



Moody's Investors Service Inc.
615 S College St
Charlotte
NC 28202
www.moody's.com

07/08/2021

Re: Abhinav Singhal

The purpose of this letter is to confirm the employment of Abhinav Singhal. He has been employed with Moody's Investors Service Inc since 06/01/2010. Abhinav is currently working in our Analytical Tools Delivery cost center as AVP-Software Engineering.

As an AVP-Software Engineering Abhinav worked as a Java, Angular, NodeJs full stack developer engineer along with PostgreSQL DB and NoSQL DB. He performed this duty for more than 3 years supporting teams of engineers and coordinating with them in AHS and INU. He worked closely with Product Managers, UI-UX Designers and Quality assurance team. Worked with experienced engineers guiding cross functional projects and initiatives of increasing scope and complexity especially in AHS project. Identified operational gaps and help solved them with teams in recent projects.

Summary of his duties included:

- Worked as a full-stack engineer.
- Supported one or more teams of engineers, working closely with Product Managers, Designers and QA.
- Demonstrated experience growing engineers into strong organizational contributors.
- Demonstrated experience guiding cross functional projects and initiatives of increasing scope and complexity.
- Identified operational gaps and helped solving them by gaining consensus among peers and/or teams.
- Working in defining organizational metrics and roadmaps.
- Experience in Node.js and/or modern Javascript frameworks like ReactJS.
- Experience building and/or maintaining implementations.
- Familiarity with NoSQL databases.

If you require additional information, please do not hesitate to contact me at 212-553-7400.

Sincerely,

A handwritten signature in black ink, reading "Makselis", is displayed on a light blue rectangular background. The signature is fluid and cursive, with a large, sweeping initial "M".

Arvydas Makselis
AVP Mgr – HR Service Team