

- customer-driven functionality
- continuous integration
- solid test coverage
- reliable progress tracking
- planning adapts to team

• discusses other topics as if they're only done when there is time left over

- but for many organizations, some or all of these are built into iterations, NOT "extra"

System-level testing
refactoring & code cleanup
documentation updates
process improvement

development environment updates

~~Process Improvement~~

R & D on new tech

training & personal development time

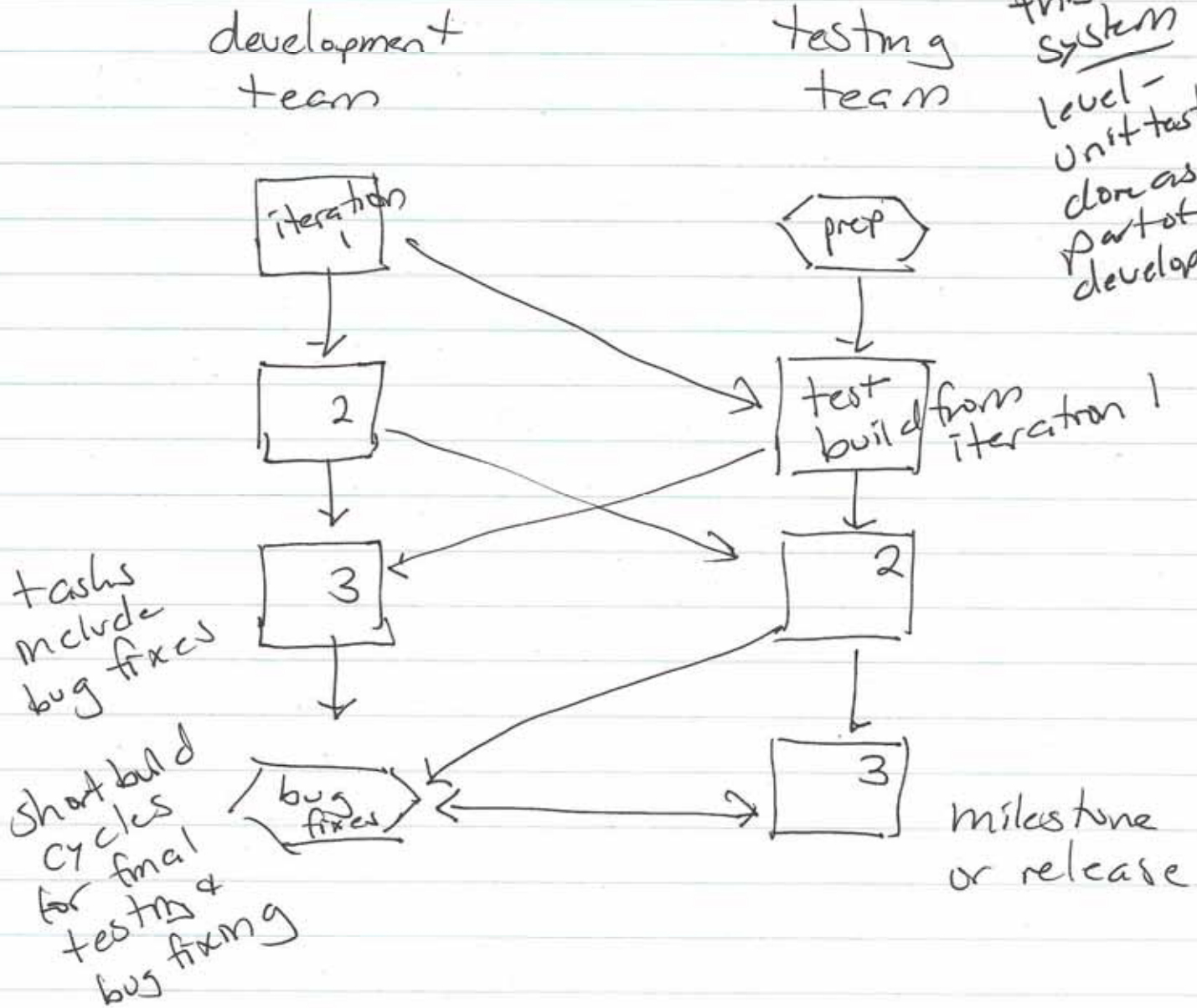
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full system testing

good system testing requires
TWO iteration cycles

emphasize
this is
system
level -
unit testing
done as
part of
development



dual iterations means lots more communication - maybe test team rep attends dev team standup meetings

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try to keep both iteration sequences
in sync - time box

- note testing iteration 1 might
take shorter or longer than
developing iteration 2

- so ... ??

sometimes continued
development depends
on fixing bugs

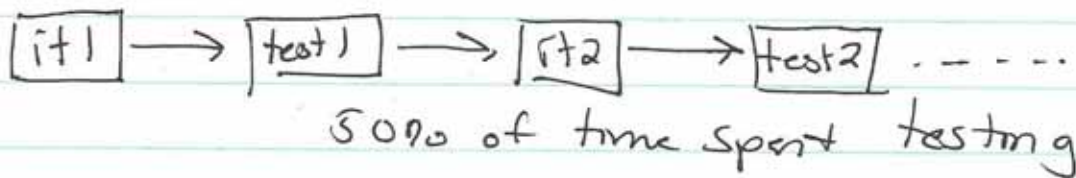
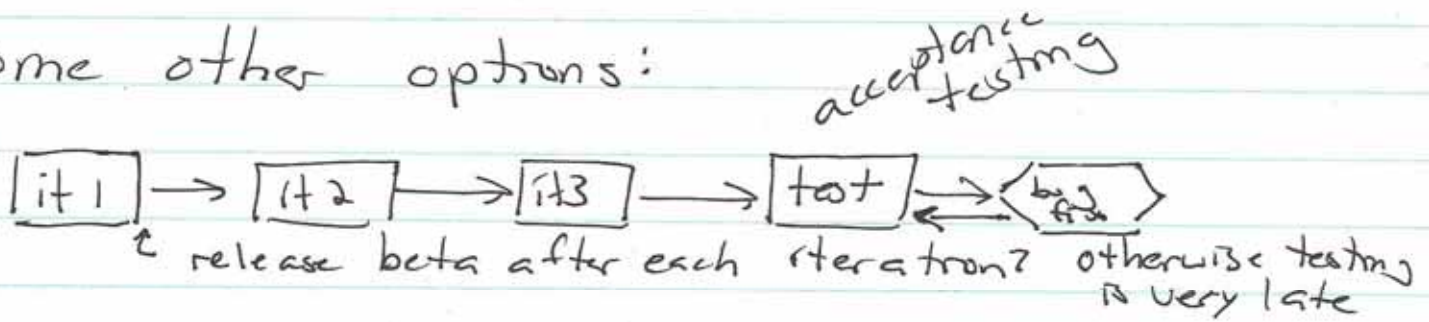
one option is to start incorporating
bug fixes as tasks as soon as
bug reports available

could do test build w/in iteration 1
(as opposed to end) if full system
available to test earlier

or carve off portion of time - not
included in developer days for
iteration - where development
team works on bug fixes, e.g. 20%
(one day per week)

but may not have separate
team available

some other options:



how to know when tested "enough"?

establish clear success criteria

e.g., zero-bug-bounce

(no outstanding bugs -
altho more may be found later)

"bugs" can include ambiguities,
missing features, problems
with website style

1. tester finds bug
2. files bug report

use bug tracker

need reproduction steps
what tried to do, what
happened, what expected
to happen, any error messages

Severity? likelihood?

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story is
just work to
do, doesn't
have to be
feature
app

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3. create story or task to fix bug
prioritize w/ customer (remember these are system-level)
maybe generate "bug fix" story
w/ lots of tasks, keep adding
but hard to estimate time
- guess, use past experience -

severity?
likelihood?

4. fix bug
first write failing test that
exposes the bug, then fix
bug so test passes
how long took to fix a
"similar" bug

5. tester verifies fix
marks as closed

6. update bug report

metrics - new-bug submission rate
going up or down?
many bugs from same
area of code?
left to fix & priorities

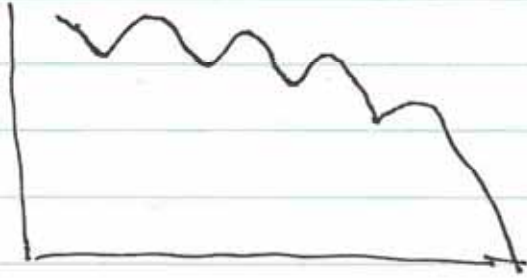
more contents for bug report
need details - specifics
version, platform, location
what exactly does developer
need to know to reproduce

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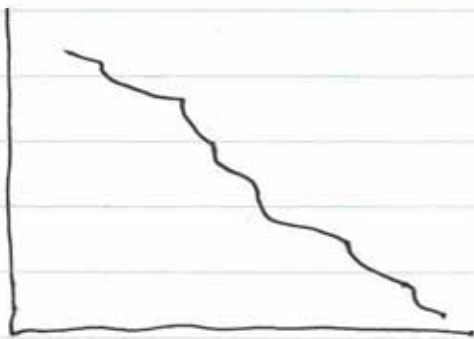
process improvement!

let's consider some possible burn-down graphs, what do you think happened?

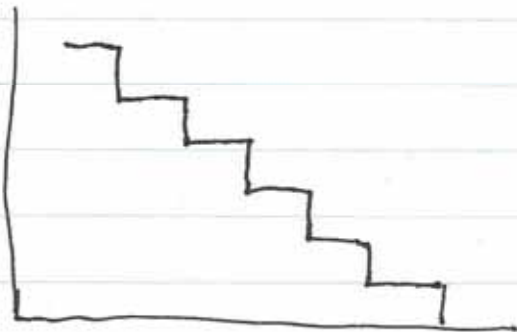


how to prevent
in future?

work remaining
keeps increasing
lots of unplanned
tasks or bad estimates
droptail at end -
probably cut out some things
as deadline approached



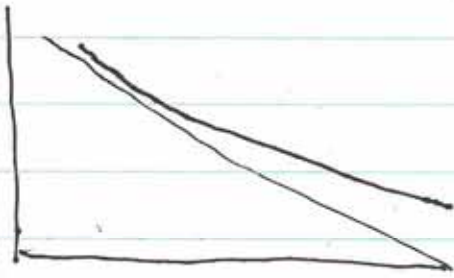
perfect!
although not
realistic



doesn't look perfect
but it is realistic
given user story
completion in discrete
units not continuous

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work keeps drifting to right of ideal
probably an estimate/velocity problem, plus didn't drop things at end to finish on time

can help future estimates to track how long between task moves to "in progress" ~~to~~ and to "completed"

- if longer than the time estimate for the task, why?

~~System testing - as close to real-world as possible~~

~~- dedicated testers
or beta release to real users~~

~~- if developers must do system testing, don't test own code (?)~~

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iteration review

- need to include time at
end of iteration
(or begin of next)

prepare for review mtg
be forward-looking
calculate metrics

velocity, coverage
checklist of topics

example questions

is everyone happy w/ quality of work?
documentation? testing?

how feel about pace - frantic,
reasonable, boring?

everyone comfortable w/ work

assignments, area of system
are tools helping or hurting
productivity? what new tools
should be considered?

is process effective? should we change?
specific code to revise, refactor,
rewrite?

performance problems?

big bug problems?

is testing effective? high enough
coverage?

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finally, is deployment under control
+ repeatable?

~~to~~ make "stories" for any process
changes - although this would
not work very well if what
you want to change is the
story-driven process

first two iterations often "bad"
people underestimate how long
tasks will take
+ then overestimate later on

make sure to record big board at
end of each iteration,
before wiping clean for new iteration

ch. 10 largely repetitive of early chapters
BUT now the tasks are to
integrate someone else's code

user stories again, whether you
are writing code or reusing

- Create class diagrams if don't
already exist (then are tools to do this)

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and it already exist, check accuracy

need to be able to trust the 3rd party code
 - test it first, before any
 integration with your code

ch 11 to - dos for integrating 3rd party source code

create place in bug tracker for issues
 + use it

organize source code into
 src, test, docs, etc. folders

high priority!
 do better changes
 → write build script + get buildable
 → put code in your repository
 → integrate code into your CI config

write tests simulating how you
 need to use the 3rd party code

other things to do eventually

figure out dependencies w/m codebase
 how to package compiled version
 document code

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run coverage report

line count of code

Security audit

Reverse engineer to create UML

focus on the functionality you need
from the 3rd party code

how to estimate how long to get
the 3rd party code working

spike testing - spend a fixed
period of time, ex. 1 week,
trying to fix code &
extrapolate from that

pick random sampling
of failing tests
(do not pick just easy
or just hard)

calculate bug fix rate

$$\frac{\text{bugs fixed}}{\text{\# days developer time}} = \text{daily bug fix rate}$$

$$\text{bug fix rate} \times \text{\# remaining bugs} = \text{estimated how long to fix}$$

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better estimate might include
"confidence factor"
say it 70%

$$\frac{\text{estimate from split testing}}{70\% (.7)} = \text{new estimate}$$

to fix remaining bug

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there are many successful sw dev processes

- develop iteratively
- evaluate & assess process itself
- best practices

ex. bigboard
user stories
version control
continuous integration
(test-driven development)
test coverage

we shipped