

# BUSINESS PROCESS MANAGEMENT

## UNAMBIGUOUS PROCESS MODELS

# AGENDA

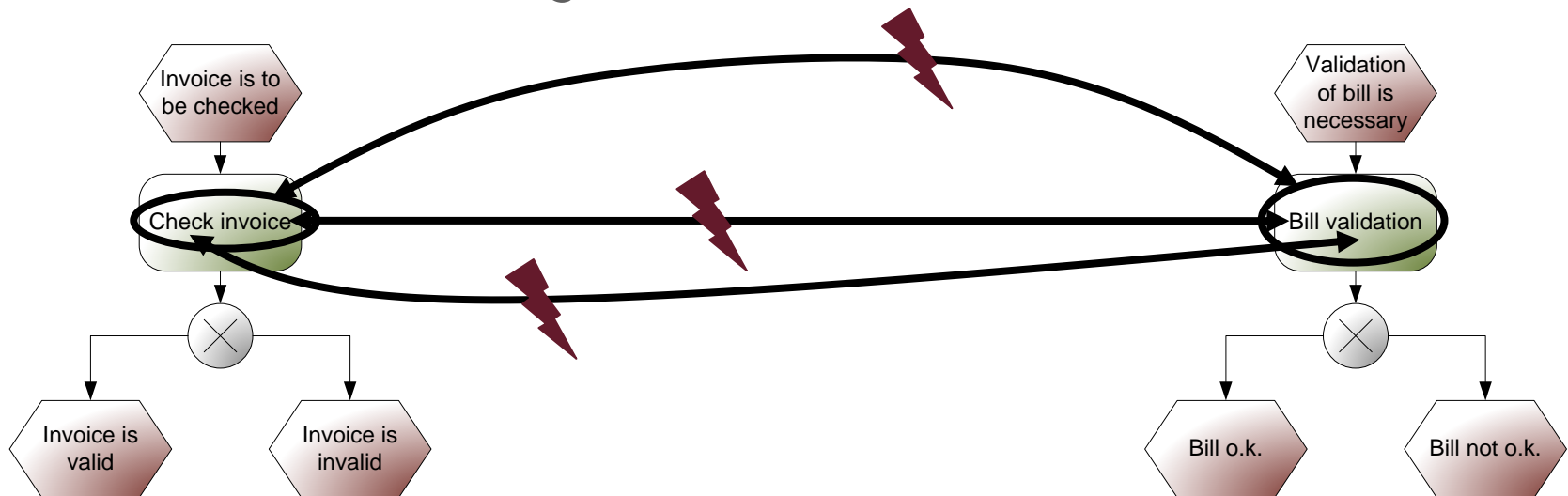


- Terminological Ambiguity and Disambiguation
- Framework
- Conceptual Specification
- Procedure Model
- Application

# TERMINOLOGICAL AMBIGUITY



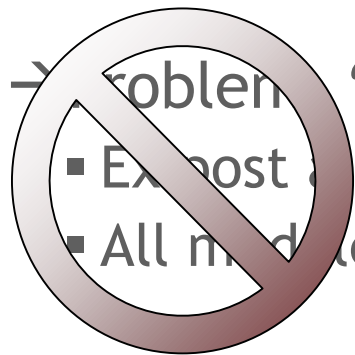
- Scenario
  - Large business process modeling projects
  - Distributed construction of models
- Precondition for usefulness of models
  - Comparability
  - Common understanding of terms



# SEMANTIC AMBIGUITY



- Scenario
  - Large business process modeling projects
  - Distributed construction of models
- Precondition for usefulness of models
  - Comparability
  - Common understanding of terms



→ Problem “Naming Conflict”

- Explicit alignment of models is costly
- All modelers have to be involved

# SOLUTION APPROACHES

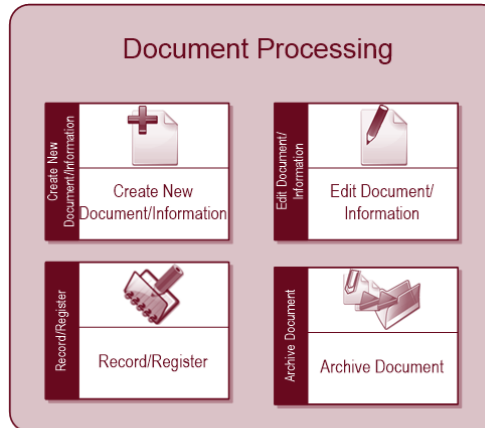
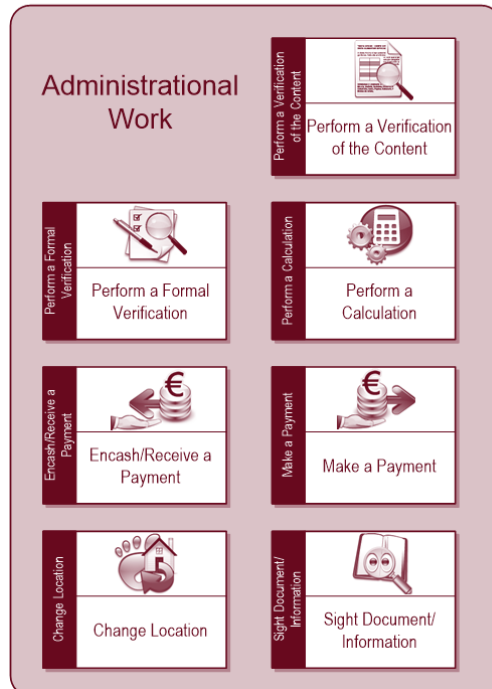


## THE RADICAL SOLUTION

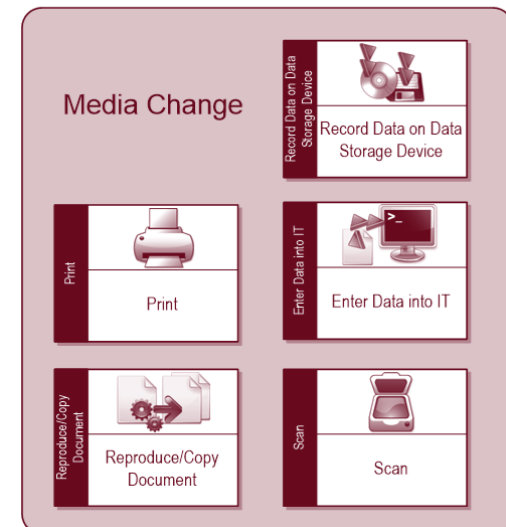
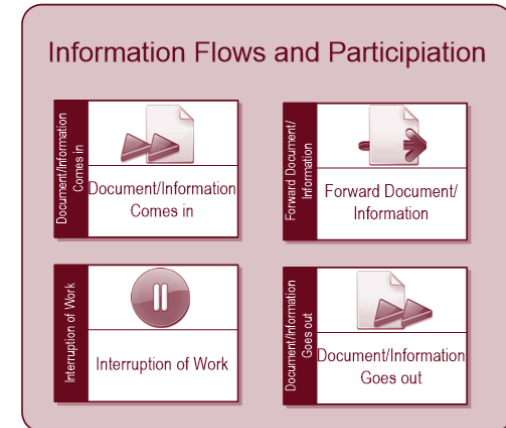
- Dissallow individual naming!
- Names of process activities are preset and cannot be modified
- IT, Data and Organization are modelled as unique attributes
- This is only possible if applied to a fixed business domain
- The PICTURE approach: Public Administration

# SOLUTION APPROACHES

## THE RADICAL SOLUTION



### Process Building Blocks of the PICTURE-Method



# SOLUTION APPROACHES



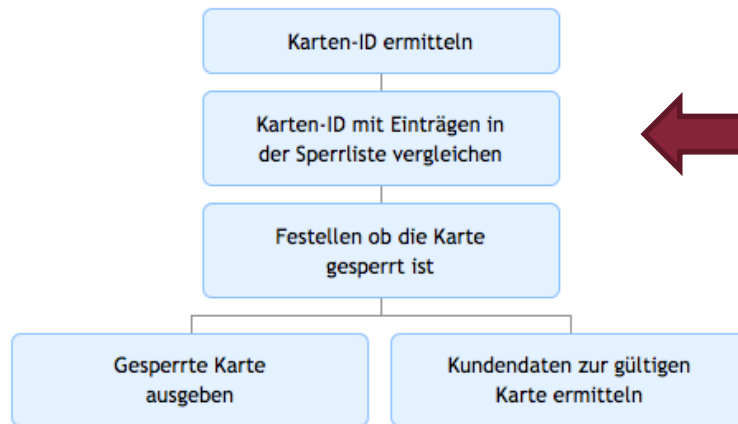
## A NOT-SO-RADICAL SOLUTION

- Names must be composed out of a
  - **business object** and an
  - **execution**
- Both **business object** and **execution terms** must be **predefined** before modeling starts
- The modeler can **choose** from these terms during modeling and form phrases of the style  
    <business object><execution>  
    e.g., **“grant credit”**
- **but nothing else!**

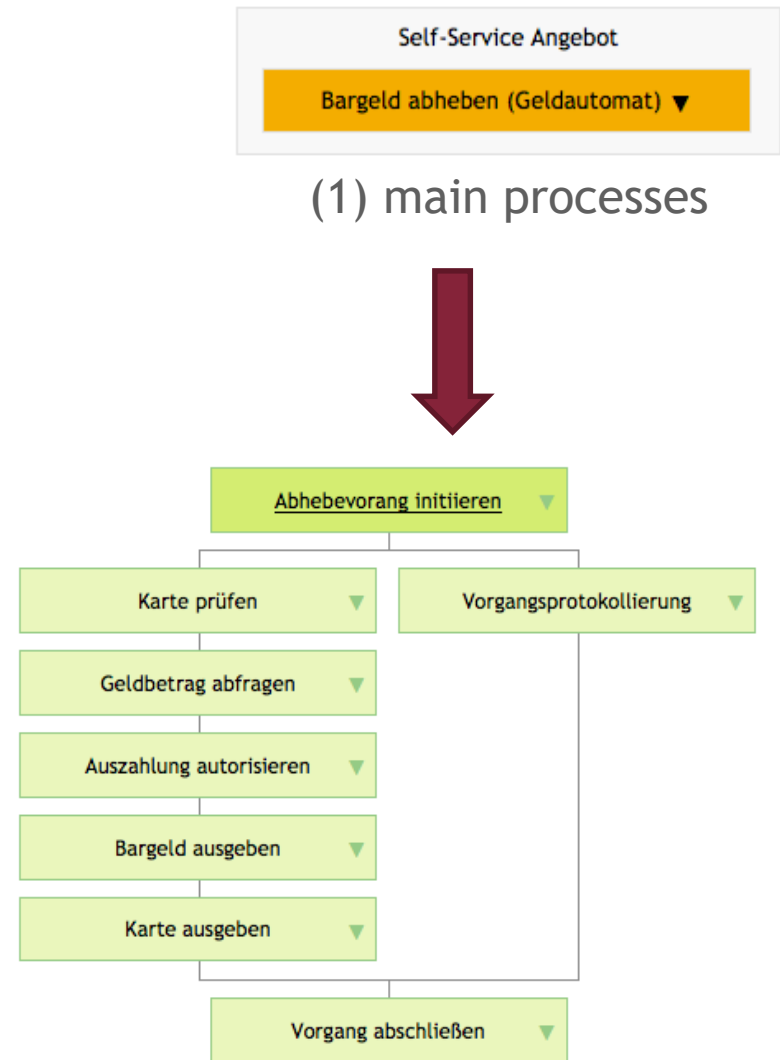
# SOLUTION APPROACHES

## A NOT-SO-RADICAL SOLUTION

### ■ The icebricks Approach



(3) process bricks



(2) detailed processes

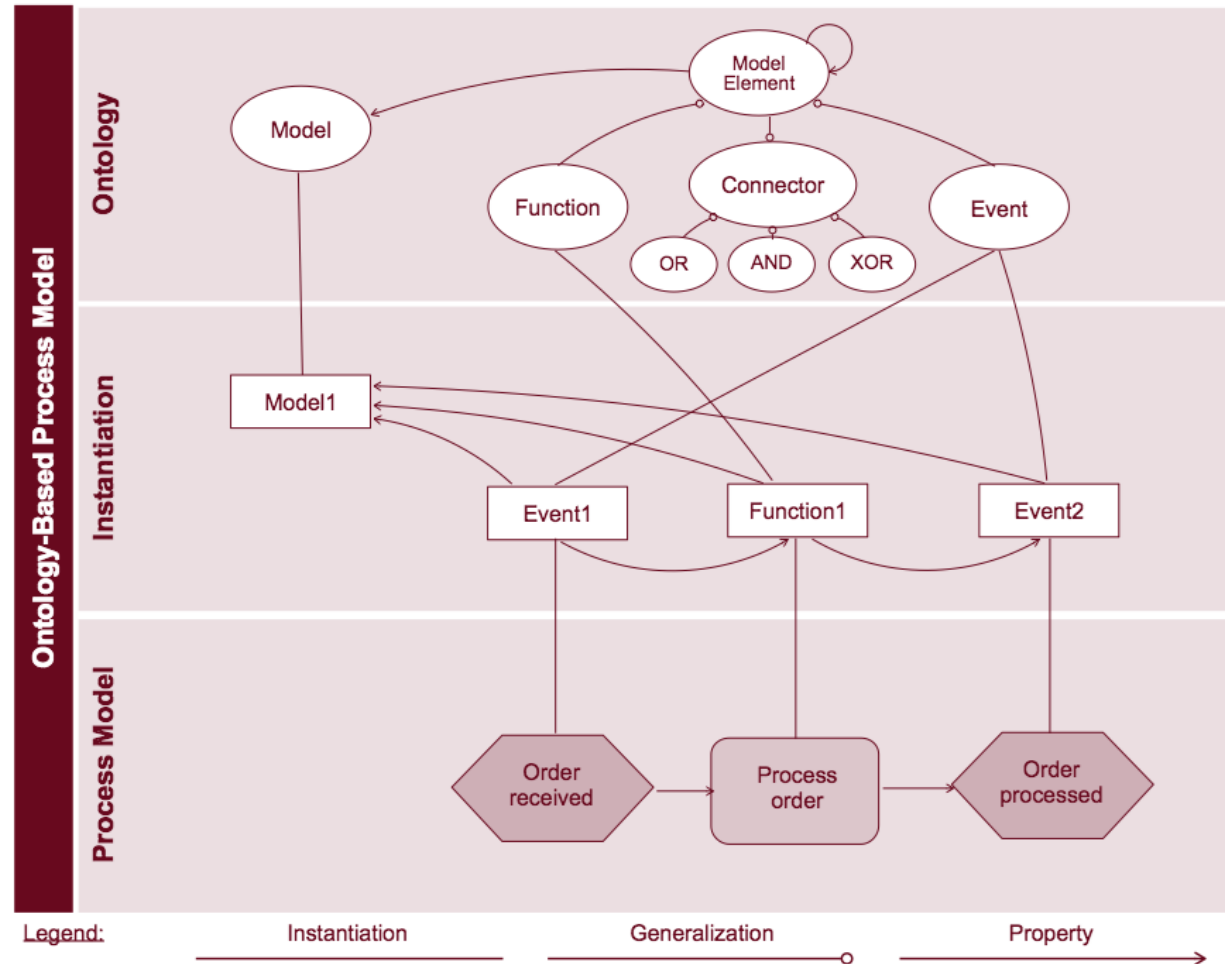


# SOLUTION APPROACHES

## ONTOLOGY-BASED SOLUTIONS



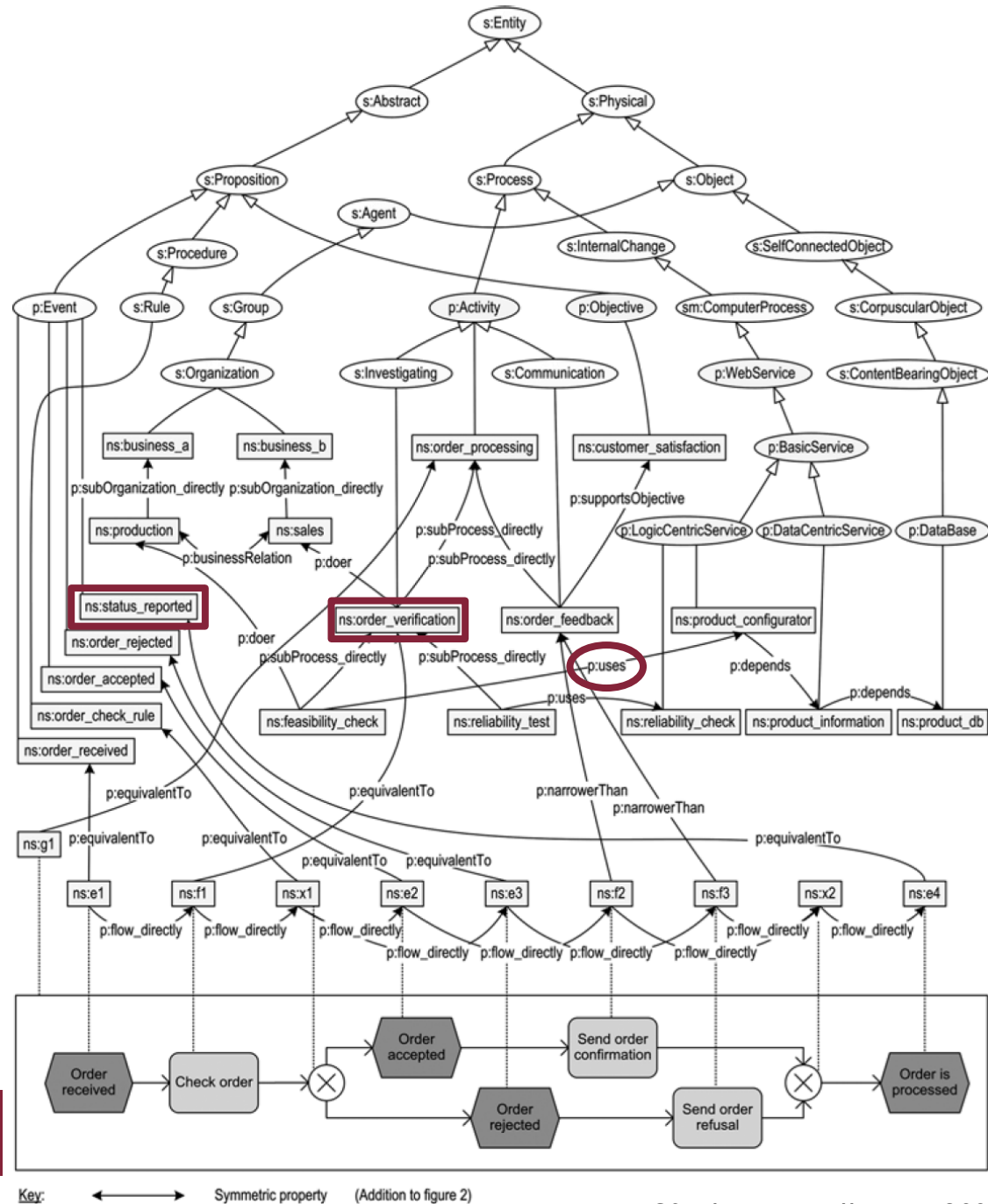
- Utilize ontologies to define semantics of model elements





# SOLUTION APPROACHES

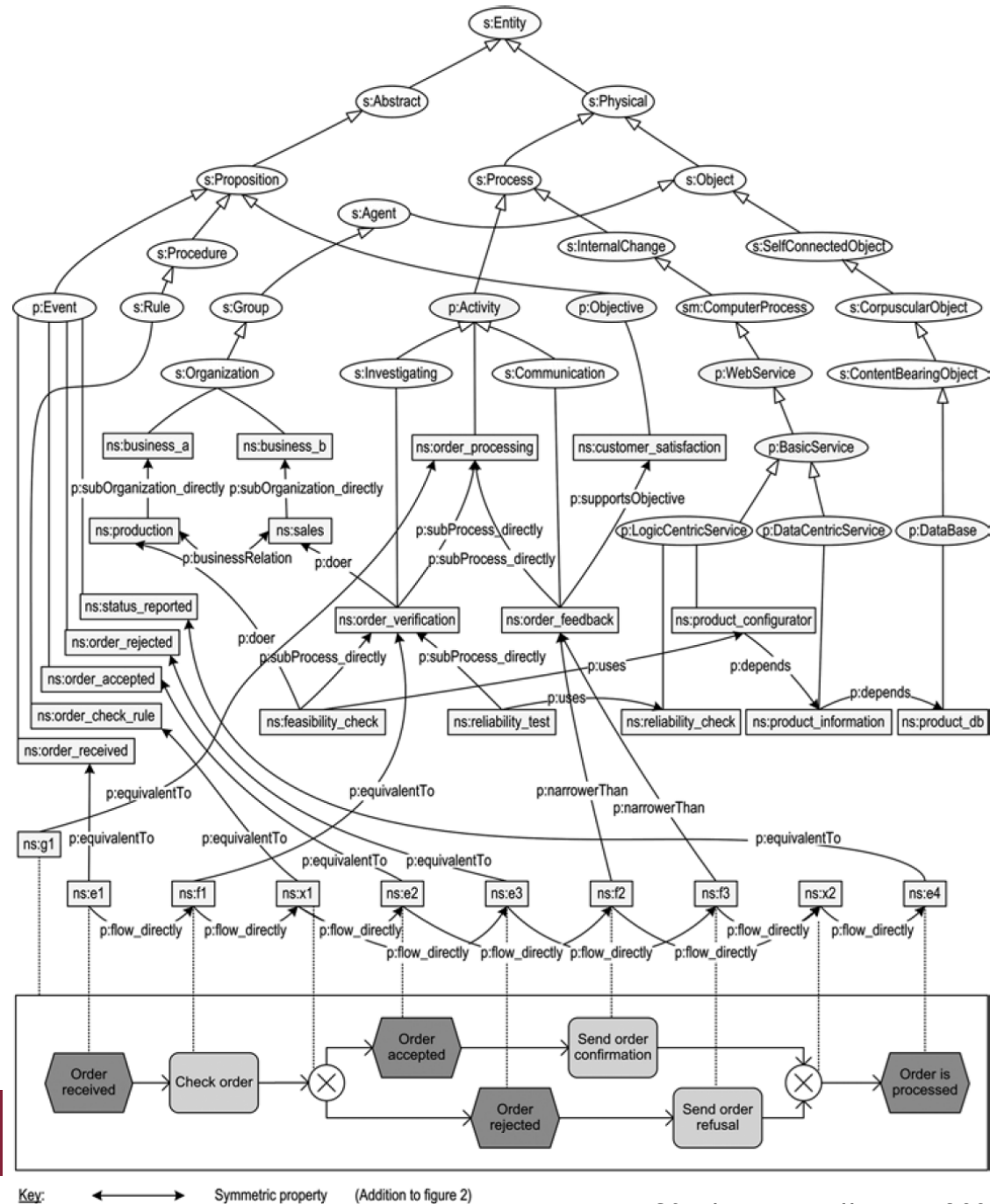
- Ontology elements describe **corporate concepts**, define their meaning and how they can relate to other concepts
- Annotation of ontologies to process models can help establishing a common understanding of a model's semantics



## SOLUTION APPROACHES

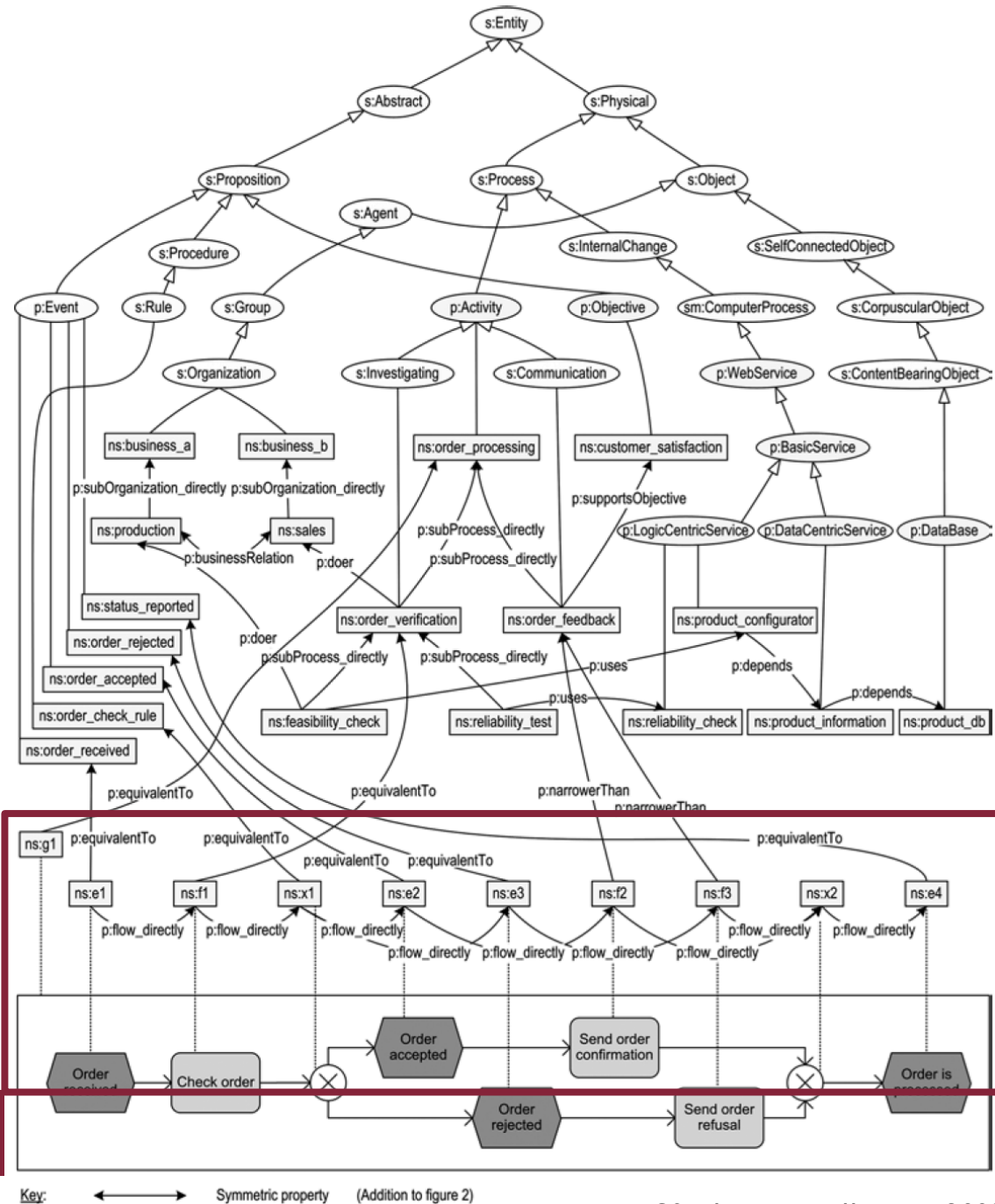
- Benefits

- The exact meaning of every process model element is known
- No ambiguity
- Through (standard-based) formalization recommender and analysis capabilities



# SOLUTION APPROACHES

- Two preconditions:
- There actually **is** an ontology that we can use (!)
- Annotation** is performed properly
- Is this a problem?



# A STRICT, BUT FLEXIBLE SOLUTION



- **Avoid** naming conflicts already **during modelling**
- Preset naming conventions (enterprise language)
  - Conventions of **single terms** (nouns, adjectives, and verbs)
  - Conventions of **sentence phrase types** that are allowed to be used as model element labels
- Enforce naming conventions through **automated guiding** during modelling
  - i.e., the naming conventions are used during modelling

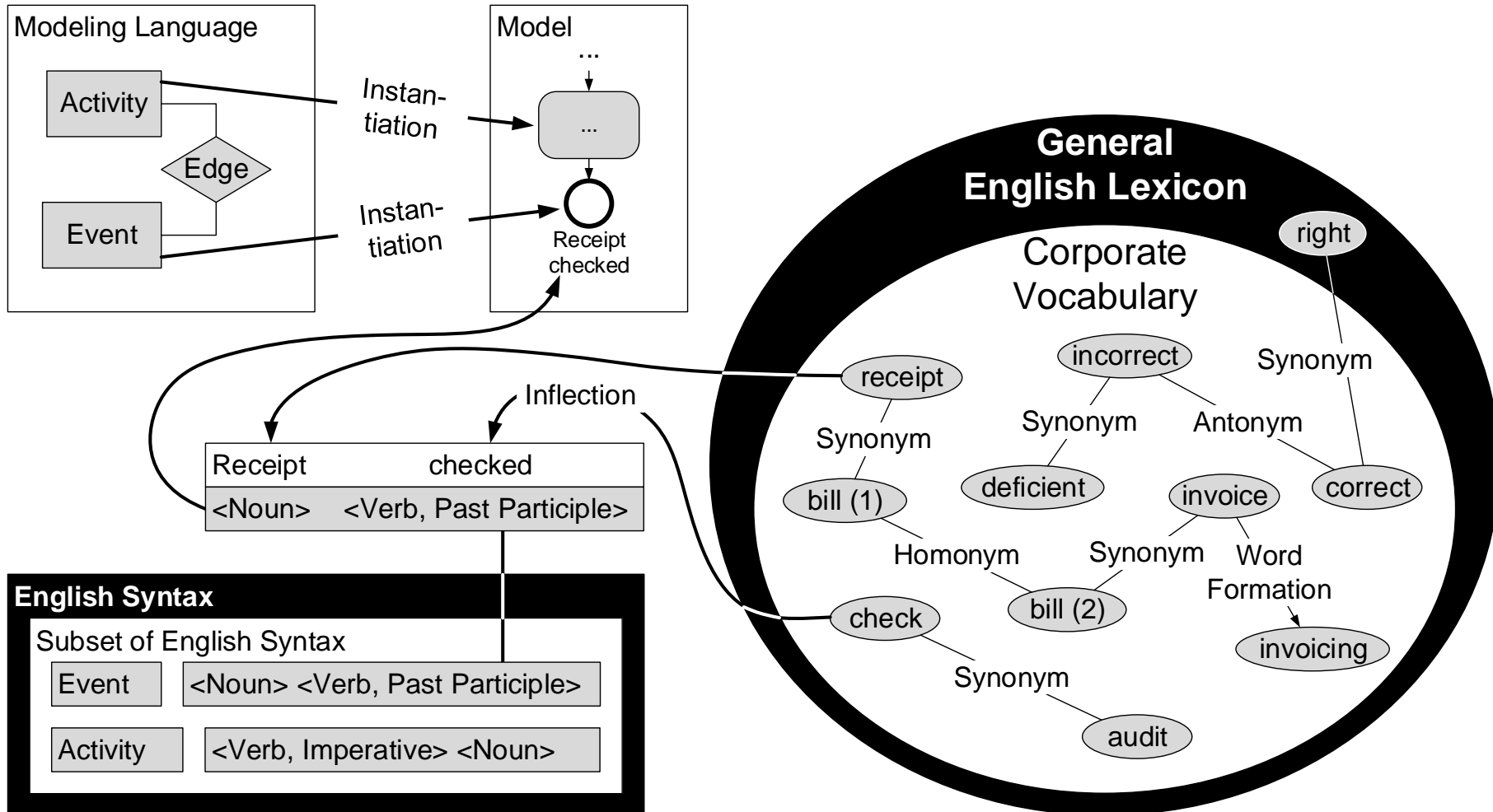
# AGENDA



- Terminological Ambiguity and Disambiguation
- **Framework**
- Conceptual Specification
- Procedure Model
- Application

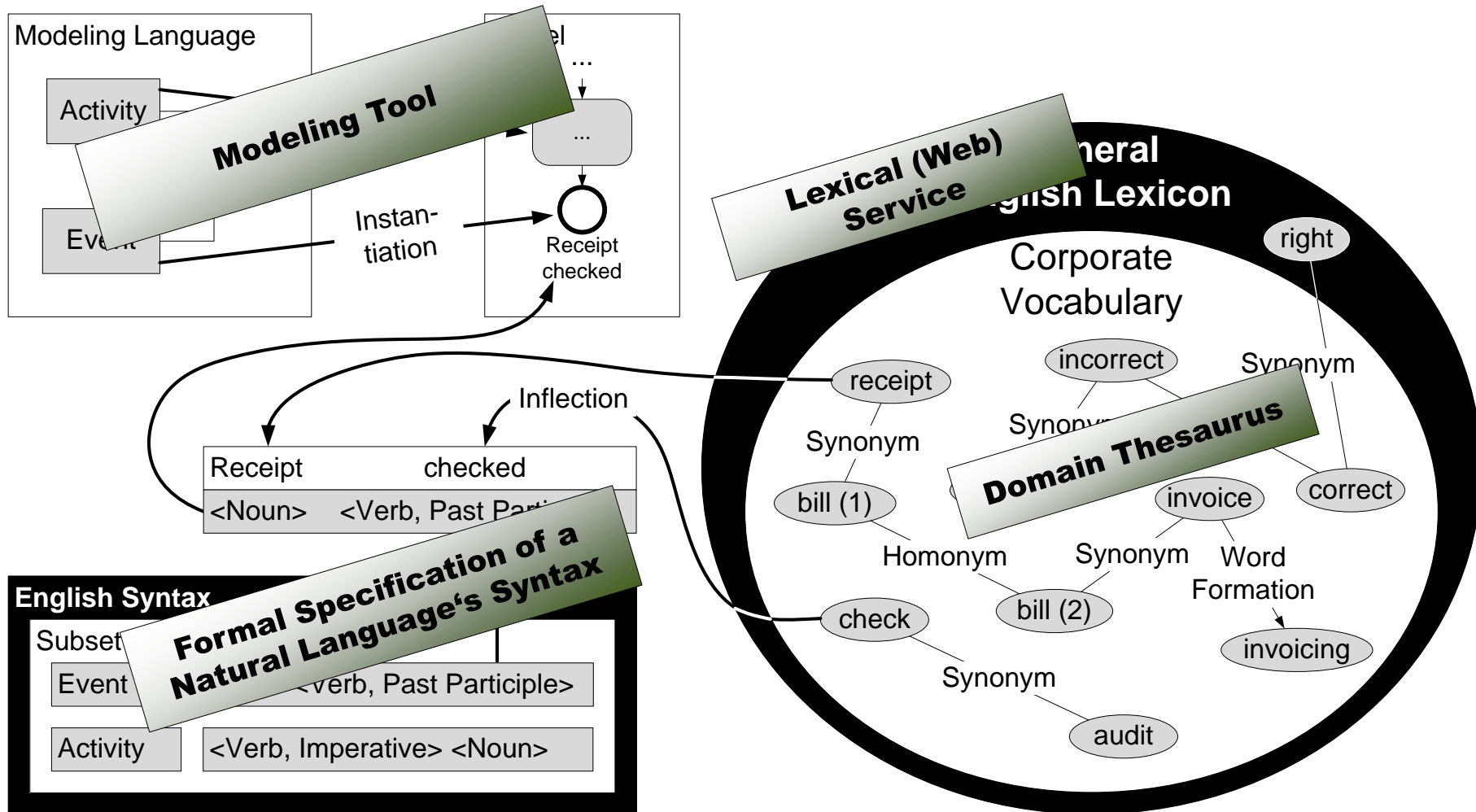


# FRAMEWORK





# FRAMEWORK

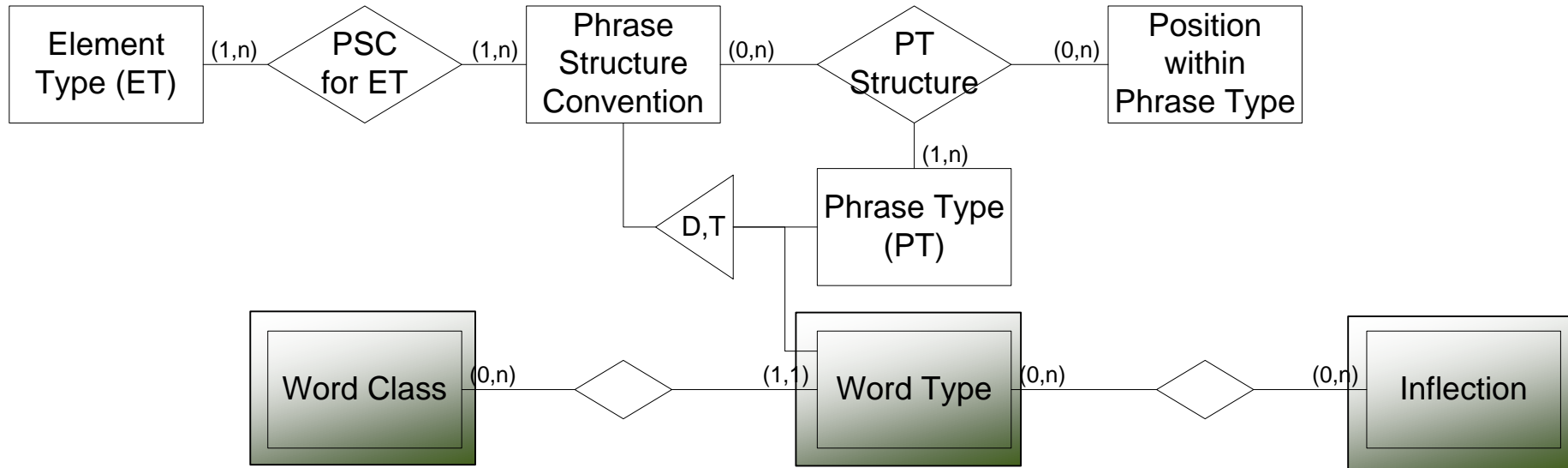


# AGENDA



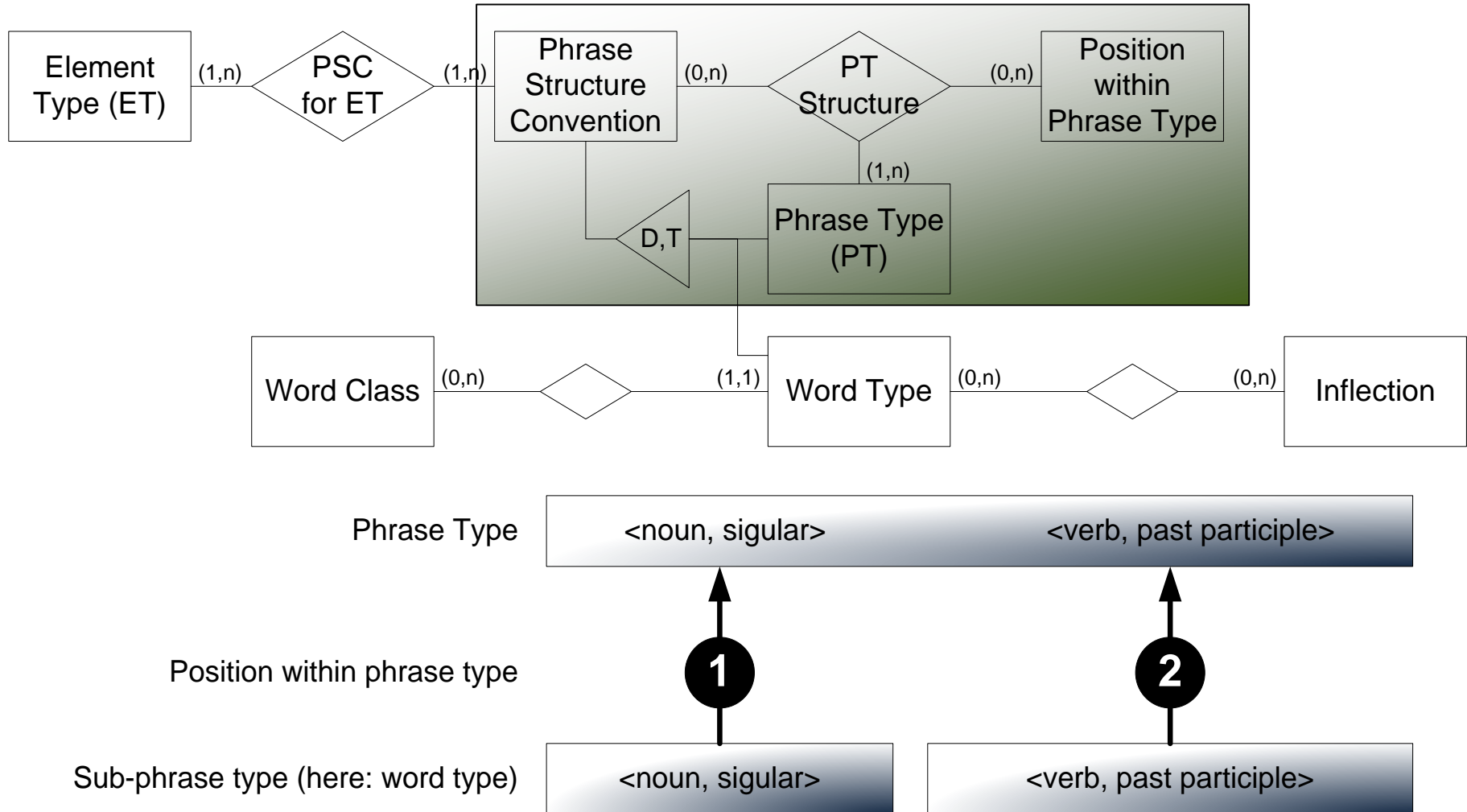
- Terminological Ambiguity and Disambiguation
- Framework
- **Conceptual Specification**
- Procedure Model
- Application

# PHRASE STRUCTURE CONVENTIONS

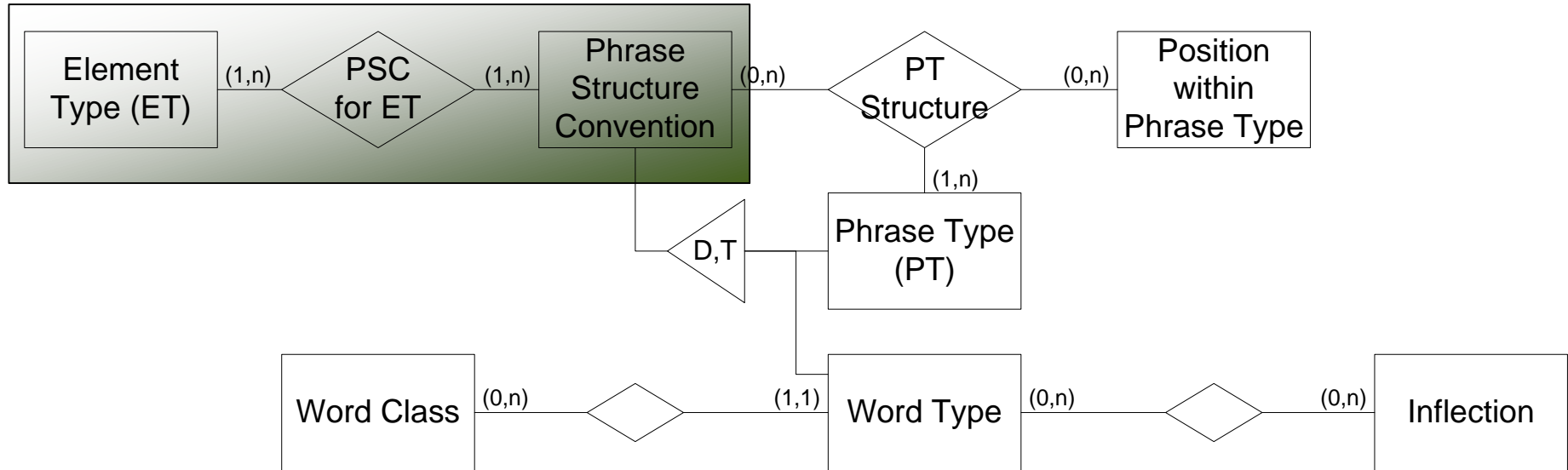


- Noun; verb; adjective; ...
- 2<sup>nd</sup> person; singular ...
- Verb 2<sup>nd</sup> person plural past active

# PHRASE STRUCTURE CONVENTIONS

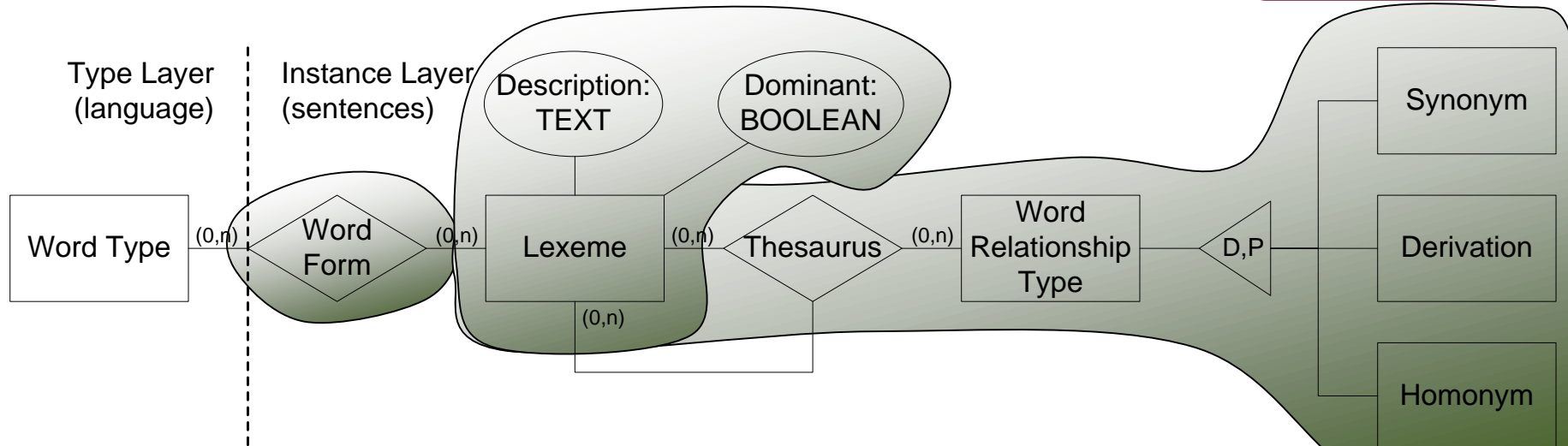


# PHRASE STRUCTURE CONVENTIONS



Event	<noun, singular, object case> <verb, past participle>
Function	<verb, imperative> <noun, singular, object case>
Entity Type	<noun, singular, subject case>
Relationship Type	<noun, singular, subject case>

# DOMAIN VOCABULARY



- Uninflected word belonging to an arbitrary word form
  - Description to specify its particular meaning
  - Dominant if lexeme is part of the domain vocabulary
- Entire lexicon  
(domain thesaurus and natural language vocabulary)
- Inflection according to word type

# AGENDA



- Terminological Ambiguity and Disambiguation
- Framework
- Conceptual Specification
- Procedure Model
- Application

# POSSIBLE SOLUTION



1. Modeler chooses an appropriate phrase type
2. Modeler chooses appropriate lexemes from the domain thesaurus...
3. ... and inserts them into the phrase

**Convenience & Efficiency?**

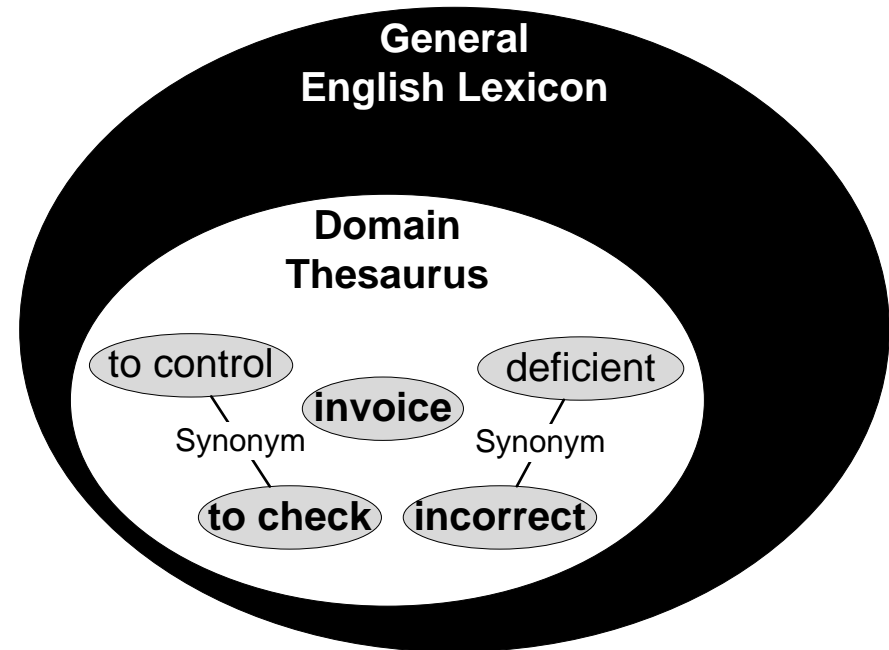
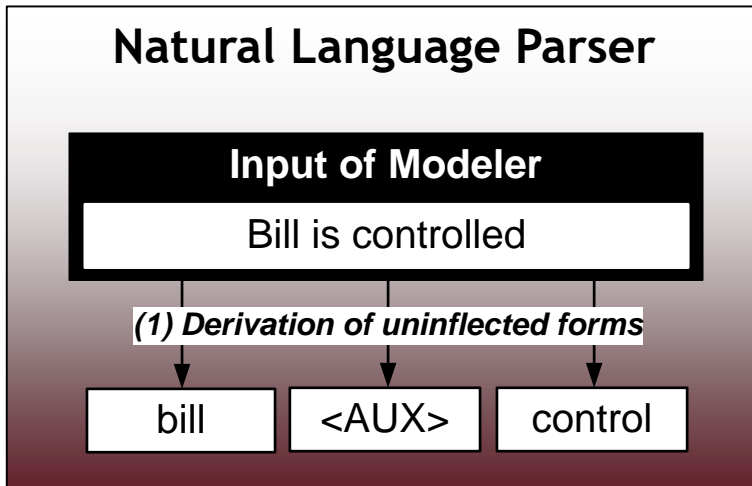
- Modeling “as usual“ should not be made too complicated



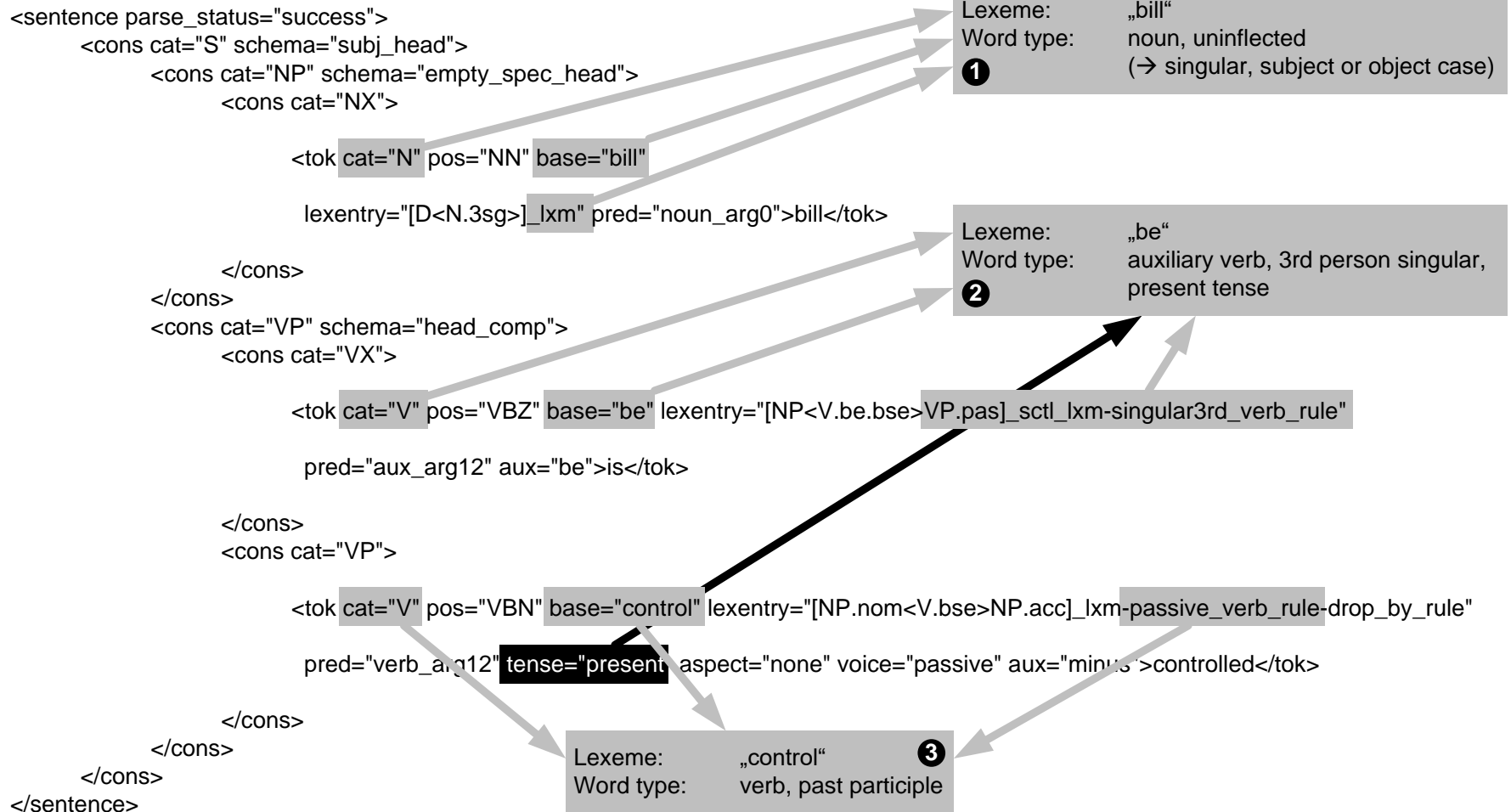
# ENFORCE COMPLIANCE WITH NAMING CONVENTIONS



Structure Conventions	
Event	<Noun> <Verb, Gerundive>
Event	<Noun> <Verb, Past Participle>



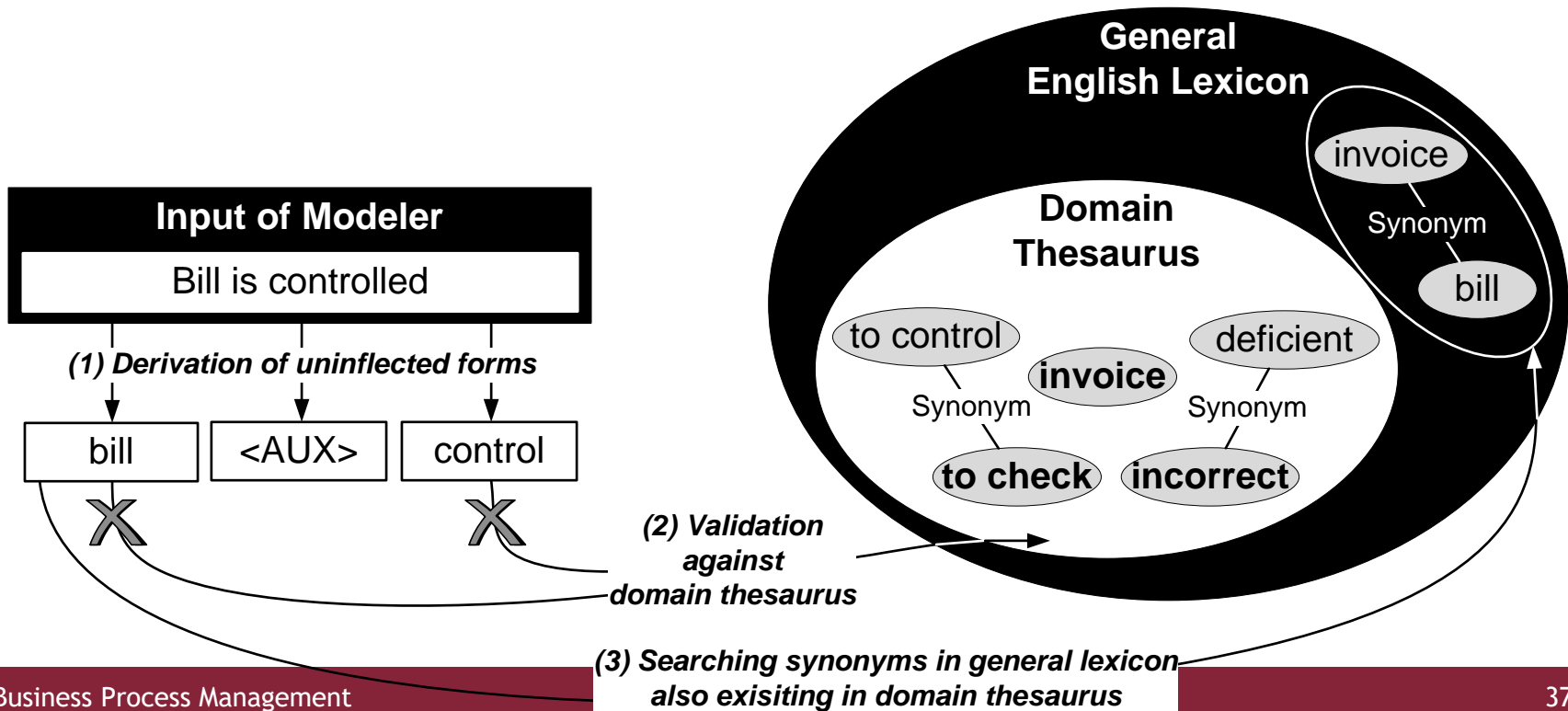
# EXEMPLARY PARSING RESULT



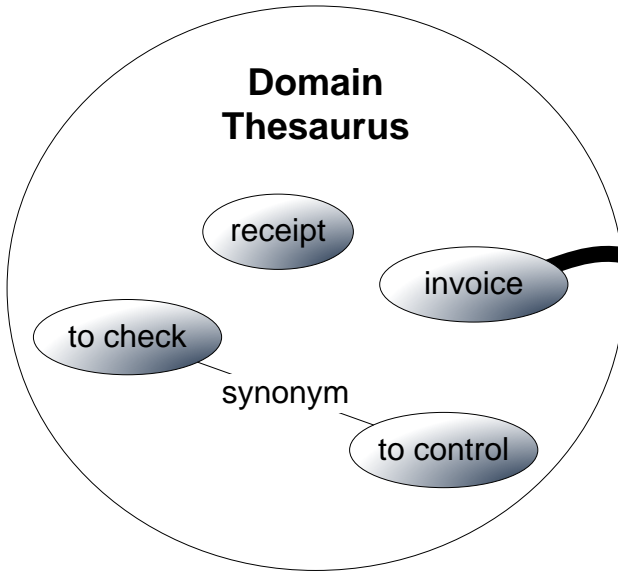
# ENFORCE COMPLIANCE WITH NAMING CONVENTIONS



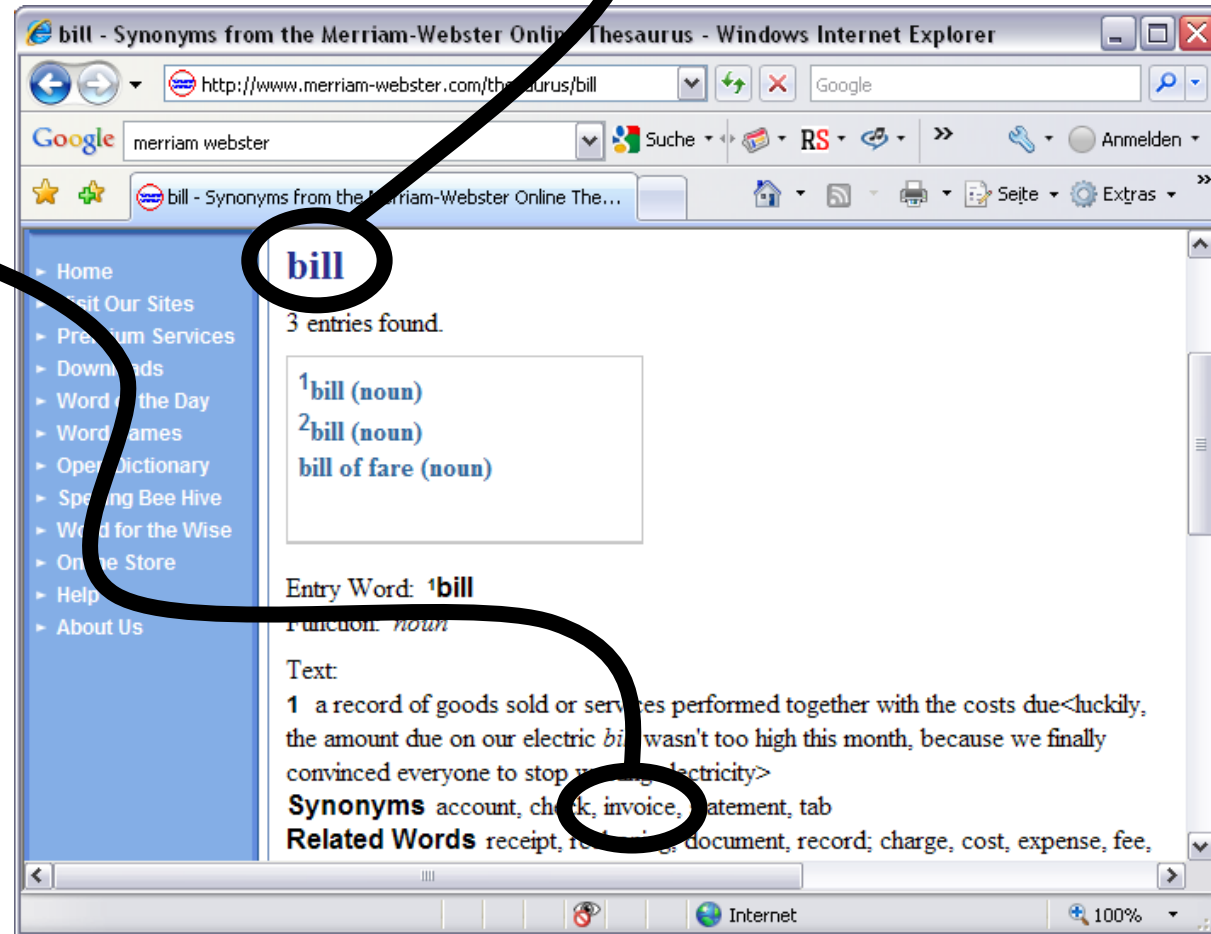
Structure Conventions	
Event	<Noun> <Verb, Gerundive>
Event	<Noun> <Verb, Past Participle>



# JOIN DOMAIN THESAURUS WITH COMMON LEXICON



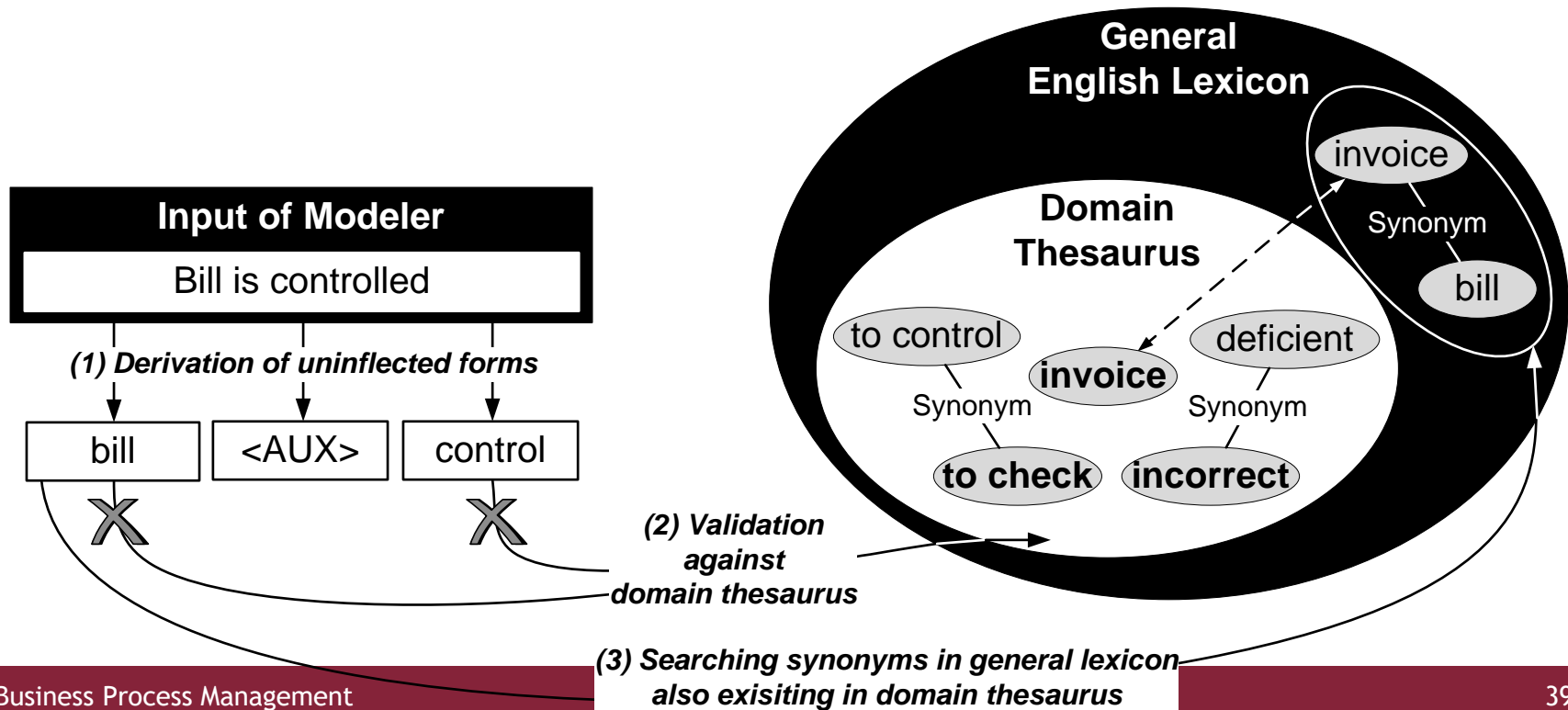
- Establish the connection between valid and non-valid lexemes



# ENFORCE COMPLIANCE WITH NAMING CONVENTIONS



Structure Conventions	
Event	<Noun> <Verb, Gerundive>
Event	<Noun> <Verb, Past Participle>

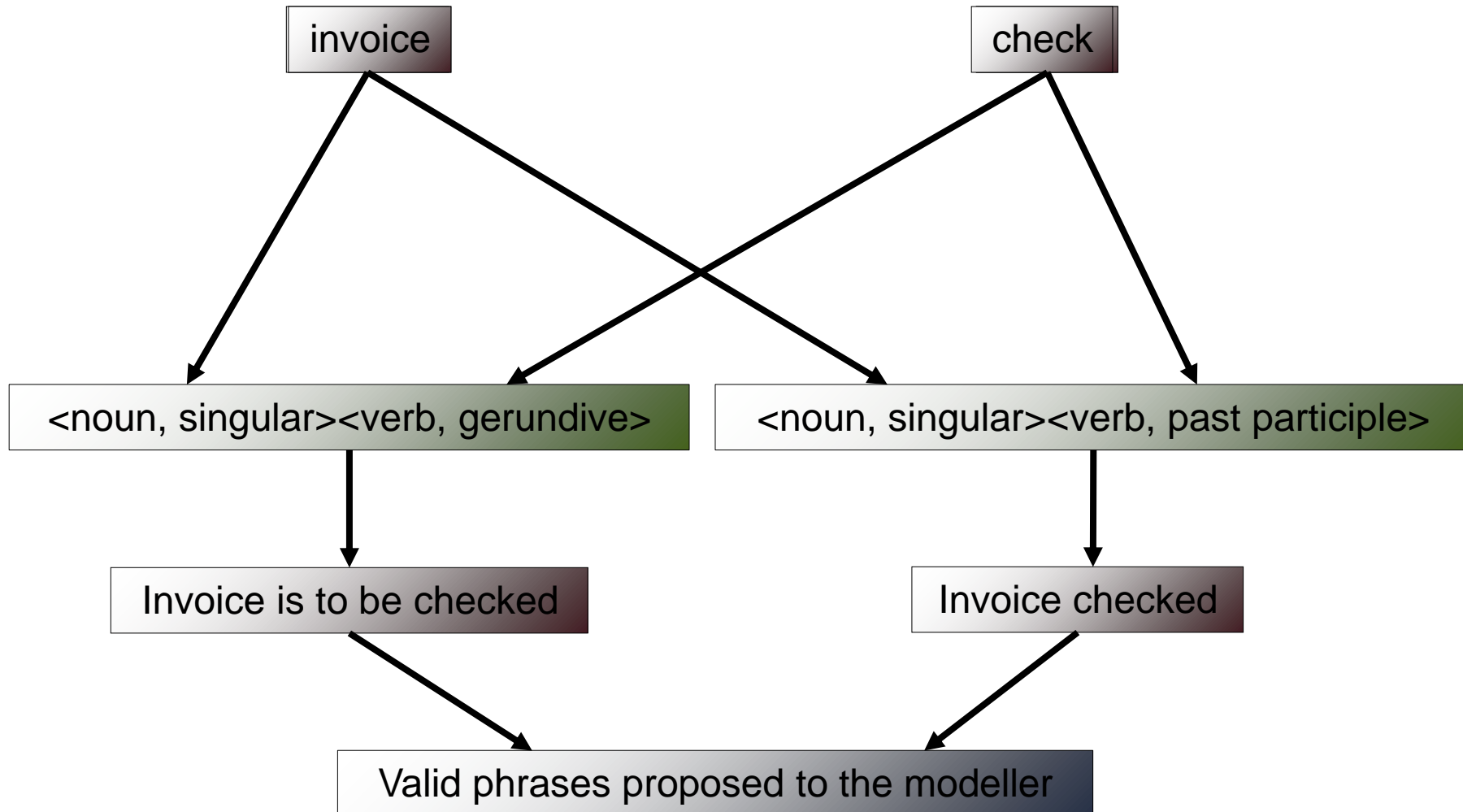


# BUILD VALID PHRASES



- Original phrase: “bill is controlled”  
→ Phrase type:
  - <noun, singular>
  - <verb, 3<sup>rd</sup> person, singular, present tense, passive>
  
- Valid phrase types
  - <noun, singular><verb, gerundive>
  - <noun, singular><verb, past participle>
- Original phrase type not valid!
  
- Lexemes determined: invoice, check

# BUILD VALID PHRASES



# AUTOMATIC INFLECTION

<noun, singular, object case> <verb, past participle>

Invoice

checked

General  
English Lexicon

Domain  
Thesaurus

to control

deficient

invoice

Synonym

Synonym

to check

incorrect

Verbix -- conjugate verbs in 100+ languages - Windows Internet Explorer

http://www.verbix.com/cache/webver...

Google linguistic inflection service

Verbix -- conjugate verbs in 100+ lang...

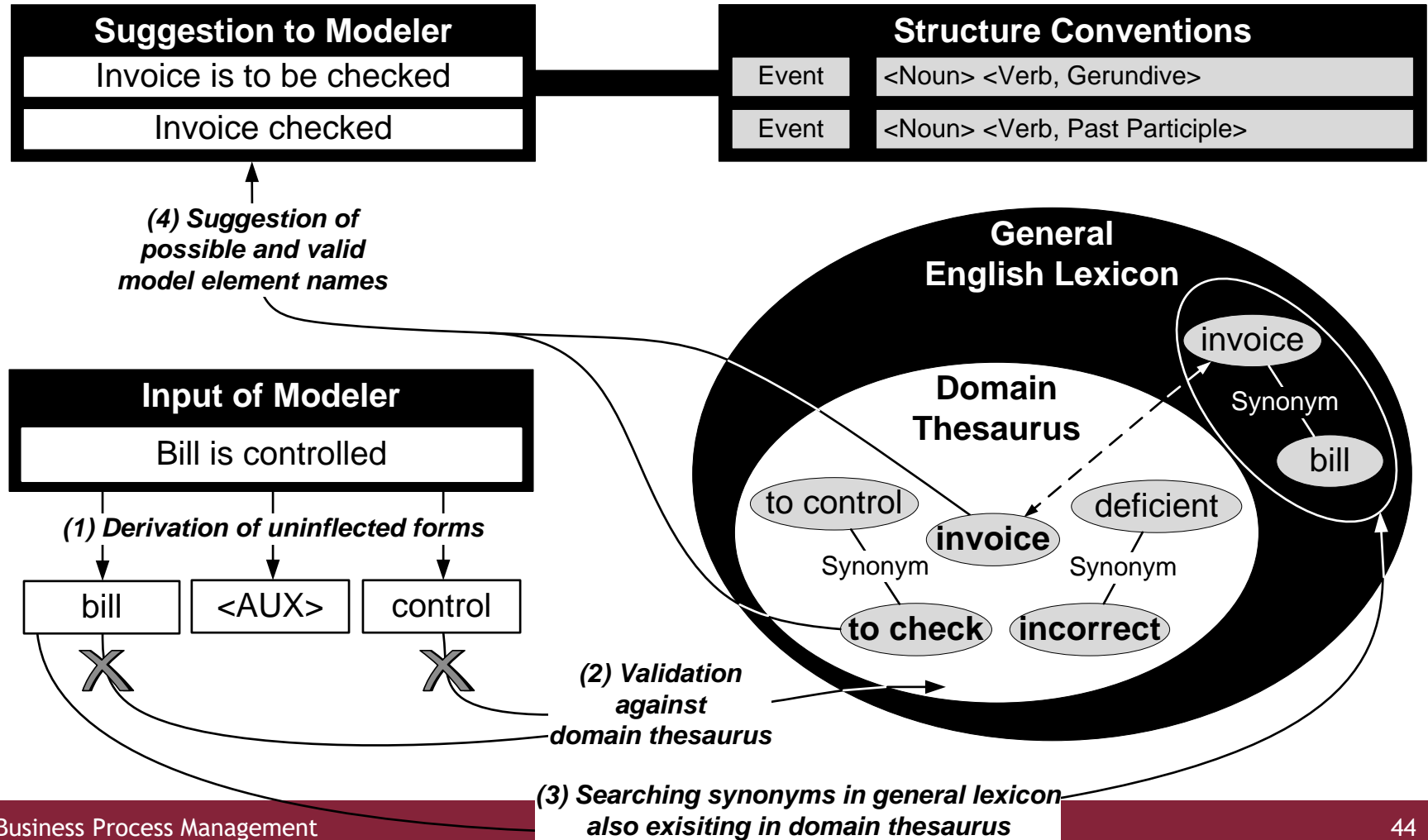
Unineser-oo.com

Infinitive: to check  
Participle: checked  
Gerund: checking

Indicative		Conjunctive	
<b>Present</b>	<b>Perfect</b>	<b>Present</b>	<b>Present</b>
I check	I have checked	I check	I have checked
you check	you have checked	you check	you have checked
he checks	he has checked	he check	he have checked
we check	we have checked	we check	we have checked
you check	you have checked	you check	you have checked
they check	they have checked	they check	they have checked
<b>Past</b>	<b>Pluperfect</b>	<b>Past</b>	<b>Pluperfect</b>
I checked	I had checked	I checked	I had checked
you checked	you had checked	you checked	you had checked
he checked	he had checked	he checked	he had checked
we checked	we had checked	we checked	we had checked
you checked	you had checked	you checked	you had checked
they checked	they had checked	they checked	they had checked

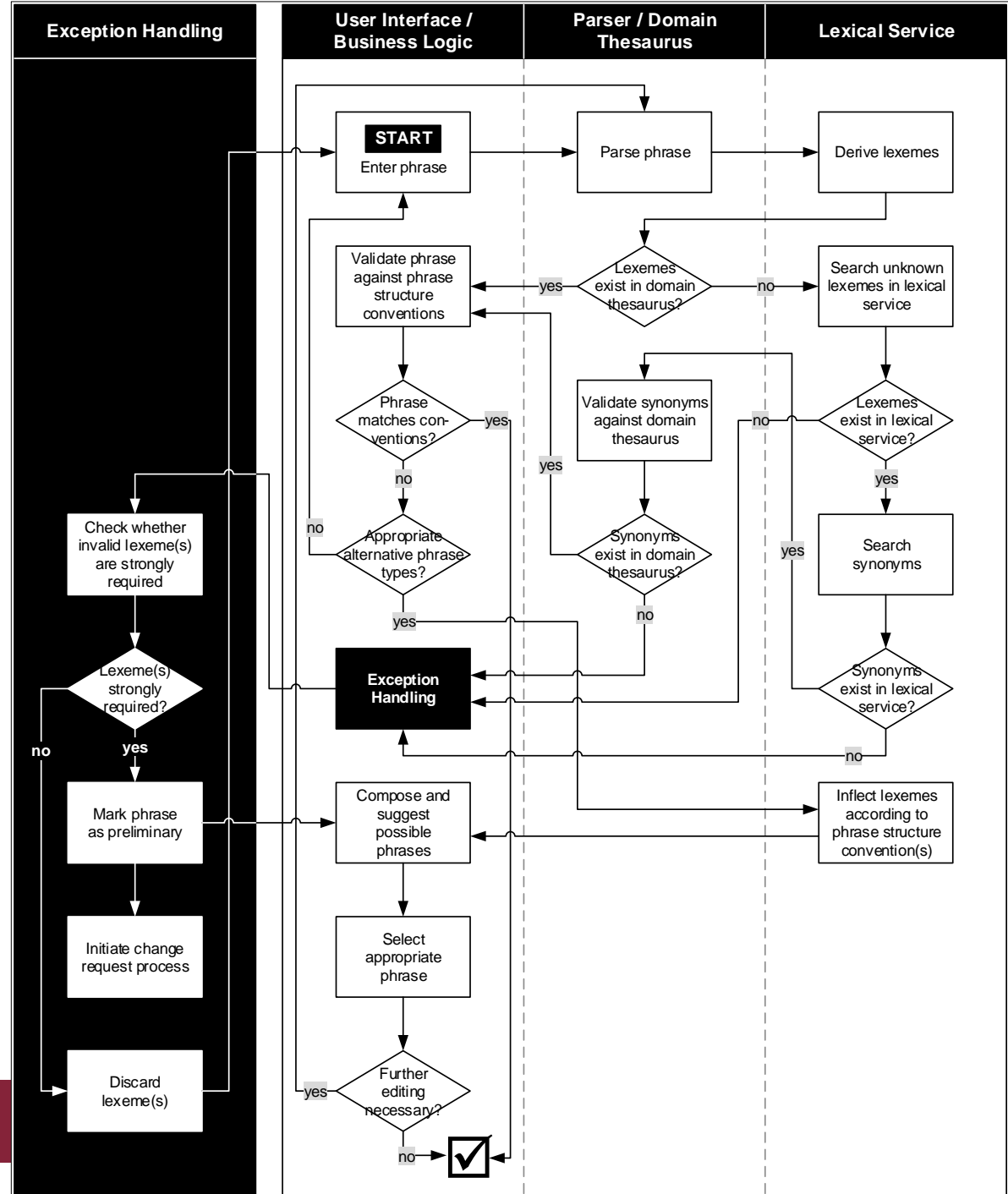


# ENFORCE COMPLIANCE WITH NAMING CONVENTIONS



- What happens if the suggestions do not meet the modeler's intentions?
  
- E.g., a lexeme is unknown...
  - ... to the Parser
  - ... to the domain thesaurus
  - ... generally
  
- E.g., the predefined phrase structures are not sufficient to express the modeler's intentions

# EXCEPTION HANDLING



# AGENDA



- Terminological Ambiguity and Disambiguation
- Framework
- Conceptual Specification
- Procedure Model
- Application

# MODELING TOOL

Plugin Manger

Linguistic Plugin

Pattern Manager

Pattern Editor

Graph-Analyse

Navigation

Modelling

Language Editor

Perspective Editor

Administration

Shape Administration

Freigeben

Save

Close model

Model

Select

Connect

Undo

Redo

Modelling

Zoom in

Zoom out

Width

View page

View

Show shapes

Print

Show Grid

Layout

Connection points

Adjust page

Export

Working environment

BPMN model

BPMN 2.0 (Standard)

Exclusive Gateway

Inclusive Gateway

Parallel Gateway

Complex Gateway

Data Object

```
graph LR; A[Enter invoice details] --> D1{+}; B[Enter customer details] --> D1; D1 --> C[Block invoice]; C --> D2{X}; D2 --> E[New client bill is mailed];
```

Please standardise your sentence!

Select a fitting phrase structure from below.

- Finished structures can be selected right away.
- Complete structures require manual word adjustment.
- Incomplete structures are missing words which also need to be manually added.

Finished structures

Complete structures

Incomplete structures

Choose one out of already finished sentences

Caption	Rule
Send invoice	Task #1
Send customer	Task #1
Send invoice customers	Task #2
Send customer invoices	Task #2
Send new invoice	Task #3
Send new customer	Task #3

Cancel

Selected Language: en-US

0

Connection

- **Semantic Annotation**

Thomas, O.; Fellmann, M.: Semantic Process Modeling - Design and Implementation of an Ontology-based Representation of Business Processes. *Business & Information Systems Engineering 1 (2009) 6*, pp. 438-451.

- **Terminological Standardization**

- **Concept**

Delfmann, P.; Herwig, S.; Lis, L.: *Unified Enterprise Knowledge Representation with Conceptual Models - Capturing Corporate Language in Naming Conventions*. In: Proceedings of the 30th International Conference on Information Systems (ICIS 2009). Phoenix, USA 2009.

- **Tool**

Havel, J.-M.; Steinhorst, M.; Dietrich, H.-A.; Delfmann, P.: *Supporting Terminological Standardization in Conceptual Models - A Plugin for a Meta-Modelling Tool*. In: Proceedings of the 22<sup>nd</sup> European Conference on Information Systems (ECIS 2014). Tel Aviv, Israel 2014.

## RELATED APPROACHES



- Bögl, A.; Kobler, M.; Schrefl, M.: Knowledge Acquisition from EPC Models for Extraction of Process Patterns in Engineering Domains. In: Bichler, M.; Hess, T.; Krcmar, H.; Lechner, U.; Matthes, F.; Picot, A.; Speitkamp, B.; Wolf, P. (eds.): *Proceedings der Multikonferenz Wirtschaftsinformatik 2008 (MKWI 2008)*. Munich 2008.
- Born, M.; Dörr, F.; Weber, I.: User-Friendly Semantic Annotation in Business Process Modeling. In: *Web Information Systems Engineering - WISE 2007 Workshops. LNCS 4832*. Berlin 2007, pp 260-271.
- Leopold, H.; Meilicke, C.; Fellmann, M.; Pittke, F.; Stuckenschmidt, H.; Mendling, J.: Towards the Automated Annotation of Process Models. In: *Proceedings of the Conference on Advanced Information Systems Engineering (CAISE)*. Berlin 2015, pp. 401-416.

# BUSINESS PROCESS MANAGEMENT

UNAMBIGUOUS PROCESS MODELS

INSTITUTE FOR IS RESEARCH

[www.uni-koblenz.de](http://www.uni-koblenz.de)