, the Group uses 'Expected Credit Loss' (ECL) model, for evaluating impairment of financial assets other than those measured at Fair Value

Through Profit and Loss (FVTPL). Expected Credit Losses are measured through a loss allowance at an amount equal to:

- The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- Full lifetime expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

For trade receivables, the Group applies 'simplified approach' which requires expected lifetime losses to be recognised from initial recognition of the receivables. The Group uses historical default rates to determine impairment loss on the portfolio of trade receivables. At every reporting date these historical default rates are reviewed and changes in the forward-looking estimates are analysed.

For other assets, the Group uses 12 month Expected Credit Loss to provide for impairment loss where there is no significant increase in credit risk. If there is significant increase in credit risk full lifetime Expected Credit Loss is used.

###### **ii. Financial Liabilities**

###### **A. Initial Recognition and Measurement**

All financial liabilities are recognised at fair value and in case of borrowings, net of directly attributable cost. Fees of recurring nature are directly recognised in the Consolidated Statement of Profit and Loss as finance cost.

###### **B. Subsequent Measurement**

Financial Liabilities are carried at amortised cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

###### **iii. Derivative Financial Instruments and Hedge Accounting**

The Group uses various derivative financial instruments such as interest rate swaps, currency swaps, forwards and options and commodity contracts to mitigate the risk of changes in interest rates, exchange rates and commodity prices. At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes

to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are also subsequently measured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in the fair value of derivatives are taken directly to Consolidated Statement of Profit and Loss, except for the effective portion of cash flow hedge which is recognised in Other Comprehensive Income and later to Consolidated Statement of Profit and Loss, when the hedged item affects profit or loss or is treated as basis adjustment if a hedged forecast transaction subsequently results in the recognition of a non-financial asset or non-financial liability.

Hedges that meet the criteria for hedge accounting are accounted for as follows:

###### **A. Cash Flow Hedge**

The Group designates derivative contracts or non-derivative financial assets/liabilities as hedging instruments to mitigate the risk of movement in interest rates and foreign exchange rates for foreign exchange exposure on highly probable future cash flows attributable to a recognised asset or liability or forecast cash transactions. When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is of Profit and Loss as finance cost, recognised in the cash flow hedging reserve being part of Other Comprehensive Income. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in the Consolidated Statement of Profit and Loss. If the hedging relationship no longer meets the criteria for hedge accounting, then hedge accounting is discontinued prospectively. If the hedging instrument expires or is sold/terminated or exercised, the cumulative gain or loss on the hedging instrument recognised in cash flow hedging reserve till the period the hedge was effective remains in cash flow hedging reserve until the underlying transaction occurs. The cumulative gain or loss previously recognised in the cash flow hedging reserve is transferred to the Consolidated Statement of Profit and Loss upon the occurrence of the underlying

transaction. If the forecasted transaction is no longer expected to occur, then the amount accumulated in cash flow hedging reserve is reclassified in the Consolidated Statement of Profit and Loss..

## B. Fair Value Hedge

The Group designates derivative contracts or non-derivative financial assets/liabilities as hedging instruments to mitigate the risk of change in fair value of hedged item due to movement in interest rates, foreign exchange rates and commodity prices.

Changes in the fair value of hedging instruments and hedged items that are designated and qualify as fair value hedges are recorded in the Consolidated Statement of Profit and Loss. If the hedging relationship no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to Consolidated Statement of Profit and Loss over the period of maturity.

## iv. Derecognition of Financial Instruments

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109 – Financial Instruments. A financial liability (or a part of a financial liability) is derecognised from the Group's Balance Sheet when the obligation specified in the contract is discharged or cancelled or expires.

## v. Offsetting

Financial assets and financial liabilities are offset and the net amount is presented in the Balance Sheet when, and only when, the Group has a legally enforceable right to set off the amount and it intends, either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

## (s) Non-Current Assets held for Sale

Non-Current Assets are classified as Held for Sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable. A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within 12 months of the date of classification. Non-current assets held for sale are neither depreciated nor amortised. Assets and liabilities classified as Held for Sale are measured at the lower of

their carrying amount and fair value less cost of sell and are presented separately in the Consolidated Balance Sheet.

## (t) Accounting for Oil and Gas Activity

The Group has adopted Successful Efforts Method (SEM) of accounting for its Oil and Gas activities. The policy of recognition of exploration and evaluation expenditure is considered in line with the principle of SEM. Seismic costs, geological and geophysical studies, petroleum exploration license fees and general and administration costs directly attributable to exploration and evaluation activities are expensed off. The costs incurred on acquisition of interest in oil and gas blocks and on exploration and evaluation other than those which are expensed off are accounted for as Intangible Assets under Development. All development costs incurred in respect of Proved Reserves are also capitalised under Intangible Assets under Development. Once a well is ready to commence commercial production, the costs accumulated in Intangible Assets under Development are classified as Other Intangible Assets corresponding to proved developed oil and gas reserves. The exploration and evaluation expenditure which does not result in discovery of proved oil and gas reserves and all cost pertaining to production are charged to the Consolidated Statement of Profit and Loss.

The Group uses technical estimation of reserves as per the Petroleum Resources Management System guidelines 2011 and standard geological and reservoir engineering methods. The reserve review and evaluation is carried out annually. Oil and Gas Joint Ventures are in the nature of Joint Operations. Accordingly, assets and liabilities as well as income and expenditure are accounted on the basis of available information on a line-by-line basis with similar items in the financial statements, according to the participating interest of the Group.

## (u) Earnings Per Share

Basic Earnings Per Share is calculated by dividing the net profit after tax by the weighted average number of equity shares outstanding during the year adjusted for bonus element in equity share. Diluted Earnings Per Share adjusts the figures used in determination of basic earnings per share to take into account the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as at the beginning of the period unless issued at a later date.

## C. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

The preparation of the Group's financial statements requires management to make judgement, estimates and assumptions that affect the reported amount of revenue, expenses, assets and liabilities and the accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

### (A) Estimation of Oil and Gas Reserves

The determination of the Group's estimated oil and natural gas reserves requires significant judgements and estimates to be applied and these are regularly reviewed and updated. Factors such as the availability of geological and engineering data, reservoir performance data, acquisition and divestment activity, drilling of new wells, and commodity prices all impact on the determination of the Group's estimates of its oil and natural gas reserves. The Group bases its proved reserves estimates on the requirement of reasonable certainty with rigorous technical and commercial assessments based on conventional industry practice and regulatory requirements.

Estimates of oil and natural gas reserves are used to calculate depletion charges for the Group's oil and gas properties. The impact of changes in estimated proved reserves is dealt with prospectively by amortising the remaining carrying value of the asset over the expected future production. Oil and natural gas reserves also have a direct impact on the assessment of the recoverability of asset carrying values reported in the financial statements. Details on proved reserves and production both on product and geographical basis are provided in Note 32.

### (B) Decommissioning Liabilities

The liability for decommissioning costs are recognised when the Group has an obligation to perform site restoration activity. The recognition and measurement of decommissioning provisions involves the use of estimates and assumptions. These include the timing of abandonment of well and related facilities which would depend upon the ultimate life of the field, expected utilisation of assets by other fields, the scope of abandonment activity and pre-tax rate applied for discounting.

### (C) Property Plant and Equipment/Other Intangible Assets

Estimates are involved in determining the cost attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by the management. Property, Plant and Equipment/ Other Intangible Assets are depreciated/ amortised

over their estimated useful life, after taking into account estimated residual value. Spectrum Cost is amortised over its balance validity period, based on the expected pattern of consumption of the expected future economic benefits.

Management reviews the estimated useful life and residual values of the assets annually in order to determine the amount of depreciation/amortisation to be recorded during any reporting period. The useful life and residual values are based on the Group's historical experience with similar assets and take into account anticipated technological changes. The depreciation/ amortisation for future periods is revised if there are significant changes from previous estimates.

### (D) Recoverability of Trade Receivables

Judgements are required in assessing the recoverability of overdue trade receivables and determining whether a provision against those receivables is required. Factors considered include the credit rating of the counterparty, the amount and timing of anticipated future payments and any possible actions that can be taken to mitigate the risk of non-payment.

### (E) Provisions

The timing of recognition and quantification of the liability requires the application of judgement to existing facts and circumstances, which can be subject to change. The carrying amounts of provisions and liabilities are reviewed regularly and revised to take account of changing facts and circumstances.

### (F) Impairment of Financial and Non-Financial Assets

The impairment provisions for Financial Assets are based on assumptions about risk of default and expected cash loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Group's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.

In case of non-financial assets the Group estimates asset's recoverable amount, which is higher of an asset's or Cash Generating Units (CGU's) fair value less costs of disposal and its value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account, if no such transactions can be identified, an appropriate valuation model is used.

Goodwill and intangible assets with indefinite lives have been allocated to the respective CGUs which are determined at the entity level. During the year ended March 31, 2021, the Group has determined that there is no impairment towards these assets.

## (G) Recognition of Deferred Tax Assets and Liabilities

Deferred tax assets and liabilities are recognised for deductible temporary differences and unused tax losses for which there is probability of utilisation against the future taxable profit. The Group uses judgement to determine the amount of deferred tax that can be recognised, based upon the likely timing and the level of future taxable profits and business developments.

## (H) Fair Value Measurement

For estimates relating to fair value of financial instruments refer note 35 of financial statements.

## (I) Revenue

The application of Accounting Standard on Revenue Recognition for digital segment involves complexity and use of key judgements with respect to multiple elements deliverables, timing of revenue recognition, accounting of discounts, incentives, etc. The Management has reviewed such accounting treatment and is satisfied about its appropriateness in terms of the relevant Ind AS.

## (J) Global Health Pandemic on COVID-19 and Fall in Crude Price

The outbreak of corona virus (COVID-19) pandemic globally and in India is causing significant

disturbance and slowdown of economic activity. The Group's operations and revenue during the period were impacted due to COVID-19. The Group has taken into account the possible impact of COVID-19 in preparation of financial statements, including its assessment of recoverable value of its assets based on internal and external information upto the date of approval of these financial statements and current indicators of future economic conditions.

## (K) Leases

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgement. The Group uses judgement in assessing whether a contract (or part of contract) include a lease, the lease term (including anticipated renewals), the applicable discount rate, variable lease payments whether are in-substance fixed. The judgement involves assessment of whether the asset included in the contract is a fully or partly identified asset based on the facts and circumstances, whether the contract include a lease and non-lease component and if so, separation thereof for the purpose of recognition and measurement, determination of lease term basis, *inter alia* the non-cancellable period of lease and whether the lessee intends to opt for continuing with the use of the asset upon the expiry thereof, and whether the lease payments are fixed or variable or a combination of both.

## 1. Property, Plant and Equipment, Other Intangible Assets, Capital Work-in-Progress and Intangible Assets under Development

| Description                                | Gross Block         |                            |                            | Depreciation/Amortisation and Depletion |                     |                   | Net Block                   |                     |                     |
|--|---------------------|----------------------------|----------------------------|---|---------------------|-------------------|-----------------------------|---------------------|---------------------|
|  | As at<br>01-04-2020 | Additions/<br>Adjustments^ | Deductions/<br>Adjustments | As at<br>31-03-2021                     | As at<br>01-04-2020 | For the<br>Year # | Deductions/<br>Adjustments® | As at<br>31-03-2021 | As at<br>31-03-2020 |
| <b>Property, Plant And Equipment</b>       |                     |                            |                            |   |                     |                   |                             |                     |                     |
| <b>Own Assets:</b>                         |                     |                            |                            |   |                     |                   |                             |                     |                     |
| Land                                       | 49,850              | 95                         | 7                          | 49,938                                  | -                   | -                 | -                           | 49,938              | 49,850              |
| Buildings                                  | 32,172              | 1,684                      | 17                         | 33,839                                  | 9,335               | 1,418             | 9                           | 10,744              | 23,095              |
| Plant & Machinery                          | 44,2006             | 23,614                     | 2,545                      | 46,3075                                 | 1,23,740            | 12,845            | 2,093                       | 1,34,492            | 32,8583             |
| Electrical Installations                   | 14,708              | 997                        | 371                        | 15,334                                  | 5,283               | 1,137             | 362                         | 6,058               | 9,276               |
| Equipments ^                               | 13,143              | 5,402                      | -                          | 18,545                                  | 5,011               | 1,306             | -                           | 6,317               | 12,228              |
| Furniture & Fixtures                       | 3,360               | 859                        | 37                         | 4,182                                   | 1,351               | 312               | 17                          | 1,646               | 2,536               |
| Vehicles                                   | 719                 | 106                        | 31                         | 794                                     | 541                 | 66                | 29                          | 578                 | 216                 |
| Ships                                      | 502                 | 3                          | -                          | 505                                     | 329                 | 16                | -                           | 345                 | 160                 |
| Aircrafts and Helicopters                  | 633                 | 848                        | -                          | 1,481                                   | 426                 | 49                | -                           | 475                 | 1,006               |
| <b>Sub-Total</b>                           | <b>5,57,093</b>     | <b>33,608</b>              | <b>3,008</b>               | <b>5,87,693</b>                         | <b>1,46,016</b>     | <b>17,149</b>     | <b>2,510</b>                | <b>1,60,655</b>     | <b>4,27,038</b>     |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>4,11,077</b>     |
| <b>Right-of-Use Assets:</b>                |                     |                            |                            |   |                     |                   |                             |                     |                     |
| Land                                       | 18,893              | 165                        | -                          | 19,058                                  | 2,280               | 308               | -                           | 2,588               | 16,470              |
| Buildings                                  | 2,208               | 652                        | 146                        | 2,714                                   | 299                 | 392               | 55                          | 636                 | 2,078               |
| Plant & Machinery                          | 7,764               | 424                        | 84                         | 8,104                                   | 1,488               | 1,248             | 81                          | 2,655               | 5,449               |
| Vehicles                                   | 59                  | 2                          | -                          | 61                                      | 14                  | 16                | -                           | 30                  | 31                  |
| Ships                                      | 10                  | -                          | -                          | 10                                      | 10                  | -                 | -                           | 10                  | -                   |
| <b>Sub-Total</b>                           | <b>28,934</b>       | <b>1,243</b>               | <b>230</b>                 | <b>29,947</b>                           | <b>4,091</b>        | <b>1,964</b>      | <b>136</b>                  | <b>5,919</b>        | <b>24,028</b>       |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>24,843</b>       |
| <b>Total (A)</b>                           | <b>5,86,027</b>     | <b>34,851</b>              | <b>3,238</b>               | <b>6,17,640</b>                         | <b>1,50,107</b>     | <b>19,113</b>     | <b>2,646</b>                | <b>1,66,574</b>     | <b>4,51,066</b>     |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>4,35,920</b>     |
| <b>Other Intangible Assets *</b>           |                     |                            |                            |   |                     |                   |                             |                     |                     |
| Technical Knowhow Fees                     | 5,961               | 55                         | 27                         | 5,989                                   | 4,021               | 173               | 27                          | 4,167               | 1,822               |
| Spectrum Cost                              | 60,907              | -                          | -                          | 60,907                                  | 5,404               | 4,214             | -                           | 9,618               | 51,289              |
| Software                                   | 9,481               | 3,889                      | 8                          | 13,362                                  | 3,426               | 1,368             | 4                           | 4,790               | 8,572               |
| Development Rights                         | 65,242              | 7,559                      | 11,649                     | 61,152                                  | 46,433              | 1,664             | 684                         | 47,413              | 13,739              |
| Others                                     | 5,911               | 647                        | 8                          | 6,550                                   | 1,739               | 261               | 8                           | 1,992               | 4,558               |
| <b>Total (B)</b>                           | <b>1,47,502</b>     | <b>12,150</b>              | <b>11,692</b>              | <b>1,47,960</b>                         | <b>61,023</b>       | <b>7,680</b>      | <b>723</b>                  | <b>67,980</b>       | <b>79,980</b>       |
| <b>Total (A+B)</b>                         | <b>7,33,529</b>     | <b>47,001</b>              | <b>14,930</b>              | <b>7,65,600</b>                         | <b>2,11,130</b>     | <b>26,793</b>     | <b>3,369</b>                | <b>2,34,554</b>     | <b>5,31,046</b>     |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>5,22,399</b>     |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>71,171</b>       |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>59,096</b>       |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>54,782</b>       |
|  |                     |                            |                            |   |                     |                   |                             |                     | <b>50,010</b>       |
| <b>Previous Year</b>                       | <b>5,84,525</b>     | <b>1,59,861</b>            | <b>10,857</b>              | <b>7,33,529</b>                         | <b>1,98,148</b>     | <b>22,669</b>     | <b>9,687</b>                | <b>2,11,130</b>     | <b>5,22,399</b>     |
| <b>Capital Work-Inprogress</b>             |                     |                            |                            |   |                     |                   |                             |                     | <b>3,86,377</b>     |
| <b>Intangible Assets Under Development</b> |                     |                            |                            |   |                     |                   |                             |                     |                     |

<sup>§</sup> Includes Office Equipments.

\* Other than internally generated.

<sup>#</sup> Depreciation / Amortisation and Depletion for the year includes depreciation of ₹ 99 crore capitalised during the year and ₹ 122 crore on account of entities acquired during the year 2020-21. Thus, ₹ 26,572 crore has been considered in the Statement of Profit and Loss.

<sup>^</sup> Additions / Adjustments in gross block for the year include ₹ 1,514 crore on account of entities acquired during the year 2020-21.

<sup>®</sup> Deductions / Adjustments in Development Rights is net off impairment amounting to ₹ 3,793 crore relating to Shale Gas Entities.

**1.1** Right-of-Use (Land) includes ₹ 83 crore (Previous Year ₹ 83 crore) in respect of which the letters of allotment are received and supplementary agreements entered, however, lease deeds are pending execution.

**1.2** Buildings includes:

- i) Cost of shares in Co-operative Societies ₹ 2,03,700 (Previous Year ₹ 2,03,700).
- ii) ₹ 135 crore (Previous Year ₹ 135 crore) in shares of Companies / Societies with right to hold and use certain area of Buildings.

**1.3** Other Intangible Assets – Others includes:

- i) Jetties amounting to ₹ 812 crore (Previous Year ₹ 812 crore), the Ownership of which vests with Gujarat Maritime Board.
- ii) ₹ 7 crore (Previous Year ₹ 7 crore) in shares of companies with Right to hold and use Land and Buildings.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## 1.4 Capital Work-in-Progress and Intangible Assets Under Development includes:

- i) ₹ 13,697 crore (Previous Year ₹ 15,684 crore) on account of Project Development Expenditure.
- ii) ₹ 10,100 crore (Previous Year ₹ 9,168 crore) on account of cost of construction materials at site.

## 1.5 Additions in Property, Plant & Equipment, Capital work-in-progress, Other Intangible Assets and Intangible assets under Development includes ₹ 279 crore (net gain) [Previous Year ₹ 6,255 crore (net loss)] on account of exchange difference during the year.

## 1.6 For Assets pledged as security – Refer Note 15.1, 15.2 and 15.3.

## 1.7 The Company based on internal and external technical evaluation, reassessed the estimates relating to the life of Plant & Machinery of O2C Business. Basis this technical evaluation, the Company has revised the useful life of these O2C assets to 50 years from the respective dates of commissioning, with effect from April 01, 2020.

(₹ in crore)

| Particulars  | As at 31st March, 2021 |        | As at 31st March, 2020 |        |
|--|------------------------|--------|------------------------|--------|
|  | Units                  | Amount | Units                  | Amount |
| <b>2. Investments – Non-Current</b>  |                        |        |                        |        |
| <b>A. Investment in Associates</b>   |                        |        |                        |        |
| Investments measured at Cost (accounted using Equity Method)   |                        |        |                        |        |
| <b>In Equity Shares – Quoted, Fully paid up</b>  |                        |        |                        |        |
| Reliance Industrial Infrastructure Limited of ₹ 10 each  | 68,60,064              | 210    | 68,60,064              | 190    |
| GTPL Hathway Limited of ₹ 10 each  | 4,26,97,825            | 436    | 4,26,97,825            | 380    |
|  | <b>646</b>             |        | <b>570</b>             |        |
| <b>In Equity Shares – Unquoted, Fully paid up</b>  |                        |        |                        |        |
| Big Tree Entertainment Private Limited of ₹ 10 each  | 17,04,279              | -      | 17,04,279              | -      |
| CCN DEN Network Private Limited of ₹ 10 each   | 20,40,000              | -      | 20,40,000              | -      |
| Clayfin Technologies Private Limited of ₹ 10 each  | 35,93,552              | 25     | 35,93,552              | 23     |
| DEN ADN Network Private Limited of ₹ 10 each   | 19,38,000              | 3      | 19,38,000              | 3      |
| Den Satellite Network Private Limited of ₹ 10 each   | 50,295                 | 58     | 50,295                 | 66     |
| Eenadu Television Private Limited of ₹ 10 each   | 60,94,190              | 437    | 60,94,190              | 375    |
| Gaurav Overseas Private Limited of ₹ 10 each [₹ 27,38,845; (Previous Year ₹ 27,97,720)]                            | 3,23,000               | -      | 3,23,000               | -      |
| Gujarat Chemical Port Limited of ₹ 1 each (Formerly known as Gujarat Chemical Port Terminal Company Limited)       | 64,29,20,000           | 538    | 64,29,20,000           | 430    |
| Hathway VCN Cабlenet Private Limited of ₹ 10 each [₹ 27,91,952]  | 12,520                 | -      | 12,520                 | -      |
| Indian Vaccines Corporation Limited of ₹ 10 each [₹ 12,36,383; (Previous Year ₹ 18,50,655)]                        | 62,63,125              | -      | 62,63,125              | -      |
| NW18 HSN Holdings Plc. of USD 0.2 each   | 92,62,233              | -      | 92,62,233              | -      |
| Pan Cable Services Private Limited of ₹ 10 each  | 10                     | -      | 10                     | -      |
| Reliance Europe Limited of Sterling Pound 1 each   | 11,08,500              | 41     | 11,08,500              | 39     |
| Reliance Services and Holdings Limited of ₹ 10 each  | 50,000                 | 11,854 | 50,000                 | -      |
| Jamnagar Utilities and Power Private Limited Class A shares of ₹ 1 each [₹ 40,72,000; (Previous Year ₹ 40,72,000)] | 52,32,000              | -      | 52,32,000              | -      |
| Vadodra Enviro Channel Limited of ₹ 10 Each [₹ 1,43,020; (Previous Year ₹ 1,43,020)]                               | 14,302                 | -      | 14,302                 | -      |
| Vay Network Services Private Limited of ₹ 2 each [₹ 39,14,826; (Previous Year ₹ 39,14,826)]                        | 19,57,413              | -      | 19,57,413              | -      |
|  | <b>12,956</b>          |        | <b>936</b>             |        |
| <b>In Preference Shares – Unquoted, Fully paid up</b>  |                        |        |                        |        |
| Big Tree Entertainment Private Limited - Compulsorily Convertible Preference Shares Series B of ₹ 1,000 each       | 1,156                  | -      | 1,156                  | -      |
| Reliance Services and Holdings Limited - 6% Non-Cumulative Redeemable Preference Shares of ₹ 1000 each             | 17,64,66,916           | 17,647 | 17,64,66,916           | 16,175 |
| Big Tree Entertainment Private Limited - Compulsorily Convertible Preference Shares Series B1 of ₹ 10 each         | 2,31,200               | -      | 2,31,200               | -      |
| Big Tree Entertainment Private Limited - Compulsorily Convertible Preference Shares Series C of ₹ 1,000 each       | 1,807                  | -      | 1,807                  | 17     |
| Big Tree Entertainment Private Limited - Compulsorily Convertible Preference Shares Series C1 of ₹ 10 each         | 3,61,400               | -      | 3,61,400               | -      |
| Big Tree Entertainment Private Limited - Compulsorily Convertible Preference Shares Series D of ₹ 10 each          | 3,41,857               | 212    | 3,41,857               | 278    |
|  | <b>17,859</b>          |        | <b>16,470</b>          |        |

| Particulars  | As at 31st March, 2021 |        | As at 31st March, 2020 |        |
|--|------------------------|--------|------------------------|--------|
|  | Units                  | Amount | Units                  | Amount |
| <b>In Preference shares – Unquoted, Partly paid up</b>   |                        |        |                        |        |
| NW18 HSN Holdings PLC – Class O Preference Shares of USD 0.2 each, paid up USD 0.05 each                         |                        |        |                        |        |
|  | <b>12,75,367</b>       | -      | <b>12,75,367</b>       | -      |
|  | -                      | -      | -                      | -      |
| <b>In Debentures – Unquoted, Fully paid up</b>   |                        |        |                        |        |
| Ashwani Commercials Private Limited - Zero Coupon Unsecured Optionally Fully Convertible Debentures of ₹ 10 each |                        |        |                        |        |
|  | <b>13,55,90,000</b>    | 136    | <b>13,55,90,000</b>    | 136    |
|  | -                      | -      | 9,97,50,000            | 100    |
|  | <b>136</b>             |        | <b>236</b>             |        |
| <b>In Share Warrant – Unquoted, Partly paid up</b>   |                        |        |                        |        |
| NW18 HSN Holdings PLC – Share Warrant of USD 10 each, paid up USD 0.01 each                                      |                        |        |                        |        |
|  | <b>24,18,393</b>       | -      | <b>24,18,393</b>       | -      |
|  | -                      | -      | -                      | -      |
| <b>In Limited Liability Partnership</b>  |                        |        |                        |        |
| GenNext Ventures Investment Advisers LLP [₹ 31,17,337; (Previous Year ₹ 25,60,426)]                              |                        |        |                        |        |
|  | -                      | -      | -                      | -      |
| <b>In Corpus of Trust</b>  |                        |        |                        |        |
| <b>Unquoted</b>  |                        |        |                        |        |
| Investment in Corpus of Petroleum Trust  |                        |        |                        |        |
|  | <b>46,195</b>          |        | <b>27,119</b>          |        |
|  | <b>46,195</b>          |        | <b>27,119</b>          |        |
| <b>A. Total Investments in Associates</b>  |                        |        |                        |        |
| <b>B. Investment in Joint Ventures</b>   |                        |        |                        |        |
| Investment measured at Cost (accounted using Equity Method)  |                        |        |                        |        |
| <b>In Equity Shares – Quoted, Fully paid up</b>  |                        |        |                        |        |
| Alok Industries Limited of ₹ 1 each (Refer Note 40.2)  |                        |        |                        |        |
|  | <b>1,98,65,33,333</b>  | 263    | -                      | -      |
|  | <b>77,792</b>          |        | <b>45,331</b>          |        |
| <b>In Equity Shares – Unquoted, Fully paid up</b>  |                        |        |                        |        |
| Brooks Brothers India Private Limited of ₹ 10 each   |                        |        |                        |        |
|  | <b>2,45,00,000</b>     | 15     | <b>2,45,00,000</b>     | 15     |
|  | <b>2,23,22,952</b>     | 38     | <b>2,23,22,952</b>     | 33     |
|  | <b>1,22,50,000</b>     | 16     | <b>1,22,50,000</b>     | 15     |
|  | <b>1,00,000</b>        | 24     | -                      | -      |
|  | <b>5,65,95,000</b>     | 15     | <b>5,65,95,000</b>     | 17     |
|  | <b>1,07,00,000</b>     | 1      | <b>1,07,00,000</b>     | 1      |
|  | <b>14,85,711</b>       | 131    | <b>10,80,141</b>       | 41     |
|  | <b>7,000</b>           | -      | <b>7,000</b>           | -      |
|  | <b>15,810</b>          | -      | <b>15,810</b>          | -      |
|  | <b>13,05,717</b>       | 1      | <b>13,05,717</b>       | -      |
|  | <b>25,500</b>          | 2      | <b>25,500</b>          | 1      |
|  | <b>2,55,000</b>        | 4      | <b>2,55,000</b>        | 4      |
|  | <b>2,42,250</b>        | 7      | <b>2,42,250</b>        | 7      |
|  | <b>2,49,000</b>        | -      | <b>2,49,000</b>        | -      |
|  | <b>20,400</b>          | -      | <b>20,400</b>          | -      |
|  | <b>10,200</b>          | -      | <b>10,200</b>          | -      |
|  | <b>1,02,000</b>        | -      | <b>1,02,000</b>        | -      |
|  | <b>51,000</b>          | -      | <b>51,000</b>          | -      |
|  | <b>9,63,000</b>        | 7      | <b>9,63,000</b>        | 5      |
|  | <b>68,850</b>          | 9      | <b>68,850</b>          | 11     |
|  | <b>68,000</b>          | 1      | <b>68,000</b>          | 1      |
|  | <b>15,300</b>          | -      | <b>15,300</b>          | -      |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Particulars   | (₹ in crore)           |        |                        |        | Particulars  | (₹ in crore)           |        |                        |        |  |
|---|------------------------|--------|------------------------|--------|--|------------------------|--------|------------------------|--------|--|
|   | As at 31st March, 2021 |        | As at 31st March, 2020 |        |  | As at 31st March, 2021 |        | As at 31st March, 2020 |        |  |
|   | Units                  | Amount | Units                  | Amount |  | Units                  | Amount | Units                  | Amount |  |
| Hathway Prime Cable & Datacom Private Limited of ₹ 10 each  | 2,29,500               | -      | 2,29,500               | -      | <b>C. Other Investments</b>  |                        |        |                        |        |  |
| IBN Lokmat News Private Limited of ₹ 10 each  | 86,25,000              | -      | 86,25,000              | -      | <b>Investment measured at Amortised Cost</b>   |                        |        |                        |        |  |
| Iconix Lifestyle India Private Limited of ₹ 10 each   | 25,05,000              | 39     | 25,05,000              | 39     | <b>In Government Securities – Unquoted</b>   |                        |        |                        |        |  |
| RISE Worldwide Limited (Formerly IMG Reliance Limited) of ₹ 10 each   | -                      | -      | 5,33,60,074            | 157    | 6 Years National Savings Certificate (Deposited with Sales Tax Department and Other Government Authorities) [₹ 45,08,847; (Previous Year ₹ 45,08,847)]                       |                        |        |                        |        |  |
| India Gas Solutions Private Limited of ₹ 10 each  | 2,25,00,000            | 9      | 1,50,00,000            | 6      | <b>In Debentures or Bonds – Quoted, Fully paid up</b>  |                        |        |                        |        |  |
| Jio Payments Bank Limited of ₹ 10 each  | 16,24,00,000           | 88     | 16,24,00,000           | 152    | Summit Digital Infrastructure Private Limited (Earlier Reliance Jio Infratel Private Limited) – Secured Redeemable Non-Convertible Debentures of ₹ 10,00,000 each (Series 5) |                        |        |                        |        |  |
| Marks and Spencer Reliance India Private Limited (Class A Shares of ₹ 10 each)  | 81,42,722              | 40     | 81,42,722              | 49     | <b>In Debentures or Bonds – Unquoted, Fully paid up</b>  |                        |        |                        |        |  |
| Marks and Spencer Reliance India Private Limited (Class C Shares of ₹ 5 each)   | 9,51,16,546            | 160    | 9,51,16,546            | 194    | Jio Digital Fibre Private Limited – 9% Non-convertible Debentures of ₹ 10,00,000 each  |                        |        |                        |        |  |
| Net9 Online Hathway Private Limited of ₹ 10 each  | 5,000                  | -      | 5,000                  | 3      | Summit Digital Infrastructure Private Limited (Earlier Reliance Jio Infratel Private Limited) – 9% Non-convertible Debentures of ₹ 10,00,000 each                            |                        |        |                        |        |  |
| Reliance Bally India Private Limited of ₹ 10 each   | 48,50,000              | 5      | 48,50,000              | 4      | Jio Digital Fibre Private Limited – Secured Redeemable Non-Convertible Debentures of ₹ 10,00,000 each (Series PPD1)  |                        |        |                        |        |  |
| Reliance Paul & Shark Fashions Private Limited of ₹ 10 each   | 1,31,00,000            | 5      | 1,21,00,000            | 5      | Jio Digital Fibre Private Limited – Secured Redeemable Non-Convertible Debentures of ₹ 10,00,000 each (Series PPD2)  |                        |        |                        |        |  |
| Reliance-GrandVision India Supply Private Limited of ₹ 10 each  | 1,35,00,000            | 5      | 1,35,00,000            | 5      | Jio Digital Fibre Private Limited – Secured Redeemable Non-Convertible Debentures of ₹ 10,00,000 each (Series PPD3)  |                        |        |                        |        |  |
| Reliance-Vision Express Private Limited of ₹ 10 each  | 10,20,00,000           | 7      | 9,70,00,000            | 6      | Yes Bank Limited – Unsecured Redeemable Non-Convertible, Upper Tier II Bonds of ₹ 10,00,000 each   |                        |        |                        |        |  |
| Pipeline Management Services Private Limited of ₹ 10 each   | 5,00,000               | 4      | 5,00,000               | 2      |  |                        |        |                        |        |  |
| Ryohin-Keikaku Reliance India Private Limited of ₹ 10 each  | 2,48,92,000            | 16     | 2,48,92,000            | 17     | <b>In Units</b>  |                        |        |                        |        |  |
| TCO Reliance India Private Limited of ₹ 10 each   | 1,37,20,000            | 13     | 1,37,20,000            | 14     | PTC – Master Trust 2019 Series I   |                        |        |                        |        |  |
| Ubona Technologies Private Limited of ₹ 10 each   | 10,821                 | 5      | 10,821                 | 5      | Marigold Trust   |                        |        |                        |        |  |
| V&B Lifestyle India Private Limited of ₹ 10 each  | -                      | -      | 87,45,000              | 7      | First Business Receivables Trust   |                        |        |                        |        |  |
| Reliance Sideways Private Limited of ₹ 10 each  | 5,000                  | -      | 5,000                  | -      | Digital Fibre Infrastructure Trust   |                        |        |                        |        |  |
| Zegna South Asia Private Limited of ₹ 10 each   | 2,98,44,272            | 4      | 2,98,44,272            | 5      | Tower Infrastructure Trust   |                        |        |                        |        |  |
| Ethane Crystal LLC Class A Share of \$1 each  | 84,933                 | 1      | 84,933                 | 1      | <b>Investment measured at Fair Value through Other Comprehensive Income (FVTOCI)</b>   |                        |        |                        |        |  |
| Ethane Emerald LLC Class A Share of \$1 each  | 80,046                 | 1      | 80,046                 | 1      | <b>In Membership Interest of LLP – Unquoted</b>  |                        |        |                        |        |  |
| Ethane Opal LLC Class A Share of \$1 each   | 79,914                 | 1      | 79,914                 | 1      | Labs 02 Limited Partnership  |                        |        |                        |        |  |
| Ethane Pearl LLC Class A Share of \$1 each  | 85,280                 | 1      | 85,280                 | 1      | Breakthrough Energy Ventures II L.P.   |                        |        |                        |        |  |
| Ethane Sapphire LLC Class A Share of \$1 each   | 79,914                 | 1      | 79,914                 | 1      | <b>In Membership Interest of LLC – Unquoted</b>  |                        |        |                        |        |  |
| Ethane Topaz LLC Class A Share of \$1 each  | 79,914                 | 1      | 79,914                 | 1      | BreakThrough Energy Ventures LLC   |                        |        |                        |        |  |
| Ethane Crystal LLC Class C Share of \$1 each  | 1,97,48,739            | 207    | 1,97,48,739            | 196    | <b>In Preferred Shares – Unquoted, Fully paid up</b>   |                        |        |                        |        |  |
| Ethane Emerald LLC Class C Share of \$1 each  | 1,86,12,443            | 200    | 1,86,12,443            | 188    | EdCast Inc. – Series B   |                        |        |                        |        |  |
| Ethane Opal LLC Class C Share of \$1 each   | 1,85,81,663            | 189    | 1,85,81,663            | 177    | Krikey Inc. – Series A   |                        |        |                        |        |  |
| Ethane Pearl LLC Class C Share of \$1 each  | 1,98,29,430            | 199    | 1,98,29,430            | 187    | KaiOS Technologies Inc (KTI) – Series A  |                        |        |                        |        |  |
| Ethane Sapphire LLC Class C Share of \$1 each   | 1,85,81,663            | 187    | 1,85,81,663            | 175    | Netradyne Inc. – Series A  |                        |        |                        |        |  |
| Ethane Topaz LLC Class C Share of \$1 each  | 1,85,81,663            | 188    | 1,85,81,663            | 176    | Skytran Inc.   |                        |        |                        |        |  |
| <b>In Preference Shares – Unquoted, Fully paid up</b>   | <b>1,847</b>           |        | <b>1,926</b>           |        |  |                        |        |                        |        |  |
| IBN Lokmat News Private Limited – 0.10% Non-Cumulative Redeemable Preference Shares Series "I" of ₹ 100 each                        | 2,20,000               | -      | 2,20,000               | -      |  |                        |        |                        |        |  |
| IBN Lokmat News Private Limited – 0.10% Non-Cumulative Redeemable Preference Shares Series "II" of ₹ 100 each                       | 2,49,999               | 5      | 2,49,999               | 5      |  |                        |        |                        |        |  |
| IBN Lokmat News Private Limited – 0.01% Optionally Convertible Non-Cumulative Redeemable Preference Share Series "II" of ₹ 100 each | 1                      | -      | 1                      | -      |  |                        |        |                        |        |  |
| IBN Lokmat News Private Limited – 0.10% Non-Cumulative Redeemable Preference Shares Series "III" of ₹ 100 each                      | 20,35,250              | 7      | 20,35,250              | 9      |  |                        |        |                        |        |  |
| Alok Industries Limited of ₹ 1 each – Preference Share (Refer Note 40.2)  | 2,50,00,00,000         | 250    | -                      | -      |  |                        |        |                        |        |  |
| <b>In Limited Liability Partnership</b>   | <b>262</b>             |        | <b>14</b>              |        |  |                        |        |                        |        |  |
| Hathway SS Cable & Datacom LLP [₹ 11,52,820]  | -                      |        | -                      |        |  |                        |        |                        |        |  |
| <b>Total Investments in Joint Ventures</b>  | <b>2,372</b>           |        | <b>1,940</b>           |        |  |                        |        |                        |        |  |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Particulars  | (₹ in crore)           |               |                        |        |
|--|------------------------|---------------|------------------------|--------|
|  | As at 31st March, 2021 |               | As at 31st March, 2020 |        |
|  | Units                  | Amount        | Units                  | Amount |
| <b>In Equity Shares – Quoted, Fully paid up</b>  |                        |               |                        |        |
| Affinity Energy and Health Limited of AUD 0.1636 each  | 1,58,350               | -             | 4,52,88,158            | 2      |
| Balaji Telefilms Limited of ₹ 2 each   | 2,52,00,000            | 144           | 2,52,00,000            | 95     |
| EIH Limited of ₹ 2 each  | 11,77,60,869           | 1,095         | 10,59,07,273           | 697    |
| Eros International Plc of GBP 0.30 each  | 31,11,088              | 41            | 31,11,088              | 39     |
| Himachal Futuristic Communications Limited of ₹ 1 each   | 4,85,32,764            | 122           | 4,85,32,764            | 44     |
| KSL and Industries Limited of ₹ 4 each [₹ 12,80,632; (Previous Year ₹ 8,06,324)]   | 4,74,308               | -             | 4,74,308               | -      |
| Refex Industries Limited of ₹ 10 each  | 2,75,000               | 3             | 2,75,000               | 1      |
| SMC Global Securities Limited of ₹ 2 each  | 11,35,670              | 8             | 5,87,158               | 7      |
| Yatra Online Inc. of \$ 0.0001 each  | 19,26,397              | 28            | 19,26,397              | 13     |
|  | <b>1,441</b>           | <b>898</b>    |                        |        |
| <b>In Equity Shares – Unquoted, Fully paid up</b>  |                        |               |                        |        |
| Ahmedabad Mega Clean Association of ₹ 10 each [₹ 1,00,000; (Previous Year ₹ 1,00,000)]   | 10,000                 | -             | 10,000                 | -      |
| Aeon Learning Private Limited of ₹ 1 each [₹ 1,00,000; (Previous Year ₹ 1,00,000)]   | 1,00,000               | -             | 1,00,000               | -      |
| 24x7 Learning Private Limited of ₹ 10 each   | 6,45,558               | -             | 6,45,558               | -      |
| DSE Estates Limited of ₹ 1 each  | 8,98,500               | -             | 8,98,500               | -      |
| Enercent Technologies Private Limited  | 21,000                 | 3             | -                      | -      |
| Eshwar Land Private Limited of ₹ 10 each   | 400                    | -             | 400                    | -      |
| Future 101 Design Private Limited of ₹ 10 each   | 2,019                  | 14            | 2,019                  | 14     |
| Hathway Patiala Cable Private Limited of ₹ 10 each   | 71,175                 | 3             | 71,175                 | 3      |
| Homodeus Inc   | 2,94,118               | 2             | -                      | -      |
| KaiOS Technologies Inc (KTI) of USD 3.675 each   | 19,04,781              | 46            | 19,04,781              | 46     |
| Eliph Nutrition Private Limited of ₹ 10 each [₹ 6,40,000; (Previous Year ₹ Nil)]   | 100                    | -             | -                      | -      |
| MobileNXT Teleservices Private Limited of ₹ 10 each  | 3,01,876               | -             | 3,01,876               | -      |
| Petronet India Limited of ₹ 0.10 each [₹ 10,00,000; (Previous Year ₹ 10,00,000)]   | 1,00,00,000            | -             | 1,00,00,000            | -      |
| Petronet VK Limited of ₹ 10 each [₹ 20,000; (Previous Year ₹ 20,000)]  | 1,49,99,900            | -             | 1,49,99,900            | -      |
| Ushodaya Enterprises Private Limited of ₹ 100 each (Previous Year ₹ 27,50,000)   | 27,500                 | -             | 27,500                 | -      |
| VAKT Holdings Limited of USD 0.001 each  | 39,894                 | 39            | 39,894                 | 39     |
| Yatra Online Private Limited of ₹ 10 each  | 1,09,348               | 8             | 1,09,348               | 4      |
|  | <b>115</b>             | <b>106</b>    |                        |        |
| <b>In Preference Shares – Unquoted, Fully paid up</b>  |                        |               |                        |        |
| Aeon Learning Private Limited – Series B compulsorily convertible Preference Shares of ₹ 1 each  | 2                      | -             | 2                      | -      |
| Jio Digital Fibre Private Limited – 10% Optionally Convertible Preference Shares of ₹ 10 each  | 77,70,11,98,375        | 77,889        | 77,70,11,98,375        | 77,701 |
| Jio Digital Fibre Private Limited – 10% Cumulative Redeemable Preference Shares of ₹ 10 each   | 12,50,000              | 1             | 12,50,000              | 1      |
| Summit Digitel Infrastructure Private limited (Formerly Reliance Jio Infratel Private Limited) – 0% Redeemable, Non-Participating, Non-Cumulative and Non-Convertible Preference Shares of ₹ 10 each | 5,00,00,000            | 94            | -                      | -      |
| Summit Digitel Infrastructure Private limited (Formerly Reliance Jio Infratel Private Limited) – 10% Optionally Convertible Preference Shares of ₹ 10 each   | -                      | -             | 5,00,00,000            | 50     |
| Karexpert Technologies Private Limited – Series A Preference Shares of ₹ 20 each   | 22,222                 | 10            | 22,222                 | 10     |
| Karexpert Technologies Private Limited – Series B Preference Shares of ₹ 20 each   | 44,443                 | 20            | 33,332                 | 15     |
| Pipeline Infrastructure Private Limited – 0.1% Compulsory Convertible Preference Shares of ₹ 10 each   | 4,00,00,00,000         | 4,000         | 4,00,00,00,000         | 4,000  |
| Pipeline Infrastructure Private Limited – 0.1% Redeemable Preference Shares of ₹ 10 each   | 5,00,00,000            | 50            | 5,00,00,000            | 50     |
| Eliph Nutrition Private Limited of ₹ 10 each   | 9,269                  | 6             | -                      | -      |
| Teesta Retail Private Limited – 6% Non-Cumulative Optionally Convertible Preference Shares of ₹ 10 each  | 2,025                  | 466           | 2,025                  | 466    |
|  | <b>82,536</b>          | <b>82,293</b> |                        |        |

| Particulars  | (₹ in crore)           |            |                        |                 |
|--|------------------------|------------|------------------------|-----------------|
|  | As at 31st March, 2021 |            | As at 31st March, 2020 |                 |
|  | Units                  | Amount     | Units                  | Amount          |
| <b>In Debentures or Bonds – Unquoted, Fully paid up</b>  |                        |            |                        |                 |
| VT Media Private Limited – Unsecured Zero Coupon Optionally Redeemable/Convertible Debentures of ₹ 1,000 each      | -                      | -          | 2,50,000               | 25              |
|  |                        |            | <b>25</b>              |                 |
| <b>In Debentures or Bonds – Quoted, Fully paid up *</b>  |                        |            |                        |                 |
|  |                        |            | 3,552                  | 1,539           |
|  |                        |            | 1,372                  | 11,070          |
|  |                        |            | -                      | 14,263          |
|  |                        |            | 2,206                  | -               |
| <b>In Fixed Maturity Plan – Quoted, Fully paid up #</b>  |                        |            |                        |                 |
|  |                        |            | -                      | -               |
| <b>In Government Securities – Quoted *</b>   |                        |            |                        |                 |
|  |                        |            | -                      | -               |
| <b>In Units - Unquoted, fully paid up</b>  |                        |            |                        |                 |
| Investments measured at Fair Value Through Profit and Loss (FVTPL)   |                        |            |                        |                 |
| <b>In Equity Shares – Quoted, Fully paid up</b>  |                        |            |                        |                 |
|  |                        |            | -                      | 250             |
| <b>In Equity Shares – Unquoted, Fully paid up</b>  |                        |            |                        |                 |
|  |                        |            | 491                    | 606             |
| <b>In Preference Shares – Unquoted, Fully paid up</b>  |                        |            |                        |                 |
|  |                        |            | 375                    | 250             |
| <b>In Debentures or Bonds – Quoted</b>   |                        |            |                        |                 |
|  |                        |            | -                      | 814             |
| <b>In Others</b>   |                        |            |                        |                 |
| Faering Capital India Evolving Fund of ₹ 1,000 each  | 11,66,581              | 160        | 15,02,630              | 103             |
| GenNext Ventures Fund - Class A units of ₹ 10 each   | 1,98,58,351            | 78         | 1,98,38,351            | 76              |
| HDFC India Real Estate Fund of ₹ 1,000 each  | -                      | -          | 88,880                 | -               |
| IIFL Special Opportunities Fund Class A 5.1 of ₹ 10 each   | 4,95,06,919            | 57         | 4,95,06,919            | 44              |
| JM Financial Property Fund - I of ₹ 3,721 each (Previous Year ₹ 3,721 each)  | 50,000                 | 4          | 50,000                 | 4               |
| JMFRC - Securities Receipt   | 3,40,000               | 26         | 3,40,000               | 34              |
| KKR India Debt Fund I of ₹ 1,000 each  | 2,53,314               | 2          | 2,53,314               | 2               |
| LICHFL Housing and Infrastructure Fund of ₹ 100 each   | 5,16,000               | 5          | 1,16,000               | 1               |
| LICHFL Urban Development Fund of ₹ 10,000 each ₹ 3,762 paid up (Previous Year ₹ 3,762 paid up)                     | 25,000                 | 7          | 25,000                 | 10              |
| Multiples Private Equity Fund - Scheme 1 of ₹ 1,00,000 each, ₹ 16,971 paid up (Previous Year ₹ 22,437 paid up)     | 5,000                  | 13         | 5,000                  | 31              |
| Multiples Private Equity Fund II LLP of ₹ 1,000 each   | 9,66,872               | 125        | 9,45,361               | 137             |
| Paragon Partners Growth Fund - I of ₹ 100 each   | 45,43,052              | 62         | 44,27,780              | 63              |
| Urban Infrastructure Opportunities Fund of ₹ 27,430 each (Previous Year ₹ 27,930 each)                             | 21,600                 | 24         | 21,600                 | 26              |
| Zone4 Capital Fund Scheme II of ₹ 1,00,000 each, ₹ 85,000 paid up (Previous Year ₹ 85,000 paid up)                 | 2,000                  | 30         | 2,000                  | 25              |
| Kalaari Capital Partners India IV of ₹ 1,000 each  | 2,78,978               | 24         | -                      | -               |
| JMFARC - MARCH 2018 – Trust – Series I of ₹ 1,000 each   | 8,00,000               | 63         | 8,00,000               | 80              |
|  | <b>680</b>             | <b>636</b> |                        |                 |
| <b>C. Total Other Investments</b>  |                        |            |                        |                 |
|  |                        |            | <b>1,32,218</b>        | <b>1,56,581</b> |
| <b>Total Non-Current Investments (A+B+C)</b>   |                        |            |                        |                 |
|  |                        |            | <b>2,12,382</b>        | <b>2,03,852</b> |
| * Includes ₹ Nil (Previous Year ₹ 11,448 crore) given as collateral security (Refer Note 19).<br># Refer Note 35 C |                        |            |                        |                 |
|  | (₹ in crore)           |            |                        |                 |
|  | As at 31st March, 2021 |            | As at 31st March, 2020 |                 |
| <b>2.1 Category-Wise Investment-Non-Current</b>  |                        |            |                        |                 |
| Financial Assets measured at Cost  |                        |            | 80,164                 | 47,271          |
| Financial Assets measured at Amortised Cost  |                        |            | 38,809                 | 43,356          |
| Financial Assets measured at Fair Value through Other Comprehensive Income (FVTOCI)                                |                        |            | 91,863                 | 1,10,669        |
| Financial Assets measured at Fair value through Profit & Loss (FVTPL)  |                        |            | 1,546                  | 2,556           |
|  |                        |            | <b>2,12,382</b>        | <b>2,03,852</b> |
| <b>Total Non-Current Investments (A+B+C)</b>   |                        |            |                        |                 |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

|   | (₹ in crore)           |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>3. Loans - Non-Current (Unsecured and Considered Good)</b> |                        |                        |
| Deposits with Related Parties (Refer Note 31)                 | 519                    | 542                    |
| Other Loans and Advances *                                    | 1,965                  | 21,190                 |
| <b>Total</b>  | <b>2,484</b>           | <b>21,732</b>          |

\* Includes primarily fair valuation of interest free deposits and consumer device financing.

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>4. Deferred Tax</b>                       |                        |                        |
| <b>Component of Deferred Tax</b>             |                        |                        |
| Deferred Tax Assets (Net)                    | 1,147                  | 2,900                  |
| Deferred Tax Liabilities (Net)               | 37,001                 | 54,123                 |
| <b>Net Deferred Tax Assets/(Liabilities)</b> | <b>(35,854)</b>        | <b>(51,223)</b>        |

|  | (₹ in crore)           |   |   |  |                        |
|--|------------------------|---|---|--|------------------------|
|  | As at 31st March, 2020 | (Charge)/Credit to Statement of Profit and Loss ^ | (Charge)/Credit to Other Comprehensive Income | Others (Including Exchange Difference) | As at 31st March, 2021 |
| <b>Deferred Tax Assets (Net) in Relation to:</b>         |                        |   |   |  |                        |
| Property, Plant and Equipment and Other Intangible Asset | (13,514)               | 12,653  | -   | (45)                                   | (906)                  |
| Financial Assets   | 1,650                  | (1,582)   | 2   | 1                                      | 71                     |
| Loan and Advances  | 1                      | -   | -   | -                                      | 1                      |
| Provisions   | 232                    | 24  | 2   | (10)                                   | 248                    |
| Disallowances  | 60                     | 47  | -   | -                                      | 107                    |
| Carried Forward Loss                                     | 23,892                 | (22,556)  | -   | 426                                    | 1,762                  |
| Others   | (9,421)                | 9,633   | (1)   | (347)                                  | (136)                  |
| <b>Deferred Tax Assets (Net)</b>                         | <b>2,900</b>           | <b>(1,781)</b>                                    | <b>3</b>                                      | <b>25</b>                              | <b>1,147</b>           |
| <b>Deferred Tax Liabilities (Net) in Relation to:</b>    |                        |   |   |  |                        |
| Property, Plant and Equipment and Other Intangible Asset | 38,278                 | 19,019  | -   | 4                                      | 57,301                 |
| Financial Assets and Others                              | 16,424                 | (24,033)  | 520   | -                                      | (7,089)                |
| Loan and Advances  | (28)                   | (2)   | -   | -                                      | (30)                   |
| Provisions   | (412)                  | (37)  | -   | (1)                                    | (450)                  |
| Disallowances  | (10)                   | 184   | (70)  | -                                      | 104                    |
| Carried Forward Losses                                   | (33)                   | (12,572)  | -   | (2)                                    | (12,607)               |
| Others   | (96)                   | (132)   | -   | -                                      | (228)                  |
| <b>Deferred Tax Liabilities (Net)</b>                    | <b>54,123</b>          | <b>(17,573)</b>                                   | <b>450</b>                                    | <b>1</b>                               | <b>37,001</b>          |
| <b>Net Deferred Tax Assets/(Liabilities)</b>             | <b>(51,223)</b>        | <b>15,792</b>                                     | <b>(447)</b>                                  | <b>24</b>                              | <b>(35,854)</b>        |

<sup>a</sup> Refer Note 12 and 29 (b)

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>5. Other Non-Current Assets (Unsecured and Considered Good)</b> |                        |                        |
| Capital Advances @   | 20,787                 | 5,724                  |
| Security Deposits *  | 3,194                  | 3,234                  |
| Advance Income Tax (Net of Provision) #                            | 5,104                  | 5,612                  |
| Upfront Fibre payment  | 15,500                 | 15,570                 |
| Others ^   | 20,392                 | 7,267                  |
| <b>Total</b>   | <b>64,977</b>          | <b>37,407</b>          |

\* Includes Deposits of ₹ 473 crore (Previous Year ₹ 468 crore) given to Related Parties (Refer Note 31(IV)).

# Refer Note 12

@ Refer Note 33 (V)

^ Includes primarily prepaid rent and device rights.

|   | (₹ in crore)           |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>6. Inventories</b>                         |                        |                        |
| Raw Materials (Including Material in Transit) | 15,200                 | 15,312                 |
| Work-in-Progress *                            | 27,781                 | 21,617                 |
| Finished Goods                                | 11,836                 | 12,890                 |
| Stores and Spares                             | 11,600                 | 11,723                 |
| Stock-in-Trade                                | 13,285                 | 10,261                 |
| Others ^                                      | 1,970                  | 2,100                  |
| <b>Total</b>                                  | <b>81,672</b>          | <b>73,903</b>          |

\* Includes Land, Development Cost and on transfer on completion of Projects of ₹ 11,649 crore (Previous Year ₹ 12,362 crore).

^ Primarily includes Programming and Film Rights.

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>7. Investments – Current</b>  |                        |                        |
| <b>Investment Measured at Amortised Cost</b>   |                        |                        |
| In Collateral Borrowing and Lending Obligation - Unquoted                            | 1,000                  | -                      |
|  | <b>1,000</b>           | <b>-</b>               |
| <b>Investment Measured at Fair Value through Other Comprehensive Income (FVTOCI)</b> |                        |                        |
| In Fixed Maturity Plan – Quoted, Fully paid up ^                                     | 10,446                 | -                      |
| In Mutual Fund – Quoted #  | 2,768                  | 2,720                  |
| In Mutual Fund – Unquoted #  | 95,006                 | 38,450                 |
|  | <b>1,08,220</b>        | <b>41,170</b>          |
| <b>Investment Measured at Fair Value Through Profit and Loss (FVTPL)</b>             |                        |                        |
| In Debentures or Bonds – Quoted, Fully Paid Up ^                                     | 1,961                  | 3,442                  |
| In Government Securities – Quoted ^  | 4,774                  | 14,809                 |
| In Mutual Fund – Quoted  | 3,238                  | 82                     |
| In Treasury Bills – Quoted   | 13,161                 | 10,869                 |
| In Mutual Fund – Unquoted #  | 20,092                 | 2,543                  |
|  | <b>43,226</b>          | <b>31,745</b>          |
| <b>Total Investments – Current</b>   | <b>1,52,446</b>        | <b>72,915</b>          |

<sup>#</sup> Refer Note 35 C

<sup>^</sup> Includes ₹ Nil (Previous Year ₹ 11,690 crore) given as collateral security (Refer Note 19).

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>7.1 Category-Wise Investments – Current</b>                             |                        |                        |
| Financial Assets measured at Amortised Cost                                | 1,000                  | -                      |
| Financial Assets measured at Fair Value Through Other Comprehensive Income | 10,8220                | 41,170                 |
| Financial Assets measured at Fair Value Through Profit and Loss            | 43,226                 | 31,745                 |
| <b>Total Investments – Current</b>   | <b>1,52,446</b>        | <b>72,915</b>          |

## 8. Trade Receivables (Unsecured and Considered Good)

|                   |               |               |
|-------------------|---------------|---------------|
| Trade Receivables | 19,014        | 19,656        |
| <b>Total</b>      | <b>19,014</b> | <b>19,656</b> |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## 9. Cash and Cash Equivalents

|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|---|---------------------------|---------------------------|
| Cash on Hand  | 91                        | 77                        |
| Balances with Banks *                                       | 11,859                    | 19,685                    |
| Others - Deposits/Advances                                  | 5,447                     | 11,158                    |
| <b>Cash and Cash Equivalents as per Balance Sheet</b>       | <b>17,397</b>             | <b>30,920</b>             |
| <b>Cash and Cash Equivalents as per Cash Flow Statement</b> | <b>17,397</b>             | <b>30,920</b>             |

\* Includes Unclaimed Dividend of ₹ 208 crore (Previous Year ₹ 220 crore), Fixed Deposits of ₹ 169 crore (Previous Year ₹ 529 crore) with maturity of more than 12 months and Fixed Deposits of ₹ 2,683 crore (Previous Year ₹ 4,897 crore) are given as collateral securities. These deposits can be withdrawn by the Company at any point of time without prior notice or penalty on the principal.

## 10. Other Financial Assets - Current

|                       | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|-----------------------|---------------------------|---------------------------|
| Deposits #            | 13,491                    | 8,428                     |
| Call Money Receivable | 39,843                    | -                         |
| Others ^              | 7,790                     | 19,006                    |
| <b>Total</b>          | <b>61,124</b>             | <b>27,434</b>             |

# Includes Deposits of ₹ 17 crore (Previous Year ₹ 17 crore) given to Related Parties (Refer Note 31(IV)).

^ Mainly includes fair valuation of derivatives.

## 11. Other Current Assets (Unsecured and Considered Good)

|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|---|---------------------------|---------------------------|
| Balance with Customs, Central Excise, GST and State Authorities | 26,638                    | 24,856                    |
| Others **   | 14,655                    | 7,907                     |
| <b>Total</b>  | <b>41,293</b>             | <b>32,763</b>             |

\*\* Includes prepaid expenses, deposits, advance to vendor and claims receivable.

## 12. Taxation

| Income Tax Recognised in Statement of Profit and Loss | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|---|---------------------------|---------------------------|
| Current Tax   | 2,205                     | 8,630                     |
| Deferred Tax  | (483)                     | 5,096                     |
| <b>Total Income Tax Expenses</b>                      | <b>1,722</b>              | <b>13,726</b>             |

The income tax expenses for the year can be reconciled to the accounting profit as follows:

|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|---|---------------------------|---------------------------|
| Profit Before Tax (Before Exceptional Item)   | 49,819                    | 58,050                    |
| Applicable Tax Rate   | 34.944%                   | 34.944%                   |
| Computed Tax Expense  | 17,409                    | 20,285                    |
| <b>Tax Effect of:</b>   |                           |                           |
| Exempted Income   | (157)                     | (3,118)                   |
| Expenses Disallowed   | 6,417                     | 4,362                     |
| Additional Allowances net of MAT Credit   | (14,882)                  | (10,455)                  |
| Non-Taxable Subsidiaries and effect of Differential Tax Rate under various jurisdiction | (2,184)                   | (516)                     |
| Carried Forward Losses Utilised   | (4,261)                   | (1,984)                   |
| Others  | (137)                     | 56                        |
| <b>Current Tax Provision (A)</b>  | <b>2,205</b>              | <b>8,630</b>              |

|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|--|---------------------------|---------------------------|
| Incremental Deferred Tax Liability on account of Property, Plant and Equipment and Other Intangible Assets | 8,034                     | 5,699                     |
| Incremental Deferred Tax (Asset) / Liability on account of Financial Assets and Other Items                | (8,517)                   | (603)                     |
| <b>Deferred Tax Provision (B)</b>  | <b>(483)</b>              | <b>5,096</b>              |
| <b>Tax Expenses recognised in Statement of Profit and Loss (A+B)</b>                                       | <b>1,722</b>              | <b>13,726</b>             |
| <b>Effective Tax Rate</b>  | <b>3.45%</b>              | <b>23.65%</b>             |
| <b>Tax on Exceptional Item ^</b>   | <b>(13,801)</b>           | <b>(948)</b>              |

<sup>^</sup>Refer Note 29

|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
|--|---------------------------|---------------------------|
| <b>Advance Income Tax (Net of Provision)</b> | <b>5,576</b>              | <b>3,346</b>              |
| At start of the year                         | (2,205)                   | (8,630)                   |
| Charge for the year                          | (1,517)                   | 2,474                     |
| Others *                                     | 3,213                     | 8,386                     |
| Tax paid during the year                     | 5,067                     | 5,576                     |
| <b>At end of the year #</b>                  | <b>5,576</b>              | <b>5,576</b>              |

\* Mainly pertain to Provision for Tax on Other Comprehensive Income and Exceptional Item.

# Refer Note 5 and Note 22

|  | As at<br>31st March, 2021                                     | As at<br>31st March, 2020 |
|--|---|---------------------------|
| <b>13. Share Capital</b>               |   |                           |
| <b>Authorised Share Capital:</b>       |   |                           |
| 14,00,00,00,000                        | Equity Shares of ₹ 10 each                                    | 14,000                    |
| (14,00,00,00,000)                      |   |                           |
| 1,00,00,00,000                         | Preference Shares of ₹ 10 each                                | 1,000                     |
| (1,00,00,00,000)                       |   |                           |
| <b>Total</b>                           | <b>15,000</b>   | <b>15,000</b>             |
| <b>Issued Capital:</b>                 |   |                           |
| 6,33,94,41,920                         | Equity Shares of ₹ 10 each fully paid up                      | 6,339                     |
| (6,33,92,67,510)                       |   |                           |
| 42,26,26,894                           | Equity Shares of ₹ 10 each, (₹ 2.5 paid up) (Refer Note 13.7) | 423                       |
| ( - )                                  |   |                           |
| <b>Total</b>                           | <b>6,762</b>  | <b>6,339</b>              |
| <b>Subscribed and Paid Up Capital:</b> |   |                           |
| 6,33,94,41,920                         | Equity Shares of ₹ 10 each fully paid up                      | 6,339                     |
| (6,33,92,67,510)                       |   |                           |
| 42,26,26,894                           | Equity Shares of ₹ 10 each, (₹ 2.5 paid up) (Refer Note 13.7) | 106                       |
| ( - )                                  |   |                           |
| <b>Total</b>                           | <b>6,445</b>  | <b>6,339</b>              |

|             |                  |  |
|-------------|------------------|--|
| <b>13.1</b> | 2,95,98,63,235   | Shares were allotted as fully paid Bonus Shares in the last five years by capitalisation of Securities Premium and Capital Redemption Reserve. |
| <b>13.2</b> | (2,95,98,63,235) |  |
| <b>13.2</b> | 42,26,26,894     | Issued as partly paid shares under Right Issue (Refer Note 13.7)   |
| <b>13.3</b> | ( - )            |  |
| <b>13.3</b> | 41,31,91,759     | Shares held by Associates  |
|             | (41,31,68,826)   |  |

Figures in brackets represent Previous Year figures.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| 13.4   | <b>The Reconciliation of the Number of Shares Outstanding is set out below</b> | As at                 |                       |
|--|--|-----------------------|-----------------------|
|  |  | 31st March, 2021      | 31st March, 2020      |
|  |  | No. of Shares         | No. of Shares         |
| Equity Shares at the beginning of the year               |  | 6,33,92,67,510        | 5,92,58,68,997        |
| Add: Shares issued on exercise of employee stock options |  | 1,74,410              | 5,73,687              |
| Add: Pursuant to Scheme of Arrangement                   |  | -                     | 41,28,24,826          |
| Add: Shares Issued on Rights Basis (Refer Note 13.7)     |  | 42,26,26,894          | -                     |
| <b>Equity Shares at the end of the year</b>              |  | <b>6,76,20,68,814</b> | <b>6,33,92,67,510</b> |

**13.5** Options granted under ESOS-2006 prior to withdrawal of scheme, continue to be governed by ESOS-2006. The Members approved a new scheme viz. 'Reliance Industries Limited Employees' Stock Option Scheme 2017' (ESOS-2017) with a limit to grant 6,33,19,568 options. Pursuant to ESOS-2017, 42,00,000 options have been granted to the eligible employees.

## 13.6 Rights, preferences and restrictions attached to shares:

The Company has only one class of equity shares having face value of ₹ 10 each. The holder of the equity share is entitled to dividend right and voting right in the same proportion as the capital paid-up on such equity share bears to the total paid-up equity share capital of the Company. The dividend proposed by Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive the remaining assets of the Company in the same proportion as the capital paid-up on the equity shares held by them bears to the total paid-up equity share capital of the Company.

## 13.7 Issue of shares under rights issue:

The Company had, issued 42,26,26,894 equity shares of face value of ₹ 10/- each on right basis ('Rights Equity Shares') to the Eligible Equity Shareholders at an issue price of ₹ 1,257 per Rights Equity Share (including premium of ₹ 1,247 per Rights Equity Share). In accordance with the terms of issue, ₹ 314.25 i.e. 25% of the Issue Price per Rights Equity Share, was received from the concerned allottees on application and shares were allotted. The Board has made two call(s) i.e. First call of ₹ 314.25 per Rights Equity Share (including a premium of ₹ 311.75 per share) and Second & final call of ₹ 628.50 per Rights Equity Share (including a premium of ₹ 623.50 per share) on shareholders.

| Name of the Company                               | (₹ in crore)           |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>14. Other Equity</b>                           |                        |                        |
| <b>Share Application Money Pending Allotment</b>  |                        |                        |
| As per last Balance Sheet                         | 1                      | 2                      |
| Add: Application Money Received / Issue of Shares | (1)                    | (1)                    |
|   | -                      | 1                      |
|   | <b>291</b>             | <b>291</b>             |
| <b>Capital Reserve</b>                            |                        |                        |
| As per last Balance Sheet                         |                        |                        |
| <b>Capital Redemption Reserve</b>                 |                        |                        |
| As per last Balance Sheet                         | 50                     | 14                     |
| Add: Transferred from Retained Earnings           | -                      | 40                     |
|   | <b>50</b>              | <b>54</b>              |
| Less: Pursuant to Scheme of Arrangement           | -                      | 4                      |
|   | <b>50</b>              | <b>50</b>              |
| <b>Debt Redemption Reserve</b>                    |                        |                        |
| As per last Balance Sheet                         | 9,427                  | 9,412                  |
| Add: Transferred from Retained Earnings           | -                      | 15                     |
| Less: Transferred to Retained Earnings            | 41                     | -                      |
| Less: Transfer to General Reserve                 | 3,410                  | -                      |
|   | <b>5,976</b>           | <b>9,427</b>           |

| Name of the Company   | As at 31st March, 2021 | As at 31st March, 2020 |
|---|------------------------|------------------------|
| <b>Share Based Payments Reserve</b>   |                        |                        |
| As per last Balance Sheet   | 18                     | 7                      |
| Add: On Employee Stock Options  | 719                    | 11                     |
|   | <b>737</b>             | <b>18</b>              |
| <b>Statutory Reserve</b>  |                        |                        |
| As per last Balance Sheet   | 561                    | 484                    |
| Add: Transferred from Retained Earnings   | 128                    | 77                     |
|   | <b>689</b>             | <b>561</b>             |
| <b>Securities Premium</b>   |                        |                        |
| As per last Balance Sheet   | 61,395                 | 41,164                 |
| Add: Pursuant to Scheme of Arrangement  | -                      | 20,207                 |
| Add: Premium on Shares issued under Rights Issue (Refer Note 13.7)                              | 13,104                 | -                      |
| Add: On Employee Stock Options  | 9                      | 24                     |
|   | <b>74,508</b>          | <b>61,395</b>          |
| <b>Special Economic Zone Reinvestment Reserve</b>   |                        |                        |
| As per last Balance Sheet   | 5,500                  | -                      |
| Add: Transferred from / (to) Retained Earnings  | (525) <sup>§</sup>     | 5,500                  |
|   | <b>4,975</b>           | <b>5,500</b>           |
| <b>General Reserve</b>  |                        |                        |
| As per last Balance Sheet   | 2,55,016               | 2,55,016               |
| Add: Transferred from Debenture Redemption Reserve  | 3,410                  | -                      |
|   | <b>2,58,426</b>        | <b>2,55,016</b>        |
| <b>Share Call Money Account</b>   |                        |                        |
| As per last Balance Sheet   | -                      | -                      |
| Addition during the year (Refer Note 13.7)  | 39,843                 | -                      |
|   | <b>39,843</b>          | -                      |
| <b>Retained Earnings</b>  |                        |                        |
| As per last Balance Sheet   | 32,972                 | 12,330                 |
| Add: Profit for the year  | 49,128                 | 39,354                 |
| Add: Proceeds from fresh issue of equity by Subsidiaries  | 1,18,170               | -                      |
| Less: Pursuant to Scheme of Arrangement   | -                      | 8,496                  |
| Less: Transfer of Foreign Currency Translation Reserve from OCI on account of merger            | 728                    | -                      |
|   | <b>1,99,542</b>        | <b>43,188</b>          |
| <b>Less: Appropriations</b>   |                        |                        |
| Statutory Reserve   | 128                    | 77                     |
| Capital Redemption Reserve  | -                      | 40                     |
| Transferred (from) / to Debentures Redemption Reserve   | (41)                   | 15                     |
| Transferred (from) / to Special Economic Zone Reinvestment Reserve                              | (525)                  | 5,500                  |
| Dividend on equity shares   | 3,921                  | 3,852                  |
| Tax on dividend   | -                      | 732                    |
|   | <b>3,483</b>           | <b>10,216</b>          |
|   | <b>1,96,059</b>        | <b>32,972</b>          |
| <b>Other Comprehensive Income (OCI) *</b>   |                        |                        |
| As per last Balance Sheet   | 77,596                 | 62,466                 |
| Add: Movement During the year   | 33,849                 | 15,311                 |
| Add: Transfer of Foreign Currency Translation Reserve to Retained Earnings on account of Merger | 728                    | -                      |
| Less: Pursuant to Scheme of Arrangement   | -                      | 181                    |
|   | <b>1,12,173</b>        | <b>77,596</b>          |
| <b>Total</b>  |                        |                        |
|   | <b>6,93,727</b>        | <b>4,42,827</b>        |

\* Includes net movement in Foreign Currency Translation Reserve.

<sup>§</sup> Net of Special Economic Zone Reinvestment Reserve created during the year of ₹ 3,303 crore.

**14.1** Share Application Money Pending Allotment represents application money received on account of Employees Stock Option Scheme.

|   | (₹ in crore)           |               |                        |               |              |                |  |  |  |  |  |  |
|---|------------------------|---------------|------------------------|---------------|--------------|----------------|--|--|--|--|--|--|
|   | As at 31st March, 2021 |               | As at 31st March, 2020 |               |              |                |  |  |  |  |  |  |
|   | Non-Current            | Current       | Non-Current            | Current       |              |                |  |  |  |  |  |  |
| <b>15. Borrowings</b>   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| <b>Secured – At Amortised Cost</b>  |                        |               |                        |               |              |                |  |  |  |  |  |  |
| Non-Convertible Debentures  | 7,851                  | 5,500         | 13,382                 | 498           |              |                |  |  |  |  |  |  |
| Term Loans – from Banks   | 2,419                  | 1             | 2,798                  | 483           |              |                |  |  |  |  |  |  |
| Term Loans – from Others  | -                      | -             | 44                     | 18            |              |                |  |  |  |  |  |  |
|   | <b>10,270</b>          | <b>5,501</b>  | <b>16,224</b>          | <b>999</b>    |              |                |  |  |  |  |  |  |
| <b>Unsecured – At Amortised Cost</b>  |                        |               |                        |               |              |                |  |  |  |  |  |  |
| Non-Convertible Debentures  | 46,279                 | 6,985         | 29,679                 | 11,990        |              |                |  |  |  |  |  |  |
| Bonds   | 25,256                 | 11,560        | 38,754                 | 7,746         |              |                |  |  |  |  |  |  |
| Term Loans – from Banks   | 80,573                 | 3,223         | 1,11,312               | 23,246        |              |                |  |  |  |  |  |  |
| Term Loans – from Others  | 1,305                  | 778           | 1,662                  | 896           |              |                |  |  |  |  |  |  |
|   | <b>1,53,413</b>        | <b>22,546</b> | <b>1,81,407</b>        | <b>43,878</b> |              |                |  |  |  |  |  |  |
| <b>Total</b>  | <b>1,63,683</b>        | <b>28,047</b> | <b>1,97,631</b>        | <b>44,877</b> |              |                |  |  |  |  |  |  |
| <b>15.1</b> Secured Non-Convertible Debentures Referred Above to the Extent of:   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| a) ₹ Nil (Previous Year ₹ 500 crore) are secured by way of first mortgage / charge on the immovable properties situated at Jamnagar Complex (SEZ unit) of the Company.  |                        |               |                        |               |              |                |  |  |  |  |  |  |
| b) ₹ 13,351 crore are secured by hypothecation of all the movable plant and machinery, both present and future, located at Hazira and Dahej Manufacturing Divisions of the Company. (Previous Year ₹ 13,386 crore were secured by hypothecation of the movable properties, both present and future, including movable plant and machinery, spares, tools and accessories, furniture, fixtures and vehicles of Reliance Jio Infocomm Limited, subsidiary of the Company, save and except the telecom licenses, spectrum, brand name, goodwill and any intellectual property rights and such of the assets that are procured through financing from Cisco Systems Capital India Private Limited). |                        |               |                        |               |              |                |  |  |  |  |  |  |
| <b>15.2</b> Secured Term Loans from Banks Referred above to the Extent of:  |                        |               |                        |               |              |                |  |  |  |  |  |  |
| a) ₹ 2,340 crore (Previous Year Nil) are secured by way of a first ranking <i>pari passu</i> charge on all the Property, Plant and Equipment (excluding land and/or any interest in the land) relating to the Project located at Jamnagar.  |                        |               |                        |               |              |                |  |  |  |  |  |  |
| b) ₹ 80 crore (Previous Year Nil) are secured on freehold property.   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| c) Previous Year ₹ 3,278 crore were secured by way of mortgage/hypothecation of movable, immovable properties and current assets.   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| d) Previous Year ₹ 3 crore were secured by way of hypothecation of vehicles and are repayable over a period of one to five years.   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| <b>15.3</b> Secured Term Loans from Others Referred above to the Extent of:   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| a) Previous Year ₹ 62 crore were secured by way of mortgage/ hypothecation of movable, immovable properties and current assets.   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| <b>15.4</b> Maturity Profile and Rate of Interest of Non-Convertible Debentures are as set out below:   |                        |               |                        |               |              |                |  |  |  |  |  |  |
| <b>a) Secured:</b>  |                        |               |                        |               |              |                |  |  |  |  |  |  |
|   | (₹ in crore)           |               |                        |               |              |                |  |  |  |  |  |  |
|   | Non-Current            |               |                        |               | Current      |                |  |  |  |  |  |  |
| <b>Rate of Interest</b>   | 2025-26                | 2024-25       | 2023-24                | 2022-23       | <b>Total</b> | <b>2021-22</b> |  |  |  |  |  |  |
| 7.97%   | -                      | -             | -                      | 1,000         | <b>1,000</b> | -              |  |  |  |  |  |  |
| 8.00%   | -                      | -             | 3,851                  | -             | <b>3,851</b> | -              |  |  |  |  |  |  |
| 8.25%   | 1,000                  | 1,000         | 1,000                  | -             | <b>3,000</b> | -              |  |  |  |  |  |  |
| 8.32%   | -                      | -             | -                      | -             | 2,000        |                |  |  |  |  |  |  |
| 8.70%   | -                      | -             | -                      | -             | 3,500        |                |  |  |  |  |  |  |
|   | <b>1,000</b>           | <b>1,000</b>  | <b>4,851</b>           | <b>1,000</b>  | <b>7,851</b> | <b>5,500</b>   |  |  |  |  |  |  |

**b) Unsecured:**

| Rate of Interest | Non-Current* |              |              |               |               | Current*      |              |
|------------------|--------------|--------------|--------------|---------------|---------------|---------------|--------------|
|                  | 2028-29      | 2025-26      | 2024-25      | 2023-24       | 2022-23       | Total         | 2021-22      |
| MIBOR+2.90%      | -            | -            | -            | -             | 3,600         | <b>3,600</b>  | -            |
| REPO+2.80%       | -            | -            | -            | -             | 4,500         | <b>4,500</b>  | -            |
| 6.95%            | -            | -            | -            | -             | 825           | 5,000         | <b>5,825</b> |
| 7.00%            | -            | -            | -            | -             | -             | 5,000         | <b>5,000</b> |
| 7.05%            | -            | -            | -            | -             | 4,235         | -             | <b>4,235</b> |
| 7.17%            | -            | -            | -            | -             | -             | 4,900         | <b>4,900</b> |
| 7.20%            | -            | -            | -            | -             | 4,000         | -             | <b>4,000</b> |
| 7.40%            | -            | 2,795        | -            | -             | -             | -             | <b>2,795</b> |
| 8.30%            | -            | -            | -            | -             | -             | -             | 7,000        |
| 8.65%            | 2,190        | -            | -            | -             | -             | -             | <b>2,190</b> |
| 8.70%            | 1,320        | -            | -            | -             | -             | -             | <b>1,320</b> |
| 8.95%            | 2,040        | -            | -            | -             | -             | -             | <b>2,040</b> |
| 9.00%            | -            | -            | 1,000        | -             | -             | -             | <b>1,000</b> |
| 9.05%            | 2,409        | -            | -            | -             | -             | -             | <b>2,409</b> |
| 9.25%            | -            | -            | 2,500        | -             | -             | -             | <b>2,500</b> |
|                  | <b>7,959</b> | <b>2,795</b> | <b>3,500</b> | <b>17,160</b> | <b>14,900</b> | <b>46,314</b> | <b>7,000</b> |

\* Includes ₹ 50 crore (Non-Current ₹ 35 crore and Current ₹ 15 crore) as prepaid finance charges.

**15.5** Maturity Profile and Rate of Interest of Bonds are as set out below:

**Unsecured:**

| Rate of Interest | Non-Current* |           |              |              |              |            |            |              |            |            | Current*      |               |
|------------------|--------------|-----------|--------------|--------------|--------------|------------|------------|--------------|------------|------------|---------------|---------------|
|                  | 2096-97      | 2046-47   | 2044-45      | 2040-41      | 2027-28      | 2026-27    | 2025-26    | 2024-25      | 2023-24    | 2022-23    | Total         | 2021-22       |
| 1.87%            | -            | -         | -            | -            | -            | -          | -          | 142          | 142        | 142        | <b>568</b>    | 142           |
| 2.06%            | -            | -         | -            | -            | -            | -          | 139        | 139          | 139        | 139        | <b>556</b>    | 139           |
| 2.44%            | -            | -         | -            | -            | -            | -          | 158        | 158          | 158        | 158        | <b>632</b>    | 158           |
| 2.51%            | -            | -         | -            | -            | -            | -          | 164        | 164          | 164        | 164        | <b>656</b>    | 164           |
| 3.67%            | -            | -         | -            | 5,849        | -            | -          | -          | -            | -          | -          | <b>5,849</b>  | -             |
| 4.13%            | -            | -         | -            | -            | -            | -          | -          | -            | 7,311      | -          | <b>7,311</b>  | -             |
| 4.88%            | -            | 5,483     | -            | -            | -            | -          | -          | -            | -          | -          | <b>5,483</b>  | -             |
| 5.40%            | -            | -         | -            | -            | -            | -          | -          | -            | -          | -          | -             | 10,967        |
| 6.25%            | -            | -         | 3,656        | -            | -            | -          | -          | -            | -          | -          | <b>3,656</b>  | -             |
| 7.63%            | -            | -         | -            | 37           | -            | -          | -          | -            | -          | -          | <b>37</b>     | -             |
| 8.25%            | -            | -         | -            | -            | 248          | -          | -          | -            | -          | -          | <b>248</b>    | -             |
| 9.38%            | -            | -         | -            | -            | 162          | -          | -          | -            | -          | -          | <b>162</b>    | -             |
| 10.25%           | 91           | -         | -            | -            | -            | -          | -          | -            | -          | -          | <b>91</b>     | -             |
| 10.50%           | -            | 70        | -            | -            | -            | -          | -          | -            | -          | -          | <b>70</b>     | -             |
|                  | <b>91</b>    | <b>70</b> | <b>5,483</b> | <b>3,656</b> | <b>5,886</b> | <b>410</b> | <b>603</b> | <b>7,914</b> | <b>603</b> | <b>603</b> | <b>25,319</b> | <b>11,570</b> |

\* Includes ₹ 73 crore (Non-Current ₹ 63 crore and Current ₹ 10 crore) as prepaid finance charges.

**15.6** Maturity Profile of Secured Term Loans are as set out below:

| Rate of Interest         | Non-Current   |           |       |        | Current |  |
|--------------------------|---------------|-----------|-------|--------|---------|--|
|                          | Above 5 years | 1-5 years | Total | 1 year |         |  |
| Term Loans – from Banks* | 664           |           |       |        |         |  |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## 15.7 Maturity Profile of Unsecured Term Loans are as set out below:

| Rate of Interest         | (₹ in crore)  |           |               |        |
|--------------------------|---------------|-----------|---------------|--------|
|                          | Non-Current   |           | Current       |        |
|                          | Above 5 years | 1-5 years | Total         | 1 year |
| Term Loans – from Banks* | 10,450        | 70,665    | <b>81,115</b> | 3,351  |
| Term Loans – from Others | -             | 1,305     | <b>1,305</b>  | 778    |

\* Includes ₹ 670 crore (Non-Current ₹ 542 crore and Current ₹ 128 crore) as prepaid finance charges.  
Interest rates on term loans are in range of 0.31% to 8.34%.

## 15.8 The Group has satisfied all the covenants prescribed in terms of borrowings.

|  | (₹ in crore)     |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|
|  | As at            |                  | As at            |                  |
|  | 31st March, 2021 | 31st March, 2020 | 31st March, 2021 | 31st March, 2020 |
| <b>16. Other Financial Liabilities - Non-Current</b> |                  |                  |                  |                  |
| Lease Liabilities                                    | 6,948            | 7,516            |                  |                  |
| Others ^   | 14,616           | 11,288           |                  |                  |
| <b>Total</b>   | <b>21,564</b>    | <b>18,804</b>    |                  |                  |

^ Includes primarily Interest Accrued but not due on Deferred Payment Liabilities, Deposits and Creditors for Capital Expenditure.

|  | (₹ in crore)           |         |                        |         |
|--|------------------------|---------|------------------------|---------|
|  | As at 31st March, 2021 |         | As at 31st March, 2020 |         |
|  | Non-Current            | Current | Non-Current            | Current |
| <b>17. Deferred Payment Liabilities</b>            |                        |         |                        |         |
| <b>Unsecured</b>                                   |                        |         |                        |         |
| Payable to Department of Telecommunication ("DoT") | 18,837                 | -       | 18,839                 | -       |
| <b>Total</b>                                       | <b>18,837</b>          | -       | <b>18,839</b>          | -       |

During the year ended 31<sup>st</sup> March, 2017, 2015 and 2014, Reliance Jio Infocomm Limited (RJIL) had won the auction for spectrum aggregating to 580.3 MHz (DL+UL). RJIL had opted for deferred payment for a specified portion of the auction price. The deferred payment liability recognised in the financial statements was payable in 16 annual instalments after a moratorium of two years. During the year, RJIL opted for deferment of instalments due for FY 2020-21 and FY 2021-22, in response to such one-time option provided by DoT, whereby, the revised instalments are payable only from FY 2022-2023, without any increase in the existing time period specified for making the instalment payments.

|   | (₹ in crore)     |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
|   | As at            |                  | As at            |                  |
|   | 31st March, 2021 | 31st March, 2020 | 31st March, 2021 | 31st March, 2020 |
| <b>18. Provisions – Non-Current</b>       |                  |                  |                  |                  |
| Provision for Annuities                   | 36               | 17               |                  |                  |
| Provision for Decommissioning of Assets # | 2,585            | 1,771            |                  |                  |
| Others                                    | 4                | 2                |                  |                  |
| <b>Total</b>                              | <b>2,625</b>     | <b>1,790</b>     |                  |                  |

# The movement in the provision is primarily towards (i) Utilisation for Tapti facilities, (ii) changes in the exchange rates (iii) Unwinding of discount and (iv) change in estimate. Provision for Decommissioning of Assets is for Tapti, KGD6 and CBM Block.

|  | (₹ in crore)              |                           |
|--|---------------------------|---------------------------|
|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>19. Borrowings – Current</b>                |                           |                           |
| <b>Secured – At Amortised Cost</b>             |                           |                           |
| <b>Working Capital Loans</b>                   |                           |                           |
| <b>From Banks</b>                              |                           |                           |
| Foreign Currency Loans                         | 30                        | 23                        |
| Rupee Loans                                    | 3,246                     | 8,984                     |
| <b>Total</b>                                   | <b>3,276</b>              | <b>9,007</b>              |
| <b>From Others</b>                             |                           |                           |
| Rupee Loans                                    | -                         | 18,847                    |
| <b>Unsecured – At Amortised Cost</b>           |                           |                           |
| <b>Other Loans and Advances</b>                |                           |                           |
| <b>From Banks</b>                              |                           |                           |
| Foreign Currency Loans                         | 4,604                     | 9,187                     |
| Rupee Loans                                    | 5,616                     | 3,015                     |
| <b>Total</b>                                   | <b>10,220</b>             | <b>12,202</b>             |
| Commercial Paper ^                             | 46,505                    | 53,655                    |
| Loans from Related Parties (Refer Note 31(II)) | 80                        | 75                        |
| <b>Total</b>                                   | <b>60,081</b>             | <b>93,786</b>             |

^ Maximum amount outstanding at any time during the year was ₹ 79,032 crore (Previous Year ₹ 83,642 crore).

- 19.1** a) Working Capital Loans from Banks of ₹ 2,981 crore (Previous Year ₹ 5,580 crore) are secured by hypothecation of present and future stock of raw materials, work-in-progress, finished goods, stores and spares (not relating to plant and machinery), book debts, outstanding monies, receivables, claims, bills, materials in transit, etc. save and except receivables of Oil & Gas segment. (Was also secured by Government Securities in Previous Year).
- b) Working Capital Loans from Banks of ₹ 230 crore (Previous Year ₹ 3,427 crore) are secured by way of first charge on all the Current Assets.
- c) Working Capital Loan repayable on demand from Banks of ₹ 65 crore (Previous Year ₹ Nil) are secured by a first pari passu charge over Property, Plant and Equipment and Current Assets.
- d) Working Capital Loans from Others of ₹ 18,847 crore in Previous Year were secured by Government Securities and Corporate Bonds (Refer Note 2 and 7).
- e) Refer note 35 B (iv) for maturity profile.
- f) The Group has satisfied all the covenants prescribed in terms of borrowings.

|   | (₹ in crore)              |                           |
|---|---------------------------|---------------------------|
|   | As at<br>31st March, 2021 | As at<br>31st March, 2020 |
| <b>20. Other Financial Liabilities – Current</b>                |                           |                           |
| Current maturities of Borrowings – Non-Current (Refer Note 15)  | 28,047                    | 44,877                    |
| Interest accrued but not due on Borrowings                      | 3,255                     | 3,261                     |
| Unclaimed Dividend *  | 208                       | 219                       |
| Unclaimed/ Unpaid matured deposits and interest accrued thereon | 2                         | 3                         |
| Lease Liabilities – Current                                     | 1,366                     | 1,181                     |
| Other Payables #  | 40,174                    | 95,237                    |
| <b>Total</b>  | <b>73,052</b>             | <b>144,778</b>            |

\* Does not include any amount due and outstanding, to be credited to Investor Education and Protection Fund except ₹ 2 crore (Previous Year ₹ 2 crore) which is held in abeyance due to legal cases pending.

# Includes Creditors for Capital Expenditure, Security Deposit and Financial Liability at Fair Value.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## 21. Other Current Liabilities

|                      | As at<br>31st March, 2021 | As at<br>31st March, 2020 | (₹ in crore) |
|----------------------|---------------------------|---------------------------|--------------|
| Contract Liabilities | 16,023                    | 64,690                    |              |
| Other Payables ^     | 17,011                    | 10,973                    |              |
| <b>Total</b>         | <b>33,034</b>             | <b>75,663</b>             |              |

^ Includes primarily statutory dues.

## 22. Provisions – Current

|  | As at<br>31st March, 2021 | As at<br>31st March, 2020 | (₹ in crore) |
|--|---------------------------|---------------------------|--------------|
| Provision for Employee Benefits (Refer Note 26.1) ** | 874                       | 968                       |              |
| Provision for Income Tax (Net of Advance Tax)        | 37                        | 36                        |              |
| Other Provisions®                                    | 1,593                     | 886                       |              |
| <b>Total</b>   | <b>2,504</b>              | <b>1,890</b>              |              |

\*\* Includes gratuity, annual leave and vested long service leave entitlement accrued.

® Includes primarily Provision for Customs Duty, Excise Duty on Finished Goods and Other Duties and Taxes.

## 23. Revenue from Operations

|                              | 2020-21         | 2019-20         | (₹ in crore) |
|------------------------------|-----------------|-----------------|--------------|
| <b>Disaggregated Revenue</b> |                 |                 |              |
| Oil to Chemicals             | 3,01,587        | 4,23,222        |              |
| Oil and Gas                  | 1,596           | 2,666           |              |
| Retail                       | 1,33,935        | 1,41,237        |              |
| Digital Services             | 13,691          | 11,994          |              |
| Financial Services           | 1,077           | 1,550           |              |
| Others                       | 34,440          | 31,768          |              |
| <b>Total * ^</b>             | <b>4,86,326</b> | <b>6,12,437</b> |              |

\* Net of GST.

^ Includes Income from Services.

Revenue from contract with customers differ from the revenue as per contracted price due to factors such as taxes recovered, volume rebate, discounts, hedge etc.

## 24. Other Income

|   | 2020-21       | 2019-20       | (₹ in crore) |
|---|---------------|---------------|--------------|
| <b>Interest</b>                                   |               |               |              |
| Bank Deposits                                     | 213           | 473           |              |
| Debt instruments                                  | 9,408         | 8,341         |              |
| Other Financial Assets measured at Amortised Cost | 589           | 385           |              |
| Others  | 156           | 349           |              |
| <b>10,366</b>                                     | <b>9,548</b>  |               |              |
| <b>Dividend Income</b>                            | <b>39</b>     | <b>100</b>    |              |
| <b>Other Non-Operating Income</b>                 | <b>958</b>    | <b>1,463</b>  |              |
| <b>Gain On Financial Assets</b>                   |               |               |              |
| Realised Gain                                     | 5,066         | 2,168         |              |
| Unrealised Gain / (Loss)                          | (102)         | (104)         |              |
| <b>4,964</b>                                      | <b>2,064</b>  |               |              |
| <b>Profit / (Loss) on Divestment</b>              | <b>-</b>      | <b>(11)</b>   |              |
| <b>Total</b>                                      | <b>16,327</b> | <b>13,164</b> |              |

Above includes income from assets measured at Cost / Amortised cost ₹ 5,913 crore (Previous Year ₹ 8,099 crore), income from assets measured at Fair value through Profit and Loss ₹ 3,540 crore (Previous Year ₹ 377 crore) and income from assets measured at Fair Value Through Other Comprehensive Income ₹ 5,505 crore (Previous Year ₹ 4,016 crore).

## 24.1 Other Comprehensive Income – Items that will not be reclassified to Profit and Loss

|                                       | 2020-21       | 2019-20       |
|---------------------------------------|---------------|---------------|
| Remeasurement of Defined Benefit Plan | 80            | (176)         |
| Equity Instruments through OCI        | 37,437        | 22,462        |
| <b>Total</b>                          | <b>37,517</b> | <b>22,286</b> |

## 24.2 Other Comprehensive Income – Items that will be reclassified to Profit and Loss

|                              | 2020-21      | 2019-20        |
|------------------------------|--------------|----------------|
| Debentures or Bonds          | (203)        | (55)           |
| Debt Income Fund             | (574)        | 256            |
| Fixed Maturity Plan          | 81           | 166            |
| Commodity Hedge              | 504          | (1,491)        |
| Cash Flow Hedge              | 2,727        | (5,929)        |
| Government Securities        | (152)        | 152            |
| Foreign Currency Translation | (1,119)      | (184)          |
| <b>Total</b>                 | <b>1,264</b> | <b>(7,085)</b> |

## 25. Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade

|   | 2020-21        | 2019-20        |
|---|----------------|----------------|
| <b>Inventories (At Close)</b>                               |                |                |
| Finished Goods / Stock-in-Trade                             | 25,121         | 23,151         |
| Work-in-Progress *  | 24,079         | 16,984         |
| <b>49,200</b>   | <b>40,135</b>  |                |
| <b>Inventories (At Commencement)</b>                        |                |                |
| Finished Goods / Stock-in-Trade                             | 23,151         | 27,229         |
| Work-in-Progress  | 16,984         | 13,312         |
| <b>40,135</b>   | <b>40,541</b>  |                |
| Less: Capitalised during the year                           | 50             | 448            |
| Less: Exceptional Item (Refer Note 29 (d))                  | -              | 5,138          |
| Add: Opening Stock of Subsidiaries acquired during the year | 51             | 132            |
| <b>Total</b>  | <b>40,136</b>  | <b>35,087</b>  |
| <b>* Excludes on transfer on completion of Projects.</b>    |                |                |
| <b>Total</b>  | <b>(9,064)</b> | <b>(5,048)</b> |

## 26. Employee Benefits Expense

|   | 2020-21       | 2019-20       |
|---|---------------|---------------|
| Salaries and Wages                        | 12,556        | 12,160        |
| Contribution to Provident and Other Funds | 884           | 794           |
| Staff Welfare Expenses                    | 1,377         | 1,121         |
| <b>Total</b>                              | <b>14,817</b> | <b>14,075</b> |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## 26.1 As per Indian Accounting Standard 19 – "Employee Benefits", the Disclosures as Defined are given below:

### Defined Contribution Plan

Contribution to Defined Contribution Plan, recognised as expense for the year is as under:

|  | (₹ in crore) |         |
|--|--------------|---------|
|  | 2020-21      | 2019-20 |
| Employer's Contribution to Provident Fund      | 370          | 355     |
| Employer's Contribution to Superannuation Fund | 32           | 25      |
| Employer's Contribution to Pension Scheme      | 225          | 181     |

### Defined Benefit Plan

#### I) Reconciliation of opening and closing balances of Defined Benefit Obligation

|  | (₹ in crore)      |              |                     |            |
|--|-------------------|--------------|---------------------|------------|
|  | Gratuity (Funded) |              | Gratuity (Unfunded) |            |
|  | 2020-21           | 2019-20      | 2020-21             | 2019-20    |
| Defined Benefit Obligation at beginning of the year  | 1,219             | 1,161        | 348                 | 85         |
| Add: On Acquisition/ Transfers/ Others               | (2)               | (160)        | 32                  | 172        |
| Current Service Cost                                 | 103               | 99           | 80                  | 57         |
| Interest Cost  | 83                | 85           | 24                  | 13         |
| Actuarial (Gain) / Loss                              | (28)              | 134          | (45)                | 34         |
| Benefits Paid *                                      | (104)             | (100)        | (16)                | (13)       |
| Liability Transferred Out                            | (23)              | -            | -                   | -          |
| <b>Defined Benefit Obligation at end of the year</b> | <b>1,248</b>      | <b>1,219</b> | <b>423</b>          | <b>348</b> |

\* Includes benefits of ₹ 93 crore (Previous Year ₹ 84 crore) paid directly by Employer Entities.

#### II) Reconciliation of opening and closing balances of Fair Value of Plan Assets

|   | (₹ in crore)      |              |
|---|-------------------|--------------|
|   | Gratuity (Funded) |              |
|   | 2020-21           | 2019-20      |
| Fair Value of Plan Assets at beginning of the year  | 1,166             | 1,109        |
| Add: On Acquisition/ Transfers/ Others              | (1)               | (155)        |
| Expected Return on Plan Assets                      | 83                | 75           |
| Actuarial Gain / (Loss)                             | -                 | 3            |
| Employer Contribution                               | 27                | 150          |
| Benefits Paid                                       | (11)              | (16)         |
| Asset Transferred Out                               | (23)              | -            |
| <b>Fair Value of Plan Assets at end of the year</b> | <b>1,241</b>      | <b>1,166</b> |

#### III) Reconciliation of Fair Value of Assets and Obligations

|  | (₹ in crore)           |                        |                        |                        |
|--|------------------------|------------------------|------------------------|------------------------|
|  | Gratuity (Funded)      |                        | Gratuity (Unfunded)    |                        |
|  | As at 31st March, 2021 | As at 31st March, 2020 | As at 31st March, 2021 | As at 31st March, 2020 |
| Fair Value of Plan Assets                              | 1,241                  | 1,166                  | -                      | -                      |
| Present Value of Obligation                            | 1,248                  | 1,219                  | 423                    | 348                    |
| Amount recognised in Balance Sheet Surplus / (Deficit) | (7)                    | (53)                   | (423)                  | (348)                  |

## IV) Expenses recognised during the year

|   | Gratuity (Funded) |                        | Gratuity (Unfunded) |                        |               |
|---|-------------------|------------------------|---------------------|------------------------|---------------|
|   | 2020-21           | 2019-20                | 2020-21             | 2019-20                |               |
| <b>In Income Statement</b>  |                   |                        |                     |                        |               |
| Current Service Cost  | 103               | 99                     | 80                  | 57                     |               |
| Interest Cost   | 83                | 85                     | 24                  | 13                     |               |
| Return on Plan Assets   | (79)              | (86)                   | -                   | -                      |               |
| <b>Net Cost</b>   | <b>107</b>        | <b>98</b>              | <b>104</b>          | <b>70</b>              |               |
| <b>In Other Comprehensive Income</b>  |                   |                        |                     |                        |               |
| Actuarial (Gain) / Loss   | (28)              | 131                    | (45)                | 34                     |               |
| Return on Plan Assets   | (4)               | 11                     | -                   | -                      |               |
| <b>Net (Income) / Expense for the year recognised in Other Comprehensive Income</b> | <b>(32)</b>       | <b>142</b>             | <b>(45)</b>         | <b>34</b>              |               |
| <b>V) Investment Details</b>  |                   |                        |                     |                        |               |
|   |                   | As at 31st March, 2021 |                     | As at 31st March, 2020 |               |
|   |                   | ₹ in crore             | % Invested          | ₹ in crore             | % Invested    |
| Government of India Securities  |                   | 7                      | 0.56%               | 9                      | 0.77          |
| Insurance Policies  |                   | 1,234                  | 99.44%              | 1,157                  | 99.23         |
| <b>Total</b>  |                   | <b>1,241</b>           | <b>100.00%</b>      | <b>1,166</b>           | <b>100.00</b> |

## VI) Actuarial Assumptions

|  | Gratuity (Funded)               |                                  | Gratuity (Unfunded)             |                                  |
|--|---------------------------------|----------------------------------|---------------------------------|----------------------------------|
|  | 2020-21                         | 2019-20                          | 2020-21                         | 2019-20                          |
| <b>Mortality Table (IAKM)</b>                      |                                 |                                  |                                 |                                  |
| 2006-08  | 2006-08                         | 2006-08                          | 2006-08                         | 2006-08                          |
| (Ultimate)   | (Ultimate)                      | (Ultimate)                       | (Ultimate)                      | (Ultimate)                       |
| Discount Rate (per annum)                          | 6.95%                           | 6.84%                            | 6.95%                           | 6.84%                            |
| Expected Rate of Return on Plan Assets (per annum) | 6.95%                           | 6.84%                            | 6.95%                           | 6.84%                            |
| Rate of Escalation in Salary (per annum)           | 4.00%                           | 4.00%                            | 4.00%                           | 4.00%                            |
| p.a. for the next 1 year, 6.00%                    | p.a. for the next 1 year, 6.00% | p.a. for the next 2 years, 6.00% | p.a. for the next 1 year, 6.00% | p.a. for the next 2 years, 6.00% |
| p.a. thereafter                                    | p.a. thereafter                 | p.a. thereafter                  | p.a. thereafter                 | p.a. thereafter                  |

The estimates of Rate of Escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

The Expected Rate of Return on Plan Assets is determined considering several applicable factors, mainly the composition of Plan Assets held, assessed risks, historical results of return on Plan Assets and the Group's policy for Plan Assets Management.

VII) The expected contributions for Defined Benefit Plan for the next financial year will be in line with financial year 2020-21.

**VIII)** These plan's typically expose the Group to actuarial risks such as: Investment Risk, Interest Risk, Longevity Risk and Salary Risk.

|                 |   |
|-----------------|---|
| Investment Risk | The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.   |
| Interest Risk   | A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan debt investments.  |
| Longevity Risk  | The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability. |
| Salary Risk     | The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.   |

## 26.2 Share Based Payments

### 1) Reliance Industries Limited

#### a) Scheme Details

The Company has Employee Stock Option Schemes i.e. ESOS-2006 and ESOS-2017 under which options have been granted at the various exercise prices to be vested from time to time on the basis of performance and other eligibility criteria. Details of number of options outstanding have been tabulated below:

| Financial Year (Year of Grant)  | Number of Options Outstanding |                        | Financial Year of Vesting | Range of Exercise price (₹) | Range of Fair value at Grant Date (₹) |
|---|-------------------------------|------------------------|---------------------------|-----------------------------|---------------------------------------|
|   | As at 31st March, 2021        | As at 31st March, 2020 |                           |                             |                                       |
| <b>1) ESOS - 2006</b>   |                               |                        |                           |                             |                                       |
| i) Details of Employee Stock Options granted upto 31 <sup>st</sup> March, 2015 but not vested as on 1 <sup>st</sup> April, 2015 |                               |                        |                           |                             |                                       |
| 2006-07   | -                             | 1,63,136               | 2015-16                   | 321.00                      | 154.90                                |
| 2008-09   | 1,200                         | 6,180                  | 2015-16 & 2016-17         | 322.30                      | 156.20 - 164.90                       |
| <b>Sub-Total</b>  | <b>1,200</b>                  | <b>1,69,316</b>        |                           |                             |                                       |
| ii) Details of Employee Stock Options granted from 1 <sup>st</sup> April, 2015 to 31 <sup>st</sup> March, 2021                  |                               |                        |                           |                             |                                       |
| 2016-17   | 24,000                        | 60,224                 | 2017-18 to 2020-21        | 548.00                      | 149.80-204.50                         |
| <b>Sub-Total</b>  | <b>24,000</b>                 | <b>60,224</b>          |                           |                             |                                       |
| <b>2) ESOS - 2017</b>   |                               |                        |                           |                             |                                       |
| Details of Employee Stock Options granted from 1 <sup>st</sup> April, 2020 to 31 <sup>st</sup> March, 2021                      |                               |                        |                           |                             |                                       |
| 2020-21   | 42,00,000                     | -                      | 2021-22 to 2024-25        | 10.00                       | 2,133.40 - 2,151.90                   |
| <b>Sub-Total</b>  | <b>42,00,000</b>              | <b>-</b>               |                           |                             |                                       |
| <b>Total (1(i)+1(ii)+2)</b>   | <b>42,25,200</b>              | <b>2,29,540</b>        |                           |                             |                                       |

ESOS - 2006: Exercise Period will expire not later than five years from the date of vesting of options or such other period as may be decided by the Human Resources, Nomination and Remuneration Committee of the Board.

ESOS - 2017: Exercise Period would commence from the date of Vesting and would expire not later than seven years from the Grant Date or such other period as may be decided by the Human Resources, Nomination and Remuneration Committee of the Board.

#### b) Compensation expenses arising on account of the Share Based Payments

|   | (₹ in crore)                |                             |
|---|-----------------------------|-----------------------------|
|   | Year ended 31st March, 2021 | Year ended 31st March, 2020 |
| Expenses arising from equity - settled share-based payment transactions | 0.02                        | 0.28                        |

#### c) Fair Value on the grant date

The fair value at grant date is determined using "Black Scholes Model" which takes into account the exercise price, term of the option, share price at grant date and expected price volatility of the underlying shares, expected dividend yield and the risk free interest rate for the term of the option.

During the year : (1) No stock options were granted under ESOS-2006 and (2) 42,00,000 options were granted under ESOS-2017 to the eligible employees. The model inputs for options granted during the year ended 31<sup>st</sup> March 2017 and 31<sup>st</sup> March, 2021 included as mentioned below.

|  | ESOS - 2006                                      | ESOS - 2017           |
|--|--|-----------------------|
| a) Weighted average exercise price               | ₹ 1,096  | ₹ 10                  |
| b) Grant date:                                   | 05.10.2016 & 10.10.2016                          | 05.10.2020            |
| c) Vesting year:                                 | 2017-18 to 2020-21                               | 2021-22 to 2024-25    |
| d) Share Price at grant date:                    | ₹ 1,089 at 05.10.2016 ;<br>₹ 1,096 at 10.10.2016 | ₹ 2,212 at 05.10.2020 |
| e) Expected price volatility of Company's share: | 25.1% to 26.5%                                   | 30.2% to 31.9%        |
| f) Expected dividend yield:                      | 1.07%  | 0.60%                 |
| g) Risk free interest rate:                      | 7.00%  | 5.1% to 5.6%          |

The expected price volatility is based on the historic volatility (based on remaining life of the options).

#### d) Movement in share options during the year

| Particulars                          | As at 31st March, 2021  |                                 | As at 31st March, 2020  |                                 |
|--------------------------------------|-------------------------|---------------------------------|-------------------------|---------------------------------|
|                                      | Number of share options | Weighted average exercise price | Number of share options | Weighted average exercise price |
| Balance at the beginning of the year | 2,29,540                | 380.59                          | 4,98,239                | 366.82                          |
| Granted during the year              | 42,00,000               | 10.00                           | -                       | -                               |
| Exercised during the year            | (1,74,410)              | 368.18                          | (2,67,439)              | 355.21                          |
| Expired / Lapsed during the year     | (29,930)                | 321.00                          | (1,260)                 | 321.00                          |
| Balance at the end of the year       | 42,25,200               | 13.14                           | 2,29,540                | 380.59                          |

Weighted average remaining contractual life of the share option outstanding at the end of year is 2,370 days (Previous Year 468 days).

### 2) Jio Platforms Limited

#### a) Scheme Details

Jio Platforms Limited has introduced Employee Stock Option Scheme ESOS 2020 under which options have been granted at the exercise price of ₹ 10 per share to be vested over a period of five years from the date of grant based on performance and other eligibility criteria. Details of number of options outstanding have been tabulated below:

| Financial Year (Year of Grant)  | Number of Options Outstanding |                        | Financial Year of Vesting | Range of Exercise price (₹) | Range of Fair value at Grant Date (₹) |
|---|-------------------------------|------------------------|---------------------------|-----------------------------|---------------------------------------|
|   | As at 31st March, 2021        | As at 31st March, 2020 |                           |                             |                                       |
| <b>1) ESOS - 2020</b>   |                               |                        |                           |                             |                                       |
| i) Details of Employee Stock Options granted from 1 <sup>st</sup> April, 2020 to 31 <sup>st</sup> March, 2021 |                               |                        |                           |                             |                                       |
| 2020-21   | 2,07,00,000                   | -                      | 2021-22 to 2025-26        | 10.00                       | 541.20 - 542.30                       |
| <b>Sub-Total</b>  | <b>2,07,00,000</b>            | <b>-</b>               |                           |                             |                                       |

Exercise Period would commence from the date of Vesting and would expire not later than seven years from the Grant Date or such other period as may be decided by the Nomination and Remuneration Committee.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## b) Fair Value on the grant date

The fair value at grant date is determined using "Black Scholes Model" which takes into account the exercise price, term of the option, share price at grant date and expected price volatility of the underlying shares, expected dividend yield and the risk free interest rate for the term of the option.

During the year 2,07,00,000 options were granted under ESOS 2020. The model inputs for options granted during the year ended 31<sup>st</sup> March, 2021 included as mentioned below.

|  | ESOS-2020              |
|--|------------------------|
| a) Weighted average exercise price               | ₹ 10                   |
| b) Grant date:                                   | 05.10.2020             |
| c) Vesting year:                                 | 2021-22 to 2025-26     |
| d) Share Price at grant date:                    | ₹ 549.31 at 05.10.2020 |
| e) Expected price volatility of Company's share: | 33.79% to 36.25%       |
| f) Risk free interest rate:                      | 5.1% to 6.0%           |

The expected price volatility is based on the historic volatility (based on remaining life of the options).

## c) Movement in share options during the year:

| Particulars                    | As at 31st March, 2021  |                                 | As at 31st March, 2020  |                                 |
|--------------------------------|-------------------------|---------------------------------|-------------------------|---------------------------------|
|                                | Number of share options | Weighted average exercise price | Number of share options | Weighted average exercise price |
| Granted during the year        | 2,07,00,000             | 10.00                           | -                       | -                               |
| Balance at the end of the year | 2,07,00,000             | 10.00                           | -                       | -                               |

Weighted average remaining contractual life of the share option outstanding at the end of year is 2,370 days (Previous Year Nil days).

|  | (₹ in crore)  |               |
|--|---------------|---------------|
|  | 2020-21       | 2019-20       |
| <b>27. Finance Costs</b>   |               |               |
| Interest Expenses *  | 17,135        | 19,087        |
| Interest on Lease Liabilities                                    | 772           | 774           |
| Other Borrowing Costs  | 65            | 74            |
| Applicable loss on foreign currency transactions and translation | 3,217         | 2,092         |
| <b>Total</b>   | <b>21,189</b> | <b>22,027</b> |

\* Net of Interest Capitalised of ₹ 4,588 crore (Previous Year ₹ 8,253 crore).

|  | (₹ in crore)  |               |
|--|---------------|---------------|
|  | 2020-21       | 2019-20       |
| <b>28. Other Expenses</b>  |               |               |
| <b>Manufacturing Expenses</b>                                    |               |               |
| Stores, Chemicals and Packing Materials                          | 5,422         | 5,680         |
| Electric Power, Fuel and Water                                   | 13,214        | 15,098        |
| Labour Processing, Production Royalty and Machinery Hire Charges | 436           | 688           |
| Repairs to Building  | 147           | 463           |
| Repairs to Machinery   | 862           | 1,446         |
| Exchange Difference (Net)  | (713)         | 253           |
| Excise Duty *  | 241           | 189           |
| Lease Rent   | 179           | 176           |
| <b>Land Development and Construction Expenditure</b>             | <b>19,788</b> | <b>23,993</b> |
| <b>Selling and Distribution Expenses</b>                         | <b>190</b>    | <b>162</b>    |
| Warehousing and Distribution Expenses                            | 8,503         | 7,516         |
| Sales Tax / VAT  | 617           | 856           |
| Other Selling and Distribution Expenses                          | 4,175         | 4,594         |
|  | <b>13,295</b> | <b>12,966</b> |

\* Excise Duty shown under manufacturing expenditure represents the aggregate of excise duty borne by the Company and difference between excise duty on opening and closing stock of finished goods.

|   | (₹ in crore) | 2020-21       | 2019-20       |
|---|--------------|---------------|---------------|
| <b>Establishment Expenses</b>   |              |               |               |
| Professional Fees   |              | 1,486         | 1,154         |
| Network Operating Expenses  |              | 21,319        | 16,919        |
| Access Charges (Net)  |              | 4,543         | 5,616         |
| Regulatory Charges  |              | 7,848         | 5,784         |
| General Expenses  |              | 4,829         | 9,801         |
| Programming and Telecast Related Expenses   |              | 1,782         | 2,418         |
| Rent  |              | 599           | 5,793         |
| Insurance   |              | 613           | 1,142         |
| Rates and Taxes   |              | 680           | 1,208         |
| Other Repairs   |              | 923           | 2,377         |
| Travelling Expenses   |              | 236           | 788           |
| Payment to Auditors   |              | 64            | 55            |
| Loss on Sale / Discard of Property, Plant and Equipment and Other Intangible Assets |              | 53            | 257           |
| Charity and Donations   |              | 1,410         | 1,181         |
|   |              | <b>46,385</b> | <b>54,493</b> |

Less: Transferred to Project Development Expenditure

|              |               |               |
|--------------|---------------|---------------|
| <b>Total</b> | <b>78,669</b> | <b>89,211</b> |
|--------------|---------------|---------------|

## 28.1 Payment to Auditors As :

|                             | (₹ in crore) | 2020-21   | 2019-20   |
|-----------------------------|--------------|-----------|-----------|
| <b>Particulars</b>          |              |           |           |
| (a) Fees as Auditors *      |              | 54        | 39        |
| (b) Tax Audit Fees          |              | 2         | 2         |
| (c) Fees for Other Services |              | 9         | 12        |
| (d) Cost Audit Fees         |              | 1         | 2         |
| <b>Total</b>                |              | <b>66</b> | <b>55</b> |

\* Includes ₹ 2 crore, in the nature of rights issue expenses accounted in Securities Premium Account.

Fees for Other Services primarily includes certification fees paid to auditors, Statute and Regulation permit auditors to certify export / import documentation and transfer pricing among others.

## 28.2 Corporate Social Responsibility (CSR)

- (a) CSR amount required to be spent by the Companies within the Group as per Section 135 of the Companies Act, 2013 read with Schedule VII thereof during the year is ₹ 1,102 crore (Previous Year ₹ 987 crore).
- (b) Expenditure related to Corporate Social Responsibility is ₹ 1,140 crore (Previous Year ₹ 1,022 crore).

|   | (₹ in crore) | 2020-21      | 2019-20      |
|---|--------------|--------------|--------------|
| <b>Particulars</b>                        |              |              |              |
| Rural Transformation                      |              | 122          | 86           |
| Health (including COVID-19)               |              | 361          | 55           |
| Education                                 |              | 532          | 277          |
| Sports For Development                    |              | 50           | 64           |
| Disaster Response (including COVID-19)    |              | 72           | 531          |
| Arts, Culture, Heritage and Urban Renewal |              | 3            | 9            |
| <b>Total</b>                              |              | <b>1,140</b> | <b>1,022</b> |

- (c) Out of note (b) above, ₹ 552 crore (Previous Year ₹ 222 crore) is contributed to Reliance Foundation, ₹ 20 crore (Previous Year ₹ 47 crore) to Reliance Foundation Youth Sports and ₹ 375 crore (Previous Year ₹ 229 crore) to Reliance Foundation Institution of Education and Research which are related parties.

| Particulars  | (₹ in crore)          |                       |         |
|--|-----------------------|-----------------------|---------|
|  | 2020-21               | 2019-20               |         |
|  | Amount                | Amount                | Amount  |
| <b>29. Exceptional Items (Net of Tax)</b>  |                       |                       |         |
| a) Net gain on sale of investments (net of tax)  |                       |                       |         |
| b) Impairment of Assets of Shale Gas Entities  |                       |                       |         |
| Recognition of Deferred tax Asset relating to Shale Gas Investments  |                       |                       |         |
| Sub-Total (b)  |                       |                       |         |
| c) Sale of Marcellus Assets - Chevron JV   |                       |                       |         |
| d) Loss due to substantial fall in oil prices and demand destruction (net of tax)  |                       |                       |         |
| e) Adjusted Gross Revenue dues of Reliance Jio Infocomm Limited  |                       |                       |         |
| f) Provisions for liabilities pertaining to erstwhile subsidiary - GAPCO   |                       |                       |         |
| <b>Total</b>   | <b>4,966</b>          | <b>-</b>              |         |
|  | (15,691)              |                       |         |
|  | 15,570                |                       |         |
|  |                       | (121)                 |         |
|  |                       | 850                   |         |
|  |                       | -                     | (4,245) |
|  |                       | -                     | (146)   |
|  |                       | (53)                  | (53)    |
|  | <b>5,642</b>          | <b>(4,444)</b>        |         |
| <b>For the year ended 31st March, 2021</b>   |                       |                       |         |
| a) Net gain on sale of investments with respect to Reliance BP Mobility Limited (Part of O2C segment) of ₹ 4,966 crore (net of taxes of ₹ 1,508 crore).  |                       |                       |         |
| b) Due to the adverse changes in market environment, reduction in activity by operator and recent operational performance, the Shale Gas subsidiaries (Part of Oil & Gas segment) have impaired their assets including unavoidable costs based on contractual commitments, totaling to ₹ 15,691 crore. This is in accordance with the requirements of Ind AS 36 -Impairment of Assets, as the carrying amount of investments exceeds its recoverable amount. Further, the Company has also recognised Deferred Tax Assets of ₹ 15,570 crore in respect of the difference between the book base and tax base of the Shale Gas Investments, in accordance with Ind AS 12 – Income Tax. |                       |                       |         |
| c) On February 3, 2021 Reliance Marcellus LLC (RMLLC, Part of Oil & Gas segment) divested its interest in upstream assets (Chevron JV / EQT JV) in the Marcellus shale play of south-western Pennsylvania by signing a definitive agreement with Northern Oil and Gas Inc. (NOG). The sale is for a cash consideration of \$ 250 million (with net adjustment of \$ 13 million pertaining to revenues and expenses subsequent to the effective date of July 1, 2020) and warrants that give entitlement to purchase 3.25 million shares of NOG, valued at \$ 17.6 million. This transaction has resulted into a net gain of ₹ 850 crore.   |                       |                       |         |
| <b>For the year ended 31st March, 2020</b>   |                       |                       |         |
| d) During FY 2019-20, there was an exceptional loss of ₹ 4,245 crore (net of tax of ₹ 899 crore) (relating to O2C segment) due to substantial drop in oil prices accompanied with unprecedented demand destruction.  |                       |                       |         |
| <b>30. Earnings Per Share (EPS)</b>  |                       |                       |         |
| Face Value per Equity Share (₹)  | 10                    | 10                    |         |
| <b>Basic Earnings Per Share (₹) – After Exceptional Item</b>   | <b>76.37</b>          | <b>63.07</b>          |         |
| <b>Basic Earnings per Share (₹) – Before Exceptional Item</b>  | <b>67.60</b>          | <b>70.19</b>          |         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (After adjusting Non-Controlling Interest) (₹ in crore) - After Exceptional Item  | <b>49,128</b>         | <b>39,354</b>         |         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (After adjusting Non-Controlling Interest) (₹ in crore) - Before Exceptional Item   | <b>43,486</b>         | <b>43,798</b>         |         |
| Weighted Average number of Equity Shares used as denominator for calculating Basic EPS   | <b>6,43,28,74,848</b> | <b>6,24,01,86,511</b> |         |
| <b>Diluted Earnings per Share (₹) – After Exceptional Item</b>   | <b>75.21</b>          | <b>63.06</b>          |         |
| <b>Diluted Earnings per Share (₹) – Before Exceptional Item</b>  | <b>66.57</b>          | <b>70.18</b>          |         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (After adjusting Non-Controlling Interest) (₹ in crore) - After Exceptional Item  | <b>49,128</b>         | <b>39,354</b>         |         |
| Net Profit after Tax as per Statement of Profit and Loss attributable to Equity Shareholders (After adjusting Non-Controlling Interest) (₹ in crore) - Before Exceptional Item   | <b>43,486</b>         | <b>43,798</b>         |         |
| Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS   | <b>6,53,21,38,901</b> | <b>6,24,04,69,939</b> |         |
| <b>Reconciliation of Weighted Average Number of Shares Outstanding</b>   |                       |                       |         |
| Weighted Average number of Equity Shares used as denominator for calculating Basic EPS ^   | <b>6,43,28,74,848</b> | <b>6,24,01,86,511</b> |         |
| Total Weighted Average Potential Equity Shares*  | <b>9,92,64,053</b>    | <b>2,83,428</b>       |         |
| Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS   | <b>6,53,21,38,901</b> | <b>6,24,04,69,939</b> |         |

\* Dilutive impact of Employee Stock Option Scheme and Partly paid Rights Issue Shares.

^ Refer Note 13.7

## 31. Related Parties Disclosures

### (i) List of Related Parties with relationships

| Sr. No. | Name of the Related Party                                  | Relationship |
|---------|--|--------------|
| 1       | Actoserba Active Wholesale Private Limited ^®              |              |
| 2       | Ashwani Commercials Private Limited                        |              |
| 3       | Atri Exports Private Limited                               |              |
| 4       | Big Tree Entertainment DMCC                                |              |
| 5       | Big Tree Entertainment Lanka Private Limited               |              |
| 6       | Big Tree Entertainment Private Limited                     |              |
| 7       | Big Tree Entertainment Singapore PTE. Limited              |              |
| 8       | Big Tree Sport & Recreational Events Tickets Selling L.L.C |              |
| 9       | BookmyShow Live Private Limited                            |              |
| 10      | Bookmyshow SDN. BHD.                                       |              |
| 11      | BookmyShow Venues Management Private Limited               |              |
| 12      | Carin Commercials Private Limited                          |              |
| 13      | CCN DEN Network Private Limited                            |              |
| 14      | Centura Agro Private Limited                               |              |
| 15      | Chander Commercials Private Limited                        |              |
| 16      | Clayfin Technologies Private Limited                       |              |
| 17      | Creative Agrotech Private Limited                          |              |
| 18      | DEN ABC Cable Network Ambarnath Private Limited            |              |
| 19      | DEN ADN Network Private Limited                            |              |
| 20      | DEN New Broad Communication Private Limited                |              |
| 21      | Den Satellite Network Private Limited                      |              |
| 22      | DL GTPL Broadband Private Limited                          |              |
| 23      | DL GTPL Cabinet Private Limited                            |              |
| 24      | Dyulok Technologies Private Limited                        |              |
| 25      | East West Pipeline Private Limited                         |              |
| 26      | Eenadu Television Private Limited                          |              |
| 27      | Einsten Commercials Private Limited                        |              |
| 28      | Fame Agro Private Limited                                  |              |
| 29      | Fantain Sports Private Limited                             |              |
| 30      | Foodfesta Wellcare Private Limited                         |              |
| 31      | Gaurav Overseas Private Limited                            |              |
| 32      | GenNext Ventures Investment Advisers LLP                   |              |
| 33      | GTPL Abhilash Communication Private Limited                |              |
| 34      | GTPL Ahmedabad Cable Network Private Limited               |              |
| 35      | GTPL Anjali Cable Network Private Limited                  |              |
| 36      | GTPL Bansidhar Telelink Private Limited                    |              |
| 37      | GTPL Bariya Television Network                             |              |
| 38      | GTPL Bawa Cable  |              |
| 39      | GTPL Blue Bell Network Private Limited                     |              |
| 40      | GTPL Broadband Private Limited                             |              |
| 41      | GTPL City Channel Private Limited #                        |              |
| 42      | GTPL Crazy Network   |              |
| 43      | GTPL Dahod Television Network Private Limited              |              |
| 44      | GTPL DCPL Private Limited                                  |              |
| 45      | GTPL Deesha Cable Net Private Limited                      |              |
| 46      | GTPL Hathway Limited                                       |              |
| 47      | GTPL Henish Cable Vision #                                 |              |
| 48      | GTPL Insight Channel Network Private Limited               |              |
| 49      | GTPL Jay Santoshima Network Private Limited                |              |
| 50      | GTPL Jaydeep Cable   |              |
| 51      | GTPL Junagadh Network Private Limited                      |              |
| 52      | GTPL Jyoti Cable   |              |
| 53      | GTPL Kaizen Infonet Private Limited                        |              |
| 54      | GTPL KCBPL Broad Band Private Limited                      |              |

# Ceased to be related party during the year.

® Relationships established during the year.

^ Entities converted to subsidiaries during the year.

| Sr. No. | Name of the Related Party                        | Relationship |
|---------|--|--------------|
| 55      | GTPL Khamhat Cable Network                       |              |
| 56      | GTPL Khusboo Video Channel                       |              |
| 57      | GTPL Kolkata Cable & Broad Band Pariseva Limited |              |
| 58      | GTPL Leo Vision                                  |              |
| 59      | GTPL Link Network Private Limited                |              |
| 60      | GTPL Lucky Video Cable                           |              |
| 61      | GTPL Ma Bhagawati Entertainment Services         |              |
| 62      | GTPL Media Entertainment                         |              |
| 63      | GTPL Meghana Distributors Private Limited        |              |
| 64      | GTPL Narmada Cable Services                      |              |
| 65      | GTPL Narmada Cyberzone Private Limited           |              |
| 66      | GTPL Parshwa Cable Network Private Limited       |              |
| 67      | GTPL Parth World Vision                          |              |
| 68      | GTPL Sai Vision                                  |              |
| 69      | GTPL Sai World Channel                           |              |
| 70      | GTPL Sharda Cable Network Private Limited        |              |
| 71      | GTPL Shiv Cable                                  |              |
| 72      | GTPL Shiv Cable #                                |              |
| 73      | GTPL Shiv Cable Network                          |              |
| 74      | GTPL Shiv Network Private Limited #              |              |
| 75      | GTPL Shivshakti Network Private Limited #        |              |
| 76      | GTPL Shree Shani Cable #                         |              |
| 77      | GTPL Shreenathji Communication                   |              |
| 78      | GTPL SK Network Private Limited                  |              |
| 79      | GTPL SK Vision                                   |              |
| 80      | GTPL SMC Network Private Limited                 |              |
| 81      | GTPL Solanki Cable Network Private Limited       |              |
| 82      | GTPL Sorath Telelink Private Limited             |              |
| 83      | GTPL Space City Private Limited #                |              |
| 84      | GTPL Surat Telelink Private Limited              |              |
| 85      | GTPL Swastik Communication                       |              |
| 86      | GTPL Tridev Cable Network                        |              |
| 87      | GTPL TV Tiger Private Limited                    |              |
| 88      | GTPL V & S Cable Private Limited                 |              |
| 89      | GTPL Vidarbha Tele Link Private Limited          |              |
| 90      | GTPL Video Badshah Private Limited               |              |
| 91      | GTPL Video Vision Private Limited                |              |
| 92      | GTPL Vision Services Private Limited             |              |
| 93      | GTPL Vraj Cable                                  |              |
| 94      | GTPL VVC Network Private Limited                 |              |
| 95      | GTPL World View Cable                            |              |
| 96      | GTPL World Vision                                |              |
| 97      | GTPL Zigma Vision Private Limited                |              |
| 98      | Gujarat Chemical Port Limited                    |              |
| 99      | Hathway VCN Cabilenet Private Limited            |              |
| 100     | Honeywell Properties Private Limited             |              |
| 101     | Indian Vaccines Corporation Limited              |              |
| 102     | Jaipur Enclave Private Limited                   |              |
| 103     | Jamnagar Utilities & Power Private Limited       |              |
| 104     | Kaniska Commercials Private Limited              |              |
| 105     | KCIPPI Trading Company Private Limited           |              |
| 106     | Konark IP Dossiers Private Limited               |              |
| 107     | Marugandha Land Developers Private Limited       |              |
| 108     | N.C. Trading Company Private Limited             |              |
| 109     | Netravati Commercials Private Limited            |              |
| 110     | Noveltech Agro Private Limited                   |              |
| 111     | NW18 HSN Holdings PLC                            |              |
| 112     | Pan Cable Services Private Limited               |              |

# Ceased to be related party during the year.

| Sr. No. | Name of the Related Party  | Relationship |
|---------|--|--------------|
| 113     | Parinita Commercials Private Limited   |              |
| 114     | Pepino Farms Private Limited   |              |
| 115     | Petroleum Trust  |              |
| 116     | Prakhar Commercials Private Limited  |              |
| 117     | PT Big Tree Entertainment Indonesia  |              |
| 118     | Rakshita Commercials Private Limited   |              |
| 119     | Reliance Europe Limited  |              |
| 120     | Reliance Industrial Infrastructure Limited   |              |
| 121     | Reliance Services and Holdings Limited   |              |
| 122     | Rocky Farms Private Limited  |              |
| 123     | Scod18 Networking Private Limited  |              |
| 124     | Shree Salasar Bricks Private Limited   |              |
| 125     | Sikka Ports & Terminals Limited  |              |
| 126     | SpaceBound Web Labs Private Limited  |              |
| 127     | Townscript PTE. Ltd, Singapore   |              |
| 128     | Townscript USA, Inc.   |              |
| 129     | TribeVibe Entertainment Private Limited  |              |
| 130     | Vadodara Enviro Channel Limited  |              |
| 131     | Vaji Communications Private Limited #  |              |
| 132     | Vay Network Services Private Limited   |              |
| 133     | Vishnumaya Commercials Private Limited   |              |
| 134     | Vizianagar Citi Communications Private Limited #   |              |
| 135     | Alok Industries International Limited ®  |              |
| 136     | Alok Industries Limited ®  |              |
| 137     | Alok Infrastructure Limited ®  |              |
| 138     | Alok International (Middle East) FZE ®   |              |
| 139     | Alok International Inc. ®  |              |
| 140     | Alok Singapore PTE Limited ®   |              |
| 141     | Alok Worldwide Limited ®   |              |
| 142     | Brooks Brothers India Private Limited  |              |
| 143     | Burberry India Private Limited   |              |
| 144     | Canali India Private Limited   |              |
| 145     | D. E. Shaw India Securities Private Limited  |              |
| 146     | Dadri Toe Warehousing Private Limited ^®   |              |
| 147     | Diesel Fashion India Reliance Private Limited  |              |
| 148     | Ethane Crystal LLC   |              |
| 149     | Ethane Emerald LLC   |              |
| 150     | Ethane Opal LLC  |              |
| 151     | Ethane Pearl LLC   |              |
| 152     | Ethane Sapphire LLC  |              |
| 153     | Ethane Topaz LLC   |              |
| 154     | Football Sports Development Limited  |              |
| 155     | Grabal Alok International Limited ®  |              |
| 156     | Hathway Bhaskar CCN Multi Entertainment Private Limited  |              |
| 157     | Hathway Bhawani NDS Network Limited<br>(Formerly known as Hathway Bhawani NDS Network Private Limited)                                 |              |
| 158     | Hathway Cable MCN Nanded Private Limited   |              |
| 159     | Hathway CBN Multinet Private Limited   |              |
| 160     | Hathway CCN Entertainment (India) Private Limited  |              |
| 161     | Hathway CCN Multinet Private Limited   |              |
| 162     | Hathway Channel 5 Cable and Datacom Private Limited  |              |
| 163     | Hathway Dattatray Cable Network Private Limited  |              |
| 164     | Hathway Digital Saharanpur Cable & Datacom Limited<br>(Formerly known as Hathway Digital Saharanpur Cable & Datacom Private Limited) ^ |              |
| 165     | Hathway ICE Television Private Limited   |              |
| 166     | Hathway Latur MCN Cable & Datacom Private Limited  |              |
| 167     | Hathway MCN Private Limited  |              |

# Ceased to be related party during the year.

® Relationships established during the year.

^ Entities converted to subsidiaries during the year.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Sr. No. | Name of the Related Party   | Relationship   |
|---------|---|--|
| 168     | Hathway Palampur Cable Network Private Limited #  |  |
| 169     | Hathway Prime Cable & Datacom Private Limited   |  |
| 170     | Hathway Sai Star Cable & Datacom Private Limited  |  |
| 171     | Hathway Sonali OM Crystal Cable Private Limited   |  |
| 172     | Hathway SS Cable & Datacom LLP  |  |
| 173     | IBN Lokmat News Private Limited   |  |
| 174     | Iconix Lifestyle India Private Limited  |  |
| 175     | India Gas Solutions Private Limited   |  |
| 176     | Jio Payments Bank Limited   |  |
| 177     | Marks and Spencer Reliance India Private Limited  |  |
| 178     | Mileta a.s. ®   |  |
| 179     | Net 9 Online Hathway Private Limited #  |  |
| 180     | Pipeline Management Services Private Limited  | Joint Ventures   |
| 181     | Reliance Bally India Private Limited  |  |
| 182     | Reliance Lifestyle Products Private Limited (Formerly known as V&B Lifestyle India Private Limited) ^ |  |
| 183     | Reliance Paul & Shark Fashions Private Limited  |  |
| 184     | Reliance Sideways Private Limited   |  |
| 185     | Reliance-GrandVision India Supply Private Limited   |  |
| 186     | Reliance-Vision Express Private Limited   |  |
| 187     | RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^                                     |  |
| 188     | Ryohin-Keikaku Reliance India Private Limited   |  |
| 189     | TCO Reliance India Private Limited  |  |
| 190     | Ubuna Technologies Private Limited  |  |
| 191     | Zegna South Asia Private Limited  |  |
| 192     | Shri Mukesh D. Ambani   |  |
| 193     | Shri Nikhil R. Meswani  |  |
| 194     | Shri Hital R. Meswani   |  |
| 195     | Shri P. M. S. Prasad  |  |
| 196     | Shri P. K. Kapil  |  |
| 197     | Shri Alok Agarwal   |  |
| 198     | Shri Srikanth Venkatachari  |  |
| 199     | Shri K. Sethuraman  |  |
| 200     | Smt. Savithri Parekh  |  |
| 201     | Smt. Nita M. Ambani   |  |
| 202     | Dhirubhai Ambani Foundation   |  |
| 203     | Hirachand Govardhandas Ambani Public Charitable Trust   |  |
| 204     | Sir Hurkisondas Nurrotamdas Hospital and Research Centre  |  |
| 205     | Sir HN Hospital Trust   |  |
| 206     | Jamnaben Hirachand Ambani Foundation  |  |
| 207     | Reliance Foundation   |  |
| 208     | Reliance Foundation Institution of Education and Research   |  |
| 209     | Reliance Foundations Youth Sports   |  |
| 210     | IPCL Employees Gratuity Fund - Baulpur Unit   |  |
| 211     | IPCL Employees Provident Fund Trust   |  |
| 212     | Reliance Employees Provident Fund Bombay  |  |
| 213     | Reliance Industries Limited Employees Gratuity Fund   |  |
| 214     | Reliance Industries Limited Staff Superannuation Scheme   |  |
| 215     | Reliance Industries Limited Vadodara Units Employees Superannuation Fund                              |  |
| 216     | Reliance Jio Infocomm Limited Employees Gratuity Fund   |  |
| 217     | Reliance Retail Limited Employees Gratuity Fund   |  |
| 218     | Reliance Retail Limited Employees Provident Fund  |  |
| 219     | RIL Vadodara Unit Employees Gratuity Fund   |  |
|         |   | Enterprises over which Key Managerial Personnel are able to exercise significant influence |
|         |   | Post Employment Benefits Plan  |

# Ceased to be related party during the year.

® Relationships established during the year.

^ Entities converted to subsidiaries during the year.

## (ii) Transactions during the year ended March 31, 2021 with Related Parties:

(₹ in crore)

| Sr. No. | Nature of Transaction (Excluding Reimbursements)                      | Associates / Joint Ventures | Key Managerial Personnel / Relative | Others | Total |
|---------|---|-----------------------------|-------------------------------------|--------|-------|
| 1       | Purchase of Property, Plant and Equipment and Other Intangible Assets | 47                          | -                                   | -      | 47    |
|         |   | 209                         | -                                   | -      | 209   |
| 2       | Purchase / Subscription of Investments                                | 146                         | -                                   | -      | 146   |
|         |   | 87                          | -                                   | -      | 87    |
| 3       | Sale / Redemption of Investments                                      | 339                         | -                                   | -      | 339   |
|         |   | -                           | -                                   | -      | -     |
| 4       | Rights Issue of Equity Shares   | 1                           | 54                                  | -      | 55    |
|         |   | -                           | -                                   | -      | -     |
| 5       | Net Loans and Advances, Deposits Given / (Returned)                   | (28)                        | -                                   | -      | (28)  |
|         |   | (82)                        | -                                   | -      | (82)  |
| 6       | Revenue from Operations   | 1,931                       | -                                   | 9      | 1,940 |
|         |   | 406                         | -                                   | 11     | 417   |
| 7       | Other Income  | 45                          | -                                   | 4      | 49    |
|         |   | 57                          | -                                   | 3      | 60    |
| 8       | Purchases / Material Consumed   | 1,655                       | -                                   | 1      | 1,656 |
|         |   | 1,587                       | -                                   | -      | 1,587 |
| 9       | Electric Power, Fuel and Water  | 4,782                       | -                                   | -      | 4,782 |
|         |   | 4,898                       | -                                   | -      | 4,898 |
| 10      | Hire Charges  | 46                          | -                                   | -      | 46    |
|         |   | 119                         | -                                   | -      | 119   |
| 11      | Employee Benefits Expense   | -                           | -                                   | 583    | 583   |
|         |   | -                           | -                                   | 703    | 703   |
| 12      | Payment to Key Managerial Personnel / Relative                        | -                           | 99                                  | -      | 99    |
|         |   | -                           | 110                                 | -      | 110   |
| 13      | Selling and Distribution Expenses                                     | 2,114                       | -                                   | -      | 2,114 |
|         |   | 2,253                       | -                                   | -      | 2,253 |
| 14      | Rent  | 15                          | -                                   | -      | 15    |
|         |   | 13                          | -                                   | -      | 13    |
| 15      | Professional Fees   | 36                          | -                                   | -      | 36    |
|         |   | 48                          | -                                   | -      | 48    |
| 16      | Programming and Telecast Related Expenses                             | 39                          | -                                   | -      | 39    |
|         |   | 55                          | -                                   | -      | 55    |
| 17      | General Expenses *  | 13                          | -                                   | 6      | 19    |
|         |   | 29                          | -                                   | -      | 29    |
| 18      | Donations   | -                           | -                                   | 1,021  | 1,021 |
|         |   | -                           | -                                   | 573    | 573   |
| 19      | Finance Cost  | 3                           | -                                   | -      | 3     |
|         |   | 2                           | -                                   | -      | 2     |

Figures in italic represent Previous Year's amounts.

\* Does not include sitting fees of Non-Executive Directors.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

## (ii) Balances as on March 31, 2021 with Related Parties:

| Sr. No. | Nature of Transaction (Excluding Reimbursements) | (₹ in crore)                |                                     |        |        |
|---------|--|-----------------------------|-------------------------------------|--------|--------|
|         |  | Associates / Joint Ventures | Key Managerial Personnel / Relative | Others | Total  |
| 1       | Investments                                      | 80,164                      | -                                   | -      | 80,164 |
|         |  | 47,271                      | -                                   | -      | 47,271 |
| 2       | Trade Receivables ^                              | 634                         | -                                   | 2      | 636    |
|         |  | 123                         | -                                   | -      | 123    |
| 3       | Loans and Advances                               | 23                          | -                                   | -      | 23     |
|         |  | 33                          | -                                   | -      | 33     |
| 4       | Deposits   | 1,009                       | -                                   | -      | 1,009  |
|         |  | 1,027                       | -                                   | -      | 1,027  |
| 5       | Unsecured Loans                                  | 80                          | -                                   | -      | 80     |
|         |  | 75                          | -                                   | -      | 75     |
| 6       | Trade and Other Payables ^                       | 997                         | -                                   | -      | 997    |
|         |  | 1,179                       | -                                   | 4      | 1,183  |
| 7       | Other Financial Assets                           | 14                          | -                                   | -      | 14     |
|         |  | 12                          | -                                   | -      | 12     |
| 8       | Other Current Assets                             | -                           | -                                   | -      | -      |
|         |  | -                           | -                                   | 134    | 134    |
| 9       | Financial Guarantees                             | 110                         | -                                   | -      | 110    |
|         |  | 1,447                       | -                                   | -      | 1,447  |

Figures in italic represent Previous Year's amounts.

<sup>#</sup> Includes reimbursements.

## (iii) Disclosure in respect of Major Related Party Transactions during the year ended 31st March, 2021

| Particulars  | Relationship    | (₹ in crore) |         |
|--|-----------------|--------------|---------|
|  |                 | 2020-21      | 2019-20 |
| <b>1 Purchase of Property, Plant &amp; Equipment and Intangible Assets</b> |                 |              |         |
| Jamnagar Utilities & Power Private Limited                                 | Associate       | 42           | 38      |
| Reliance Industrial Infrastructure Limited                                 | Associate       | 1            | 8       |
| Sikka Ports & Terminals Limited  | Associate       | 4            | 163     |
| <b>2 Purchase / Subscription of Investments</b>                            |                 |              |         |
| Actosbera Active Wholesale Private Limited ^                               | Associate       | 128          | -       |
| Diesel Fashion India Reliance Private Limited                              | Joint Venture   | -            | 5       |
| Football Sports Development Limited  | Joint Venture   | -            | 51      |
| India Gas Solutions Private Limited  | Joint Venture   | 8            | -       |
| Reliance Paul & Shark Fashions Private Limited                             | Joint Venture   | 1            | 1       |
| Reliance-Vision Express Private Limited                                    | Joint Venture   | 8            | 5       |
| Ryohin-Keikaku Reliance India Private Limited                              | Joint Venture   | 1            | 8       |
| TCO Reliance India Private Limited   | Joint Venture   | -            | 14      |
| Zegna South Asia Private Limited   | Joint Venture   | -            | 3       |
| <b>3 Sale / Redemption of Investments</b>                                  |                 |              |         |
| Petroleum Trust  | Associate       | 239          | -       |
| Reliance Services and Holdings Limited                                     | Associate       | 100          | -       |
| <b>4 Rights Issue of Equity Shares</b>                                     |                 |              |         |
| Shri Mukesh D. Ambani  | KMP             | 18           | -       |
| Shri Nikhil R. Mehta   | KMP             | 7            | -       |
| Shri Hital R. Mehta  | KMP             | 7            | -       |
| Shri P. M. S. Prasad   | KMP             | 1            | -       |
| Shri P. K. Kapil [₹ 11,10,245; (Previous Year ₹ Nil)]                      | KMP             | -            | -       |
| Shri Alok Agarwal  | KMP             | 3            | -       |
| Shri Srikanth Venkatachari   | KMP             | 1            | -       |
| Shri K. Sethuraman [₹ 2,77,797; (Previous Year ₹ Nil)]                     | KMP             | -            | -       |
| Smt. Nita M. Ambani  | Relative of KMP | 17           | -       |
| Reliance Industrial Infrastructure Limited                                 | Associate       | 1            | -       |

<sup>^</sup> Entities converted to subsidiaries during the year.

| Particulars   | Relationship  | 2020-21 | 2019-20 |
|---|---------------|---------|---------|
| <b>5 Net Loans and Advances, Deposits Given / (Returned)</b>      |               |         |         |
| Ashwani Commercials Private Limited                               | Associate     | (2)     | -       |
| DEN ADN Network Private Limited                                   | Associate     | (2)     | -       |
| Einsten Commercials Private Limited                               | Associate     | -       | (1)     |
| Football Sports Development Limited                               | Joint Venture | -       | (42)    |
| Hathway Sai Star Cable & Datacom Private Limited                  | Joint Venture | (1)     | -       |
| Gujarat Chemical Port Limited                                     | Associate     | (23)    | (41)    |
| Kaniska Commercials Private Limited                               | Associate     | 7       | 3       |
| Reliance Services and Holdings Limited                            | Associate     | (7)     | (2)     |
| <b>6 Revenue from Operations</b>                                  |               |         |         |
| Alok Industries Limited   | Joint Venture | 1,455   | -       |
| Brooks Brothers India Private Limited                             | Joint Venture | 5       | 4       |
| Burberry India Private Limited                                    | Joint Venture | 2       | 1       |
| Canali India Private Limited                                      | Joint Venture | 2       | -       |
| CCN DEN Network Private Limited                                   | Associate     | 3       | 3       |
| DEN ADN Network Private Limited                                   | Associate     | 1       | 3       |
| DEN New Broad Communication Private Limited                       | Associate     | 1       | -       |
| Den Satellite Network Private Limited                             | Associate     | 21      | 19      |
| Diesel Fashion India Reliance Private Limited                     | Joint Venture | 5       | 6       |
| DL GTPL Cabinet Private Limited                                   | Associate     | 7       | 5       |
| Eenadu Television Private Limited                                 | Associate     | 4       | 10      |
| Football Sports Development Limited                               | Joint Venture | 1       | 3       |
| GTPL Hathway Limited  | Associate     | 107     | 92      |
| GTPL Kolkata Cable & Broad Band Pariseva Limited                  | Associate     | 25      | 19      |
| Gujarat Chemical Port Limited                                     | Associate     | 4       | 4       |
| Hathway Bhawani NDS Network Limited                               | Joint Venture | 1       | -       |
| (Formerly known as Hathway Bhawani NDS Network Private Limited)   |               |         |         |
| Hathway Cable MCN Nanded Private Limited                          | Joint Venture | 7       | 5       |
| Hathway CCN Entertainment (India) Private Limited                 | Joint Venture | 1       | 1       |
| Hathway CCN Multinet Private Limited                              | Joint Venture | -       | 1       |
| Hathway Dattatray Cable Network Private Limited                   | Joint Venture | 1       | -       |
| Hathway Latur MCN Cable & Datacom Private Limited                 | Joint Venture | 5       | 4       |
| Hathway MCN Private Limited                                       | Joint Venture | 15      | 10      |
| Hathway Sai Star Cable & Datacom Private Limited                  | Joint Venture | 8       | 4       |
| Sir HN Hospital Trust   | Others        | 1       | -       |
| IBN Lokmat News Private Limited                                   | Joint Venture | 1       | 1       |
| Iconix Lifestyle India Private Limited                            | Joint Venture | 3       | 3       |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^ | Joint Venture | 9       | 18      |
| India Gas Solutions Private Limited                               | Joint Venture | 7       | 1       |
| Jamnaben Hirachand Ambani Foundation                              | Others        | 1       | -       |
| Jamnagar Utilities & Power Private Limited                        | Associate     | 107     | 126     |
| Jio Payments Bank Limited   | Joint Venture | 16      | 5       |
| Marks and Spencer Reliance India Private Limited                  | Joint Venture | 39      | 20      |
| Net 9 Online Hathway Private Limited                              | Joint Venture | 1       | 1       |
| Pipeline Management Services Private Limited                      | Joint Venture | 4       | 4       |
| Reliance Bally India Private Limited                              | Joint Venture | 1       | 2       |
| Reliance Foundation   | Others        | 7       | 11      |
| Reliance Industrial Infrastructure Limited                        | Associate     | 1       | -       |
| Reliance Paul & Shark Fashions Private Limited                    | Joint Venture | 1       | 1       |
| Reliance-Vision Express Private Limited                           | Joint Venture | 2       | 3       |
| Ryohin-Keikaku Reliance India Private Limited                     | Joint Venture | 3       | 2       |
| Sikka Ports & Terminals Limited                                   | Associate     | 51      | 19      |
| TCO Reliance India Private Limited                                | Joint Venture | 2       | -       |
| Zegna South Asia Private Limited                                  | Joint Venture | 2       | 2       |

<sup>^</sup> Entities converted to subsidiaries during the year.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Particulars  |               | Relationship | (₹ in crore) |  |
|--|---------------|--------------|--------------|--|
| 2020-21  | 2019-20       |              |              |  |
| <b>7 Other Income</b>  |               |              |              |  |
| CCN DEN Network Private Limited  | Associate     | -            | 3            |  |
| DEN ADN Network Private Limited  | Associate     | 1            | 1            |  |
| GTPL Hathway Limited   | Associate     | 13           | 1            |  |
| Gujarat Chemical Port Limited  | Associate     | 12           | 10           |  |
| Sir HN Hospital Trust  | Others        | 1            | -            |  |
| IBN Lokmat News Private Limited  | Joint Venture | 2            | 1            |  |
| Iconix Lifestyle India Private Limited                                   | Joint Venture | -            | 11           |  |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^        | Joint Venture | 5            | -            |  |
| India Gas Solutions Private Limited                                      | Joint Venture | -            | 1            |  |
| Jamnaben Hirachand Ambani Foundation                                     | Others        | 3            | 3            |  |
| Jamnagar Utilities & Power Private Limited                               | Associate     | 2            | 2            |  |
| Pipeline Management Services Private Limited                             | Joint Venture | 6            | 6            |  |
| Reliance Europe Limited  | Associate     | 1            | 16           |  |
| Reliance Industrial Infrastructure Limited                               | Associate     | 2            | 2            |  |
| Sikka Ports & Terminals Limited  | Associate     | 1            | -            |  |
| <b>8 Purchases / Material Consumed</b>                                   |               |              |              |  |
| Alok Industries Limited  | Joint Venture | 51           | -            |  |
| Brooks Brothers India Private Limited                                    | Joint Venture | 5            | 1            |  |
| Canali India Private Limited   | Joint Venture | 2            | 1            |  |
| Diesel Fashion India Reliance Private Limited                            | Joint Venture | 4            | -            |  |
| Gujarat Chemical Port Limited  | Associate     | 175          | 162          |  |
| Sir HN Hospital Trust  | Others        | 1            |              |  |
| Jamnagar Utilities & Power Private Limited                               | Associate     | 5            | -            |  |
| Marks and Spencer Reliance India Private Limited                         | Joint Venture | 10           | 5            |  |
| Reliance Bally India Private Limited                                     | Associate     | 1            | -            |  |
| Reliance Industrial Infrastructure Limited                               | Associate     | 23           | 21           |  |
| Reliance Paul & Shark Fashions Private Limited                           | Joint Venture | 2            | -            |  |
| Ryohin-Keikaku Reliance India Private Limited                            | Joint Venture | 1            | -            |  |
| Sikka Ports & Terminals Limited  | Joint Venture | 1,375        | 1,395        |  |
| Zegna South Asia Private Limited   | Joint Venture | 1            | -            |  |
| <b>9 Electric Power, Fuel and Water</b>                                  |               |              |              |  |
| Jamnagar Utilities & Power Private Limited                               | Associate     | 4,767        | 4,898        |  |
| Reliance Industrial Infrastructure Limited                               | Associate     | 15           | -            |  |
| <b>10 Hire Charges</b>   |               |              |              |  |
| Reliance Industrial Infrastructure Limited                               | Associate     | 4            | 22           |  |
| Sikka Ports & Terminals Limited  | Associate     | 42           | 97           |  |
| <b>11 Employee Benefits Expense</b>                                      |               |              |              |  |
| Sir HN Hospital Trust  | Others        | 13           | 10           |  |
| IPCL employees Provident fund Trust                                      | Others *      | 132          | 124          |  |
| Reliance Employees Provident Fund Bombay                                 | Others *      | 286          | 320          |  |
| Reliance Industries Limited Employees Gratuity Fund                      | Others *      | -            | 100          |  |
| Reliance Industries Limited Staff Superannuation Scheme                  | Others *      | 18           | 11           |  |
| Reliance Industries Limited Vadodara Units Employees Superannuation Fund | Others *      | 2            | 1            |  |
| Reliance Retail Limited Employees Gratuity Fund                          | Others *      | 14           | 25           |  |
| Reliance Retail Limited Employees Provident Fund                         | Others *      | 105          | 92           |  |
| Reliance Jio Infocomm Limited Employees Gratuity Fund                    | Others *      | 13           | 20           |  |

\* Also includes employee contribution.

^ Entities converted to subsidiaries during the year.

| Particulars   |                 | Relationship | (₹ in crore) |  |
|---|-----------------|--------------|--------------|--|
| 2020-21   | 2019-20         |              |              |  |
| <b>12 Payment to Key Managerial Personnel / Relative</b>          |                 |              |              |  |
| Shri Mukesh D. Ambani   | KMP             | -            | 15           |  |
| Shri Nikhil R. Meswani  | KMP             | 24           | 24           |  |
| Shri Hital R. Meswani   | KMP             | 24           | 24           |  |
| Shri P. M. S. Prasad  | KMP             | 12           | 11           |  |
| Shri P. K. Kapil  | KMP             | 4            | 4            |  |
| Shri Alok Agarwal   | KMP             | 11           | 12           |  |
| Shri Srikanth Venkatachari  | KMP             | 17           | 14           |  |
| Shri K. Sethuraman  | KMP             | 3            | 3            |  |
| Smt. Savithri Parekh  | KMP             | 2            | 2            |  |
| Smt. Nita M. Ambani   | Relative of KMP | 2            | 1            |  |
| <b>13 Selling and Distribution Expenses</b>                       |                 |              |              |  |
| CCN DEN Network Private Limited                                   | Associate       | 3            | 2            |  |
| DEN ADN Network Private Limited                                   | Associate       | 2            | 1            |  |
| Den Satellite Network Private Limited                             | Associate       | 9            | 5            |  |
| DL GTPL Cabinet Private Limited                                   | Associate       | 4            | 3            |  |
| Eenadu Television Private Limited                                 | Associate       | 1            | -            |  |
| GTPL Hathway Limited  | Associate       | 58           | 49           |  |
| GTPL Kolkata Cable & Broad Band Pariseva Limited                  | Associate       | 11           | 6            |  |
| Gujarat Chemical Port Limited                                     | Associate       | 62           | 65           |  |
| Hathway Sai Star Cable & Datacom Private Limited                  | Joint Venture   | 1            | 2            |  |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^ | Joint Venture   | 1            | 1            |  |
| Jio Payments Bank Limited   | Joint Venture   | 1            | -            |  |
| Sikka Ports & Terminals Limited                                   | Associate       | 1,961        | 2,118        |  |
| <b>14 Rent</b>  |                 |              |              |  |
| Ashwani Commercials Private Limited                               | Associate       | -            | 2            |  |
| Reliance Industrial Infrastructure Limited                        | Associate       | 15           | 11           |  |
| <b>15 Professional Fees</b>                                       |                 |              |              |  |
| Big Tree Entertainment Private Limited                            | Associate       | -            | 1            |  |
| GenNext Ventures Investment Advisers LLP                          | Associate       | 1            | -            |  |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^ | Joint Venture   | -            | 2            |  |
| Pipeline Management Services Private Limited                      | Joint Venture   | -            | 4            |  |
| Reliance Europe Limited   | Associate       | 26           | 23           |  |
| Reliance Industrial Infrastructure Limited                        | Associate       | 9            | 17           |  |
| <b>16 Programming and Telecast Related Expenses</b>               |                 |              |              |  |
| Big Tree Entertainment Private Limited                            | Associate       | 2            | 1            |  |
| Eenadu Television Private Limited                                 | Associate       | 12           | 26           |  |
| Hathway Cable MCN Nanded Private Limited                          | Joint Venture   | 2            | 1            |  |
| Hathway Dattatray Cable Network Private Limited                   | Joint Venture   | 1            | 1            |  |
| Hathway Latur MCN Cable & Datacom Private Limited                 | Joint Venture   | 2            | 1            |  |
| Hathway MCN Private Limited                                       | Joint Venture   | 7            | 3            |  |
| Hathway Sai Star Cable & Datacom Private Limited                  | Joint Venture   | 2            | 2            |  |
| IBN Lokmat News Private Limited                                   | Joint Venture   | 2            | 2            |  |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^ | Joint Venture   | 9            | 18           |  |
| <b>17 General Expenses</b>  |                 |              |              |  |
| Alok Industries Limited   | Joint Venture   | 1            | -            |  |
| Ashwani Commercials Private Limited                               | Associate       | 2            | -            |  |
| CCN DEN Network Private Limited                                   | Associate       | -            | 1            |  |
| DEN ADN Network Private Limited                                   | Associate       | -            | 1            |  |
| Den Satellite Network Private Limited                             | Associate       | -            | 5            |  |
| Eenadu Television Private Limited                                 | Associate       | -            | 1            |  |
| Sir HN Hospital Trust   | Others          | 6            | -            |  |
| RISE Worldwide Limited (Formerly known as IMG Reliance Limited) ^ | Joint Venture   | -            | 1            |  |
| Jamnagar Utilities & Power Private Limited                        | Associate       | 1            | -            |  |
| Jio Payments Bank Limited   | Joint Venture   | -            | 1            |  |
| Reliance Europe Limited   | Associate       | -            | 3            |  |

^ Entities converted to subsidiaries during the year.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Particulars  |  | Relationship  | 2020-21 | 2019-20 | (₹ in crore) |
|--|--|---------------|---------|---------|--------------|
| Sikka Ports & Terminals Limited  |  | Associate     | 5       | 12      |              |
| Vadodara Enviro Channel Limited  |  | Associate     | 2       | 3       |              |
| Zegna South Asia Private Limited   |  | Joint Venture | 2       | 1       |              |
| <b>18 Donations</b>  |  |               |         |         |              |
| Hirachand Govardhandas Ambani Public Charitable Trust                                    |  | Others        | 3       | 6       |              |
| Jamnaben Hirachand Ambani Foundation   |  | Others        | 49      | 66      |              |
| Reliance Foundation  |  | Others        | 567     | 225     |              |
| Reliance Foundation Institution of Education and Research                                |  | Others        | 382     | 229     |              |
| Reliance Foundations Youth Sports  |  | Others        | 20      | 47      |              |
| <b>19 Finance Cost</b>   |  |               |         |         |              |
| Reliance Europe Limited  |  | Associate     | 3       | 2       |              |
| <b>(iv) Disclosure in respect of Major Related Party Balances as on 31st March, 2021</b> |  |               |         |         |              |
| Particulars  |  | Relationship  | 2020-21 | 2019-20 | (₹ in crore) |
| <b>1 Loans and Advances</b>  |  |               |         |         |              |
| CCN DEN Network Private Limited  |  | Associate     | 18      | 18      |              |
| DEN ADN Network Private Limited  |  | Associate     | 4       | 6       |              |
| Hathway ICE Television Private Limited   |  | Joint Venture | 1       | 1       |              |
| Hathway Sai Star Cable & Datacom Private Limited   |  | Joint Venture | -       | 1       |              |
| Reliance Services and Holdings Limited   |  | Associate     | -       | 7       |              |
| <b>2 Deposits</b>  |  |               |         |         |              |
| Ashwani Commercials Private Limited  |  | Associate     | 61      | 63      |              |
| Atri Exports Private Limited   |  | Associate     | 19      | 19      |              |
| Carin Commercials Private Limited  |  | Associate     | 77      | 77      |              |
| Centura Agro Private Limited   |  | Associate     | 10      | 10      |              |
| Chander Commercials Private Limited  |  | Associate     | 35      | 35      |              |
| Creative Agrotech Private Limited  |  | Associate     | 15      | 15      |              |
| Einsten Commercials Private Limited  |  | Associate     | 36      | 36      |              |
| Fame Agro Private Limited  |  | Associate     | 3       | 3       |              |
| Gaurav Overseas Private Limited  |  | Associate     | 17      | 17      |              |
| Gujarat Chemical Port Limited  |  | Associate     | 48      | 71      |              |
| Honeywell Properties Private Limited   |  | Associate     | 50      | 50      |              |
| Jaipur Enclave Private Limited   |  | Associate     | 4       | 4       |              |
| Jamnagar Utilities & Power Private Limited   |  | Associate     | 118     | 118     |              |
| Kaniska Commercials Private Limited  |  | Associate     | 37      | 30      |              |
| Marugandha Land Developers Private Limited   |  | Associate     | 5       | 5       |              |
| Netravati Commercials Private Limited  |  | Associate     | 6       | 6       |              |
| Noveltech Agro Private Limited   |  | Associate     | 3       | 3       |              |
| Parinita Commercials Private Limited   |  | Associate     | 6       | 6       |              |
| Pepino Farms Private Limited   |  | Associate     | 1       | 1       |              |
| Prakhar Commercials Private Limited  |  | Associate     | 30      | 30      |              |
| Rakshita Commercials Private Limited   |  | Associate     | 6       | 6       |              |
| Rocky Farms Private Limited  |  | Associate     | 29      | 29      |              |
| Shree Salasar Bricks Private Limited   |  | Associate     | 33      | 33      |              |
| Sikka Ports & Terminals Limited  |  | Associate     | 353     | 353     |              |
| Vishnumaya Commercials Private Limited   |  | Associate     | 7       | 7       |              |
| <b>3 Financial Guarantees</b>  |  |               |         |         |              |
| Reliance Europe Limited  |  | Associate     | 110     | 1,447   |              |

### 31.1 Compensation of Key Managerial Personnel

The compensation of directors and other member of Key Managerial Personnel during the year was as follows:

|                             | 2020-21 | 2019-20 | (₹ in crore) |
|-----------------------------|---------|---------|--------------|
| I Short-Term Benefits       |         |         | 95           |
| II Post Employment Benefits |         |         | 2            |
| <b>Total</b>                |         |         | <b>97</b>    |
|                             |         |         | <b>109</b>   |

### 32.1 Disclosure of Group's interest in Oil and Gas Joint Arrangements (Joint Operations):

| Sr. No. | Name of the Fields in the Joint Arrangement (Joint Operations) | Company's % Interest |         | Partners and their Participating Interest (PI)  | Country |
|---------|--|----------------------|---------|---|---------|
|         |  | 2020-21              | 2019-20 |   |         |
| 1       | Mid and South Tapti  | 30%                  | 30%     | BG Exploration & Production India Limited - 30%; Oil and Natural Gas Corporation Limited - 40%                                  | India   |
| 2       | NEC - OSN - 97/2   | 66.67%               | 66.67%  | BP Exploration (Alpha) Limited - 33.33%   | India   |
| 3       | KG - DWN - 98/3  | 66.67%               | 66.67%  | BP Exploration (Alpha) Limited - 33.33%   | India   |
| 4       | KG-UDWHP-2018/1  | 60%                  | 60%     | BP Exploration (Alpha) Limited - 40%,   | India   |
| 5       | EFS JDA Partnership  | 49.26%               | 45%     | Ensign Operating LLC - 50.74%; (Previous Year Pioneer Natural Resources USA Inc. - 46.354%) (Previous Year Newpek LLC - 8.646%) | USA     |
| 6       | Atlas Reliance Marcellus Joint Venture Partnership             | -*                   | 40%     |   | USA     |

\* Sold during the Year.

### 32.2 Quantities of Group's Interest (on Gross Basis) in Proved Reserves and Proved Developed Reserves:

| Particulars            | Reserves in India              |             |  |         | Reserves outside India (North America) |              |  |             |
|------------------------|--------------------------------|-------------|--|---------|--|--------------|--|-------------|
|                        | Proved Reserves (million MT**) |             | Proved Developed Reserves (million MT**) |         | Proved Reserves (million MT**)         |              | Proved Developed Reserves (million MT**) |             |
|                        | 2020-21                        | 2019-20     | 2020-21                                  | 2019-20 | 2020                                   | 2019         | 2020                                     | 2019        |
| <b>Oil:</b>            |                                |             |  |         |  |              |  |             |
| Opening Balance        | 3.24                           | 3.02        | -  | 0.10    | 10.00                                  | 8.92         | 2.45                                     | 2.40        |
| Revision of estimates  | -                              | 0.33        | -  | 0.01    | (4.28)                                 | 1.48         | (0.33)                                   | 0.45        |
| Production             | -                              | (0.11)      | -  | (0.11)  | (0.43)                                 | (0.40)       | (0.43)                                   | (0.40)      |
| <b>Closing Balance</b> | <b>3.24</b>                    | <b>3.24</b> | -  | -       | <b>5.29</b>                            | <b>10.00</b> | <b>1.69</b>                              | <b>2.45</b> |

\*\* 1 MT = 7.5 bbl

| Particulars            | Reserves in India                          |               |  |              | Reserves outside India (North America)     |               |  |               |
|------------------------|--|---------------|--|--------------|--|---------------|--|---------------|
|                        | Proved Reserves (million M3 <sup>s</sup> ) |               | Proved Developed Reserves (million M3 <sup>s</sup> ) |              | Proved Reserves (million M3 <sup>s</sup> ) |               | Proved Developed Reserves (million M3 <sup>s</sup> ) |               |
|                        | 2020-21                                    | 2019-20       | 2020-21  | 2019-20      | 2020                                       | 2019          | 2020   | 2019          |
| <b>Gas:</b>            |  |               |  |              |  |               |  |               |
| Opening Balance        | 58,526                                     | 55,239        | 9,225  | 9,961        | 34,245                                     | 38,422        | 17,209   | 13,634        |
| Revision of estimates  | 1  | 4,274         | 15,840   | 251          | (14,552)                                   | (2,688)       | (1,553)  | 5,064         |
| Production             | (788)                                      | (987)         | (788)  | (987)        | (1,887)                                    | (1,489)       | (1,887)  | (1,489)       |
| <b>Closing Balance</b> | <b>57,739</b>                              | <b>58,526</b> | <b>24,277</b>  | <b>9,225</b> | <b>17,806</b>                              | <b>34,245</b> | <b>13,769</b>  | <b>17,209</b> |

<sup>s</sup> 1 cubic meter (M3) = 35.315 cubic feet and 1 cubic feet = 1000 BTU

The reserve estimates for producing fields are revised based on the performance of producing fields and with respect to discovered fields, the revision are based on the revised geological and reservoir simulation studies.

**32.3** The Government of India (GOI), by its letters dated 2<sup>nd</sup> May, 2012, 14<sup>th</sup> November, 2013, 10<sup>th</sup> July, 2014 and 3<sup>rd</sup> June, 2016 has disallowed certain costs which the Production Sharing Contract ("PSC"), relating to Block KGDWN-98/3 entitles the Company to recover. The Company continues to maintain that a Contractor is entitled to recover all of its costs under the terms of the PSC and there are no provisions that entitle the GOI to disallow the recovery of any Contract Cost as defined in the PSC. The Company has already referred the issue to arbitration and communicated the same to GOI for resolution of disputes. The demand from the GOI of \$ 165 million (₹ 1,206 crore) being the Company's share [total demand \$ 247 million; (₹ 1,805 crore)] towards additional Profit Petroleum has been considered as contingent liability.

In supersession of Ministry's Gazette Notification no. 22011/3/2012-ONG.D.V. dated 10<sup>th</sup> January, 2014, the GOI notified the New Domestic natural Gas Pricing Guidelines 2014, the GOI has directed the Company to instruct customers to deposit differential revenue on gas sales from D1D3 field on account of the prices determined under the above guidelines converted to NCV basis and the prevailing price prior to 1<sup>st</sup> November 2014 (\$ 4.205 per MMBTU) to be credited to the gas pool account maintained by GAIL (India) Limited. The amount so deposited by customer in Gas pool Account is ₹ 295 crore (net) as at 31<sup>st</sup> March, 2021 is disclosed under Other Non-Current Assets (Refer Note 5). Revenue has been recognised at the GOI notified prices in respect of gas quantities sold from D1D3 field from 1<sup>st</sup> November, 2014. This amount in the Gas Pool Account has also been challenged under this arbitration and is pending adjudication.

The seventh procedural hearing was held in December 2020. Next date of hearing is awaited.

## 32.4

- (a) The Government of India (GOI) sent a notice to the KG D6 Contractor on 4<sup>th</sup> November, 2016 asking the Contractor to deposit approximately US\$ 1.55 billion on account of alleged gas migration from ONGC's blocks. RIL, as Operator, for and on behalf of all constituents of the Contractor, initiated arbitration proceedings against the GOI. The Arbitral Tribunal vide its Final Award dated 24<sup>th</sup> July, 2018 upheld Contractor's claims. GOI filed an Appeal on 15<sup>th</sup> November, 2018 before the Hon'ble Delhi High Court, under Section 34 of the Arbitration Act, against the Final Award of the Arbitral Tribunal and the Appeal is currently pending adjudication before the Hon'ble Delhi High Court. The matter is listed for hearing on 20<sup>th</sup> July, 2021.
- (b) An arbitration was initiated by BG Exploration and Production India Limited and RIL (together the Claimants) against the Government of India (GOI) on 16<sup>th</sup> December, 2010 under the PSCs for Panna - Mukta and Tapti blocks due to difference in interpretation of certain PSC provisions between Claimants and GOI. The Arbitral Tribunal by majority issued a final partial

award ('2016 FPA'), and separately, two dissenting opinions in the matter on 12<sup>th</sup> October, 2016. Claimants challenged certain parts of the 2016 FPA before the English Courts, which delivered its judgement on 16<sup>th</sup> April, 2018 and remitted one of the challenged issues back to the Arbitral Tribunal for reconsideration. The Arbitral Tribunal decided in favour of the Claimants in large part vide its final partial award dated 1<sup>st</sup> October, 2018 ('2018 FPA'). GOI and Claimants filed an appeal before the English Commercial Court against this 2018 FPA. The English Commercial Court rejected GOI's challenges to 2018 Final Partial Award and upheld Claimants' challenge that Arbitration Tribunal had jurisdiction over the limited issue and remitted the issue back to the Arbitration Tribunal. Tribunal gave favourable award on 29<sup>th</sup> January, 2021 ('EPOD Agreements Case Award'). Both the parties filed Clarification Applications before the Tribunal. On 9<sup>th</sup> April 2021, Tribunal issued its decision on the Clarification Applications of both the parties. It granted the minor correction requested by the Claimants and has rejected all of the GOI's clarification requests. GOI has challenged the EPOD Agreements Case Award before the English High Court. Claimants have filed an application before the Arbitral Tribunal seeking increase in the PSC Cost Recovery Limit and the same is pending. The Cost Recovery Limit (CRL) arbitration hearings are scheduled during various hearing tranches in 2021. The Arbitration Tribunal is yet to schedule recomputation of accounts and the quantification phase of the arbitration, which will take place after determination of the Claimants' request for an increase in the cost recovery limit under the PSCs.

GOI has also filed an execution petition before the Hon'ble Delhi High Court under Sections 47 and 49 of the Arbitration and Conciliation Act, 1996 and Section 151 of the Civil Procedure Code, 1908 seeking enforcement and execution of the 2016 FPA. The Claimants contend that GOI's Execution Petition is not maintainable. GOI's Execution Petition is currently sub judice. Claimants have also filed Application for Recall / Modification, challenging the Orders of Delhi High Court wherein Directors were directed to file Affidavits of Assets. The matter is listed on 13<sup>th</sup> July, 2021 for hearing.

(c) NTPC had filed a suit for specific performance of a contract for supply of natural gas by the Company before the Hon'ble Bombay High Court. The main issue in dispute is whether a valid, concluded and binding contract exists between the parties for supply of Natural Gas of 132 Trillion BTU annually for a period of 17 years. The matter is presently sub judice and the Company is of the view that NTPC's claim lacks merit and no binding contract for supply of gas was executed between NTPC and the Company.

Considering the complexity of above issues, the Company is of the view that any attempt for quantification of possible exposure to the Company will have an effect of prejudicing Company's legal position in the ongoing arbitration /litigations. Moreover, the Company considers above demand /disputes as remote.

## 33. Details of Contingent Liabilities & Commitments

| Sr. No.  | Particulars | (₹ in crore)           |                        |
|--|-------------|------------------------|------------------------|
|  |             | As at 31st March, 2021 | As at 31st March, 2020 |
| <b>(I) Contingent Liabilities</b>  |             |                        |                        |
| <b>(A) Claims against the Group / disputed liabilities not acknowledged as debts*</b>                                      |             |                        |                        |
| (a) In respect of joint ventures   | 2,066       | 1,839                  |                        |
| (b) In respect of others   | 6,563       | 5,049                  |                        |
| <b>(B) Guarantee</b>   |             |                        |                        |
| (i) Guarantees to Banks and Financial Institutions against credit facilities extended to third parties & other guarantees. |             |                        |                        |
| (a) In respect of joint ventures   | 20          | 20                     |                        |
| (b) In respect of others   | 870         | 7,393                  |                        |
| (ii) Performance Guarantees  |             |                        |                        |
| (a) In respect of others   |             |                        |                        |
| (iii) Outstanding guarantees furnished to Banks and Financial Institutions including in respect of Letters of Credits      |             |                        |                        |
| (a) In respect of joint ventures   | 2,061       | 1,965                  |                        |
| (b) In respect of others   | 1,391       | 1,391                  |                        |
|  | 10,474      | 14,686                 |                        |
| <b>(II) Commitments</b>  |             |                        |                        |
| <b>(A) Estimated amount of contracts remaining to be executed on capital account and not provided for:</b>                 |             |                        |                        |
| (a) In respect of Joint Ventures   | 7,248       | 11,396                 |                        |
| (b) In respect of others   | 52,331      | 8,306                  |                        |
| <b>(B) Uncalled Liability on Shares and other investments partly paid</b>  |             |                        |                        |
| <b>(C) Other commitments</b>   |             |                        |                        |
| (i) Investments  | 239         | 2,401                  |                        |
|  | 712         | 445                    |                        |

\* The Group has been advised that the demand is likely to be either deleted or substantially reduced and accordingly no provision is considered necessary.

**(III)** On December 16, 2010, the Securities and Exchange Board of India (SEBI) issued a show cause notice ("SCN") inter alia to the Company (RIL) in connection with the trades by RIL in the stock exchanges in 2007 in the shares of Reliance Petroleum Limited, then a subsidiary of RIL. Hearings were held before the Whole Time Member ("WTM") of SEBI in respect of the SCN. By an order dated March 24, 2017, the WTM passed the directions: (i) prohibiting inter alia RIL from dealing in equity derivatives in the 'Futures & Options' segment of stock exchanges, directly or indirectly, for a period of one year from the date of the order; and (ii) to RIL to disgorge an amount of ₹ 447.27 crore along with interest at the rate of 12% per annum from November 29, 2007 till the date of payment. In May 2017, RIL and the other noticees filed an appeal before the Securities Appellate Tribunal ("SAT") against this order. SAT, by a majority order (2:1), dismissed the appeal on November 5, 2020 and directed RIL to pay the disgorged amount within sixty days from the date of the order. The appeal of RIL and other noticees has been admitted by the Hon'ble Supreme Court of India. By its order dated December 17, 2020, the Hon'ble Supreme Court of India directed RIL to deposit ₹ 250 crore in the Investors' Protection Fund, subject to the final result of the appeal and stayed the recovery of the balance, inclusive of interest, pending the appeal. RIL has complied with the order dated December 17, 2020 of the Hon'ble Supreme Court of India. In the very same matter, on November 21, 2017, SEBI issued show cause notice, inter alia, to RIL, asking RIL to show cause as to why inquiry should not be held in terms of SEBI (Procedure for Holding Inquiry and Imposing Penalties by Adjudicating Officer) Rules, 1995 and penalty not be imposed under the provisions of the Securities and Exchange Board of India Act, 1992. The Adjudicating Officer of SEBI passed an order on January 1, 2021 imposing a penalty of ₹ 25 crore on RIL. RIL has paid the penalty under protest and has filed an appeal before the SAT against this order.

**(IV)** Plaintiffs in the relevant case had filed a Derivative action suit of ₹ 3,114 crore before the Bombay High Court alleging that all business opportunities undertaken by the certain companies of Network18 Group should be routed through e-Eighteen.com Limited.

**(V)** In the spectrum auction conducted by Department of Telecommunications, Government of India, in the month of March 2021, the Company has acquired the right to use spectrum in the 800/1800/2300 MHz bands for all the access service areas at a total cost of ₹ 57,123 crore. The said spectrum will be available for use in a staggered manner starting April 2021 for 20 years. Reliance Jio Infocomm Limited has opted for the deferred payment option and accordingly, paid an advance of ₹ 15,020 crore in March, 2021. Pending the allocation of the spectrum by the Government of India, entire amount outstanding of ₹ 42,103 crore as at March 31, 2021, has been disclosed under capital commitments.

## 34. Capital Management

The Group adheres to a disciplined Capital Management framework in order to maintain a strong balance sheet. The main objectives are as follows:

- Maintain investment grade ratings for all issuing entities, domestically and internationally by ensuring that the financial strength of their Balance Sheets are preserved.
- Manage foreign exchange, interest rates and commodity price risk, and minimise the impact of market volatility on earnings.
- Diversify sources of financing and spread the maturity across tenure buckets in order to manage liquidity risk.
- Leverage optimally in order to maximise shareholder returns.

The Net Gearing Ratio at the end of the reporting period was as follows:

|  | (₹ in crore)           |                        |
|--|------------------------|------------------------|
|  | As at 31st March, 2021 | As at 31st March, 2020 |
| Gross Debt                                     | 2,51,811               | 3,36,294               |
| Cash and Marketable Securities *               | 2,54,019               | 1,75,259               |
| <b>Net Debt (A)</b>                            | <b>(2,208)</b>         | <b>1,61,035</b>        |
| <b>Total Equity (As per Balance Sheet) (B)</b> | <b>7,00,172</b>        | <b>4,49,166</b>        |
| <b>Net Gearing Ratio (A / B)</b>               | -                      | <b>0.36</b>            |

\* Cash and Marketable Securities include Cash and Cash Equivalents of ₹ 17,397 crore (Previous Year ₹ 30,920 crore), Current Investments of ₹ 1,52,446 crore (Previous Year ₹ 72,915 crore), Other Marketable Securities of ₹ 44,333 crore (Previous Year ₹ 71,424 crore) including investments in Jio Digital Fibre Private Limited and Summit Digital Infrastructure Private Limited (Earlier Reliance Jio Infratel Private Limited) and Call money receivable on right shares ₹ 39,843 crore (Previous Year ₹ Nil).

## 35. Financial Instruments

### A. Fair Value Measurement Hierarchy

| Particulars                  | (₹ in crore)    |                        |         |         |                 |                        |         |         |  |
|------------------------------|-----------------|------------------------|---------|---------|-----------------|------------------------|---------|---------|--|
|                              | Carrying Amount | Level of input used in |         |         | Carrying Amount | Level of input used in |         |         |  |
|                              |                 | Level 1                | Level 2 | Level 3 |                 | Level 1                | Level 2 | Level 3 |  |
| <b>Financial Assets</b>      |                 |                        |         |         |                 |                        |         |         |  |
| <b>At Amortised Cost</b>     |                 |                        |         |         |                 |                        |         |         |  |
| Investments #                | 39,809          | -                      | -       | -       | 43,356          | -                      | -       |         |  |
| Trade Receivables            | 19,014          | -                      | -       | -       | 19,656          | -                      | -       |         |  |
| Cash and Cash Equivalents    | 17,397          | -                      | -       | -       | 30,920          | -                      | -       |         |  |
| Loans                        | 2,549           | -                      | -       | -       | 22,401          | -                      | -       |         |  |
| Other Financial Assets       | 58,597          | -                      | -       | -       | 16,465          | -                      | -       |         |  |
| <b>At FVTPL</b>              |                 |                        |         |         |                 |                        |         |         |  |
| Investments                  | 44,772          | 38,315                 | 5,966   | 491     | 34,301          | 5,689                  | 27,508  |         |  |
| Other Financial Assets       | 2,520           | 36                     | 2,484   | -       | 10,969          | 2                      | 10,967  |         |  |
| <b>At FVTOCI</b>             |                 |                        |         |         |                 |                        |         |         |  |
| Investments                  | 2,00,083        | 1,10,790               | 6,011   | 83,282  | 1,51,839        | 67,432                 | 1,510   |         |  |
| Other Financial Assets       | 7               | -                      | 7       | -       | -               | -                      | 82,897  |         |  |
| <b>Financial Liabilities</b> |                 |                        |         |         |                 |                        |         |         |  |
| <b>At Amortised Cost</b>     |                 |                        |         |         |                 |                        |         |         |  |
| Borrowings                   | 2,51,811        | -                      | -       | -       | 3,36,294        | -                      | -       |         |  |
| Trade Payables               | 1,08,897        | -                      | -       | -       | 96,799          | -                      | -       |         |  |
| Other Financial Liabilities  | 62,846          | -                      | -       | -       | 1,12,143        | -                      | -       |         |  |
| <b>At FVTPL</b>              |                 |                        |         |         |                 |                        |         |         |  |
| Other Financial Liabilities  | 3,723           | -                      | 3,723   | -       | 6,000           | 37                     | 5,963   |         |  |
| <b>At FVTOCI</b>             |                 |                        |         |         |                 |                        |         |         |  |
| Other Financial Liabilities  | -               | -                      | -       | -       | 562             | -                      | 562     |         |  |

# Excludes Investments in Associates and Joint Ventures ₹ 80,164 crore (Previous Year ₹ 47,271 crore)] measured at cost (Refer Note 2.1).

### Reconciliation of fair value measurement of the investment categorised at Level 3:

| Particulars                               | (₹ in crore)           |                                     |  |  |
|---|------------------------|-------------------------------------|--|--|
|   | As at 31st March, 2021 | At FVTPL                            | At FVTOCI  | At FVTPL   |
| Opening Balance                           |                        | 1,104                               | 82,897   | 12,078   |
| Addition during the year                  |                        | 100                                 | 173  | 655  |
| Sale / Reduction during the year          |                        | 715                                 | 39   | 11,633   |
| Total Gain / (Loss)                       |                        | 2                                   | 251  | 4  |
| <b>Closing Balance</b>                    |                        | <b>491</b>                          | <b>83,282</b>  | <b>1,104</b>   |
| Line item in which gain / loss recognised |                        | Other Income - ₹ 2 crore unrealised | Other Comprehensive Income - Items that will not be reclassified to Profit or Loss | Other Income - ₹ 4 crore unrealised  |
|   |                        |                                     |  | Other Comprehensive Income - Items that will not be reclassified to Profit or Loss |

### Sensitivity of level 3 financial instrument's fair value to changes in significant unobservable inputs used in their fair valuation:

| Particulars                 | Valuation Technique   | Significant Unobservable Input                   | Change in %   | Sensitivity of the fair value to change in input |                 |
|-----------------------------|-----------------------|--|---------------|--|-----------------|
|                             |                       |  |               | 31st March 2021                                  | 31st March 2020 |
| Investment in OCPS (FVTOCI) | Discounting Cash Flow | Discounting rate - 13.12% (previous year 12.30%) | +0.10% -0.10% | (1,436) 1,463                                    | (1,543) 1,571   |

The financial instruments are categorised into three levels based on the inputs used to arrive at fair value measurements as described below:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2: Inputs other than the quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3: Inputs based on unobservable market data.

### Valuation Methodology

All financial instruments are initially recognised and subsequently re-measured at fair value as described below:

- The fair value of investment in quoted Equity Shares, Bonds, Government Securities, Treasury Bills, Certificate of Deposits and Mutual Funds is measured at quoted price or NAV.
- The fair value of Interest Rate Swaps is calculated as the present value of the estimated future cash flows based on observable yield curves.
- The fair value of Forward Foreign Exchange contracts and Currency Swaps is determined using observable forward exchange rates and yield curves at the balance sheet date.
- The fair value of over-the-counter Foreign Currency Option contracts is determined using the Black Scholes valuation model.
- Commodity derivative contracts are valued using available information in markets and quotations from exchange, brokers and price index developers.
- The fair value for Level 3 instruments is valued using inputs based on information about market participants assumptions and other data that are available.
- The fair value of the remaining financial instruments is determined using discounted cash flow analysis.
- All foreign currency denominated assets and liabilities are translated using exchange rate at reporting date.

## B. Financial Risk Management

The Group's activities expose it to variety of financial risks: market risk, credit risk, interest rate risk and liquidity risk. Within the boundaries of approved Risk Management Policy framework The Group uses derivative instruments to manage the volatility of financial markets and minimise the adverse impact on its financial performance.

### i) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk.

#### a) Foreign Currency Risk

Foreign Currency Risk is the risk that the Fair Value or Future Cash Flows of an exposure will fluctuate because of changes in foreign currency rates. Exposures can arise on account of the various assets and liabilities which are denominated in currencies other than Indian Rupee.

The following table shows foreign currency exposures in US Dollar, Euro and Japanese Yen on financial instruments at the end of the reporting period. The exposure to all other foreign currencies are not material.

| Particulars                 | (₹ in crore)              |            |            |                        |              |           |
|-----------------------------|---------------------------|------------|------------|------------------------|--------------|-----------|
|                             | Foreign Currency Exposure |            |            | As at 31st March, 2021 |              |           |
|                             | USD                       | EUR        | JPY        | USD                    | EUR          | JPY       |
| Borrowings                  | 98,493                    | 12,634     | 12,962     | 1,28,414               | 18,820       | 10,717    |
| Trade and Other Payables    | 84,280                    | 2,584      | 36         | 81,528                 | 918          | 45        |
| Trade and Other Receivables | (4,366)                   | (110)      | (13)       | (12,151)               | (1,738)      | -         |
| <b>Derivatives</b>          |                           |            |            |                        |              |           |
| - Forwards and Futures      | (55,167)                  | (13,974)   | (12,936)   | (53,341)               | (16,571)     | (10,707)  |
| - Currency Swaps            | 2,655                     | -          | -          | (3,712)                | -            | -         |
| - Options                   | (19,347)                  | (472)      | 727        | (3,620)                | (1,929)      | -         |
| <b>Exposure</b>             | <b>1,06,548</b>           | <b>662</b> | <b>776</b> | <b>1,37,118</b>        | <b>(500)</b> | <b>55</b> |

### b) Interest Rate Risk

The Group's exposure to the risk of changes in market interest rate relates to the floating rate debt obligations and derivative products taken to mitigate interest rate risk.

The exposure of the Group's borrowings and derivatives to interest rate changes at the end of the reporting period are as follows:

| Particulars   | (₹ in crore)           |                        |
|---|------------------------|------------------------|
|   | As at 31st March, 2021 | As at 31st March, 2020 |
| Borrowings  |                        |                        |
| Non-Current - Floating (Includes Current Maturities)* | 91,399                 | 1,33,952               |
| Non-Current - Fixed (Includes Current Maturities)*    | 1,01,143               | 1,10,477               |
| Current *   | 60,371                 | 94,765                 |
| <b>Total</b>  | <b>2,52,913</b>        | <b>3,39,194</b>        |
| Derivatives   |                        |                        |
| Foreign Currency Interest Rate Swaps                  | 33,279                 | 51,849                 |
| Rupees Interest Rate Swaps                            | 19,450                 | 10,050                 |
| Currency Swaps  | 2,655                  | 8,928                  |
| Bond Future-Short                                     | -                      | 400                    |

\* Includes ₹ 812 crore (Previous Year ₹ 1,921 crore) as Prepaid Financial Charges.  
# Includes ₹ 290 crore (Previous Year ₹ 979 crore) as Commercial Paper Discount.

### ii) Commodity Price Risk

Commodity price risk arises due to fluctuation in prices of crude oil, other feed stock and products and bullion. The Group has a risk management framework aimed at prudently managing the risk arising from the volatility in commodity prices and freight costs.

The Group's commodity price risk is managed centrally through well-established trading operations and control processes. In accordance with the risk management policy, the Group enters into various transactions using

derivatives and uses over-the-counter as well as Exchange Traded Futures, Options and Swap contracts to hedge its commodity and freight exposure.

### iii) Credit Risk

Credit risk is the risk that a customer or counterparty to a financial instrument fails to perform or pay the amounts due causing financial loss to the Group. Credit risk arises from Group's activities in investments, dealing in derivatives and receivables from customers and other financial instruments. The Group ensures that sales of products are made to customers with appropriate creditworthiness. Credit information is regularly shared between businesses and finance function, with a framework in place to quickly identify, respond and recognise cases of credit deterioration.

The Group has a prudent and conservative process for managing its credit risk arising in the course of its business activities. Credit risk across the Group, is actively managed through Letters of Credit, Bank Guarantees, Parent Group Guarantees, advance payments, security deposits and factoring and forfaiting without recourse to Group. The Group restricts its fixed income investments in liquid securities carrying high credit rating.

### iv) Liquidity Risk

Liquidity risk arises from the Group's inability to meet its cash flow commitments on the due date. The Group maintains sufficient stock of cash, marketable securities and committed credit facilities. The Group accesses global and local financial markets to meet its liquidity requirements. It uses a range of products and a mix of currencies to ensure efficient funding from across well-diversified markets and investor pools. Treasury monitors rolling forecasts of the Group's cash flow position and ensures that the Group is able to meet its financial obligation at all times including contingencies.

The Group's liquidity is managed centrally with operating units forecasting their cash and liquidity requirements. Treasury pools the cash surpluses from across the different operating units and then arranges to either fund the net deficit or invest the net surplus in a range of short-dated, secure and liquid instruments including short-term bank deposits, money market funds, reverse repos and similar instruments. The portfolio of these investments is diversified to avoid concentration risk in any one instrument or counterparty.

| Particulars*                  | (₹ in crore)   |              |               |               |               |               |                 |
|-------------------------------|----------------|--------------|---------------|---------------|---------------|---------------|-----------------|
|                               | Below 3 Months | 3-6 Months   | 6-12 Months   | 1-3 Years     | 3-5 Years     | Above 5 Years | Total           |
| <b>Borrowings</b>             |                |              |               |               |               |               |                 |
| Non-Current #                 | 3,083          | 4,629        | 20,489        | 66,891        | 62,782        | 34,668        | 1,92,542        |
| Current ^                     | 53,402         | 2,938        | 4,031         | -             | -             | -             | 60,371          |
| <b>Total</b>                  | <b>56,485</b>  | <b>7,567</b> | <b>24,520</b> | <b>66,891</b> | <b>62,782</b> | <b>34,668</b> | <b>2,52,913</b> |
| Other Financial Liabilities   | 556            | 554          | 1,101         | 4,035         | 3,183         | 9,849         | 19,278          |
| <b>Derivative Liabilities</b> |                |              |               |               |               |               |                 |
| Forwards                      | 1,518          | 841          | 176           | 2,012         | -             | -             | 4,547           |
| Options                       | 178            | -            | 33            | -             | -             | -             | 211             |
| Currency Swaps                | -              | -            | -             | -             | -             | -             | -               |
| Interest Rate Swaps           | 10             | 1            | 241           | 575           | 76            | -             | 903             |
| <b>Total</b>                  | <b>1,706</b>   | <b>842</b>   | <b>450</b>    | <b>2,587</b>  | <b>76</b>     | <b>-</b>      | <b>5,661</b>    |

\* Does not include Trade Payables (Current) amounting to ₹ 1,08,897 crore.

# Includes ₹ 812 crore as Prepaid Finance Charges.

^ Includes ₹ 290 crore as Commercial Paper Discount.

| Particulars*                  | (₹ in crore)   |               |               |               |               |               |                 |
|-------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|-----------------|
|                               | Below 3 Months | 3-6 Months    | 6-12 Months   | 1-3 Years     | 3-5 Years     | Above 5 Years | Total           |
| <b>Borrowings</b>             |                |               |               |               |               |               |                 |
| Non-Current #                 | 10,371         | 16,844        | 18,001        | 72,347        | 68,631        | 58,235        | 2,44,429        |
| Current ^                     | 77,730         | 4,637         | 12,398        | -             | -             | -             | 94,765          |
| <b>Total</b>                  | <b>88,101</b>  | <b>21,481</b> | <b>30,399</b> | <b>72,347</b> | <b>68,631</b> | <b>58,235</b> | <b>3,39,194</b> |
| Other Financial Liabilities   | 459            | 459           | 895           | 3,471         | 2,809         | 5,615         | 13,708          |
| <b>Derivative Liabilities</b> |                |               |               |               |               |               |                 |
| Forwards                      | 4,155          | 115           | 115           | 75            | -             | -             | 4,460           |
| Options                       | 31             | -             | -             | -             | -             | -             | 31              |
| Currency Swaps                | 320            | 240           | 415           | -             | -             | -             | 975             |
| Interest Rate Swaps           | 3              | 1             | 342           | 331           | 235           | -             | 912             |
| <b>Total</b>                  | <b>4,509</b>   | <b>356</b>    | <b>872</b>    | <b>406</b>    | <b>235</b>    | <b>-</b>      | <b>6,378</b>    |

\* Does not include Trade Payables (Current) amounting to ₹ 96,799 crore.

# Includes ₹ 1,921 crore as Prepaid Finance Charges.

^ Includes ₹ 979 crore as Commercial Paper Discount.

## C. Reclassification

The Company has reclassified certain non-derivative financial assets on 1<sup>st</sup> day of July 2018 from Fair Value through Profit and Loss (FVTPL) to Financial Assets at Fair Value through Other Comprehensive Income (FVTOCI) on account of its business model change.

Cost and Fair value of reclassified assets as on reporting date is ₹ 5,910 crore (previous year ₹ 10,301 crore) and ₹ 7,383 crore (previous year ₹ 12,112 crore) respectively. Effective interest rate is 6.75% up to 30<sup>th</sup> September, 2020 & 5.25% from 1<sup>st</sup> October, 2020 per annum. Interest revenue recognised during the year ₹ 416 crore (Previous year ₹ 814 crore).

Change in fair value gain /(loss) of ₹ 29 crore (previous year ₹ 225 crore) that would have been recognised in profit or loss during the reporting period if the financial assets had not been reclassified.

Refer Note 2 and 7.

## D. Hedge Accounting

The Group's business objective includes safe-guarding its earnings against adverse price movements of crude oil and other feedstock, refined products, precious metals, freight costs as well as foreign exchange and interest rates. The Group has adopted a structured risk management policy to hedge all these risks within an acceptable risk limit and an approved hedge accounting framework which allows for Fair Value and Cash Flow hedges. Hedging instruments include exchange traded futures and options, over-the-counter swaps, forwards and options as well as non-derivative instruments to achieve this objective.

There is an economic relationship between the hedged items and the hedging instruments. The Group has established a hedge ratio of 1:1 for the hedging relationships. To test the hedge effectiveness, the Group uses the hypothetical derivative method and Dollar offset method.

The hedge ineffectiveness can arise from:

- Differences in the timing of the cash flows.
- Different indexes (and accordingly different curves).
- The counterparties' credit risk differently impacting the fair value movements.

The table below shows the position of hedging instruments and hedged items as on the balance sheet date:

### Disclosure of effect of Hedge Accounting:

#### A. Fair Value Hedge

##### Hedging Instruments

| Particulars                                | Nominal Value | Quantity |       | Carrying Amount |             | Changes in Fair Value  | Hedge Maturity              | Line Item in Balance Sheet           | (₹ in crore) |   |
|--|---------------|----------|-------|-----------------|-------------|------------------------|-----------------------------|--------------------------------------|--------------|---|
|  |               | (Kbbl)   | (Kgs) | Assets          | Liabilities |                        |                             |                                      |              |   |
| <b>As at 31<sup>st</sup> March, 2021</b>   |               |          |       |                 |             |                        |                             |                                      |              |   |
| <b>Foreign Currency Risk</b>               |               |          |       |                 |             |                        |                             |                                      |              |   |
| Derivative Contracts                       | 2,557         | -        | -     | 86              | (72)        | April 2021 to May 2021 | Other Financial Liabilities |                                      |              |   |
| <b>Commodity Price Risk</b>                |               |          |       |                 |             |                        |                             |                                      |              |   |
| Derivative Contracts                       | 39,236        | 3,84,949 | 5,092 | 1,766           | 1,071       | 373                    | April 2021 to December 2023 | Other Financial Assets / Liabilities |              |   |
| <b>As at 31<sup>st</sup> March, 2020</b>   |               |          |       |                 |             |                        |                             |                                      |              |   |
| <b>Foreign Currency Risk</b>               |               |          |       |                 |             |                        |                             |                                      |              |   |
| Foreign Currency Risk Component - Forwards | -             | -        | -     | -               | -           | -                      | -                           | -                                    | -            | - |
| <b>Commodity Price Risk</b>                |               |          |       |                 |             |                        |                             |                                      |              |   |
| Derivative Contracts                       | 46,161        | 5,67,894 | 4,987 | 6,701           | 3,879       | 1,541                  | April 2020 to Dec 2023      | Other Financial Assets / Liabilities |              |   |

## Hedged Items

| Particulars  | Carrying Amount |             | Changes in Fair Value | Line Item in Balance Sheet |  | (₹ in crore) |                                    |  |  |  |
|--|-----------------|-------------|-----------------------|----------------------------|--|--------------|------------------------------------|--|--|--|
|  | Assets          | Liabilities |                       |                            |  |              |                                    |  |  |  |
| <b>As at 31<sup>st</sup> March, 2021</b>               |                 |             |                       |                            |  |              |                                    |  |  |  |
| <b>Foreign Currency Risk</b>                           |                 |             |                       |                            |  |              |                                    |  |  |  |
| Import Firm Commitments                                | 86              | -           | 72                    |                            |  |              | Other Financial Assets             |  |  |  |
| <b>Commodity Price Risk</b>                            |                 |             |                       |                            |  |              |                                    |  |  |  |
| Firm Commitments for purchase of feedstock and freight | -               | 536         | (887)                 |                            |  |              | Other Current Assets / Liabilities |  |  |  |
| Firm Commitments for sale of products                  | 236             | 1,218       | (210)                 |                            |  |              | Other Current Assets               |  |  |  |
| Inventories  | 5,930           | -           | 1,043                 |                            |  |              | Inventories                        |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b>               |                 |             |                       |                            |  |              |                                    |  |  |  |
| <b>Foreign Currency Risk</b>                           |                 |             |                       |                            |  |              |                                    |  |  |  |
| Import Firm Commitments                                | -               | -           | -                     |                            |  |              | -                                  |  |  |  |
| <b>Commodity Price Risk</b>                            |                 |             |                       |                            |  |              |                                    |  |  |  |
| Firm Commitments for purchase of feedstock and freight | 3,214           | 116         | 3,069                 |                            |  |              | Other Current Assets / Liabilities |  |  |  |
| Firm Commitments for sale of products                  | 197             | 3,141       | (3,034)               |                            |  |              | Other Current Assets               |  |  |  |
| Inventories  | 9,251           | -           | (1,296)               |                            |  |              | Inventories                        |  |  |  |

## B. Cash Flow Hedge

### Hedging Instruments

| Particulars                                      | Nominal Value | Carrying Amount |             | Changes in Fair Value | Hedge Maturity               | Line Item in Balance Sheet |  | (₹ in crore)   |    |  |  |  |  |  |
|--|---------------|-----------------|-------------|-----------------------|------------------------------|----------------------------|--|--|----|--|--|--|--|--|
|  |               | Assets          | Liabilities |                       |                              |                            |  |  |    |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2021</b>         |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| <b>Foreign Currency Risk</b>                     |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| Foreign Currency Risk Components - Trade Payable | -             | -               | -           | -                     | -                            |                            |  | NA   | NA |  |  |  |  |  |
| Foreign Currency Risk Components - Borrowings    | 7,218         | -               | 7,311       | 256                   | June 2022                    |                            |  | Non-Current Liabilities - Financial Liabilities - Borrowings |    |  |  |  |  |  |
| <b>Interest Rate Risk</b>                        |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| Interest Rate Swap                               | 33,590        | 82              | -           | 141                   | April 2021 to March 2025     |                            |  | Other Financial Assets                                       |    |  |  |  |  |  |
| <b>As at 31<sup>st</sup> March, 2020</b>         |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| <b>Foreign Currency Risk</b>                     |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| Foreign Currency Risk Components - Trade Payable | 48,694        | -               | 52,966      | (4,272)               | April 2020 to December 2021  |                            |  | Trade Payables   |    |  |  |  |  |  |
| Foreign Currency Risk Components - Borrowings    | 18,491        | -               | 19,384      | (893)                 | April 2020 to September 2022 |                            |  | Borrowings   |    |  |  |  |  |  |
| <b>Interest Rate Risk</b>                        |               |                 |             |                       |                              |                            |  |  |    |  |  |  |  |  |
| Interest Rate Swap                               | 49,931        | -               | 405         | (405)                 | March 2021 to March 2025     |                            |  | Other Financial Liabilities                                  |    |  |  |  |  |  |

## Hedged Items

| Particulars                              | Nominal Value | Changes in Fair Value | Hedge Reserve | Line Item in Balance Sheet | (₹ in crore) |
|--|---------------|-----------------------|---------------|----------------------------|--------------|
| <b>As at 31<sup>st</sup> March, 2021</b> |               |                       |               |                            |              |
| <b>Foreign Currency Risk</b>             |               |                       |               |                            |              |
| Highly Probable Forecasted Exports       | 7,218         | (256)                 | (3,059)       | Other Equity               |              |
| <b>Interest Rate Risk</b>                |               |                       |               |                            |              |
| Borrowings                               | 33,590        | (141)                 | (97)          | Other Equity               |              |
| <b>As at 31<sup>st</sup> March, 2020</b> |               |                       |               |                            |              |
| <b>Foreign Currency Risk</b>             |               |                       |               |                            |              |
| Highly Probable Forecasted Exports       | 67,184        | 5,165                 | (5,165)       | Other Equity               |              |
| <b>Interest Rate Risk</b>                |               |                       |               |                            |              |
| Borrowings                               | 49,931        | 405                   | (718)         | Other Equity               |              |

## C Movement in Cash Flow Hedge

| Sr. No. | Particulars  | 2020-21 | 2019-20 | Line Item in Balance Sheet / Statement of Profit and Loss | (₹ in crore) |
|---------|--|---------|---------|---|--------------|
| 1       | At the beginning of the year   | (5,883) | 46      |   |              |
| 2       | Gain / (loss) recognised in Other Comprehensive Income during the year | 914     | (6,298) | Items that will be reclassified to Profit & Loss          |              |
| 3       | Amount reclassified to Profit and Loss during the year                 | 1,813   | 369     | Value of Sale   |              |
| 4       | At the end of the year   | (3,156) | (5,883) | Other Comprehensive Income                                |              |

## 36. Segment Information

The Group has five principal operating and reporting segments; viz. Oil To Chemicals (O2C), Oil and Gas, Retail, Digital Services and Financial Services .

The accounting policies adopted for segment reporting are in line with the accounting policy of the Company with following additional policies for segment reporting.

- a) Revenue and Expenses have been identified to a segment on the basis of relationship to operating activities of the segment. Revenue and Expenses which relate to enterprise as a whole and are not allocable to a segment on reasonable basis have been disclosed as "Unallocable".
- b) Segment Assets and Segment Liabilities represent Assets and Liabilities in respective segments. Investments, tax related assets and other assets and liabilities that cannot be allocated to a segment on reasonable basis have been disclosed as "Unallocable".

### (I) Primary Segment Information

| 2020-21  | O2C             | Oil and Gas  | Retail          | Digital Services | Financial Services | Others        | Unallocable | Total           |
|--|-----------------|--------------|-----------------|------------------|--------------------|---------------|-------------|-----------------|
| <b>1 Segment Revenue</b>   |                 |              |                 |                  |                    |               |             |                 |
| External Turnover  | 3,15,105        | 1,608        | 1,52,501        | 27,336           | 1,082              | 41,606        | -           | 5,39,238        |
| Inter Segment Turnover   | 4,903           | 532          | 1,317           | 62,951           | 1,324              | 6,646         | -           | -               |
| <b>Value of Sales and Services (Revenue) *</b>                       | <b>3,20,008</b> | <b>2,140</b> | <b>1,53,818</b> | <b>90,287</b>    | <b>2,406</b>       | <b>48,252</b> | <b>-</b>    | <b>5,39,238</b> |
| Less: GST Recovered  | 13,518          | 12           | 18,566          | 13,645           | 5                  | 7,166         | -           | 52,912          |
| Revenue from Operations (Net of GST)                                 | 3,06,490        | 2,128        | 1,35,252        | 76,642           | 2,401              | 41,086        | -           | 4,86,326        |
|  | 29,773          | (1,477)      | 7,991           | 21,181           | 1,357              | 3,635         | (1,133)     | 61,327          |
| <b>2 Segment Result before Interest and Taxes **</b>                 |                 |              |                 |                  |                    |               |             |                 |
| Less: Finance Cost ^   |                 |              |                 |                  |                    |               |             | 21,027          |
| Add: Interest Income   |                 |              |                 |                  |                    |               |             | 9,519           |
| Profit Before Tax and Exceptional Items                              |                 |              |                 |                  |                    |               |             | 49,819          |
| Exceptional Item (Net of Tax) (Refer Note 29)                        |                 |              |                 |                  |                    |               |             | 5,642           |
| Profit Before Tax  |                 |              |                 |                  |                    |               |             | 55,461          |
| Less: Current Tax  |                 |              |                 |                  |                    |               |             | (2,205)         |
| Less: Deferred Tax   |                 |              |                 |                  |                    |               |             | 483             |
| Profit after Tax (before adjustment for Non-Controlling Interest)    |                 |              |                 |                  |                    |               |             | 53,739          |
| Add: Share of (Profit) /Loss transferred to Non-Controlling Interest |                 |              |                 |                  |                    |               |             | (4,611)         |
| Profit after Tax (after adjustment for Non-Controlling Interest)     |                 |              |                 |                  |                    |               |             | 49,128          |
| <b>3 Other Information</b>   |                 |              |                 |                  |                    |               |             |                 |
| Segment Assets #   | 3,58,964        | 35,163       | 98,361          | 3,05,965         | 80,420             | 1,34,879      | 3,25,638    | 13,39,390       |
| Segment Liabilities #  | 44,284          | 14,359       | 20,879          | 68,328           | 71                 | 14,272        | 11,77,197   | 13,39,390       |
| Capital Expenditure  | 7,867           | 3,879        | 10,321          | 35,998           | -                  | 18,289        | 3,313       | 79,667          |
| Depreciation / Amortisation and Depletion Expense                    | 8,397           | 1,735        | 1,851           | 12,854           | -                  | 1,376         | 359         | 26,572          |

\* Total Value of Sales and Services is after elimination of inter segment turnover of ₹ 77,673 crore.

\*\* Segment results includes Interest income / Other Income pertaining to the respective segments.

^ Segment results of the financial services segment includes finance cost relating to the segment. The difference between finance cost in financial results and segment information is on account of finance cost relating to financial services segment.

# Segment assets and liabilities have been grossed up, with respect to advance from customers of ₹ 1,813 crore, bill discounting of ₹ 14,259 crore and other non-current assets ₹ 2,106 crore whereas the same has been netted off in the respective heads of Balance Sheet.

|  | (₹ in crore)    |                |                 |                  |                    |               |             |                 |
|--|-----------------|----------------|-----------------|------------------|--------------------|---------------|-------------|-----------------|
| 2019-20  | O2C             | Oil and Gas    | Retail          | Digital Services | Financial Services | Others        | Unallocable | Total           |
| <b>1 Segment Revenue</b>   |                 |                |                 |                  |                    |               |             |                 |
| External Turnover  | 4,37,214        | 2,666          | 1,57,901        | 22,192           | 1,550              | 38,474        | -           | 6,59,997        |
| Inter Segment Turnover   | 14,141          | 545            | 5,128           | 47,413           | 644                | 6,443         | -           | -               |
| <b>Value of Sales and Services (Revenue) *</b>                       | <b>4,51,355</b> | <b>3,211</b>   | <b>1,63,029</b> | <b>69,605</b>    | <b>2,194</b>       | <b>44,917</b> | <b>-</b>    | <b>6,59,997</b> |
| Less: GST Recovered  | 13,992          | -              | 16,664          | 10,198           | 6,706              | -             | 47,560      |                 |
| Revenue from Operations (Net of GST)                                 | 4,37,363        | 3,211          | 1,46,365        | 59,407           | 2,194              | 38,211        | -           | 6,12,437        |
| <b>2 Segment Result before Interest and Taxes **</b>                 | <b>45,191</b>   | <b>(1,407)</b> | <b>8,292</b>    | <b>14,634</b>    | <b>811</b>         | <b>2,671</b>  | <b>260</b>  | <b>70,452</b>   |
| Less: Finance Cost ^   |                 |                |                 |                  |                    |               |             | 21,880          |
| Add: Interest Income   |                 |                |                 |                  |                    |               |             | 9,478           |
| Profit Before Tax and Exceptional Items                              |                 |                |                 |                  |                    |               |             | 58,050          |
| Exceptional Item (Net of Tax) (Refer Note 29)                        |                 |                |                 |                  |                    |               |             | (4,444)         |
| Profit Before Tax  |                 |                |                 |                  |                    |               |             | 53,606          |
| Less: Current Tax  |                 |                |                 |                  |                    |               |             | (8,630)         |
| Less: Deferred Tax   |                 |                |                 |                  |                    |               |             | (5,096)         |
| Profit after Tax (before adjustment for Non-Controlling Interest)    |                 |                |                 |                  |                    |               |             | 39,880          |
| Add: Share of (Profit) /Loss transferred to Non-Controlling Interest |                 |                |                 |                  |                    |               |             | (526)           |
| Profit after Tax (after adjustment for Non-Controlling Interest)     |                 |                |                 |                  |                    |               |             | 39,354          |
| <b>3 Other Information</b>   |                 |                |                 |                  |                    |               |             |                 |
| Segment Assets #   | 3,67,327        | 42,693         | 38,902          | 2,80,971         | 68,368             | 89,645        | 2,89,505    | 11,77,411       |
| Segment Liabilities #  | 45,186          | 6,372          | 19,286          | 76,075           | 78                 | 25,313        | 10,05,101   | 11,77,411       |
| Capital Expenditure  | 18,111          | 3,134          | 9,259           | 38,972           | -                  | 10,697        | 340         | 80,513          |
| Depreciation / Amortisation and Depletion Expense                    | 8,612           | 1,760          | 1,403           | 8,714            | -                  | 1,318         | 396         | 22,203          |

\* Total Value of Sales and Services is after elimination of inter segment turnover of ₹ 74,314 crore.

\*\* Segment results includes Interest income / Other Income pertaining to the respective segments.

^ Segment results of the financial services segment includes finance cost relating to the segment. The difference between finance cost in financial results and segment information is on account of finance cost relating to financial services segment.

# Segment assets and liabilities have been grossed up, with respect to advance from customers of ₹ 2,375 crore, bill discounting of ₹ 7,016 crore and other non-current assets ₹ 2,105 crore whereas the same has been netted off in the respective heads of Balance Sheet.

(II) Inter segment pricing are at Arm's length basis.

(III) As per Indian Accounting Standard 108 – Operating Segments, the Company has reported segment information on consolidated basis including businesses conducted through its subsidiaries.

(IV) The reportable segments are further described below:

- The Oil to Chemicals business includes Refining, Petrochemicals, fuel retailing through Reliance BP Mobility Limited, aviation fuel and bulk wholesale marketing. It includes breadth of portfolio spanning transportation fuels, polymers, polyesters and elastomers. The deep and unique integration of O2C business includes world-class assets comprising Refinery Off-Gas Cracker, Aromatics, Gasification, multi-feed and gas crackers along with downstream manufacturing facilities, logistics and supply-chain infrastructure.
- The Oil and Gas segment includes exploration, development and production of crude oil and natural gas.
- The Retail segment includes consumer retail and range of related services.
- The Digital Services segment includes provision of a range of digital services
- The Financial Services segment comprises of management and deployment of identified resources of the Company to various activities including non-banking financial services, insurance broking.
- Other business segments which are not separately reportable have been grouped under the Others segment.
- Other investments / assets / liabilities, long-term resources raised by the Company, business trade financing liabilities managed by the centralised treasury function and related income / expense are considered under Unallocated.

(V) The Company's Refining and Petrochemicals business segments comprise unique integrated assets converting oil to polymers, polyesters and elastomers and fuels. In line with the Company's vision of clean and green development of New Energy and New Materials, the Executive Committee (Chief Operating Decision Maker - CODM) has approved the formal reorganisation of these segments into Oil-to-Chemicals (O2C) business to reflect business strategy and management matrix. This aligns with management vision of sustainable future growth and holistic and agile decision making, while providing flexibility to induct new strategic partners for future initiatives. Accordingly, the Company has disclosed Oil to Chemicals (O2C) as a separate business segment.

## (VI) Secondary Segment Information

|  | (₹ in crore)    |                 |
|--|-----------------|-----------------|
|  | 2020-21         | 2019-20         |
| <b>1 Segment Revenue – External Turnover</b> |                 |                 |
| Within India                                 | 3,31,557        | 3,62,593        |
| Outside India                                | 2,07,681        | 2,97,404        |
| <b>Total</b>                                 | <b>5,39,238</b> | <b>6,59,997</b> |
| <b>2 Non-Current Assets</b>                  |                 |                 |
| Within India                                 | 9,35,322        | 8,82,217        |
| Outside India                                | 12,879          | 25,438          |
| <b>Total</b>                                 | <b>9,48,201</b> | <b>9,07,655</b> |

## 37. Enterprises Consolidated as Subsidiary in accordance with Indian Accounting Standard 110 – Consolidated Financial Statements

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 1       | ABC Cable Network Private Limited  | India                    | 37.49%                           |
| 2       | Actosbera Active Wholesale Private Limited   | India                    | 73.28%                           |
| 3       | Adhunik Cable Network Limited  | India                    | 66.95%                           |
| 4       | Adventure Marketing Private Limited  | India                    | 100.00%                          |
| 5       | AETN18 Media Private Limited   | India                    | 21.27%                           |
| 6       | Affinity USA LLC (Formerly Affinity USA Inc.) *  | USA                      | 100.00%                          |
| 7       | Ambika DEN Cable Network Private Limited   | India                    | 66.95%                           |
| 8       | Amogh Broad Band Services Private Limited  | India                    | 66.95%                           |
| 9       | Angel Cable Network Private Limited  | India                    | 37.49%                           |
| 10      | Antique Communications Private Limited   | India                    | 66.95%                           |
| 11      | Asteria Aerospace Private Limited  | India                    | 49.57%                           |
| 12      | Augment Cable Network Private Limited  | India                    | 66.95%                           |
| 13      | Aurora Algae LLC (Formerly Aurora Algae Inc.) *  | USA                      | 100.00%                          |
| 14      | Bali Den Cable Network Limited   | India                    | 34.17%                           |
| 15      | Bee Network and Communication Limited (Formerly Bee Network and Communication Private Limited) | India                    | 64.47%                           |
| 16      | Bhadohi DEN Entertainment Private Limited  | India                    | 17.41%                           |
| 17      | Big Den Entertainment Limited (Formerly Big Den Entertainment Private Limited)                 | India                    | 66.95%                           |
| 18      | Binary Technology Transfers Limited (Formerly Binary Technology Transfers Private Limited)     | India                    | 64.47%                           |
| 19      | Blossom Entertainment Private Limited  | India                    | 66.95%                           |
| 20      | Cab-i-Net Communications Private Limited   | India                    | 66.95%                           |
| 21      | Channels India Network Private Limited   | India                    | 61.65%                           |
| 22      | Chennai Cable Vision Network Private Limited   | India                    | 48.99%                           |
| 23      | Colorful Media Private Limited   | India                    | 100.00%                          |
| 24      | Coloseum Media Private Limited   | India                    | 73.15%                           |
| 25      | Crystal Vision Media Private Limited   | India                    | 66.95%                           |
| 26      | C-Square Info Solutions Private Limited  | India                    | 69.44%                           |
| 27      | Dadha Pharma Distribution Private Limited  | India                    | 85.06%                           |
| 28      | Den A.F. Communication Private Limited   | India                    | 66.95%                           |
| 29      | Den Aman Entertainment Private Limited   | India                    | 66.95%                           |
| 30      | DEN Ambey Cable Networks Private Limited   | India                    | 40.84%                           |
| 31      | Den Ashu Cable Limited   | India                    | 66.95%                           |
| 32      | DEN BCN Suncity Network Limited  | India                    | 34.15%                           |
| 33      | Den Bindra Network Private Limited   | India                    | 66.95%                           |
| 34      | Den Broadband Limited (Formerly Den Broadband Private Limited)                                 | India                    | 66.95%                           |
| 35      | Den Budaun Cable Network Private Limited   | India                    | 34.14%                           |
| 36      | Den Citi Channel Limited (Formerly Den Citi Channel Private Limited)                           | India                    | 66.95%                           |
| 37      | Den Classic Cable TV Services Limited (Formerly Den Classic Cable TV Services Private Limited) | India                    | 66.95%                           |
| 38      | DEN Crystal Vision Network Limited   | India                    | 66.95%                           |
| 39      | Den Digital Cable Network Limited (Formerly Den Digital Cable Network Private Limited)         | India                    | 59.30%                           |

\* Subsidiary Companies having 31st December as Reporting Date.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 40      | Den Discovery Digital Networks Private Limited   | India                    | 34.14%                           |
| 41      | Den Elgee Cable Vision Private Limited   | India                    | 66.95%                           |
| 42      | Den Enjoy Cable Networks Private Limited   | India                    | 34.14%                           |
| 43      | Den Enjoy Navaratna Network Private Limited  | India                    | 17.41%                           |
| 44      | DEN Enjoy SBNM Cable Network Private Limited   | India                    | 17.41%                           |
| 45      | Den FK Cable TV Network Private Limited  | India                    | 34.15%                           |
| 46      | DEN Faction Communication System Limited (Formerly DEN Faction Communication System Private Limited) | India                    | 66.95%                           |
| 47      | Den Fateh Marketing Private Limited  | India                    | 34.14%                           |
| 48      | DEN Harsh Mann Cable Network Limited   | India                    | 66.95%                           |
| 49      | Den Jai Ambey Vision Cable Private Limited   | India                    | 66.95%                           |
| 50      | Den Kashi Cable Network Limited  | India                    | 34.15%                           |
| 51      | Den Kattakada Telecasting And Cable Services Limited   | India                    | 66.95%                           |
| 52      | DEN Krishna Cable TV Network Limited   | India                    | 66.95%                           |
| 53      | Den Maa Sharda Vision Cable Networks Limited   | India                    | 34.15%                           |
| 54      | Den Mahendra Satellite Private Limited   | India                    | 40.17%                           |
| 55      | Den Malabar Cable Vision Limited (Formerly Den Malabar Cable Vision Private Limited)                 | India                    | 66.95%                           |
| 56      | Den Malayalam Telenet Private Limited  | India                    | 34.14%                           |
| 57      | Den MCN Cable Network Limited  | India                    | 66.95%                           |
| 58      | Den Mod Max Cable Network Private Limited  | India                    | 34.15%                           |
| 59      | Den Nashik City Cable Network Private Limited  | India                    | 34.14%                           |
| 60      | Den Networks Limited   | India                    | 66.95%                           |
| 61      | Den Patel Entertainment Network Private Limited  | India                    | 66.95%                           |
| 62      | DEN Pawan Cable Network Limited  | India                    | 42.18%                           |
| 63      | Den Pradeep Cable Network Limited (Formerly Den Pradeep Cable Network Private Limited)               | India                    | 66.95%                           |
| 64      | DEN Prayag Cable Networks Limited  | India                    | 66.95%                           |
| 65      | Den Premium Multilink Cable Network Private Limited  | India                    | 34.14%                           |
| 66      | Den Prince Network Limited   | India                    | 66.95%                           |
| 67      | Den Radiant Satelite Cable Network Private Limited   | India                    | 66.95%                           |
| 68      | Den Rajkot City Communication Private Limited  | India                    | 34.13%                           |
| 69      | Den Sahyog Cable Network Limited   | India                    | 66.95%                           |
| 70      | Den Sariga Communications Limited (Formerly Den Sariga Communications Private Limited)               | India                    | 66.95%                           |
| 71      | Den Satellite Cable TV Network Limited (Formerly Den Satellite Cable TV Network Private Limited)     | India                    | 34.14%                           |
| 72      | Den Saya Channel Network Limited   | India                    | 34.14%                           |
| 73      | Den Steel City Cable Network Limited (Formerly Den Steel City Cable Network Private Limited)         | India                    | 66.95%                           |
| 74      | DEN STN Television Network Private Limited   | India                    | 34.14%                           |
| 75      | Den Supreme Satellite Vision Private Limited   | India                    | 34.14%                           |
| 76      | Den Varun Cable Network Limited  | India                    | 34.14%                           |
| 77      | Den VM Magic Entertainment Limited   | India                    | 66.95%                           |
| 78      | Den-Manoranjan Satellite Private Limited   | India                    | 34.14%                           |
| 79      | Desire Cable Network Limited   | India                    | 66.95%                           |
| 80      | Devine Cable Network Private Limited   | India                    | 66.95%                           |
| 81      | Digital Media Distribution Trust   | India                    | 100.00%                          |
| 82      | Digital18 Media Limited  | India                    | 73.15%                           |
| 83      | Disk Cable Network Private Limited   | India                    | 66.95%                           |
| 84      | Divya Drishti Den Cable Network Private Limited  | India                    | 35.79%                           |
| 85      | Drashti Cable Network Limited (Formerly Drashti Cable Network Private Limited)                       | India                    | 55.47%                           |
| 86      | Dronagiri Bokadvira East Infra Limited   | India                    | 100.00%                          |
| 87      | Dronagiri Bokadvira North Infra Limited  | India                    | 100.00%                          |
| 88      | Dronagiri Bokadvira South Infra Limited  | India                    | 100.00%                          |
| 89      | Dronagiri Bokadvira West Infra Limited   | India                    | 100.00%                          |
| 90      | Dronagiri Dongri East Infra Limited  | India                    | 100.00%                          |
| 91      | Dronagiri Dongri North Infra Limited   | India                    | 100.00%                          |
| 92      | Dronagiri Dongri South Infra Limited   | India                    | 100.00%                          |
| 93      | Dronagiri Dongri West Infra Limited  | India                    | 100.00%                          |

\* Subsidiary Companies having 31st December as Reporting Date.

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 94      | Dronagiri Funde East Infra Limited   | India                    | 100.00%                          |
| 95      | Dronagiri Funde North Infra Limited  | India                    | 100.00%                          |
| 96      | Dronagiri Funde South Infra Limited  | India                    | 100.00%                          |
| 97      | Dronagiri Funde West Infra Limited   | India                    | 100.00%                          |
| 98      | Dronagiri Navghar East Infra Limited   | India                    | 100.00%                          |
| 99      | Dronagiri Navghar North First Infra Limited  | India                    | 100.00%                          |
| 100     | Dronagiri Navghar North Infra Limited  | India                    | 100.00%                          |
| 101     | Dronagiri Navghar North Second Infra Limited   | India                    | 100.00%                          |
| 102     | Dronagiri Navghar South First Infra Limited  | India                    | 100.00%                          |
| 103     | Dronagiri Navghar South Infra Limited  | India                    | 100.00%                          |
| 104     | Dronagiri Navghar South Second Infra Limited   | India                    | 100.00%                          |
| 105     | Dronagiri Navghar West Infra Limited   | India                    | 100.00%                          |
| 106     | Dronagiri Pagote East Infra Limited  | India                    | 100.00%                          |
| 107     | Dronagiri Pagote North First Infra Limited   | India                    | 100.00%                          |
| 108     | Dronagiri Pagote North Infra Limited   | India                    | 100.00%                          |
| 109     | Dronagiri Pagote North Second Infra Limited  | India                    | 100.00%                          |
| 110     | Dronagiri Pagote South First Infra Limited   | India                    | 100.00%                          |
| 111     | Dronagiri Pagote South Infra Limited   | India                    | 100.00%                          |
| 112     | Dronagiri Pagote West Infra Limited  | India                    | 100.00%                          |
| 113     | Dronagiri Panje East Infra Limited   | India                    | 100.00%                          |
| 114     | Dronagiri Panje North Infra Limited  | India                    | 100.00%                          |
| 115     | Dronagiri Panje South Infra Limited  | India                    | 100.00%                          |
| 116     | Dronagiri Panje West Infra Limited   | India                    | 100.00%                          |
| 117     | eDreams Edusoft Private Limited  | India                    | 56.67%                           |
| 118     | e-Eighteen.com Limited   | India                    | 67.26%                           |
| 119     | Ekta Entertainment Network Limited (Formerly Ekta Entertainment Network Private Limited)                                 | India                    | 66.95%                           |
| 120     | Elite Cable Network Private Limited  | India                    | 51.58%                           |
| 121     | Eminent Cable Network Private Limited  | India                    | 37.49%                           |
| 122     | Fab Den Network Limited  | India                    | 66.95%                           |
| 123     | Fortune (Baroda) Network Private Limited   | India                    | 34.14%                           |
| 124     | Fun Cable Network Private Limited  | India                    | 66.95%                           |
| 125     | Futuristic Media and Entertainment Limited (Formerly Futuristic Media and Entertainment Private Limited)                 | India                    | 66.95%                           |
| 126     | Galaxy Den Media & Entertainment Private Limited   | India                    | 34.14%                           |
| 127     | Gemini Cable Network Limited (Formerly Gemini Cable Network Private Limited)   | India                    | 66.95%                           |
| 128     | Genesis Colors Limited   | India                    | 54.44%                           |
| 129     | Genesis La Mode Private Limited  | India                    | 73.19%                           |
| 130     | GLB Body Care Private Limited  | India                    | 79.13%                           |
| 131     | GLF Lifestyle Brands Private Limited   | India                    | 73.19%                           |
| 132     | Glimpse Communications Private Limited   | India                    | 66.95%                           |
| 133     | GML India Fashion Private Limited  | India                    | 73.19%                           |
| 134     | Grab A Grub Services Private Limited   | India                    | 70.10%                           |
| 135     | Greycells18 Media Limited  | India                    | 65.61%                           |
| 136     | Hamleys (Franchising) Limited *  | UK                       | 68.05%                           |
| 137     | Hamleys Asia Limited *   | Hongkong                 | 68.05%                           |
| 138     | Hamleys Global Holdings Limited *  | UK                       | 68.05%                           |
| 139     | Hamleys of London Limited *  | UK                       | 68.05%                           |
| 140     | Hamleys Toys (Ireland) Limited *   | Ireland                  | 68.05%                           |
| 141     | Hathway Bhawani Cabletel & Datacom Limited   | India                    | 46.00%                           |
| 142     | Hathway Broadband Limited (Formerly Hathway Broadband Private Limited)   | India                    | 64.47%                           |
| 143     | Hathway Cable and Datacom Limited  | India                    | 64.47%                           |
| 144     | Hathway Cnet Limited (Formerly Hathway Cnet Private Limited)   | India                    | 64.47%                           |
| 145     | Hathway Digital Limited (Formerly Hathway Digital Private Limited)   | India                    | 64.47%                           |
| 146     | Hathway Digital Saharanpur Cable & Datacom Limited (Formerly Hathway Digital Saharanpur Cable & Datacom Private Limited) | India                    | 64.47%                           |
| 147     | Hathway Enjoy Cable Network Limited (Formerly Hathway Enjoy Cable Network Private Limited)                               | India                    | 64.47%                           |

\* Subsidiary Companies having 31st December as Reporting Date.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 148     | Hathway Gwalior Cable & Datacom Limited (Formerly Hathway Gwalior Cable & Datacom Private Limited)           | India                    | 64.47%                           |
| 149     | Hathway Internet Satellite Limited (Formerly Hathway Internet Satellite Private Limited)                     | India                    | 64.47%                           |
| 150     | Hathway JMD Farukhabad Cable Network Limited (Formerly Hathway JMD Farukhabad Cable Network Private Limited) | India                    | 64.47%                           |
| 151     | Hathway Kokan Crystal Cable Network Limited (Formerly Hathway Kokan Crystal Cable Network Private Limited)   | India                    | 62.12%                           |
| 152     | Hathway Krishna Cable Limited (Formerly Hathway Krishna Cable Private Limited)                               | India                    | 64.47%                           |
| 153     | Hathway Mantra Cable & Datacom Limited (Formerly Hathway Mantra Cable & Datacom Private Limited)             | India                    | 64.47%                           |
| 154     | Hathway Media Vision Limited (Formerly Hathway Media Vision Private Limited)                                 | India                    | 64.47%                           |
| 155     | Hathway Mysore Cable Network Limited (Formerly Hathway Mysore Cable Network Private Limited)                 | India                    | 64.47%                           |
| 156     | Hathway Nashik Cable Network Private Limited   | India                    | 58.06%                           |
| 157     | Hathway New Concept Cable & Datacom Limited (Formerly Hathway New Concept Cable & Datacom Private Limited)   | India                    | 64.47%                           |
| 158     | Hathway Software Developers Limited (Formerly Hathway Software Developers Private Limited)                   | India                    | 64.47%                           |
| 159     | Hathway Space Vision Cabletel Limited (Formerly Hathway Space Vision Cabletel Private Limited)               | India                    | 64.47%                           |
| 160     | Hathway United Cables Limited (Formerly Hathway United Cables Private Limited)                               | India                    | 64.47%                           |
| 161     | Ideal Cables Limited (Formerly Ideal Cables Private Limited)   | India                    | 64.47%                           |
| 162     | Independent Media Trust  | India                    | 100.00%                          |
| 163     | IndiaCast Media Distribution Private Limited   | India                    | 31.48%                           |
| 164     | IndiaCast UK Limited   | UK                       | 31.48%                           |
| 165     | IndiaCast US Limited   | USA                      | 31.48%                           |
| 166     | Indiavidual Learning Limited (Formerly Indiavidual Learning Private Limited)                                 | India                    | 56.67%                           |
| 167     | Indiawin Sports Private Limited  | India                    | 100.00%                          |
| 168     | Indradhanush Cable Network Limited (Formerly Indradhanush Cable Network Private Limited)                     | India                    | 66.95%                           |
| 169     | Infomedia Press Limited  | India                    | 37.08%                           |
| 170     | ITV Interactive Media Limited (Formerly ITV Interactive Media Private Limited)                               | India                    | 64.47%                           |
| 171     | Jhankar Cable Network Limited (Formerly Jhankar Cable Network Private Limited)                               | India                    | 66.95%                           |
| 172     | Jio Cable and Broadband Holdings Private Limited   | India                    | 100.00%                          |
| 173     | Jio Content Distribution Holdings Private Limited  | India                    | 100.00%                          |
| 174     | Jio Digital Cableco Private Limited  | India                    | 100.00%                          |
| 175     | Jio Digital Distribution Holdings Private Limited  | India                    | 100.00%                          |
| 176     | Jio Estonia OÜ *   | Estonia                  | 66.48%                           |
| 177     | Jio Futuristic Digital Holdings Private Limited  | India                    | 100.00%                          |
| 178     | Jio Haptik Technologies Limited  | India                    | 66.48%                           |
| 179     | Jio Information Aggregator Services Limited  | India                    | 100.00%                          |
| 180     | Jio Infrastructure Management Services Limited   | India                    | 100.00%                          |
| 181     | Jio Internet Distribution Holdings Private Limited   | India                    | 100.00%                          |
| 182     | Jio Limited  | India                    | 100.00%                          |
| 183     | Jio Media Limited  | India                    | 66.48%                           |
| 184     | Jio Platforms Limited  | India                    | 66.48%                           |
| 185     | Jio Television Distribution Holdings Private Limited   | India                    | 100.00%                          |
| 186     | Jio Things Limited   | India                    | 66.48%                           |
| 187     | Kalamboli East Infra Limited   | India                    | 100.00%                          |
| 188     | Kalamboli North First Infra Limited  | India                    | 100.00%                          |
| 189     | Kalamboli North Infra Limited  | India                    | 100.00%                          |
| 190     | Kalamboli North Second Infra Limited   | India                    | 100.00%                          |
| 191     | Kalamboli North Third Infra Limited  | India                    | 100.00%                          |
| 192     | Kalamboli South First Infra Limited  | India                    | 100.00%                          |
| 193     | Kalamboli South Infra Limited  | India                    | 100.00%                          |
| 194     | Kalamboli West Infra Limited   | India                    | 100.00%                          |
| 195     | Kanhatech Solutions Limited  | India                    | 100.00%                          |
| 196     | Kishna Den Cable Networks Private Limited  | India                    | 17.41%                           |
| 197     | Liberty Media Vision Limited (Formerly Liberty Media Vision Private Limited)                                 | India                    | 64.47%                           |
| 198     | Libra Cable Network Limited  | India                    | 34.14%                           |

\* Subsidiary Companies having 31st December as Reporting Date.

| Sr. No. | Name of the Enterprise  | Country of Incorporation | Proportion of Ownership Interest |
|---------|---|--------------------------|----------------------------------|
| 199     | Luvley Limited *  | UK                       | 68.05%                           |
| 200     | M Entertainments Private Limited  | India                    | 83.17%                           |
| 201     | Mahadev Den Cable Network Limited (Formerly Mahadev Den Cable Network Private Limited)                    | India                    | 34.14%                           |
| 202     | Mahavir Den Entertainment Private Limited   | India                    | 34.24%                           |
| 203     | Maitri Cable Network Private Limited  | India                    | 40.71%                           |
| 204     | Mansion Cable Network Private Limited   | India                    | 44.19%                           |
| 205     | Marble Cable Network Private Limited  | India                    | 66.95%                           |
| 206     | Media18 Distribution Services Limited   | India                    | 73.15%                           |
| 207     | Meerut Cable Network Private Limited  | India                    | 34.14%                           |
| 208     | Mesindus Ventures Private Limited   | India                    | 70.88%                           |
| 209     | Mindex 1 Limited  | Gibraltar                | 100.00%                          |
| 210     | Model Economic Township Limited   | India                    | 100.00%                          |
| 211     | Moneycontrol Dot Com India Limited  | India                    | 67.26%                           |
| 212     | Mountain Cable Network Limited  | India                    | 66.95%                           |
| 213     | Multi Channel Cable Network Limited (Formerly Multi Channel Cable Network Private Limited)                | India                    | 66.95%                           |
| 214     | Multi Star Cable Network Limited  | India                    | 66.95%                           |
| 215     | Multitrack Cable Network Private Limited  | India                    | 37.26%                           |
| 216     | Nectar Entertainment Limited (Formerly Nectar Entertainment Private Limited)                              | India                    | 66.95%                           |
| 217     | Netmeds Marketplace Limited   | India                    | 85.06%                           |
| 218     | Network18 Media & Investments Limited   | India                    | 73.15%                           |
| 219     | Network18 Media Trust   | India                    | 73.15%                           |
| 220     | New Emerging World Of Journalism Limited (Formerly New Emerging World Of Journalism Private Limited)      | India                    | 49.86%                           |
| 221     | NowFloats Technologies Private Limited  | India                    | 75.13%                           |
| 222     | Radiant Satellite (India) Private Limited   | India                    | 34.14%                           |
| 223     | Radisys B.V.*   | Netherlands              | 66.48%                           |
| 224     | Radisys Canada Inc.*  | Canada                   | 66.48%                           |
| 225     | Radisys Cayman Limited*   | Cayman Islands           | 66.48%                           |
| 226     | Radisys Convedia (Ireland) Limited *  | Ireland                  | 66.48%                           |
| 227     | Radisys Corporation *   | USA                      | 66.48%                           |
| 228     | Radisys GmbH *  | Germany                  | 66.48%                           |
| 229     | Radisys India Private Limited   | India                    | 66.48%                           |
| 230     | Radisys International LLC *   | USA                      | 66.48%                           |
| 231     | Radisys International Singapore Pte. Ltd. *   | Singapore                | 66.48%                           |
| 232     | Radisys Poland sp. zo.o *   | Poland                   | 66.48%                           |
| 233     | Radisys Spain S.L.U.*   | Spain                    | 66.48%                           |
| 234     | Radisys Systems Equipment Trading (Shanghai) Co. Ltd. *   | China                    | 66.48%                           |
| 235     | Radisys Technologies (Shenzhen) Co. Ltd. *  | China                    | 66.48%                           |
| 236     | Radisys UK Limited *  | UK                       | 66.48%                           |
| 237     | RB Holdings Private Limited   | India                    | 100.00%                          |
| 238     | RB Media Holdings Private Limited   | India                    | 100.00%                          |
| 239     | RB Mediasoft Private Limited  | India                    | 100.00%                          |
| 240     | RBML Solutions India Limited  | India                    | 51.00%                           |
| 241     | Recon (Malaysia) Sdn. Bhd. *  | Malaysia                 | 100.00%                          |
| 242     | Reliance 4IR Realty Development Limited   | India                    | 100.00%                          |
| 243     | Reliance Ambit Trade Private Limited  | India                    | 100.00%                          |
| 244     | Reliance BP Mobility Limited  | India                    | 51.00%                           |
| 245     | Reliance Brands Luxury Fashion Private Limited (Formerly known as Genesis Luxury Fashion Private Limited) | India                    | 61.32%                           |
| 246     | Reliance Brands Holding UK Limited *  | UK                       | 68.05%                           |
| 247     | Reliance Brands Limited   | India                    | 68.05%                           |
| 248     | Reliance Clothing India Private Limited   | India                    | 85.00%                           |
| 249     | Reliance Commercial Dealers Limited   | India                    | 100.00%                          |
| 250     | Reliance Comtrade Private Limited   | India                    | 100.00%                          |
| 251     | Reliance Content Distribution Limited   | India                    | 100.00%                          |
| 252     | Reliance Corporate IT Park Limited  | India                    | 100.00%                          |
| 253     | Reliance Digital Health USA Inc. (Formerly Affinity Names Inc.)*  | USA                      | 100.00%                          |

\* Subsidiary Companies having 31st December as Reporting Date.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 254     | Reliance Eagleford Upstream GP LLC *   | USA                      | 100.00%                          |
| 255     | Reliance Eagleford Upstream Holding LP *   | USA                      | 100.00%                          |
| 256     | Reliance Eagleford Upstream LLC *  | USA                      | 100.00%                          |
| 257     | Reliance Eminent Trading & Commercial Private Limited  | India                    | 100.00%                          |
| 258     | Reliance Ethane Holding Pte Limited  | Singapore                | 100.00%                          |
| 259     | Reliance Ethane Pipeline Limited   | India                    | 100.00%                          |
| 260     | Reliance Exploration & Production DMCC *   | UAE                      | 100.00%                          |
| 261     | Reliance GAS Lifestyle India Private Limited   | India                    | 34.87%                           |
| 262     | Reliance Gas Pipelines Limited   | India                    | 100.00%                          |
| 263     | Reliance Global Energy Services (Singapore) Pte. Limited                                       | Singapore                | 100.00%                          |
| 264     | Reliance Global Energy Services Limited  | UK                       | 100.00%                          |
| 265     | Reliance Industrial Investments and Holdings Limited   | India                    | 100.00%                          |
| 266     | Reliance Industries (Middle East) DMCC *   | UAE                      | 100.00%                          |
| 267     | Reliance Innovative Building Solutions Private Limited   | India                    | 100.00%                          |
| 268     | Reliance Jio Global Resources LLC *  | USA                      | 66.48%                           |
| 269     | Reliance Jio Infocomm Limited  | India                    | 66.48%                           |
| 270     | Reliance Jio Infocomm Pte. Limited *   | Singapore                | 66.48%                           |
| 271     | Reliance Jio Infocomm UK Limited *   | UK                       | 66.48%                           |
| 272     | Reliance Jio Infocomm USA Inc. *   | USA                      | 66.48%                           |
| 273     | Reliance Jio Media Limited   | India                    | 100.00%                          |
| 274     | Reliance Jio Messaging Services Limited  | India                    | 100.00%                          |
| 275     | Reliance Lifestyle Products Private Limited (Formerly V&B Lifestyle India Private Limited)     | India                    | 64.66%                           |
| 276     | Reliance Marcellus II LLC *  | USA                      | 100.00%                          |
| 277     | Reliance Marcellus LLC *   | USA                      | 100.00%                          |
| 278     | Reliance O2C Limited   | India                    | 100.00%                          |
| 279     | Reliance Payment Solutions Limited   | India                    | 100.00%                          |
| 280     | Reliance Petro Marketing Limited   | India                    | 85.00%                           |
| 281     | Reliance Petroleum Retail Limited  | India                    | 100.00%                          |
| 282     | Reliance Progressive Traders Private Limited   | India                    | 100.00%                          |
| 283     | Reliance Projects & Property Management Services Limited                                       | India                    | 100.00%                          |
| 284     | Reliance Prolific Commercial Private Limited   | India                    | 100.00%                          |
| 285     | Reliance Prolific Traders Private Limited  | India                    | 100.00%                          |
| 286     | Reliance Retail and Fashion Lifestyle Limited  | India                    | 85.06%                           |
| 287     | Reliance Retail Finance Limited  | India                    | 100.00%                          |
| 288     | Reliance Retail Insurance Broking Limited  | India                    | 100.00%                          |
| 289     | Reliance Retail Limited  | India                    | 85.00%                           |
| 290     | Reliance Retail Ventures Limited   | India                    | 85.06%                           |
| 291     | Reliance Sibur Elastomers Private Limited  | India                    | 74.90%                           |
| 292     | Reliance SMSL Limited  | India                    | 100.00%                          |
| 293     | Reliance Strategic Business Ventures Limited   | India                    | 100.00%                          |
| 294     | Reliance Strategic Investments Limited   | India                    | 100.00%                          |
| 295     | Reliance Universal Traders Private Limited   | India                    | 100.00%                          |
| 296     | Reliance Vantage Retail Limited  | India                    | 100.00%                          |
| 297     | Reliance Ventures Limited  | India                    | 100.00%                          |
| 298     | Reliance-GrandOptical Private Limited  | India                    | 85.00%                           |
| 299     | Reverie Language Technologies Limited (Formerly Reverie Language Technologies Private Limited) | India                    | 55.10%                           |
| 300     | RIL USA, Inc. *  | USA                      | 100.00%                          |
| 301     | RISE Worldwide Limited (Formerly IMG Reliance Limited)   | India                    | 100.00%                          |
| 302     | Roptonal Limited *   | Cyprus                   | 21.27%                           |
| 303     | Rose Entertainment Private Limited   | India                    | 34.14%                           |
| 304     | RP Chemicals (Malaysia) Sdn. Bhd. *  | Malaysia                 | 100.00%                          |
| 305     | RRB Mediasoft Private Limited  | India                    | 100.00%                          |
| 306     | Saavn Inc.   | USA                      | 56.02%                           |
| 307     | Saavn LLC  | USA                      | 56.02%                           |
| 308     | Saavn Media Limited (Formerly Saavn Media Private Limited)                                     | India                    | 56.02%                           |
| 309     | SankhyaSutra Labs Limited (Formerly SankhyaSutra Labs Private Limited)                         | India                    | 57.71%                           |
| 310     | Sanmati DEN Cable TV Network Private Limited   | India                    | 66.95%                           |

\* Subsidiary Companies having 31st December as Reporting Date.

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 311     | Sanmati Entertainment Limited (Formerly Sanmati Entertainment Private Limited)                           | India                    | 66.95%                           |
| 312     | Scrumpalicious Limited *   | UK                       | 68.05%                           |
| 313     | Shopsense Retail Technologies Private Limited  | India                    | 73.74%                           |
| 314     | Shree Sidhivinayak Cable Network Limited (Formerly Shree Sidhivinayak Cable Network Private Limited)     | India                    | 66.95%                           |
| 315     | Shri Kannan Departmental Store Private Limited   | India                    | 85.06%                           |
| 316     | Silverline Television Network Limited  | India                    | 34.14%                           |
| 317     | Sree Gokulam Starnet Communication Limited (Formerly Sree Gokulam Starnet Communication Private Limited) | India                    | 66.95%                           |
| 318     | Srishti Den Networks Limited   | India                    | 34.14%                           |
| 319     | Surajya Services Private Limited   | India                    | 41.91%                           |
| 320     | Surela Investment And Trading Limited  | India                    | 100.00%                          |
| 321     | Tesseract Imaging Limited (Formerly Tesseract Imaging Private Limited)                                   | India                    | 61.43%                           |
| 322     | The Hamleys Group Limited *  | UK                       | 68.05%                           |
| 323     | The Indian Film Combine Private Limited  | India                    | 83.17%                           |
| 324     | Tresara Health Private Limited   | India                    | 85.06%                           |
| 325     | Trident Entertainment Private Limited  | India                    | 66.95%                           |
| 326     | TV18 Broadcast Limited   | India                    | 41.70%                           |
| 327     | Ulwe East Infra Limited  | India                    | 100.00%                          |
| 328     | Ulwe North Infra Limited   | India                    | 100.00%                          |
| 329     | Ulwe South Infra Limited   | India                    | 100.00%                          |
| 330     | Ulwe Waterfront East Infra Limited   | India                    | 100.00%                          |
| 331     | Ulwe Waterfront North Infra Limited  | India                    | 100.00%                          |
| 332     | Ulwe Waterfront South Infra Limited  | India                    | 100.00%                          |
| 333     | Ulwe Waterfront West Infra Limited   | India                    | 100.00%                          |
| 334     | Ulwe West Infra Limited  | India                    | 100.00%                          |
| 335     | United Cable Network (Digital) Limited   | India                    | 66.95%                           |
| 336     | Urban Ladder Home Décor Solutions Private Limited  | India                    | 81.95%                           |
| 337     | UTN Cable Communications Limited (Formerly UTN Cable Communications Private Limited)                     | India                    | 64.47%                           |
| 338     | VBS Digital Distribution Network Limited (Formerly VBS Digital Distribution Network Private Limited)     | India                    | 34.14%                           |
| 339     | Viacom 18 Media (UK) Limited   | UK                       | 21.27%                           |
| 340     | Viacom 18 Media Private Limited  | India                    | 21.27%                           |
| 341     | Viacom 18 US Inc.  | USA                      | 21.27%                           |
| 342     | Victor Cable TV Network Limited (Formerly Victor Cable TV Network Private Limited)                       | India                    | 66.95%                           |
| 343     | Vision India Network Limited (Formerly Vision India Network Private Limited)                             | India                    | 64.47%                           |
| 344     | Vitalic Health Private Limited   | India                    | 55.45%                           |
| 345     | Watermark Infratech Private Limited  | India                    | 100.00%                          |
| 346     | Web18 Digital Services Limited   | India                    | 73.15%                           |
| 347     | Win Cable and Datacom Limited (Formerly Win Cable and Datacom Private Limited)                           | India                    | 64.47%                           |

\* Subsidiary Companies having 31st December as Reporting Date.

## 38. Significant Enterprises Consolidated as Associates and Joint Ventures in accordance with Indian Accounting Standard 28 – Investments in Associates and Joint Ventures

| Sr. No. | Name of the Enterprise                                     | Country of Incorporation   | Proportion of Ownership Interest |
|---------|--|----------------------------|----------------------------------|
| 1       | Alok Industries International Limited                      | British Virgin Islands     | 40.01%                           |
| 2       | Alok Industries Limited                                    | India                      | 40.01%                           |
| 3       | Alok Infrastructure Limited                                | India                      | 40.01%                           |
| 4       | Alok International (Middle East) FZE                       | United Arab Emirates (UAE) | 40.01%                           |
| 5       | Alok International Inc.                                    | USA                        | 40.01%                           |
| 6       | Alok Singapore PTE Limited                                 | Singapore                  | 40.01%                           |
| 7       | Alok Worldwide Limited                                     | British Virgin Islands     | 40.01%                           |
| 8       | Big Tree Entertainment DMCC                                | United Arab Emirates (UAE) | 21.43%                           |
| 9       | Big Tree Entertainment Lanka Private Limited               | Sri Lanka                  | 21.43%                           |
| 10      | Big Tree Entertainment Private Limited                     | India                      | 28.74%                           |
| 11      | Big Tree Entertainment Singapore PTE. Limited              | Singapore                  | 21.43%                           |
| 12      | Big Tree Sport & Recreational Events Tickets Selling L.L.C | United Arab Emirates (UAE) | 10.50%                           |
| 13      | BookmyShow Live Private Limited                            | India                      | 28.74%                           |
| 14      | Bookmyshow SDN. BHD.                                       | Malaysia                   | 21.43%                           |
| 15      | BookmyShow Venues Management Private Limited               | India                      | 28.74%                           |
| 16      | Brooks Brothers India Private Limited                      | India                      | 33.34%                           |
| 17      | Burberry India Private Limited                             | India                      | 26.67%                           |
| 18      | Canali India Private Limited                               | India                      | 30.05%                           |
| 19      | CCN DEN Network Private Limited                            | India                      | 34.14%                           |
| 20      | Clayfin Technologies Private Limited                       | India                      | 39.15%                           |
| 21      | D. E. Shaw India Securities Private Limited                | India                      | 50.00%                           |
| 22      | Dadri Toe Warehousing Private Limited                      | India                      | 26.00%                           |
| 23      | DEN ABC Cable Network Ambarnath Private Limited            | India                      | 17.07%                           |
| 24      | DEN ADN Network Private Limited                            | India                      | 34.14%                           |
| 25      | DEN New Broad Communication Private Limited                | India                      | 17.07%                           |
| 26      | Den Satellite Network Private Limited                      | India                      | 33.48%                           |
| 27      | Diesel Fashion India Reliance Private Limited              | India                      | 33.34%                           |
| 28      | DL GTPL Broadband Private Limited                          | India                      | 6.42%                            |
| 29      | DL GTPL Cabinet Private Limited                            | India                      | 6.42%                            |
| 30      | Dyulok Technologies Private Limited                        | India                      | 22.30%                           |
| 31      | Eenadu Television Private Limited                          | India                      | 10.22%                           |
| 32      | Ethane Crystal LLC   | Marshall Islands           | 49.00%                           |
| 33      | Ethane Emerald LLC   | Marshall Islands           | 49.00%                           |
| 34      | Ethane Opal LLC  | Marshall Islands           | 49.00%                           |
| 35      | Ethane Pearl LLC   | Marshall Islands           | 49.00%                           |
| 36      | Ethane Sapphire LLC  | Marshall Islands           | 49.00%                           |
| 37      | Ethane Topaz LLC   | Marshall Islands           | 49.00%                           |
| 38      | Fantain Sports Private Limited                             | India                      | 21.81%                           |
| 39      | Foodfesta Wellcare Private Limited                         | India                      | 28.74%                           |
| 40      | Football Sports Development Limited                        | India                      | 65.00%                           |
| 41      | Gaurav Overseas Private Limited                            | India                      | 50.00%                           |
| 42      | GenNext Ventures Investment Advisers LLP                   | India                      | 50.00%                           |
| 43      | Grabal Alok International Limited                          | British Virgin Islands     | 40.01%                           |
| 44      | GTPL Abhilash Communication Private Limited                | India                      | 17.51%                           |
| 45      | GTPL Ahmedabad Cable Network Private Limited               | India                      | 18.40%                           |
| 46      | GTPL Anjali Cable Network Private Limited                  | India                      | 24.70%                           |
| 47      | GTPL Bansidhar Telelink Private Limited                    | India                      | 15.07%                           |
| 48      | GTPL Bariya Television Network                             | India                      | 12.60%                           |
| 49      | GTPL Bawa Cable  | India                      | 12.60%                           |
| 50      | GTPL Blue Bell Network Private Limited                     | India                      | 24.70%                           |
| 51      | GTPL Broadband Private Limited                             | India                      | 24.70%                           |
| 52      | GTPL Crazy Network   | India                      | 12.35%                           |
| 53      | GTPL Dahod Television Network Private Limited              | India                      | 12.60%                           |
| 54      | GTPL DCPL Private Limited                                  | India                      | 24.70%                           |
| 55      | GTPL Deesha Cable Net Private Limited                      | India                      | 24.70%                           |
| 56      | GTPL Hathway Limited                                       | India                      | 24.70%                           |

| Sr. No. | Name of the Enterprise   | Country of Incorporation | Proportion of Ownership Interest |
|---------|--|--------------------------|----------------------------------|
| 57      | GTPL Insight Channel Network Private Limited   | India                    | 18.39%                           |
| 58      | GTPL Jay Santoshima Network Private Limited  | India                    | 12.60%                           |
| 59      | GTPL Jaydeep Cable   | India                    | 12.60%                           |
| 60      | GTPL Junagadh Network Private Limited  | India                    | 12.60%                           |
| 61      | GTPL Jyoti Cable   | India                    | 12.60%                           |
| 62      | GTPL Kaizen Infonet Private Limited  | India                    | 24.70%                           |
| 63      | GTPL KCBPL Broad Band Private Limited  | India                    | 12.62%                           |
| 64      | GTPL Khamhat Cable Network   | India                    | 12.60%                           |
| 65      | GTPL Khusboo Video Channel   | India                    | 12.60%                           |
| 66      | GTPL Kolkata Cable & Broad Band Pariseva Limited   | India                    | 12.62%                           |
| 67      | GTPL Leo Vision  | India                    | 12.60%                           |
| 68      | GTPL Link Network Private Limited  | India                    | 12.60%                           |
| 69      | GTPL Lucky Video Cable   | India                    | 12.60%                           |
| 70      | GTPL Ma Bhagawati Entertainment Services   | India                    | 12.60%                           |
| 71      | GTPL Media Entertainment   | India                    | 12.60%                           |
| 72      | GTPL Meghana Distributors Private Limited  | India                    | 24.70%                           |
| 73      | GTPL Narmada Cable Services  | India                    | 12.60%                           |
| 74      | GTPL Narmada Cyberzone Private Limited   | India                    | 14.82%                           |
| 75      | GTPL Parshwa Cable Network Private Limited   | India                    | 14.16%                           |
| 76      | GTPL Parth World Vision  | India                    | 12.60%                           |
| 77      | GTPL Sai Vision  | India                    | 12.60%                           |
| 78      | GTPL Sai World Channel   | India                    | 12.60%                           |
| 79      | GTPL Sharda Cable Network Private Limited  | India                    | 12.60%                           |
| 80      | GTPL Shiv Cable  | India                    | 12.60%                           |
| 81      | GTPL Shiv Cable Network  | India                    | 18.53%                           |
| 82      | GTPL Shreenathji Communication   | India                    | 12.60%                           |
| 83      | GTPL SK Network Private Limited  | India                    | 12.60%                           |
| 84      | GTPL SK Vision   | India                    | 12.60%                           |
| 85      | GTPL SMC Network Private Limited   | India                    | 12.60%                           |
| 86      | GTPL Solanki Cable Network Private Limited   | India                    | 12.60%                           |
| 87      | GTPL Sorath Telelink Private Limited   | India                    | 12.60%                           |
| 88      | GTPL Surat Telelink Private Limited  | India                    | 24.70%                           |
| 89      | GTPL Swastik Communication   | India                    | 12.60%                           |
| 90      | GTPL Tridev Cable Network  | India                    | 12.60%                           |
| 91      | GTPL TV Tiger Private Limited  | India                    | 24.70%                           |
| 92      | GTPL V & S Cable Private Limited   | India                    | 12.60%                           |
| 93      | GTPL Vidarbha Tele Link Private Limited  | India                    | 24.70%                           |
| 94      | GTPL Video Badshah Private Limited   | India                    | 12.60%                           |
| 95      | GTPL Video Vision Private Limited  | India                    | 24.70%                           |
| 96      | GTPL Vision Services Private Limited   | India                    | 12.60%                           |
| 97      | GTPL Vraj Cable  | India                    | 12.60%                           |
| 98      | GTPL VVC Network Private Limited   | India                    | 12.60%                           |
| 99      | GTPL World View Cable  | India                    | 12.60%                           |
| 100     | GTPL World Vision  | India                    | 12.60%                           |
| 101     | GTPL Zigma Vision Private Limited  | India                    | 22.28%                           |
| 102     | Gujarat Chemical Port Limited  | India                    | 41.80%                           |
| 103     | Hathway Bhaskar CCN Multi Entertainment Private Limited  | India                    | 45.13%                           |
| 104     | Hathway Bhawani NDS Network Limited<br>(Formerly known as Hathway Bhawani NDS Network Private Limited) | India                    | 23.46%                           |
| 105     | Hathway Cable MCN Nanded Private Limited   | India                    | 29.04%                           |
| 106     | Hathway CBN Multinet Private Limited   | India                    | 32.88%                           |
| 107     | Hathway CCN Entertainment (India) Private Limited  | India                    | 32.88%                           |
| 108     | Hathway CCN Multinet Private Limited   | India                    | 32.88%                           |
| 109     | Hathway Channel 5 Cable and Datacom Private Limited  | India                    | 32.88%                           |
| 110     | Hathway Dattatray Cable Network Private Limited  | India                    | 32.88%                           |
| 111     | Hathway ICE Television Private Limited   | India                    | 32.88%                           |
| 112     | Hathway Latur MCN Cable & Datacom Private Limited  | India                    | 32.88%                           |
| 113     | Hathway MCN Private Limited  | India                    | 32.88%                           |
| 114     | Hathway Prime Cable & Datacom Private Limited  | India                    | 32.88%                           |

| Sr. No. | Name of the Enterprise                            | Country of Incorporation | Proportion of Ownership Interest |
|---------|---|--------------------------|----------------------------------|
| 115     | Hathway Sai Star Cable & Datacom Private Limited  | India                    | 32.88%                           |
| 116     | Hathway Sonali OM Crystal Cable Private Limited   | India                    | 43.84%                           |
| 117     | Hathway SS Cable & Datacom LLP                    | India                    | 32.88%                           |
| 118     | Hathway VCN Cabilnet Private Limited              | India                    | 16.14%                           |
| 119     | IBN Lokmat News Private Limited                   | India                    | 20.85%                           |
| 120     | Iconix Lifestyle India Private Limited            | India                    | 34.02%                           |
| 121     | India Gas Solutions Private Limited               | India                    | 50.00%                           |
| 122     | Indian Vaccines Corporation Limited               | India                    | 33.33%                           |
| 123     | Jio Payments Bank Limited                         | India                    | 70.00%                           |
| 124     | Konark IP Dossiers Private Limited                | India                    | 16.74%                           |
| 125     | Marks and Spencer Reliance India Private Limited  | India                    | 41.66%                           |
| 126     | Mileta a.s.                                       | Czech Republic           | 40.01%                           |
| 127     | NW18 HSN Holdings PLC                             | Cyprus                   | 29.77%                           |
| 128     | Pan Cable Services Private Limited                | India                    | 21.49%                           |
| 129     | Petroleum Trust*                                  | India                    | -                                |
| 130     | Pipeline Management Services Private Limited      | India                    | 50.00%                           |
| 131     | PT Big Tree Entertainment Indonesia               | Indonesia                | 21.43%                           |
| 132     | Reliance Bally India Private Limited              | India                    | 34.02%                           |
| 133     | Reliance Europe Limited                           | India                    | 50.00%                           |
| 134     | Reliance Industrial Infrastructure Limited        | India                    | 45.43%                           |
| 135     | Reliance Paul & Shark Fashions Private Limited    | India                    | 34.02%                           |
| 136     | Reliance Services and Holdings Limited            | India                    | 50.00%                           |
| 137     | Reliance Sideways Private Limited                 | India                    | 34.02%                           |
| 138     | Reliance-GrandVision India Supply Private Limited | India                    | 42.51%                           |
| 139     | Reliance-Vision Express Private Limited           | India                    | 42.51%                           |
| 140     | Ryohin-Keikaku Reliance India Private Limited     | India                    | 33.34%                           |
| 141     | Scod18 Networking Private Limited                 | India                    | 24.70%                           |
| 142     | SpaceBound Web Labs Private Limited               | India                    | 28.74%                           |
| 143     | TCO Reliance India Private Limited                | India                    | 33.34%                           |
| 144     | Townscript PTE. Ltd, Singapore                    | Singapore                | 22.30%                           |
| 145     | Townscript USA, Inc.                              | USA                      | 22.30%                           |
| 146     | TribeVibe Entertainment Private Limited           | India                    | 28.27%                           |
| 147     | Ubona Technologies Private Limited                | India                    | 36.58%                           |
| 148     | Vadodara Enviro Channel Limited                   | India                    | 28.57%                           |
| 149     | Vay Network Services Private Limited              | India                    | 39.15%                           |
| 150     | Zegna South Asia Private Limited                  | India                    | 33.34%                           |

\* Being Trust, without share capital, hence percentage holding not applicable.

## 39. Additional Information, as required under Schedule III to the Companies Act, 2013, of Enterprises Consolidated as Subsidiary / Associates / Joint Ventures

| Name of the Enterprise                            | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|---|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|   | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| <b>Parent</b>                                     |  |                     |                                     |                     |   |                     |   |                     |
| Reliance Industries Limited                       | 67.77  | 4,74,483.38         | 59.44                               | 31,943.93           | 7.60  | 2,570.30            | 39.43   | 34,514.23           |
| <b>Subsidiaries</b>                               |  |                     |                                     |                     |   |                     |   |                     |
| <b>Indian</b>                                     |  |                     |                                     |                     |   |                     |   |                     |
| 1 ABC Cable Network Private Limited               | (0.00)   | (0.14)              | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 2 Actoserba Active Wholesale Private Limited*     | 0.01   | 91.11               | (0.08)                              | (41.72)             | (0.00)  | (0.57)              | (0.05)  | (42.29)             |
| 3 Adhunik Cable Network Limited                   | 0.00   | 0.01                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 4 Adventure Marketing Private Limited             | 0.05   | 382.96              | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 5 AETN18 Media Private Limited                    | 0.01   | 83.55               | 0.01                                | 5.70                | 0.00  | 0.07                | 0.01  | 5.77                |
| 6 Ambika DEN Cable Network Private Limited        | 0.00   | 0.04                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 7 Amogh Broad Band Services Private Limited       | 0.00   | 0.06                | (0.00)                              | (0.07)              | -   | -                   | (0.00)  | (0.07)              |
| 8 Angel Cable Network Private Limited             | 0.00   | 0.20                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 9 Antique Communications Private Limited          | 0.00   | 0.01                | 0.00                                | 0.11                | -   | -                   | 0.00  | 0.11                |
| 10 Asteria Aerospace Private Limited              | 0.00   | 34.04               | (0.02)                              | (8.18)              | -   | -                   | (0.01)  | (8.18)              |
| 11 Augment Cable Network Private Limited          | -  | -                   | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 12 Bali Den Cable Network Limited                 | (0.00)   | (0.21)              | (0.00)                              | (0.15)              | 0.00  | 0.07                | (0.00)  | (0.08)              |
| 13 Bee Network and Communication Limited          | 0.00   | 0.02                | 0.00                                | 0.12                | -   | -                   | 0.00  | 0.12                |
| 14 Bhadohi DEN Entertainment Private Limited      | 0.00   | 0.07                | 0.00                                | 0.04                | -   | -                   | 0.00  | 0.04                |
| 15 Big Den Entertainment Limited                  | 0.00   | 0.51                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 16 Binary Technology Transfers Limited            | 0.00   | 0.02                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 17 Blossom Entertainment Private Limited          | 0.00   | 0.02                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 18 Cab-i-Net Communications Private Limited       | (0.00)   | (1.22)              | 0.00                                | 0.51                | -   | -                   | 0.00  | 0.51                |
| 19 Channels India Network Private Limited         | (0.00)   | (1.32)              | -                                   | -                   | -   | -                   | -   | -                   |
| 20 Chennai Cable Vision Network Private Limited   | (0.00)   | (2.00)              | -                                   | -                   | -   | -                   | -   | -                   |
| 21 Colorful Media Private Limited                 | 0.05   | 382.98              | 0.00                                | 0.00                | -   | -                   | 0.00  | 0.00                |
| 22 Colosceum Media Private Limited                | 0.00   | 22.09               | 0.00                                | 0.16                | 0.00  | 0.02                | 0.00  | 0.18                |
| 23 Crystal Vision Media Private Limited           | 0.00   | 2.37                | 0.00                                | 0.02                | 0.00  | 0.14                | 0.00  | 0.16                |
| 24 C-Square Info Solutions Private Limited        | 0.01   | 36.60               | 0.00                                | 0.86                | -   | -                   | 0.00  | 0.86                |
| 25 Dadha Pharma Distribution Private Limited*     | 0.00   | 9.83                | 0.00                                | 0.89                | -   | -                   | 0.00  | 0.89                |
| 26 Den A.F. Communication Private Limited         | 0.00   | 0.01                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 27 Den Aman Entertainment Private Limited         | 0.00   | 0.42                | 0.00                                | 0.01                | -   | -                   | 0.00  | 0.01                |
| 28 DEN Ambev Cable Networks Private Limited       | 0.01   | 54.90               | (0.01)                              | (3.28)              | 0.00  | 0.11                | (0.00)  | (3.17)              |
| 29 Den Ashu Cable Limited                         | 0.00   | 0.32                | 0.00                                | 1.06                | 0.00  | 0.09                | 0.00  | 1.15                |
| 30 DEN BCN Suncity Network Limited                | 0.00   | 0.35                | (0.00)                              | (0.00)              | 0.00  | 0.01                | 0.00  | 0.01                |
| 31 Den Bindra Network Private Limited             | 0.00   | 0.06                | 0.00                                | 0.02                | 0.00  | 0.03                | 0.00  | 0.05                |
| 32 Den Broadband Limited                          | 0.00   | 18.92               | (0.03)                              | (16.98)             | 0.00  | 0.13                | (0.02)  | (16.85)             |
| 33 Den Budaun Cable Network Private Limited       | 0.00   | 0.08                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 34 Den Citi Channel Limited                       | 0.00   | 0.10                | (0.00)                              | (0.08)              | -   | -                   | (0.00)  | (0.08)              |
| 35 Den Classic Cable TV Services Limited          | 0.00   | 0.03                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 36 DEN Crystal Vision Network Limited             | 0.00   | 0.05                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 37 Den Digital Cable Network Limited              | 0.00   | 0.77                | (0.00)                              | (0.89)              | 0.00  | 0.27                | (0.00)  | (0.62)              |
| 38 Den Discovery Digital Networks Private Limited | (0.00)   | (0.50)              | (0.00)                              | (0.92)              | 0.00  | 0.00                | (0.00)  | (0.92)              |
| 39 Den Elgee Cable Vision Private Limited         | 0.00   | 0.05                | 0.00                                | 0.05                | -   | -                   | 0.00  | 0.05                |
| 40 Den Enjoy Cable Networks Private Limited       | 0.01   | 57.85               | (0.01)                              | (2.95)              | 0.00  | 0.11                | (0.00)  | (2.84)              |
| 41 Den Enjoy Navaratan Network Private Limited    | 0.00   | 9.03                | (0.00)                              | (2.39)              | 0.00  | 0.02                | (0.00)  | (2.37)              |
| 42 DEN Enjoy SBNM Cable Network Private Limited   | -  | -                   | 0.00                                | 0.10                | -   | -                   | 0.00  | 0.10                |
| 43 Den F K Cable TV Network Private Limited       | 0.00   | 6.90                | (0.00)                              | (1.44)              | 0.00  | 0.02                | (0.00)  | (1.42)              |
| 44 Den Faction Communication System Limited       | 0.00   | 0.01                | (0.00)                              | (0.04)              | -   | -                   | (0.00)  | (0.04)              |
| 45 Den Fateh Marketing Private Limited            | (0.00)   | (3.80)              | 0.00                                | 0.04                | -   | -                   | 0.00  | 0.04                |
| 46 DEN Harsh Mann Cable Network Limited           | 0.00   | 0.00                | 0.00                                | 0.14                | 0.00  | 0.05                | 0.00  | 0.19                |
| 47 Den Jai Ambev Vision Cable Private Limited     | 0.00   | 0.01                | (0.00)                              | (0.04)              | -   | -                   | (0.00)  | (0.04)              |
| 48 Den Kashi Cable Network Limited                | (0.00)   | (2.11)              | (0.00)                              | (0.57)              | -   | -                   | (0.00)  | (0.57)              |

\* Company was subsidiary for part of the year.

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Name of the Enterprise                                  | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|---|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|   | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 49 Den Kattakada Telecasting And Cable Services Limited | 0.00   | 0.02                | 0.00                                | 0.16                | -   | -                   | 0.00  | 0.16                |
| 50 DEN Krishna Cable TV Network Limited                 | 0.00   | 3.53                | (0.00)                              | (0.06)              | 0.00  | 0.07                | 0.00  | 0.01                |
| 51 Den Maa Sharda Vision Cable Networks Limited         | 0.00   | 0.49                | (0.00)                              | (0.40)              | 0.00  | 0.02                | (0.00)  | (0.38)              |
| 52 Den Mahendra Satellite Private Limited               | 0.00   | 0.06                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 53 Den Malabar Cable Vision Limited                     | 0.00   | 0.01                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 54 DEN Malayalam Telenet Private Limited                | (0.00)   | (1.52)              | 0.00                                | 0.18                | -   | -                   | 0.00  | 0.18                |
| 55 Den MCN Cable Network Limited                        | 0.00   | 0.02                | 0.00                                | 0.49                | -   | -                   | 0.00  | 0.49                |
| 56 Den Mod Max Cable Network Private Limited            | (0.00)   | (0.51)              | (0.00)                              | (0.07)              | 0.00  | 0.02                | (0.00)  | (0.05)              |
| 57 Den Nashik City Cable Network Private Limited        | (0.00)   | (1.09)              | 0.00                                | 0.18                | -   | -                   | 0.00  | 0.18                |
| 58 Den Networks Limited                                 | 0.42   | 2,946.15            | 0.46                                | 245.90              | (0.06)  | (18.97)             | 0.26  | 226.93              |
| 59 DEN Patel Entertainment Network Private Limited      | 0.00   | 0.03                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 60 DEN Pawan Cable Network Limited                      | (0.00)   | (1.20)              | (0.00)                              | (0.54)              | 0.00  | 0.02                | (0.00)  | (0.52)              |
| 61 Den Pradeep Cable Network Limited                    | 0.00   | 0.00                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 62 DEN Prayag Cable Networks Limited                    | 0.00   | 1.54                | 0.00                                | 0.62                | -   | -                   | 0.00  | 0.62                |
| 63 Den Premium Multilink Cable Network Private Limited  | (0.00)   | (4.14)              | (0.01)                              | (3.51)              | 0.00  | 0.00                | (0.00)  | (3.51)              |
| 64 Den Prince Network Limited                           | 0.00   | 0.01                | 0.00                                | 0.05                | -   | -                   | 0.00  | 0.05                |
| 65 Den Radiant Satelite Cable Network Private Limited   | 0.00   | 0.27                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 66 Den Rajkot City Communication Private Limited        | (0.00)   | (1.97)              | 0.00                                | 2.37                | -   | -                   | 0.00  | 2.37                |
| 67 Den Sahyog Cable Network Limited                     | 0.00   | 0.02                | (0.00)                              | (0.04)              | -   | -                   | (0.00)  | (0.04)              |
| 68 Den Sariga Communications Limited                    | 0.00   | 0.02                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 69 Den Satellite Cable TV Network Limited               | (0.00)   | (2.36)              | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 70 Den Saya Channel Network Limited                     | 0.00   | 1.24                | (0.00)                              | (0.10)              | 0.00  | 0.00                | (0.00)  | (0.10)              |
| 71 Den Steel City Cable Network Limited                 | 0.00   | 0.01                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 72 DEN STN Television Network Private Limited           | 0.00   | 0.33                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 73 Den Supreme Satellite Vision Private Limited         | 0.00   | 0.92                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 74 Den Varun Cable Network Limited                      | 0.00   | 0.07                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 75 Den VM Magic Entertainment Limited                   | 0.00   | 0.23                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 76 Den-Manoranjan Satellite Private Limited             | 0.00   | 3.37                | (0.00)                              | (1.95)              | 0.00  | 0.03                | (0.00)  | (1.92)              |
| 77 Desire Cable Network Limited                         | 0.00   | 0.02                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 78 Devine Cable Network Private Limited                 | 0.00   | 0.02                | 0.00                                | 0.04                | -   | -                   | 0.00  | 0.04                |
| 79 Digital Media Distribution Trust                     | 0.90   | 6,291.48            | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 80 Digital18 Media Limited                              | 0.00   | 0.01                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 81 Disk Cable Network Private Limited                   | 0.00   | 0.78                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 82 Divya Drishti Den Cable Network Private Limited      | (0.00)   | (0.07)              | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 83 Drashti Cable Network Limited                        | (0.00)   | (1.61)              | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 84 Dronagiri Bokadvira East Infra Limited               | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 85 Dronagiri Bokadvira North Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 86 Dronagiri Bokadvira South Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 87 Dronagiri Bokadvira West Infra Limited               | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 88 Dronagiri Dongri East Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 89 Dronagiri Dongri North Infra Limited                 | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 90 Dronagiri Dongri South Infra Limited                 | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 91 Dronagiri Dongri West Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 92 Dronagiri Funde East Infra Limited                   | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 93 Dronagiri Funde North Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 94 Dronagiri Funde South Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 95 Dronagiri Funde West Infra Limited                   | 0.00   | 0.04                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 96 Dronagiri Navghar East Infra Limited                 | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 97 Dronagiri Navghar North First Infra Limited          | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 98 Dronagiri Navghar North Infra Limited                | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |

| Name of the Enterprise                               | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 99 Dronagiri Navghar North Second Infra Limited      | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 100 Dronagiri Navghar South First Infra Limited      | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 101 Dronagiri Navghar South Infra Limited            | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 102 Dronagiri Navghar South Second Infra Limited     | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 103 Dronagiri Navghar West Infra Limited             | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 104 Dronagiri Pagote East Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 105 Dronagiri Pagote North First Infra Limited       | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 106 Dronagiri Pagote North Infra Limited             | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 107 Dronagiri Pagote North Second Infra Limited      | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 108 Dronagiri Pagote South First Infra Limited       | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 109 Dronagiri Pagote South Infra Limited             | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 110 Dronagiri Pagote West Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 111 Dronagiri Panje East Infra Limited               | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 112 Dronagiri Panje North Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 113 Dronagiri Panje South Infra Limited              | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 114 Dronagiri Panje West Infra Limited               | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 115 eDreams Edusoft Private Limited                  | 0.00   | 2.70                | (0.00)                              | (2.34)              | -   | -                   | (0.00)  | (2.34)              |
| 116 e-Eighteen.com Limited                           | 0.02   | 118.43              | 0.04                                | 20.65               | 0.00  | 0.18                | 0.02  | 20.83               |
| 117 Ekta Entertainment Network Limited               | 0.00   | 2.04                | 0.00                                | 0.10                | 0.00  | 0.10                | 0.00  | 0.20                |
| 118 Elite Cable Network Private Limited              | (0.00)   | (0.02)              | -                                   | -                   | -   | -                   | -   | -                   |
| 119 Eminent Cable Network Private Limited            | 0.00   | 23.48               | 0.00                                | 0.08                | 0.00  | 0.02                | 0.00  | 0.10                |
| 120 Fab Den Network Limited                          | 0.00   | 1.40                | 0.00                                | 0.47                | 0.00  | 0.24                | 0.00  | 0.71                |
| 121 Fortune (Baroda) Network Private Limited         | (0.00)   | (0.71)              | 0.00                                | 0.19                | -   | -                   | 0.00  | 0.19                |
| 122 Fun Cable Network Private Limited                | 0.00   | 0.01                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 123 Futuristic Media and Entertainment Limited       | 0.01   | 37.66               | (0.04)                              | (22.97)             | (0.00)  | (0.01)              | (0.03)  | (22.98)             |
| 124 Galaxy Den Media & Entertainment Private Limited | (  |                     |                                     |                     |   |                     |   |                     |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Name of the Enterprise                                   | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 151 Hathway Software Developers Limited                  | 0.00   | 0.19                | 0.02                                | 13.42               | -   | -                   | 0.02  | 13.42               |
| 152 Hathway Space Vision Cabletel Limited                | 0.00   | 0.02                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 153 Hathway United Cables Limited                        | 0.00   | 0.02                | 0.00                                | 0.15                | -   | -                   | 0.00  | 0.15                |
| 154 Ideal Cables Limited                                 | 0.00   | 0.02                | 0.00                                | 0.14                | -   | -                   | 0.00  | 0.14                |
| 155 Independent Media Trust                              | 0.48   | 3,365.59            | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 156 IndiaCast Media Distribution Private Limited         | 0.00   | 23.70               | 0.01                                | 3.30                | 0.00  | 0.22                | 0.00  | 3.52                |
| 157 Indiavidual Learning Limited                         | 0.01   | 92.15               | (0.01)                              | (8.01)              | (0.00)  | (0.62)              | (0.01)  | (8.63)              |
| 158 Indiawin Sports Private Limited                      | 0.05   | 345.36              | 0.05                                | 28.99               | 0.00  | 0.01                | 0.03  | 29.00               |
| 159 Intradhanush Cable Network Limited                   | -  | -                   | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 160 Infomedia Press Limited                              | (0.01)   | (43.93)             | (0.01)                              | (3.54)              | (0.00)  | (0.00)              | (0.00)  | (3.54)              |
| 161 ITV Interactive Media Limited                        | 0.00   | 0.02                | 0.00                                | 0.29                | -   | -                   | 0.00  | 0.29                |
| 162 Jhankar Cable Network Limited                        | 0.00   | 0.00                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 163 Jio Cable and Broadband Holdings Private Limited     | 0.10   | 669.14              | (0.00)                              | (0.07)              | -   | -                   | (0.00)  | (0.07)              |
| 164 Jio Content Distribution Holdings Private Limited    | 0.32   | 2,240.80            | 0.00                                | 0.12                | -   | -                   | 0.00  | 0.12                |
| 165 Jio Digital Cableco Private Limited                  | 0.00   | 0.00                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 166 Jio Digital Distribution Holdings Private Limited    | 0.08   | 559.43              | (0.00)                              | (0.05)              | -   | -                   | (0.00)  | (0.05)              |
| 167 Jio Futuristic Digital Holdings Private Limited      | 0.19   | 1,337.83            | (0.00)                              | (0.09)              | -   | -                   | (0.00)  | (0.09)              |
| 168 Jio Haptik Technologies Limited                      | 0.04   | 273.23              | (0.04)                              | (23.89)             | 0.00  | 0.19                | (0.03)  | (23.70)             |
| 169 Jio Information Aggregator Services Limited *        | 0.00   | 0.04                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 170 Jio Infrastructure Management Services Limited       | 0.00   | 0.62                | 0.00                                | 0.29                | -   | -                   | 0.00  | 0.29                |
| 171 Jio Internet Distribution Holdings Private Limited   | 0.13   | 896.56              | (0.00)                              | (0.08)              | -   | -                   | (0.00)  | (0.08)              |
| 172 Jio Limited  | 0.00   | 0.00                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 173 Jio Media Limited *                                  | 0.06   | 420.75              | (0.00)                              | (2.25)              | -   | -                   | (0.00)  | (2.25)              |
| 174 Jio Platforms Limited                                | 29.39  | 2,05,811.58         | 0.99                                | 529.74              | (0.17)  | (58.43)             | 0.54  | 471.31              |
| 175 Jio Television Distribution Holdings Private Limited | 0.08   | 575.85              | (0.00)                              | (0.05)              | -   | -                   | (0.00)  | (0.05)              |
| 176 Jio Things Limited *                                 | 0.00   | 0.97                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 177 Kalamboli East Infra Limited                         | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 178 Kalamboli North First Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 179 Kalamboli North Infra Limited                        | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 180 Kalamboli North Second Infra Limited                 | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 181 Kalamboli North Third Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 182 Kalamboli South First Infra Limited                  | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 183 Kalamboli South Infra Limited                        | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 184 Kalamboli West Infra Limited                         | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 185 Kanhatech Solutions Limited                          | 0.01   | 84.41               | 0.01                                | 3.70                | 0.00  | 0.02                | 0.00  | 3.72                |
| 186 Kishna DEN Cable Networks Private Limited            | (0.00)   | (0.57)              | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 187 Liberty Media Vision Limited                         | 0.00   | 0.02                | 0.00                                | 0.05                | -   | -                   | 0.00  | 0.05                |
| 188 Libra Cable Network Limited                          | 0.00   | 3.43                | (0.00)                              | (0.25)              | (0.00)  | (0.01)              | (0.00)  | (0.26)              |
| 189 M Entertainments Private Limited                     | 0.00   | 0.13                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 190 Mahadev Den Cable Network Limited                    | (0.00)   | (2.11)              | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 191 Mahavir Den Entertainment Private Limited            | 0.00   | 6.90                | (0.00)                              | (0.18)              | 0.00  | 0.00                | (0.00)  | (0.18)              |
| 192 Maitri Cable Network Private Limited                 | 0.00   | 0.05                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 193 Mansion Cable Network Private Limited                | 0.00   | 17.23               | 0.00                                | 0.37                | 0.00  | 0.03                | 0.00  | 0.40                |
| 194 Marble Cable Network Private Limited                 | 0.00   | 0.01                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 195 Media18 Distribution Services Limited                | 0.00   | 0.01                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 196 Meerut Cable Network Private Limited                 | (0.00)   | (1.69)              | (0.00)                              | (0.87)              | 0.00  | 0.06                | (0.00)  | (0.81)              |
| 197 Mesindus Ventures Private Limited *                  | 0.00   | 10.96               | -                                   | -                   | -   | -                   | -   | -                   |
| 198 Model Economic Township Limited                      | 0.61   | 4,260.16            | 0.09                                | 50.21               | (0.00)  | (0.07)              | 0.06  | 50.14               |
| 199 Moneycontrol Dot Com India Limited                   | (0.00)   | (0.07)              | (0.00)                              | (0.31)              | -   | -                   | (0.00)  | (0.31)              |
| 200 Mountain Cable Network Limited                       | 0.00   | 0.06                | 0.00                                | 0.00                | -   | -                   | 0.00  | 0.00                |
| 201 Multi Channel Cable Network Limited                  | 0.00   | 0.02                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |

\* Company was subsidiary for part of the year.

| Name of the Enterprise                             | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 202 Multi Star Cable Network Limited               | 0.00   | 0.02                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 203 Multitrack Cable Network Private Limited       | 0.00   | 0.09                | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 204 Nectar Entertainment Limited                   | 0.00   | 0.01                | (0.00)                              | (0.02)              | -   | -                   | (0.00)  | (0.02)              |
| 205 Netmeds Marketplace Limited *                  | 0.00   | 22.61               | 0.00                                | 1.05                | 0.00  | 0.63                | 0.00  | 1.68                |
| 206 Network18 Media & Investments Limited          | 0.15   | 1,037.16            | (0.25)                              | (132.74)            | (0.01)  | (4.72)              | (0.16)  | (137.46)            |
| 207 Network18 Media Trust                          | (0.00)   | (0.01)              | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 208 New Emerging World Of Journalism Limited       | 0.00   | 32.88               | 0.01                                | 3.23                | 0.00  | 0.04                | 0.00  | 3.27                |
| 209 Nowfloats Technologies Private Limited         | 0.00   | 16.30               | (0.01)                              | (3.89)              | (0.00)  | (0.06)              | (0.00)  | (3.95)              |
| 210 Radiant Satellite (India) Private Limited      | (0.00)   | (3.61)              | (0.00)                              | (0.07)              | -   | -                   | (0.00)  | (0.07)              |
| 211 Radisys India Private Limited                  | 0.02   | 162.85              | 0.05                                | 25.45               | (0.00)  | (1.26)              | 0.03  | 24.19               |
| 212 RBML Solutions India Limited                   | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 213 RB Holdings Private Limited                    | 0.00   | 0.09                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 214 RB Media Holdings Private Limited              | 0.05   | 383.39              | 0.00                                | 0.00                | -   | -                   | 0.00  | 0.00                |
| 215 RB Mediasoft Private Limited                   | 0.06   | 414.08              | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 216 Reliance 4IR Realty Development Limited        | 2.66   | 18,614.29           | 0.26                                | 141.94              | -   | -                   | 0.16  | 141.94              |
| 217 Reliance Ambit Trade Private Limited           | 0.13   | 913.78              | (0.00)                              | (0.37)              | -   | -                   | (0.00)  | (0.37)              |
| 218 Reliance BP Mobility Limited                   | 0.28   | 1,946.07            | 1.17                                | 628.31              | (0.00)  | (0.71)              | 0.72  | 627.60              |
| 219 Reliance Brands Luxury Fashion Private Limited | 0.02   | 161.83              | (0.00)                              | (1.19)              | 0.00  | 0.19                | (0.00)  | (1.00)              |
| 220 Reliance Brands Limited                        | (0.03)   | (182.56)            | (0.39)                              | (211.20)            | 0.00  | 0.40                | (0.24)  | (210.80)            |
| 221 Reliance Clothing India Private Limited        | (0.01)   | (68.17)             | (0.03)                              | (15.00)             | 0.00  | 0.01                | (0.02)  | (14.99)             |
| 222 Reliance Commercial Dealers Limited            | 0.16   | 1,137.39            | 0.00                                | 1.42                | 0.00  | 0.28                | 0.00  | 1.70                |
| 223 Reliance Comtrade Private Limited              | 0.02   | 117.91              | (0.00)                              | (0.05)              | -   | -                   | (0.00)  | (0.05)              |
| 224 Reliance Content Distribution Limited          | 0.91   | 6,378.54            | (0.00)                              |                     |   |                     |   |                     |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Name of the Enterprise                                  | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|---|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|   | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 254 Reliance Vantage Retail Limited                     | 0.02   | 155.99              | 0.00                                | 0.32                | -   | -                   | 0.00  | 0.32                |
| 255 Reliance Ventures Limited                           | 0.60   | 4,216.90            | 0.54                                | 289.01              | -   | -                   | 0.33  | 289.01              |
| 256 Reliance-GrandOptical Private Limited               | 0.00   | 0.01                | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 257 Reverie Language Technologies Limited               | 0.01   | 63.65               | (0.00)                              | (0.50)              | (0.00)  | (0.05)              | (0.00)  | (0.55)              |
| 258 RISE Worldwide Limited *                            | 0.03   | 200.39              | 0.00                                | 0.29                | 0.00  | 0.07                | 0.00  | 0.36                |
| 259 Rose Entertainment Private Limited                  | 0.00   | 0.47                | (0.00)                              | (0.29)              | 0.00  | 0.02                | (0.00)  | (0.27)              |
| 260 RRB Mediasoft Private Limited                       | 0.04   | 293.86              | (0.00)                              | (0.00)              | -   | -                   | (0.00)  | (0.00)              |
| 261 Saavn Media Limited                                 | 1.09   | 7,601.54            | 0.00                                | 1.11                | 0.00  | 0.42                | 0.00  | 1.53                |
| 262 SankhyaSutra Labs Limited                           | 0.01   | 54.41               | 0.00                                | 0.71                | 0.00  | 0.22                | 0.00  | 0.93                |
| 263 Sanmati DEN Cable TV Network Private Limited        | 0.00   | 0.00                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 264 Sanmati Entertainment Limited                       | 0.00   | 0.01                | 0.00                                | 0.06                | -   | -                   | 0.00  | 0.06                |
| 265 Shopsense Retail Technologies Private Limited       | 0.01   | 91.69               | (0.00)                              | (0.01)              | (0.00)  | (0.01)              | (0.00)  | (0.02)              |
| 266 Shree Sidhvinayak Cable Network Limited             | 0.00   | 0.02                | (0.00)                              | (0.07)              | -   | -                   | (0.00)  | (0.07)              |
| 267 Shri Kannan Departmental Store Private Limited      | 0.02   | 140.94              | (0.05)                              | (27.02)             | 0.00  | 1.43                | (0.03)  | (25.59)             |
| 268 Silverline Television Network Limited               | 0.00   | 0.14                | (0.00)                              | (0.05)              | -   | -                   | (0.00)  | (0.05)              |
| 269 Sree Gokulam Starnet Communication Limited          | 0.00   | 0.02                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 270 Srishti Den Networks Limited                        | (0.00)   | (2.11)              | (0.00)                              | (0.41)              | 0.00  | 0.00                | (0.00)  | (0.41)              |
| 271 Surajya Services Private Limited                    | 0.00   | 16.80               | (0.00)                              | (2.16)              | 0.00  | 0.02                | (0.00)  | (2.14)              |
| 272 Surela Investment And Trading Limited               | (0.00)   | (1.04)              | (0.00)                              | (0.49)              | -   | -                   | (0.00)  | (0.49)              |
| 273 Tesseract Imaging Limited                           | 0.00   | 8.54                | 0.00                                | 0.01                | -   | -                   | 0.00  | 0.01                |
| 274 The Indian Film Combine Private Limited             | 0.32   | 2,221.61            | 0.00                                | 1.87                | -   | -                   | 0.00  | 1.87                |
| 275 Tresara Health Private Limited *                    | (0.00)   | (20.50)             | (0.90)                              | (484.43)            | 0.00  | 0.01                | (0.55)  | (484.42)            |
| 276 Trident Entertainment Private Limited               | 0.00   | 0.01                | (0.00)                              | (0.04)              | -   | -                   | (0.00)  | (0.04)              |
| 277 TV18 Broadcast Limited                              | 0.41   | 2,868.46            | 0.17                                | 90.58               | (0.00)  | (0.31)              | 0.10  | 90.27               |
| 278 Ulwe East Infra Limited                             | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 279 Ulwe North Infra Limited                            | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 280 Ulwe South Infra Limited                            | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 281 Ulwe Waterfront East Infra Limited                  | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 282 Ulwe Waterfront North Infra Limited                 | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 283 Ulwe Waterfront South Infra Limited                 | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 284 Ulwe Waterfront West Infra Limited                  | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 285 Ulwe West Infra Limited                             | 0.00   | 0.05                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 286 United Cable Network (Digital) Limited              | 0.00   | 0.02                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 287 Urban Ladder Home Décor Solutions Private Limited * | 0.00   | 9.87                | (0.03)                              | (15.73)             | (0.00)  | (0.04)              | (0.02)  | (15.77)             |
| 288 UTN Cable Communications Limited                    | 0.00   | 0.22                | 0.03                                | 18.12               | -   | -                   | 0.02  | 18.12               |
| 289 VBS Digital Distribution Network Limited            | 0.00   | 1.20                | (0.00)                              | (0.50)              | -   | -                   | (0.00)  | (0.50)              |
| 290 Viacom 18 Media Private Limited                     | 0.32   | 2,272.83            | 1.08                                | 582.89              | 0.01  | 4.51                | 0.67  | 587.40              |
| 291 Victor Cable TV Network Limited                     | 0.00   | 0.10                | 0.00                                | 0.13                | -   | -                   | 0.00  | 0.13                |
| 292 Vision India Network Limited                        | 0.00   | 0.02                | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 293 Vitalic Health Private Limited *                    | 0.01   | 35.40               | (1.49)                              | (803.06)            | (0.00)  | (0.77)              | (0.92)  | (803.83)            |
| 294 Watermark Infratech Private Limited                 | 0.05   | 383.02              | 0.00                                | 0.01                | -   | -                   | 0.00  | 0.01                |
| 295 Web18 Digital Services Limited                      | 0.00   | 0.01                | (0.00)                              | -                   | -   | -                   | (0.00)  | (0.00)              |
| 296 Win Cable and Datacom Limited                       | 0.00   | 0.03                | (0.00)                              | (0.18)              | -   | -                   | (0.00)  | (0.18)              |
| <b>Foreign</b>  |  |                     |                                     |                     |   |                     |   |                     |
| 1 Affinity USA LLC                                      | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 2 Aurora Algae LLC                                      | -  | -                   | (0.00)                              | (0.37)              | -   | -                   | (0.00)  | (0.37)              |
| 3 Hamleys (Franchising) Limited                         | 0.02   | 145.14              | 0.02                                | 12.97               | -   | -                   | 0.01  | 12.97               |
| 4 Hamleys Asia Limited                                  | (0.00)   | (0.17)              | (0.00)                              | (0.17)              | -   | -                   | (0.00)  | (0.17)              |
| 5 Hamleys Global Holdings Limited                       | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 6 Hamleys of London Limited                             | (0.02)   | (156.92)            | (0.17)                              | (89.44)             | -   | -                   | (0.10)  | (89.44)             |
| 7 Hamleys Toys (Ireland) Limited                        | (0.01)   | (76.06)             | 0.01                                | 5.29                | -   | -                   | 0.01  | 5.29                |

\* Company was subsidiary for part of the year.

| Name of the Enterprise                                   | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| 8 IndiaCast UK Limited                                   | 0.00   | 10.48               | 0.00                                | 1.61                | 0.00  | 0.69                | 0.00  | 2.30                |
| 9 IndiaCast US Limited                                   | 0.00   | 6.43                | 0.00                                | 1.54                | (0.00)  | (0.19)              | 0.00  | 1.35                |
| 10 Jio Estonia OÜ  | 0.00   | 1.08                | 0.00                                | 0.27                | -   | -                   | 0.00  | 0.27                |
| 11 Luvley Limited  | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 12 Mindex 1 Limited                                      | 0.03   | 182.16              | 0.01                                | 4.43                | -   | -                   | 0.01  | 4.43                |
| 13 Radisys B.V.  | 0.00   | 11.31               | 0.00                                | 0.63                | -   | -                   | 0.00  | 0.63                |
| 14 Radisys Canada Inc.                                   | 0.00   | 27.26               | 0.00                                | 0.51                | -   | -                   | 0.00  | 0.51                |
| 15 Radisys Cayman Limited                                | 0.00   | 0.07                | -                                   | -                   | -   | -                   | -   | -                   |
| 16 Radisys Converdia (Ireland) Limited                   | 0.00   | 0.80                | (0.00)                              | (0.51)              | -   | -                   | (0.00)  | (0.51)              |
| 17 Radisys Corporation                                   | (0.03)   | (181.87)            | (0.08)                              | (41.07)             | -   | -                   | (0.05)  | (41.07)             |
| 18 Radisys GmbH  | 0.00   | 5.65                | 0.00                                | 0.27                | -   | -                   | 0.00  | 0.27                |
| 19 Radisys International LLC                             | 0.00   | 2.26                | (0.00)                              | (0.15)              | -   | -                   | (0.00)  | (0.15)              |
| 20 Radisys International Singapore PTE. Ltd.             | 0.00   | 0.61                | 0.00                                | 0.06                | -   | -                   | 0.00  | 0.06                |
| 21 Radisys Poland sp. z o.o                              | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 22 Radisys Spain S.L.U.                                  | 0.00   | 1.26                | 0.00                                | 0.09                | -   | -                   | 0.00  | 0.09                |
| 23 Radisys Systems Equipment Trading (Shanghai) Co. Ltd. | 0.00   | 13.20               | (0.00)                              | (0.84)              | -   | -                   | (0.00)  | (0.84)              |
| 24 Radisys Technologies (Shenzhen) Co. Ltd.              | (0.00)   | (6.33)              | (0.00)                              | (2.65)              | -   | -                   | (0.00)  | (2.65)              |
| 25 Radisys UK Limited                                    | 0.00   | 9.29                | 0.00                                | 0.20                | -   | -                   | 0.00  | 0.20                |
| 26 Recron (Malaysia) Sdn. Bhd.                           | 0.20   | 1,372.60            | 0.01                                | 3.52                | (0.07)  | (23.41)             | (0.02)  | (19.89)             |
| 27 Reliance Brands Holding UK Limited                    | 0.14   | 990.62              | (0.01)                              | (7.58)              | -   | -                   | (0.01)  | (7.58)              |
| 28 Reliance Digital Health USA Inc.                      | 0.00   | 1.90                | 0.00                                | 0.15                | -   | -                   | 0.00  | 0.15                |
| 29 Reliance Eagleford Upstream GP LLC                    | 0.00   | 0.07                | (0.00)                              | (2.19)              | -   | -                   | (0.00)  | (2.19)              |
| 30 Reliance Eagleford Upstream Holding LP                | (0.16)   | (1,151.14)          | (13.41)                             | (7,205.51)          | -   | -                   | (8.23)  | (7,205.51)          |
| 31 Reliance Eagleford Upstream LLC                       | -  | -                   | (14.00)                             | (7,522.99)          | -   | -                   | (8.59)  | (7,522.99)          |
| 32 Reliance Ethane Holding Pte Limited                   | 0.17   | 1,180.58            | 0.05                                | 24.20               | -   | -                   | 0.03  | 24.20               |
| 33 Reliance Exploration & Production DMCC                | 0.24   | 1,646.48            | (0.11)                              | (56.78)             | -   | -                   | (0.06)  |                     |

# Notes

to the Consolidated Financial Statements for the year ended 31st March, 2021

| Name of the Enterprise                                  | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|---|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|   | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| <b>Associates (Investment as per the equity method)</b> |  |                     |                                     |                     |   |                     |   |                     |
| <b>Indian</b>   |  |                     |                                     |                     |   |                     |   |                     |
| 1 Big Tree Entertainment Private Limited                | 0.03   | 212.34              | (0.12)                              | (64.94)             | 0.00  | 1.16                | (0.07)  | (63.78)             |
| 2 BookmyShow Live Private Limited                       | 0.00   | 2.92                | (0.00)                              | (1.04)              | 0.00  | 0.03                | (0.00)  | (1.01)              |
| 3 BookmyShow Venues Management Private Limited          | (0.00)   | (0.08)              | (0.00)                              | (0.06)              | -   | (0.00)              | (0.06)  | -                   |
| 4 CCN DEN Network Private Limited                       | -  | -                   | 0.00                                | 1.65                | -   | -                   | 0.00  | 1.65                |
| 5 Clayfin Technologies Private Limited                  | 0.00   | 25.17               | 0.00                                | 2.51                | -   | -                   | 0.00  | 2.51                |
| 6 DEN ABC Cable Network Ambarnath Private Limited       | (0.00)   | (0.07)              | (0.00)                              | (0.41)              | -   | -                   | (0.00)  | (0.41)              |
| 7 DEN ADN Network Private Limited                       | 0.00   | 3.49                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 8 DEN New Broad Communication Private Limited           | 0.00   | 0.26                | 0.00                                | 0.01                | -   | -                   | 0.00  | 0.01                |
| 9 Den Satellite Network Private Limited                 | 0.01   | 58.35               | (0.01)                              | (4.99)              | 0.00  | 0.01                | (0.01)  | (4.98)              |
| 10 DL GTPL Broadband Private Limited                    | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 11 DL GTPL Cabinet Private Limited                      | 0.00   | 0.62                | 0.00                                | 0.17                | -   | -                   | 0.00  | 0.17                |
| 12 Dyulok Technologies Private Limited                  | 0.00   | 0.03                | (0.00)                              | (0.25)              | -   | -                   | (0.00)  | (0.25)              |
| 13 Eenadu Television Private Limited                    | 0.06   | 437.46              | 0.12                                | 62.27               | (0.00)  | (0.15)              | 0.07  | 62.12               |
| 14 Fantain Sports Private Limited                       | 0.00   | 0.07                | -                                   | -                   | -   | -                   | -   | -                   |
| 15 Foodfesta Wellcare Private Limited                   | 0.00   | 0.09                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 16 Gaurav Overseas Private Limited                      | 0.00   | 0.27                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 17 GenNext Ventures Investment Advisers LLP             | 0.00   | 0.31                | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 18 GTPL Abhilash Communication Private Limited          | 0.00   | 0.66                | 0.00                                | 0.10                | -   | -                   | 0.00  | 0.10                |
| 19 GTPL Ahmedabad Cable Network Private Limited         | 0.00   | 0.14                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 20 GTPL Anjali Cable Network Private Limited            | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 21 GTPL Bansidhar Telelink Private Limited              | 0.00   | 0.09                | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 22 GTPL Bariya Television Network                       | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 23 GTPL Bawa Cable                                      | 0.00   | 0.01                | -                                   | -                   | -   | -                   | -   | -                   |
| 24 GTPL Blue Bell Network Private Limited               | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 25 GTPL Broadband Private Limited                       | 0.00   | 27.42               | 0.01                                | 7.79                | 0.00  | 0.02                | 0.01  | 7.81                |
| 26 GTPL Crazy Network                                   | 0.00   | 0.21                | (0.00)                              | (0.05)              | -   | -                   | (0.00)  | (0.05)              |
| 27 GTPL Dahod Television Network Private Limited        | 0.00   | 0.10                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 28 GTPL DCPL Private Limited                            | 0.00   | 2.43                | (0.00)                              | (0.46)              | -   | -                   | (0.00)  | (0.46)              |
| 29 GTPL Deesha Cable Net Private Limited                | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 30 GTPL Hathway Limited                                 | 0.06   | 436.32              | 0.03                                | 18.50               | 0.00  | 0.03                | 0.02  | 18.53               |
| 31 GTPL Insight Channel Network Private Limited         | 0.00   | 0.09                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 32 GTPL Jay Santoshima Network Private Limited          | (0.00)   | (0.87)              | (0.00)                              | (0.23)              | -   | -                   | (0.00)  | (0.23)              |
| 33 GTPL Jaydeep Cable                                   | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 34 GTPL Junagadh Network Private Limited                | 0.00   | 0.03                | 0.00                                | 0.01                | -   | -                   | 0.00  | 0.01                |
| 35 GTPL Jyoti Cable                                     | 0.00   | 0.08                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 36 GTPL Kaizen Infonet Private Limited                  | 0.00   | 0.78                | 0.00                                | 0.05                | -   | -                   | 0.00  | 0.05                |
| 37 GTPL KCBPL Broad Band Private Limited                | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 38 GTPL Khambhat Cable Network                          | (0.00)   | (0.04)              | -                                   | -                   | -   | -                   | -   | -                   |
| 39 GTPL Khusboo Video Channel                           | 0.00   | 0.01                | -                                   | -                   | -   | -                   | -   | -                   |
| 40 GTPL Kolkata Cable & Broad Band Pariseva Limited     | 0.00   | 15.12               | 0.01                                | 5.68                | -   | -                   | 0.01  | 5.68                |
| 41 GTPL Leo Vision                                      | 0.00   | 0.01                | -                                   | -                   | -   | -                   | -   | -                   |
| 42 GTPL Link Network Private Limited                    | 0.00   | 0.14                | (0.00)                              | (0.04)              | -   | -                   | (0.00)  | (0.04)              |
| 43 GTPL Lucky Video Cable                               | 0.00   | 0.04                | (0.00)                              | (0.01)              | -   | -                   | (0.00)  | (0.01)              |
| 44 GTPL Ma Bhagawati Entertainment Services             | (0.00)   | (0.03)              | -                                   | -                   | -   | -                   | -   | -                   |
| 45 GTPL Media Entertainment                             | 0.00   | 0.02                | -                                   | -                   | -   | -                   | -   | -                   |
| 46 GTPL Meghana Distributors Private Limited            | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |

| Name of the Enterprise                                       | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| <b>Foreign</b>   |  |                     |                                     |                     |   |                     |   |                     |
| 1 Big Tree Entertainment DMCC                                | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 2 Big Tree Entertainment Lanka Private Limited               | (0.00)   | (0.43)              | -                                   | -                   | (0.19)  | 0.00                | 0.03  | (0.00)              |
| 3 Big Tree Entertainment Singapore PTE. Limited              | 0.00   | 3.30                | -                                   | -                   | (0.71)  | (0.00)              | (0.41)  | (0.00)              |
| 4 Big Tree Sport & Recreational Events Tickets Selling L.L.C | (0.00)   | (1.12)              | -                                   | -                   | (0.50)  | -                   | -   | (0.50)              |
| 5 Bookmyshow SDN. BHD.                                       | (0.00)   | (0.03)              | -                                   | -                   | (0.12)  | 0.00                | 0.01  | (0.00)              |
| 6 NW18 HSN Holdings PLC                                      | (0.00)   | (0.46)              | -                                   | -                   | (1.02)  | 0.00                | 0.14  | (0.00)              |
| 7 PT Big Tree Entertainment Indonesia                        | (0.00)   | (0.01)              | -                                   | -                   | (1.95)  | -                   | -   | (0.88)              |
| 8 Reliance Europe Limited                                    | 0.01   | 40.66               | -                                   | -                   | 1.95  | -                   | -   | 1.95                |
| 9 Townscript PTE. Ltd, Singapore                             | 0.00   | -                   | (0.00)                              | -                   | -   | -                   | -   | (0.00)              |
| 10 Townscript USA, Inc.                                      | (0.00)   | -                   | 0.00                                | -                   | -   | -                   | -   | 0.00                |

| Name of the Enterprise                                      | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|---|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|   | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| <b>Joint Ventures (Investment as per the equity method)</b> |  |                     |                                     |                     |   |                     |   |                     |
| <b>Indian</b>   |  |                     |                                     |                     |   |                     |   |                     |
| 1 Alok Industries Limited *                                 | 0.07   | 512.98              | (0.03)                              | (18.04)             | 0.04  | 12.02               | (0.01)  | (6.02)              |
| 2 Alok Infrastructure Limited *                             | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 3 Brooks Brothers India Private Limited                     | 0.00   | 14.60               | (0.00)                              | (0.51)              | 0.00  | 0.01                | (0.00)  | (0.50)              |
| 4 Burberry India Private Limited                            | 0.01   | 37.57               | 0.01                                | 4.32                | -   | -                   | 0.00  | 4.32                |
| 5 Canali India Private Limited                              | 0.00   | 16.28               | 0.00                                | 0.89                | -   | -                   | 0.00  | 0.89                |
| 6 D.E. Shaw India Securities Private Limited                | 0.00   | 1.50                | 0.00                                | 0.03                | -   | -                   | 0.00  | 0.03                |
| 7 Dadri Toe Warehousing Private Limited *                   | 0.00   | 23.95               | -                                   | -                   | -   | -                   | -   | -                   |
| 8 Diesel Fashion India Reliance Private Limited             | 0.00   | 14.62               | (0.00)                              | (2.04)              | -   | -                   | (0.00)  | (2.04)              |
| 9 Football Sports Development Limited                       | 0.02   | 130.78              | (0.02)                              | (8.27)              | -   | -                   | (0.01)  | (8.27)              |
| 10 Hathway Bhaskar CCN Multi Entertainment Private Limited  | (0.00)   | (0.02)              | -                                   | -                   | -   | -                   | -   | -                   |
| 11 Hathway Bhawani NDS Network Limited                      | 0.00   | 0.33                | -                                   | -                   | -   | -                   | -   | -                   |
| 12 Hathway Cable MCN Nanded Private Limited                 | 0.00   | 0.93                | 0.00                                | 0.23                | -   | -                   | 0.00  | 0.23                |
| 13 Hathway CBN Multinet Private Limited                     | 0.00   | 1.54                | (0.00)                              | (0.03)              | -   | -                   | (0.00)  | (0.03)              |
| 14 Hathway CCN Entertainment (India) Private Limited        | 0.00   | 4.32                | 0.00                                | 0.05                | -   | -                   | 0.00  | 0.05                |
| 15 Hathway CCN Multinet Private Limited                     | 0.00   | 7.25                | 0.00                                | 0.02                | -   | -                   | 0.00  | 0.02                |
| 16 Hathway Channel 5 Cable and Datacom Private Limited      | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 17 Hathway Dattatray Cable Network Private Limited          | -  | -                   | 0.00                                | 1.38                | -   | -                   | 0.00  | 1.38                |
| 18 Hathway ICE Television Private Limited                   | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 19 Hathway Latur MCN Cable & Datacom Private Limited        | 0.00   | 0.14                | 0.00                                | 0.14                | -   | -                   | 0.00  | 0.14                |
| 20 Hathway MCN Private Limited                              | 0.00   | 6.95                | 0.00                                | 0.73                | -   | -                   | 0.00  | 0.73                |
| 21 Hathway Prime Cable & Datacom Private Limited            | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 22 Hathway Sai Star Cable & Datacom Private Limited         | 0.00   | 9.22                | (0.00)                              | (1.08)              | -   | -                   | (0.00)  | (1.08)              |
| 23 Hathway Sonali OM Crystal Cable Private Limited          | 0.00   | 0.91                | (0.00)                              | (0.12)              | -   | -                   | (0.00)  | (0.12)              |
| 24 Hathway SS Cable & Datacom LLP                           | (0.00)   | (0.43)              | 0.00                                | 0.39                | -   | -                   | 0.00  | 0.39                |
| 25 IBN Lokmat News Private Limited                          | 0.00   | 11.68               | (0.00)                              | (2.59)              | -   | -                   | (0.00)  | (2.59)              |
| 26 Iconix Lifestyle India Private Limited                   | 0.01   | 38.93               | 0.00                                | 1.28                | -   | -                   | 0.00  | 1.28                |
| 27 India Gas Solutions Private Limited                      | 0.00   | 9.39                | (0.01)                              | (4.59)              | -   | -                   | (0.01)  | (4.59)              |
| 28 Jio Payments Bank Limited                                | 0.01   | 87.89               | (0.12)                              | (64.38)             | 0.00  | 0.10                | (0.07)  | (64.28)             |
| 29 Marks and Spencer Reliance India Private Limited         | 0.03   | 200.54              | (0.08)                              | (41.50)             | -   | -                   | (0.05)  | (41.50)             |
| 30 Pipeline Management Services Private Limited             | 0.00   | 4.25                | 0.00                                | 2.49                | -   | -                   | 0.00  | 2.49                |
| 31 Reliance Bally India Private Limited                     | 0.00   | 4.69                | 0.00                                | 0.22                | -   | -                   | 0.00  | 0.22                |
| 32 Reliance Paul & Shark Fashions Private Limited           | 0.00   | 5.45                | (0.00)                              | (0.73)              | -   | -                   | (0.00)  | (0.73)              |
| 33 Reliance Sideways Private Limited                        | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 34 Reliance-GrandVision India Supply Private Limited        | 0.00   | 5.12                | (0.00)                              | (0.24)              | -   | -                   | (0.00)  | (0.24)              |
| 35 Reliance-Vision Express Private Limited                  | 0.00   | 7.23                | (0.01)                              | (7.36)              | -   | -                   | (0.01)  | (7.36)              |
| 36 Ryohin-Keikaku Reliance India Private Limited            | 0.00   | 15.70               | (0.01)                              | (3.69)              | -   | -                   | (0.00)  | (3.69)              |
| 37 TCO Reliance India Private Limited                       | 0.00   | 12.87               | (0.00)                              | (0.07)              | -   | -                   | (0.00)  | (0.07)              |
| 38 Ubona Technologies Private Limited                       | 0.00   | 5.04                | 0.00                                | 0.20                | (0.00)  | (0.01)              | 0.00  | 0.19                |
| 39 Zegna South Asia Private Limited                         | 0.00   | 4.09                | (0.00)                              | (1.35)              | -   | -                   | (0.00)  | (1.35)              |

\* Company was joint venture for part of the year.

| Name of the Enterprise                           | Net Assets i.e. Total Assets minus Total Liabilities |                     | Share in Profit or Loss             |                     | Share in Other Comprehensive Income             |                     | Share in Total Comprehensive Income             |                     |
|--|--|---------------------|-------------------------------------|---------------------|---|---------------------|---|---------------------|
|  | As % of consolidated Net Assets                      | Amount (₹ in crore) | As % of consolidated Profit or Loss | Amount (₹ in crore) | As % of consolidated Other Comprehensive Income | Amount (₹ in crore) | As % of consolidated Total Comprehensive Income | Amount (₹ in crore) |
| <b>Foreign</b>                                   |  |                     |                                     |                     |   |                     |   |                     |
| <b>1 Alok Industries International Limited *</b> |  |                     |                                     |                     |   |                     |   |                     |
| 2 Alok International (Middle East) FZE *         | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 3 Alok International Inc. *                      | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 4 Alok Singapore Pte Limited *                   | -  | -                   | -                                   | -                   | -   | -                   | -   | -                   |
| 5 Alok Worldwide Limited *                       | 0.00   | 0.50                | -                                   | -                   | (0.00)  | (0.01)              | (0.00)  | (0.01)              |
| 6 Ethane Crystal LLC                             | 0.03   | 208.00              | 0.02                                | 12.32               | (0.00)  | (0.71)              | 0.01  | 11.61               |
| 7 Ethane Emerald LLC                             | 0.03   | 200.52              | 0.02                                | 12.44               | (0.00)  | (0.70)              | 0.01  | 11.74               |
| 8 Ethane Opal LLC                                | 0.03   | 188.68              | 0.02                                | 12.31               | (0.00)  | (0.76)              | 0.01  | 11.55               |
| 9 Ethane Pearl LLC                               | 0.03   | 199.25              | 0.02                                | 12.82               | (0.00)  | (1.58)              | 0.01  | 11.24               |
| 10 Ethane Sapphire LLC                           | 0.03   | 187.35              | 0.02                                | 12.82               | (0.00)  | (0.87)              | 0.01  | 11.95               |
| 11 Ethane Topaz LLC                              | 0.03   | 188.39              | 0.02                                | 13.08               | (0.00)  | (1.61)              | 0.01  | 11.47               |
| 12 Grabal Alok International Limited *           | -  | -                   | -                                   | -                   | 0.02  | 7.04                | 0.01  | 7.04                |
| 13 Mileta a.s. *                                 | 0.00   | 33.54               | -                                   | -                   | -   | -                   | -   | -                   |

\* Company was joint venture for part of the year.

## 40. Significant arrangements during the Year

### 40.1 Scheme of Amalgamation of Reliance Holding USA Inc., Reliance Energy Generation and Distribution Limited with the Company

Pursuant to the Composite Scheme of Amalgamation and Plan of Merger (the Scheme) approved by the Hon'ble National Company Law Tribunal, Mumbai bench, vide order dated July 27, 2020, Reliance Holding USA Inc. (RHUSA) has merged with Reliance Energy Generation and Distribution Limited (REGDL) and REGDL has merged with the Company. This being a common control business combination, the financial information of the wholly owned subsidiaries are included in the financial results of the Company and has been restated for comparative purpose from the appointed date, which is the date as prescribed in the Scheme approved by the NCLT and is as per MCA General Circular dated August 21, 2019, overriding the requirements of Appendix C of Ind AS 103, based on the accepted accounting practice. This transaction does not have impact on consolidated financials.

**40.2** The Company along with JM Financial Asset Reconstruction Company Limited (acting in its capacity as a Trustee of 'JMFARC- March 2018 – Trust' - (JMFARC) acquired, in accordance with the approved- Resolution plan, joint control over Alok Industries Limited and their shareholding in Alok Industries Limited is 40.01% and 34.99% respectively aggregating to 75%.

### 41. Events after the Reporting Period

The Board of Directors have recommended dividend of ₹ 7 per fully paid up equity share of ₹ 10/- each for the financial year 2020-21. Pro-rata dividend shall be paid in proportion to the paid-up value of the partly paid shares.

**42.** The figures for the corresponding previous year have been regrouped / reclassified wherever necessary, to make them comparable.

### 43 Approval of Financial Statements

The Consolidated Financial Statements were approved for issue by the Board of Directors on April 30, 2021.

## Salient Features of Financial Statements of Subsidiaries/ Associates/ Joint Ventures as per Companies Act, 2013

### Part "A": Subsidiaries

| Sr. No. | Name of Subsidiary Company  | The date since which Subsidiary was acquired | Reporting Currency | Equity Share Capital | Other Equity <sup>1</sup> | Total Assets | Total Liabilities | Investments | Total Income | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Comprehensive Income | Proposed Dividend | % of Shareholding <sup>2</sup> | (₹ in crore) |  |  | (Foreign Currencies in million) |  |  |
|---------|---|--|--------------------|----------------------|---------------------------|--------------|-------------------|-------------|--------------|------------------------|------------------------|-----------------------|----------------------------|----------------------------|-------------------|--------------------------------|--------------|--|--|---------------------------------|--|--|
|         |   |  |                    |                      |                           |              |                   |             |              |                        |                        |                       |                            |                            |                   |                                |              |  |  |                                 |  |  |
| 1       | Actosbera Active Wholesale Private Limited                          | 18.02.2021                                   | INR                | 1.02                 | 90.09                     | 213.42       | 122.31            | -           | 147.32       | (41.72)                | -                      | (41.72)               | (0.57)                     | (42.29)                    | 86.15             |                                |              |  |  |                                 |  |  |
| 2       | Affinity USA LLC (Formerly known as Affinity USA Inc.) <sup>#</sup> | 15.07.2019                                   | INR                | 0.07                 | (0.07)                    | USD 0.01     | (0.01)            | -           | -            | -                      | -                      | -                     | -                          | -                          | -                 | 100.00                         |              |  |  |                                 |  |  |
| 3       | Asteria Aerospace Private Limited                                   | 12.12.2019                                   | INR                | 0.08                 | 33.96                     | 77.06        | 43.02             | 9.50        | 8.37         | (8.18)                 | -                      | (8.18)                | -                          | (8.18)                     | 74.57             |                                |              |  |  |                                 |  |  |
| 4       | Aurora Algae LLC (Formerly Aurora Algae Inc.) <sup>#</sup>          | 21.04.2015                                   | INR                | 570.53               | (570.53)                  | -            | -                 | -           | -            | (0.37)                 | -                      | (0.37)                | -                          | (0.37)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 5       | C Square Info Solutions Private Limited                             | 01.03.2019                                   | INR                | 1.78                 | 34.82                     | 49.15        | 12.55             | -           | 15.96        | 2.01                   | 1.15                   | 0.86                  | -                          | 0.86                       | 81.64             |                                |              |  |  |                                 |  |  |
| 6       | Dadha Pharma Distribution Private Limited                           | 18.08.2020                                   | INR                | 0.81                 | 9.02                      | 48.66        | 38.83             | 2.50        | 119.06       | 1.25                   | 0.36                   | 0.89                  | -                          | 0.89                       | 100.00            |                                |              |  |  |                                 |  |  |
| 7       | Dronagiri Bokadvira East Infra Limited                              | 28.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 8       | Dronagiri Bokadvira North Infra Limited                             | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 9       | Dronagiri Bokadvira South Infra Limited                             | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 10      | Dronagiri Bokadvira West Infra Limited                              | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 11      | Dronagiri Dongri East Infra Limited                                 | 31.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | (0.00)            | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 12      | Dronagiri Dongri North Infra Limited                                | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 13      | Dronagiri Dongri South Infra Limited                                | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 14      | Dronagiri Dongri West Infra Limited                                 | 04.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 15      | Dronagiri Funde East Infra Limited                                  | 28.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 16      | Dronagiri Funde North Infra Limited                                 | 31.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 17      | Dronagiri Funde South Infra Limited                                 | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 18      | Dronagiri Funde West Infra Limited                                  | 31.01.2019                                   | INR                | 0.05                 | (0.01)                    | 0.04         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 19      | Dronagiri Navghar East Infra Limited                                | 04.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 20      | Dronagiri Navghar North First Infra Limited                         | 29.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 21      | Dronagiri Navghar North Second Infra Limited                        | 30.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 22      | Dronagiri Navghar North Second Infra Limited                        | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 23      | Dronagiri Navghar South First Infra Limited                         | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 24      | Dronagiri Navghar South First Infra Limited                         | 29.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 25      | Dronagiri Navghar South Second Infra Limited                        | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 26      | Dronagiri Navghar West Infra Limited                                | 29.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 27      | Dronagiri Pagote East Infra Limited                                 | 16.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 28      | Dronagiri Pagote North First Infra Limited                          | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 29      | Dronagiri Pagote North Infra Limited                                | 24.01.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 30      | Dronagiri Pagote North Second Infra Limited                         | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |
| 31      | Dronagiri Pagote South First Infra Limited                          | 01.02.2019                                   | INR                | 0.05                 | (0.00)                    | 0.05         | 0.00              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | 100.00            |                                |              |  |  |                                 |  |  |

As on 31.12.2020 1 USD=73.0700, 1 GBP=99.8200, 1 EUR=89.7375, 1 SGD=55.2550, 1 HKD=9.4250, 1 MYR=18.1650, 1 CNY=11.1900, 1 PLN=19.6700  
As on 31.03.2021 1 USD=73.1100, 1 GBP=100.7525, 1 EUR=85.7500, 1 SGD=54.3500, 1 HKD=9.4050, 1 MYR=17.6325, 1 CNY=11.1600, 1 PLN=18.5400

\* Representing aggregate % of voting power held by the Company and/or its subsidiaries.

<sup>§</sup> Includes Reserves and Surplus.

<sup>¶</sup> Company having 31st December as reporting date.

<sup>§</sup> Includes Reserves and Surplus.

| Sr.No. | Name of Subsidiary Company | The date since which Subsidiary was acquired | Reporting Currency | Equity Share Capital | Other Equity<sup>1</sup> | Total Assets | Total Liabilities | Investments | Total Income | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Comprehensive Income | Proposed Dividend | % of Shareholding<sup>2</sup> |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |






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## **Annexure "A"**

| Sr. No. | Name of Subsidiary Company  | The date since which Subsidiary was acquired | Reporting Currency | Equity Share Capital | Other Equity \$     | Total Assets         | Total Liabilities  | Investments   | Total Income         | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Comprehensive Income | Proposed Dividend                               | % of Shareholding* |        |        |
|---------|---|--|--------------------|----------------------|---------------------|----------------------|--------------------|---------------|----------------------|------------------------|------------------------|-----------------------|----------------------------|----------------------------|---|--------------------|--------|--------|
|         |   |  |                    |                      |                     |                      |                    |               |                      |                        |                        |                       |                            |                            | (₹ in crore)<br>(Foreign Currencies in million) |                    |        |        |
| 71      | Luvley Limited^   | 16.07.2019                                   | INR<br>GBP         | -<br>-               | -<br>-              | -<br>-               | -<br>-             | -<br>-        | -<br>-               | -<br>-                 | -<br>-                 | -<br>-                | -<br>-                     | -<br>-                     | -<br>-  | 100.00             |        |        |
| 72      | M Entertainments Private Limited  | 17.04.2018                                   | INR                | 0.01                 | 0.12                | 0.34                 | 0.21               | -             | 0.02                 | 0.00                   | 0.00                   | (0.00)                | -                          | -                          | -   | 100.00             |        |        |
| 73      | Mesindus Ventures Private Limited   | 18.08.2020                                   | INR                | 0.06                 | 10.90               | 12.17                | 1.21               | 2.15          | 0.03                 | (0.00)                 | 0.00                   | (0.00)                | -                          | (0.00)                     | -   | 83.33              |        |        |
| 74      | Mindex 1 Limited  | 21.05.2018                                   | INR<br>GBP         | 0.00<br>0.00         | 182.16<br>18.08     | 183.87<br>18.25      | 1.71<br>0.17       | -             | 5.44<br>0.54         | 5.14<br>0.51           | 0.71<br>0.07           | 4.43<br>0.44          | -                          | 4.43<br>0.44               | -   | 100.00             |        |        |
| 75      | Model Economic Township Limited   | 09.10.2006                                   | INR                | 97.00                | 4,163.16            | 7,491.28             | 3,231.12           | 95.56         | 263.13               | 57.22                  | 7.01                   | 50.21                 | (0.07)                     | 50.14                      | -   | 100.00             |        |        |
| 76      | Netmeds Marketplace Limited   | 18.08.2020                                   | INR                | 9.29                 | 13.32               | 88.48                | 65.87              | 0.50          | 151.24               | 1.05                   | -                      | 1.05                  | 0.63                       | 1.68                       | -   | 100.00             |        |        |
| 77      | New Emerging World Of Journalism Limited (Formerly New Emerging World Of Journalism Private Limited)      | 26.11.2018                                   | INR                | 0.04                 | 32.84               | 34.24                | 1.36               | 1.96          | 0.47                 | (0.05)                 | (3.28)                 | 3.23                  | 0.04                       | 3.27                       | -   | 75.00              |        |        |
| 78      | NowFloats Technologies Private Limited  | 11.12.2019                                   | INR                | 0.20                 | 16.10               | 26.37                | 10.07              | 9.33          | 12.48                | (3.89)                 | -                      | (3.89)                | (0.06)                     | (3.95)                     | -   | 88.33              |        |        |
| 79      | Radisys B.V. #  | 11.12.2018                                   | INR<br>EUR         | 1.71<br>0.19         | 9.60<br>1.07        | 12.65<br>1.41        | 1.34<br>0.15       | 5.65<br>0.63  | 5.92<br>0.66         | 0.72<br>0.08           | 0.09<br>0.01           | 0.63<br>0.07          | -                          | 0.63<br>0.07               | -   | 100.00             |        |        |
| 80      | Radisys Canada Inc. #   | 11.12.2018                                   | INR<br>USD         | 0.00<br>0.00         | 27.26<br>3.73       | 28.94<br>3.96        | 1.68<br>0.23       | -             | 8.26<br>113          | 0.58<br>0.08           | 0.07<br>0.01           | 0.51<br>0.07          | -                          | 0.51<br>0.07               | -   | 100.00             |        |        |
| 81      | Radisys Cayman Limited #  | 11.12.2018                                   | INR<br>USD         | 0.00<br>0.00         | 0.07<br>0.01        | 0.07<br>0.01         | -                  | -             | -                    | -                      | -                      | -                     | -                          | -                          | -   | 100.00             |        |        |
| 82      | Radisys Convedia (Ireland) Limited #  | 11.12.2018                                   | INR<br>USD         | 0.00<br>0.00         | 0.80<br>0.11        | 3.14<br>0.43         | 2.34<br>0.32       | 3.07<br>0.42  | -                    | (0.51)<br>(0.07)       | -                      | (0.51)<br>(0.07)      | -                          | (0.51)<br>(0.07)           | -   | 100.00             |        |        |
| 83      | Radisys Corporation #   | 11.12.2018                                   | INR<br>USD         | 548.03<br>75.00      | (729.90)<br>(99.89) | 518.43<br>70.95      | 700.30<br>95.84    | 44.94<br>6.15 | 799.53<br>109.42     | (32.81)<br>(4.49)      | 8.26<br>1.13           | (41.07)<br>(5.62)     | -                          | (41.07)<br>(5.62)          | -   | 100.00             |        |        |
| 84      | Radisys GmbH #  | 11.12.2018                                   | INR<br>EUR         | 0.27<br>0.03         | 5.38<br>0.60        | 6.82<br>0.76         | 1.17<br>0.13       | -             | 4.58<br>0.51         | 0.45<br>0.05           | 0.18<br>0.02           | 0.27<br>0.03          | -                          | 0.27<br>0.03               | -   | 100.00             |        |        |
| 85      | Radisys India Private Limited   | 24.12.2018                                   | INR                | 0.21                 | 162.64              | 268.15               | 105.30             | -             | 372.25               | 34.47                  | 9.02                   | 25.45                 | (1.26)                     | 24.19                      | -   | 100.00             |        |        |
| 86      | Radisys International LLC #   | 11.12.2018                                   | INR<br>USD         | 40.26<br>5.51        | (38.00)<br>(5.20)   | 2.26<br>0.31         | -                  | -             | (0.15)<br>(0.02)     | -                      | (0.15)<br>(0.02)       | -                     | (0.15)<br>(0.02)           | -                          | (0.15)<br>(0.02)                                | -                  | 100.00 |        |
| 87      | Radisys International Singapore Pte. Ltd. #   | 11.12.2018                                   | INR<br>SGD         | 0.00<br>0.00         | 0.61<br>0.11        | 1.71<br>0.31         | 1.10<br>0.20       | -             | 1.11<br>0.20         | 0.06<br>0.01           | -                      | 0.06<br>0.01          | -                          | 0.06<br>0.01               | -   | 100.00             |        |        |
| 88      | Radisys Poland sp.z o.o. #^   | 11.12.2018                                   | INR<br>PLN         | -<br>-               | -<br>-              | -<br>-               | -<br>-             | -             | -                    | -                      | -                      | -                     | -                          | -                          | -   | 100.00             |        |        |
| 89      | Radisys Spain S.L.U. #  | 11.12.2018                                   | INR<br>EUR         | 0.00<br>0.00         | 1.26<br>0.14        | 1.71<br>0.19         | 0.45<br>0.05       | -             | 1.62<br>0.18         | 0.09<br>0.01           | -                      | 0.09<br>0.01          | -                          | 0.09<br>0.01               | -   | 100.00             |        |        |
| 90      | Radisys Systems Equipment Trading (Shanghai) Co. Ltd. #   | 11.12.2018                                   | INR<br>RMB         | 3.89<br>3.48         | 9.31<br>8.32        | 13.20<br>11.80       | -                  | -             | (0.84)<br>(0.75)     | -                      | (0.84)<br>(0.75)       | -                     | (0.84)<br>(0.75)           | -                          | (0.84)<br>(0.75)                                | -                  | 100.00 |        |
| 91      | Radisys Technologies (Shenzhen) Co. Ltd. #  | 11.12.2018                                   | INR<br>RMB         | 0.00<br>0.00         | (6.33)<br>(5.66)    | 82.03<br>73.31       | 88.36<br>78.97     | -             | 8.39<br>7.50         | (2.64)<br>(2.36)       | 0.01<br>0.01           | (2.65)<br>(2.37)      | -                          | (2.65)<br>(2.37)           | -   | (2.65)<br>(2.37)   | -      | 100.00 |
| 92      | Radisys UK Limited #  | 11.12.2018                                   | INR<br>GBP         | 1.90<br>0.19         | 7.39<br>0.74        | 9.78<br>0.98         | 0.49<br>0.05       | -             | 3.19<br>0.32         | 0.20<br>0.02           | -                      | 0.20<br>0.02          | -                          | 0.20<br>0.02               | -   | 100.00             |        |        |
| 93      | RBML Solutions India Limited  | 16.03.2021                                   | INR                | 0.00                 | -                   | -                    | -                  | -             | -                    | -                      | -                      | -                     | -                          | -                          | -   | 100.00             |        |        |
| 94      | Recron (Malaysia) Sdn. Bhd. #   | 20.07.2007                                   | INR<br>RM          | 986.34<br>542.99     | 386.26<br>212.64    | 2,573.11<br>1,416.52 | 1,200.51<br>660.89 | -             | 4,334.17<br>2,386.00 | 7.08<br>3.90           | 3.56<br>1.96           | 3.52<br>1.94          | (23.41)<br>(12.89)         | (19.89)<br>(10.95)         | -   | 100.00             |        |        |
| 95      | Reliance 4IR Realty Development Limited   | 15.04.2019                                   | INR                | 100.00               | 18,514.29           | 20,931.80            | 2,317.51           | 10,386.89     | 944.98               | 168.43                 | 26.49                  | 141.94                | -                          | 141.94                     | -   | 100.00             |        |        |
| 96      | Reliance Ambit Trade Private Limited  | 31.03.2009                                   | INR                | 1.00                 | 912.78              | 920.13               | 6.35               | 135.59        | 5.16                 | (0.37)                 | -                      | (0.37)                | -                          | (0.37)                     | -   | 100.00             |        |        |
| 97      | Reliance BP Mobility Limited  | 23.03.2015                                   | INR                | 0.10                 | 1,945.97            | 3,826.02             | 1,879.95           | 533.76        | 27,477.73            | 834.71                 | 206.40                 | 628.31                | (0.71)                     | 627.60                     | -   | 51.00              |        |        |
| 98      | Reliance Brands Luxury Fashion Private Limited (Formerly known as Genesis Luxury Fashion Private Limited) | 07.09.2018                                   | INR                | 17.50                | 144.33              | 283.39               | 121.56             | 65.90         | 140.86               | (2.29)                 | (1.10)                 | (1.19)                | 0.19                       | (1.00)                     | -   | 99.53              |        |        |

As on 31.12.2020 1 USD=73.0700, 1 GBP=99.8200, 1 EUR=89.7375, 1 SGD=55.2550, 1 HKD=9.4250, 1 MYR=18.1650, 1 CNY=11.1900, 1 PLN=19.6700

As on 31.03.2021 1 USD=73.1100, 1 GBP=100.7525, 1 EUR=85.7500, 1 SGD=54.3500, 1 HKD=9.4050, 1 MYR=17.6325, 1 CNY=11.1600, 1 PLN=18.5400

\* Representing aggregate % of voting power held by the Company and/or its subsidiaries.  
# Company having 21st December as reporting date.

# Company having 31st December as reporting date.  
^ The Company is under Liquidation.

<sup>§</sup> Includes Reserves and Surplus

Includes Reserves and Surplus.

| Sr. No. | Name of Subsidiary Company  | The date since which Subsidiary was acquired | Reporting Currency | Equity Share Capital | Other Equity <sup>s</sup> | Total Assets | Total Liabilities | Investments | Total Income | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Compre-<br>hensive Income                 | Proposed Dividend | % of Shareholding |
|---------|---|--|--------------------|----------------------|---------------------------|--------------|-------------------|-------------|--------------|------------------------|------------------------|-----------------------|----------------------------|---|-------------------|-------------------|
|         |   |  |                    |                      |                           |              |                   |             |              |                        |                        |                       |                            | (₹ in crore)<br>(Foreign Currencies in million) |                   |                   |
| 99      | Reliance Brands Holding UK Limited #                              | 26.06.2019                                   | INR                | 728.29               | 262.33                    | 1,131.06     | 140.44            | 1,015.27    | -            | (9.38)                 | (1.80)                 | (7.58)                | -                          | (7.58)  |                   | 100.0             |
|         |   |  | GBP                | 72.96                | 26.28                     | 113.31       | 14.07             | 101.71      | -            | (0.94)                 | (0.18)                 | (0.76)                | -                          | (0.76)  |                   |                   |
| 100     | Reliance Brands Limited   | 12.10.2007                                   | INR                | 101.08               | (283.64)                  | 3,226.69     | 3,409.25          | 1,415.70    | 796.14       | (271.39)               | (60.19)                | (211.20)              | 0.40                       | (210.80)  | 80.0              |                   |
| 101     | Reliance Clothing India Private Limited                           | 26.09.2013                                   | INR                | 0.05                 | (68.22)                   | 44.75        | 112.92            | -           | 15.57        | (15.00)                | -                      | (15.00)               | 0.01                       | (14.99)   | 100.0             |                   |
| 102     | Reliance Commercial Dealers Limited                               | 10.01.2017                                   | INR                | 15.00                | 1,122.39                  | 1,421.41     | 284.02            | 7.23        | 449.73       | 0.94                   | (0.48)                 | 1.42                  | 0.28                       | 1.70  | 100.0             |                   |
| 103     | Reliance Comtrade Private Limited                                 | 31.03.2009                                   | INR                | 1.00                 | 116.91                    | 118.07       | 0.16              | -           | -            | (0.05)                 | -                      | (0.05)                | -                          | (0.05)  | 100.0             |                   |
| 104     | Reliance Content Distribution Limited                             | 04.09.2017                                   | INR                | 0.05                 | 6,378.49                  | 6,378.54     | 0.00              | 6,377.50    | 0.00         | (0.04)                 | 0.00                   | (0.04)                | -                          | (0.04)  | 100.0             |                   |
| 105     | Reliance Corporate IT Park Limited                                | 30.03.2009                                   | INR                | 238.00               | 10,715.83                 | 30,219.74    | 19,265.91         | -           | 2,977.98     | 108.46                 | (99.25)                | 207.71                | 1.18                       | 208.89  | 100.0             |                   |
| 106     | Reliance Digital Health USA Inc. (Formerly Affinity Names Inc.) # | 26.03.2012                                   | INR                | 0.07                 | 1.83                      | 2.19         | 0.29              | -           | 1.24         | 0.15                   | -                      | 0.15                  | -                          | 0.15  | 100.0             |                   |
|         |   |  | USD                | 0.01                 | 0.25                      | 0.30         | 0.04              | -           | 0.17         | 0.02                   | -                      | 0.02                  | -                          | 0.02  |                   |                   |
| 107     | Reliance Eagleford Upstream GP LLC #                              | 17.06.2010                                   | INR                | 2.48                 | (2.41)                    | 0.07         | -                 | -           | -            | (2.19)                 | -                      | (2.19)                | -                          | (2.19)  | 100.0             |                   |
|         |   |  | USD                | 0.34                 | (0.33)                    | 0.01         | -                 | -           | -            | (0.30)                 | -                      | (0.30)                | -                          | (0.30)  |                   |                   |
| 108     | Reliance Eagleford Upstream Holding LP #                          | 17.06.2010                                   | INR                | 24,888.52            | (26,039.66)               | 1,894.05     | 3,045.19          | -           | 676.85       | (7,205.51)             | -                      | (7,205.51)            | -                          | (7,205.51)                                      | 100.0             |                   |
|         |   |  | USD                | 3,406.12             | (3,563.66)                | 259.21       | 416.75            | -           | 92.63        | (986.11)               | -                      | (986.11)              | -                          | (986.11)  |                   |                   |
| 109     | Reliance Eagleford Upstream LLC #                                 | 16.06.2010                                   | INR                | 24,789.36            | (24,789.36)               | -            | -                 | -           | -            | (7,522.99)             | -                      | (7,522.99)            | -                          | (7,522.99)                                      | 100.0             |                   |
|         |   |  | USD                | 3,392.55             | (3,392.55)                | -            | -                 | -           | -            | (1,029.56)             | -                      | (1,029.56)            | -                          | (1,029.56)                                      |                   |                   |
| 110     | Reliance Eminent Trading & Commercial Private Limited             | 31.03.2009                                   | INR                | 10.00                | 3,818.65                  | 4,300.59     | 471.94            | 50.00       | 44.51        | (17.03)                | -                      | (17.03)               | -                          | (17.03)   | 100.0             |                   |
| 111     | Reliance Ethane Holding Pte Limited                               | 04.09.2014                                   | INR                | 1,138.10             | 42.48                     | 1,180.65     | 0.07              | 1,137.66    | 24.49        | 24.20                  | -                      | 24.20                 | -                          | 24.20   | 100.0             |                   |
|         |   |  | USD                | 155.67               | 5.81                      | 161.49       | 0.01              | 155.61      | 3.35         | 3.31                   | -                      | 3.31                  | -                          | 3.31  |                   |                   |
| 112     | Reliance Ethane Pipeline Limited                                  | 18.06.2019                                   | INR                | 50.00                | 338.45                    | 2,437.34     | 2,048.89          | 52.49       | 545.55       | 138.38                 | 32.87                  | 105.51                | 0.07                       | 105.58  | 100.0             |                   |
| 113     | Reliance Exploration & Production DMCC #                          | 06.12.2006                                   | INR                | 350.66               | 1,295.82                  | 1,764.57     | 118.09            | -           | -            | (56.78)                | -                      | (56.78)               | -                          | (56.78)   | 100.0             |                   |
|         |   |  | USD                | 47.99                | 177.34                    | 241.49       | 16.16             | -           | -            | (7.77)                 | -                      | (7.77)                | -                          | (7.77)  |                   |                   |
| 114     | Reliance GAS Lifestyle India Private Limited                      | 09.08.2017                                   | INR                | 100.00               | (1.36)                    | 123.98       | 25.34             | 1.33        | 36.51        | (0.52)                 | (0.07)                 | (0.45)                | 0.05                       | (0.40)  | 51.0              |                   |
| 115     | Reliance Gas Pipelines Limited                                    | 26.11.2012                                   | INR                | 261.10               | 262.17                    | 958.42       | 435.15            | 30.47       | 112.81       | (11.87)                | (4.07)                 | (7.80)                | (0.12)                     | (7.92)  | 100.0             |                   |
| 116     | Reliance Global Energy Services (Singapore) Pte. Ltd              | 18.08.2008                                   | INR                | 8.63                 | 545.11                    | 4,794.63     | 4,240.89          | -           | 49,159.09    | 200.76                 | 9.94                   | 190.82                | -                          | 190.82  | 100.0             |                   |
|         |   |  | USD                | 1.18                 | 74.56                     | 655.81       | 580.07            | -           | 6,723.99     | 27.46                  | 1.36                   | 26.10                 | -                          | 26.10   |                   |                   |
| 117     | Reliance Global Energy Services Limited                           | 20.06.2008                                   | INR                | 30.23                | 14.11                     | 213.49       | 169.15            | 185.89      | 27.00        | 2.92                   | -                      | 2.92                  | -                          | 2.92  | 100.0             |                   |
|         |   |  | GBP                | 3.00                 | 1.40                      | 21.19        | 16.79             | 18.45       | 2.68         | 0.29                   | -                      | 0.29                  | -                          | 0.29  |                   |                   |
| 118     | Reliance Industrial Investments and Holdings Limited              | 30.12.1988                                   | INR                | 219.89               | 25,698.65                 | 42,832.80    | 16,914.26         | 25,158.75   | 2,405.03     | 156.13                 | 50.79                  | 105.34                | -                          | 105.34  | 100.0             |                   |
| 119     | Reliance Industries (Middle East) DMCC #                          | 11.05.2005                                   | INR                | 1,305.25             | (128.75)                  | 3,362.68     | 2,186.18          | 2,900.44    | 1,147.71     | (24.11)                | -                      | (24.11)               | -                          | (24.11)   | 100.0             |                   |
|         |   |  | USD                | 178.63               | (17.62)                   | 460.20       | 299.19            | 396.94      | 157.07       | (3.30)                 | -                      | (3.30)                | -                          | (3.30)  |                   |                   |
| 120     | Reliance Innovative Building Solutions Private Limited            | 30.03.2015                                   | INR                | 64.69                | (56.85)                   | 20.72        | 12.88             | -           | 1.74         | (3.23)                 | -                      | (3.23)                | -                          | (3.23)  | 100.0             |                   |
| 121     | Reliance Industries Uruguay Petroquimica S.A. (En Liquidacion) #^ | 21.08.2017                                   | INR                | -                    | -                         | -            | -                 | -           | -            | -                      | -                      | -                     | -                          | -   | 100.0             |                   |
| 122     | Reliance Jio Global Resources, LLC #                              | 15.01.2015                                   | INR                | 0.00                 | 58.68                     | 61.74        | 3.06              | -           | 62.62        | 4.09                   | -                      | 4.09                  | -                          | 4.09  | 100.0             |                   |
|         |   |  | USD                | 0.00                 | 8.03                      | 8.45         | 0.42              | -           | 8.57         | 0.56                   | -                      | 0.56                  | -                          | 0.56  |                   |                   |
| 123     | Reliance Jio Infocomm Limited                                     | 17.06.2010                                   | INR                | 45,000.00            | 1,37,972.70               | 2,50,088.70  | 67,116.00         | 1,528.23    | 70,435.23    | 16,086.57              | 4,071.50               | 12,015.07             | 1.94                       | 12,017.01                                       | 100.0             |                   |
| 124     | Reliance Jio Infocomm Pte. Ltd. #                                 | 01.02.2013                                   | INR                | 945.53               | 73.80                     | 1,494.79     | 475.46            | -           | 523.77       | 55.53                  | 7.89                   | 47.64                 | -                          | 47.64   | 100.0             |                   |
|         |   |  | USD                | 129.40               | 10.10                     | 204.57       | 65.07             | -           | 71.68        | 7.60                   | 1.08                   | 6.52                  | -                          | 6.52  |                   |                   |
| 125     | Reliance Jio Infocomm UK Limited #                                | 30.07.2013                                   | INR                | 59.89                | 5.79                      | 80.85        | 15.17             | -           | 181.67       | 1.80                   | 0.50                   | 1.30                  | -                          | 1.30  | 100.0             |                   |
|         |   |  | GBP                | 6.00                 | 0.58                      | 8.10         | 1.52              | -           | 18.20        | 0.18                   | 0.05                   | 0.13                  | -                          | 0.13  |                   |                   |
| 126     | Reliance Jio Infocomm USA, Inc. #                                 | 05.06.2013                                   | INR                | 281.68               | (7.01)                    | 289.36       | 14.69             | 126.56      | 204.60       | 3.87                   | 1.68                   | 2.19                  | -                          | 2.19  | 100.0             |                   |
|         |   |  | USD                | 38.55                | (0.96)                    | 39.60        | 2.01              | 17.32       | 28.00        | 0.53                   | 0.23                   | 0.30                  | -                          | 0.30  |                   |                   |
| 127     | Reliance Jio Media Limited  | 02.01.2015                                   | INR                | 86.01                | (3.28)                    | 103.47       | 20.74             | -           | -            | (0.13)                 | -                      | (0.13)                | -                          | (0.13)  | 100.0             |                   |
| 128     | Reliance Jio Messaging Services Limited                           | 12.09.2013                                   | INR                | 97.33                | (11.28)                   | 86.31        | 0.26              | 0.38        | 0.08         | (0.26)                 | -                      | (0.26)                | -                          | (0.26)  | 100.0             |                   |

As on 31.12.2020 1 USD=73.0700, 1 GBP=99.8200, 1 EUR=89.7375, 1 SGD=55.2550, 1 HKD=9.4250, 1 MYR=18.1650, 1 CNY=11.1900, 1 PLN=19.6700

As on 31.03.2021 1 USD=73.1100, 1 GBP=100.7525, 1 EUR=85.7500, 1 SGD=54.3500, 1 HKD=9.4050, 1 MYR=17.6325, 1 CNY=11.1600, 1 PLN=18.5400

\* Representing aggregate % of voting power held by the Company and/or its subsidiaries.

# Company having 31st December as reporting date.  
^ The Company is under liquidation.

<sup>^</sup> The Company is under Liquidation  
<sup>§</sup> Includes Reserves and Surplus

↳ Includes Reserves and Surplus.

# Annexure "A"

| Sr. No. | Name of Subsidiary Company   | The date since which Subsidiary was acquired | Reporting Currency | Equity Share Capital | Other Equity <sup>1</sup> | Total Assets | Total Liabilities | Investments | Total Income | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Comprehensive Income | Proposed Dividend | % of Shareholding* | (₹ in crore)<br>(Foreign Currencies in million) |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
|---------|--|--|--------------------|----------------------|---------------------------|--------------|-------------------|-------------|--------------|------------------------|------------------------|-----------------------|----------------------------|----------------------------|-------------------|--------------------|---|-------------------|-------------|--------------|------------------------|------------------------|-----------------------|----------------------------|----------------------------|-------------------|--------------------|--------|
|         |  |  |                    |                      |                           |              |                   |             |              |                        |                        |                       |                            |                            |                   |                    | Total Assets                                    | Total Liabilities | Investments | Total Income | Profit Before Taxation | Provision for Taxation | Profit After Taxation | Other Comprehensive Income | Total Comprehensive Income | Proposed Dividend | % of Shareholding* |        |
| 129     | Reliance Lifestyle Products Private Limited (Formerly V&B Lifestyle India Private Limited)     | 05.10.2020                                   | INR                | 1749                 | (12.10)                   | 14.17        | 8.78              | -           | 11.84        | 2.12                   | (0.02)                 | 2.14                  | -                          | 2.14                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 130     | Reliance Marcellus LLC #   | 28.06.2010                                   | INR                | 3,873.51             | (3,873.51)                |              |                   |             | 1.10         | 1.10                   | -                      | 1.10                  | -                          | 1.10                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 131     | Reliance Marcellus LLC #   | 29.03.2010                                   | INR                | 32,123.25            | (34,180.54)               | 2,155.20     | 4,212.49          | 23.75       | 591.43       | (17,182.92)            | -                      | (17,182.92)           | -                          | (17,182.92)                | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 132     | Reliance Q2C Limited   | 24.01.2019                                   | INR                | 0.05                 | (0.06)                    | 99.17        | 99.18             | 13.45       | 221.30       | 0.01                   | 0.02                   | (0.01)                | -                          | (0.01)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 133     | Reliance Payment Solutions Limited   | 07.09.2007                                   | INR                | 115.00               | 46.36                     | 186.88       | 25.52             | 31.68       | 32.47        | 1.26                   | -                      | 1.26                  | 0.04                       | 1.30                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 134     | Reliance Petro Marketing Limited   | 31.03.2009                                   | INR                | 0.05                 | 368.61                    | 621.52       | 252.86            | 450.34      | 5,213.18     | 99.93                  | 23.76                  | 76.17                 | (25.58)                    | 50.59                      | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 135     | Reliance Petroleum Retail Limited  | 21.06.2019                                   | INR                | 0.01                 | (0.01)                    | 0.01         | 0.01              | -           | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 136     | Reliance Progressive Traders Private Limited   | 31.03.2009                                   | INR                | 10.00                | 3,927.85                  | 4,240.44     | 302.59            | 0.00        | 41.56        | (11.91)                | -                      | (11.91)               | -                          | (11.91)                    | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 54.46  |
| 137     | Reliance Projects & Property Management Services Limited                                       | 19.06.2019                                   | INR                | 100.00               | 449.12                    | 74,977.45    | 74,428.33         | 11.43       | 28,734.67    | 46.68                  | (211.99)               | 258.67                | 21.40                      | 280.07                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   | 100.00             |        |
| 138     | Reliance Prolific Commercial Private Limited   | 31.03.2009                                   | INR                | 1.00                 | 631.59                    | 638.87       | 6.28              | -           | 7.75         | 0.55                   | -                      | 0.55                  | -                          | 0.55                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 63.04  |
| 139     | Reliance Prolific Traders Private Limited  | 31.03.2009                                   | INR                | 10.00                | 2,798.95                  | 2,914.34     | 105.39            | -           | 25.90        | (9.96)                 | -                      | (9.96)                | -                          | (9.96)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 140     | Reliance Retail and Fashion Lifestyle Limited  | 11.08.2020                                   | INR                | 0.01                 | (0.01)                    | 0.01         | 0.01              | -           | -            | (0.01)                 | -                      | (0.01)                | -                          | (0.01)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 90.00  |
| 141     | Reliance Retail Finance Limited  | 20.02.2007                                   | INR                | 68.12                | 3,571.10                  | 3,639.82     | 0.60              | 44.18       | 1,062.07     | 291.64                 | 62.97                  | 228.67                | -                          | 228.67                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 142     | Reliance Retail Insurance Broking Limited  | 20.11.2006                                   | INR                | 4.00                 | 23.50                     | 32.77        | 5.27              | 28.31       | 31.94        | 7.14                   | 1.82                   | 5.32                  | 0.03                       | 5.35                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 143     | Reliance Retail Limited  | 20.11.2006                                   | INR                | 4,990.42             | 20,331.79                 | 50,180.29    | 24,858.08         | 586.24      | 1,31,926.89  | 6,181.56               | 1,594.70               | 4,586.86              | 137                        | 4,588.23                   | -                 | 99.94              |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 83.17  |
| 144     | Reliance Retail Ventures Limited   | 24.04.2007                                   | INR                | 6,863.54             | 58,985.94                 | 74,876.20    | 9,026.72          | 54,827.42   | 3,732.33     | 1,589.47               | 393.87                 | 1,195.60              | (207.55)                   | 988.05                     | -                 | 85.06              |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 145     | Reliance Sibir Elastomers Private Limited  | 21.02.2012                                   | INR                | 2,354.53             | 127                       | 5,061.45     | 2,705.65          | 18.41       | 4.22         | (0.07)                 | (0.10)                 | 0.03                  | -                          | 0.03                       | -                 | 74.90              |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 146     | Reliance SMSL Limited  | 27.11.2007                                   | INR                | 0.05                 | 10.44                     | 480.52       | 470.03            | (0.00)      | 2,416.34     | 9.08                   | (243)                  | 11.51                 | 751                        | 19.02                      | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 147     | Reliance Strategic Business Ventures Limited   | 21.06.2019                                   | INR                | 100.00               | 11,023.98                 | 20,101.26    | 8,977.28          | 10,447.16   | 1,174.06     | 68.46                  | 17.81                  | 50.65                 | 349.68                     | 400.33                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 148     | Reliance Strategic Investments Limited   | 28.12.2001                                   | INR                | 2.02                 | 2,057.97                  | 2,060.23     | 0.24              | 57.49       | 310.81       | 118.06                 | (5.00)                 | 123.06                | -                          | 123.06                     | -                 | 88.24              |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 149     | Reliance Universal Traders Private Limited   | 31.03.2009                                   | INR                | 10.00                | 1,716.07                  | 1,831.44     | 105.37            | -           | 3.85         | (7.51)                 | (0.82)                 | (6.69)                | -                          | (6.69)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    | 100.00 |
| 150     | Reliance Vantage Retail Limited  | 27.12.2007                                   | INR                | 0.56                 | 155.43                    | 160.93       | 4.94              | -           | 3.94         | 181                    | 1.49                   | 0.32                  | -                          | 0.32                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 151     | Reliance Ventures Limited  | 07.10.1999                                   | INR                | 2.69                 | 4,214.21                  | 4,219.23     | 2.33              | 527.50      | 402.48       | 364.48                 | 75.47                  | 289.01                | -                          | 289.01                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 152     | Reliance-GrandOptical Private Limited  | 17.03.2008                                   | INR                | 0.05                 | (0.04)                    | 0.06         | 0.05              | -           | 0.00         | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 153     | Reverie Language Technologies Limited (Formerly Reverie Language Technologies Private Limited) | 22.03.2019                                   | INR                | 0.02                 | 63.63                     | 77.09        | 13.44             | 4.92        | 5.09         | (0.50)                 | -                      | (0.50)                | (0.05)                     | (0.55)                     | -                 | 82.88              |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 154     | RIL USA, Inc. #  | 26.02.2009                                   | INR                | 21.92                | 996.16                    | 1,599.28     | 581.20            | -           | 5,821.12     | 39.68                  | (1.24)                 | 40.92                 | -                          | 40.92                      | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 155     | RISE Worldwide Limited (Formerly IMG Reliance Limited)   | 28.12.2020                                   | INR                | 106.72               | 93.67                     | 219.44       | 19.05             | 157.63      | 93.76        | 0.34                   | 0.05                   | 0.29                  | 0.07                       | 0.36                       | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 156     | RP Chemicals (Malaysia) Sdn. Bhd. #  | 11.02.2016                                   | INR                | 2,859.43             | (1,919.26)                | 1,060.93     | 120.76            | -           | 515.23       | 22.05                  | 0.51                   | 21.54                 | -                          | 21.54                      | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 157     | Saavn Inc. #   | 05.04.2018                                   | INR                | 0.00                 | 143.14                    | 143.14       | -                 | 143.14      | -            | (0.00)                 | -                      | (0.00)                | -                          | (0.00)                     | -                 | 100.00             |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |
| 158     | Saavn LLC #  | 05.04.2018                                   | INR                | 1,453.44             | (1,322.71)                | 162.73       | 32.00             | -           | 98.35        | 11.25                  | -                      | 11.25                 | -                          | 11.25                      |                   |                    |   |                   |             |              |                        |                        |                       |                            |                            |                   |                    |        |

# Annexure "A"

## Name of Subsidiaries which are yet to commence operations

| Sr. No. | Name of the Companies                         |
|---------|---|
| 1       | Jio Limited                                   |
| 2       | Jio Information Aggregator Services Limited   |
| 3       | Ulwe Waterfront North Infra Limited           |
| 4       | Ulwe Waterfront South Infra Limited           |
| 5       | Ulwe Waterfront East Infra Limited            |
| 6       | Ulwe Waterfront West Infra Limited            |
| 7       | Ulwe North Infra Limited                      |
| 8       | Ulwe South Infra Limited                      |
| 9       | Ulwe East Infra Limited                       |
| 10      | Ulwe West Infra Limited                       |
| 11      | Kalamboli North Infra Limited                 |
| 12      | Kalamboli South Infra Limited                 |
| 13      | Kalamboli East Infra Limited                  |
| 14      | Kalamboli West Infra Limited                  |
| 15      | Kalamboli North First Infra Limited           |
| 16      | Kalamboli North Second Infra Limited          |
| 17      | Kalamboli North Third Infra Limited           |
| 18      | Kalamboli South First Infra Limited           |
| 19      | Dronagiri Dongri North Infra Limited          |
| 20      | Dronagiri Dongri South Infra Limited          |
| 21      | Dronagiri Dongri East Infra Limited           |
| 22      | Dronagiri Dongri West Infra Limited           |
| 23      | Dronagiri Funde North Infra Limited           |
| 24      | Dronagiri Funde South Infra Limited           |
| 25      | Dronagiri Funde East Infra Limited            |
| 26      | Dronagiri Funde West Infra Limited            |
| 27      | Dronagiri Panje North Infra Limited           |
| 28      | Dronagiri Panje South Infra Limited           |
| 29      | Dronagiri Panje East Infra Limited            |
| 30      | Dronagiri Panje West Infra Limited            |
| 31      | Dronagiri Bokadvira North Infra Limited       |
| 32      | Dronagiri Bokadvira South Infra Limited       |
| 33      | Dronagiri Bokadvira East Infra Limited        |
| 34      | Dronagiri Bokadvira West Infra Limited        |
| 35      | Dronagiri Pagote North Infra Limited          |
| 36      | Dronagiri Pagote South Infra Limited          |
| 37      | Dronagiri Pagote East Infra Limited           |
| 38      | Dronagiri Pagote West Infra Limited           |
| 39      | Dronagiri Navghar North Infra Limited         |
| 40      | Dronagiri Navghar South Infra Limited         |
| 41      | Dronagiri Navghar East Infra Limited          |
| 42      | Dronagiri Navghar West Infra Limited          |
| 43      | Dronagiri Navghar North First Infra Limited   |
| 44      | Dronagiri Navghar South First Infra Limited   |
| 45      | Dronagiri Navghar North Second Infra Limited  |
| 46      | Dronagiri Navghar South Second Infra Limited  |
| 47      | Dronagiri Pagote North First Infra Limited    |
| 48      | Dronagiri Pagote South First Infra Limited    |
| 49      | Dronagiri Pagote North Second Infra Limited   |
| 50      | RBML Solutions India Limited                  |
| 51      | Reliance Retail and Fashion Lifestyle Limited |
| 52      | Reliance Petroleum Retail Limited             |
| 53      | Jio Media Limited                             |
| 54      | Jio Things Limited                            |

## Name of the Subsidiaries which have ceased to be subsidiary / liquidated / sold / merged during the year

| Sr. No. | Name of the Companies                             |
|---------|---|
| 1       | Reliance Energy Generation & Distribution Limited |
| 2       | Reliance Holdng USA, Inc.                         |
| 3       | Dadri Toe Warehousing Private Limited ^           |

<sup>^</sup>The company became a subsidiary during the year.

## Part "B": Associates and Joint ventures

### Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associates and Joint Ventures

| Sr. No.                                | Name of Associates/Joint Ventures            | Latest audited Balance Sheet Date | The date on which the Associate or Joint Venture was associated or acquired | Shares of Associate/Joint Ventures held by the Company on the year end |  |                      | Net-worth attributable to Shareholding as per latest audited Balance Sheet (₹ in crore) <sup>#</sup> | Profit/Loss for the year | Description of how there is Significant Influence | Reason why the Associate/Joint Venture is not consolidated |
|--|--|-----------------------------------|---|--|--|----------------------|--|--------------------------|---|--|
|  |  |                                   |   | No.  | Amount of Investment in Associates/ Joint Venture (₹ in crore) | Extent of Holding %* |  |                          |   |  |
| <b>Associates &amp; Joint Ventures</b> |  |                                   |   |  |  |                      |  |                          |   |  |
| 1                                      | Alok Industries Limited                      | 31.03.2021                        | 28.02.2020  | 1,98,65,33,333   | 268.81   | 40.01                | (7,064.47)   | (18.04)                  | -   | Note-A   |
| 2                                      | Gujarat Chemical Port Limited                | 31.03.2020                        | 01.04.2006  | 64,29,20,000   | 64.29  | 41.80                | 418.90   | 108.39                   | -   | Note-A   |
| 3                                      | India Gas Solutions Private Limited          | 31.03.2021                        | 26.08.2019  | 2,25,00,000  | 22.50  | 50.00                | 9.40   | (4.59)                   | -   | Note-A   |
| 4                                      | Indian Vaccines Corporation Limited          | 31.03.2020                        | 27.03.1989  | 62,63,125  | 0.61   | 33.33                | 2.76   | (0.06)                   | -   | Note-A   |
| 5                                      | Pipeline Management Services Private Limited | 31.03.2020                        | 29.03.2019  | 5,00,000   | 0.50   | 50.00                | 1.93   | 2.49                     | -   | Note-A   |
| 6                                      | Reliance Europe Limited                      | 31.12.2020                        | 10.06.1993  | 11,08,500  | 3.93   | 50.00                | 66.13  | 1.95                     | -   | Note-A   |
| 7                                      | Reliance Industrial Infrastructure Limited   | 31.03.2021                        | 19.05.1994  | 68,60,064  | 16.30  | 45.43                | 187.15   | 3.47                     | -   | Note-A   |
| 8                                      | Vadodara Enviro Channel Limited              | 31.03.2020                        | 01.04.2019  | 14,302   | 0.01   | 28.57                | 13.32  | (0.44)                   | -   | Note-A   |
| 9                                      | Balaji Telefilms Limited                     | 31.03.2020                        | 22.08.2017  | 2,52,00,000  | 95.13  | 24.92                | 172.50   | -                        | -   | Note-B   |
| 10                                     | Jio Digital Fibre Private Limited            | 31.03.2020                        | 31.03.2019  | 2,49,54,43,333   | 249.54   | 48.46                | 62,411.35  | -                        | -   | Note-B   |
| 11                                     | Jamnagar Utilities & Power Private Limited   | 31.03.2020                        | 07.05.2018  | 52,00,000  | 0.40   | 26.00                | 0.52   | -                        | -   | Note-C   |

\* Representing aggregate % of voting power held by the Company

# Includes other comprehensive income

#### Notes:

- A. There is significant influence due to percentage(%) of voting power.
- B. Accounted as per requirement of Ind AS 109- Financial Instruments.
- C. The Company holds 26% of Equity Shares with Voting Rights, with No Right to Dividend and No Right to Participate in the Surplus Assets of the Company.

The above statement also indicates performance and financial position of each of the associates and joint ventures.

## Name of the Associate or Joint Venture which are yet to commence operations - Nil

## Name of the Associates or Joint Ventures which have ceased to be Associates or Joint Ventures / liquidated / sold / merged during the year

| Sr. No. | Name of the Companies  |
|---------|--|
| 1       | Football Sports Development Limited  |
| 2       | Summit Digitel Infrastructure Private Limited (Formerly Reliance Jio Infratel Private Limited) |
| 3       | RISE Worldwide Limited (Formerly IMG Reliance Limited)   |

As per our Report of even date

|   |  |  |  |                                |
|---|--|--|--|--------------------------------|
| For D T S & Associates LLP<br>Chartered Accountants<br>(Registration No.<br>142412W/ W100595) | For S R B C & CO LLP<br>Chartered Accountants<br>(Registration No.<br>324982E/E300003) | Alok Agarwal<br>Chief Financial Officer                | M.D. Ambani  | Chairman and Managing Director |
| T P Ostwal<br>Partner<br>Membership No. 030848  | Vikas Kumar Pansari<br>Partner<br>Membership No. 093649                                | Srikanth Venkatachari<br>Joint Chief Financial Officer | N.R. Meswani<br>H.R. Meswani<br>P.M.S. Prasad<br>P.K. Kapil  | Executive Directors            |
| Date: April 30, 2021  |  | K. Sethuraman<br>Company Secretary                     | Nita M. Ambani<br>Y.P. Trivedi<br>Prof. Dipak C. Jain<br>Dr. R.A. Mashelkar                                |                                |
|   |  | Savithri Parekh<br>Joint Company Secretary             | Adil Zainulbhui<br>Raminder Singh Gujral<br>Dr. Shumeet Banerji<br>Arundhati Bhattacharya<br>K.V. Chowdary | Non-Executive Directors        |

## Name of the Subsidiaries which have ceased to be subsidiary / liquidated / sold / merged during the year

| Sr. No. | Name of the Companies                             |
|---------|---|
| 1       | Reliance Energy Generation & Distribution Limited |
| 2       | Reliance Holdng USA, Inc.                         |
| 3       | Dadri Toe Warehousing Private Limited ^           |

<sup>^</sup>The company became a subsidiary during the year.

**NOTICE** is hereby given that the Forty-fourth Annual General Meeting (Post-IPO) of the Members of Reliance Industries Limited will be held on **Thursday, June 24, 2021 at 2:00 p.m.** IST through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), to transact the following business:

## Ordinary Business

- To consider and adopt (a) the audited financial statement of the Company for the financial year ended March 31, 2021 and the reports of the Board of Directors and Auditors thereon; and (b) the audited consolidated financial statement of the Company for the financial year ended March 31, 2021 and the report of Auditors thereon and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolutions as **Ordinary Resolutions**:

a) **"RESOLVED THAT** the audited financial statement of the Company for the financial year ended March 31, 2021 and the reports of the Board of Directors and Auditors thereon, as circulated to the Members, be and are hereby considered and adopted."

b) **"RESOLVED THAT** the audited consolidated financial statement of the Company for the financial year ended March 31, 2021 and the report of Auditors thereon, as circulated to the Members, be and are hereby considered and adopted."

- To declare a dividend on equity shares for the financial year ended March 31, 2021 and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** a dividend at the rate of ₹ 7/- (Seven rupees only) per equity share of ₹ 10/- (Ten rupees) each fully paid-up of the Company, and a pro-rata dividend on the partly paid-up equity shares of the Company (that is, dividend in proportion to the amount paid-up on such shares), as recommended by the Board of Directors, be and is hereby declared for the financial

year ended March 31, 2021 and the same be paid out of the profits of the Company."

- To appoint Shri Nikhil R. Meswani, who retires by rotation as a Director and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** in accordance with the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Shri Nikhil R. Meswani (DIN: 00001620), who retires by rotation at this meeting, be and is hereby appointed as a Director of the Company."

- To appoint Shri Pawan Kumar Kapil, who retires by rotation as a Director and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** in accordance with the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Shri Pawan Kumar Kapil (DIN: 02460200), who retires by rotation at this meeting, be and is hereby appointed as a Director of the Company."

## Special Business

- To re-appoint Dr. Shumeet Banerji as an Independent Director and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution**:

**"RESOLVED THAT** pursuant to the provisions of Sections 149, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 ("the Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Dr. Shumeet Banerji (DIN: 02787784), who was

appointed as an Independent Director and who holds office as an Independent Director up to July 20, 2022 and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a Member proposing his candidature for the office of Director, being eligible, be and is hereby re-appointed as an Independent Director, not liable to retire by rotation and to hold office for a second term of 5 (five) consecutive years, that is, up to July 20, 2027;

**"RESOLVED FURTHER THAT** the Board of Directors be and is hereby authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

- To ratify the remuneration of Cost Auditors for the financial year ending March 31, 2022 and, in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** in accordance with the provisions of Section 148 and other applicable provisions of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the remuneration, as approved by the Board of Directors and set out in the Statement annexed to the Notice, to be paid to the Cost Auditors appointed by the Board of Directors, to conduct the audit of cost records of the Company for the financial year ending March 31, 2022, be and is hereby ratified."

By Order of the Board of Directors

**K. Sethuraman**  
Group Company Secretary and  
Chief Compliance Officer  
Mumbai, May 27, 2021

### Registered Office:

3<sup>rd</sup> Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai - 400 021  
CIN: L17110MH1973PLC019786  
Website: [www.ril.com](http://www.ril.com)  
E-mail: investor.relations@ril.com  
Tel.: +91 22 3555 5000  
Fax: +91 22 2204 2268

## Notes:

1. Considering the ongoing Covid-19 pandemic, the Ministry of Corporate Affairs ("MCA") has, vide its circular dated January 13, 2021 read together with circulars dated April 8, 2020, April 13, 2020 and May 5, 2020 (collectively referred to as "**MCA Circulars**"), permitted convening the Annual General Meeting ("AGM" / "Meeting") through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), without physical presence of the members at a common venue. In accordance with the MCA Circulars, provisions of the Companies Act, 2013 ("**the Act**") and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**"), the AGM of the Company is being held through VC / OAVM. The deemed venue for the AGM shall be the Registered Office of the Company.

- A statement pursuant to Section 102(1) of the Act, relating to the Special Business to be transacted at the AGM, is annexed hereto.

3. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself and the proxy need not be a member of the company. Since this AGM is being held through VC / OAVM pursuant to the MCA Circulars, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence, the Proxy Form and Attendance Slip are not annexed hereto.

- Since the AGM will be held through VC / OAVM, the route map of the venue of the Meeting is not annexed hereto.

5. In terms of the provisions of Section 152 of the Act, Shri Nikhil R. Meswani and Shri Pawan Kumar Kapil, Directors, retire by rotation at the Meeting.

The Human Resources, Nomination and Remuneration Committee and the Board of Directors of the Company commend their respective re-appointments.

Shri Nikhil R. Meswani and Shri Pawan Kumar Kapil are interested in the Ordinary Resolutions set out at Item Nos. 3 and 4, respectively, of the Notice with regard to their re-appointment. Shri Hital R. Meswani, Executive Director, being related to Shri Nikhil R. Meswani, may be deemed to be interested in the resolution set out at Item No. 3 of the Notice. The other relatives of Shri Nikhil R. Meswani and relatives of Shri Pawan Kumar Kapil may be deemed to be interested in the resolutions set out at Item Nos. 3 and 4 of the Notice, respectively, to the extent of their shareholding interest, if any, in the Company. Save and except the above, none of the Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the Ordinary Business set out under Item Nos. 1 to 4 of the Notice.

- Details of Directors retiring by rotation / seeking appointment / re-appointment at this Meeting are provided in the "Annexure" to the Notice.

## Dispatch of Annual Report through Electronic Mode:

7. **In compliance with the MCA Circulars and SEBI Circular dated January 15, 2021 read with Circular dated May 12, 2020, Notice of the AGM along with the Annual Report 2020-21 is being sent only through electronic mode to those Members whose e-mail address is registered with the Company/ Depository Participants. Members may note that the Notice and Annual Report 2020-21 will also be available on the Company's website [www.ril.com](http://www.ril.com), websites of the Stock Exchanges, that is, BSE Limited and National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com), respectively, and on the website of Company's Registrar and Transfer Agent, KFin Technologies Private Limited ("KFinTech") at <https://evoting.kfintech.com>**

- For receiving all communication (including Annual Report) from the Company electronically:

a) Members holding shares in physical mode and who have not registered / updated their e-mail address with the Company are requested to register / update the same by writing to the Company with details of folio number and attaching a self-attested copy of PAN card at investor.relations@ril.com or to KFinTech at rilinvestor@kfintech.com

b) Members holding shares in dematerialised mode are requested to register / update their e-mail address with the relevant Depository Participant.

## Procedure for Joining the AGM through VC / OAVM:

- The Company will provide VC / OAVM facility to its Members for participating at the AGM.

a) **Members will be able to attend the AGM through VC / OAVM or view the live webcast through JioMeet by using their login credentials provided in the accompanying communication.**

**Members are requested to follow the procedure given below:**

i. Launch internet browser by typing / clicking on the following link: <https://jiomeet.jio.com/rilagm>  
(best viewed with Edge 80+, Firefox 78+, Chrome 83+, Safari 13+)

ii. Click on "Enter as Shareholder" button

iii. Enter the login credentials (that is, User ID and password provided in the accompanying communication) and click on "Login".

iv. Upon logging-in, you will enter the Meeting Room.

b) **Members who do not have or who have forgotten their User ID and Password, may obtain / generate / retrieve the same, for attending the AGM, by following the procedure given in the instruction at Note No. 13.C.(vii.)(III).**

c) Members who would like to express their views or ask questions during the AGM may register themselves at <https://jiomeet.jio.com/rilagspeakerregistration>.

The Speaker Registration will be open during **Monday, June 7, 2021 to Wednesday, June 16, 2021**. Only those Members who are registered will be allowed to express their views or ask questions. The Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM. Selection of speakers will be based on criteria set-out at <https://www.ril.com/ar2020-21/pdf/speakerregistrationcriteria.pdf>

d) All shareholders attending the AGM will have the option to post their comments / queries through a dedicated Chat box that will be available below the Meeting Screen.

e) Members will be allowed to attend the AGM through VC / OAVM on first come, first served basis.

f) **Institutional / corporate Members (that is, other than Individuals, HUFs, NRIs, etc.) are required to send the Board Resolution / Power of Attorney / Authority Letter, etc., together with attested specimen signature(s) of the duly authorised representative(s), at e-mail id: ril.scrutinizer@kfintech.com with a copy marked to evoting.ril@kfintech.com. Such authorisation shall contain necessary authority in favour of its authorised representative(s) to attend the AGM.**

g) Facility to join the Meeting shall be opened thirty minutes before the scheduled time of the Meeting and shall be kept open throughout the proceedings of the Meeting.

h) Members who need assistance before or during the AGM, can contact KFinTech on emeetings@

kfintech.com or call on toll free numbers 1800-425-8998 / 1800-345-4001 (from 9:00 a.m. to 6:00 p.m. on all working days). Kindly quote your name, DP ID-Client ID / Folio no. and E-voting Event Number ("EVEN") in all your communications.

10. In case of joint holders attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote at the Meeting.

11. Members attending the AGM through VC / OAVM shall be reckoned for the purpose of quorum under Section 103 of the Act.

12. Members of the Company under the category of 'Institutional Investors' are encouraged to attend and vote at the AGM.

#### **Procedure for 'remote e-voting' and e-voting at the AGM ('Insta Poll'):**

##### **13. A. E-VOTING FACILITY:**

Pursuant to the provisions of Section 108 and other applicable provisions, if any, of the Act read with the Companies (Management and Administration) Rules, 2014, as amended, and Regulation 44 of SEBI Listing Regulations read with circular of SEBI on e-Voting Facility provided by Listed Entities, dated December 9, 2020, the Company is providing to its Members facility to exercise their right to vote on resolutions proposed to be passed at the AGM by electronic means ("e-voting"). Members may cast their votes remotely, using an electronic voting system on the dates mentioned herein below ("remote e-voting").

Further, the facility for voting through electronic voting system will also be made available at the Meeting ("Insta Poll") and Members attending the Meeting who have not cast their vote(s) by remote e-voting will be able to vote at the Meeting through Insta Poll.

The Company has engaged the services of KFinTech as the agency to provide e-voting facility.

**The manner of voting, including voting remotely by (i) individual shareholders holding shares of**

**the Company in demat mode, (ii) shareholders other than individuals holding shares of the Company in demat mode, (iii) shareholders holding shares of the Company in physical mode, and (iv) Members who have not registered their e-mail address is explained in the instructions given under C. and D. hereinbelow.**

**The remote e-voting facility will be available during the following voting period:**

|                                  |   |
|----------------------------------|---|
| Commencement of remote e-voting: | 9:00 a.m. (IST) on Saturday, June 19, 2021  |
| End of remote e-voting:          | 5:00 p.m. (IST) on Wednesday, June 23, 2021 |

The remote e-voting will not be allowed beyond the aforesaid date and time and the remote e-voting module shall be forthwith disabled by KFinTech upon expiry of the aforesaid period.

**Voting rights of a Member / Beneficial Owner (in case of electronic shareholding) shall be in proportion to his/her/its shareholding in the paid-up equity share capital of the Company as on the cut-off date, that is, Thursday, June 17, 2021 ("Cut-off Date").**

The Board of Directors of the Company has appointed Shri Mehul Modi, a Practising Chartered Accountant (Membership No.: 048940), Partner, Deloitte Haskins & Sells LLP, Chartered Accountants or failing him Shri Vishal Agarwal, a Practising Chartered Accountant (Membership No.: 119930), Partner, Deloitte Haskins & Sells LLP, Chartered Accountants, as Scrutiniser to scrutinise the remote e-voting and Insta Poll process in a fair and transparent manner and they have communicated their willingness to be appointed and will be available for the said purpose.

#### **B. INFORMATION AND INSTRUCTIONS RELATING TO E-VOTING:**

**(i) The Members who have cast their vote(s) by remote e-voting may also attend the Meeting but shall not be entitled to cast their vote(s) again at the Meeting.**

**(ii) Once the vote on a resolution is cast by a Member, whether partially or otherwise, the Member shall not be allowed to change it subsequently or cast the vote again.**

**(iii) A Member can opt for only single mode of voting per EVEN, that is, through remote e-voting or voting at the Meeting (Insta Poll). If a Member casts vote(s) by both modes, then voting done through remote e-voting shall prevail and vote(s) cast at the Meeting shall be treated as "INVALID".**

**(iv) A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off Date only shall be entitled to avail the facility**

**of remote e-voting or for participation at the AGM and voting through Insta Poll. A person who is not a Member as on the Cut-off Date, should treat the Notice for information purpose only.**

**(v) The Company has opted to provide the same electronic voting system at the Meeting, as used during remote e-voting, and the said facility shall be operational till all the resolutions proposed in the Notice are considered and voted upon at the Meeting and may be used for voting only by the Members holding shares as on the Cut-off Date who are attending the Meeting and who have not already cast their vote(s) through remote e-voting.**

#### **C. REMOTE E-VOTING:**

##### **(vi) INFORMATION AND INSTRUCTIONS FOR REMOTE E-VOTING BY INDIVIDUAL SHAREHOLDERS HOLDING SHARES OF THE COMPANY IN DEMAT MODE**

As per circular of SEBI on e-Voting Facility provided by Listed Entities, dated December 9, 2020, **all individual shareholders holding shares of the Company in demat mode" can cast their vote, by way of a single login credential, through their demat accounts / websites of Depositories / Depository Participants. The procedure to login and access remote e-voting, as devised by the Depositories / Depository Participant(s), is given below:**

| <b>Procedure to login through websites of Depositories</b>   |  |
|--|--|
| <b>National Securities Depository Limited ("NSDL")</b>   | <b>Central Depository Services (India) Limited ("CDSL")</b>  |
| <b>1. Users already registered for IDeAS e-Services facility of NSDL may follow the following procedure:</b>   | <b>1. Users already registered for Easi / Easiest facility of CDSL may follow the following procedure:</b>   |
| i. Type in the browser / Click on the following e-Services link: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>   | i. Type in the browser / Click on any of the following links: <a href="https://web.cdsindia.com/myeasi/home/login">https://web.cdsindia.com/myeasi/home/login</a>  |
| ii. Click on the button " <b>Beneficial Owner</b> " available for login under 'IDeAS' section.   | or   |
| iii. A new page will open. Enter your User ID and Password for accessing IDeAS.  | <b>www.cdsindia.com</b> and click on <b>New System Myeasi / Login to My Easi option under Quick Login</b> (best operational in Internet Explorer 10 or above and Mozilla Firefox)  |
| iv. On successful authentication, you will enter your IDeAS service login. Click on " <b>Access to e-Voting</b> " under <b>Value Added Services</b> on the panel available on the left hand side.  | Enter your User ID and Password for accessing Easi / Easiest.  |
| v. Click on " <b>Active E-voting Cycles</b> " option under E-voting.   | ii. You will see Company Name: "Reliance Industries Limited" on the next screen. <b>Click on the e-Voting link available against Reliance Industries Limited or select e-Voting service provider "KFinTech"</b> and you will be re-directed to the e-Voting page of KFinTech to cast your vote without any further authentication. |
| vi. You will see Company Name: "Reliance Industries Limited" on the next screen. <b>Click on the e-Voting link available against Reliance Industries Limited or select e-Voting service provider "KFinTech"</b> and you will be re-directed to the e-Voting page of KFinTech to cast your vote without any further authentication. |  |

| <b>Procedure to login through websites of Depositories</b>  |   |
|---|---|
| National Securities Depository Limited ("NSDL")   | Central Depository Services (India) Limited ("CDSL")  |
| <b>2. Users not registered for IDeAS e-Services facility of NSDL may follow the following procedure:</b>  | <b>2. Users not registered for Easi/Easiest facility of CDSL may follow the following procedure:</b>  |
| i. To register, type in the browser / Click on the following e-Services link: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>   | i. To register, type in the browser / Click on the following link: <a href="https://web.cDSLindia.com/myeasi/Registration/EasiRegistration">https://web.cDSLindia.com/myeasi/Registration/EasiRegistration</a>  |
| ii. Select option "Register Online for IDeAS" available on the left hand side of the page   | ii. Proceed to complete registration using your DP ID-Client ID (BOID), etc.  |
| iii. Proceed to complete registration using your DP ID, Client ID, Mobile Number etc.   | iii. After successful registration, please follow steps given under Sr. No. 1 above to cast your vote.  |
| <b>3. Users may directly access the e-Voting module of NSDL as per the following procedure:</b>   | <b>3. Users may directly access the e-Voting module of CDSL as per the following procedure:</b>   |
| i. Type in the browser / Click on the following link: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a>   | i. Type in the browser / Click on the following links: <a href="http://www.cDSLindia.com">www.cDSLindia.com</a> / <a href="https://www.evotingindia.com">https://www.evotingindia.com</a>   |
| ii. Click on the button "Login" available under "Shareholder/ Member" section.  | ii. Provide Demat Account Number and PAN  |
| iii. On the login page, enter User ID (that is, 16-character demat account number held with NSDL, starting with IN), Login Type, that is, through typing Password (in case you are registered on NSDL's e-voting platform)/ through generation of OTP (in case your mobile/e-mail address is registered in your demat account) and Verification Code as shown on the screen.  | iii. System will authenticate user by sending OTP on registered Mobile & E-mail as recorded in the Demat Account.   |
| iv. On successful authentication, you will enter the e-voting module of NSDL. Click on "Active E-voting Cycles / VC or OAVMs" option under E-voting. You will see Company Name: "Reliance Industries Limited" on the next screen. <b>Click on the e-Voting link available against Reliance Industries Limited or select e-Voting service provider "KFinTech"</b> and you will be re-directed to the e-Voting page of KFinTech to cast your vote without any further authentication. | iv. On successful authentication, you will enter the e-voting module of CDSL. <b>Click on the e-Voting link available against Reliance Industries Limited or select e-Voting service provider "KFinTech"</b> and you will be re-directed to the e-Voting page of KFinTech to cast your vote without any further authentication. |

#### Procedure to login through their demat accounts / Website of Depository Participant

Individual shareholders holding shares of the Company in Demat mode can **access e-Voting facility provided by the Company using login credentials of their demat accounts** (online accounts) through their demat accounts / **websites of Depository Participants** registered with NSDL/CDSL. An option for "**e-Voting**" will be available once they have successfully logged-in through their respective logins. Click on the option "**e-Voting**" and they will be redirected to e-Voting modules of NSDL/CDSL (as may be applicable). **Click on the e-Voting link available against Reliance Industries Limited or select e-Voting service provider "KFinTech"** and you will be re-directed to the e-Voting page of KFinTech to cast your vote without any further authentication.

**Members who are unable to retrieve User ID / Password are advised to use "Forgot User ID" / "Forgot Password" options available on the websites of Depositories / Depository Participants.**

| Contact details in case of any technical issue on NSDL Website   | Contact details in case of any technical issue on CDSL Website   |
|--|--|
| Members facing any technical issue during login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at toll free nos.: <b>1800 1020 990 / 1800 22 44 30</b> | Members facing any technical issue during login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cDSLindia.com">helpdesk.evoting@cDSLindia.com</a> or contact at <b>022- 23058738 or 022-23058542-43</b> . |

**(vii) INFORMATION AND INSTRUCTIONS FOR REMOTE E-VOTING BY (I) SHAREHOLDERS OTHER THAN INDIVIDUALS HOLDING SHARES OF THE COMPANY IN DEMAT MODE AND (II) ALL SHAREHOLDERS HOLDING SHARES IN PHYSICAL MODE**

**(I) (A.) In case a Member receives an e-mail from the Company / KFinTech [for Members whose**

- e-mail address is registered with the Company / Depository Participant(s):**
  - (a) Launch internet browser by typing the URL: <https://evoting.kfintech.com>
  - (b) Enter the login credentials (**User ID and password provided in the e-mail**). The E-Voting Event Number+Folio No. or DP ID Client ID will be your User ID. If you are already registered with KFinTech for
- e-voting, you can use the existing password for logging-in. If required, please visit <https://evoting.kfintech.com> or contact toll-free numbers 1800-425-8998 / 1800-345-4001 (from 9:00 a.m. to 6:00 p.m. on all working days) for assistance on your existing password.
- (c) After entering these details appropriately, click on "LOGIN".
- (d) You will now reach Password Change Menu wherein you

- are required to mandatorily change your password upon logging-in for the first time. The new password shall comprise minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric (0-9) and a special character (@,#,\$,etc.). The system will prompt you to change your password and update your contact details like mobile number, e-mail address, etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. **It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.**
- (e) You need to login again with the new credentials.
  - (f) On successful login, the system will prompt you to select the E-Voting Event Number (EVEN) for Reliance Industries Limited. **SHAREHOLDERS TO SELECT THE RESPECTIVE EVENS AND VOTE DEPENDING UPON THEIR SHAREHOLDING - FULLY PAID-UP OR PARTLY PAID-UP OR BOTH.**
  - (g) On the voting page, enter the number of shares as on the Cut-off Date under either "FOR" or "AGAINST" or alternatively, you may partially enter any number under "FOR" / "AGAINST", but the total number under "FOR" / "AGAINST" taken together should not exceed your total shareholding as on the Cut-off Date. You may also choose to "ABSTAIN" and vote will not be counted under either head.
  - (h) Members holding shares under multiple folios / demat accounts shall choose the voting process separately for each of the folios / demat accounts.
  - (i) Voting has to be done for each item of the Notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as "ABSTAINED".
- (b) Members holding shares in dematerialised mode who have not registered their e-mail address with their Depository**
- (j) You may then cast your vote by selecting an appropriate option and click on "SUBMIT".
  - (k) A confirmation box will be displayed. Click "OK" to confirm, else "CANCEL" to modify.
  - (l) Once you confirm, you will not be allowed to modify your vote.
  - (m) Corporate / Institutional Members (that is, other than Individuals, HUFs, NRIs, etc.) are also required to send legible scanned certified true copy (in PDF Format) of the Board Resolution / Power of Attorney / Authority Letter, etc., together with attested specimen signature(s) of the duly authorized representative(s), to the Scrutiniser at e-mail id: ril.scrutinizer@kfintech.com with a copy marked to evoting.ril@kfintech.com. Such authorisation shall contain necessary authority for voting by its authorised representative(s). It is also requested to upload the same in the e-voting module in their login. The naming format of the aforesaid legible scanned document shall be "Corporate Name EVEN"
- (B.) In case of a Member whose e-mail address is not registered / updated with the Company / KFinTech / Depository Participant(s), please follow the following steps to generate your login credentials:**
- (a) Members holding shares in physical mode, who have not registered / updated their e-mail address with the Company, are requested to register / update the same by clicking on <https://rkarma.kfintech.com/shareholders> or by writing to the Company with details of folio number and attaching a self-attested copy of PAN card at investor.relations@ril.com or to KFinTech at rilinvestor@kfintech.com
  - (b) If e-mail address or mobile number of the Member is registered against Folio No. / DP ID Client ID, then on the home page of <https://evoting.kfintech.com>, the Member may click "Forgot Password" and enter Folio No. or DP ID Client ID and PAN to generate password.
  - (c) Member may call on KFinTech's toll-free numbers 1800-425-8998 / 1800-345-4001 (from 9:00 a.m. to 6:00 p.m. on all working days).
  - (d) Member may send an e-mail request to [evoting.ril@kfintech.com](mailto:evoting.ril@kfintech.com).

com. After due verification of the request, User ID and password will be sent to the member.

(e) If the Member is already registered with KFinTech's e-voting platform, then he/she/it can use his/her/its existing password for logging-in.

(IV) In case of any query on e-voting, Members may refer to the "Help" and "FAQs" sections / E-voting user manual available through a dropdown menu in the "Downloads" section of KFinTech's website for e-voting: <https://evoting.kfintech.com> or contact KFinTech as per the details given under sub-point no. V below.

**(V) Members are requested to note the following contact details for addressing e-voting related grievances:**

Shri S. P. Venugopal,  
General Manager  
KFin Technologies Private Limited  
(Formerly known as Karvy Fintech  
Private Limited)  
Selenium Tower B, Plot 31-32,  
Gachibowli, Financial District,  
Nanakramguda,  
Hyderabad 500 032  
Phone Nos.: +91 40 6716 1700  
Toll-free No.: 1800-425-8998/  
1800-345-4001 (from 9:00 a.m. to  
6:00 p.m. on all working days)  
E-mail: evoting.ril@kfintech.com

**D. INSTA POLL:**

**(VII) INFORMATION AND INSTRUCTIONS FOR INSTA POLL:**

**Facility to vote through Insta Poll will be made available on the Meeting page (after you log into the Meeting) and will be activated once the Insta Poll is announced at the Meeting. An icon, "Vote", will be available at the bottom left on the Meeting Screen. Once the voting at the Meeting is announced by the Chairman, Members who have not cast their vote using remote e-voting will be able to cast their vote by clicking on this icon.**

**E. E-VOTING RESULT:**

(IX) The Scrutiniser will, after the conclusion of e-voting at the Meeting, scrutinise the votes cast at the Meeting (Insta Poll) and votes cast through remote e-voting, make a consolidated Scrutiniser's Report and submit the same to the Chairman. The result of e-voting will be declared within two working days of the conclusion of the Meeting and the same, along with the consolidated Scrutiniser's Report, will be placed on the website of the Company: [www.ril.com](http://www.ril.com) and on the website of KFinTech at: <https://evoting.kfintech.com>. The result will simultaneously be communicated to the Stock Exchanges.

**(X) Subject to receipt of requisite number of votes, the Resolutions proposed in the Notice shall be deemed to be passed on the date of the Meeting, that is, Thursday, June 24, 2021.**

**Procedure for Inspection of Documents:**

14. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, and the relevant documents referred to in the Notice will be available, electronically, for inspection by the Members during the AGM.

All documents referred to in the Notice will also be available electronically for inspection without any fee by the Members from the date of circulation of this Notice up to the date of AGM.

Members seeking to inspect such documents can send an e-mail to [rilagm@ril.com](mailto:rilagm@ril.com)

15. Members seeking any information with regard to the accounts or any matter to be placed at the AGM, are requested to write to the Company on or before Thursday, June 17, 2021 by sending e-mail on [rilagm@ril.com](mailto:rilagm@ril.com). The same will be replied by the Company suitably.

**IEPF Related Information:**

16. The Company has transferred the unpaid or unclaimed dividends declared up to financial years 2012-13, from time to time, to the Investor Education and Protection Fund ("IEPF") established by the Central Government. Details of dividends so far transferred to the IEPF Authority are available on the website of IEPF Authority and the same can be accessed through the link: [www.iepf.gov.in](http://www.iepf.gov.in)

17. The details of unpaid and unclaimed dividends lying with the Company as on March 31, 2021 are uploaded on the website of the Company and can be accessed through the link [https://www.ril.com/InvestorRelations/ShareholdersInformation.aspx](http://www.ril.com/InvestorRelations/ShareholdersInformation.aspx)

Details of unpaid and unclaimed dividends up to March 31, 2020 are also uploaded on the website of the IEPF Authority and can be accessed through the link: [www.iepf.gov.in](http://www.iepf.gov.in)

**Adhering to the various requirements set out in the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended, the Company has, during financial year 2020-21, transferred to the IEPF Authority all shares in respect of which dividend had remained unpaid or unclaimed for seven consecutive years or more as on the due date of transfer, that is, July 12, 2020. Details of shares so far transferred to the IEPF Authority are available on the website of the Company and the same can be accessed through the link: [https://www.ril.com/InvestorRelations/ShareholdersInformation.aspx](http://www.ril.com/InvestorRelations/ShareholdersInformation.aspx)**

**The said details have also been uploaded on the website of the IEPF Authority and can be accessed through the link: [www.iepf.gov.in](http://www.iepf.gov.in)**

**Members may note that shares as well as unclaimed dividends transferred to IEPF Authority can be claimed back from the IEPF Authority.**

**The concerned Members/investors are advised to read Company's Shareholders' Referencer at weblink <https://www.ril.com/DownloadFiles/IRForms/Shareholders-Referencer.pdf> or visit the weblink of the IEPF Authority <http://iepf.gov.in/IEPF/refund.html>, or contact KFinTech, for detailed procedure to lodge the claim with IEPF Authority.**

Due dates for transfer to IEPF, of the unclaimed/unpaid dividends for the financial year 2013-14 and thereafter, are as under:

| Financial year | Declaration Date | Due Date           |
|----------------|------------------|--------------------|
| 2013-14        | June 18, 2014    | July 24, 2021      |
| 2014-15        | June 12, 2015    | July 18, 2022      |
| 2015-16        | March 10, 2016   | April 15, 2023     |
| 2016-17        | July 21, 2017    | August 26, 2024    |
| 2017-18        | July 5, 2018     | August 4, 2025     |
| 2018-19        | August 12, 2019  | September 11, 2026 |
| 2019-20        | July 15, 2020    | August 14, 2027    |

**Dividend Related Information**

18. Subject to approval of the Members at the AGM, the dividend will be paid within a week from the conclusion of the AGM, to the Members whose names appear on the Company's Register of Members as on the Record Date, and in respect of the shares held in dematerialised mode, to the Members whose names are furnished by National Securities Depository Limited and Central Depository Services (India) Limited as beneficial owners as on that date.

Payment of dividend shall be made through electronic mode to the Members who have updated their bank account details. Dividend warrants / demand drafts will be despatched to the registered

address of the Members who have not updated their bank account details.

Members are requested to register / update their complete bank details:

(a) with their Depository Participant(s) with which they maintain their demat accounts, if shares are held in dematerialised mode, by submitting forms and documents as may be required by the Depository Participant(s); and

(b) with the Company / KFinTech by clicking on <https://rkarisma.kfintech.com/shareholders> or by emailing at [investor.relations@ril.com](mailto:investor.relations@ril.com) or [rilminvestor@kfintech.com](mailto:rilminvestor@kfintech.com), if shares are held in physical mode, by submitting:

- (i) scanned copy of the signed request letter which shall contain Member's name, folio number, bank details (Bank account number, Bank and Branch Name and address, IFSC, MICR details),
- (ii) self-attested copy of the PAN card, and
- (iii) cancelled cheque leaf.

**Tax Deductible at Source / Withholding tax:**

Pursuant to the requirement of Income Tax Act, 1961, the Company will be required to withhold taxes at the prescribed rates on the dividend paid to its shareholders.

The withholding tax rate would vary depending on the residential status of the shareholder and documents submitted by shareholder with the Company/ KFinTech/ Depository Participant.

**A. Resident Shareholders:**

**A.1. Tax Deductible at Source for Resident Shareholders**

| Sr. No. | Particulars   | Withholding tax rate              | Documents required (if any) / Remarks   |
|---------|---|-----------------------------------|---|
| 1.      | Valid PAN updated in the Company's Register of Members  | 10%                               | No document required.   |
| 2.      | No PAN/Valid PAN not updated in the Company's Register of Members   | 20%                               | If dividend does not exceed ₹ 5,000/-, no TDS/ withholding tax will be deducted. Also, please refer note (v) below.   |
| 3.      | Availability of lower/nil tax deduction certificate issued by Income Tax Department u/s 197 of Income Tax Act, 1961 | Rate specified in the certificate | <b>TDS/ Withholding tax will be deducted, regardless of dividend amount, if PAN of the shareholder is not registered with the Company/ KFinTech/ Depository Participant.</b><br>All the shareholders are requested to update, on or before June 14, 2021, their PAN with their Depository Participant (if shares are held in electronic form) and Company / KFinTech (if shares are held in physical form). Please quote all the folio numbers under which you hold your shares while updating the records.<br>Please also refer note (v) below.<br>Lower tax deduction certificate obtained from Income Tax Authority to be submitted on or before June 14, 2021 |

**A.2. No Tax Deductible at Source on dividend payment to resident shareholders if the Shareholders submit following documents as mentioned in column no.4 of the below table with the Company / KFinTech/ Depository Participant on or before June 14, 2021**

| Sr. No. | Particulars<br>(1)<br>(2)  | Withholding tax rate<br>(3) | Documents required (if any) / Remarks<br>(4)  |
|---------|--|-----------------------------|---|
| 1.      | Submission of form 15G/15H   | NIL                         | Declaration in Form No. 15G (applicable to an individual who is below 60 years) / Form 15H (applicable to an individual who is 60 years and above), fulfilling certain conditions |
| 2.      | Shareholders to whom section 194 of the Income Tax, 1961 does not apply as per second proviso to section 194 such as LIC, GIC, etc.  | NIL                         | Documentary evidence for exemption u/s 194 of Income Tax Act, 1961  |
| 3.      | Shareholder covered u/s 196 of Income Tax Act, 1961 such as Government, RBI, corporations established by Central Act & mutual funds. | NIL                         | Documentary evidence for coverage u/s 196 of Income Tax Act, 1961   |
| 4.      | Category I and II Alternate Investment Fund  | NIL                         | SEBI registration certificate to claim benefit under section 197A (1F) of Income Tax Act, 1961  |
| 5.      | • Recognised provident funds<br>• Approved superannuation fund<br>• Approved gratuity fund   | NIL                         | Necessary documentary evidence as per Circular No. 18/2017 issued by Central Board of Direct Taxes (CBDT)   |
| 6.      | National Pension Scheme  | NIL                         | No TDS/ withholding tax as per section 197A (1E) of Income Tax Act, 1961  |
| 7.      | Any resident shareholder exempted from TDS deduction as per the provisions of Income Tax Act or by any other law or notification     | NIL                         | Necessary documentary evidence substantiating exemption from deduction of TDS   |

**B. Non-Resident Shareholders:**

The table below shows the withholding tax on dividend payment to non-resident shareholders who submit, on or before June 14, 2021, the following document(s), as mentioned in column no.4 of the below table, to the Company / KFinTech. In case all necessary documents are not submitted, then the TDS/ Withholding tax will be deducted @ 20% (plus applicable surcharge and cess).

| Sr. No. | Particulars<br>(1)<br>(2)   | Withholding tax rate<br>(3)  | Documents required (if any) / Remarks<br>(4)   |
|---------|---|--|--|
| 1.      | Foreign Institutional Investors (FIIs) / Foreign Portfolio Investors (FPIs) / Other Non-Resident shareholders   | 20% (plus applicable surcharge and cess) or tax treaty rate, whichever is beneficial | FPI registration certificate in case of FIIs / FPIs.<br><br>To avail beneficial rate of tax treaty following tax documents would be required:<br><br>1. Tax Residency certificate issued by revenue authority of country of residence of shareholder for the year in which dividend is received<br>2. PAN or declaration as per Rule 37BC of Income Tax Rules, 1962 in a specified format.<br>3. Form 10F filled & duly signed<br>4. Self-declaration for non-existence of permanent establishment/ fixed base in India<br><br>(Note: Application of beneficial Tax Treaty Rate shall depend upon the completeness of the documents submitted by the Non-Resident shareholder and review to the satisfaction of the Company) |
| 2.      | Indian Branch of a Foreign Bank   | NIL  | Lower tax deduction certificate u/s 195(3) obtained from Income Tax Authority<br><br>Self-declaration confirming that the income is received on its own account and not on behalf of the Foreign Bank and the same will be included in taxable income of the branch in India   |
| 3.      | Availability of Lower/NIL tax deduction certificate issued by Income Tax Authority  | Rate specified in certificate  | Lower tax deduction certificate obtained from Income Tax Authority   |
| 4.      | Any non-resident shareholder exempted from WHT deduction as per the provisions of Income Tax Act or any other law such as The United Nations (Privileges and Immunities) Act 1947, etc. | NIL  | Necessary documentary evidence substantiating exemption from WHT deduction   |

**Notes:**

(i) The Company will issue soft copy of the TDS certificate to its shareholders through e-mail registered with KFinTech post payment of the dividend. Shareholders will be able to download Form 26AS from the Income Tax Department's website <https://incometaxindiaefiling.gov.in>

(ii) The aforesaid documents such as Form 15G/ 15H, documents under sections 196, 197A, FPI Registration Certificate, Tax Residency Certificate, Lower Tax certificate etc. can be uploaded on the link <https://rkarisma.kfintech.com/dividends/> on or before June 14, 2021 to enable the Company to determine the appropriate TDS / withholding tax rate applicable. Any communication on the tax determination/deduction received after June 14, 2021 shall not be considered. Formats of Form 15G / Form 15H are available on the website of the Company and can be downloaded from the link <https://www.ril.com/InvestorRelations/Downloads.aspx>

(iii) Application of TDS rate is subject to necessary verification by the Company of the shareholder details as available in Register of Members as on the Record Date, and other documents available with the Company/ KFinTech.

(iv) In case TDS is deducted at a higher rate, an option is still available with the shareholder to file the return of income and claim an appropriate refund.

(v) **No TDS will be deducted in case of resident individual shareholders who furnish their PAN details and whose dividend does not exceed ₹ 5,000/-.** However, where the PAN is not updated in Company/ KFinTech/ Depository Participant records or in case of an invalid PAN, the Company will deduct TDS u/s 194 without considering the exemption limit of ₹ 5,000/-.

**All the shareholders are requested to update their PAN with their Depository Participant (if shares are held in electronic form) and Company / KFinTech (if shares are held in physical form) against all their folio holdings on or before June 14, 2021.**

(vi) In the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided by the shareholder, such shareholder will be responsible to indemnify the Company and also, provide the Company with all information / documents and co-operation in any appellate proceedings.

This Communication is not exhaustive and does not purport to be a complete analysis or listing of all potential tax consequences in the matter of dividend payment. Shareholders should consult their tax advisors for requisite action to be taken by them.

**Other Information**

19. As mandated by the Securities and Exchange Board of India ("SEBI"), securities of the Company can be transferred/traded only in dematerialised form. Members holding shares in physical form are advised to avail of the facility of dematerialisation.

20. Members holding shares in physical mode are:

a) required to submit their Permanent Account Number (PAN) and bank account details to the Company / KFinTech at <https://rkarisma.kfintech.com/shareholders>, if not registered / updated with the Company / KFinTech, as mandated by SEBI.

Alternatively, such Members may write to the Company at investor.relations@ril.com or to KFinTech at rilinvestor@kfintech.com along with the details of folio

no., self-attested copy of PAN card, bank details (Bank account number, Bank and Branch Name and address, IFSC, MICR details) and cancelled cheque leaf.

b) advised to register nomination in respect of their shareholding in the Company. Nomination Form (SH-13) is available on the Company's website and can be accessed at link <https://www.ril.com/DownloadFiles/IRForms/Nominations.pdf>

21. Members holding shares in electronic mode are:

a) requested to submit their PAN and bank account details to their respective Depository Participants ("DPs") with which they are maintaining their demat accounts.

b) advised to contact their respective DPs for registering nomination.

22. Non-Resident Indian Members are requested to inform the Company / KFinTech (if shareholding is in physical mode) / respective DPs (if shareholding is in demat mode), immediately of:

a) Change in their residential status on return to India for permanent settlement; and

b) Particulars of their bank account maintained in India with account type, account number and name and address of the bank with pin code number, if not furnished earlier.

23. Shareholders' Referencer giving guidance on securities related matters is uploaded on the Company's website and can be accessed at link: <https://www.ril.com/DownloadFiles/IRForms/Shareholders-Referencer.pdf>.

24. Members are requested to fill in and send the Feedback Form provided in the Annual Report.

## Statement Pursuant to Section 102(1) of the Companies Act, 2013

The following Statement sets out all material facts relating to the Special Business mentioned in the Notice:

### Item No. 5

At the Annual General Meeting held on July 21, 2017, the Members of the Company had appointed Dr. Shumeet Banerji (DIN: 02787784) as an Independent Director of the Company, to hold office up to July 20, 2022 ("first term").

The Human Resources, Nomination and Remuneration Committee (the "HRNR Committee") of the Board of Directors, on the basis of the report of performance evaluation, has recommended re-appointment of Dr. Shumeet Banerji as an Independent Director, for a second term of 5 (five) consecutive years, on the Board of the Company.

The Board, based on the performance evaluation and as per the recommendation of the HRNR Committee, considers that, given his professional background and experience and contributions made by him during his tenure, the continued association of Dr. Shumeet Banerji would be beneficial to the Company and it is desirable to continue to avail his services as an Independent Director. Accordingly, it is proposed to re-appoint Dr. Shumeet Banerji as an Independent Director of the Company, not liable to

retire by rotation, for a second term of 5 (five) consecutive years on the Board of the Company.

Dr. Shumeet Banerji is not disqualified from being appointed as a director in terms of Section 164 of the Companies Act, 2013 ("the Act"), and has given his consent to act as a director.

The Company has also received declaration from Dr. Shumeet Banerji that he meets the criteria of independence as prescribed, both, under Section 149(6) of the Act and under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

In the opinion of the Board, Dr. Shumeet Banerji fulfils the conditions for appointment as an Independent Director as specified in the Act and the SEBI Listing Regulations. Dr. Shumeet Banerji is independent of the management.

Details of Dr. Shumeet Banerji are provided in the "Annexure" to the Notice, pursuant to the provisions of (i) SEBI Listing Regulations and (ii) Secretarial Standard on General Meetings ("SS-2"), issued by the Institute of Company Secretaries of India. He shall be paid remuneration by way of fee for attending meetings of the Board or Committees thereof or for any other purpose as may be decided by the Board, reimbursement of expenses for participating in the Board and other meetings and profit related commission

within the limits stipulated under Section 197 of the Act.

Copy of draft letter of appointment of Dr. Shumeet Banerji setting out the terms and conditions of appointment is available electronically for inspection by the Members.

Dr. Shumeet Banerji is interested in the resolution set out at Item No. 5 of the Notice with regard to his re-appointment. Relatives of Dr. Shumeet Banerji may be deemed to be interested in the resolution to the extent of their shareholding interest, if any, in the Company.

Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution. This statement may also be regarded as an appropriate disclosure under the Act and the SEBI Listing Regulations.

The Board commends the Special Resolution set out at Item No. 5 of the Notice for approval by the Members.

### Item No. 6

The Board of Directors has, on the recommendation of the Audit Committee, approved the appointment and remuneration of the Cost Auditors to conduct the audit of the cost records of the Company across various segments, for the financial year ending March 31, 2022, as per the following details:

| Sr. No.      | Name of the Cost Auditor | Industry   | Cost Audit Fee (excluding Taxes) (in ₹) |
|--------------|--------------------------|--|---|
| 1.           | Diwanji & Co.            | Electricity, Chemicals                           | 10,23,000                               |
| 2.           | K. G. Goyal & Associates | Chemicals and Polyester                          | 3,79,500                                |
| 3.           | V. J. Talati & Co.       | Chemicals, Oil & Gas and Polyester               | 9,55,500                                |
| 4.           | Kiran J. Mehta & Co.     | Textiles, Electricity and Composites             | 4,95,000                                |
| 5.           | Suresh D. Shenoy         | Polyester, Chemicals, Petroleum and Gasification | 10,13,000                               |
| 6.           | V. Kumar & Associates    | Polyester  | 6,60,000                                |
| 7.           | Dilip M. Malkar & Co.    | Chemicals  | 8,06,000                                |
| 8.           | Shome & Banerjee         | Oil & Gas and Chemicals                          | 8,12,500                                |
| <b>Total</b> |                          |  | <b>8,80,000</b>                         |
|              |                          |  | <b>70,24,500</b>                        |

In accordance with the provisions of Section 148 of the Companies Act, 2013 ("the Act") read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors as recommended by the Audit Committee and approved by the Board, has to be ratified by the Members of the Company.

Accordingly, ratification by the Members is sought for the remuneration payable to the Cost Auditors for the financial year ending March 31, 2022 by passing an Ordinary Resolution as set out at Item No. 6 of the Notice.

None of the Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution.

The Board commends the Ordinary Resolution set out at Item No. 6 of the Notice for ratification by the Members.

By Order of the Board of Directors

**K. Sethuraman**  
Group Company Secretary and  
Chief Compliance Officer

Mumbai, May 27, 2021

**Registered Office:**  
3<sup>rd</sup> Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai 400 021  
CIN: L17110MH1973PLC019786  
Website: [www.ril.com](http://www.ril.com)  
E-mail: [investor.relations@ril.com](mailto:investor.relations@ril.com)  
Tel.: +91 22 3555 5000  
Fax: +91 22 2204 2268

**Annexure to the Notice dated May 27, 2021**
**Details of Directors retiring by rotation / seeking appointment / re-appointment at the Meeting**
**Shri Nikhil R. Meswani**

|  |  |
|--|--|
| Age  | 55 years   |
| Qualifications   | Chemical Engineer from UDCT (now known as Institute of Chemical Technology), Mumbai  |
| Experience (including expertise in specific functional area) / Brief Resume  | Vast experience in petrochemical industry and taxation matters. Please refer Company's website: <a href="http://www.ril.com">www.ril.com</a> for detailed profile  |
| Terms and Conditions of Re-appointment                                       | In terms of Section 152(6) of the Companies Act, 2013, Shri Nikhil R. Meswani who was re-appointed as a Whole-time Director at the Annual General Meeting held on July 21, 2017, is liable to retire by rotation.  |
| Remuneration last drawn (FY 2020-21)   | ₹24 crore<br>(for remuneration details, please refer the Corporate Governance Report)  |
| Remuneration proposed to be paid   | As per existing approved terms of appointment  |
| Date of first appointment on the Board                                       | June 26, 1986  |
| Shareholding in the Company as on March 31, 2021                             | 33,56,748 fully paid-up equity shares of ₹ 10/- each; and 2,23,781 partly paid-up equity shares of ₹ 10/- each, ₹ 2.50 paid-up   |
| Relationship with other Directors / Key Managerial Personnel                 | Brother of Shri Hital R. Meswani, Whole-time Director and not related to any other Director / Key Managerial Personnel   |
| Number of meetings of the Board attended during the financial year (2020-21) | 8  |
| Directorships of other Boards as on March 31, 2021                           | Reliance Commercial Dealers Limited<br>Reliance O2C Limited<br><b>Reliance Commercial Dealers Limited</b> <ul style="list-style-type: none"><li>• Audit Committee- Chairman</li><li>• Nomination and Remuneration Committee- Member</li><li>• Corporate Social Responsibility Committee – Member</li></ul> |
| Membership / Chairmanship of Committees of other Boards as on March 31, 2021 |  |

**Shri Pawan Kumar Kapil**

|  |   |
|--|---|
| Age  | 75 years  |
| Qualifications   | Chemical Engineer   |
| Experience (including expertise in specific functional area) / Brief Resume  | Vast experience in petroleum industry. Please refer Company's website: <a href="http://www.ril.com">www.ril.com</a> for detailed profile  |
| Terms and Conditions of Re-appointment                                       | In terms of Section 152(6) of the Companies Act, 2013, Shri Pawan Kumar Kapil who was re-appointed as a Whole-time Director by passing a special resolution at the Annual General Meeting held on July 21, 2017, is liable to retire by rotation. |
| Remuneration last drawn (FY 2020-21)   | ₹4.24 crore<br>(for remuneration details, please refer the Corporate Governance Report)   |
| Remuneration proposed to be paid   | As per existing approved terms of appointment   |
| Date of first appointment on the Board                                       | May 16, 2010  |
| Shareholding in the Company as on March 31, 2021                             | 53,000 fully paid-up equity shares of ₹ 10/- each; and 3,533 partly paid-up equity shares of ₹ 10/- each, ₹ 2.50 paid-up  |
| Relationship with other Directors / Key Managerial Personnel                 | Not related to any other Director / Key Managerial Personnel  |
| Number of meetings of the Board attended during the financial year (2020-21) | 8   |
| Directorships of other Boards as on March 31, 2021                           | Reliance Sibur Elastomers Private Limited   |
| Membership / Chairmanship of Committees of other Boards as on March 31, 2021 | Nil   |

**Dr. Shumeet Banerji**

|  |   |
|--|---|
| Age  | 61 years  |
| Qualifications   | BA and MBA, University of Delhi; PhD, Kellogg School of Management, Northwestern University, Illinois, Chicago, U.S.A.  |
| Experience (including expertise in specific functional area) / Brief Resume  | Vast experience in business advisory, strategy and consulting. Please refer Company's website: <a href="http://www.ril.com">www.ril.com</a> for detailed profile.   |
| Terms and Conditions of Re-appointment                                       | As per the resolution at Item No. 5 of the Notice convening this Meeting read with explanatory statement thereto, Dr. Shumeet Banerji is proposed to be re-appointed as an Independent Director   |
| Remuneration last drawn (FY 2020-21)   | ₹ 1.89 crore<br>(for remuneration details, please refer the Corporate Governance Report)  |
| Remuneration proposed to be paid   | As per the resolution at Item No. 5 of the Notice convening this Meeting read with explanatory statement thereto and the resolution passed by the shareholders at the Annual General Meeting held on June 18, 2014  |
| Date of first appointment on the Board                                       | July 21, 2017   |
| Shareholding in the Company as on March 31, 2021                             | 13,500 fully paid-up equity shares of ₹ 10/- each; and 900 partly paid-up equity shares of ₹ 10/- each, ₹ 2.50 paid-up  |
| Relationship with other Directors / Key Managerial Personnel                 | Not related to any other Director / Key Managerial Personnel  |
| Number of meetings of the Board attended during the financial year (2020-21) | 7   |
| Directorships of other Boards as on March 31, 2021                           | Reliance Jio Infocomm Limited<br>Jio Platforms Limited<br><b>HP Inc.</b> (Formerly, Hewlett Packard Company Inc.)<br>Felix Pharmaceuticals Private Limited (Ireland)<br>Tala Energy Private Limited<br>Haldu Tola Private Limited<br><b>Reliance Jio Infocomm Limited</b> <ul style="list-style-type: none"><li>• Risk Management Committee - Chairman</li></ul> <b>Jio Platforms Limited</b> <ul style="list-style-type: none"><li>• Nomination and Remuneration Committee – Chairman</li><li>• Risk Management Committee - Chairman</li><li>• Corporate Social Responsibility Committee - Member</li></ul> <b>HP Inc.</b> <ul style="list-style-type: none"><li>• Nominating, Governance &amp; Social Responsibility Committee - Chairman</li><li>• Human Resources and Compensation Committee - Member</li><li>• Finance, Investment &amp; Technology Committee – Member</li></ul> <b>Felix Pharmaceuticals Private Limited</b> <ul style="list-style-type: none"><li>• Nominating &amp; Governance Committee – Chairman</li></ul> <b>Tala Energy Private Limited</b> <ul style="list-style-type: none"><li>• Audit Committee – Chairman</li></ul> |
| Membership / Chairmanship of Committees of other Boards as on March 31, 2021 |   |

By Order of the Board of Directors

**K. Sethuraman**  
Group Company Secretary and  
Chief Compliance Officer

Mumbai, May 27, 2021

**Registered Office:**  
3<sup>rd</sup> Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai 400 021  
CIN: L17110MH1973PLC019786  
Website: [www.ril.com](http://www.ril.com)  
E-mail: [investor.relations@ril.com](mailto:investor.relations@ril.com)  
Tel.: +91 22 3555 5000  
Fax: +91 22 2204 2268



**Members'  
Feedback Form  
2020-21**

CIN: L17110MH1973PLC019786

Registered Office: 3rd Floor, Maker Chambers IV, 222, Nariman Point, Mumbai – 400 021  
Website: www.ril.com; e-mail: investor.relations@ril.com; Tel.: +91 22 3555 5000; Fax: +91 22 2204 2268

Name : ..... e-mail id : .....

Address : .....

DP ID : ..... Client ID : .....

Folio No. : ..... Mobile no. : ..  
(in case of physical holding)

No. of fully paid-up equity shares held : .....

No. of partly paid-up equity shares held : .....

Signature of Member

Excellent      Very Good      Good      Satisfactory      Unsatisfactory

**Annual Report**

**Management's Discussion and Analysis Report**      Contents  
Presentation

**Integrated approach to sustainable growth**      Contents  
Presentation

**Business Responsibility Report** (available on website)      Contents  
Presentation

**Report on Corporate Social Responsibility** (available on website)      Contents  
Presentation

**Corporate Governance Report**      Contents  
Presentation

**Board's Report**      Contents  
Presentation

**Quality of financial and non-financial information in the Annual Report**      Contents  
Presentation

**Information on Company's Website**      Contents  
Presentation

**Investor Services**  
**Turnaround time for response to shareholder's query**  
**Quality of response**

**Timely receipt of Annual Report**  
**Conduct of Annual General Meeting**

**Timely receipt of dividend**  
**Overall Rating**

Views / Suggestions, if any, for improvement: .....

Members are requested to send this feedback form to the address given overleaf.



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# Company Information



To,  
Savithri Parekh  
Joint Company Secretary and Compliance Officer  
Reliance Industries Limited  
**C/o. KFin Technologies Private Limited**  
Selenium Tower B, Plot No. 31-32, Gachibowli,  
Financial District, Nanakramguda,  
Hyderabad - 500 032

Fold

## Board of Directors

### Chairman and Managing Director

Mukesh D. Ambani

### Non-Executive Directors

Yogendra P. Trivedi  
Prof. Dipak C. Jain  
Dr. Raghunath A. Mashelkar  
Adil Zainulbhai  
Raminder Singh Gujral  
K. V. Chowdary

### Executive Directors

Nikhil R. Meswani  
Hital R. Meswani  
P. M. S. Prasad  
Pawan Kumar Kapil

### Chief Financial Officer

Alok Agarwal

### Joint Chief Financial Officer

Srikanth Venkatachari

### Group Company Secretary and Chief Compliance Officer

K. Sethuraman

### Joint Company Secretary and Compliance Officer

Savithri Parekh

## Auditors

DTS & Associates LLP  
SRBC & CO LLP

## Registered office

3<sup>rd</sup> Floor, Maker Chambers IV,  
222, Nariman Point,  
Mumbai - 400 021  
Tel: +91 22 3555 5000  
Fax: +91 22 2204 2268  
+91 22 2285 2214  
e-mail: investor.relations@ril.com  
Website: www.ril.com

## Committees

### Audit Committee

Yogendra P. Trivedi (Chairman)  
Dr. Raghunath A. Mashelkar  
Adil Zainulbhai  
Raminder Singh Gujral  
K. V. Chowdary

### Stakeholders' Relationship Committee

Yogendra P. Trivedi (Chairman)  
Arundhati Bhattacharya  
K. V. Chowdary  
Nita M. Ambani

### Risk Management Committee

Adil Zainulbhai (Chairman)  
Dr. Shumeet Banerji  
K. V. Chowdary  
Hital R. Meswani  
P. M. S. Prasad  
Alok Agarwal  
Srikanth Venkatachari

### Finance Committee

Mukesh D. Ambani (Chairman)  
Nikhil R. Meswani  
Hital R. Meswani

### Human Resources, Nomination and Remuneration Committee

Adil Zainulbhai (Chairman)  
Yogendra P. Trivedi  
Dr. Raghunath A. Mashelkar  
Raminder Singh Gujral  
Dr. Shumeet Banerji  
K. V. Chowdary

### Corporate Social Responsibility and Governance Committee

Yogendra P. Trivedi (Chairman)  
Dr. Raghunath A. Mashelkar  
Dr. Shumeet Banerji  
Nikhil R. Meswani

### Health, Safety and Environment Committee

Hital R. Meswani (Chairman)  
Dr. Raghunath A. Mashelkar  
Arundhati Bhattacharya  
P. M. S. Prasad  
Pawan Kumar Kapil

## Bankers

Bank of America N.A.  
Bank of Baroda  
Bank of India  
Canara Bank  
Central Bank of India  
Citibank  
Credit Agricole Corporate and Investment Bank  
Deutsche Bank  
The Hong Kong and Shanghai Banking Corporation Limited  
HDFC Bank Limited  
ICICI Bank Limited  
IDBI Bank Limited  
Indian Bank  
Punjab National Bank  
Standard Chartered Bank  
State Bank of India  
Union Bank of India

## Registrars & Transfer Agents

**KFin Technologies Private Limited**  
(Formerly known as Karvy Fintech Private Limited)  
Selenium Tower B,  
Plot 31-32, Gachibowli, Financial District,  
Nanakramguda, Hyderabad - 500 032  
Tel: +91 40 6716 1700  
Toll Free No.: 1800 425 8998  
(From 9:00 a.m. to 6:00 p.m.)  
Fax: +91 40 6716 1680  
e-mail: rilinvestor@kfintech.com  
Website: www.kfintech.com

## Standing with India

- Strengthening India's health infrastructure
- Prevention and awareness
- Food Relief and nutrition security
- Community initiatives



**Reliance  
Industries Limited**  
Growth is Life

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### Registered Office

3rd Floor, Maker Chambers IV,  
222, Nariman Point, Mumbai - 400 021

Tel: +91 22 3555 5000  
Fax: +91 22 2204 2268/ 22 2285 2214

investor.relations@ril.com  
www.ril.com

BSE. 500325 / 890147  
NSE. RELIANCE / RELIANCEPP  
BLOOMBERG. RIL:IN / RILPP:IN  
CIN. L17110MH1973PLC019786