

Name: Paul Dietrich

Date: 11 May 2021

2021 Advisory Board Surveys

Welcome to our annual advisory board meeting. As you know, we consider each of you to be valued shareholders in our program. The meeting is our annual shareholder's meeting, where we show you our performance report and discuss methods of improving the program. This document is your official advisory board survey, and it is *extremely important to our program*. It is designed to do two things. First, the completed surveys provide *documentation* that you have been briefed on the performance of our cadets and the relevance of the program objectives. This is extremely important for maintaining our accreditation. Second, it allows us to use your collective knowledge and experience to *identify areas* where we might be in need of improvement. The surveys are based in part on the data that we present to you during this meeting, and your responses are your "thumbs up or down" to the various performance indicators we are tracking. This survey is part of the assessment for *Academic Year 2020* (cadets who graduated in May 2020).

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- For Part I, use the data to evaluate the attainment of our student outcomes. You will also meet with cadets, and the opinions you form of them might also influence your ratings. It is completely appropriate to use that information in the formation of your opinions.
- Part II pertains to the relevance, consistency, and cadet awareness of the program educational objectives. Your opinions and our discussions will help shape future revisions of these objectives.
- Part III contains some free-form questions where you can comment on the quality of the curriculum, the meeting itself or any other items you would like us to address.
- The survey is electronically fillable. Use the tab key to step through the form.
- *The surveys are due by the end of today, 23 April 2021 or as soon as possible. If you complete the survey after you leave, please email the electronic survey or mail the physical copy to us as soon as possible.*

Name: Paul Dietrich

Date: 11 MAY 2021

The mission of the chemical engineering program is to prepare commissioned leaders of character who are proficient in applying chemical and engineering principles to solve problems in a complex operational environment.

Chemical Engineering Program Objectives: During a career as commissioned officers in the United States Army and beyond, program graduates:

- Demonstrate effective leadership and chemical engineering expertise.
- Contribute to the solution of infrastructure or operational problems in a complex operational environment.
- Succeed in graduate school or other advanced study programs.
- Advance their careers through clear and precise technical communication.

Chemical Engineering General Program Outcomes (Outcomes 1-7): On completion of the chemical engineering program, our graduates demonstrate an ability to:

- [Student Outcome 1] Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics.
- Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors.
- Communicate effectively with a range of audiences.
- Recognize ethical and professional responsibilities in engineering situations and make informed judgments, which must consider the impact of engineering solutions in global, economic, environmental, and societal contexts.
- Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives.
- Develop and conduct appropriate experimentation, analyze and interpret data, and use engineering judgment to draw conclusions.
- Acquire and apply new knowledge as needed, using appropriate learning strategies.

Chemical Engineering Curriculum Outcomes (Outcome 8): The program provides the graduate with a thorough grounding and working knowledge of the chemical sciences, including:

- Chemistry
- Material and energy balances
- Safety and environmental factors
- Thermodynamics of physical and chemical equilibria
- Heat, mass, and momentum transfer
- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name: PAUL DietrichDate: 11 MAY 2021

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | Neutral | Strongly Agree |
|---|-------------------|---------|----------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | | | X |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | | | X |
| • Communicate effectively with a range of audiences. | | X | |
| • Recognize ethical and professional responsibilities in engineering situations and make informed judgments, which must consider the impact of engineering solutions in global, economic, environmental, and societal contexts. | | X | |
| • Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives. | | X | |
| • Develop and conduct appropriate experimentation, analyze, and interpret data, and use engineering judgment to draw conclusions. | | | X |
| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | | | X |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | | | X |

Make sure to provide one response per row.

Name: Paul DietrichDate: 11 MAY 2021**Part II. Program Objectives.** Check the box that most closely represents your opinion.

| | Strongly Disagree | Neutral | Strongly Agree |
|---|----------------------|---------|-------------------|
| The program objectives are consistent with the USMA mission. | | | X |
| The program objectives are consistent with the needs of the Army. | | X | |
| The program curriculum supports the program objectives. | | | X |
| The student outcomes are consistent with the program mission and objectives. | | | X |
| | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | | | X |
| The survey methods used by the program are effective. | | | X |
| The cadets in the program are aware of the program objectives. | | | X |
| The cadets are given an opportunity to provide their opinion about the program objectives. | | | X |
| The cadets are satisfied with the courses in the program. | | X | |
| The faculty are aware of the program objectives. | | | X |
| The faculty are given an opportunity to provide their opinion about the program objectives. | | | X |

Fern back
 to board
 limited
 by COVID

Make sure to provide one response per row.

Name: Paul Dietrich

Date: 11 MAY 2021

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

I believe That Organic chemistry II should be
A part of The curriculum based on 359ms
in The industry

Do you have any suggestions to improve the advisory board meeting for next year?

Board meetings should resume in person or at
least via Zoom or similar

Please add any addition comments that you would like to make below.

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Name: _____

Matthew Garvey

Date: _____

05/19/21

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- Process design

Name:

Matthew Garvey

Date:

05/19/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| • Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Matthew Garvey

Date: _____

05/19/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program curriculum supports the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The student outcomes are consistent with the program mission and objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| | | | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The survey methods used by the program are effective. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
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Matthew Garvey

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05/19/21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

No suggested course addition. Happy to see success regarding the updated Controls course.

Do you have any suggestions to improve the advisory board meeting for next year?

No - looking forward to receiving the face to face session with the cadets again next year which of course was not feasible this year.

Please add any addition comments that you would like to make below.

Really excited about the success regarding Student Outcome 6 and the ability to maintain a level of conducting of experiments in remote learning. Congrats on navigating a tough year to the high standard that can always be expected by your program.

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Donald Glaser

Date: _____

05/21/21

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- Process design

Name: _____

Donald Glaser

Date: _____

05/21/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------------|
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| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Donald Glaser

Date: _____

05/21/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
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Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

I do not have any suggestions for new Courses at this time. It is great to see that 2 new Biochem Courses are being added for AY22! Also nice to hear about the success of the updated Controls Course.

Do you have any suggestions to improve the advisory board meeting for next year?

None at this time! Miss getting together! Look forward to interacting with West Point ChE faculty, other Advisory Board members, and the Cadets!

Please add any addition comments that you would like to make below.

Congratulations on the the unqualified success of your ABET reaccreditation visit - were no short comings! This is great news!

Matt Garvey are also excited to see that your use of our SSI simulation software was recognized as a strength!

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Lucy Hair

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- Process design

Name:

Lucy Hair

Date:

19 May '21

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|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
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Make sure to provide one response per row.

Name: _____

Lucy Hair

Date: _____

19 May '21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program curriculum supports the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The student outcomes are consistent with the program mission and objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| | | | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| The faculty are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The faculty are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Lucy Hair

Date: _____

19 May '21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

The curriculum is already crowded - the addition of the bio -engineering courses is a good one. I still feel, as I have before, that only one semester of organic chemistry is inadequate to begin to understand it.

Do you have any suggestions to improve the advisory board meeting for next year?

In-person if possible. If not, at least some break-out sessions via Zoom with the students, other advisory members, and the faculty.

Please add any addition comments that you would like to make below.

Thanks for the opportunity. Sure hope to meet in person next year.

Another comment is on the drop in students who tried to pass the professional exam this year. Was that because of the hybrid nature of education this past year? What accounts for it?

2021 Advisory Board Surveys

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- Demonstrate effective leadership and chemical engineering expertise.
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- Succeed in graduate school or other advanced study programs.
- Advance their careers through clear and precise technical communication.

Chemical Engineering General Program Outcomes (Outcomes 1-7): On completion of the chemical engineering program, our graduates demonstrate an ability to:

- [Student Outcome 1] Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics.
- Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors.
- Communicate effectively with a range of audiences.
- Recognize ethical and professional responsibilities in engineering situations and make informed judgments, which must consider the impact of engineering solutions in global, economic, environmental, and societal contexts.
- Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives.
- Develop and conduct appropriate experimentation, analyze and interpret data, and use engineering judgment to draw conclusions.
- Acquire and apply new knowledge as needed, using appropriate learning strategies.

Chemical Engineering Curriculum Outcomes (Outcome 8): The program provides the graduate with a thorough grounding and working knowledge of the chemical sciences, including:

- Chemistry
- Material and energy balances
- Safety and environmental factors
- Thermodynamics of physical and chemical equilibria
- Heat, mass, and momentum transfer
- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name: _____

COL Aaron Hill

Date: _____

05/19/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree | |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| • Communicate effectively with a range of audiences. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| • Recognize ethical and professional responsibilities in engineering situations and make informed judgments, which must consider the impact of engineering solutions in global, economic, environmental, and societal contexts. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| • Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | | <input checked="" type="checkbox"/> |
| • Develop and conduct appropriate experimentation, analyze, and interpret data, and use engineering judgment to draw conclusions. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | | <input checked="" type="checkbox"/> |
| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | | <input checked="" type="checkbox"/> |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

COL Aaron Hill

Date: _____

05/19/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program curriculum supports the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The student outcomes are consistent with the program mission and objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| | | | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The survey methods used by the program are effective. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The faculty are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The faculty are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

COL Aaron Hill

Date: _____

05/19/21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

From a virtual distance of looking through the slides, it makes sense to continue to pull on the bioengineering thread. I am guessing COL Burpo is well aware of the biomechanical engineering course/elective taught in CME (in fact, I think he has team-taught that course). I mention as that could serve to help provide efficiencies in one way or the other.

Do you have any suggestions to improve the advisory board meeting for next year?

Hopefully we get to meet in person! If not (God forbid), would it be possible to set up some Teams meetings with some of the faculty and/or cadets?

Please add any addition comments that you would like to make below.

PERSONNEL:

Matt - sorry to see that you're leaving after next year. I'm sure I'll see you around but wish you the very best. Thank you for all your contributions to our mission and community.

Russ - I hope he is not leaving the Academy?!?

ABET: Congratulations on your ABET accreditation!

FEE: Well done on the % pass rate. While not the be all end all, I think the FEE does serve as one indicator of the success of a program. Great job!

Ethics and Communication: Two areas where I would expect cadets to be phenomenal. I found it puzzling to see them perform relatively lower in these areas.

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Name: _____

Matthew Liberatore

Date: _____

05/05/21

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- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name: _____

Matthew Liberatore

Date: _____

05/05/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name:

Matthew Liberatore

Date:

05/05/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| | | | | | |
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| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The faculty are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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Name: _____

Matthew Liberatore

Date: _____

05/05/21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

Adding the new bio-related courses seems to align well with the other programs at USMA.

Do you have any suggestions to improve the advisory board meeting for next year?

In person if at all possible so more natural interactions between advisors, cadets, and faculty can take place.

Please add any addition comments that you would like to make below.

A small concern on faculty number for AY24 and beyond. Most public institutions of higher education have similar concerns after significant COVID-related budget cuts. Keeping the issue at the forefront with leadership is important.

Providing flexibility on technical elective(s) on Slide 57 is worth considering to allow cadets a few more options as the curriculum is very intense. Chemistry or Materials courses would both seem appropriate.

Slide 64 is an impressive list of research accomplishments and other professional development of the chemical engineering cadets.

Data provided are very comprehensive and succinctly analyzed and summarized. Well done.

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Name: _____

Kelly Schultz

Date: _____

6/11/2021

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- Heat, mass, and momentum transfer
- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name:

Kelly Schultz

Date:

6/11/2021

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree | |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|--------------------------|--------------------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
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| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Kelly Schultz

Date: _____

6/11/2021

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The faculty are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The faculty are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Kelly Schultz

Date: _____

6/11/2021

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

I think the addition of the new bio-based courses are interesting. I think it would be really interesting to have a biomaterials course outside of the topic just being covered in the modeling course. There is a lot of core materials and chemical engineering in biomaterials that I don't think is covered elsewhere (like polymers, mass spec, etc.), so this could be of interest to the cadets and build their fundamental knowledge. I do like the movement in this direction and the move to add courses.

Do you have any suggestions to improve the advisory board meeting for next year?

N/A

Please add any addition comments that you would like to make below.

N/A

2021 Advisory Board Surveys

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Name: _____

Kevin Shipe

Date: _____

04/23/21

The mission of the chemical engineering program is to prepare commissioned leaders of character who are proficient in applying chemical and engineering principles to solve problems in a complex operational environment.

Chemical Engineering Program Objectives: During a career as commissioned officers in the United States Army and beyond, program graduates:

- Demonstrate effective leadership and chemical engineering expertise.
- Contribute to the solution of infrastructure or operational problems in a complex operational environment.
- Succeed in graduate school or other advanced study programs.
- Advance their careers through clear and precise technical communication.

Chemical Engineering General Program Outcomes (Outcomes 1-7): On completion of the chemical engineering program, our graduates demonstrate an ability to:

- [Student Outcome 1] Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics.
- Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors.
- Communicate effectively with a range of audiences.
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- Acquire and apply new knowledge as needed, using appropriate learning strategies.

Chemical Engineering Curriculum Outcomes (Outcome 8): The program provides the graduate with a thorough grounding and working knowledge of the chemical sciences, including:

- Chemistry
- Material and energy balances
- Safety and environmental factors
- Thermodynamics of physical and chemical equilibria
- Heat, mass, and momentum transfer
- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name:

Kevin Shipe

Date:

04/23/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree | |
|---|--------------------------|-------------------------------------|--------------------------|-------------------------------------|-------------------------------------|--|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
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| • Recognize ethical and professional responsibilities in engineering situations and make informed judgments, which must consider the impact of engineering solutions in global, economic, environmental, and societal contexts. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
| • Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
| • Develop and conduct appropriate experimentation, analyze, and interpret data, and use engineering judgment to draw conclusions. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |

Make sure to provide one response per row.

Name:

Kevin Shipe

Date:

04/23/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program curriculum supports the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The student outcomes are consistent with the program mission and objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| | | | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The survey methods used by the program are effective. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| The cadets are satisfied with the courses in the program. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The faculty are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The faculty are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

Make sure to provide one response per row.

Name: _____

Kevin Shipe

Date: _____

04/23/21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

I am interested to see how the new Biomedical courses are implemented and how the cadets that decide to take them perform as well as if it opens up new fields post-USMA/post_Army for them to consider and move into. I don't have any suggestions for new courses at this time.

Do you have any suggestions to improve the advisory board meeting for next year?

This year was obviously odd because of COVID-19 restrictions and precautions. WE adapt and overcome. Hopefully next year, we will be able to at least meet virtually, if not in person.

Please add any addition comments that you would like to make below.

I have additional questions around the FE participation for AY-20. Was this percentage low due to COVID-19 restrictions or was there a lack of enthusiasm for the importance of this certification? Also, I'm interested in how the changing environment affected the overall performance and training of the cadets in the program. If performance suffers greatly because of an event like this, what needs to be done to ensure a high performance standard is maintained and achieved even in an environment affected by the events of the past year.

Name: _____

Date: _____

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- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name: _____

Date: _____

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | | Neutral | | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|----------------|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
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| • Develop and conduct appropriate experimentation, analyze, and interpret data, and use engineering judgment to draw conclusions. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | |
| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | |

Make sure to provide one response per row.

Name: _____

Date: _____

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| | | | | | |
| The program has a process for periodically assessing the achievement of its student outcomes. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| The survey methods used by the program are effective. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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Make sure to provide one response per row.

Name: _____

Date: _____

Part III. Open Questions. Answer the questions below or provide other input as desired.

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Name: _____

Patrick Underhill

Date: _____

04/25/21

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- Chemical reaction engineering
- Continuous and staged separation operations
- Process dynamics and control
- Modern experimental and computing techniques
- Process design

Name:

Patrick Underhill

Date:

04/25/21

Part I. Student Outcomes. Review the data and then check the box in the column that most closely represents your opinion.

| The cadets in the program are able to: | Strongly Disagree | | Neutral | | Strongly Agree | |
|---|--------------------------|--------------------------|--------------------------|-------------------------------------|-------------------------------------|--|
| • Identify, formulate, and solve complex engineering problems by applying principles of engineering, science, and mathematics. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
| • Apply engineering design to produce solutions that meet specified needs with consideration of public health, safety, and welfare, as well as global, cultural, social, environmental, and economic factors. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
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| • Function effectively on a team whose members together provide leadership, create a collaborative and inclusive environment, establish goals, plan tasks, and meet objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
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| • Acquire and apply new knowledge as needed, using appropriate learning strategies. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |
| • Have attained a thorough grounding in and working knowledge of the chemical engineering curriculum. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | |

Make sure to provide one response per row.

Name: _____

Patrick Underhill

Date: _____

04/25/21

Part II. Program Objectives. Check the box that most closely represents your opinion.

| | Strongly Disagree | | Neutral | | Strongly Agree |
|---|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------------|
| The program objectives are consistent with the USMA mission. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program objectives are consistent with the needs of the Army. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The program curriculum supports the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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| The cadets in the program are aware of the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| The cadets are given an opportunity to provide their opinion about the program objectives. | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
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Make sure to provide one response per row.

Name: _____

Patrick Underhill

Date: _____

04/25/21

Part III. Open Questions. Answer the questions below or provide other input as desired.

Based on the assessment data or on your personal opinion, is there a course that the program should add to the curriculum? Please explain.

In the elective sequence on materials, both classes sound more related to hard materials. Is there interest in soft materials to complement the courses in Thermal Fluids Systems?

There was a note about numerical methods electives. It was not clear if this would be for 1st Class, or if it would be best after Applied Math and before Control.

Do you have any suggestions to improve the advisory board meeting for next year?

Nothing in particular.

Please add any addition comments that you would like to make below.

Students seem to continue to have lower grades in Organic Chemistry, though that is not uncommon for chemical engineers.

Grades in the Laboratory course dropped from AY 16 to AY18. Are these just natural variations from year to year, or are there changes to be made to help get back to AY16 levels?