



CERTIFICATE

OF MEMBERSHIP

This Certificate Welcomes

Ravindra Rao

Having committed to observe and promote the visions, aims, values, and principles prescribed by the Academy for Support Services Studies (Academy3s) this certificate confers upon you the status of :- INDIVIDUAL MEMBER

1572

Membership No

A handwritten signature in black ink, appearing to read 'S. S.' or a similar initials, is placed above a horizontal orange line.

Director