Financial Models and estimating sales volume

11 Mar 2025 Dr. Hassan

Today:

- Two examples of commercializing a prototype like yours
- This would probably be a "Meets Expectations" model, if you're really going for "Exceeds", add more detail

Let's do a NPV for one of my favourite products



Vastar 5 Pack Drain Snake Hair Drain Clog Remover Cleaning Tool

Brand: Vastar

**** 2,976 ratings | 7 answered questions

Price: \$14.99 Vprime FREE One-Day

Get up to 5% back at Amazon.ca, grocery stores, and restaurants for 6 months upon approval for the Amazon.ca Rewards Mastercard.

New (5) from \$13.99 / prime FREE One-Day

Size: 5Pack

- . 5 pack of plastic plumbing snake drain auger about 19.6 inch.
- Long enough flexible barbed wand with tiny hooks can easily grab & remove food, clustered hair, garbage, and other obstructions.Let your drain come back cleaning.
- Vastar hair drain clog remover great for kitchen, bathroom toilets & floor drains, bathtubs and showers.
- Drain cleaning tool more environmental and less expensive than toxic chemical drain cleaners
- Note:Do not use with sewer dredging agent.And when there are too many blockages, clean up a few times

Why is this a favourite?

- I have long hair and "heritage" plumbing so clogged shower drains are common. Overusing Drano is risky and ineffective, so this is a functional favourite for me.
- ...but teaching this class I started thinking, maybe this product is a great business for whoever designed it?
- Let's run the numbers and see how good of a business it is
- It's probably quite similar to the business model for your individual project if you chose something simple

Financial Analysis Workflow

- Complete Business Model Canvas
- Build your base case NPV model
- Run your sensitivity analysis
- Repeat as needed (as conditions or assumptions change)

The Business Model Canvas

DRAIN SNAKE

Designed by:

Date:

Version:



The Business Model Canvas

DEAIN SMAKE

Designed by:

Date:

Version:



Key Activities

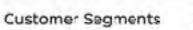
DELIVER



Value Propositions



Customer Relationships



AMAZON

CONTRACT

MANUFACTURER

FARRICATE

CLEAN, WELL PUNNING DRAINS

WITH NO CHEMICALS

BR SPECIAL EDWIPHENT

PURCHASE

REVIEW

RECOMMEND

PEOPLE WITH DKAIPS

GEORLE WITH LONG HAIR

Key Resources



PAW MATERIALS (PLASTIC)

TOOLING PACKAGING

WAREHOUSE PATENT ?

Channes

ANNZON

Our NPV model needs these elements

A

Cost Structure

KAW MATER, ALS

TOOLING

FABRICATION, PACKACING, PACKING LABOUR

FULFILMENT

STORAGE

SHIPPING

Revenue Streams

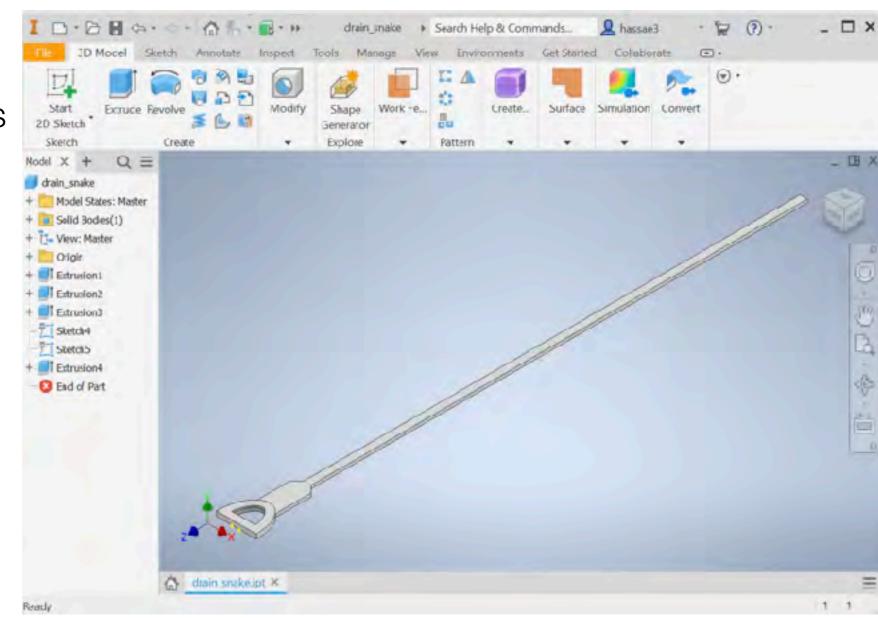
SALE OF DEVICE



0

How much will this cost to make?

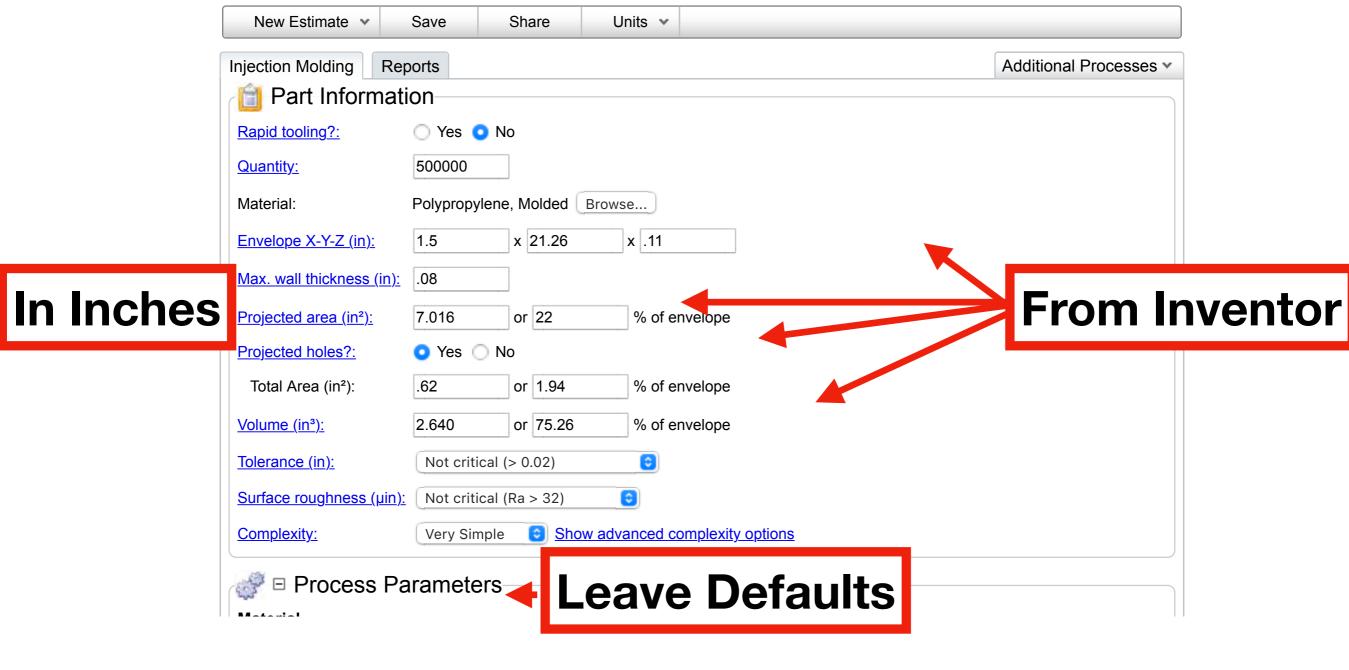
- I used callipers to make a rough CAD model to estimate volume and cross sectional area
- Used CAD model to enter values in Injection molding estimator
- You can do the same with your CAD models
- We'll cover design for injection molding in a later class



To estimate costs based on size

- There are various online calculators for injection molding, I think this one is pretty good:
- https://www.custompartnet.com/estimate/injectionmolding/
- These numbers are based on industry averages, so individual companies or regions might have different numbers, but I think it's a good starting point





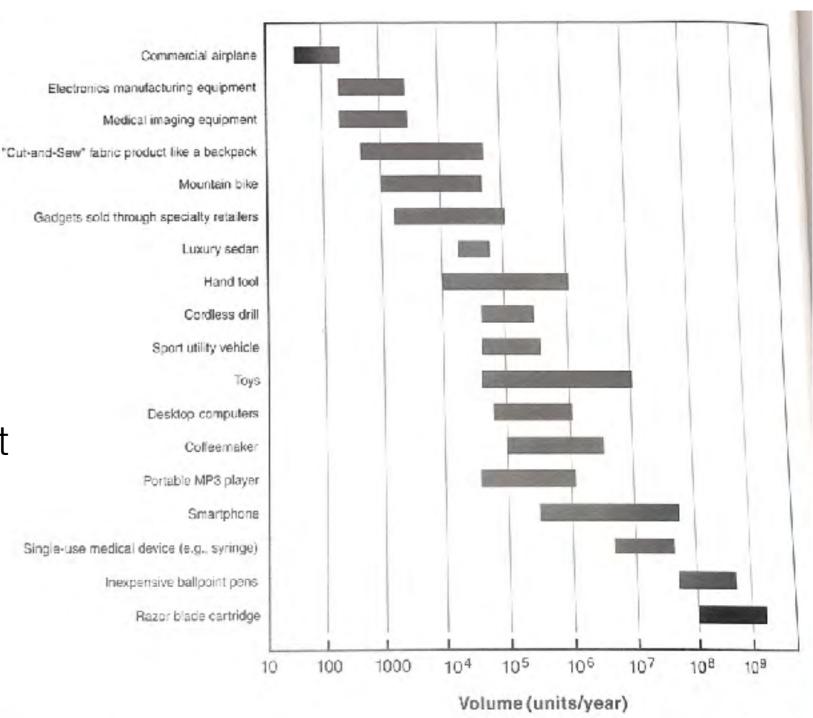


How to estimate sales volume?

 From Ulrich and Eppinger 2016

 I made a conservative guess of about 500,000 units for our product

 We can also base on online tools, we will do this on Thursday



Source: Various

Production

 If we make 500,000, the cost per part is quite reasonable, \$0.37 USD



Cost

Update Estimate

Material: \$74,013 (\$0.148 per part)

Production: \$71,433 (\$0.143 per part)

Tooling: \$40,225 (\$0.080 per part)

Total: \$185,671 (\$0.371 per part)

Feedback/Report a bug

Packing and Packaging

- This product is sold in a package of 5
- We have to pay some to assemble them and put them in a large box for shipping
- Doesn't include shipping
- Rate is independent of # of units
- Together, just under 10 cents (US) per part



Additional: \$0 (\$0.000 per part)

Setup: \$15 (\$0.000 per part)

Labor: \$25,000 (\$0.050 per part)

Markup: \$0 (\$0.000 per part)

Total: **\$25,015 (\$0.050 per part)**

Feedback/Report a bug



Update Estimate

Material: \$13,666 (\$0.027 per part)
Production: \$10,417 (\$0.021 per part)
Total: \$24,083 (\$0.048 per part)

Feedback/Report a bug

NPV Base Case Model

			1					
Annual Discount Rate		0.07	•	opportunity cost,ii	nterest			
Quarterly Discount Rate		0.0175	interest/4					
	Year 1				Year 2			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
n=	1	2	3	4	5	6	7	8
Inflows								
Drain Snake Sales		\$150,000	\$165,000	\$181,500	\$199,650	\$219,615	\$241,577	\$265,734
Total Revenue		\$150,000	\$165,000	\$181,500	\$199,650	\$219,615	\$241,577	\$265,734
Outflows								
Labour	\$161,595							
Advertising		\$1,000					\$1,000	
Storage + Fulfillment		\$61,067	\$65,692	\$73,670	\$76,376	\$82,532	\$89,304	\$96,974
Tooling	\$53,499							
Materials	\$98,420							
Total Costs	\$313,514	\$62,067	\$65,692	\$73,670	\$76,376	\$82,532	\$90,304	\$96,974
Quarterly Cash Flow	-\$313,514	\$87,933	\$99,308	\$107,830	\$123,274	\$137,083	\$151,273	\$168,760
Quarterly NPV	-\$313,514	\$84,935	\$94,272	\$100,601	\$113,031	\$123,531	\$133,974	\$146,890
Total NPV	\$483,720	1						
Supporting Calculations	3		D	ofit ~	\$0.02	з САГ) ner	enak
Drain Snakes per unit	5			OIIL	ψυ. 30	JUAL	, hei	Silant
Price per unit		CAD	<u>'</u>					
Material cost per snake	0.148							
Labour cost per snake	0.143							
		_						

Sensitivity analysis

- What problems could occur?
- Often delays and sales volume are a good place to start

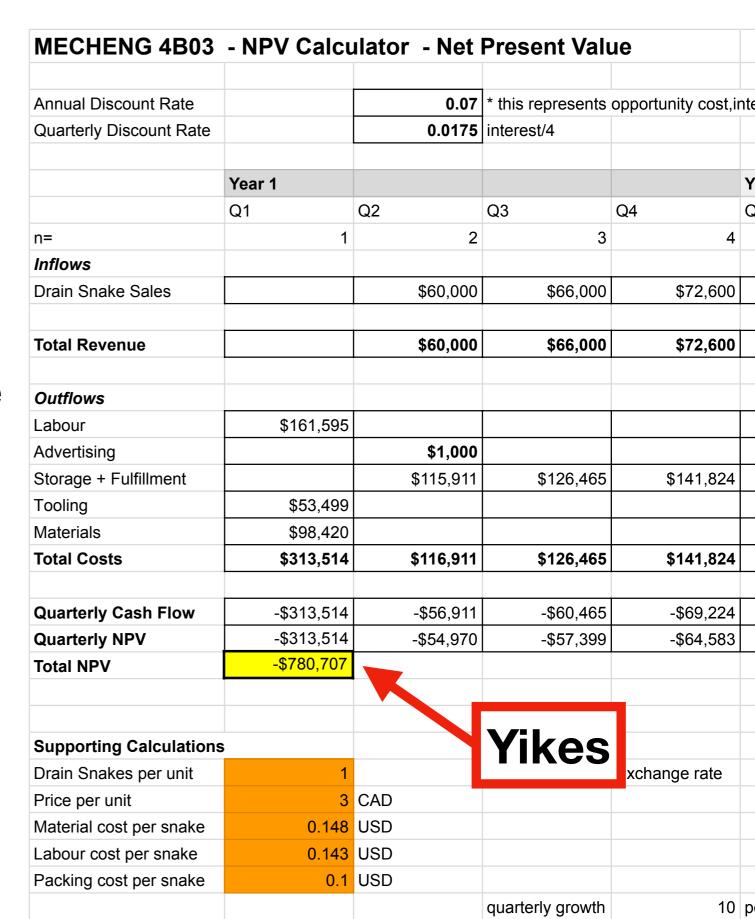
What if I only make 1 000?

- If I only make 1 000 units, the economics are far worse, total costs are \$10.706 USD per part
- Tooling dominates this number
- Therefore, this needs to be a high volume product to cover the high initial costs if the price is low
- I didn't do a NPV for this scenario, it's obviously not viable



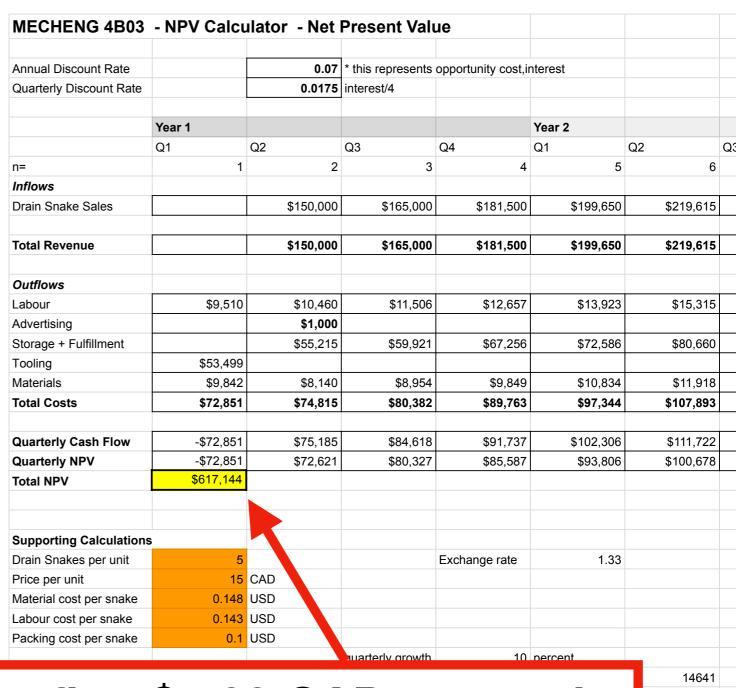
What if I only sell one per package?

- Sales might go up (I doubled them in this example)
- But, since fulfillment and shipping is per unit, having more parts in a unit spreads these costs out, increases unit cost
- We lose about \$1.58 every time we sell a snake
- It's not financially viable to ship such an inexpensive product, this is why we see large packages on Amazon



What if we manufacture continuously rather than all at once?

- That should reduce our storage costs and reduce our initial labour and materials costs
- But if we are importing from abroad, freight costs might dominate.
 I haven't accounted for that, but it's something to consider



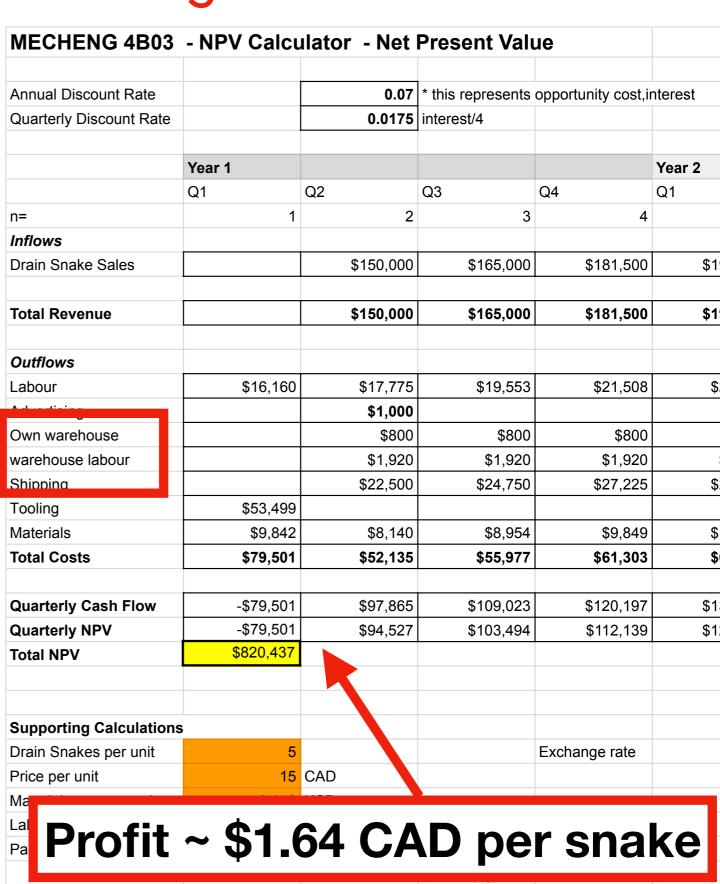
Profit ~ \$1.23 CAD per snake

80525.5 13674.1

What if I use my own storage unit instead

if Amazon's?

- Amazon's storage costs are relatively high
- BUT that also means I need to pay someone to pack and ship my orders, in addition to a storage space
- If these costs are low, like in this example, it's a positive effect on NPV, if the costs were different, it might be negative



Is this a great business?

- I think so, as long as sales volume fairly high
- Approximate 30% profit margin in the base case
- If you sold more, or reduced costs you'd do even better
- Simple product, inexpensive to ship

What am I leaving out?

- I didn't account for freight: if part of my business model is production overseas this can be really substantial
- I didn't pay taxes or insurance yet
- I didn't pay for packaging or branding yet
- Include these in your model!

Another "product"

- Due to COVID-19 it didn't seem worth the risk for my daughter to trick or treat at Hallowe'en in 2020
- Solution: 3d printed pumpkins for an "easter egg hunt" at home
- These are sized for mini chocolate bars and the lid is easy for her to grab





"You should sell these!"

- My family says this to me all the time when I make goofy things like this
- And I always respond:

"They would have to sell for like \$100, only my kid is worth this effort lol"

-but are they right and I'm wrong?
- Let's do a business model and find out

The Business Model Canvas

Designed for:
3D PRINTED PUMPKIN

Date:

Version:

Key Partners

Key Activities





AMAZON

Pumpain PATCH Deliver TO

Delivery PAPETHER

PILAMENT SUPPLIER

PRINTER SUPPLIER

CONTRACT MANUFACTURERS

Key Resources

FILAMENT

PACKING SuppliES

FABRICATE

Value Propositions

COVID SAFE HALLOWETN

ACTIVITY

FOR YOUNG FIRS

Customer Relationships

PUPCHASE

REVIEW

RECOMMENT)

Customer Segments

FAMILIES WITH YOUNG FIDS.

Channels



AMAZON.CA.

LOCAL PUMPKIN PATCH

INSTAGRAM ADS

Cost Structure

PAY CONTRACT MPR BUY PRINTERS, FILAMENT, PARKING PAY AMAZON PULPILLMONT ADVERTISING

Revenue Streams

SALE OF PUMPKINS

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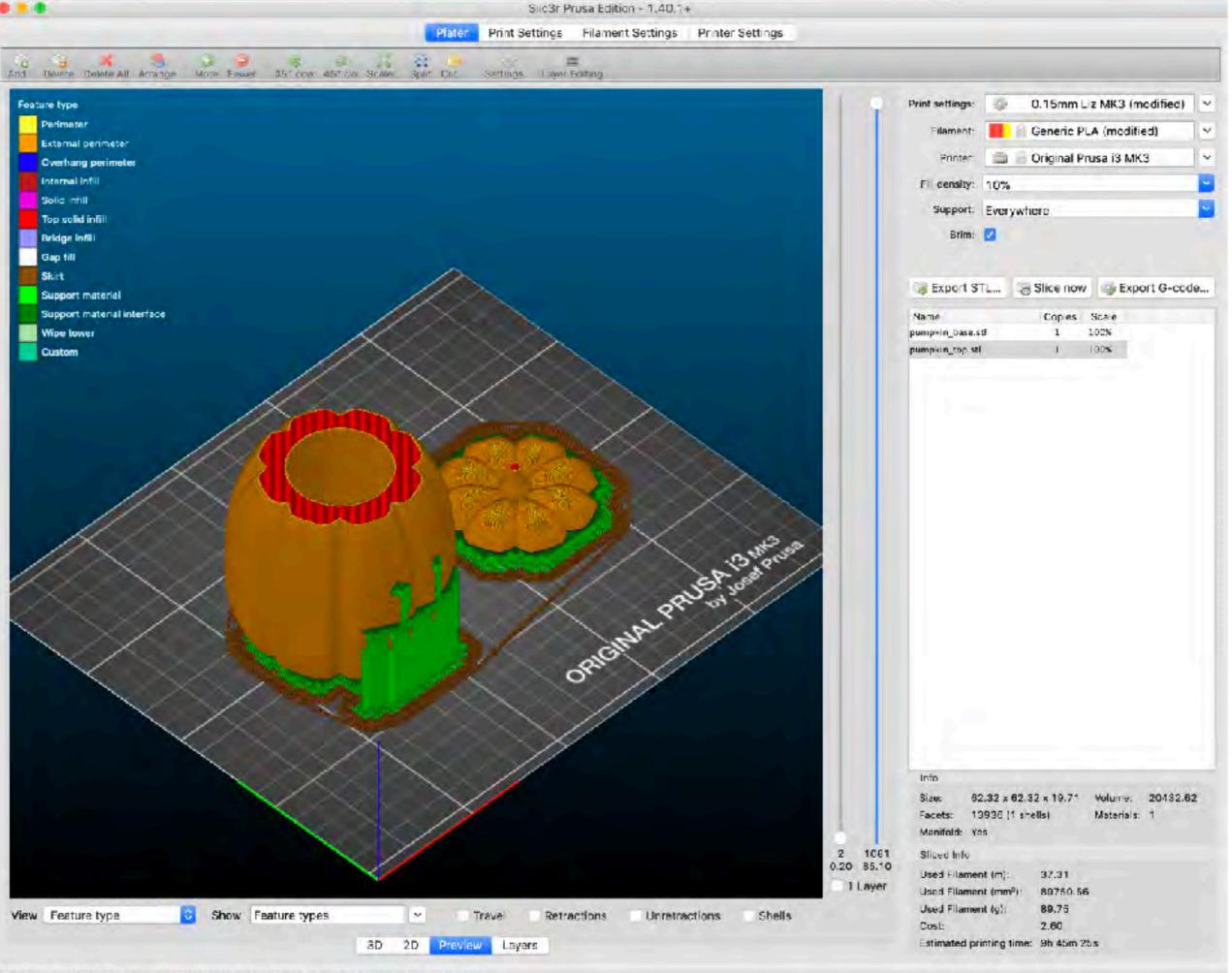
DESIGNED BY: Strategyzer AG

The makers of Business Model Generation and Strategyzer

strategyzer.com

Step 1: Estimate actual prototype cost

- You can use my 2c04 spreadsheet or Prusa software
- You can ignore design efficiency if you want, it's for my other class
- ...but it is a good indicator of manufacturability so you might find it useful



Using Shop Rates

\$221.81 Total	15.0% tal Theoretical Par tal Assm Time		e (Total Theoretic	al Part Count)*3/(T	lotal Assm Time)	
\$193.70 \$28.11 Total	tal Theoretical Par tal Assm Time		1	al Part Count)*3/(1	Total Assm Time)	
\$28.11 Total	al Assm Time		1	al Part Count)*3/(1	Total Assm Time)	
\$221.81 Total	al Assm Time	irt Count	20			
			20			
ost						
per) Numbe Yike	SCost	Theoretical Part Count	Assembly Time per part (s)		Assembly Labour Cost	
\$0.00	\$0.00	0	0	0	\$0.00	
	\$0.00	0	0	0.	\$0.00	
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00 0 0 \$0.00

Part Name	Material Cost (CAD/per)	Number	Total part material cost	Manufacturing Time (s)	Theoretical Part Count	Assembly Time per part (s)	Total Assembly Time (s)	Total Labour Cost
Тор	\$18.70		1 \$18.70	900	0	20	20	\$28.11
Base	\$174.99		1 \$174.99	0	1	0	0	\$0.00

Subtotal \$193.70 900 1 20 \$28.11

*15 min for setup, cleanup, deburn * put lid on pumpkin

Pumpkin Top - 3d printed part

* 0 for other part because on one plate

Part volume

20432 mm³

Part volume

1,246837139 cubic inches

* from Inventor or Slicer

Material Cost

\$18.70 CAD/part

Print Time 7200 sec/part

At home production

Overall budge	t per device		Assembly	Index	* calculated per l	ecture slides			
					* also called desi	gn efficiency			
Purchased Part	ts \$0.00			15.0%					
Material	\$2.58				Assembly Index	= (Total Theoretic	al Part Count)*3/(Total Assm Time)	
Labour	\$4.09		Total Theor	retical Pa	art Count	1			
Total	\$6.67		Total Assm	Time		20			
Purchased Pa	rts			•					
Part Name	Part Cost (CAD/per)	Nur No	t bad	st	Theoretical Part Count	Assembly Time per part (s)	Total Assembly Time (s)	Assembly Labour Cost	
	\$0.00		v _I	\$0.00	0	0	0	\$0.00	
								60.00	
Subtotal				\$0.00	0	0	0	\$0.00	
Manufactured	Material Cost	Number	Total part n		Manufacturing	Theoretical Part	Assembly Time	Total Assembly	Total Labour
Manufactured Part Name	Material Cost	Number	Total part n		Manufacturing Time (s)				
Manufactured Part Name Top	Material Cost (CAD/per)	Number	the second of th	material	Manufacturing Time (s) 900	Theoretical Part Count	Assembly Time per part (s)	Total Assembly Time (s)	Total Labour Cost
Manufactured	Material Cost (CAD/per) \$0.35	Number	the second of th	material \$0.35	Manufacturing Time (s) 900 0	Theoretical Part Count	Assembly Time per part (s) 20	Total Assembly Time (s)	Total Labour Cost \$4.09
Manufactured Part Name Top Base Subtotal	Material Cost (CAD/per) \$0.35	Number	the second of th	\$0.35 \$2.23	Manufacturing Time (s) 900 0	Theoretical Part Count 0	Assembly Time per part (s) 20 0	Total Assembly Time (s) 20	Total Labour Cost \$4.09 \$0.00
Manufactured Part Name Top Base Subtotal	Material Cost (CAD/per) \$0.35 \$2.23		the second of th	\$0.35 \$2.23 \$2.58	Manufacturing Time (s) 900 0	Theoretical Part Count 0	Assembly Time per part (s) 20 0	Total Assembly Time (s) 20	Total Labour Cost \$4.09 \$0.00
Manufactured Part Name Top Base Subtotal Pumpkin Top -	Material Cost (CAD/per) \$0.35 \$2.23 3d printed part		cost	\$0.35 \$2.23 \$2.58	Manufacturing Time (s) 900 0	Theoretical Part Count 0	Assembly Time per part (s) 20 0	Total Assembly Time (s) 20	Total Labour Cost \$4.09 \$0.00

MECHENG 4B03	- NPV Cal	culator - Ne	t Present V	alue				
Annual Discount Rate		0.07	* this represents	opportunity cost,ii	nterest			
Quarterly Discount Rate		0.0175	interest/4					
	Year 1				Year 2			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
n=	- 1	2	3	4	5	6	7	8
Inflows								
Pumpkin Sales			\$18,000	\$9,000	\$0	\$0	\$36,000	\$18,000
Total Revenue			\$18,000	\$9,000	50	\$0	\$36,000	\$18,000
Outflows								
Labour	\$23,040	\$23,040	\$23,040	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000
Advertising			\$1,000		W		\$1,000	
Storage + Fulfillment	\$400	\$400	\$5,585	\$2,819	\$400	\$400	\$11,169	\$5,639
Printers	\$21,280			\$11,970	CERT VI			
Filament	\$7,800	\$7,800	\$7,800	\$11,700	\$11,700	\$11,700	\$11,700	\$0
Total Costs	\$52,520	\$31,240	\$37,425	\$62,489	\$48,100	\$48,100	\$59,869	\$41,639
Total ocolo								
Quarterly Cash Flow	-\$52,520	-\$31,240	-\$19,425	-\$53,489	-\$48,100	-\$48,100	-\$23,869	-\$23,639



-\$280,201

Total NPV

Pumpkins per unit	6			xchange rate	1.33			
Price per unit	18	CAD		Actioning rate	1,00			
Material cost per pumpkin		(f)	Per Prusa Software					
waterial cost per pumpking	2.0	CAD	Fer Flusa Sollware					
Sales Volume (units)	0	0	1000	500	0	0	2000	1000
Pumpkins to be fabricated	3000	3000	3000	4500	4500	4500	4500	0
Fabrication Time per pum	9	h	2 pumpkins made p	per day per printe	er			
Cost per printer	1000 1330	USD per Prusa CAD						
90 days/quarter, 2 pumpkins	s/printer/day = 18	30 pumpkins/printe	er					
Need 3 printers to make 500	D/quarter, 6 for 10	000						
n Printers	16			9				
\$ Printers	21280			11970				
Labour	23040	23040	23040	36000	36000	36000	36000	36000
assume 1h/day to print de	burr, maintain pe	er printer, \$16/hour						
Materials	7800	7800	7800	11700	11700	11700	11700	0
Storage	400	400	400	400	400	400	400	400
* assume one storage unit								
Advertising								
Instagram Ads								
Amazon Fulfilment per un	5.44							
Amazon Storage per 1000	24	24	24	33	24	24	24	33

When do I make money with 3d printing?

- At \$100 per pumpkin set of 6 I am at \$52k NPV
- BUT my sales volume would suffer
- ...but it looks like my initial random guess of "\$100 to make money" was pretty close

This product highlights the problems of 3D printed products as they scale

- 3D printing is a fairly time intensive process compared to molding techniques
- The raw material (filament) is more expensive per weight than bulk plastic used for molding because filament is more processed
- To get the volume needed to make money, you need a lot of printers and a lot of labour

Step 2: Estimate Mass production costs

- You can assume parts or materials that are purchased in large volume would be at a 50% discount
- If you purchase from Digikey etc, volume discounts are specified
- Your design might change to reflect new production methods

The Business Model Canvas



Date:

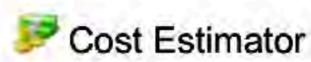
Version:

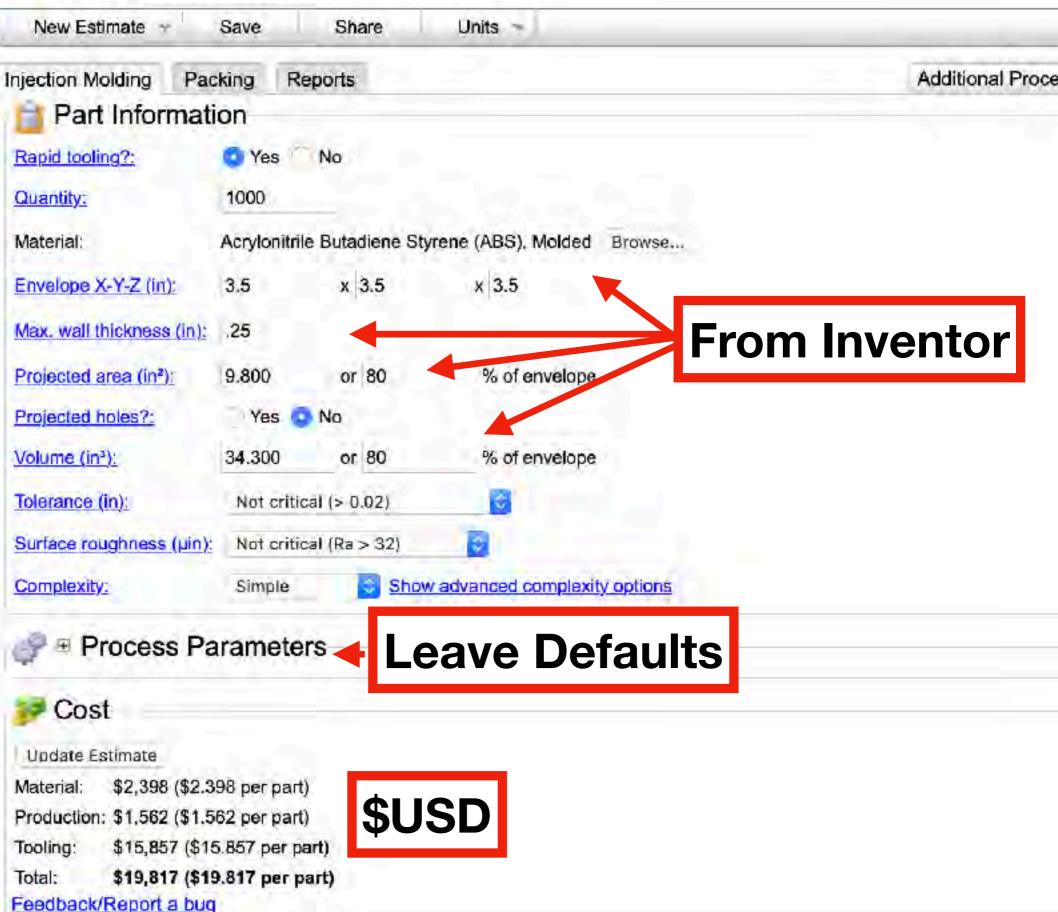
Key Activities FABRICATE Customer Relationships **Value Propositions Customer Segments Key Partners** COVID SAFE FAMILIES PUPCHASE AMAZON WITH YOUNG PUMPIGN PATCH DELIVER TO HALLOWETN REVIEW PIDS. ACTIVITY PECOMMENT DELIVERY PAPETHER FOR YOUNG FIRS DELIVER TO PICAMENT MARKETING SUPPLIEZ PRINTER SUPPLIER **Key Resources** Channels FILAMONT AMAZON . CA. CONTRACT MANUFACTURERS PACKING SUPPLIES LOCAL PUMPKIN PATCH MATERIAI - + INSTAGRAM ADS tooung supput **Cost Structure** Revenue Streams PAY CONTRACT MPR SALE OF PUMPKINS BUY PRINTERS, FILAMENT, PACKING PAY AMAZON PULFILLMENT ADVERTISING

DESIGNED BY: Strategyzer AG

What if I injection mold it?

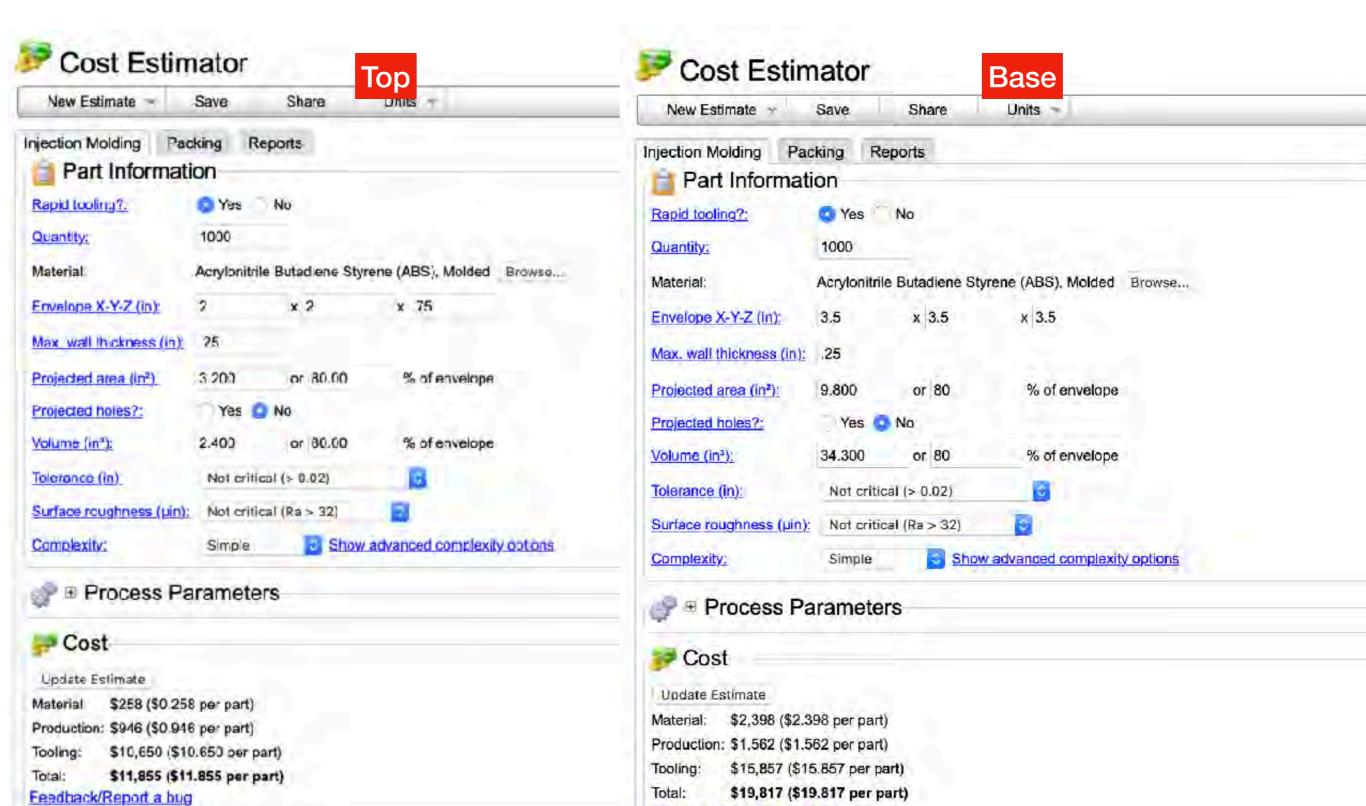
- Using online calculator: https://www.custompartnet.com/
 estimate/injection-molding/
- You'll have to convert to inches and USD





In Inches

Production



Production

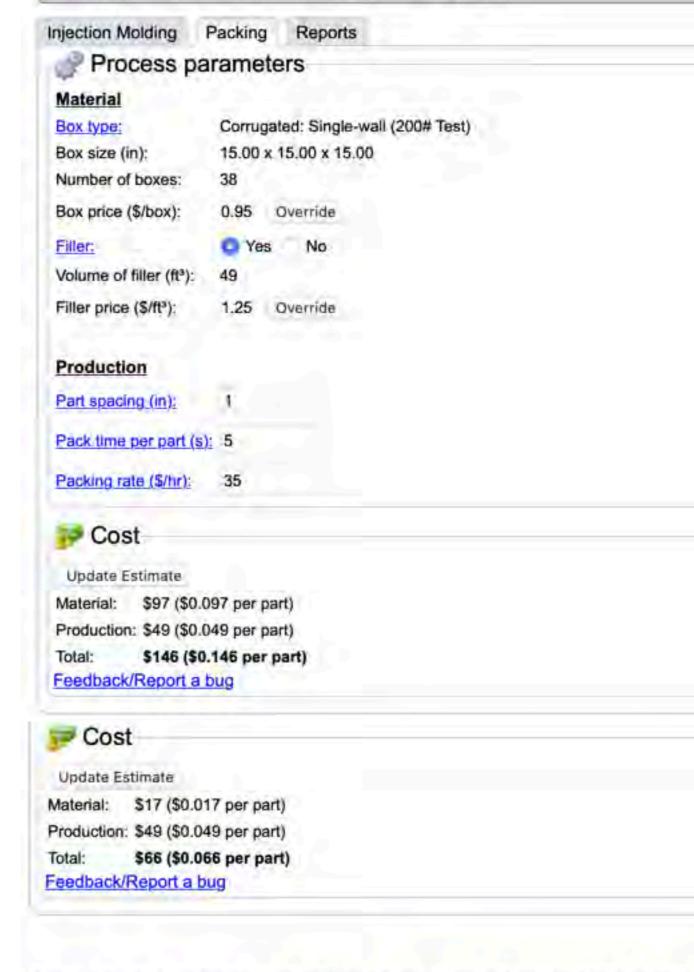
- Both part costs dominated by Tooling at 1000 units production
- Total cost for both parts: \$31.672 USD per pumpkin
- This is WAY too high





Packing

- For both parts a total of \$0.212 per unit (2 parts)
- Top and base will come in separate boxes, we'd have to pay some to assemble them
- Doesn't include shipping
- Rate is independent of # of units



Disclaimer: The above cost analysis uses data based on industry averages and typical manufacturing practices, costs may vary based on the specific manufacturer, equipment, geographical location, and prevailing market cor

What if I injection mold 10,000 units?

- I need \$72,987 USD up front for this
- But my per unit cost goes down to \$7.298 USD per pumpkin
- This is more reasonable, but still high, maybe I should optimize my design to have thinner walls
- If I did this I would get down to \$6.36
 USD per pumpkin



NPV for injection molded

MECHENG 4B03	- NPV Cal	culator - Ne	et Present V	alue				
Annual Discount Rate		0.07	this represents	opportunity cost,ii	nterest			
Quarterly Discount Rate		0.0175	interest/4					
	Year 1				Year 2			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
n=	1	2	3	4	5 6	5 6	7	8
Inflows								
Pumpkin Sales			\$180,000	\$90,000			\$360,000	\$180,000
Total Revenue			\$180,000	\$90,000		Ĺ	\$360,000	\$180,000
Outflows								
Labour	\$715,686		\$5,333	\$2,667		-	\$10,667	\$5,333
Advertising		- 1	\$1,000	e de maio en			\$1,000	
Storage + Fulfillment	\$800	\$800	\$55,846	\$28,194	\$80	0 \$800	\$111,692	\$56,388
Fooling	\$34,895							
Materials	\$953,411							
Total Costs	\$1,704,792	\$800	\$62,179	\$30,861	\$80	0 \$800	\$123,358	\$61,721
Quarterly Cash Flow	-\$1,704,792	-\$800	H. J		-\$80	0 -\$800	\$236,642	\$118,279
Quarterly NPV	-\$1,704,792		Stil	I Yike	-\$73			\$102,951
Total NPV	-\$1,227,468		Otti			-		Carlos Mills

umpkins per unit	6			1	Exchange rate	1.33			
Price per unit		CAD				0.000			
Material cost per pumpkin	2.655		F	er inj mold					
Labour cost per pumpkin	1.993	, the difference							
Packing cost per pumpkin		USD							
Sales Volume (units)	0		0	1000	500	0	0	2000	1000
Pumpkins to be fabricated	27000								
Material Cost per pumpkin									
Materials	95341.05		0	0	0	0	0	0	0
Mfg Labour	71568.63								
Repacking Labour				533.3333333	266.6666667	0	0	1066.666667	533.3333333
* assume 2 min per unit, \$16/hr									
Packing	7541.1								
Storage			800	800	800	800	800	800	800
assume two storage unit									
Tooling	26237	USD							
	34895.21	CAD							
Advertising									
Instagram Ads				1000				1000	
Amazon Fulfilment per un	5.44								
Amazon Storage per 1000	24		24	24	33	24	24	24	33
Storage and Fulfiment per 5.	584578313	5.5845	78313	5.584578313	5.638795181	5.584578313	5.584578313	5.584578313	5.638795181
assume stored in storage unit	Washington - Was a to a		/ amazoi				1000000	46 - 04 / 0	

What if I injection mold 100,000 units?

- I need \$300,097 USD up front for this
- But my per unit cost goes down to \$3
 USD per pumpkin

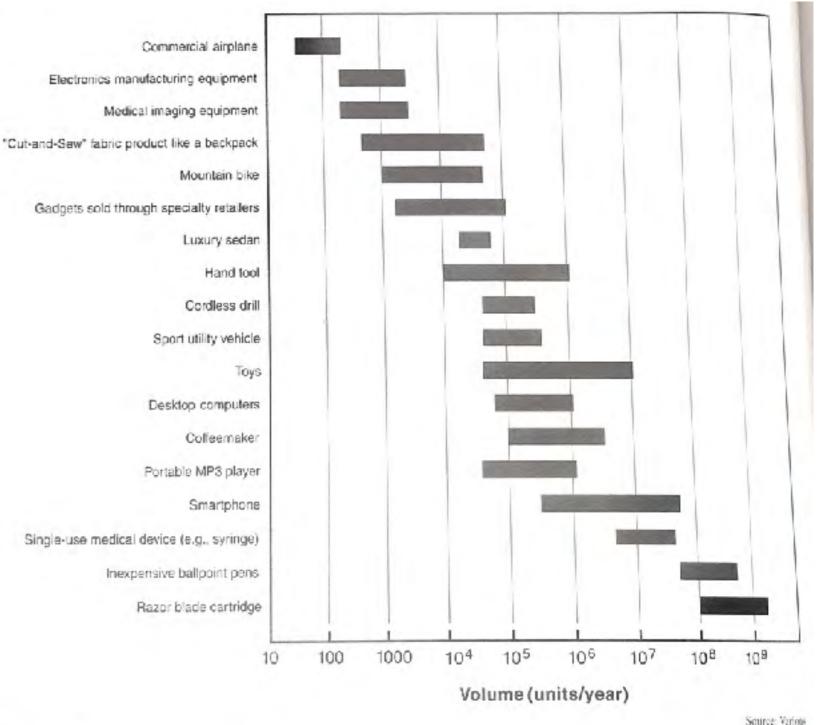


Step 3: Build financial model

- Don't forget:
 - Rent and utilities
 - Taxes
 - Staff
 - Paying yourself
 - Tooling costs
 - Shipping, Fulfilment

How to estimate sales volume?

 From Ulrich and Eppinger 2016



....

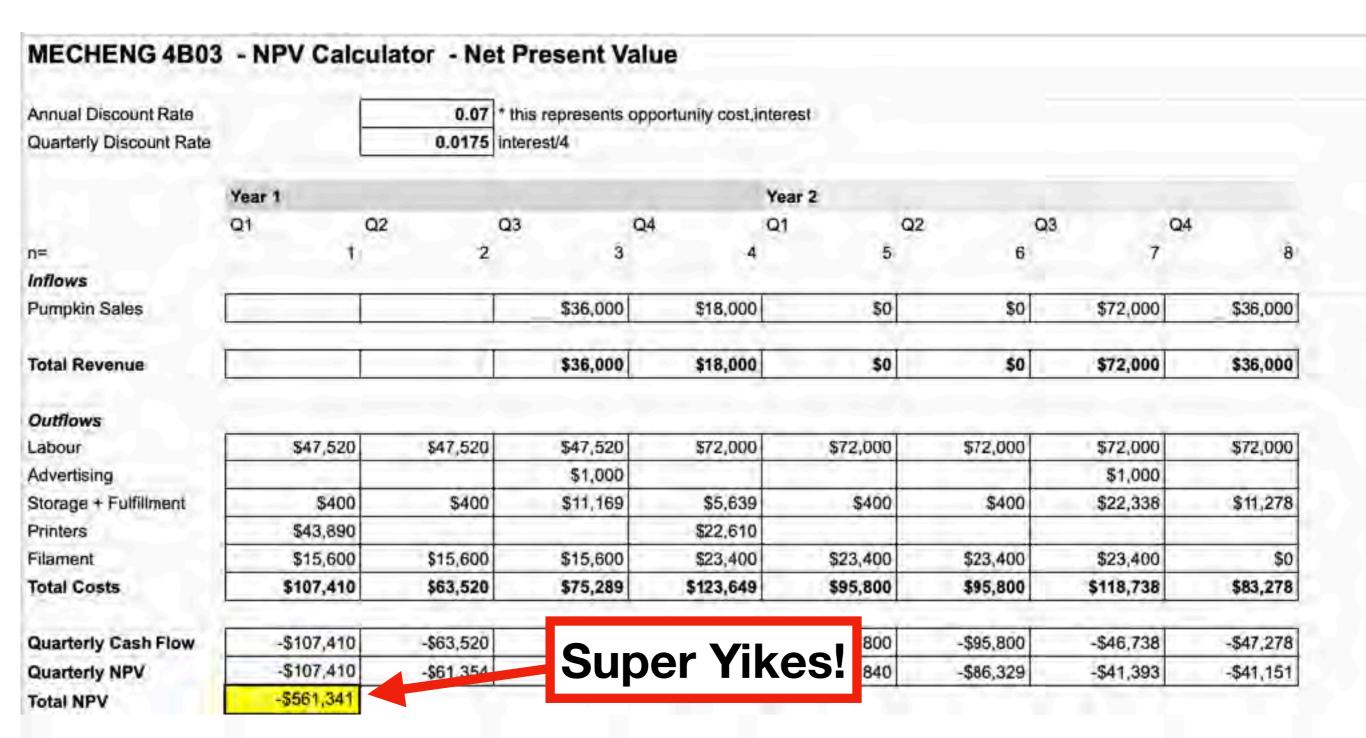
EXHIBIT 9-12 Approximate annual sales volume of miscellaneous products. These figures represent the volume of a typical single model produced by a single manufacturer.

Step 4: Sensitivity analysis

Let's tinker with selling volume and price

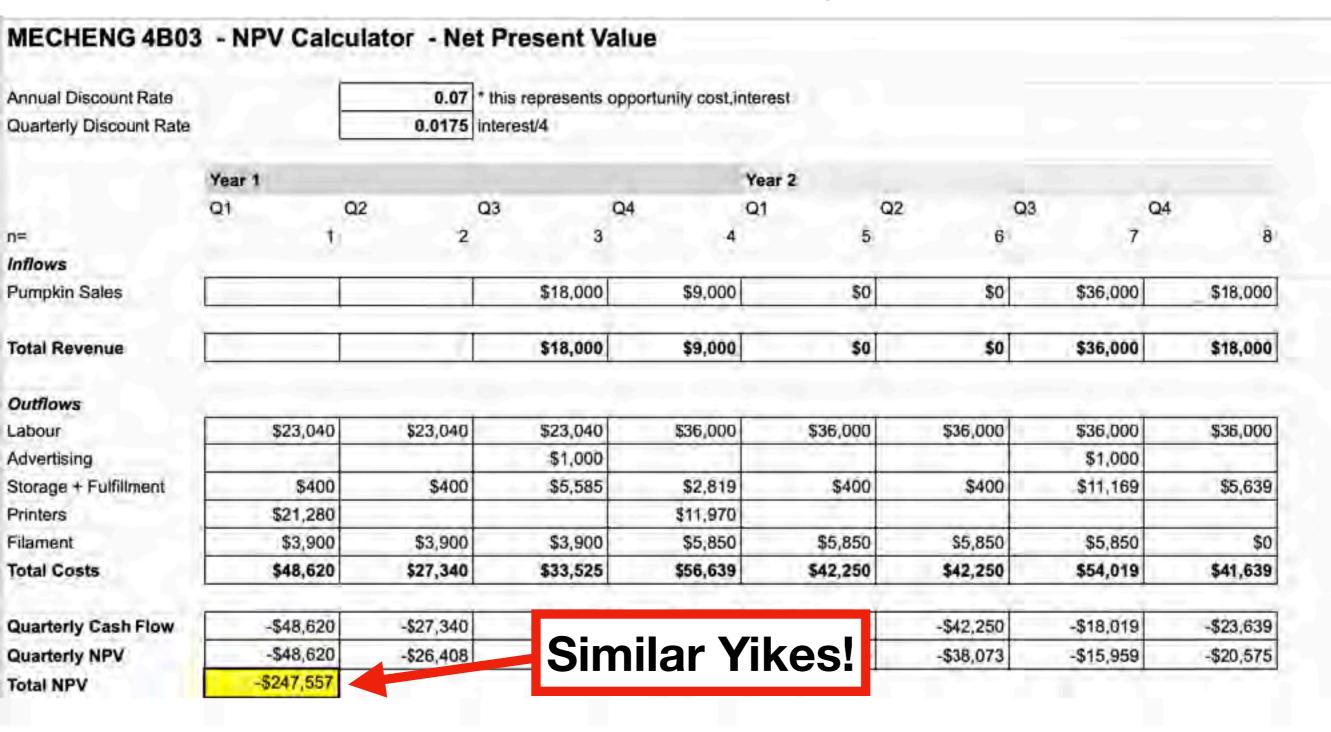
What if I double sales volume for 3d printed parts?

• Much like the "Michael Scott Paper Company", the more I sell, the worse I do



What if I halve 3d printer filament cost?

It has a trivial impact, labour is my big cost



At 10x the sales volume

MECHENG 4B03	- NPV Cal	culator - Ne	et Present V	alue					
Annual Discount Rate		0.07	this represents	opportunity cost,i	nterest				
Quarterly Discount Rate		0.0175	interest/4						
	Year 1				Year 2				
	Q1	Q2		Q4	Q1	Q2		Q3	Q4
n=	1	2	3	4		5	6	7	8
Inflows									
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Outflows									
Labour	\$715,686		\$5,333	\$2,667				\$10,667	\$5,333
Advertising		1	\$1,000					\$1,000	A SECTION
Storage + Fulfillment	\$800	\$800	\$55,846	\$28,194		\$800	\$800	\$111,692	\$56,388
Tooling	\$34,895				-	7 10			
Materials	\$953,411								
Total Costs	\$1,704,792	\$800	\$62,179	\$30,861		\$800	\$800	\$123,358	\$61,721
Quarterly Cash Flow	-\$1,704,792	-\$800	1.1			-\$800	-\$800	\$236,642	\$118,279
Quarterly NPV	-\$1,704,792			er Yik	اءم	-\$734	-\$721	\$209,580	\$102,951
Total NPV	-\$1,227,468		UD	CI IIN	COi				

Options:

- Reduce my fulfilment costs
- Reduce my per unit material and labour costs by producing overseas
- If I cut these by half I'm still -\$265,000 NPV
- What about a price increase?

What if higher price?

Annual Discount Rate		0.07	* this represent	s opportunity cost,in	lerest			
Quarterly Discount Rate		0.0175	interest/4					
	Year 1		75.00		Year 2			
	Q1	Q2	Q3	04	01	Q2 (Q5 Q4	
Y=	1	2		3 4		6	7	8
nflows		r-						A series
Fump (in Sales			\$500,000	0 \$250,000			\$1,000,000	\$500,000
Total Revenue			\$500,000	\$250,000		4	\$1,000,000	\$500,000
Outflows								
abour	\$357 843		\$2,66	7 \$1,333			\$6,333	\$2,067
Advertising			\$1,000	0		- N	\$1,000	
Storage + Fulfillment	\$800	\$800	\$27,923	3 \$14,097	\$800	\$800	\$55,846	\$28,194
poling	\$34 895	1		+		41	+	
Materials	\$476,705	-			- ra	2	the part of the	TO BUEN
olal Costs	\$870,244	\$800	\$31,590	\$15,430	\$800	\$800	\$62,179	\$30,861
Quarterly Cash Flow	-\$870 244	-\$800	\$458		.	\$800	\$937,821	\$469,139
Quarterly NPV	-\$870 244	-\$773	3444	Happy	v Yik	AS \$721	\$830,575	3408,344
Total NPV	\$1,029,948			Парр	, , , , ,			
Supporting Calculation	S.							
umpkins per unit	Б			Exchange rate	1.33	5)		
rice par unit	100	CAD						
laterial cost per pumokir	2 655	USD	Per inj mold					
abour cost per pumpkin	1.993	USD						
	0.21							

What if higher price?

- At 100\$ per 6 pumpkins I make money, if I can sell 22,500 sets
- BUT I would need to check my assumptions and market research
- If I only sell 1000 units I break even: are there 1000 people who want expensive pumpkins?

Conclusion:

• Maybe I should just enjoy my pumpkins with my kid:)

Estimating sales volume and sourcing

To estimate sales volume on Amazon:

- http://cleartheshelf.com/ amazon-sales-rank-chart/
- Total = total number of sellers
- Top 0.5% if your rank is less than 16,573, you're in the top 0.5% in Automotive, for example
- Lower rank = more sales

Canada Amazon Sales Rank Chart (Updated November 1st, 2021)

Category	Top .5%	Top 1%	Top 3%	Top 5%	3701 qoT	Top 25%	Total
/utamotive	16,573	33,147	89,441	165,734	331,469	826,672	3,314,687
Baby	3,105	6,210	18,631	31,052	62,105	155,262	621,048
Beauty & Personal Care	9,284	18,567	55,702	52,836	185,673	464,182	1,856,726
Books	87,956	175,912	527,736	879,560	1,759,119	4,397,799	17,591,194
Clothing, Shoes, & Accessories	105,290	210,580	631,741	1,052,901	2,105,902	5,264,506	21,058,023
Electronics	29,529	59,057	177,172	295,286	590,573	1,476,432	5,905,728
Everything Else	10,179	20,358	61,075	101.792	203,584	508,950	2,035,841
Grocery & Gournet Food	2,407	4,813	14,440	24,067	48,135	120,337	481,347
Handmade	285	570	1,710	2,850	5,701	14,252	57,008
Health & Personal Care	11,442	22,884	68,652	114,420	228,840	572,099	2,288,397
Home & Kitchen	93,951	187,901	583,704	939,507	1,879,015	4,597,536	18,790,145
Industrial & Scientific	4,734	9,468	28,405	41,342	94,683	(236,709	946,832
Jewielry	11	22	65	108	217	542	2,167
Loggage & Bags	2	4	12	13	39	97	388
Movies & TV	4,084	8,189	24,507	40.845	81,689	204,223	816,892
Music	770,017	20,153	60,459	100,765	201,530	503,825	2,015,302
Musical Instruments, Stage, & Studio	1,960	3,920	11,759	19,598	39,196	97,991	391,964
Office Products	5,445	12,889	35,667	64.445	128,890	322,226	1,299,903
Patio, Lawn, & Garden	8,713	17,425	52,276	87,127	174,255	435,637	1,742,547
Pet Supplies	8,198	15,397	49,191	81,985	163,970	409,924	1,639,697
Shoes & Handbags	22	45	135	225	449	1,123	4,493
Sports & Outdoors	24,327	48,654	145,961	243,268	486,536	1,216,339	1,865,355
Taols & Home Improvement	28,069	52,138	156,413	260,688	521.376	1,303,440	5,213,758
Toys & Games	9,459	18,918	58,753	54,588	189,176	412,941	1,891,762
Video Games	1,710	3,420	10,259	17,098	34,196	35,489	341,357
Watches	5	12	36	60	119	298	1,193
Totals	475,817	951,634	2,854,901	4,758,168	9,516,336	23,790,839	95,163,356

To estimate sales volume more precisely

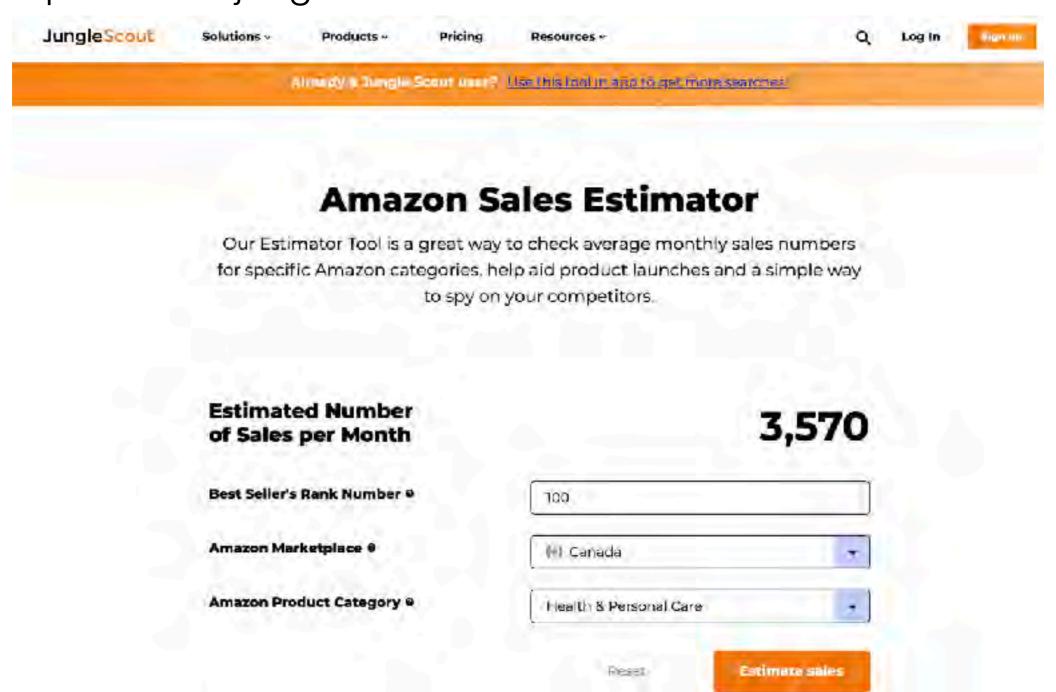
- Scroll down on a competing product Amazon page to find ASIN and sellers rank
- Here's the example for our drain snake

Additional Information

ASIN	B06XRVDLSC
Customer Reviews	4.2 * * * * * 1,508 ratings 4.2 out of 5 stars
Best Sellers Rank	#1,801 in Tools & Home Improvement (See Top 100 in Tools & Home Improvement) #9 in Drain Augers
Date First Available	March 19 2018

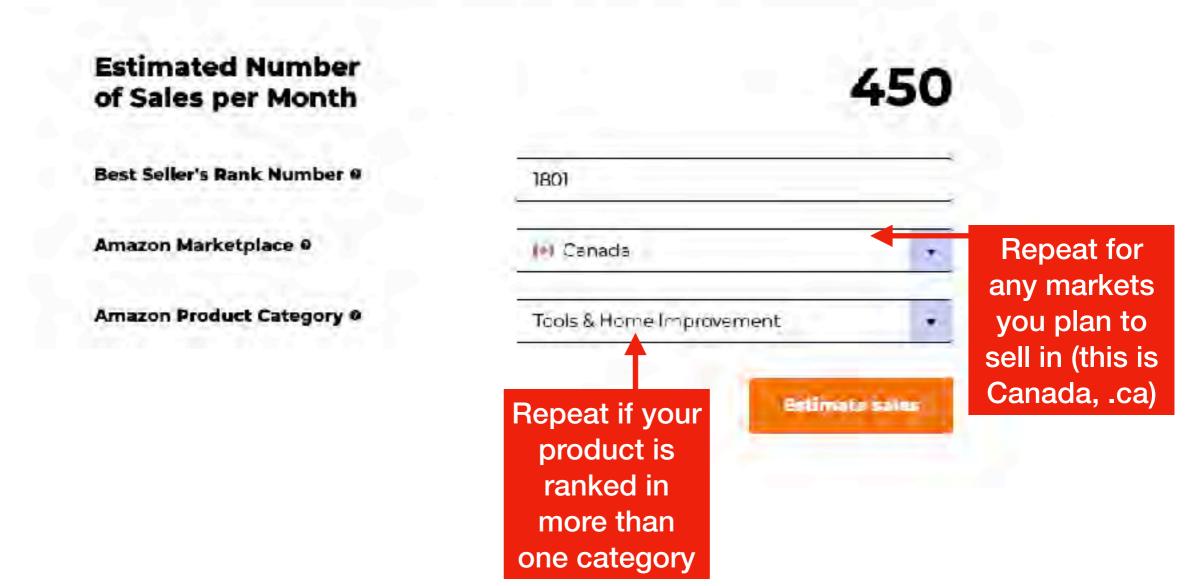
To convert sales rank to estimated monthly sales:

https://www.junglescout.com/estimator/



Amazon Sales Estimator

Our Estimator Tool is a great way to check average monthly sales numbers for specific Amazon categories, and help a o product launches.



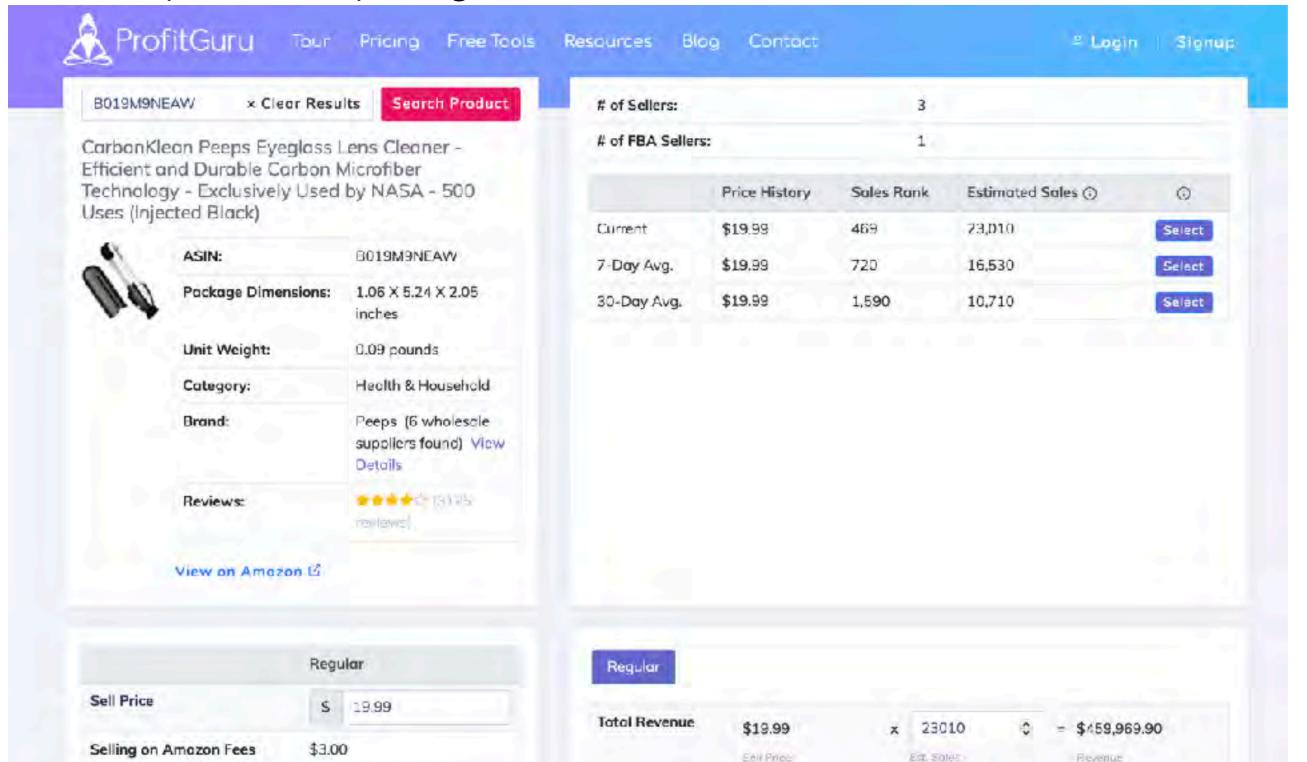
Amazon Sales Estimator

Our Estimator Tool is a great way to check average monthly sales numbers for specific Amazon categories, and help aid product launches.



For detail info on competing products:

https://www.profitguru.com/calculator/fba



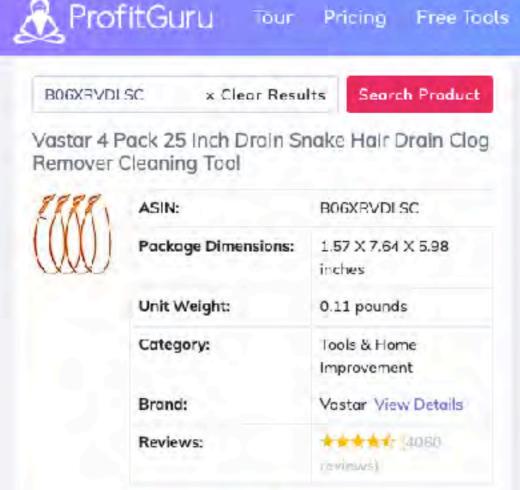
B06XEVE	DLSC x Clear Resu	Its Search Product
	Pack 25 Inch Drain Si Cleaning Tool	nake Hair Drain Clog
2888 V	ASIN:	B06XRVDI SC
	Package Dimensions:	1.57 X 7.64 X 5.98 inches
	Unit Weight:	0.11 pounds
	Category:	Tools & Home Improvement
	Brand:	Vostar View Details
	Reviews:	* * * * * 1 4060

View on Amazon 🗗

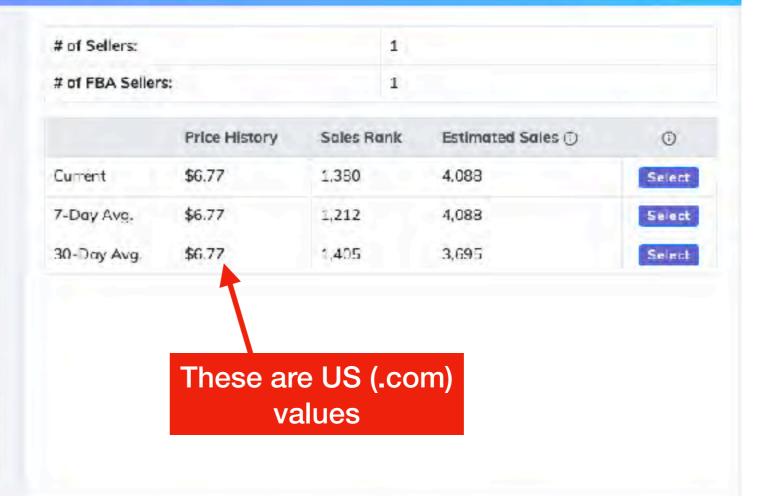
# of FBA Seller	s:	1		
	Price History	Sales Rank	Estimated Sales (1)	0
Current	\$6.77	1,380	4.083	Select
7-Day Avg.	\$6.77	1,212	4,088	Select
30-Day Avg.	\$6.77	1,405	3,695	Select

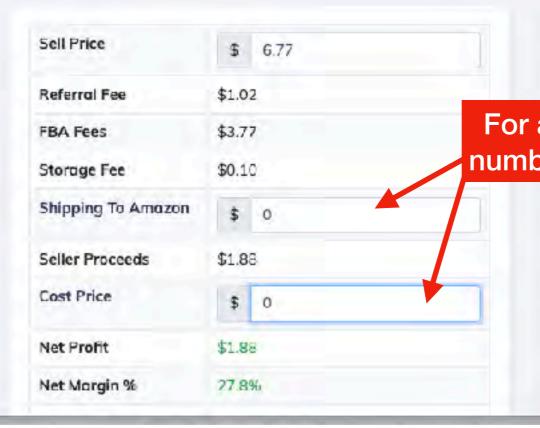
Sell Price	\$ 6.77	
Referral Fee	\$1.02	
FBA Fees	\$3.77	
Storage Fee	\$0.10	
Shipping To Amazon	\$ 0	
Seller Proceeds	\$1.88	
Cost Price	\$ 0	
Net Profit	\$1.88	
Net Margin %	27.8%	

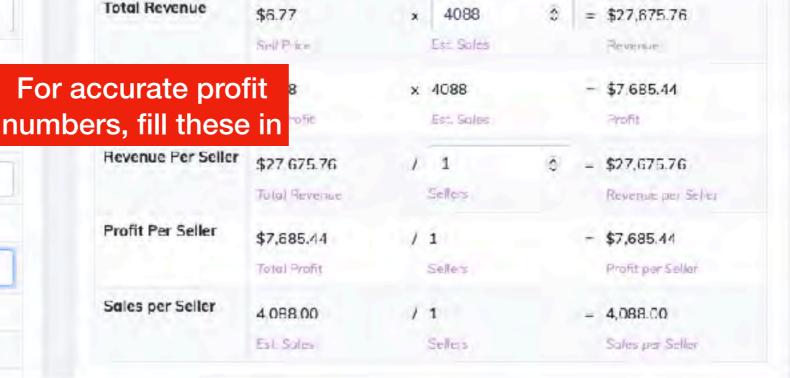
Total Revenue	\$6.77	×	4088	٥	=	\$27,675.76
	Sell Pike		Est. Soles			Revenue
Total Profit	\$1.88	×	4088		_	\$7.685.44
	Net Profit		Est, Sales			Profit
Revenue Per Seller	\$27 675.76	1	1	ō	_	\$27,675.76
	Total Revenue		Selfers			Revenue per Seller
Profit Per Seller	\$7,685.44	1	1		-	\$7,685.44
	Total Profit		Selles			Profit per Seller
Sales per Seller	4.088.00	1	1		-	4,088.00
	Est. Sales		Sellers			Sales per Seller



View on Amazon @







To estimate fulfillment costs on Amazon

Fulfilment fees

Fee per unit includes picking and packing your orders, shipping and handling, customer service, and product returns. Fees are based on the weights and dimensions of your product.

Size tier ¹	Shipping weight	Fulfillment fee (June 30, 2023 to October 14, 2023)	Peak period fulfillment fee (October 15, 2023 to January 14, 2024)
Envelope fulfilment fee	First 100 g	CAD \$4.32	CAD \$4.58
per unit	100+ to 200 g	CAD \$4.65	CAD \$4.91
	200+ to 300g	CAD \$4.99	CAD \$5.25
	300+ to 400g	CAD \$5.28	CAD \$5.54
	400+ to 500g	CAD \$5.45	CAD \$5.71
	First 100 g	CAD \$5,92	CAD \$6.37
	100+ to 200 g		CAD \$6.57
12.14			

To estimate storage costs on Amazon

FBA storage fees *

Inventory storage fees are charged monthly based on the daily average volume (measured in cubic metres) for the space your inventory occupies in Amazon fulfillment centers. The volume measurement is based on unit size when properly packaged and ready to ship.

Month	Standard size	Oversize	
January - September	CAD \$33 per cubic metre	CAD \$23 per cubic metre	
October - December	CAD \$53 per cubic metre	CAD \$34 per cubic metre	

^{1.} Includes standard-size and envelope, as defined in Product size tiers.

^{*} Storage fees are based on the daily average volume (measured in cubic metres) for the space your inventory occupies in Amazon fulfillment centres.

Amazon has their own Calculator

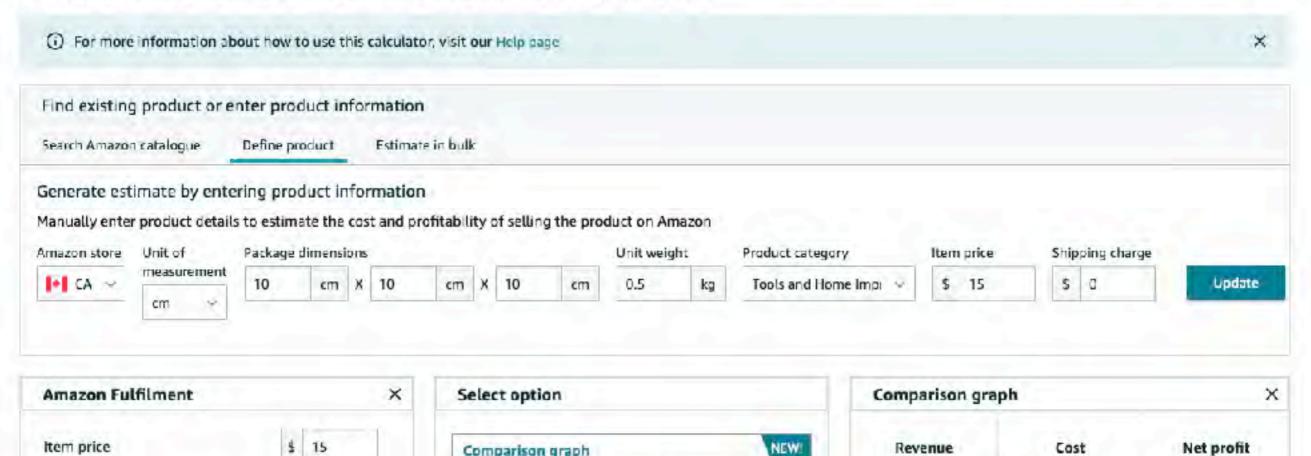
- Storage and Fulfilment fees are built into this calculator
- https://sellercentral.amazon.ca/revcalpublic?
 ref_=sd&initialSessionID=145-0695983-4632948&Id=secasoagoog-sitelink-calculator_SOA_PRI_RC2&IdStackingCodes=secasoagoog-sitelink-calculator

Revenue calculator

Provide your fulfilment costs and see real-time cost comparisons between different fulfilment methods

Disclaimer: This Fulfilment by Amazon Revenue Calculator should be used as a guide in evaluating FBA only. Amazon does not warrant the accuracy of the information or calculations in this Revenue

Calculator. Independent analysis of the output of this Revenue Calculator should be conducted to verify the results. Please consult the Amazon Services Business Solutions Agreement for up-to-date costs and fees. The New Amazon Fulfilment option reflects your current Selling on Amazon fees and FBA fulfilment fee.



What are limitations of these estimates?

- Fulfillment and storage costs are relatively known based on Amazon's own calculators
- ...but they can change anytime, the platform doesn't belong to you. Consider what a small change in either would do to your business model?
- These estimates don't account for "viral" products. It's possible your product could be a runaway hit
- We haven't gotten into advertising or sponsored products and how they could drive sales volume

Sourcing

Warning:

- There aren't very many authoritative sources on this topic
- This is my summary of first person accounts found online
- Definitely do your research and seek out more information if you're commercializing a product

Key Terms and Documents

- NDA Non-disclosure agreement agreement not to disclose confidential information
- RFQ Request for Quote your specification that you send asking for a quote from manufacturer
- MSA Master Service Agreement agreement regarding your relationship with manufacturer (in general)
- PO Purchase order agreement regarding your relationship with manufacturer for a specific product/product run

Example of process for a sewn product

- Blog about process for a fabric product
- https://hackernoon.com/from-idea-to-kickstarter-launchand-how-much-it-cost-along-the-way-dce10a959745

Pitch Video:

Kickstarter

- Free if product doesn't get funded
- Takes 5% Kickstarter fee plus payment processing fee (3% +0.20 CAD per pledge if pledge over \$10, 0.05 CAD if under \$10)
- You handle customer fulfillment etc

Step 1: Refine your prototype

- Make a prototype yourself for communication purposes
- Refine with processes like 3d printing
- Get it as close as you can yourself to save time

Homemade Prototype



Step 2: Do your prep work

- Make a bill of materials
- Write a detailed spec this is the heart of your RFQ
- The spec will dictate the cost of your product
- Think about what codes and standards you would have to meet (e.g. does it need to be CSA approved? Is it a medical device?)
- How many are you going to order? Do you have a target price?
 A desired launch date?
- Generate cad files and drawings to share with manufacturers

Step 3: Make a short list of manufacturers

- Ideally a referral from someone in your network, reduces the chances of a bad experience
- You can reach out through local incubators like the Forge, MaRS, RIC Centre

Overseas or domestic?

Domestic might be better if:

- You are producing a limited quantity
- You need a lot of factory visits for optimization, quality control
- Your product is very bulky or heavy (hard to ship)
- Your product tariffs are very high

Overseas, most likely China if:

- Your product has a lot of assembly tasks
- You are ordering a large quantity (thousands)

How to find a manufacturer in China

- Referral
- You can work with a service here in North America (an agent) that has connections and experience
- You can search on AliBaba and hope for the best
- You can go to the Canton Fair and look for factories that make similar products and take on custom work

Manufacturers found on Alibaba









Canton Fair



Going to the fair:

- Useful to get an idea of what a factory is currently producing
- Ideally your product would be really similar to their current products
- Gives you a hands on indication of quality without you committing to a prototype

If you manufacture overseas

- A term you might see in the Purchase Order Freight on Board: FOB
- FOB (China) means on a boat in a port in China, you still need to pay duties, customs, shipping. You'll need a customs broker and freight forwarder to take care of this
- FOB (Los Angeles) means on a boat in Los Angeles, you would have to take care of shipping from Los Angeles to wherever you are selling it

Different entities:

- Most expensive: wholesalers they sell products already in production, handle more logistics and sourcing
- Medium expensive: Trading Companies they might claim to be factories but subcontract the work and take a cut.
 This is a lot of vendors on AliBaba
- Least expensive: Factories they actually produce your product but might have less logistics and sourcing support

Evolution of prototypes: At least 6 rounds



Step 4: Getting quotes and samples

- Make your spec as detailed as possible
- Get multiple quotes and samples to verify that the pricing and conditions are sensible before you commit to tooling and a contract
- This stage gives you an indication of how responsive the company will be, if they are hard to work with at this stage they will likely be hard to work with during production
- Multiple rounds of samples are common

Step 5: Torture your samples

- After you have samples from a few companies it's not enough to just look at them
- Torture them to check for durability, quality. The factory will not do this for you. e.g. if it's a clothing product wash it a few times, try and stretch it
- Take detailed notes, measurements and photos to give feedback to your manufacturers for the next round

Finished product



Step 6: Choose a manufacturer

- Do this based on:
 - Ease of working with them during the sample process
 - Quality of sample
 - Competitive price
 - Factory visit

Questions to ask:

- Who else have they done work for?
- What similar products have they worked on?
- Names of previous customers you can contact
- Do they handle shipping? Do they have warehouse facilities?
- What's the minimum order quantity?
- How is invoicing handled?

Questions to ask:

- Does quote include shipping, tooling, samples?
- Do they have designers and engineers in house?
- Where do they get parts and materials from?
- Do they make their own tooling?
- What are the payment terms?
- What would be a typical turnaround time?
- Do they subcontract?

How long does it take

- Might be a long time, especially if your prototype is immature and you need to go back and forth a few rounds checking your prototype
- This time spent on DFM (design for manufacturing) is worthwhile because it will decrease the rate of failed parts
- Production and shipping could take around 3 months

When do you pay?

- Common to pay injection mold/tooling costs upfront
- A purchase order is a contract between you and the company
- In general, you typically pay 30% at time of purchase order (PO), 30% when it gets on the boat, 40% when it's received at the destination

Summary of Costs

- Initial prototype = \$0 (materials on hand, did it himself)
- Samples from 4 manufacturers = \$305
- 6 prototype iterations = \$785
- Logo = \$0 (did it himself)
- Basic Website = \$95
- Video = \$500 (props only, set and videographer were friends)
- Sent samples to influencers = \$350
- Mailing supplies = \$65
- Product Photos = \$20
- Grand total = \$2005 USD

Potential Issues: Stolen Ideas

- You can partially address this with a NDA (non-disclosure agreement)
- Lots of templates online, you can get help from incubators
- Quite a standard step
- A patent also provides protection, but expensive and difficult to enforce
- Not bulletproof but still worth doing

Potential Issues: They're a scam

- This is why referrals are so helpful
- Google the company + "scam" or "fraud" to see if they have had other problems

Potential Issues: You don't have a warehouse and neither do they

- 3rd party fulfillment is a big business
- You can certainly find a company to do this for you (at a price)

Potential issues: sourcing subassemblies and materials

- The factory is probably better at the supply chain stuff than you are
- This is why China is likely a better place to outsource production than other countries, their infrastructure is more mature

Potential issue: Language

- Actually, none of the founder's stories talked about this being difficult at all
- English is widely spoken by almost everyone, especially agents or at the Canton Fair
- A local agent can help with this

Result:

- Funded to 50% in 48 hours
- Reached \$94,000 in about a month, eventually reaching \$125,000
- Led to expanded brand that exists to this day
- Did a second \$60,000 kickstarter round to launch their Voyage bag

Expanded Brand

Shop About Us Contact

SONDRE

TRAVEL

All Bags Beach Chair Bundle Deals Bundle Kits Organization Packing

Sunglasses Tech Travel Pillow Uncategorized Wallets





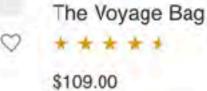




Cart 0

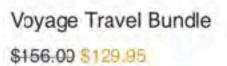
Search D

The Voyage Sleep Mask \$23.95



Φ.





Key aspect: iteration

- Even simple products need iteration
- It's not uncommon to need multiple rounds of prototypes when working with manufacturers (whether domestic or overseas)
- Allow time for that back and forth

Today's in class assignment

- Make a preliminary list of inflows and outflows of cash for your individual product
 - What would you have to spend money on to sell your product? [use your canvas from last week if you have it]
 - What will people give you money for?
- Use the tools provided to estimate your sales volume, fulfillment costs and storage costs for your individual product if you were to sell on Amazon
 - Find 2-3 comparable products and their rank or ASIN #
 - Estimate their monthly sales with the provided tools
 - Would you expect yours to be higher/lower?
 - Based on the size of your product what are your storage and fulfillment costs