



Information Technology  
& Data Analytics

# DevSecOps & Automation – EP&S

Monthly Report Out - November 2023

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# VISION



**Implement Lean practices through DSO maturity coverage and IT Automation.**



**Increased operating speed and flexibility, release-on-demand, and first-time quality of secure-by-design applications.**



**Reduced hours and improved efficiency through automation**



# 2023 DEVSECOPS PROGRESS

# DEVSECOPS 2023



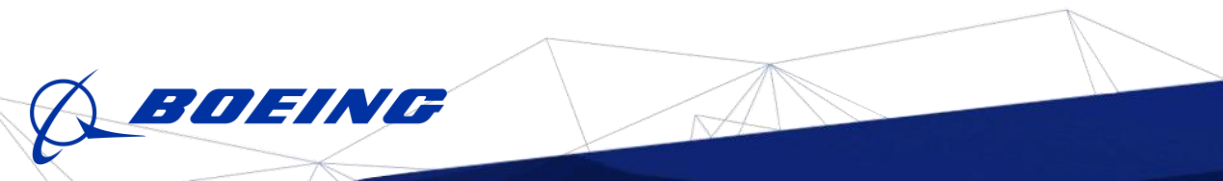
## OKR

- Implement Lean practices through DSO maturity coverage for **70% of High ROI products**



## Target

- Complete DSO Assessments for new applications **120 Apps**  
*[Overall – 280 apps (~30%) ]*
- Re-Assessments - **40 apps**
- Implementation roadmap for 40% Applications - **120 apps**  
*[Overall – 200 (~20%) ]*
- Improved overall maturity to **3.0** from **2.8**. Focus on High ROI and business critical Applications.
- ROI Calculation - **50 Apps**



# PROGRESS

- On Track
- Watch Item
- Off Track

2023 OKR Targets	Q1		Q2		Q3		Q4	
	Target	Completed	Target	Completed	Target	Completed	Target	Completed
Complete DSO Assessments for new applications 120 Apps	<div>On Track</div> 30	34	<div>On Track</div> 30	25 + 60 AMaaS	<div>Watch Item</div> 30	8	<div>Watch Item</div> 30	21
Implementation roadmap for Applications that have completed assessments- 90 Apps	<div>On Track</div> 30	28	<div>On Track</div> 30	21 + 57 AMaaS	<div>Watch Item</div> 30	4	<div>Watch Item</div> 30	13
Roadmap implementation , Re-Assessment & ROI calculation for 15% Apps with roadmap created: - 40 apps	<div>Off Track</div> 10	0 *DSO Improvements pending	<div>Off Track</div> 10	4	<div>On Track</div> 10	13	<div>Watch Item</div> 20	15  **Q4- QBR Focus**
Maturity improvement and maintain Score 3.0+	<div>On Track</div> Maturity Score 3		<div>On Track</div> Maturity Score 3		<div>On Track</div> Maturity Score 3.0 (Non-AMaaS) Overall Score with AMaaS 2.82		<div>On Track</div> Maturity Score 3.0 (Non-AMaaS) Overall Score with AMaaS 2.82	



# ASSESSMENT PROGRESS

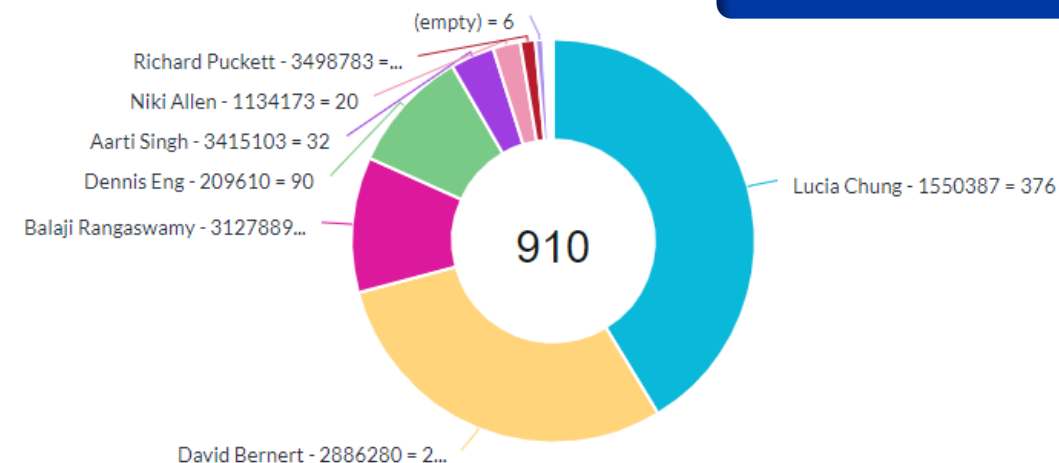
Division	Level 1	Level 2	Level 3	Level 4	Level 5	Average
Engineering Systems	1.6	2.6	3.4	4.3	5.7	2.6
Product Support Systems	1.6	2.7	3.5	4.4	6.0	3.3

Maturity for Assessment

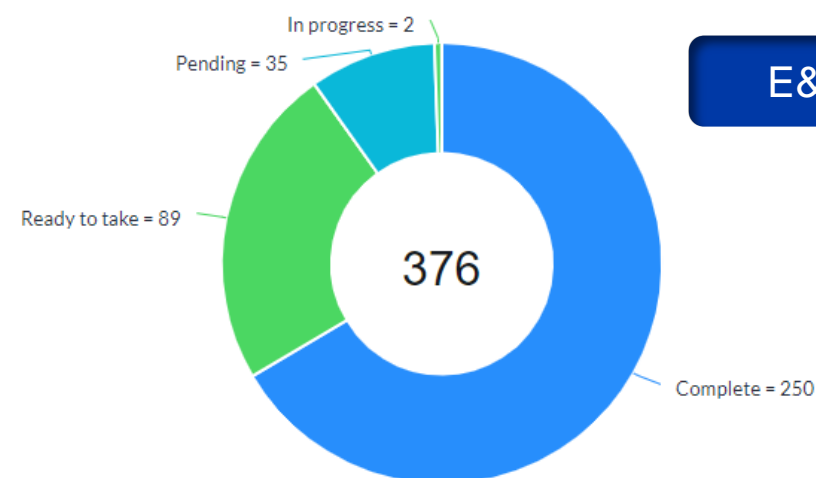
Division	Level 2	Level 3	Level 4	Average
Engineering Systems	2.7	3.4	4.8	3.4
Product Support Systems	2.8	3.4	4.2	3.2

Maturity for Re-Assessment

DSO Assessments - Grouped by Level, State & VP



Overall IT&DA Status



E&PS Status

# SUMMARY

## Accomplishments

- DSO Assessment and Automation target achieved for 2023
- GSEP migration and integration updates to InfoCenter completed
- Bringing success stories, case study and training for application teams.

## Look Ahead

- Prioritize the application list for 2024 and initiate assessment for all the applications.
- Focus on re-assessment for improved DevSecOps maturity and automations savings.
- Tableau dashboard rollout with integrated view from Infocenter and GSEP.

## Help Needed

- Achieve QBR 2023 target for Re-assessment- 32 out 40 re-assessment completed.
- Completing the pending assessment and roadmap. Many applications are not started/completed assessments completed over 3 months duration [*Will continue to be tracked in 2024*]

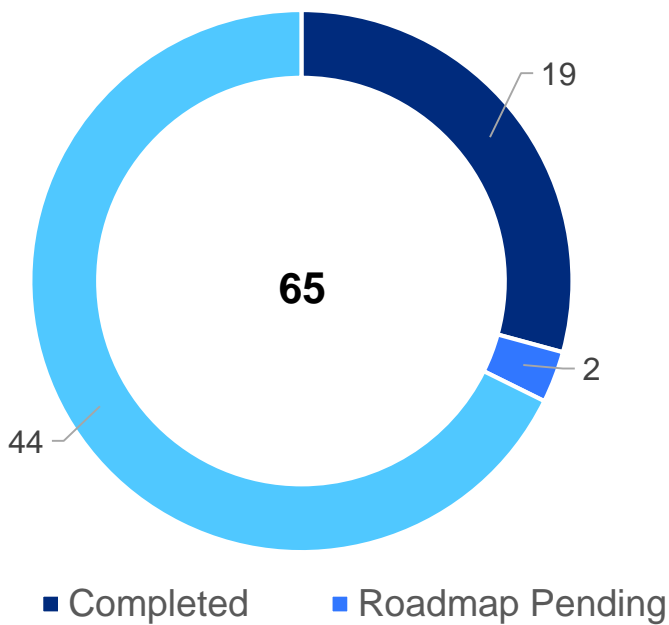


# DSO STATUS PER DIRECTOR( TILL NOV 2023)

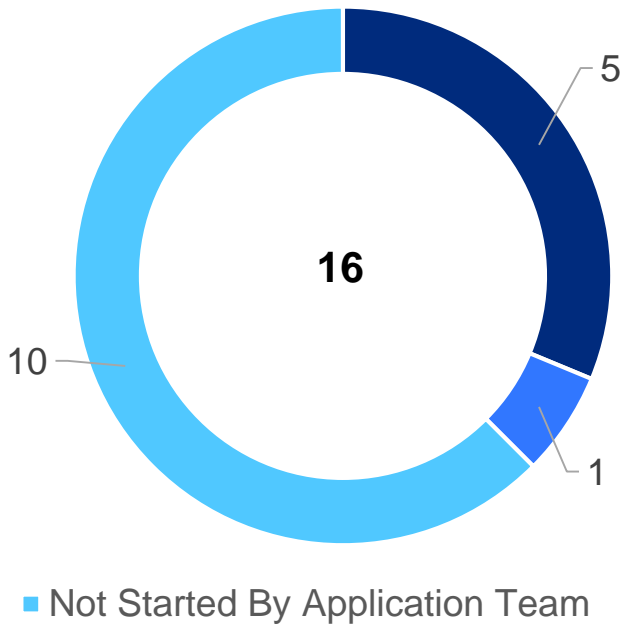
# ENGINEERING PRODUCTS(JENNIFER)

- On Track
- Watch Item
- Off Track

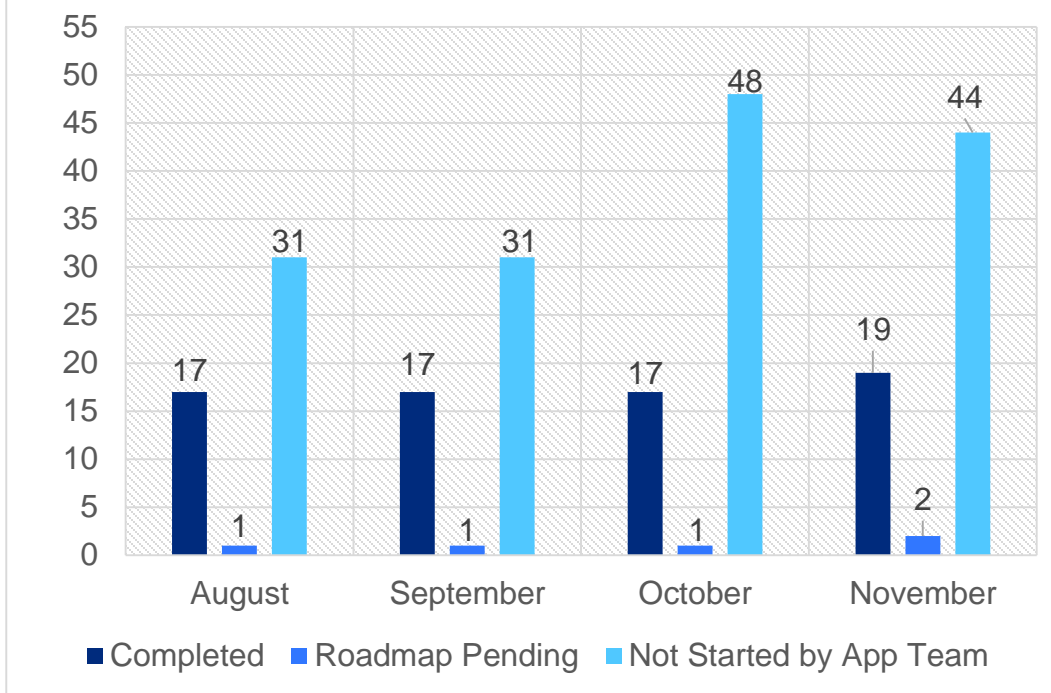
Assessment Status



Re-assessment Status



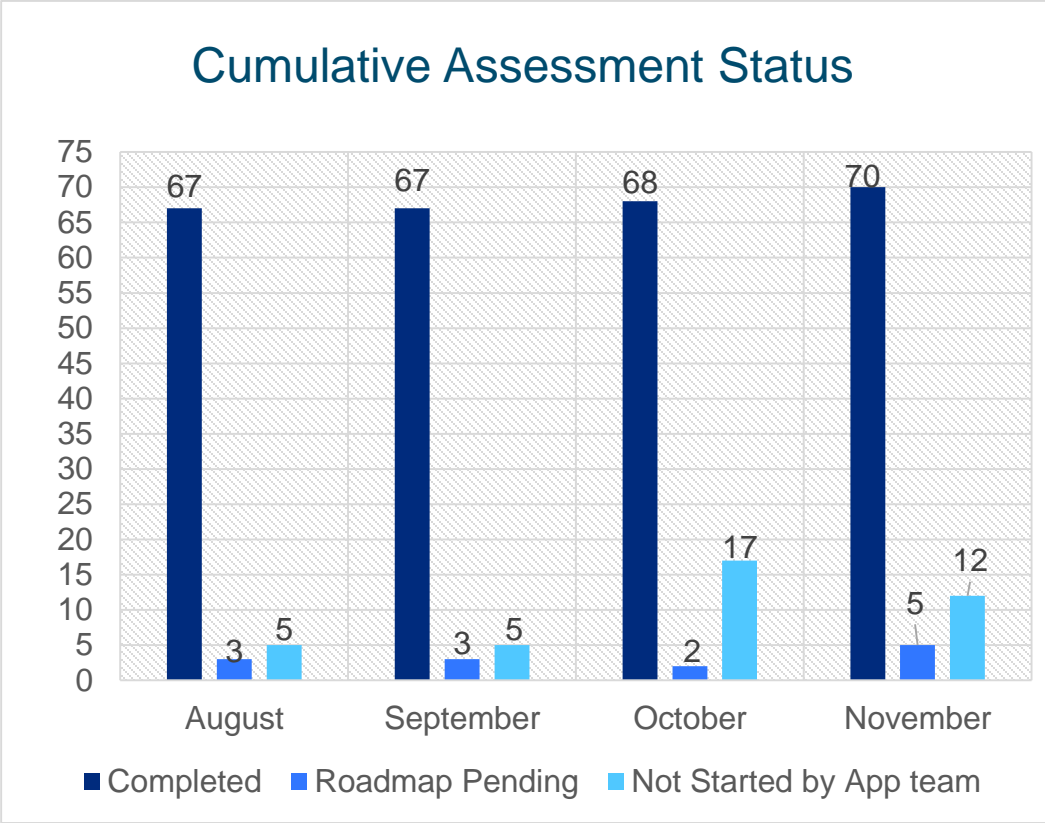
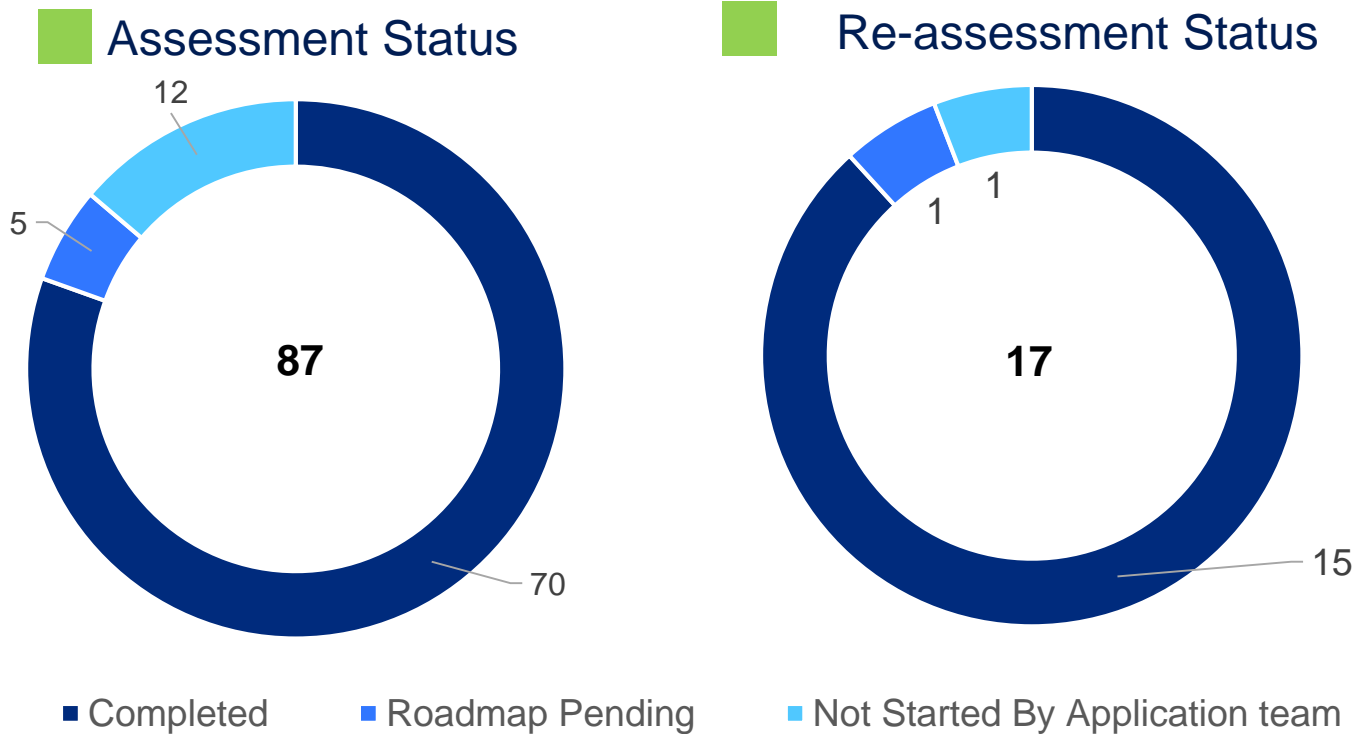
Cumulative Assessment Status



\*\* Reassessment target for 2023 – 10

# ENGINEERING PRODUCTS (TATUM)

- On Track
- Watch Item
- Off Track

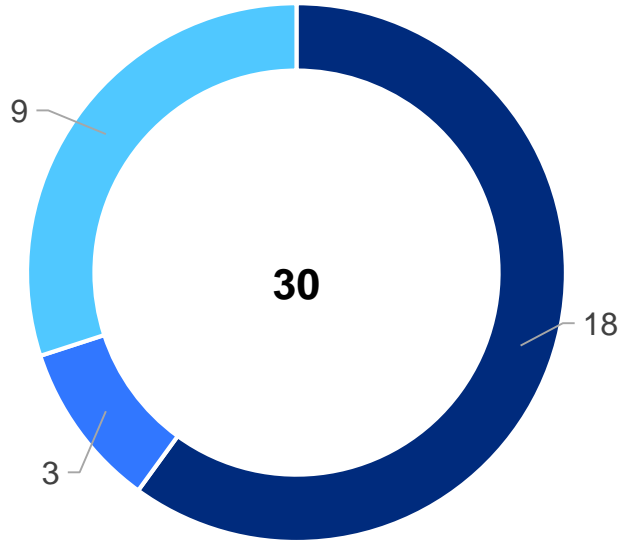


**\*\*Reassessment target for 2023 – 10**

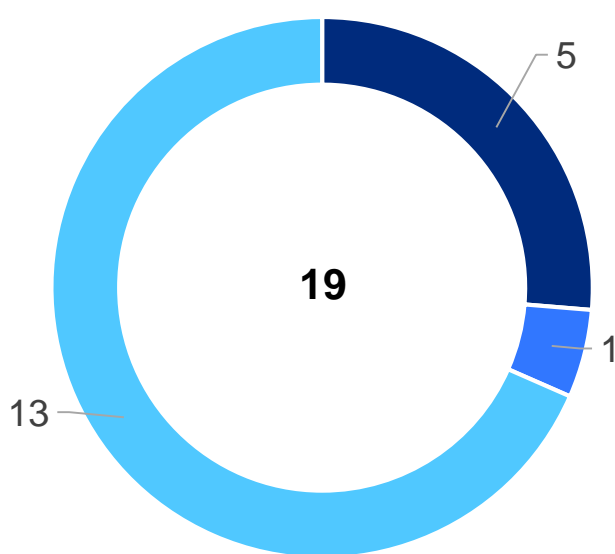
# ENGINEERING PRODUCTS (BUBA)

- On Track
- Watch Item
- Off Track

Assessment Status

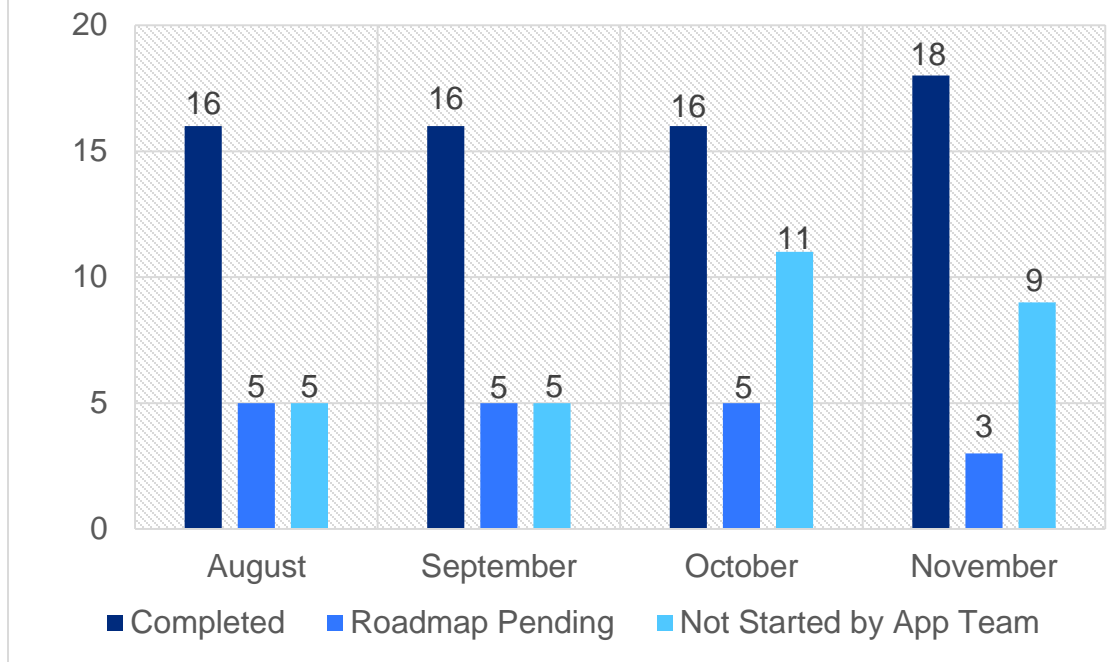


Re-assessment Status



■ Completed   ■ Roadmap Pending   ■ Not Started By Application Team

Cumulative Assessment Status

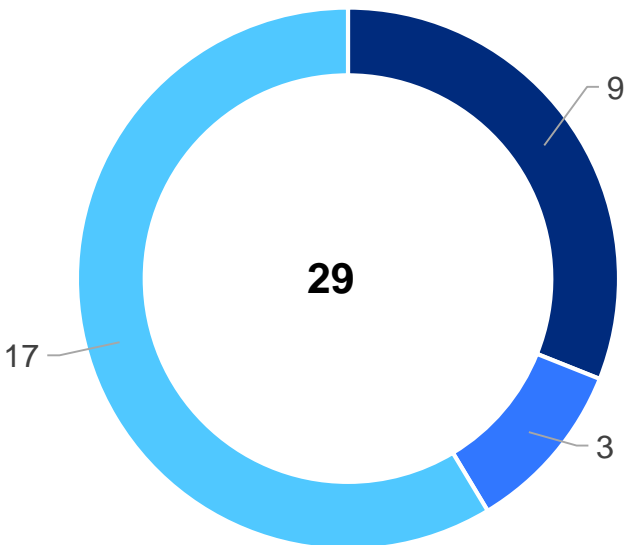


\*\*Reassessment target for 2023 – 10

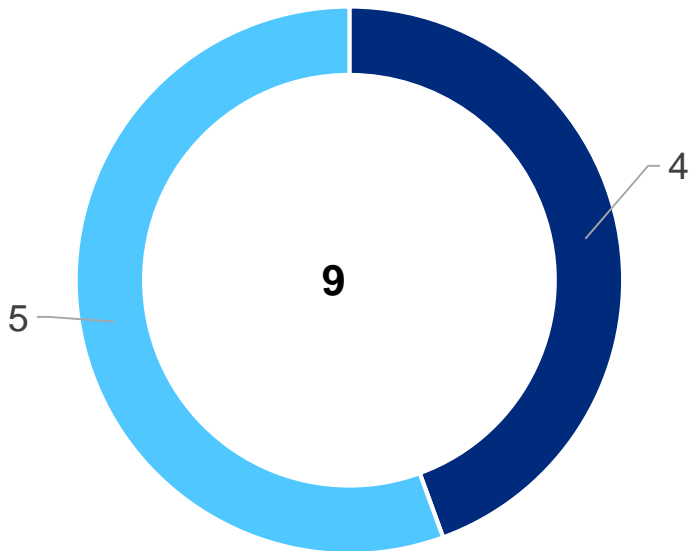
# ENGINEERING PRODUCTS (JEFF)

- On Track
- Watch Item
- Off Track

Assessment Status

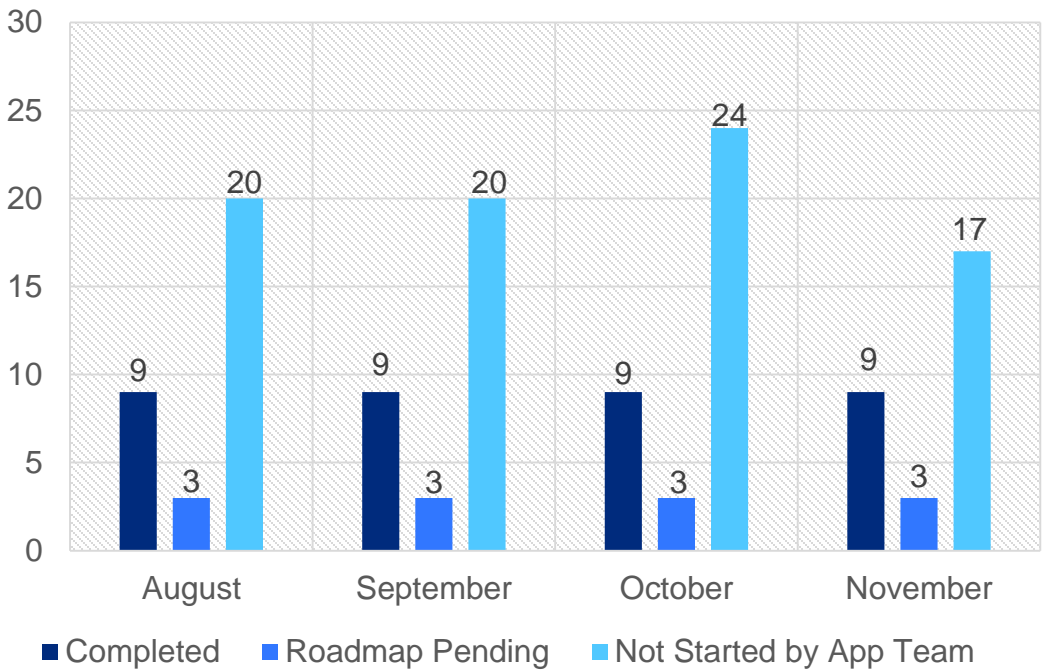


Re-assessment Status



Completed Roadmap pending Not Started by Application Team

Cumulative Assessment Status



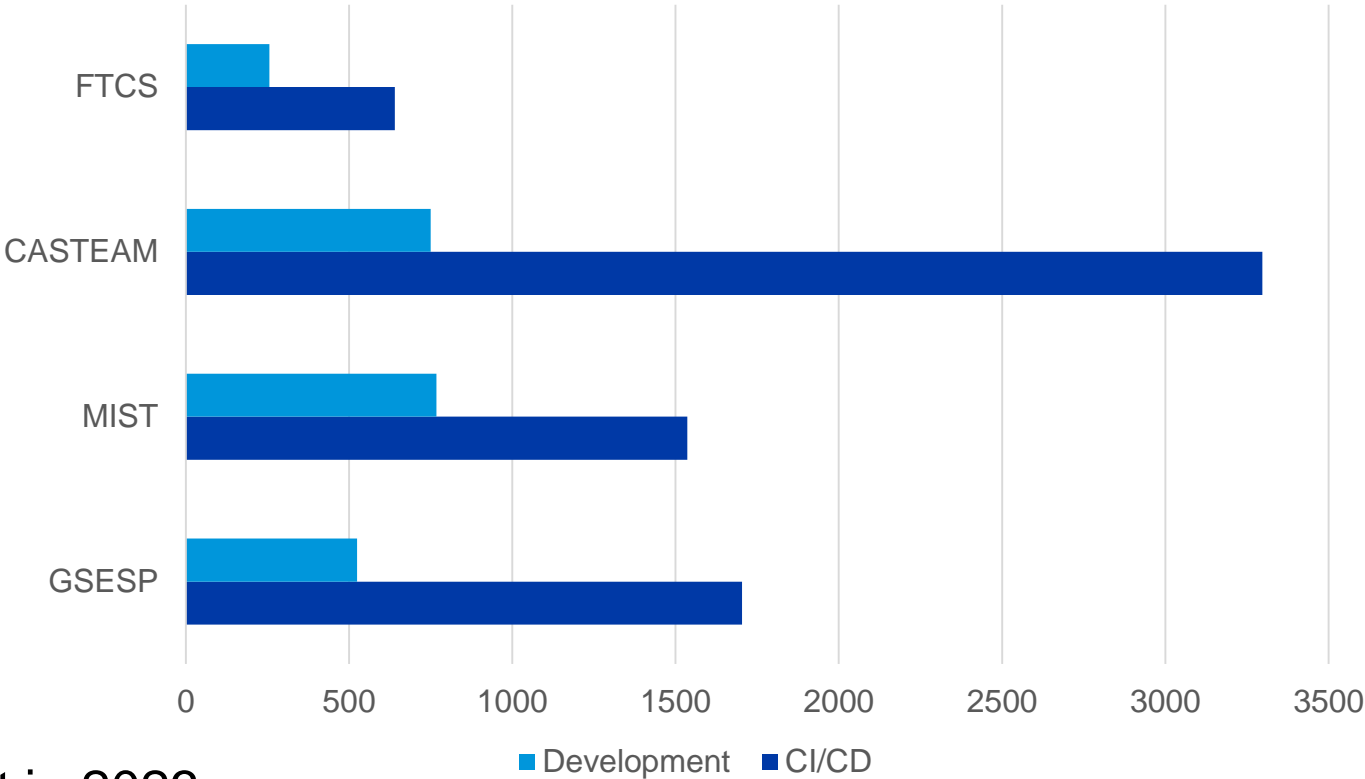
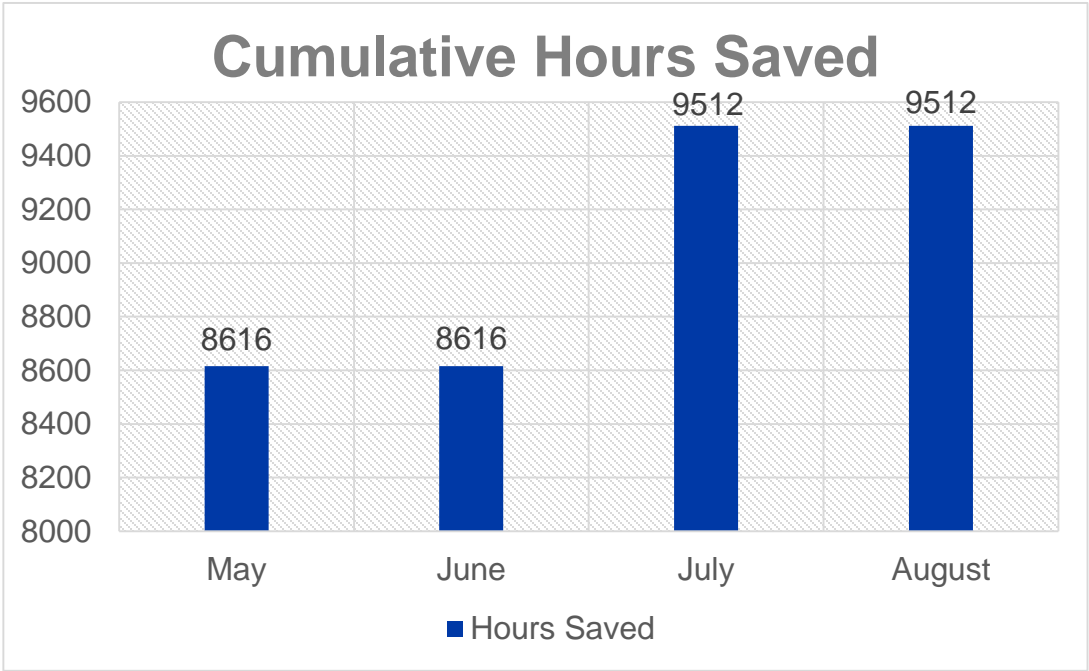
**\*\*Reassessment target for 2023 – 10**

# SAVINGS IDENTIFIED AFTER REASSESSMENT 2023



9512 Hrs. (As of Nov 2023)

Effort Saved per application



29 Applications in progress for reassessment in 2023



# AUTOMATION PROGRESS

# AUTOMATION 2023



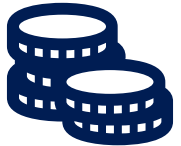
OKR

Implement automation capabilities through out the applications and achieve 80000 automation hours

## Objective



Automate repetitive processes



Capture automation to Return On Investment.

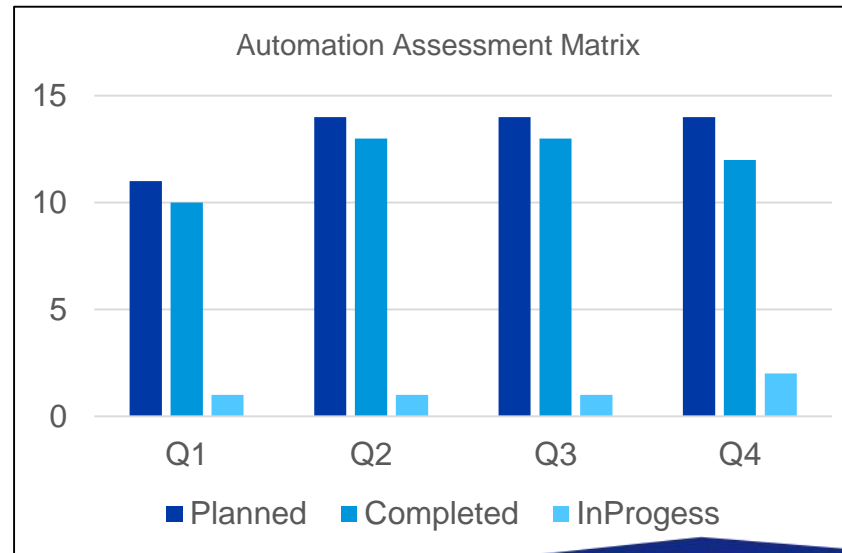


Knowledge sharing and bring culture of Automation

## Accomplishments:



Automation hours of 184270 has been accounted in the CoP.






# AUTOMATION STATUS - 2023

Target: 80k hrs  
Current status: 184k hrs



**Lucia Chung**  
Engineering and Product Support

Total : **184270** hours



**Buba Turner**  
Engineering and Product Support

Status	Saved	Efficiency	Avoided
Complete	-	37,947	13,016
In-Work	-	14,380	-
Backlog	-	-	-
Totals	-	52,327	13,016


65,343



**Jeffrey Stein**  
Engineering and Product Support

Status	Saved	Efficiency	Avoided
Complete	-	12,710	-
In-Work	50	-	-
Backlog	-	-	-
Totals	50	12,710	-


12,760



**Jennifer Davis**  
Engineering and Product Support

Status	Saved	Efficiency	Avoided
Complete	-	49,207	33,800
In-Work	-	-	-
Backlog	-	-	-
Totals	-	49,207	33,800

83,007



**Tatum Shannon**  
Engineering and Product Support

Status	Saved	Efficiency	Avoided
Complete	-	22,364	796
In-Work	-	-	-
Backlog	-	-	-
Totals	-	22,364	796

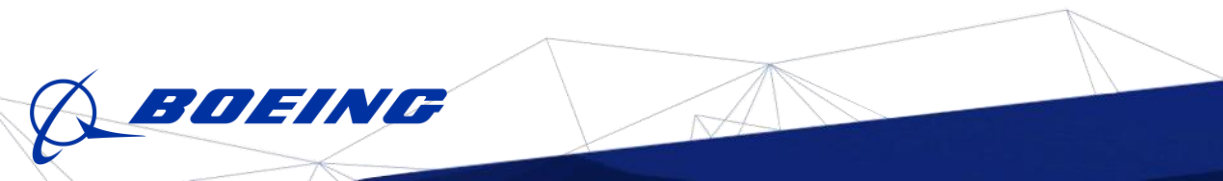
23,160

# SUCCESS STORIES

**BAM Project:** Use of Azure Virtual Machines to deliver agile computing solutions - utilizing Enterprise Cloud Solutions virtual machines to facilitate high priority additive manufacturing work on BDS and Intelligence Center assignments. These requirements would previously be fulfilled by ordering high-cost hardware or upgrades which usually took weeks to arrive after a lengthy approval process. Our team has the autonomy and capability to deploy right-sized virtual machines same-day with the correct amount of processing power targeted to each specific use case. Once the assignments are completed, we can downsize or suspend the virtual machine to save on hosting costs.

BAM IT leveraged an existing system (CAS-MFT) to fully automate large BAM data file transfer from external suppliers/partners/customers into the Data Library and Digital Thread. Data can now be transferred in HOURS instead of WEEKS. External entities drag and drop their data into Boeing's CAS-MFT secure drop box, and the BAM data is ingested automatically into the Data Library for inclusion in the BAM Digital Thread. BAM is more likely to collect external data given the streamlined process, and the data is available sooner for analysis and analytics.

Modernize BAM data collection: This data connectivity is used by which eliminated downtime, enabled labor efficiency, and enables faster access to data for follow on analysis (e.g. for machine qualification and certification). Benefits include: elimination of manual data retrieval (~\$1.4M over 3 years); internal wait time reduction for data (~3-7 days to ~2 hrs, 95% reduction); external wait time reduction for data (~87%); machine down time avoidance from data overload (86% improvement)



# TRAINING AND REFERENCES



# TRAINING AND SUPPORT

## Automation COP

<https://devsecops.web.boeing.com/index.html> [DevSecOps Enterprise Website]

## Training:

<https://devsecops.web.boeing.com/trainings.html>

<https://insite.web.boeing.com/culture/viewMedia.do?mediaId=428840>

Insite: DevSecOps related video series

Degreed: <https://degreed.com/pathway/mpl66o5r9d/pathway>

Oreilly: <https://learning.oreilly.com/library/view/the-devops-handbook/9781457191381/>

## Enterprise Support

In case of any queries interested teams can register themselves through [EMC](#) (check for the session with the name “DevSecOps Office Hours (India)”).

For Product Teams in US, [Click Here to block your slot](#)

For Product Teams in India, [Click Here to block your slot](#)

DSO Support Systems	Description	URL
ATOMS	Platform to onboard to some of the commonly used tools like Coverity, Netsparker, SonarQube	<a href="https://atoms.web.boeing.com/home">https://atoms.web.boeing.com/home</a>
ATOMS-CI	Saves your team time by generating an automated continuous integration pipeline and integrating different tools	<a href="https://atoms-ci.web.boeing.com/ci">https://atoms-ci.web.boeing.com/ci</a>
DevSecOps	Official DevSecOps website	<a href="https://devsecops.web.boeing.com/index.html">https://devsecops.web.boeing.com/index.html</a>
AppDynamics	Monitoring tool documentation	<a href="https://itms.pages.boeing.com/wiki/appdynamics/">https://itms.pages.boeing.com/wiki/appdynamics/</a>
Enablement kit	Architecture Checklist to improve maturity	<a href="https://devsecops.web.boeing.com/assessment/enablementKit.html">https://devsecops.web.boeing.com/assessment/enablementKit.html</a>
DSO Mattermost channel	Join this channel for any questions/updates	<a href="https://mattermost.web.boeing.com/dso/channels/town-square">https://mattermost.web.boeing.com/dso/channels/town-square</a>
DSO Consultation	Connect with the experts	<a href="#">DL DSO Consulting</a>
DSO COE InSite Group	Join this group for any questions/updates	<a href="https://insite.web.boeing.com/culture/viewGroup.do?groupId=168061">https://insite.web.boeing.com/culture/viewGroup.do?groupId=168061</a>
DevSecOps Video Library	Videos on different implementation	<a href="https://insite.web.boeing.com/culture/displayGroupMedia.do?groupId=168061">https://insite.web.boeing.com/culture/displayGroupMedia.do?groupId=168061</a>

# ASSESSMENT PROCESS

## DevSecOps Assessment Process Flow (Swimlane)

Please refer to the attached PDF.



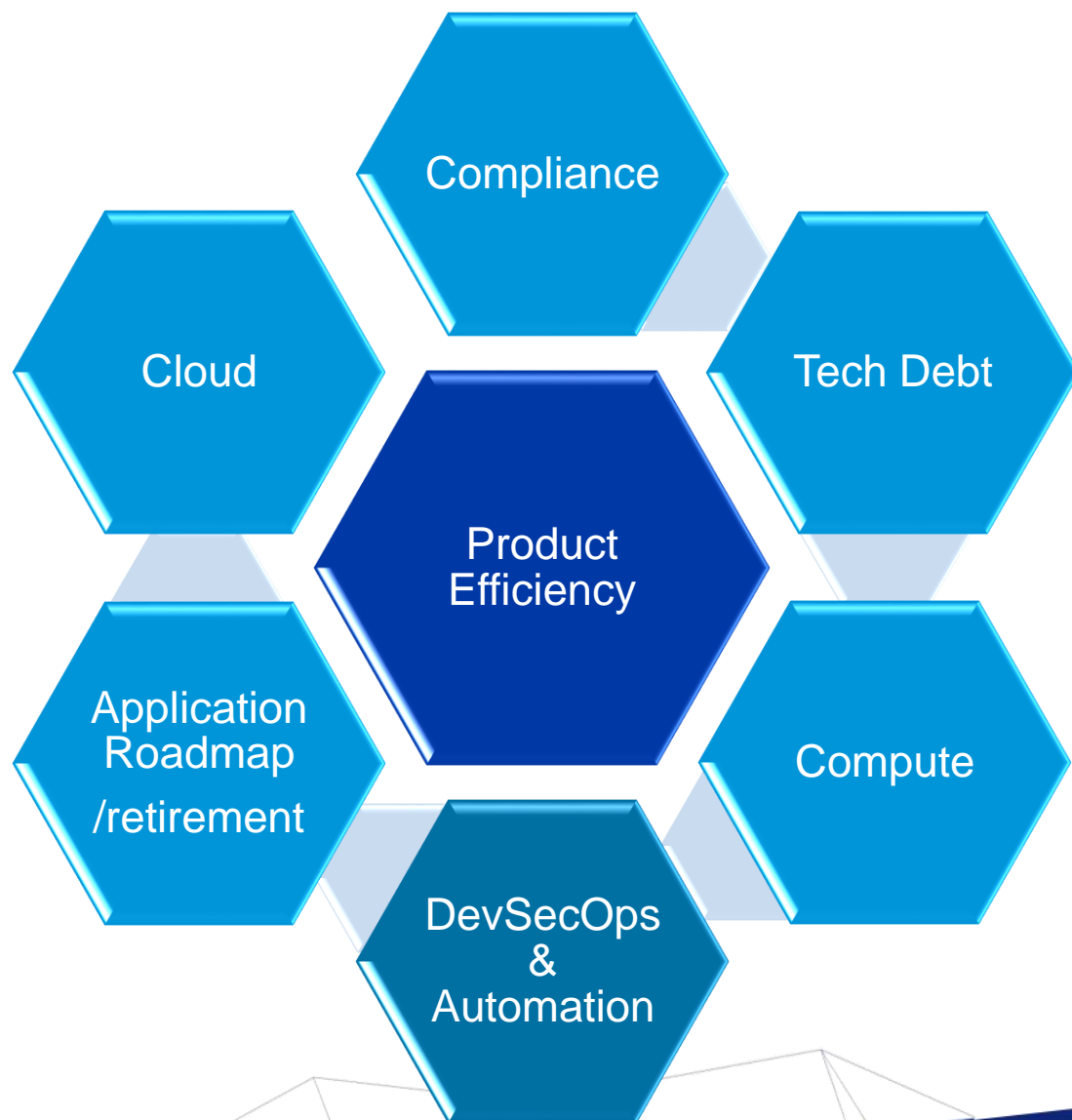
## GSEP Process for Dashboard Access

Please use the [link](#) to get access to the assessment dashboard. This is an auto approval process. Please select the first option for Business Stakeholder group.

Try to access this [Dashboard Link](#) after few minutes.

Info center Dashboard [Link](#)

# STRATEGY IN WORK



## Key Objectives

- Look product at holistically and bring maturity and efficiency
- Identify problem statement in product capabilities
- Leverage DevSecOps and Automation best practices for solving problem

# CONTACT US

	DRI	Project Management	Core Team Focal	Enterprise collaboration
DevSecOps	<a href="#">Abhishek Singh</a> <a href="#">Kenneth C Shew</a>	Kolhar Laxmidevi Kumar Anand	<ol style="list-style-type: none"> <li>1. Singh, Abhishek K</li> <li>2. Valiyarayil, Siby</li> <li>3. Pattanaik, Anup K</li> <li>4. Ammata, Sudhakar</li> <li>5. Bakhedi, Bharati Bahubali</li> <li>6. Balraj, Bharath K</li> <li>7. Ghosh, Saikat</li> <li>8. Ghosh, Subhabrata</li> <li>9. Gundupalli, Rajesh Reddy</li> <li>10. H D, Sarika</li> <li>11. K L, Bharath</li> <li>12. Karri, Ram Sai</li> <li>13. K-R, Rahul</li> <li>14. Kuriakose, Tintu M</li> <li>15. Kurian, Abhijith</li> <li>16. Kuruba Chandra Kumar</li> <li>17. Mistry, Ashok</li> <li>18. Nagaraju, Ganesh</li> <li>19. Nagziriya, Anshika</li> <li>20. Nair, Aathira Manikandan</li> <li>21. Padmanaban Shunmugam, Nihila</li> <li>22. Abhishek Kumar</li> <li>23. Prabhat, Kumar</li> <li>24. Radhakrishnan, Chinjumol</li> <li>25. Reddy, V Sanjeev</li> <li>26. Rompicherla, Rakesh</li> <li>27. Sawant, Swapnil Ravindra</li> <li>28. Varghese, Jessy</li> <li>29. Vinukonda, Basha</li> <li>30. Jayanta Mondal</li> </ol> <a href="#">DL Product Systems - DevSecOps Core Team</a>	<ol style="list-style-type: none"> <li>1. Karthik Tirukkoylur Sekhar</li> <li>2. Dolly Bhaskara</li> <li>3. Arun Prakash Jeyaprakash</li> <li>4. Anandapadmanabhan Gopalakrishnan</li> <li>5. Sushil Mishra</li> <li>6. Donald R Wellington</li> </ol> <a href="#">DL DSO DRIs</a>
Automation	<a href="#">Kenneth C Shew</a> <a href="#">Naga Harsha Kaggallu</a>	Priyanka Dhanpal Chougule		

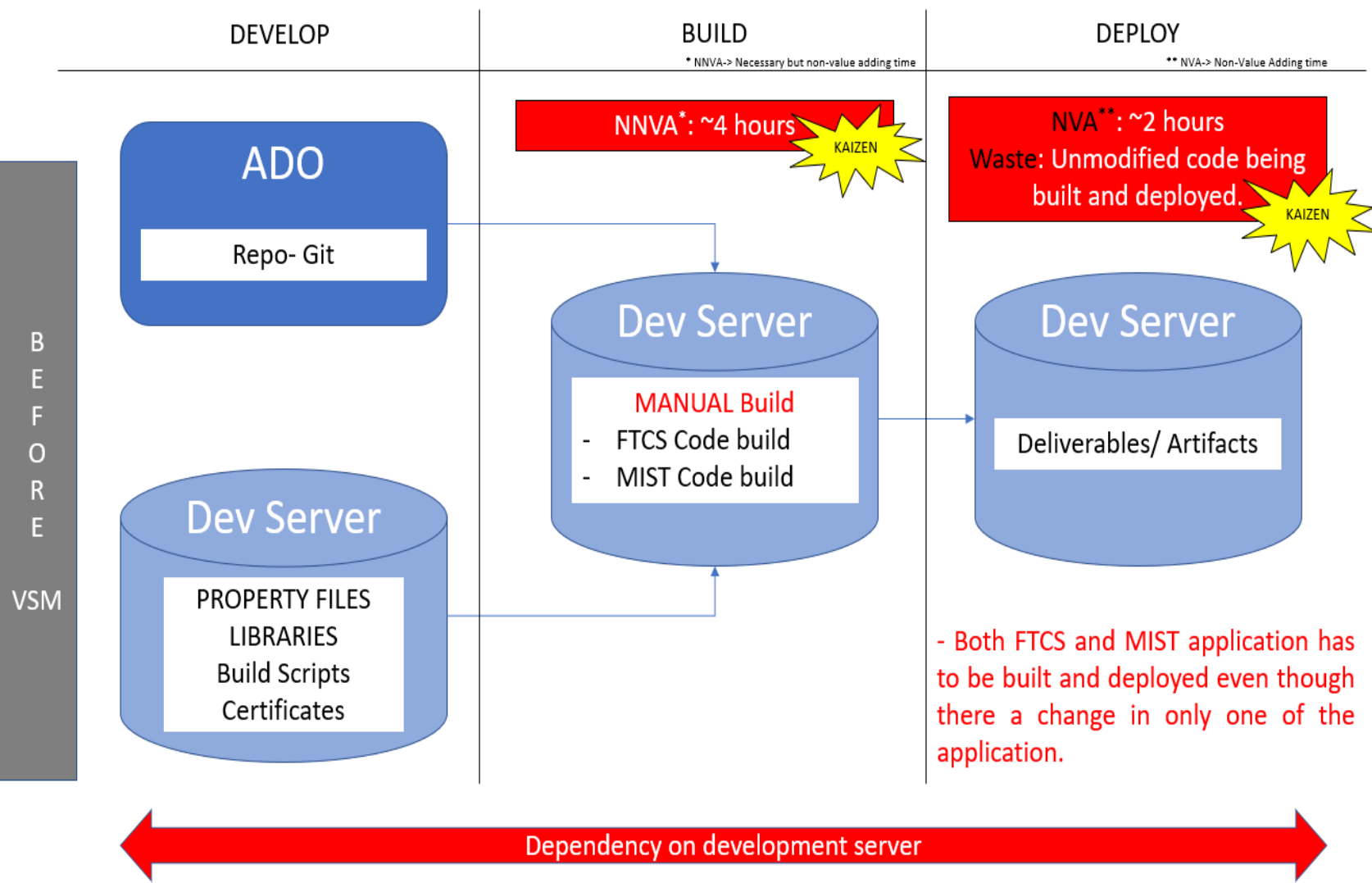
**THANK YOU**





# CASE STUDY FOR SUCCESS STORY

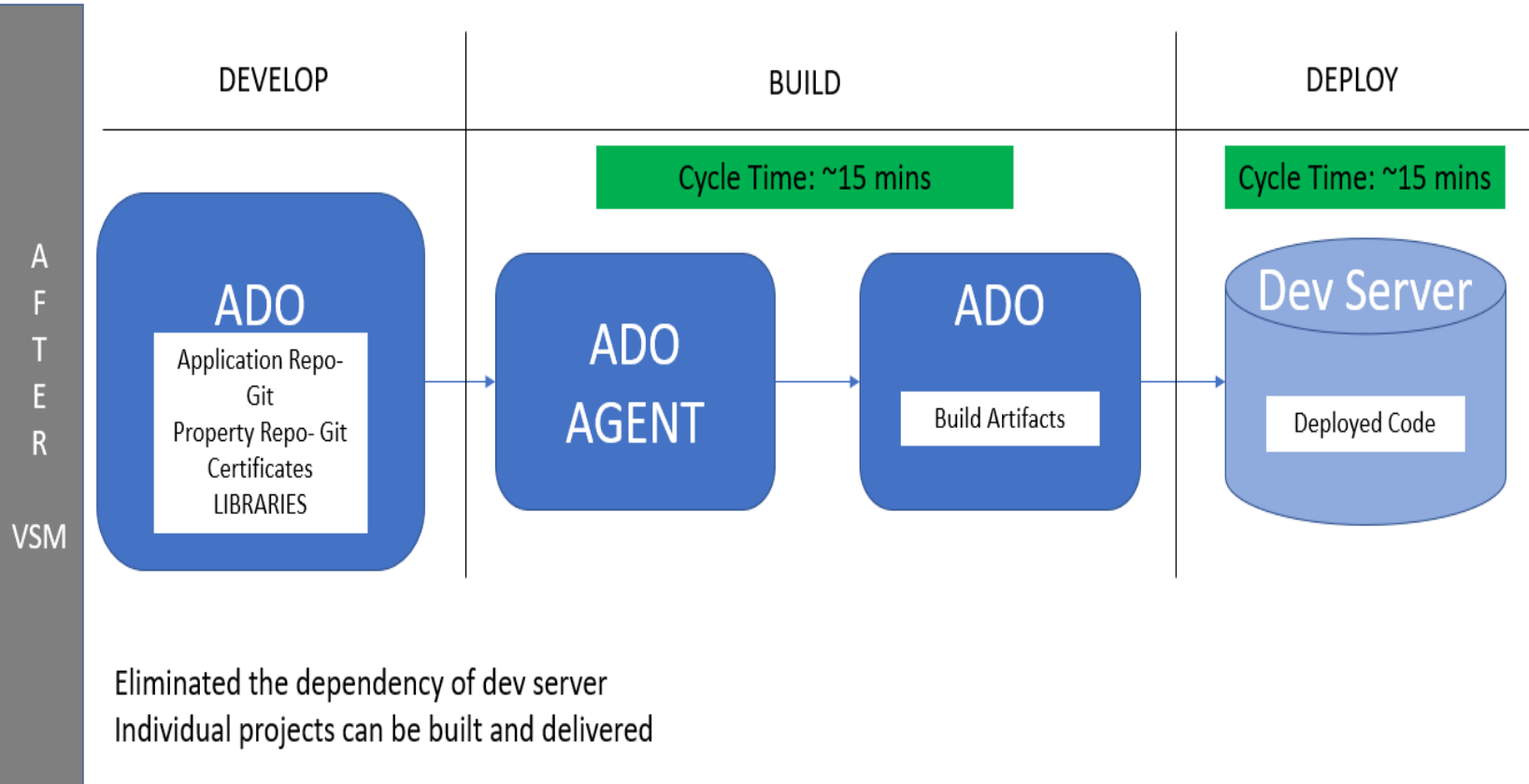
# DSO IMPROVEMENT CASE STUDY USING VSM<sub>(VALUE STREAM MAPPING)</sub>



## Challenges in Legacy apps (FTCS/MIST)

- App code was in ADO and other dependencies were maintained in dev server. Challenge in tracking version for these dependencies.
- As the apps are legacy the builds were manual & tightly coupled.
- Small change in any files required complete shutdown of entire app for 4 hours.
- Redundancy – Some Configuration files were available in different/duplicate locations. Overhead in maintaining.
- Too much idle time and Waste - Unmodified code being built and deployed.

# DSO IMPROVEMENT CASE STUDY USING VSM (VALUE STREAM MAPPING)



## Mitigating challenges in legacy apps

- Migrating app code and other dependencies at to one place in ADO. Eliminated the dependency of DEV server during build.
- Maintaining and versioning of config files are now easy with GIT support. Redundancy and overhead is reduced.
- Build process was automated using ADO build agents, reducing the waste and downtime of the applications. Need to rebuild unmodified apps is eliminated by reuse of artifacts from previous build.
- Configuration changes (like DB credentials, WSSO config changes etc) are implemented by server restarts than build and deploy.
- “*Build Once; Deploy Anywhere*” strategy adopted with the help of CI-CD implementation.