# Individual Assignment 3

MECHENG 4B03

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2025-04-06

#### The Part

The part is a chalk roller, meant to be a convenient alternative to traditional chalk application methods like chalk bags and balls. The roller stores chalk powder and allows the user to evenly apply it to their hands, quickly and easily. It utilizes a print-in-place design composed of a knurled roller, dovetail door, container, and carabiner hook.

#### **Business Canvas Analysis**

There are a few key partnerships that need to be established to ensure the success of this product. Connections to Prusa and other 3D printer manufacturers will be greatly beneficial to the manufacturing process, as acquiring printers in bulk is key to reducing costs. Also acquisition of high-quality printers ensures the quality of the product. Rock climbing gyms are the habitat of the main demographic the product is targeting, so establishing good relationships in order to run pop-up shots and advertisements is essential to the growth of the product. Most climbers shop at outdoor equipment retailers like MEC and REI, so getting our product on their shelves is an important step in becoming established in the industry.

Marketing is an essential activity to ensure the growth of our product. In a market full of established giants, allowing people to see and use our products in action would be a great benefit. Word of mouth spawned from pop-up shops and free demos at climbing gyms is a perfect way to establish the product, as well as influencer marketing.

The product presents a unique value proposition compared to chalk bags, whereas this is a solid product with a rolling part which makes application faster, easier, and more ergonomic. Tried and tested for top rope climbing, it works flawlessly. While the main target audience is rock climbers, this product also targets gym-goers and bodybuilders, who also use chalk regularly. Summer camps and other outdoor childcare facilities who use rock climbing as an activity are also a potential customer for our product.

The cost structure is primarily composed of fulfillment and shipping costs via amazon. Marketing and advertising is a key cost to the growth of our product, as will be

demonstrated in the next section. Manufacturing via injection moulding and 3D printing is makes up the bulk of the remaining cost structure. Revenue includes solely product sales. Alternative revenue streams should be explored in the future.

#### Financial Analysis

Some key assumptions were made when constructing the financial model. It is assumed that the cost of manufacturing facilities (i.e. where all the printers are located) is negligible, since this quantity is highly variable and location dependent. Base quarterly growth is 5%, while the use of social media advertisements will boost growth to 20% per quarter. All printers will be running non-stop 24 hours per day 7 days per week, and up to 4 hours of print time is lost to maintenance or downtime. Therefore, each printer can produce 5 chalk rollers per day. Assume change in Amazon storage and fulfilment cost over time is negligible.

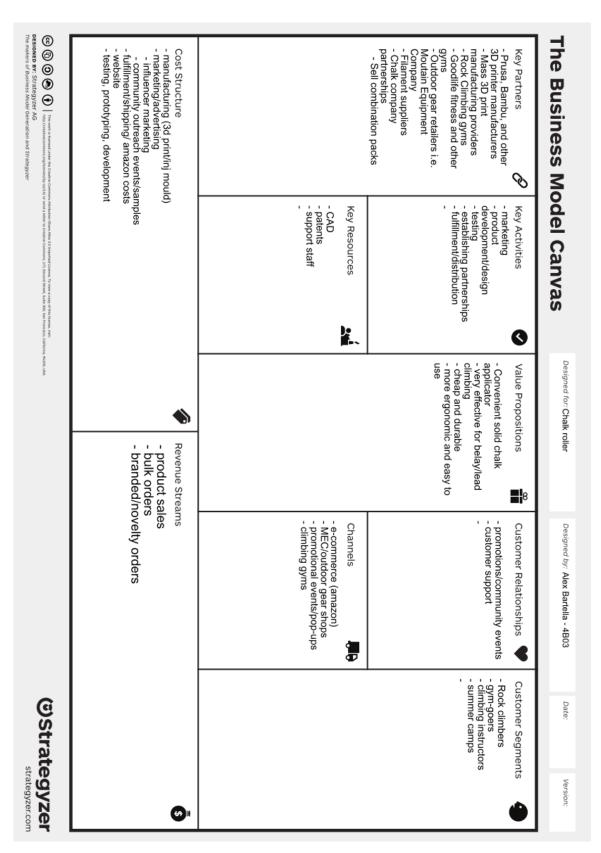
The main takeaway from my financial analysis is that when 3D printed, the product is profitable short-term, however it is heavily held back by storage and fulfilment costs as well as labour for printer maintenance. These costs together make up the overwhelming majority of the total costs associated with manufacturing. Even more concerning, 60% of the total cost is due to these two components in year 1 quarter 2, which steadily increases to 77% in year 2 quarter 4. This business model may not be sustainable, as at very high volume these costs may outpace sales revenue, reducing the profitability of this product in the long term.

In terms of the injection moulded approach, the product is much more profitable, especially when manufacturing all at once in year 1 quarter 1. Costs associated with labour and materials is significantly reduced as it becomes static. Fulfillment is still a major cost with this approach, and alternatives should be explored for this sector.

### **Advised Changes**

I'd advise looking into alternatives for order fulfillment. As mentioned previously, fulfillment composes up to 77% of costs related to sales, and the cost-optimization of this service could increase profits significantly. This additional profit can be reinvested into marketing and infrastructure to increase growth. Additionally, more robust investment in manufacturing can lead to decreased production costs and better production time. For example, a fleet of Bambu printers or Prusa mk4 printers rather than Prusa mk3's will decrease print time and lower manufacturing costs. Investment in overseas manufacturing for injection moulding could also be key to reducing material and manufacturing costs. Also, the product at this point is slightly over-engineered, as a lower infill (~10%) could be marginally as sturdy as the current revision. Above all, the reduction of fulfillment costs by seeking alternative services is key to increasing the growth of this business.

## Appendix A - Business Model Canvas



Appendix B1 - 3D p	rinted with	ads						
Annual Discount Rate		0.07	* this represent	s opportunity co	net interest			
Quarterly Discount Rate			interest/4	.s opportunity co	JSt,iiiterest			
Quarterly Discount Nate		0.0175	iiileiesi/4					
	Year 1				Year 2			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
n=	1	2	3	4	5	6	7	8
Inflows								
Roller Sales		\$12,000	\$14,400	\$17,280	\$20,736	\$24,883	\$29,860	\$35,832
Total Revenue		\$12,000	\$14,400	\$17,280	\$20,736	\$24,883	\$29,860	\$35,832
Outflows								
Labour	\$2,880	\$2,880	\$4,320	\$5,760	\$5,760	\$7,200	\$8,640	\$8,640
Advertising	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Storage + Fulfillment	\$0	\$2,856	\$3,428	\$4,113	\$4,936	\$5,923	\$7,108	\$8,529
Printers	\$2,660	\$0	\$1,330	\$1,330	\$0	\$1,330	\$1,330	\$0
Filament	\$594	\$713	\$855	\$1,026	\$1,232	\$1,478	\$1,774	\$1,862
Energy	\$41	\$41	\$62	\$82	\$82	\$103	\$123	\$123
Total Costs	\$9,175	\$9,490	\$12,995	\$15,312	\$15,010	\$19,034	\$21,975	\$22,155
labour & storage/total cost	31%	60%	60%	64%	71%	69%	72%	77%
Quarterly Cash Flow	-\$9,175	\$2,510	\$1,405	\$1,968	\$5,726	\$5,849	\$7,885	\$13,677
Quarterly NPV	-\$9,175	\$2,424	\$1,334	\$1,836	\$5,250	\$5,271	\$6,983	\$11,904
Total NPV	\$25,828							
Supporting Calculations								
Rollers per unit	1			Exchange rate	1.33			
Price per unit		CAD						
Material cost per roller	0.99	CAD	Per Prusa Soft	ware				

Estimated units/month via ama	200							
Quarterly growth	20%							
Sales Volume (units)	0	600	720	864	1037	1244	1493	1792
Rollers to be fabricated	600	720	864	1037	1244	1493	1792	1881
Fabrication Time per roller	5 h		1 rollers/day/printe	ır				
Cost per printer	- 1	JSD per Prusa	+ Tollers/day/printe	1				
Cost per printer	1330 C							
90 days/quarter, 4 rollers/printer/d	ay = 360 rolle	rs/printer/qtr						
n Printers	2	0	1	1	0	1	1	0
\$ Printers	2660	0	1330	1330	0	1330	1330	0
total number of printers	2	2	3	4	4	5	6	6
Labour	2880	2880	4320	5760	5760	7200	8640	8640
* assume 1h/day to print deburr, n	naintain per pr	rinter, \$16/hour						
Materials	594.00	712.80	855.36	1026.43	1231.72	1478.06	1773.67	1862.36
Printing Energy cost	41.13	41.13	61.69	82.25	82.25	102.82	123.38	123.38
kwh consumed per day	3.84	3.84	5.76	7.68	7.68	9.60	11.52	11.52
*average cost in ontario is								
*11.9 cents/kwh								
*prusa consumes 80 W during pri	nting							
Storage	400	400	400	400	400	400	400	400
* assume one storage unit								
Advertising								
Instagram Ads	3000	3000	3000	3000	3000	3000	3000	3000
Amazon Fulfilment per unit	4.58							
Amazon Storage per 1000 unit	30	30	30	30	30	30	30	30
Storage and Fulfiment per u	4.76	4.76	4.76	4.76	4.76	4.76	4.76	4.76
* assume stored in storage unit wl	hen not being	sold by amazo	n					

Appendix B2 - 3D pr	inted witho	out ads						
Annual Discount Rate		0.07	* this represent	ts opportunity co	ost interest			
Quarterly Discount Rate			interest/4	эррэгания				
,								
	Year 1				Year 2			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
n=	1	2	3					
Inflows	-	_			-	-	-	-
Roller Sales		\$12,000	\$12,600	\$13,230	\$13,892	\$14,586	\$15,315	\$16,081
Total Revenue		\$12,000	\$12,600	\$13,230	\$13,892	\$14,586	\$15,315	\$16,081
Outflows								
Labour	\$2,880	\$2,880	\$2,880	\$2,880	\$2,880	\$2,880	\$2,880	\$2,880
Advertising			\$1,000				\$1,000	
Storage + Fulfillment	\$0	\$2,856	\$2,999	\$3,149	\$3,307	\$3,472	\$3,646	\$3,828
Printers	\$2,660	\$0	\$0			\$0		
Filament	\$594	\$624	\$655		<u> </u>	\$758	<u> </u>	·
Total Costs	\$6,134	\$6,360	\$7,534			\$7,110		
Quarterly Cash Flow	-\$6,134	\$5,640	\$5,066	\$6,513	\$6,983	\$7,476	\$6,994	\$8,537
Quarterly NPV	-\$6,134	\$5,448	\$4,809	\$6,077	\$6,403	\$6,737	\$6,194	\$7,431
Total NPV	\$36,964							
Supporting Calculations								
Rollers per unit	1			Exchange rate	1.33			
Price per unit		CAD						
Material cost per roller	0.99	CAD	Per Prusa Soft	ware				
Estimated units/month via am	200							
Quarterly growth	5%							
Sales Volume (units)	0	600	630	662	695	729	766	804

Rollers to be fabricated	600	630	662	695	729	766	804	844
Fabrication TIme per roller	5	h	4 rollers/day/prir	nter				
Cost per printer	1000	USD per Prusa						
	1330	CAD						
90 days/quarter, 4 rollers/printe	r/day = 360 rol	lers/printer/qtr						
Need 1 printers to make 210/qu								
max rollers printed/qtr	844							
n Printers	2			0				
\$ Printers	2660			0				
Labour	2880	2880	2880	2880	2880	2880	2880	2880
* assume 1h/day to print debur	r, maintain per	printer, \$16/hou	r					
Materials	594.00	623.70	654.89	687.63	722.01	758.11	796.02	835.82
Storage	400	400	400	400	400	400	400	400
* assume one storage unit								
Advertising								
Instagram Ads								
Amazon Fulfilment per unit	4.58							
Amazon Storage per 1000 unit	30		30	30	30	30	30	30
Storage and Fulflment per unit	4.76	4.76	4.76	4.76	4.76	4.76	4.76	4.76
* assume stored in storage unit					-	-	-	

Appendix B3 - Inc	ejection mo	oulded with	n ads						
Annual Discount Rate		0.07	* this represent	s opportunity co	ost interest				
Quarterly Discount Rate			interest/4	· · · · · · · · · · · · · · · · · · ·					
Quarterly Discount Nate		0.0175	IIIICI CSI/4						
	Year 1				Year 2				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
n=	1	2	3	4					
Inflows	'	2	3		3	0	,	J	
Chalk Roller Sales	\$0	\$12,000	\$14,400	\$17,280	\$20,740	\$24,900	\$29,880	\$35,860	
Total Revenue	\$0	\$12,000	\$14,400	\$17,280	\$20,740	\$24,900	\$29,880	\$35,860	
Outflows									
Labour	\$1,475	\$320	\$384	\$461	\$553	\$664	\$797	\$956	
Advertising	\$3,000			\$3,000					
Storage + Fulfillment	\$0	\$2,856	\$3,428	\$4,113	\$4,937	\$5,927	\$7,113	\$8,536	
Tooling	\$7,697		. ,						
Materials	\$2,351								
Total Costs	\$14,522	\$6,176	\$6,812	\$7,574	\$8,490	\$9,591	\$10,909	\$12,492	
Quarterly Cash Flow	-\$14,522	\$5,824	\$7,588	\$9,706	\$12,250	\$15,309	\$18,971	\$23,368	
Quarterly NPV	-\$14,522	\$5,625	\$7,203	\$9,055		<b>.</b>		\$20,340	
Total NPV	\$69,530	+-,	<b>,</b> , , , , , , , , , , , , , , , , , ,	72,000	, , , , , , , , , , , , , , , , , , , ,	7.0,	<b>,</b> , , , , , , , , , , , , , , , , , ,	7_0,010	
Commonting Colombia									
Supporting Calculations Rollers per unit	1			Exchange rate	1.33				
Price per unit		CAD		LAGIAIIGE TALE	1.33				
Material cost per roller	0.228		Per inj mold						
Labour cost per roller	0.143		-						
Packing cost per roller	0.056	USD							
Estimated units/month via	200								
Quarterly growth	20%								TOTAL
Sales Volume (units)	0		720	864		1245			7753
Pumpkins to be fabricated	7753	0	0	0	0	0	0	0	

Material Cost per pumpkin									
Material Cost per parripkin									
Materials	2351.02	0	0	0	0	0	0	0	
Mfg Labour	1474.54								
Repacking Labour		320	384	460.80	553.0666667	664.00	796.8	956.2666667	
* assume 2 min per unit, \$1	6/hr								
Packing	577.44344								
Storage	400	400	400	400	400	400	400	400	
* assume two storage unit									
Tooling	5787								
	7696.71	CAD							
Advertising									
Instagram Ads	3000	3000	3000	3000	3000	3000	3000	3000	
Amazon Fulfilment per un	4.58								
Amazon Storage per 1000	30	30	30	30	30	30	30	30	
Storage and Fulflment per	4.76	4.76	4.76	4.76	4.76	4.76	4.76	4.76	

Appendix B4 - Inj	ection Mou	ulded with	out ads						
Annual Discount Rate		0.07	* this represent	s opportunity co	set interest				
			•	s opportunity co	ost,iiiterest				
Quarterly Discount Rate		0.0175	interest/4						
	Year 1				Year 2				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
n=	1	2	3	4	5	6	7	8	
Inflows									
Chalk Roller Sales	\$0	\$12,000	\$12,600	\$13,240	\$13,920	\$14,620	\$15,360	\$16,140	
Total Revenue	\$0	\$12,000	\$12,600	\$13,240	\$13,920	\$14,620	\$15,360	\$16,140	
Outflows									
Labour	\$931	\$320	\$336	\$353	\$371	\$390	\$410	\$430	
Advertising	\$0		\$0	\$0					
Storage + Fulfillment	\$0		\$2,999	\$3,152		<u> </u>		· ·	
Tooling	\$7,697	. ,	. ,	• •		. ,	. ,	. ,	
Materials	\$1,484								
Total Costs	\$10,112	\$3,176	\$3,335	\$3,505	\$3,685	\$3,870	\$4,066	\$4,272	
Quarterly Cash Flow	-\$10,112	\$8,824	\$9,265	\$9,735	\$10,235	\$10,750	\$11,294	\$11,868	
Quarterly NPV	-\$10,112		\$8,795	\$9,083					
Total NPV	\$55,693		, , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , ,	, , , , , , ,	, , , , ,	, , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,	
Supporting Calculations Rollers per unit	1			Evehange reta	1.33				
Price per unit		CAD		Exchange rate	1.33				
Material cost per roller	0.228		Per inj mold						
Labour cost per roller	0.143		,						
Packing cost per roller	0.056								
Estimated units/month via									
Quarterly growth	5%								TOTAL
Sales Volume (units)	0		630	662					4894
Pumpkins to be fabricated	4894	0	0	0	0	0	0	0	

Material Cost per pumpkin									
Widterlai Goot per parriphir									
Materials	1484.06	0	0	0	0	0	0	0	
Mfg Labour	930.79								
Repacking Labour		320	336	353.07	371.2	389.87	409.6	430.4	
* assume 2 min per unit, \$1	6/hr								
Packing	364.50512								
Storage	400	400	400	400	400	400	400	400	
* assume two storage unit									
Tooling	5787	USD							
	7696.71	CAD							
Advertising									
Instagram Ads									
Amazon Fulfilment per un	4.58								
Amazon Storage per 1000	30	30	30	30	30	30	30	30	
Storage and Fulflment per	4.76	4.76	4.76	4.76	4.76	4.76	4.76	4.76	

## Appendix C - References

[1] "FAQ - frequently asked questions," Prusa Knowledge Base, https://help.prusa3d.com/article/faq-frequently-asked-questions\_1932 (accessed Apr. 6, 2025).

[2] "Cost estimator," Injection Molding Cost Estimator,
https://www.custompartnet.com/estimate/injection-molding/ (accessed Apr. 6, 2025).