





# At Radio Flyer, Customer Engagement is Not Something to Toy With



## Iconic Company Focuses on Staying Connected with Customers

Radio Flyer. It's a household name in the United States that conjures up nostalgic memories for generations of Americans. Founded in 1917 by Italian immigrant Antonio Pasin, the company is still family-owned and privately held, with 100 employees worldwide. How does the "David" of the toy industry compete with the "Goliath" toy company giants and thrive for 99 years? Senior Director of Radio Flyer IT Tom Cesario attributes the feat to constant innovation and a focus on customer relations.

"We thrive by listening to consumer feedback and investing in research so we can offer innovative products," Cesario explains. Another important component of our success is customer service. The Radio Flyer brand is bigger than the actual company, so customers have come to expect nothing short of phenomenal service."

A key part of the strong Radio Flyer service experience is effective consumer call handling. Radio Flyer's Avaya IP Office Platform allows the company to reliably and cost effectively deliver the excellent customer service that has been an important part of its reputation for 99 years.

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#### Challenges

- Leverage technology solutions to maintain Radio Flyer's 99-year reputation for excellent customer service
- Employ smart consumer call handling to effectively field the 35,000-plus calls Radio Flyer receives from customers every year

#### A Full-Featured Solution

According to Cesario, Radio Flyer's previous phone system was antiquated. "The previous system we had was old, and it just couldn't do call handling. So we switched over to Avaya based on its reputation and overall total cost of ownership. I knew Avaya was a top-of-the-line solution, and I felt it was very well suited and well-priced for a company our size."

Cesario and his IT team deployed Avaya IP Office 500, with 90 Avaya 5400 series telephones, IP Office Voicemail Pro and Customer Call Reporter at the company's Chicago headquarters.

Radio Flyer fields upwards of 35,000 calls from customers every year. Interactions range from order placements, requests for replacement parts, help needed for assembling products, and a range of other general matters.

"Consumer call handling is paramount for our brand. The Avaya IP Office Platform has helped us take it to the next level," says Cesario.

When the Avaya IP Office Platform was originally deployed, Radio Flyer had yet to become an e-tailer. When the company made the decision to start selling direct to consumers through its radioflyer.com website, Cesario was grateful for the scalability of IP Office.

"We began offering an online experience in 2010 that lets the consumer customize and build their own wagon. You can imagine that increased our calls significantly. Consumers wanted to know the status of their order, or wanted to make changes to something they had ordered online," says Cesario. "I knew when I implemented the IP Office Platform, it could expand with us as our needs changed over the years. It has had no problem keeping up with the increased number of calls."

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#### **Value Created**

- A reliable and scalable consumer engagement strategy that improves the Radio Flyer customer experience
- Collection of valuable data and metrics that has fueled operational improvements and staffing efficiencies
- Easy-to-administer phone solution allows in-demand IT resources to be focused elsewhere

Another crucial addition to supporting Radio Flyer's consumer engagement strategy is the data and metrics captured by the Avaya IP Office, and available in reports that come with the system. Cesario describes the lack of metrics as one of the biggest gaps in the previous system. Now he and his team are able to look at average call times, the number of people on hold and how long they've been waiting, the average wait time, the number of calls handled by agents, and the average call time per agent.

This information has been invaluable from a staffing perspective, aiding in hiring decisions and staff planning for peak toy-buying seasons. It has also helped to shed light on opportunities to make operational improvements, including the need for added menu options and various adjustments in how calls are routed.

"Essentially, the data is used to measure how well we serve the people who are calling us," says Cesario. "We are very mindful of how we treat consumer calls, because at Radio Flyer, customer service is absolutely key to our brand."

#### **Benefits Across the Board**

The benefits Radio Flyer has experienced with its IP Office don't stop at consumer call handling. The platform's advantages have extended throughout the organization.

Cesario reports that not only is the IP Office cost effective to run on an annualized basis, it also impacts the bottom line by freeing up IT resources.

"IP Office is a very stable system. It's easy to set up new users and to make 'moves, adds and changes'. That means I can prioritize IT resources to deal with other issues and tasks."

Cesario also points to reliability as a major benefit of the IP Office Platform. "Since we installed our IP Office system, it's always been reliable. We have had zero issues with the phone hardware. The value of that can't be overstated, because the calls we're taking are so important to our business," he says.

#### Scalability and Reliability

As Radio Flyer continues to innovate and grow into its second century, Cesario is confident his Avaya IP Office Platform will keep pace.

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#### **Solutions**

- IP Office 500 v2
- IP Office Voicemail Pro
- Avaya 5400 Series Digital Telephones
- IP Office Customer Call Reporter

#### **About Radio Flyer**

Radio Flyer, Inc., maker of the famous little red wagon, is the leading producer of wagons, tricycles and three-wheel scooters in the United States. Radio Flyer has more than 100 award-winning products available in 25 countries, including bicycles, scooters and a variety of ride-ons. Since 1917, the privately-held, family-owned company has created icons of childhood, building a legacy of high-quality, timeless and innovative toys that spark the imagination and inspire outdoor, active play. For more information visit www.radioflyer.com.

#### **About Avaya**

Businesses are built on the experiences they provide and every day millions of those experiences are built by Avaya (NYSE:AVYA). For over one hundred years, we've enabled organizations around the globe to win—by creating intelligent communications experiences for customers and employees. Avaya builds open, converged and innovative solutions to enhance and simplify communications and collaboration—in the cloud, on premise, or a hybrid of both. To grow your business, we're committed to innovation, partnership, and a relentless focus on what's next. We're the technology company you trust to help you deliver Experiences that Matter. Visit us at www.avaya.com.

