**Integrated risk assessment for Oil and Gas**

**installations in sensitive areas**

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**Abstract**

Oil and gas installations in sensitive areas with harsh environmental conditions may require improved risk management. Intensified monitoring, assessment and mitigation of risk on a (quasi-) real time basis would advantage not only the operators, but also the surrounding environment. A systematic tool for continuous quantitative evaluation of safety and environmental issues is still lacking. The present work introduces a novel methodology for the integrated assessment of human and environmental risk. A dynamic perspective is adopted to systematically consider the performance of safety barriers. Environmental risk is further investigated by using the risk matrix approach, which evaluates both frequency and severity of oil spill. The methodology is applied to the case of a real oil platform in the Barents Sea. A set of simulations on how the platform is conducted demonstrated that the proposed method may be suitable for risk analysis in such critical conditions. It also showed that dynamic risk assessment may allow identifying critical safety barrier elements, whose correct performance needs to be prioritized to control risk. This is also supported by environmental risk assessment, showing that further safety measures may be considered for biological and environmental conservation.

**Keywords**

Risk barometer; Oil spill risk assessment; safety barriers; harsh environment; sensitive areas

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1. **Introduction**

The oil and gas (O&G) industry is focusing its attention North, in the Arctic and sub-Arctic regions, as they represent promising production sources (Barabadi et al., 2015; Bercha et al., 2003; Gao et al., 2010; Musharraf et al., 2013; Song et al., 2016). According to the United States Geological Survey (USGS) World Petroleum Assessment 2000 (USGS World Assessment Team, 2000), the sum of the mean estimates for each province indicates that about 13% of the mean estimated global undiscovered oil resource and about 30% of the gas one may be contained in the Arctic. Approximately 84% of such sources is expected to be found in offshore areas (Bird et al., 2008).

The Arctic area presents significant technical, logistical and safety challenges regarding construction and operation, including a lack of detailed standard, optimization with respect to winterization and data scarcity (Khan et al., 2015a). The primary factors that make activities in the Arctic peculiar are the presence of ice – in many different forms – and snow as well as a seasonal darkness. Such harsh climate is associated with remoteness, long distances from customer and supplier’s markets. Moreover, rich and important ecosystems were identified in the Arctic and sub-Arctic regions (Barabadi et al., 2015; Gao et al., 2010). These factors have a considerable influence on the choice of design as well as operations and maintenance (Barabadi et al., 2015). Operability may be critical, maintenance may be ineffective and components may deteriorate relatively quickly due to severe conditions (Barabadi et al., 2015; Gao et al., 2010; Landucci et al., 2017).

The Norwegian Arctic shelf is unique in this respect. Due to the Gulf Stream ocean currents, ice is relatively less present and access to infrastructure may be facilitated (Norheim, 2010). On the other hand, particular attention must be focused on the environment of such areas. Recent major accidents increased public concern on oil and gas. For instance, the crude oil spill accidentally released in 2004 from the Terra Nova FPSO (Floating, Production, Storage and Offloading) Unit in Newfoundland (Canada), affected Cape St. Mary’s ecological reserve and caused the death of thousands seabirds (Wilhelm et al., 2007). Moreover, the Deepwater Horizon oil spill (occurred in 2010 in the Gulf of Mexico and described as the worst environmental disaster in the United States) released about 0.78 Mm3 of crude oil and caused extensive damage to marine and wildlife habitats (BP, 2010; Deepwater Horizon Study Group, 2011).

Therefore, the need for improved safety and environmental assessment in this sensitive area claims for advanced tools for risk estimation and evaluation. Despite the fact that several methods are available for personnel risk evaluation (Lees, 1996; Paltrinieri and Khan, 2016) and for environmental risk assessment (EPA, 1998; Guo, 2017; Valdor et al., 2015), integrating the peculiar aspects of both frameworks is a challenging task and requires research developments. Moreover, the analysis and management of safety barriers1 may not be systematically undertaken, despite being requested by local competent authorities, such as in the case of the Norwegian Petroleum Safety Authority (PSA) requirements (PSA, 2013a).

The present study is aimed at providing a methodology for the integrated safety and environmental assessment dedicated to offshore O&G facilities located in sensitive areas. Firstly, a methodology for dynamic risk assessment, the Risk Barometer (RB) (Paltrinieri and Khan, 2016), was adapted in order to develop a barrier management model. The aim was to investigate how barrier performance might influence the overall level of risk during the lifecycle of the facility, considering specific risk worsening elements induced by harsh environment. Secondarily, environmental risk assessment was

1. According to Sklet (2006), a safety barrier is a physical or non-physical mean planned to prevent, control or mitigate undesired events or accidents.

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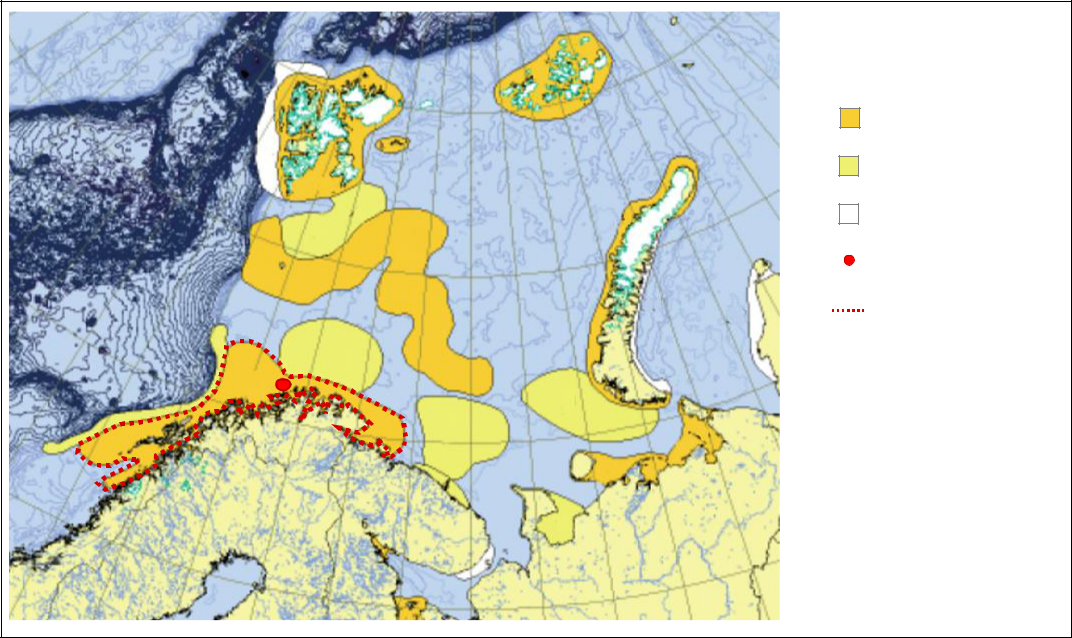
performed using an approach based on simulation of oil spill evolution. This is aimed at the verification of safety barriers effectiveness for offshore facilities located in sensitive areas.

The methodology was applied to a real reference case study in the Goliat oil field (Norway), which represents a relevant example of innovative facility operating offshore in the Arctic sensitive region. Information about Goliat are gathered exclusively from public sources and the results obtained are derived from theoretical simulations.

1. **Definition of the reference case study**

**2.1 Characteristics of the oil field**

The Goliat field is the first oil field to be developed in the Barents Sea (Eni Norge, 2015a). It is located 85 km Northwest of Hammerfest, North of Russia and Norway (Figure 1). The production license is owned by ENI Norge, with 65%, and by Statoil, with 35%. Goliat field has two separate main reservoirs, Kobbe and Realgrunnen, characterized by low pressure. The recoverable reserves amount to 174 million barrels (28 Mm3). The field is expected to be in production for fifteen years, but field life may be extended with new discoveries.



**Legend**

•

•

•

•

•

very high priority

high priority

Priority

Goliat location

Norwegian coast and Tromsø bank

**Figure 1 Priority areas for biodiversity conservation in the Barents Sea ecoregion (adapted from Larsen et al. (2004)). The map indicates the location of the Goliat field.**

Compared to the neighbour Arctic Sea, the Barents Sea is relatively shallow and free from ice all through the year due to warm Gulf Stream currents from the North Atlantic and high salt level. Average ocean depth in the area is between 200 and 300 m (Larsen et al., 2004). Goliat field water depth varies from 325 to 390 m (Eni Norge, 2015b). The Barents Sea and the Kara Sea belong to one of the Marine Ecoregions included in the World Wide Fund for Nature (WWF) Global 200 (Olson

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and Dinerstein, 2002). WWF biologists defined the Norwegian coast (Figure 1) as a “very high priority” area for maintenance of biodiversity based on the following criteria (Larsen et al., 2004):

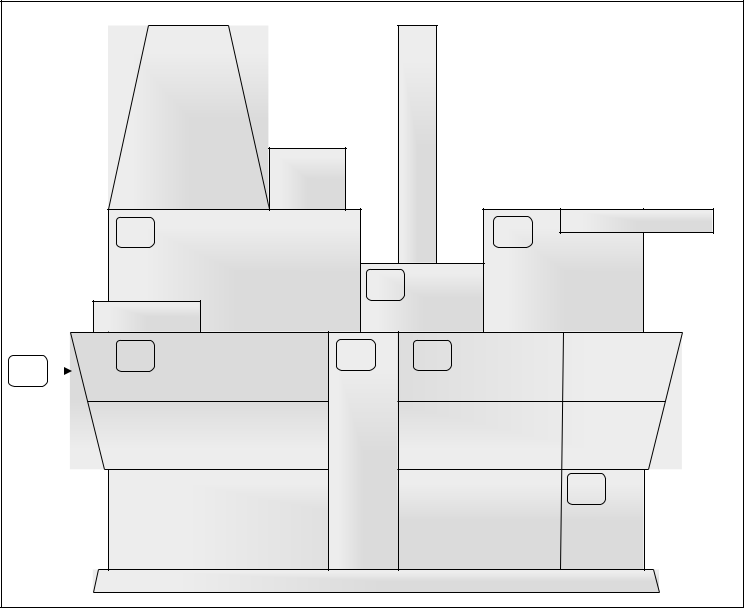
* Naturalness;
* Representativeness;
* High biological diversity;
* High productivity;
* Ecological significance for species;
* Source area for essential ecological processes or life-support systems;
* Uniqueness; and
* Sensitivity

The ecoregion supports abundant fish stocks as well as high concentration of nesting seabirds and a diverse community of sea mammals (Larsen et al., 2004).

**2.2 Characteristics of the installation**

Goliat installation is a circular geostationary FPSO unit. It is the largest and most complex of its kind and it was specifically designed to ensure safe and reliable production in the harsh conditions of the Barents Sea (Eni Norge, 2016).

It is possible to identify seven main areas on the FPSO, as schematized in Figure 2 (adapted from Rekdal and Hansen, 2015). Production is facilitated by subsea system consisting of 22 wells: 12 production wells, 7 water injectors and 3 gas injectors.



|  |  |  |  |
| --- | --- | --- | --- |
|  |  |  | **Legend:** |
|  |  |  | **1** Process Area |
|  |  |  | **2** Utility Area |
|  |  |  | **3** Living Quarter |
|  |  |  | **4** Main Deck Area |
|  |  |  | **5** Central Shaft |
|  |  |  | **6** North Shaft |
|  |  |  | **7** Riser Area |
|  | 1 |  | 3 |
|  |  |  | 2 |
| 7 | 4 | 5 | 4 |
|  |  |  |
|  |  |  | 6 |

**Figure 2. Main areas on Goliat FPSO (adapted from Rekdal and Hansen, 2015).**

The extracted crude oil is processed, stabilized, stored and then directly offloaded from the FPSO to shuttle tankers through the offloading station (Bjornbom, 2011). The offloading system is one of the safest and most reliable offloading system ever fabricated for offshore operations. The distance between the shuttle tanker and the platform is greater than in similar installation and video cameras and a light system are in place for frequent status monitoring of the offloading hose (Eni Norge, 2015a).

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1. **Improved safety and environmental assessment for sensitive areas**

**3.1 Need for dynamic risk assessment**

Quantitative Risk Assessment (QRA) in the framework of Oil & Gas (O&G) upstream operations is based on consolidated procedures and methods (Crawley, 1999; Crawley and Grant, 1997; ISO-International standardization organization, 2009; Khan et al., 2002). Nevertheless, the challenges associated with the operation in harsh and sensitive environment claim for more advanced tools for risk estimation and evaluation.

In particular, operational and organizational factors often may affect risk in terms of likelihood of undesired failure (Ale et al., 2014; Attwood et al., 2006; Griffin et al., 2014; Landucci and Paltrinieri, 2016; Vinnem et al., 2012). Training, workload, motivation to safety culture, procedures are aspects that may be disregarded by conventional QRA techniques, which are traditionally focusing on technical aspects (Paltrinieri and Khan, 2016).

Moreover, periodic evaluation and update of the system risk picture is not commonly performed. Static risk estimation in a frozen instant of the system life represent the basis on which everyday operations are planned, without capturing customary risk fluctuations during the lifecycle of a production plant (I et al., 2009; Kalantarnia et al., 2009; Paltrinieri et al., 2014; Pasman and Reniers, 2014; Pitblado et al., 2011). International standards (e.g. ISO 31000 on risk management (ISO-International standardization organization, 2009) and NORSOK z-013 on risk and emergency preparedness analysis (NORSOK-standards, 2001)) and relevant regulations (e.g. EU Seveso directives on the control of major-accident hazards involving dangerous substances (European Commission, 2012)) suggest updates of risk analysis only in conjunction with major changes in the plant/organization or every five years. Falck et al. (2015, 2000) share such concern and affirm that risk assessment performed for the design phase of a plant is not suitable for the following operation phases.

Therefore, real-time data and periodical risk evaluation may be considered as a key improvement to allow for effective decision-making support. A tool translating system data into the (quasi-)real-time risk picture is required. New techniques of dynamic risk assessment are necessary to overcome QRA staticity by considering the process behaviour (Khakzad et al., 2016; Paltrinieri et al., 2016; Scarponi et al., 2016; Scarponi and Paltrinieri, 2016). In the present work, the RB methodology (Paltrinieri et al., 2016; Scarponi et al., 2016) represents a preliminary response to this need and was chosen to support the dynamic risk evaluation for the analysis of the reference case described in Section 2.

**3.2 Need for advanced environmental assessment**

In the marine environment, it is estimated that about 14 million barrels (2.2 million m3) of oil are released in the sea annually. About 18% of this comes from refineries, offshore operations and tanker activities (Ivshina et al., 2015). The average number of severe oil spills during 2010s to date (in particular, larger than 5 thousand barrels (around 800 m3), according to the International Tanker Owner Pollution Federation ITOPF (2016)) is about 7% of the total oil spills released in the 1970s (ITOPF, 2016). This reduction is due to the combined efforts of the oil industry and government to improve safety and pollution prevention (ITOPF, 2016). Nevertheless, there are very limited research efforts in developing effective and integrated decision making frameworks and systems to support oil spill response, particularly in cold and harsh environment (Li et al., 2016; McCoy and Salerno, 2010; Walker et al., 1994; Walker et al., 1995).

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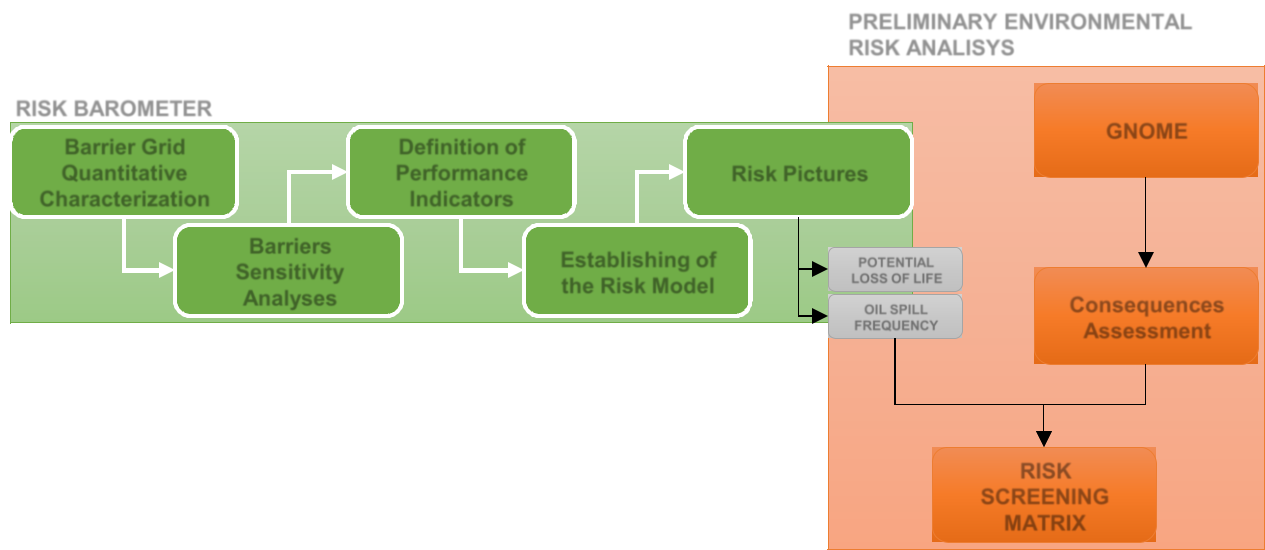
The environmental impact of a spill depends on a large number of parameters, such as its size and type of released substance (ITOPF, 2013). This work refers only to petroleum spill, such as kerosene, gasoline and crude oil. The location at which the oil spill occurs has also a fundamental importance, as the severity depends on the ambient conditions and the sensitivity of the affected organisms and their habitats to the oil (ITOPF, 2013). Spills in sensitive areas have serious biological impact on vegetation, birds and mammals (Duke, 2016; Bejarano and Michel, 2016).

Therefore, particular attention should be paid to environmental issues concerning an installation in the Barents Sea. Hasle et al. (2009) warn about a series of environmental and safety challenges related to oil and gas exploration in this area. One of these challenges, the risk of oil spills, may also apply to Goliat. Harsh environmental conditions, such as low temperatures, long periods of darkness and scarce onshore infrastructure, represent operational challenges potentially increasing the frequency of accidents (Khan et al., 2015b). Such events may lead to consequences for the environment and subsistence of economy activities. Moreover, they may represent important economic and reputation losses (Kyaw and Paltrinieri, 2015), due to the increased costs of remedial action, the media coverage and the possibility of a moratorium on petroleum activities in that area. In these conditions, environmental risk assessment is a critical issue. The approach proposed in this analysis involves a computational advanced tool able to track the oil spreading on the ocean surface due to wind, currents and diffusion processes.

1. **Methodology**

**4.1 Overview of the methodology**

The methodology described in the flowchart in Figure 3 has been applied to the reference case of Section 2. The RB methodology has been implemented and preliminary environmental analysis (based on a risk screening matrix) has been conducted on the evaluated frequency of oil spill to sea (Figure 3).



|  |  |  |  |
| --- | --- | --- | --- |
|  |  | **PRELIMINARY ENVIRONMENTAL** | |
|  |  | **RISK ANALISYS** | |
| **RISK BAROMETER** |  |  | **GNOME** |
| **Barrier Grid** | **Definition of** |  |
|  |  |
| **Quantitative** | **Performance** | **Risk Pictures** |  |
| **Characterization** | **Indicators** |  |  |
| **Barriers** | **Establishing of** | **POTENTIAL** |  |
| **Sensitivity** |  |
| **the Risk Model** | **LOSS OF LIFE** |  |
| **Analyses** |  | **Consequences** |
|  | **OIL SPILL** |
|  |  |
|  |  | **FREQUENCY** | **Assessment** |
|  |  |  |
|  |  |  | **RISK** |
|  |  |  | **SCREENING** |
|  |  |  | **MATRIX** |

**Figure 3. Methodology applied in the present study.**

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**4.2 Dynamic risk assessment**

4.2.1 Improved RB

The RB methodology (Paltrinieri and Khan, 2016) was extended in order to develop a dynamic risk assessment framework. RB is based on the definition of relevant indicators for the real-time monitoring of safety barrier performance, contemplating technical elements and associated operational and organizational systems. In this way, the health of safety barriers is assessed and their probability of failure is evaluated. Further description of the method is reported elsewhere (Paltrinieri and Hokstad, 2015; Paltrinieri and Khan, 2016).

The RB is established as an iterative process with seven major steps, summarized in Table 1.

**Table 1. Summary of the steps which constitute the RB method** (Hauge et al., 2015)**.**

|  |  |  |
| --- | --- | --- |
| **Step** | **Description** | **Potential iteration** |
|  |  | **to step** |
| 1 | Define major accident scenarios | / |
| 2 | Review relevant information sources | / |
| 3 | Establish barrier functions and associated barrier systems | 7 |
| 4 | Evaluate relative importance of the barrier systems | 2 or 3 |
| 5 | Establish barrier performance indicators | 2 |
| 6 | Establish risk model based on barrier indicators | 4 |
| 7 | Establish risk visualization format | 1 or 6 |

Major accident scenarios are typically gathered from the QRA of the specific installation. The major accident scenarios for a floating offshore installation, such as the case-study, include process leaks, ship collisions with visiting vessels, well leaks, blowout, etc. These events have a significant contribution to the major accident risk to personnel and/or environment. In order to identify relevant hazards (step 1), defining the associated barrier functions (step 3) and their relative importance (step

1. various information sources are required and they must be collected and made available (step 2). A single source of information is not able to provide the whole required information. It is necessary to combine several different inputs, such as the specific installation QRA, event and investigation reports, barrier analyses and strategies, various qualitative safety analyses, results from interviews or discussion with expert and operational personnel.

Real-time information about barrier performances should be collected. Their availability varies based on their age, type, novelty of safety and automations systems. The status of the barriers and of the barrier elements is assessed using specific indicators. Hence, information that can be made automatically available for such elements represent relevant indicator candidates (step 5).

The most challenging step is establishing a risk model based on the logical relationship between the status of the barrier indicators and the risk level of an area (step 6). The risk pictures are shown in an established visualization format (step 7) by means of two diagrams:

* + a plot of risk over time, highlighting the risk trend, and
  + the RB diagram, which is a circular shaped where the traffic light analogy is adopted to show immediately and effectively changes in the risk level.

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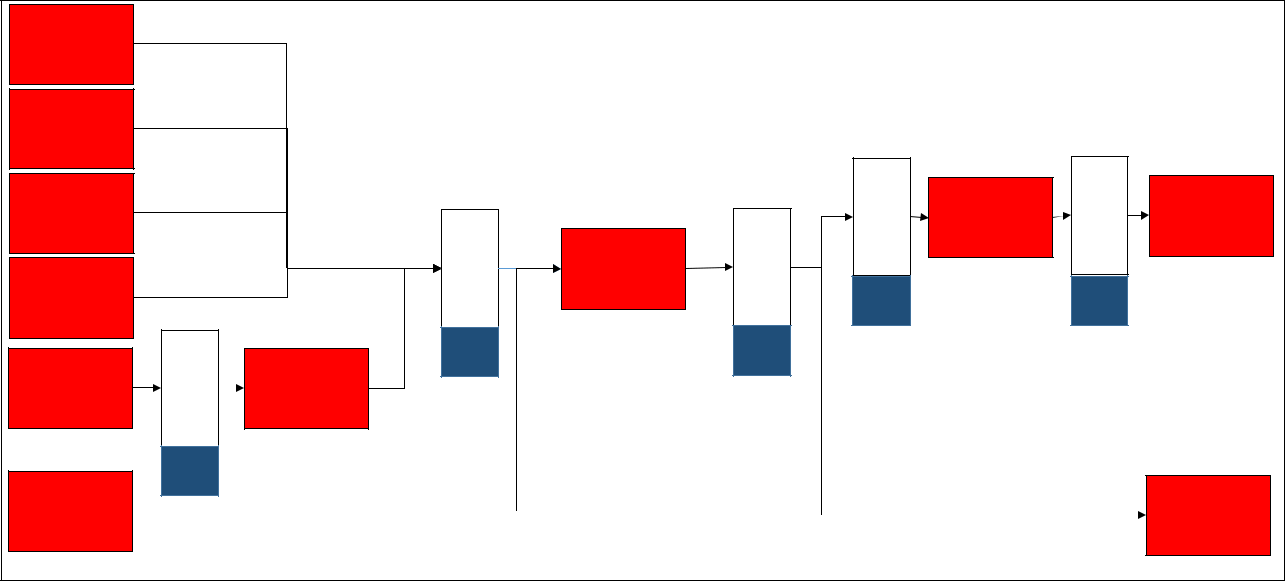
4.2.2 Safety barrier description

In order to comply with the requirements of PSA, barriers must be established and maintained to handle the risk faced at any given time, by preventing an undesirable incident from occurring or by limiting the consequences should such an incident occur (PSA, 2013b).

According to the PSA definition, the barrier function (BF) is the task or role of a barrier. Examples include preventing leaks or ignition, reducing fire loads, ensuring acceptable evacuation and preventing hearing damage. Bow-tie diagrams may be used to represent a sequential qualitative overview of the potential Defined Situation of Hazard and Accidents (DSHAs), defined by PSA, and Initiating Events (IEs) including the BFs relevant to prevent and/or mitigate them. The target of interest is represented by the End Consequences (ECs).

Bow-tie diagrams were defined for each area of Goliat FPSO shown in Figure 2. Bow-tie diagrams represent a basis for the execution of step 6 of the RB methodology, aiming to provide a quantitative model to show risk variation over time due to the performance of safety barriers.

Figure 4 shows an example concerning the Goliat process area. DSHAs, IEs and ECs and BFs are represented respectively by red and blue boxes. In particular, in the example shown in Figure 4, BF1 aims at protecting the process module of the floating installation from potential dropped objects from crane operation. BF2 prevents the occurrence of hydrocarbon release, while BF3 is a mitigating barrier that limits and control the size of the spill. BF4 represents the task of ignition prevention and finally BF5 aims at preventing the escalation of the release to other areas of the installation.



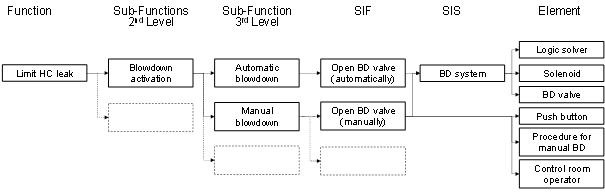
|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| IE 1 |  |  |  |  |  |  |  |  |
| Process |  |  |  |  |  |  |  |  |
| Upsets |  |  |  |  |  |  |  |  |
| IE 2 |  |  |  |  |  |  |  |  |
| Human Error |  |  |  |  |  |  |  |  |
| IE 3 |  |  |  |  | PreventIgnition | DSHA 4 | PreventEscalation | EC 1 |
| Technical |  |  |  |  |
|  |  |  |  | Fire and |
|  |  |  | Control Size | Fatalities |
| Degradation |  |  |  | Explosion |
|  | PreventRelease | DSHA 3 |  |
|  |  |  |
|  |  |  |  |
|  |  |  |  |  |  |
| IE 4 |  | Hydrocarbon |  |  |  |  |
|  | Leak |  |  |  |  |
| Offloading |  | **BF 4** |  | **BF 5** |  |
|  |  |  |  |
| Operations |  |  |  |  |  |  |  |  |
| IE 5 | Preventdroppedobjects | **BF 2** |  | **BF 3** |  |  |  |  |
| DSHA 1 |  |  |  |  |  |  |
| Crane | Dropped |  |  |  |  |  |  |
| Operations | Objects |  |  |  |  |  |  |
|  | **BF 1** |  |  |  |  |  |  |  |
| DSHA 2 |  |  |  |  |  |  |  | EC 2 |
|  |  |  |  |  |  |  | Environmental |
| Ship Collision |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | pollution |
|  |  |  |  |  |  |  |  |

**Figure 4 Process area bow-tie diagram modified for the RB application. DSHA = defined situation of hazard and accident; IE = Initiating Event; EC = End Consequence; BF = Barrier Function.**

Each BF is organized into an articulated hierarchical structure, graphically represented by means of a “barrier tree”, shown in Figure 5. The BF is decomposed into sub-functions. The lowest level in the barrier hierarchy is represented by barrier elements. These are measures or solutions which play a part in realizing a BF and they may be classified, according to PSA, as technical, operational or organizational. Technical barrier elements may correspond with Safety Instrumented System (SIS). A SIS is composed of any combination of sensors, logic solvers and final elements. According to IEC 61511 standard (Internationa Electrotechnical Commission, 2003), a SIS implements a function

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which is intended to achieve or maintain a safe state for the process, with respect to a specific hazardous event, is defined as Safety Instrumented Function (SIF).



**Figure 5 Representative barrier tree (adapted from Rekdal & Hansen, 2015). BD = blowdown; HC = hydrocarbon; SIF = safety instrumented function; SIS = safety instrumented system.**

Suitable indicators are collected in order to assess the performance of technical, operational and organizational barrier elements. Results of this monitoring process are visualized in a barrier status panel and will support critical decision-making.

4.2.3 Definition of risk model

The application of the RB methodology requires the definition of a specific risk model (see Table 2). Such model is based on the logical relationship between the status of the barriers and the area risk level. Bow-tie diagrams and related barrier trees represent the baseline for the modelling of the present analysis. The aggregation rules defining the risk model are listed in Table 2, which allowed for the analysis of O&G facilities operating in sensitive areas.

Frequencies of IEs may be retrieved from several data sources, such as the “Purple Book” by TNO (2005), API RP 581 standard (American Petroleum Institute, 2000) and NORSOK standard (Norsok, 2008), and allow defining the baseline for the failure probabilities of the related BFs.

Focusing on both risk to personnel and environmental risk allows assessing barrier performance for the most critical issues encountered in a sensitive area such as the Barents Sea. Relative importance of safety barriers may be evaluated to facilitate risk-based selection of indicators.

Sensitivity analysis may be performed on the barrier function *BF,j* by assessing its Birnbaum-like measure ( , ) (Scarponi et al., 2016). This represents the partial derivate of the risk measure *R* with respect to the parameter describing the barrier, which, in this case, coincides with the failure probability of the BF (*FProbBF,,j*):

|  |  |
| --- | --- |
| ( , | ) = | ( ) |
|  |
| , ( ) |
|  |

Thus, generic risk at time *t* is defined as:

( ) = 0 + ∑ ( , | ) ∙ ∆  , (t) = 0 + ∆ ( )

(1)

(2)

where:

9

0 = value of risk at a reference time 0 (e.g. the time in which the QRA is performed)

∆  ,  =  , ( ) −  , ( = 0)

A Birnbaum-like measure based on risk to personnel will presumably differ from a Birnbaum-like measure based on environmental risk. For this reason, both the evaluations should be performed for this case.

Section 4.2.4 shows the technical features adopted in establishing the RB procedure. Results of the dynamic risk assessment are presented in Section 5. The simulation performed in this study is referred to a sample period of five years.

**Table 2 Aggregation rules defined for the RB application to sensitive areas.**

**Level** **Aggregation rule** **Description**

* , ∙  ,

Frequencies of initiating events (*FreqIEV,i*) are multiplied by failure probabilities of the related barrier functions (*FProbBF,,j*) to evaluate frequencies of consequences.

|  |  |  |  |
| --- | --- | --- | --- |
| Bow-tie | , | ∝  , | Direct proportionality with *FProbBF,,j* allows |
| diagram/ | estimating the degradation status (*DegBF*) |
| Barrier |  |  |
|  |  |  |
| function |  |  |  |

= ∑  , ∙ ,

1

=



* , *DegBF* is evaluated by weighted summation of *DegSF,i* (degradation status of sub function). Weights are preliminary defined as uniform.

= ∑  , ∙ ,

Sub

functions 1

, =



*DegSF* is evaluated by weighted summation of *DegEl,i* (degradation status of Element). Weights are preliminary defined as uniform.

= ∑  ,  ∙

|  |  |  |
| --- | --- | --- |
| Element |  | 1/  , |
|  | , = |
|  |  |
|  | ∑ 1/  , |
|  |  |

*DegEl* is evaluated by weighted summation of *Indi* (indicator defined for the element). Weights are preliminary defined by means of the related indicator ranking and the Zipf’s law (Chen, 2016)

|  |  |  |
| --- | --- | --- |
| Indicator | = M( ) | Collected indicator measures (*x*) are defined on a |
|  | qualitative scale ranging from 1 to 6. |
|  |  |
|  |  |  |

4.2.4 RB settings

In the present section, the features of the RB methodology and the settings used for the Goliat case are described in detail. The section presents the settings according to the different steps of the RB methodology.

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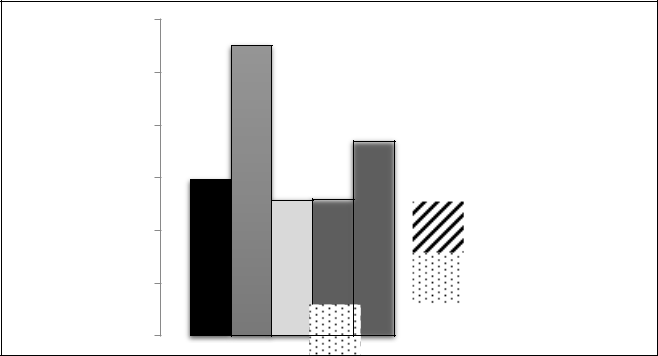
4.2.4.1 Define major accident scenarios, review relevant information sources and establish BFs and barrier systems (steps 1, 2,3)

The collection of relevant information concerning major accident scenarios and the related safety system in place on Goliat preventing or mitigating them (step 1-3, Table 1) results in specific bow-tie diagrams. According to the approach of the present work, the contribution of safety barriers to the installation risk level is linked to a parameter in the QRA (QRA-parameter), particularly in this case to the potential loss of life (PLL) value and to the frequency of oil spill to sea.

4.2.4.2 Evaluate relative importance of the barrier systems (step 4)

A relative ranking was established in order identify the BFs defined in the bow-tie diagrams, which mostly affect the risk level.

In order to determine the most critical BFs, sensitivity analyses were conducted, both at BF and barrier element level, according to the barrier structure described in Figure 5. Results obtained from sensitivity analyses considering safety devices fully impaired are shown in Figure 6.



|  |
| --- |
| **(%)** |
| **Percentage Variation of PLL** |

1.0E+06

1.0E+05

1.0E+04

1.0E+03

1.0E+02

1.0E+01

1.0E+00

**a)**

Prevent Dropped Objects



from Crane Operations

Prevent HC Leak



Limit Size of HC Leak



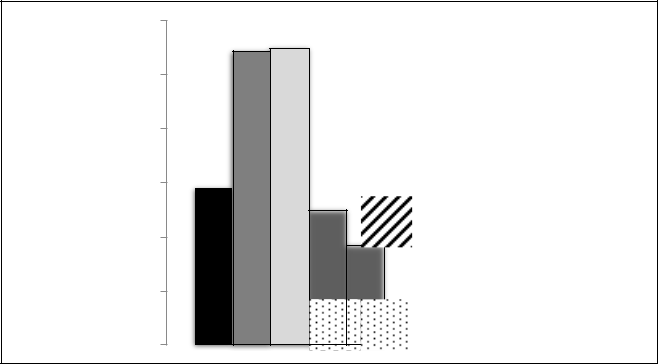
Prevent Ignition



Prevent Escalation to Other



Equipment



|  |  |
| --- | --- |
| **Variation of Oil** | **Frequency (%)** |
| **Percentage** | **Spill to Sea** |

1.0E+06

1.0E+05

1.0E+04

1.0E+03

1.0E+02

1.0E+01

1.0E+00

**b)**

Prevent Dropped Objects



from Crane Operations

Prevent HC Leak



Prevent HC Leak from



Offloading Hose during

Offloading Operations

Limit Size of HC Leak



Limit Size of HC Leak from



Offloading Hose during

Offloading Operations

**Figure 6. Results of sensitivity analyses conducted at BF level considering safety devices fully impaired.**

**A) Percentage variation of PLL; B) Percentage variation of oil spill to sea frequency.**

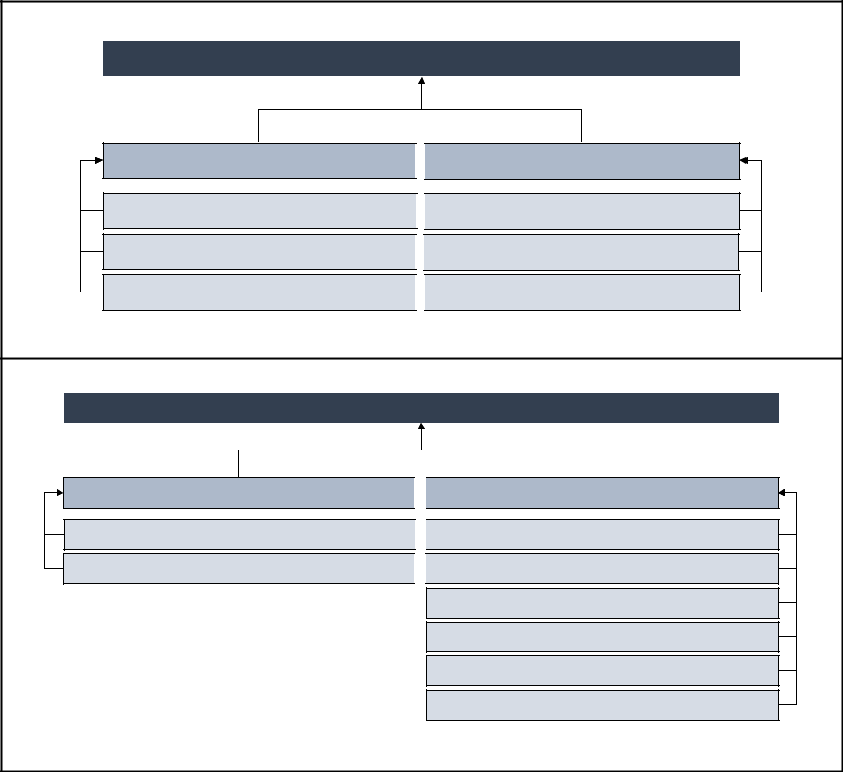
The BF that mostly influences PLL trend is “Prevent HC Leak”, while the effect of safety barriers “Prevent HC Leak from Offloading Hose during Offloading Operations” and “Limit Size of HC Leak from Offloading Hose during Offloading Operations” on the PLL trend could be neglected even if these barriers are fully impaired.

Instead, the BF that mostly influence spill frequency are almost at the same manner “Prevent HC Leak” and “Prevent Hydrocarbon Leak from Offloading Hose during Offloading Operations”. The effect of safety barriers “Prevent Ignition” and “Prevent Escalation to Other Equipment” on the spill to sea frequency is negligible.

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4.2.4.3 Establish barrier performance indicator (step 5)

Information about the status of the barrier and barrier elements can be retrieved from various information systems. Each type of barrier element, namely technical, operational and organizational elements, is considered in the RB analysis. Information concerning technical elements may be captured automatically in real-time, depending on the age of the installation. Data on operational and organizational elements are typically difficult to gather and manual input (e.g. from audits and reviews) is often required (Øien et al., 2011a, 2011b). The information concerning the technical elements include data gathered from the maintenance system, as results from functional tests, alarms condition monitoring systems on failed or degraded elements, information about elements that are blocked or supressed from process control systems, information about deviations, temporary degradations and risk reducing measures, findings and actions from inspection systems. Information related to operational and organizational barrier elements include, for example, the status on required courses and training for offshore personnel, the current age of governing documents that describe e.g. the execution of the safety critical tasks, results from scenario based simulator training.



**Barrier Performance**

TECHNICAL MEASURES

OPERATIONAL MEASURES

Performance Indicator

Performance Indicator

Performance Indicator

Performance Indicator

…

…

**a)**

**ESD valve Performance**

TECHNICAL MEASURES

OPERATIONAL MEASURES

Failed Tests Indicator

Operational Support Indicator

Failure on Demand Indicator

Compliance with Maintenance Indicator

Control Panel Indicator

Inspections/Audits Indicator

Functional Tests Indicator

Personnel training Indicator

**b)**

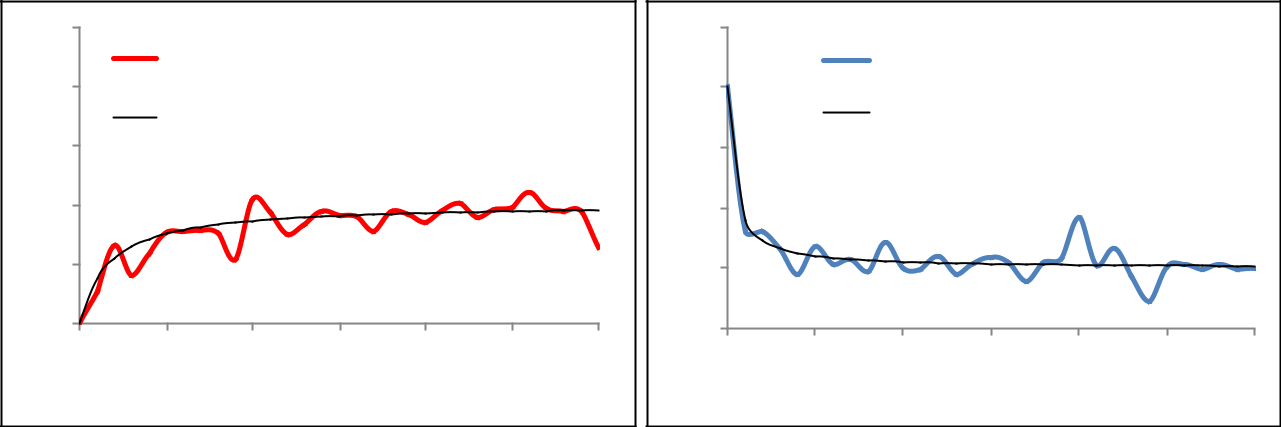
**Figure 7. a) Generic representation of the barrier structure; b) Specific representation of the ESV (Emergency Shut Down valve) structure.**

Each barrier element is described by a structure which includes technical, operational and/organizational measures. The generic structure of a barrier is schematized in Figure 7a, while Figure 7b shows a specific example of barrier structure, i.e. the Emergency Shut Down (ESD) valve, which includes both technical and operational measures.

The RB focuses on indicators for the status of the barrier and barrier elements. A suitable indicator is identified to show whether the measure can deliver the desired outcome or it has failed. A different weight is preliminarily assigned to each measure according to Zipf’s Law (Zipf, (1949); Adamic and Huberman, (2002)).

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Due to scarcity of data, the model developed in the present analysis was tested on typical indicator trends depending on the type of barrier measure to which the indicator itself is related. The simulation performed in this study is referred to a sample period of five years. The indicators related to each barrier measure are checked every two months, for a total of thirty checks in the defined period of interest. Technical indicators are simulated considering the well-known “bathtub” curve model (see (CCPS - Center of Chemical Process Safety, 2000; Lees, 1996) for more details) while operational indicators as homographic function. Exemplified results, including disturbances, are shown in Figure 8.



6

5

|  |  |
| --- | --- |
| **Values** | 4 |
| **indicator** |
| 3 |
|  |
|  | 2 |
|  | 1 |

0

**a)**

Operational Indicator (with

Disturbances)

operational indicator (without disturbances)

10 20 30 40 50 60

**Time (Months)**

|  |  |
| --- | --- |
|  | 6 |
| **Values** | 5 |
| 4 |
| **Indicator** |
| 3 |
|  |

2

1

0

**b)**

Techincal Indicator (with

Disturbances)

technical indicator (without

disturbances)

10 20 30 40 50 60

**Time (Months)**

**Figure 8. Exemplified trend of operational (a) and technical (b) indicators.**

The range in which the indicator values may vary is 1 – 6, where 1 represents the situation in which the measure works perfectly, while 6 the worst scenario in which the measure is fully impaired. It is worth noticing that the extreme values of the interval are not considered as credible scenarios in assessing the indicators trend.

4.2.4.4 Establish risk model based on barrier indicators (step 6)

The barrier element performances, assessed through the indicators, are input values to the risk model shown in Table 2. Barrier performances, assessed by the indicators, are translated in risk variations through the risk model and expressed in absolute terms through the PLL.

4.2.4.5 Establish risk visualization format (step 7)

Risk variations are shown in visualization formats easy to read and use. These consist of a representation of risk over time and a RB diagram that applies the traffic light analogy. Results are shown in Figures 9 and 10 in section 5.

**4.3 Environmental impact assessment**

Environmental risk estimation requires assessing both the severity and the frequency of hazardous events. Risk matrixes are convenient methods of ranking and presenting the results (HSE, 2006) and are widely espoused approach to assess and analysing risk in O&G industry due to their intuitive appeal and simplicity (Thomas et al., 2013). In order to assess the environmental risk level associated with a defined scenario, five severity classes and six frequency categories are defined, according to risk matrix approach suggested in ISO 17776:2002 (ISO, 2002). The matrix adopted in this study is shown in Figure 9 and allowed defining tolerability criteria dedicated to offshore oil and gas

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installations in sensitive areas. Three risk matrix regions identify the limits of risk tolerability, according to the ARAMIS (Accidental Risk Assessment Methodology for Industries) research project (Andersen et al., 2004):

* The green area (“negligible effects” zone) represents the continuous improvement region; the risk level is broadly acceptable and generic control measures are required aimed at avoiding deterioration.
* The yellow area (“medium effects” zone) represents the risk reduction measures region; the risk level can be tolerable only once a structured review of risk-reduction measures has been carried out.
* The red area (“high effects” zone) represents the intolerable risk region; the risk level is not acceptable and risk control measures are required to move the risk figures to the previous

regions.

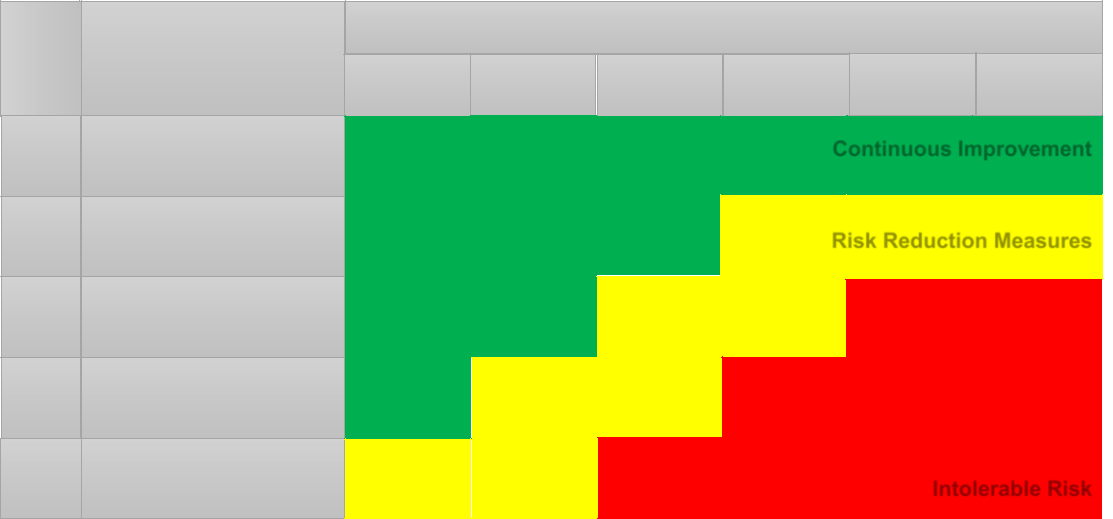
Risk matrixes are easy to use and do not require extensive training. However, they suffer from limitations due to lack of standardization, focusing only on the identified hazardous event and analysing them one by one rather than in accumulation (Rausand, 2011). These issues cannot be overcome because they are inherent in the risk matrix structure (Thomas et al., 2013).

A critical issue to perform the QRA is the definition of quantitative ranges for consequences and frequencies in the matrix. The ranking is usually based on arbitrary values, set by company standards, since unified references to quantify risk matrixes are lacking (Thomas et al., 2013).

Five classes of consequences in terms of effects on the environment are defined as shown in Figure

1. The severity class was assigned to each scenario according to the released oil inventory (m3) and impact area (km2), considering that the installation is located in an environmental sensitive area and then more stringent criteria should be applied. Each severity class is defined considering a range of area involved in the spill and of released oil inventory. Since these range of data are sensitive, the present analysis shows the results ranked in normalized classes.

According to ARAMIS project (Andersen et al., 2004), six classes are then defined for frequency, based on expert judgement. In Figure 9 the screening matrix applied in the preliminary environmental risk assessment is shown.



|  |
| --- |
| Class Severity |

Consequences

Frequencies (event/year)

I

II

III

IV

Environmental Risk

SLIGHT EFFECTS Involved area < 0,10 Offshore spill < 0,1

MINOR EFFECTS Involved area < 1 Offshore spill < 1

LOCAL EFFECTS Involved area < 10 Offshore spill < 10

MAJOR EFFECTS Involved area < 100 Offshore spill < 100

|  |  |
| --- | --- |
| 0 | A |
| < 10-6 | 10-6 – 10-4 |

|  |  |  |  |
| --- | --- | --- | --- |
| B | C | D | E |
| 10-4 – 10-3 | 10-3 – 10-1 | 10-1 – 1 | > 1 |
|  | **Continuous Improvement** | | |

**Risk Reduction Measures**

V

EXTENSIVE EFFECTS

Involved area < 100

Offshore spill > 100

**Intolerable Risk**

**Figure 9. Environmental risk screening matrix adopted in the present study (adapted from ISO, 2002).**

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In the present analysis, hydrocarbon spilt to sea is considered to cause severe environmental impact because of the location of the reference facility. According to the bow-tie analysis described in Figure 4, environmental damage may be caused by both process leaks and leaks from offloading station. Analysing the two contributions, the frequency of occurrence of a release from the offloading station is one order of magnitude lower than the one from the process deck. Furthermore, the analysis of the bow-tie diagram considers generic releases from the offloading station but, as for environmental risk assessment the consequences have to be estimated on the basis of quantitative data, the approach is to consider random ruptures of the offloading hose (see Figure 2) and applying to these standard release categories.

Random ruptures may be devoted to thermal stress, corrosion, vibrations, etc. and are normally associated with standard release categories (Pitblado et al., 1990; Spouge, 2005). For this purpose, the API RP 581 (American Petroleum Institute, 2000) random rupture frequency assessment was performed. According to API 581, four rupture categories were considered, based on the release equivalent diameter (i.e., 0.25” (6.35 mm), 1” (25.4 mm), 4” (101.6 mm) and full bore, where the release diameter is taken equal to the pipe diameter). For each of these rupture categories, two different release time are considered, depending on if the scenarios are mitigated or not. For big rupture, S5 and S6, a release time of 600 s is not considered as credible according to API 581. The scenarios considered in the present analysis are summarized in Table 3.

**Table 3. Summary of scenarios considered in the analysis.**

|  |  |  |
| --- | --- | --- |
| **ID** | **Release equivalent** | **Release** |
| **diameter (mm)** | **duration (s)** |
|  |
| S1 | 6.35 | 180 |
|  |  |  |
| S2 | 6.35 | 600 |
|  |  |  |
| S3 | 25.4 | 180 |
|  |  |  |
| S4 | 25.4 | 600 |
|  |  |  |
| S5 | 101.6 | 180 |
|  |  |  |
| S6 | 508 | 180 |
|  |  |  |

To each category, an expected frequency was associated and consequence assessment of potential spills was carried out. Source term was estimated through conventional integral models (Van Den Bosh and Weterings, 2005), while the dynamic development of contaminated area was simulated trough the adoption of the modelling tool GNOME (General NOAA Operational Modelling Environment), developed by the National Oceanic and Atmospheric Administration (NOAA) (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012). GNOME is a Eulerian/Lagrangian model extensively applied in the framework of oil spill impact assessment studies, which was previously verified and validated. GNOME simulates the particle trajectories only on the ocean surface (Cheng et al., (2011), Marta-Almeida et al., (2013), Farzingohar et al., (2011)) and is written using the latest object-oriented programming methodologies in the C++ programming language (Beegle-Krause, 2001).

The oil spills are modelled as Lagrangian Elements (LEs) advected with the surface Eulerian current velocity field and the diffusion is simulated as a random walk (Marta-Almeida et al., 2013). Spilled substances are modelled as point masses, namely the LEs. Further information about models

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implemented in GNOME are available in technical documentation (Zelenke, B., C. O’Connor, C.

Barker, C.J. Beegle-Krause, 2012) provided by NOAA.

NOAA has developed GNOME to investigate the effects of different pollutants and environmental condition on trajectory results (Cheng et al., 2011). GNOME supports the NOAA/National Ocean Service (NOS), Office of Response and Restoration (OR&R), Emergency Response Division (ERD) standard for best guess and minimum regret trajectories, by providing information about where the spill is most likely to go (namely, “Best Guess Solution”) and the uncertainty bound (namely, “Minimum Regret Solution”). Compared with other models, the GNOME model can be used anywhere in the world and requires fewer input parameters than most other models (Cheng et al., 2011). The details of the GNOME simulations performed for the present case study are collected and described in the dedicated section 4.3.1.

4.3.1 GNOME simulation setup

GNOME [(http://response.restoration.noaa.gov)](http://response.restoration.noaa.gov/) provides the capability of simulating the behaviour of a spilled amount of oil under different weather conditions. The GNOME version applied in the simulations of this study is the 1.3.9. More details related to the code may be found in the technical documentation (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012) provided by NOAA, hereby the key elements supporting the evaluation of the case study are discussed. Each release scenario was located at Goliat coordinate, i.e. 71°30 North and 22°30 East. Windage parameters were kept as default settings, according to (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012). The simulations performed in the present studies refer to a sample period, adopting real data of March 2016. Each simulation was started at 8.00 am of March 9th, 2016 and was run for 108 hours (4 days and 12 hours). This period was selected for demonstration purposes of the present methodology. Other meteorological data, when available, may as well be implemented in the software. The impact assessment results are shown in Section 5.2. During each simulation, the minimum regret solution is calculated. The beaching algorithm include the “prevent land jumping” box.

4.3.1.1 Spill Characterization

Spilled substances are modelled as point masses called Lagrangian Elements (LEs). In order that the quality of the statistics do not suffer, it is best to use at least 1000 LEs. The present analysis considers 1000 LEs. To each point mass, the location, age and status is assigned over time the simulation runs. The computational time step was set to 15 minutes, as indicated in (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012).

The movement of the LEs is either to remain on the water, to evaporate, to be beached, to be weathered and disappear or to travel out of the modelling space domain. The evaporation process is modelled with a simplified algorithm that does not take into account of temperature variation and strong wind effect on the evaporation.

Simplified assumptions are adopted in order to simulate the adhesiveness of the oil to the shoreline. In particular, an empirical parameter, namely the “half-life”, was adopted in the simulations. The half-life is a function of substrate porosity, the presence or the absence of vegetation, the inherent stickiness of the oil and other physical properties and processes of the environment as well. The refloat half-life is set as one hour (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012).

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The source term, quantified through integral models (Lees, 1996; Van Den Bosh and Weterings, 2005), was implemented in GNOME as an oil spill point source. To set this type of spill, it is necessary to provide information, including:

* Name of the spill;
* Location of the spill;
* Pollutant type;
* Amount released;
* Release start and stop dates and times.

The characterization of the spill adopted in the simulations of the present analysis is shown in Table

1. The spill name, the amount and the release times change in the different simulations. The summary of the simulations performed is reported in Table 3.

**Table 4. Spill characterization adopted in the present analysis.**

|  |  |
| --- | --- |
| **Item** | **Value or description** |
|  |  |
| Name of the spill | Goliat Simulation – Scenario No. # |
|  |  |
| Location of the spill | 71°30’ N, 22°30’ E |
|  |  |
| Pollutant type | Medium Crude Oil |
|  |  |
| Amount released | Based on source term characterization, see Table 7 |
|  |  |
| Release start and stop date | March 9, 2016 |
|  |  |
| Release start and stop time | 3 – 10 minutes, see Table 3 |
|  |  |

4.3.1.2 Maps and Movers

The settings related to map and movers allow defining the region of interest for the oil spill impact assessment study and the related movers (e.g., wind, currents, tides, etc), which allow promoting the oil spread and transport. Table 5 summarize the procedure and data adopted to characterize the region of interest in GNOME simulations. More details on the parameters and models adopted in GNOME are reported elsewhere (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012).

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**Table 5. Summary of the steps adopted to characterize the maps and movers supporting GNOME simulations**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Step** | **Description** | | **Tools** |  |  |  |  |  | **Reference** | | |  |  |  |  |  |
| I | Create | the | Global | Self-consistent, | | Hierarchical, High- | |  | [https://gnome.orr.noaa.gov/goo](https://gnome.orr.noaa.gov/goods) | | | | | | | |
|  | vector | map | resolution Shoreline Database (GSHHS) accessed | | | | |  | [ds](https://gnome.orr.noaa.gov/goods) | |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | of | the | through | GOODS | | (GNOME | Online |  |  |  |  |  |  |  |  |  |
|  | shoreline | | Oceanographic Data Server) | | | |  |  |  |  |  |  |  |  |  |  |
|  | for the | area |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | of interest | |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| II | Create |  | Ocean surface currents data are obtained from the | | | | |  | [http://ftp.opc.ncep.noaa.gov/gri](http://ftp.opc.ncep.noaa.gov/grids/operational/GLOBALHYCOM/) | | | | | | | |
|  | surface |  | Real Time Ocean Forecast System (RTOFSO) | | | | |  | [ds/operational/GLOBALHYCO](http://ftp.opc.ncep.noaa.gov/grids/operational/GLOBALHYCOM/) | | | | | | | |
|  |  |  | [M/](http://ftp.opc.ncep.noaa.gov/grids/operational/GLOBALHYCOM/) | |  |  |  |  |  |  |
|  | currents |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | forecast file | |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| III | Create |  | Ocean surface | | winds are obtained | | from the |  | https://www.ncdc.noaa.gov/data | | | | | | |  |
|  | surface |  | National | Centre | for Environmental | | Prediction |  | -access/model-data/model- | | | |  |  |  |  |
|  |  |  | datasets/global-forcast-system- | | | | | | | |
|  | winds |  | (NCEP) Global Forecast System (GFS). | | | | |  |
|  |  |  | gfs | |  |  |  |  |  |  |
|  | forecast file | |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| IV | Select |  | Windage is aimed at accounting for the | | | | |  | Default | | settings, | | | as | | |
|  | windage | | displacement of oil due to wind. Windage is | | | | |  | specified | | by | (Zelenke, | | | | |
|  | parameter | | assumed in the range 1–4% of the wind speed with | | | | |  | B., C. | | O’Connor, | | | C. | | |
|  |  |  | a uniform distribution\* | | |  |  |  | Barker, | | C.J. | Beegle- | | | | |
| V | Select |  | Persistency is the time interval in which the | | | | |  | Krause, 2012) | | |  |  |  |  |  |
|  | persistency | | windage value is kept by GNOME. In the present | | | | |  |  |  |  |  |  |  |  |  |
|  | value |  | analysis, a persistency value of 15 minutes is | | | | |  |  |  |  |  |  |  |  |  |
|  |  |  | chosen |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VI | Select | the | D = 100,000 cm2s-1. Oil diffusion and spreading | | | | |  |  |  |  |  |  |  |  |  |
|  | global |  | are treated as stochastic processes. Gravitational | | | | |  |  |  |  |  |  |  |  |  |
|  | diffusion | | and surface tension effects are ignored, as these | | | | |  |  |  |  |  |  |  |  |  |
|  | coefficient, | | are only important during the first moment of a | | | | |  |  |  |  |  |  |  |  |  |
|  | D |  | spill |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

* GNOME selects a random number within the user-selected range of windage values for each LE, and moves the LE according to that number at each time-step

4.3.1.3 Best estimate and minimum regret trajectories

Two different trajectory pictures are obtained in each GNOME simulation, as shown in Figure 12 in section 5: a best guess and a minimum regret trajectory. The best guess trajectory represents the most likely movement path of the spill, whereas the minimum regret trajectory provides an uncertainty bound. This second solution allows the model to predict other possible trajectories that are less likely to occur but which may have higher associated risks. The minimum regret trajectory gives information about areas that could be impacted if, for example, the wind blows from somewhat different direction than the one specified, or if the currents in the area flow somewhat faster or slower than expected. All of the movers have default uncertainty parameters – diffusion, currents, winds, and the component mover (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012).

Forecast wind and currents are usually not accurate to generate trajectories within 1.5 km of accuracy after 48 hours. Therefore, GNOME supports user-specified uncertainty parameters, which are set 18

according to the uncertainty in the input data. The currents and wind dataset and the diffusion coefficient mentioned in Table 5 have parameters for start-time and duration of the uncertainty, which is treated according to the scheme shown in Table 6. The start time in the model run indicates the time at which the winds and currents forecast starts. The duration indicates how long an LE will keep the given uncertainty value, before having it randomly reset. Since the reference-case does not deal with the modelling of large object drift, default setting were kept for duration and uncertainty parameters, as recommended in (Zelenke, B., C. O’Connor, C. Barker, C.J. Beegle-Krause, 2012).

**Table 6. Uncertainty assessment in the determination of minimum regret trajectories**

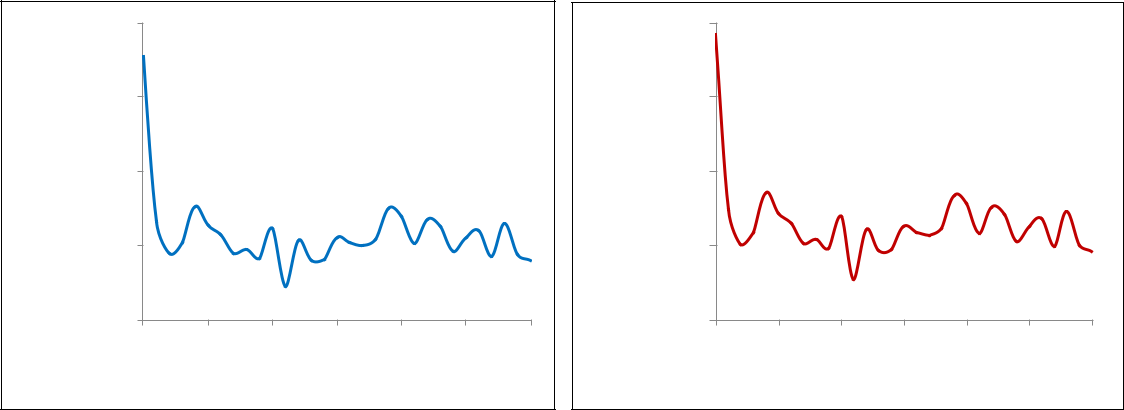
|  |  |  |
| --- | --- | --- |
| **Mover** | **Parameter** | **Uncertainty assessment** |
| Wind | Speed Scale | 2 |
|  | Angle Scale | 0.4 radians |
|  | Start Time | 0 hour |
|  | Duration | 3 hours |
| Current | Along Current | 30 % |
|  | Cross Current | 30 % |
|  | Start Time | 0 hour |
|  | Duration | 48 hours |
| Diffusion | Uncertainty Factor | 2 |

1. **Results and discussion**

Results are described in the following sections. It is necessary to stress that every finding is derived from theoretical simulations performed during the development of this research.

**5.1 Dynamic risk assessment**

Results of dynamic risk assessment are shown in Figure 10, according to the RB established visualization format (Table 1). Human and environmental risks were respectively assessed and expressed as PLL (Figure 10a) and frequency of oil spill to sea (Figure 10b). PLL is a widely used risk metric describing the expected value of human fatalities per year (Johansen and Rausand, 2014). Due to scarcity of data, the model was tested on simulated indicator trends, in order to evaluate its response.



|  |  |
| --- | --- |
|  | 1.8E-06 |
| **-1(y)** | 1.7E-06 |
| **of Life** |
| 1.6E-06 |
| **Loss** |
|  |
| **Potential** | 1.5E-06 |
|  |
|  | 1.4E-06 |

0 10 20 30 40 50 60

|  |  |
| --- | --- |
| **a)** | **Time (months)** |
|  |

|  |  |
| --- | --- |
|  | 2.7E-03 |
| **-1(y)** | 2.6E-03 |
| **frequency** | 2.5E-03 |
| **Oilspill** |
| 2.4E-03 |
|  |
|  | 2.3E-03 |

0 10 20 30 40 50 60

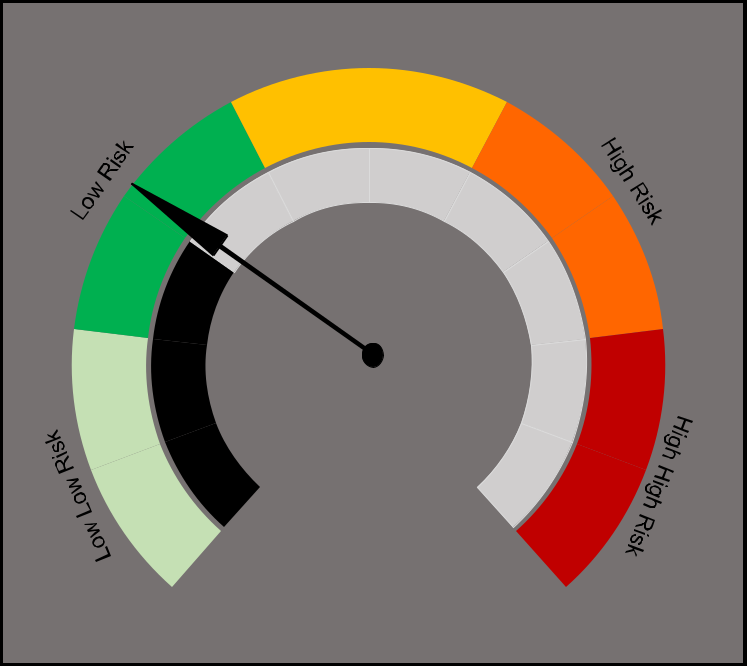
|  |  |
| --- | --- |
| **b)** | **Time (months)** |
|  |

**Figure 10 Results of dynamic risk assessment: a) Potential Loss of Life trend (y-1) and b) frequency of Oil Spill to Sea (y-1) trend during the five years in which the simulation is performed.**

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As shown in Figure 10, the trend over time of the two risk indexes decreases in the first months of the performed five-year-simulation. After the first months, the risk indexes vary around an average value due to simulated deviations of indicators.

Figure 11 shows an example of RB diagram, indicating the risk level worst condition, thus associated with the maximum PLL value.



Increased Risk

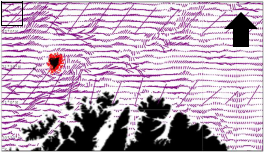
**Figure 11 Simulated risk barometer.**

**5.2** **Environmental impact assessment**

Figure 12 show the results obtained through the application of GNOME to scenario S5 (see Table 3) with the settings described in section 4.3.1. The Figure shows the potential impact of the oil spill. The movers (wind, currents, and other factors affecting the behaviour of spilled oil) are represented by arrows, which indicate direction and intensity of the vectors that promote the transport of oil during the simulated period. The black dots represent the best guess solution, while the red dots show the uncertainty bound (namely, minimum regret solution).

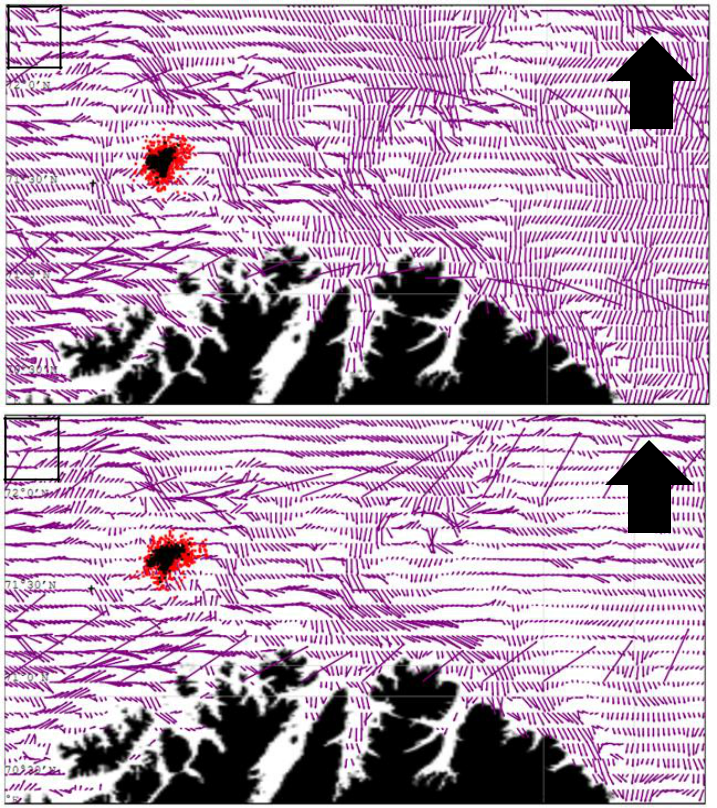
Figure 12a) shows the oil spreading in the first few hours after the spill. The physical and chemical characteristics of petroleum change almost immediately when spilled in the marine environment, due to oil weathering processes (Evans et al., 2002). In the first hours, the slick is fairly compact and a small percentage of oil spilled is evaporated. The oil spread area is extended for more than 250 km2. Advancing in time, the oil slick expands due to ocean currents, wind effects and diffusion processes, as shown in Figure 12 (panels b, c and d). The slick moves away from the release source meanwhile evaporates, affecting a larger impact area (more than 450 km2).

20



**a)**

N

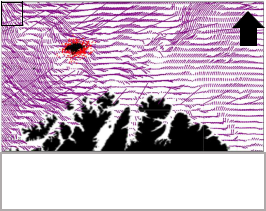


**b)**

N

**c)**

N



**d)**

N

Best Estimate Minimum Regret



Movers



**Figure 12 Results of oil spill simulation. a) 03/12/2016, time 00.00; b) 03/12/2016, time 12.00; c) 03/13/2016, time 00.00; d) 03/13/2016, time 18.00.**

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**Table 7. Summary of scenario characterization and results (normalized) of the environmental risk assessment of the case study.**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Scenario** | **Frequency** | **Oil** | **Spilt** | **Involved** | **Frequency** | **Severity** |  |
| **Inventory** | | **Risk Class** |
| **ID.** | **(y-1)** | **Area (km2)** | **Class** | **Class** |
| **(m3)** |  |  |
|  |  |  |  |  |  |  |
| S1 | 4.9 10-5 | 1 |  | 4.5 | **A** | **3** | Continuous |
|  | Improvement |
|  |  |  |  |  |  |  |
| S2 | 4.9 10-5 | 3 |  | 3.2 | **A** | **3** | Continuous |
|  | Improvement |
|  |  |  |  |  |  |  |
| S3 | 1.6 10-4 | 15 |  | 3.8 | **B** | **4** | Risk Reduction |
|  | Measures |
|  |  |  |  |  |  |  |
| S4 | 1.6 10-4 | 50 |  | 3.5 | **B** | **4** | Risk Reduction |
|  | Measures |
|  |  |  |  |  |  |  |
| S5 | 1.6 10-5 | >100 |  | 4.7 | **A** | **5** | Risk Reduction |
|  | Measures |
|  |  |  |  |  |  |  |
| S6 | 8.2 10-6 | >100 |  | 4.8 | **A** | **5** | Risk Reduction |
|  | Measures |
|  |  |  |  |  |  |  |

The results of the environmental risk assessment using the screening matrix are shown in Table 7. Large spills may lead to intermediate risk values due to the severe consequences shown in Figure 12. Therefore, monitoring of environmental safety barriers is of crucial importance to control risk at acceptable levels.

Oil spill preparedness in the region may be improved through implementation of increased measures, as remote sensing and detection, offshore helicopter, stand by and supply vessel and specialized operational units for the coastal and shore zone (Holand, 2012; IPIECA and IOGP, 2013). Furthermore, a system is in place for frequent status monitoring of the hose, enabling it to be inspected in a variety of ways. During loading operations, each time the hose is reeled in its entire length is scanned by a video camera and light system, ensuring the safety of operations (Bjornbom, 2011).

**5.3** **Discussion**

The study is an example of integrated evaluation of risk for operators and environment associated with installations in sensitive areas and harsh environment.

The RB application allowed demonstrating that capturing real-time information on the most critical safety barriers may be translated into the variation of the overall risk level. In this way, risk may be periodically evaluated by analysing the barrier conditions, supporting decision making and eventually improvements/actions. However, the methodology also resulted in some limitations, which may be object of further development.

Since the RB is strongly based on the periodical update of QRA parameters, the preliminary step (identification of reference QRA-parameters) is of utmost importance and it affects the overall risk evaluation process. On one side, incorporating a large number of parameters, and the correspondent monitoring indicators, induces higher data collection costs. On the other side, neglecting relevant parameters, may induce to underestimating risk. Therefore, despite the preliminary RB step is based on the analysis QRA documentation, which may be considered fixed and well-defined, assumptions and approximations should be carefully and knowingly carried out.

Similar considerations may be extended to the selection of indicators, since they strongly affect the periodical variation of QRA parameters and the final risk picture. It is also worth mentioning that if the reference QRA is periodically updated, the effect on risk of each indicator should be remodelled.

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In order to limit costs and efforts related to data gathering and monitoring without losing a representative risk evaluation, a sensitivity analysis was performed to drive the selection of the most critical BFs and barrier elements. Section 4.2.4 shows the details of the sensitivity analyses performed, where it is evidenced how the most critical elements are shared among multiple critical BFs, such as the emergency shut down system. The monitoring of critical safety barriers provides more information about the risk evolution rather than the indiscriminate measuring of every device performance. In that perspective, the RB aggregation rules described in Table 2 represent a more sophisticated tool for barrier monitoring than the simple collection of information for each single barrier element. In fact, the mere collection of data about the status of the components does not support the operator in taking risk-oriented decisions and, moreover, it may be a source of underestimation and misperception of the actual risk level.

Due to computational reason, the RB simulation of this study considers a sample amount of critical barrier elements. This explains the limited variations in the PLL and in the frequency of spilt oil respectively shown in Figure 10a and 10b. Firstly, it is worth noticing that the reference installation features several thousands of barrier elements. The performance variations of many of them would not affect the risk performance in a substantial way. In fact, as shown in Figure 11, the risk level of the installation is not changing during the simulation (“Low Risk”). However, as the elements considered are addressed as critical, the risk variations shown in Figure 10 are meaningful. The risk profile changes due to performance variation of a small set of critical barrier elements.

Another limitation of the RB technique concerns the use of linear functions to measure risk (Paltrinieri et al., 2014). When the contribution from each indicator is taken into account using a weighted sum, two issues are neglected. The first is that the aggregation of indicator scores may not correspond to the complete risk picture associated with a scenario, since the effect of having several failed barriers features a higher impact than simply summing the individual effects, on the basis of “defence in depth” principle (IAEA- International Atomic Energy Agency, 1996). This effect may adopt an exponential trend (Hauge et al., 2015). The second issue addresses the combinations of degraded states and condition, which result more dangerous than others. Therefore, further research developments may be addressed at including a dedicated approach to develop indicators, which reflect the issue of common cause failure, such as Bayesian approaches (Khakzad et al., 2013).

The results of the RB simulation have been validated using the reality check approach suggested by Suokas (1985). This method investigates the risk analysis approach in term of quality of its hazard identification, the backbone of the QRA. It is based on the comparison with occurred accidents. Suokas (1988) tested the effectiveness of different accident identification techniques comparing the output of these processes with the insights given from accident descriptions.

The validation of the RB approach proposed in this work follows the insights suggested by (Goerlandt et al., 2017). The RB technique is based on a bow-tie approach. Different contributors to the accident (in that case, the HC release) are identified by hazard and operability (HAZOP) studies and by reviewing past accidents in the petroleum offshore industry. According to the comparison analysis performed by Suokas (1988), HAZOP technique is the most effective in identifying accidents and their contributors.

Appropriate barriers are considered and addressed in the bow-tie analysis. A series of sensitivity analyses has been performed in order to assess the criticality of the different barrier elements. This showed that the ESD is the most critical barrier system, in agreement with the results of different

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accident investigations and reports (Pearson, 1992; PSA, 2017, 2015). Moreover, it shows that the RB risk model correctly reflects the effect of ESD valve performance on the accident risk.

The analysis of the safety issues through RB allowed for integration with the conventional procedures for oil spill risk assessment (see Section 3.2). The results shown in Section 5.2 clearly show the importance of a deeper investigation of safety barriers performance, in order to prevent oil spill scenarios featuring large impact and, thus, high risk level. The main limitation of oil spill frequency evaluation for the environmental risk assessment is related to the selection of conservative standard values (American Petroleum Institute, 2000). Leak frequency tailorization (Bagster and Pitblado, 1991; Pitblado et al., 2011) and its periodical update may be an effective approach in order to integrate the operational, organizational and technical aspects affecting the likelihood of oil spill and to update the environmental risk level (Landucci and Paltrinieri, 2016, 2015). Dynamic leak frequency evaluation may be also achieved through advanced approaches, such as dynamic fault trees (Dugan et al., 1992; Manno et al., 2012; Merle et al., 2016), Markov chain models for the life-cycle analysis (Howard, 1971; Limnios and Oprisan, 2001; Yevkin, 2016), and Weibull failure analysis (Hall and Strutt, 2003; Khakzad et al., 2012). Moreover, complex system modelling involving the effect of safety barriers (alarms, backups, redundancy of components, interlocks, etc.) may be also based on advanced tools such as Bayesian networks (Kalantarnia et al., 2009b; Khakzad et al., 2013; Khakzad et al., 2013) or Montecarlo simulation (Chiacchio et al., 2016; Das and Samuel, 2014; Noh et al., 2014; Savage et al., 2013).

Concerning the limitations of consequence evaluation, it is worth mentioning that the impact of oil spill was simulated through GNOME imposing predefined meteorological conditions, lasting for 108 hours. Thus, results are specific for the wind and ocean currents conditions implemented, which can be also the result of data averaged over prolonged period of observation (Cheng et al., 2011; Marta-Almeida et al., 2013; Ventikos and Psaraftis, 2004). Nevertheless, the development of a tool able to capture and forecast the comprehensive behaviour of movers in the region of interest was out of the scope of the present study. Moreover, despite the effect of the shut-down system intervention was accounted for determining of oil spilt quantitates, the possible effect of mitigation barriers was not included in the consequence assessment. Thus, the present study may provide support to the situation in which clean-up techniques are performed. In this way, removing oil from water may be facilitated by monitoring where the spill moves and predicting potential impact on sensitive areas.

1. **Conclusions**

The present work illustrates the development an innovative approach for the integrated safety and environmental risk assessment for the analysis of offshore O&G plants in sensitive areas, such as the first oil production platform in the Barents Sea.

Safety assessment was conducted by applying a novel tool for dynamic risk assessment, the RB methodology, which allowed to relate the risk level of the installation to the performance of critical safety barriers. Environmental risk assessment has been conducted using the risk matrix approach, evaluating both frequency of crude oil spill occurrence and severity. The latter has been assessed using the General NOAA Operational Modelling Environment (GNOME) software.

The analysis of the case study evidenced the potentialities of the present method, that relies on advanced methods for safety assessment of O&G facilities operating in sensitive areas, in which environmental risk assessment is integrated.

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The introduction of periodic revision and time update of relevant indicators may be adopted to drive identification of critical safety issues in a facility, integrating technical and managerial aspects and supporting continuous monitoring, either involving plant personnel and management.

**Supplementary material**

The maps reporting the results of oil spill simulation are collected in the supplementary material in separate PNG files. The maps legend is shown in Figure 12. The following files are provided:

* A.png oil spill simulation results 03/12/2016, time 00.00
* B.png oil spill simulation results 03/12/2016, time 12.00;
* C.png oil spill simulation results 03/13/2016, time 00.00;
* D.png oil spill simulation results 03/13/2016, time 18.00.

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