



human language technology  
center of excellence

**Human Language Technology  
Center of Excellence**  
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16 August 2021

Dear Raymond Acker,

On behalf of the staff at the Johns Hopkins University Human Language Technology Center of Excellence, we would like to thank you for your time, dedication, and support to the HLTCOE's research programs. Your eagerness and drive to learn during your time at the Center benefitted our organization in critical ways, allowing our program to grow in size and scope and enhancing our ability to meet research mission challenges.

As a talented Japanese Linguist Lead, your focus on communication and engagement with HLTCOE researchers contributed significantly to vital progress for our high priority research projects. You ensured that your team members were well trained on their tasks and had resources to turn to as questions arose, and you motivated your team to excel and produce quality annotations. You also assumed the duties of a Co-Lead for the TULAROSA project, ensuring that over 9000 optical character recognition annotations were completed with high accuracy. In addition to your Lead roles, you volunteered to support the IT team and ensured that team members were familiar with the new processes and challenges posed by translating on multiple platforms across multiple time zones. Your mission dedication was clear from the start and we have been fortunate to have had your support.

During your time with us, you garnered high praise from your teammates and researchers in recognition of your expertise, mentorship, support and friendship. We sincerely appreciate your commitment and wish you the best in your future assignments.

Best regards,

Lois A. Gutman, Director Emeritus  
Johns Hopkins University  
Human Language Technology Center of Excellence

Devin Scarlett  
Officer in Charge, HLTCOE

Sonie Lasker  
Operations Director, HLTCOE

John Villeneuve  
Senior Enlisted Leader, HLTCOE