

**In The Matter Of:**  
**VIRGINIA RACING COMMISSION**  
**PUBLIC HEARING**

---

*Transcript of Proceedings*  
*June 4, 2025*

---

*ORTEGA INTERNATIONAL REPORTING*  
*6933 Commons Plaza, Suite 119*  
*Chesterfield, VA 23832*  
*(202) 681-5140*



Min-U-Script® with Word Index

1           VIRGINIA:

2

3

4           VIRGINIA RACING COMMISSION

5

6

7           PUBLIC HEARING

8

9

10          Wednesday, June 4, 2025

11

12          1:00 p.m.

13

14

15          When heard at:

16

17          State Corporation Commission

18          Tyler Building, Courtroom C

19          1300 East Main Street

20          Richmond, Virginia

21

22

23

24

25          Reported by:  
                  JUAN ORTEGA, CCR

1 A P P E A R A N C E S:

2

3 COMMISSION MEMBERS:

4 Stephanie B. Nixon, Chair

5 John F. Tanner, Jr., Vice Chair

6 Stuart C. Siegel

7 Bette Brand

8 Gillian Gordon-Moore

9

10 COMMISSION STAFF:

11 Waqas Ahmed, Executive Secretary

12 Kimberly C. Mackey, Director of Operations

13 Aiden Turnage-Barney, Esq., Virginia Equine  
Alliance

14 Frank Hopf, Director of Racing Operations  
At Colonial Downs

15

16

17

18

19

20

21

22

23

24

25

- 000 -

	I N D E X	
		PAGE
1		
2		
3	1 Call to Order and Roll Call	5
4	2 Public Comment*	9
5	3 Minutes from the Previous Meetings of the VRC	12
6		
7	a. Approval of Meeting Minutes for March 26, 2025	
8	4 Reports	13
9		
10	a. Update Regarding 2025 Colonial Downs Summer Race Meeting	
11	Representatives for Virginia Horsemen's Benevolent and Protective Association (VHBPA) and Colonial Downs Group	
12		
13	b. Update Regarding 2025 Virginia Gold Cup	
14	Representatives for the Virginia Gold Cup Association and Great Meadow Foundation	
15	5 New Business	70
16	a. Requests Related to 2025 Colonial Downs Summer Race Meeting	
17	Representatives for the Applicant and the VHBPA	
18		
19	b. Approval of the Benevolence Budget for 2025	
20	Representatives for the Applicant and the VHBPA	
21		
22		
23		
24		
25		

	I N D E X (Cont'd)	PAGE
1		
2		
3	6      Public Comment*	97
4	7      Closed Session	99
5	The VRC is authorized to enter	
6	closed session at any point in	
7	the meeting to discuss matters	
8	authorized under Va. Code Ann.	
9	§ 2.2-371.	
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

## 1 P R O C E E D I N G S

2 June 4, 2025

3  
4 CHAIR NIXON: I call to order --  
5 good morning. How is everybody doing  
6 this morning? Or afternoon, sorry.  
7 Sorry about that.

8 I call to order the June 4th,  
9 2025, meeting of the Virginia Racing  
10 Commission. The first item on the  
11 agenda is to take roll.

12 Vice Chair Tanner.

13 COMMISSIONER TANNER: Present.

14 CHAIR NIXON: Commissioner Brand.

15 COMMISSIONER BRAND: Present.

16 CHAIR NIXON: Commissioner  
17 Gordon-Moore.

18 COMMISSIONER GORDON-MOORE:  
19 Present.

20 CHAIR NIXON: And Commissioner  
21 Siegel.

22 COMMISSIONER SIEGEL: Present.

23 CHAIR NIXON: Let the record  
24 reflect that we have a quorum.

25 Before we move on to the official

## 1                   P R O C E E D I N G S

2                   agenda, Commissioner Gordon-Moore  
3                   would like to provide some takeaways  
4                   from a recent meeting that she  
5                   attended on behalf of the Commission.

6                   COMMISSIONER GORDON-MOORE: Hi, I  
7                   went to the Association of Racing  
8                   Commission International Conference in  
9                   Louisville, Kentucky about two weeks  
10                  ago, and it was very educational and a  
11                  lot of great networking. And we  
12                  discussed that a lot of the problems  
13                  that everybody has, and some of the  
14                  solutions, we all have a vet shortage.  
15                  And a lot of it is lifestyles and  
16                  issues and college loans. We all have  
17                  track surface issues. These issues  
18                  were discussed and it seems like  
19                  there's a lot of answers to all of  
20                  these things.

21                  And track safety has been very  
22                  prevalent with fewer breakdowns and  
23                  we're hoping that that gives us all a  
24                  better image. There are racing issues  
25                  that other states have that we may or

## 1                   P R O C E E D I N G S

2         may not have.  Mat tracing in the  
3         Southwest was a big deal.  It's hard  
4         to enforce because there are horses  
5         sneaking across the border bringing in  
6         diseases.  It's totally unregulated.  
7         And they asked me if we have these in  
8         Virginia and I don't think so.  But if  
9         I'm wrong, I'd like to know about it.

10                And now we have HISA searching  
11         for picograms and they do a great job  
12         in a lot of things, but the  
13         environment is completely contaminated  
14         in our whole world.  Water systems all  
15         over the country have picograms of  
16         terrible things in them.  And  
17         contamination is a big issue that  
18         needs to be discussed.

19                A lot of good things came out of  
20         it.  There's a lot of educational  
21         programs.  The American Quarter Horse  
22         Association has a youth program and  
23         they give scholarships and they go to  
24         racetracks and they said they've even  
25         become -- willing to go to other

## 1                   P R O C E E D I N G S

2                   states. And there's a lot of that  
3                   going on and it is good because our  
4                   future workforce comes from teaching  
5                   people how to do it.

6                   The hard -- harness breeding  
7                   program is expanding which I did not  
8                   know. The aftercare is a big subject  
9                   and it's getting better but it's not  
10                  there yet. And everybody needs to  
11                  make some plans.

12                  Everybody was very envious of our  
13                  HHR status because we seemed to be the  
14                  state with the most positive things  
15                  going on. I still write about the  
16                  slot -- the HHR machines that look  
17                  like slot machines and have no  
18                  reference to horse racing. I think  
19                  somebody can do a little bit better  
20                  with that.

21                  One last thing, Katie Bo Lillis,  
22                  Robin Williams's daughter, she was a  
23                  commissioner about 20 years ago, wrote  
24                  a wonderful book called The Death of a  
25                  Racehorse. And it's not anything

## 1                   P R O C E E D I N G S

2                   you'd -- like you'd expect. I opened  
3                   it up and thought, "Well, I'm a  
4                   racetracker, I know a lot about this."

5                   By page 2, I realized she was coming  
6                   from a completely different angle.  
7                   And it's an excellent book and I think  
8                   everybody in this room would benefit  
9                   from reading it.

10                  And that kind of is a very brief  
11                  summary of a lot that I learned.

12                  CHAIR NIXON: Thank you for  
13                  going. I appreciate that and giving  
14                  us an update on everything.

15                  Now, I will open the floor to  
16                  members of the public to provide a --  
17                  the public comment period not to  
18                  exceed three minutes.

19                  And I believe the mic is up here.  
20                  Is this where we are set up right up  
21                  front?

22                  MR. AHMED: Yes.

23                  CHAIR NIXON: While the  
24                  Commission may sometimes address  
25                  comments directly, we cannot respond

## 1                   P R O C E E D I N G S

2                   to each question during this period.  
3                   Please keep your comments tailored to  
4                   the items on the agenda so that we can  
5                   move forward through the meeting  
6                   efficiently.

7                   Would anyone like to speak at  
8                   this time?

9                   MR. BERMAN: Good morning.

10                  CHAIR NIXON: Good morning.

11                  MR. BERMAN: As you guys  
12                  probably, many of you already know, I  
13                  evaluate the benevolence budgets every  
14                  year for the last, oh, 15 years. I  
15                  was around when the benevolence fund  
16                  was created. And in 2023, I noticed a  
17                  new line item, dental, and it was  
18                  budgeted for, like, \$40,000, and at  
19                  the end of the year, the actual money  
20                  spent was \$47,000 on dental work.

21                  The following year in 2024, I  
22                  think it was budgeted for -- it was  
23                  combined with medical and optical.  
24                  And these items had been on the budget  
25                  in the past but never have exceeded

## 1                   P R O C E E D I N G S

2 more than 5 or \$10,000. But it was  
3 grouped with the dental all three  
4 together and there was budgeting for  
5 like 50 grand, and I think at the end  
6 of the year, \$57,000 was actually  
7 spent.

8                   This year, the budget comes out  
9 and it's \$60,000 budgeted for this.  
10 So in my way of thinking, if most of  
11 this money is being spent on dental,  
12 that's like \$140,000 in the last three  
13 years that have been spent on dental  
14 work. And I was hoping that  
15 Mr. Berman, when he gets up and talks  
16 about the benevolence budget today  
17 could enlighten us on who's getting  
18 all that dental work and why that has  
19 all of a sudden cropped up and become  
20 such a large expenditure.

21                  In all these years, I've never  
22 seen a line item that's been that  
23 large. So, like I said, I was just  
24 hoping that we might be able to get  
25 some answers today and find out, you

## 1                   P R O C E E D I N G S

2                   know, what that's all about. That's  
3                   all.

4                   CHAIR NIXON: Thank you,  
5                   Mr. Berman.

6                   Perhaps when the HBPA gets up to  
7                   speak, they can talk about that.

8                   Thank you.

9                   Anyone else?

10                  Okay. Next on the agenda is the  
11                  approval of the minutes from the  
12                  previous meeting of the Commission.  
13                  I'd like to entertain a motion to  
14                  approve the minutes drafted for the  
15                  meeting held on March 26th, 2025.

16                  Do I have a motion?

17                  COMMISSIONER SIEGEL: So moved.

18                  CHAIR NIXON: Commissioner  
19                  Siegel.

20                  COMMISSIONER BRAND: Second.

21                  CHAIR NIXON: Second,  
22                  Commissioner Brand.

23                  Director Mackey is assigned the  
24                  floor.

25                  MS. MACKEY: Thank you.

## 1                   P R O C E E D I N G S

2                   Chair Nixon, the staff recommends  
3                   approval of the meeting minutes from  
4                   March 26th.

5                   CHAIR NIXON: Are there any  
6                   amendments from the Commission?

7                   All commissioners in favor of  
8                   approving the minutes as presented  
9                   please indicate by responding yes.

10  
11                  NOTE: Commissioners respond yes.

12  
13                  CHAIR NIXON: Any commissioners  
14                  opposed?

15                  Motion carries.

16                  Next we will address the reports.  
17                  And I believe the first report is the  
18                  update regarding the 2025  
19                  Colonial Downs summer race meet. And  
20                  I believe representatives from the  
21                  Virginia Horsemen's Benevolent and  
22                  Protection Association and the  
23                  Colonial Downs group are presenting.

24                  And it looks like you're going  
25                  first.

## 1                   P R O C E E D I N G S

2                   MR. HOPF: If there's more of  
3                   them, I'll allow them to go first.

4                   CHAIR NIXON: Okay.

5                   MR. BERMAN: Well, everything  
6                   seems to be in good order. We're  
7                   racing more dates, as everybody knows,  
8                   this year. And so, everything that  
9                   we're doing is multiplied by whatever  
10                  the number is. And the track is in  
11                  good condition. We did a walk at the  
12                  backstretch yesterday. Things look  
13                  good.

14                  The things that need some repair  
15                  will be repaired according to Frank.  
16                  And we've got the new drum rooms which  
17                  is very nice and will, you know, give  
18                  us the ability to have more space for  
19                  help to come which helps to bring more  
20                  trainers in. And we've got one our  
21                  help has someplace to stay.

22                  We care about the kitchen a lot  
23                  as horsemen. And there's some  
24                  improvements that we're trying to get  
25                  done there to make sure that the

## 1                   P R O C E E D I N G S

2                   kitchen operates efficiently. And as  
3                   far as the calendar goes, the race  
4                   schedule looks good. The condition  
5                   book was a much easier process this  
6                   year than it was last year. I can't  
7                   speak for previous years, but last  
8                   year was a struggle to get a book out.

9                   This year with the new racing  
10                  secretary, it went very smoothly. He  
11                  appears to be very experienced and  
12                  cooperative. We suggested the --  
13                  doing the Claiming Crown Preview day.  
14                  And he and Churchill were all for it.  
15                  So we got a special day, it's going to  
16                  be a Claiming Crown Preview that  
17                  they're already advertising which  
18                  gives local horsemen an opportunity to  
19                  not only run for those purses Claim  
20                  horse.

21                  The horses that ran through a  
22                  certain tag during the year run for  
23                  these purses and, potentially, the  
24                  winners, I think the first and  
25                  second-place horse get automatic entry

## 1                   P R O C E E D I N G S

2                   into the Claiming Crown in the fall  
3                   and trip the balance. And we're going  
4                   to pay for -- the HBPA is going to pay  
5                   for the winner if they enter and run  
6                   shipping costs.

7                   So -- and we thought about other  
8                   things that we might want to do this  
9                   year that we haven't finalized yet.  
10                  But a much more cooperative and  
11                  effective communication regarding the  
12                  book this year. And I think that this  
13                  racing secretary would be able to  
14                  pivot as needed to make sure horsemen  
15                  have a better chance to race their  
16                  horses.

17                  CHAIR NIXON: Anybody else have  
18                  any questions for Mr. Berman before --  
19                  are you speaking next, Frank?

20                  MR. HOPF: Yes.

21                  CHAIR NIXON: Yeah. Okay.  
22                  Anyone have any questions?

23                  COMMISSIONER BRAND: Would this  
24                  be the time to address the budget?

25                  CHAIR NIXON: That's in the

## 1                   P R O C E E D I N G S

2                   budget down later. I thought we could  
3                   do it during the budget.

4                   COMMISSIONER BRAND: Okay.

5                   CHAIR NIXON: Thank you.

6                   MR. BERMAN: Thank you.

7                   CHAIR NIXON: It's all yours,

8                   Mr. Hopf.

9                   MR. HOPF: Good afternoon,  
10                  commissioners. Madam Chair. Thank  
11                  you. My name is Frank Hopf, senior  
12                  director of racing at Colonial Downs.  
13                  I do have a PowerPoint presentation.  
14                  I believe hard copies were printed.

15                  So I just want to go over some of  
16                  the items and things that we've been  
17                  working on since March. Training will  
18                  start three weeks from today. So that  
19                  time between March and now has come  
20                  very quickly. A lot of things that  
21                  we're still working on and finalizing,  
22                  but I think we have a fairly strong  
23                  plan to move forward with -- for the  
24                  upcoming summer season.

25                  So I just included with the

## 1                   P R O C E E D I N G S

2                   calendar here to start, so it just  
3                   kind of goes over, obviously, the race  
4                   dates that Glen alluded to with  
5                   additional more racing.

6                   One thing that we're trying to  
7                   highlight for this coming season to  
8                   avoid some confusion that we  
9                   experienced last year is the  
10                  steeplechase races and the post times.  
11                  So we're trying to make sure that's  
12                  very clearly marked on the calendar,  
13                  that our fans are aware that the jump  
14                  races will start at 10:45 on those  
15                  seven Thursdays for the upcoming  
16                  season.

17                  So, again, there's -- trying to  
18                  keep -- keep the communication in the  
19                  line of information as clean as we  
20                  can. So you'll see that on this  
21                  calendar as well. Another thing  
22                  you'll see is the -- some of the more  
23                  significant motions that we're doing  
24                  as well with the big race days. So  
25                  that's the racing calendar. I'll make

## 1                   P R O C E E D I N G S

2                   sure that I e-mail this out to Waqas  
3                   so he has that and pass that out and  
4                   disseminate as needed.

5                   Just going over the race days,  
6                   again, four days a week. Wednesday  
7                   and Thursday, first post will be  
8                   12:30 p.m. We'll open the gates to  
9                   the public at 11:30. The plan is for  
10                  eight races based on entries. Friday,  
11                  first post will be 4:00 o'clock.

12                  Gates will open at 3:00. Eight races,  
13                  again, based on entry. Eight will be  
14                  the minimum races that we will run.

15                  So don't -- that does not mean that  
16                  we're going to run seven races. That  
17                  means eight and then, obviously, if  
18                  entries are going strong then we'll  
19                  pivot accordingly.

20                  Saturday, first post will be  
21                  12:30. Gates, 11:30. We do plan to  
22                  run nine races on Saturday. So,  
23                  obviously, that's our bigger days. We  
24                  got a lot of stake races that I'll  
25                  talk about here shortly. We'll

## 1                   P R O C E E D I N G S

2                   definitely be running nine races on  
3                   Saturday. If opportunity presents  
4                   itself for one more, we'll certainly  
5                   do that.

6                   Labor Day racing returns this  
7                   season. First post, 12:30. Again,  
8                   eight races. Glen and I were talking  
9                   yesterday just as a reminder, if we  
10                  were to lose a day of racing due to  
11                  weather or what have you, the plan is  
12                  to move that entire card to default to  
13                  that Sunday. So if we lose a card on  
14                  Wednesday, we'll move that entire card  
15                  on Sunday. So try to make it a little  
16                  more cohesive not only for the  
17                  horsemen, but for the betting public  
18                  as well. So that is the plan this  
19                  year if we were to, hopefully, not  
20                  have to deal with that. But it's  
21                  summertime in Virginia, so we're  
22                  prepared if that does occur.

23                  Expanded stakes schedule.

24                  Obviously, Deb and the VEA has worked  
25                  very closely with Maryland and the

## 1                   P R O C E E D I N G S

2                   horsemen and have devised some  
3                   additional stake races to our program.  
4                   So we're looking forward to that.  
5                   Stake schedules changed. We will have  
6                   stake races every Saturday. So that's  
7                   a little different from previous or at  
8                   least from last season. So looking  
9                   forward to having some -- some premier  
10                  event stake racing on every Saturday  
11                  of racing.

12                  The festival racing returns  
13                  August 9th. We will run at 12:00  
14                  o'clock that day. Again, we'll  
15                  feature the six-stakes races. And  
16                  some of the pageantry that has come  
17                  with previous festival racing from the  
18                  last couple of years will continue.

19                  Glen alluded to the Claiming  
20                  Crown showcase. We will be running --  
21                  it encompasses eight races for the  
22                  Claiming Crown showcase.

23                  It that right, Glen?

24                  MR. BERMAN: Yes.

25                  MR. HOPF: So really looking

## 1                   P R O C E E D I N G S

2 forward to be the host of that. We  
3 were trying to find the correct date  
4 to run this. Obviously, we were  
5 looking at Saturday the 23rd. That's  
6 obviously Travelers Day. The Friday  
7 the 22nd is Charlestown Classic Day.  
8 So with the evening post, we'll  
9 probably lose a little sting with  
10 FanDuel going to the betting public  
11 there. So we've kind of targeted on  
12 this Thursday.

13 Obviously, this will give us an  
14 opportunity to kind of be the main --  
15 main racing card out there that day  
16 and we'll make sure that we promote it  
17 as such that we think it's an  
18 opportunity to get some additional  
19 eyes on it than being buried on a --  
20 on a Saturday against Travellers. So  
21 looking forward to having that.  
22 That's a nice addition to our racing  
23 program so thanks to the horsemen for  
24 working on that as well.

25                   The Old Dominion Derby,

## 1                   P R O C E E D I N G S

2 September 6th. So this is the  
3 re-branded Virginia Derby. It  
4 encompasses the same six stake races.  
5 The Old Dominion Derby will remain a  
6 great three. The Old Dominion post is  
7 still listed. So, again, that is  
8 still the day that we ran the last  
9 couple of years. Really looking  
10 forward to having with a new name  
11 and -- and the excitement that comes  
12 around with that day from my last  
13 couple of years as well.

14                   Working on finalizing some of  
15 these promotions but I think it's  
16 important that, you know, each day we  
17 try to have a promotion, if it's food  
18 or a beverage promotion. Just when  
19 the customers come out to the track.  
20 So Wednesdays with the first post at  
21 12:30, we're looking at some Mules,  
22 High Noons, and Margarita specials  
23 with maybe some -- some street tacos  
24 for food for the guests. Still  
25 finalizing some of the pricing.

## 1                   P R O C E E D I N G S

2                   Thirsty Thursday will return with  
3                   some beer specials. Party at the  
4                   Downs, again, will continue with the  
5                   happy hour from 4:00 to 6:00 right  
6                   now.

7                   There is a special event that we  
8                   do have on the calendar this year, it  
9                   is Camel, Ostrich, and Zebra racing.  
10                  Clearly from my past at the -- my  
11                  previous work, I posted many of these.  
12                  It is a popular event. The group is  
13                  actually, I believe a national weekend  
14                  before and they kind of squeezed us in  
15                  before they have to head over to  
16                  Minnesota.

17                  So that's why it's on Friday. I  
18                  figured a Friday evening would be a  
19                  much better opportunity to kind of  
20                  jump-start racing and have the day  
21                  here to try to bring more of the  
22                  novice crowd which it hopefully will  
23                  from my experience. So it's certainly  
24                  interesting if anyone has not seen it  
25                  before.

## 1                   P R O C E E D I N G S

2                   COMMISSIONER BRAND: Are the  
3                   camel and ostriches being ridden and  
4                   who rides them?

5                   MR. HOPF: So camels can be  
6                   ridden by anyone. Ostriches and I  
7                   believe zebras have to be ridden by  
8                   professionals. So --

9                   CHAIR NIXON: Probably will be  
10                  your biggest draw.

11                  MR. HOPF: It's quite possible,  
12                  yes.

13                  COMMISSIONER BRAND: Can we  
14                  nominate people?

15                  MR. HOPF: We can nominate anyone  
16                  here. I'd like to get Glen on the  
17                  camel.

18                  COMMISSIONER GORDON-MOORE: Is it  
19                  breed-specific? Do the camels race  
20                  camels and the ostriches race  
21                  ostriches?

22                  MR. HOPF: Yes. It is  
23                  breed-specific, so yes. So we'll --  
24                  we'll intermix them between the --  
25                  between the racing, obviously, and,

1                   P R O C E E D I N G S  
2         you know, again it's -- it'll  
3         certainly bring a nice crowd out to  
4         the -- to the track and, obviously,  
5         some earn media opportunities to lean  
6         into opening weekend. So -- I don't  
7         know why I'm doing it again, but I am.  
8         So, luckily, Jack approved it.

9                   Looking at Saturdays, still  
10        pending on finalizing a couple of  
11        the -- some of the promotions. But  
12        every Saturday we'll either have a  
13        petting zoo, pony rides, and  
14        additional kid activities this  
15        upcoming season with the Junior Jockey  
16        Club. Again, trying to reach out to  
17        some of the -- to the kids and get  
18        them more engaged with racing.

19                  Opening Saturday, we're looking  
20        at doing RVA day. So in the past,  
21        we've kind of done the  
22        Flying Squirrels. We've done VCU. We  
23        kind of had these kind of Saturdays  
24        with -- with local groups. So what  
25        we're doing is kind of combine some of

## 1                   P R O C E E D I N G S

2                   the more sports-oriented groups in  
3                   Richmond and have them come out to the  
4                   track and have some fun with mascot  
5                   races and have them set up and  
6                   promote, you know, just kind of make  
7                   it kind of an encompassing day for the  
8                   area. So that's what we're looking at  
9                   there.

10                  July 26th, we're going to -- the  
11                 second time, we're going to do the  
12                 sunrise at Colonial. This event will  
13                 open up to the public starting at 7  
14                 o'clock in the morning for training.  
15                 Donuts and coffee, and we'll have  
16                 trainers and riders come talk to the  
17                 group. Last year we had about 100  
18                 people come out for the day and we're  
19                 looking to build up on that. We kind  
20                 of put that together quickly last  
21                 year, so --

22                  CHAIR NIXON: Is that on the back  
23                 side or front side?

24                  MR. HOPF: We did it on the front  
25                 side but we may -- we may expand.

## 1                   P R O C E E D I N G S

2                 Maybe start on the back side and then  
3                 at break maybe take them over to the  
4                 front side. So we're working on that.  
5                 Looking forward to that. And that  
6                 also coincides with PDJF Day. So we  
7                 are going to kind of expand what we  
8                 started last year with a little more  
9                 engagement with riders and try to  
10                 drive up some more donations for them  
11                 and -- and have their opportunity to  
12                 discuss their cause for the day.

13                 Festival Race Day, working on  
14                 finalizing some live music as well  
15                 with the festival with  
16                 Grayson Torrence, she's the recent  
17                 American Idol top 20 singer from New  
18                 Kent. So she does have a band, so  
19                 she'll be coming out and performing in  
20                 between racing just to add a little  
21                 more element to the day and,  
22                 hopefully, with her following and  
23                 bringing those -- those people out to  
24                 the track as well.

25                 Weiner dog racing returns

## 1                   P R O C E E D I N G S

2                   August 23rd. Obviously, that was a  
3                   popular event last year. I know  
4                   Shenandoah Downs does it. So we'll  
5                   continue the trend here with that day.  
6                   Old Dominion Derby Day, again, to add  
7                   on to the -- just to the day, we'll  
8                   have live music again from the  
9                   Deloreans. They performed on  
10                  Virginian Derby Day. They wanted to  
11                  come back. We got a positive response  
12                  to them being on site so they're going  
13                  to come back for that day.

14                  And then working on some details  
15                  for College Day on closing Saturday.  
16                  Obviously, it's closing day but  
17                  colleges are more back in session and  
18                  that is our opportunity to really talk  
19                  to them about March 2026 is the plan  
20                  there as well. So that's what our  
21                  Saturdays are looking like.

22                  Looking at the racing operations  
23                  in its totality, the racing office and  
24                  staff, Dan Bork, who was here, as Glen  
25                  mentioned is returning as the racing

## 1                   P R O C E E D I N G S

2                   secretary for Colonial Downs. I'm  
3                   really looking forward to having him  
4                   for the whole season.

5                   Stall applications are still  
6                   actually coming in. So we're over  
7                   1,100 stalls. That's probably close  
8                   to 1,200 stalls that were applied for.  
9                   Right now we're right about the 840  
10                  mark for stalls being allocated. So  
11                  that is 1 through 14 are -- we're  
12                  allocating stalls right now. That  
13                  list, obviously, will move a little  
14                  bit in the next week or so, but we're  
15                  working diligently on that, making  
16                  sure that we're accommodating everyone  
17                  who has applied as best as we can,  
18                  along with the dorms.

19                  Again, with the track operations  
20                  teams, second year with Leif and --  
21                  and having Kelly and Justin in their  
22                  roles. So looking forward to having  
23                  that first season under their belt and  
24                  moving on to year two. One thing that  
25                  we -- that's actually going through

## 1                   P R O C E E D I N G S

2 orientation right now is we have hired  
3 Roy Smith who has almost 50 years of  
4 race track superintendent experience.

5                   He was the track superintendent  
6 at Indiana Grand or Horseshoe,  
7 whatever they call themselves now, for  
8 the last ten years. He actually  
9 retired in February and moved to  
10 Providence Forge. So I have talked  
11 him out of retirement for the summer.  
12 And he'll be helping out Kelly and  
13 Leif and making sure that we're doing  
14 everything we can with the dirt track  
15 with everything we've done since last  
16 summer and continue to improve it as  
17 we move forward. So looking forward  
18 to having Roy there.

19                  Again, the material that we added  
20 to the track leading into March, we  
21 still have material on site from that  
22 purchase. So if that is taken, we  
23 have the ability to add more to this  
24 upcoming season.

25                  Front side operations will

## 1                   P R O C E E D I N G S

2                   continue to kind of restructure the  
3                   operations in itself. The racing  
4                   operation manager, Emily, will be  
5                   overseeing ticketing, event sales, and  
6                   the horsemen's booking office.

7                   We have hired a racing marketing  
8                   manager. She started today, as well,  
9                   going through orientation. And food  
10                  and beverage, we are moving to a new  
11                  food service provider this year. Our  
12                  agreement ended with the previous one.  
13                  So we are moving forward with a new  
14                  group that we will, hopefully, have a  
15                  contract done here in the next week or  
16                  so working with them as we lead up to  
17                  the season.

18                  COMMISSIONER SIEGEL: Did the old  
19                  former people want to come back or  
20                  not?

21                  MR. HOPF: The --

22                  COMMISSIONER SIEGEL: The  
23                  provider before, the food provider  
24                  before. Did they want to come back or  
25                  you just didn't want them back?

## 1                   P R O C E E D I N G S

2                   MR. HOPF: We decided to move  
3                   away -- move on from them, yes.

4                   COMMISSIONER SIEGEL: And what  
5                   would change with this new provider?

6                   MR. HOPF: The company that we're  
7                   moving towards is Levy which operates  
8                   at Churchill Downs and was at  
9                   Arlington Park. So, obviously, Tony  
10                  Petrillo has experience with them as  
11                  well. So -- yeah, so we're moving  
12                  forward with them.

13                  Capital expenditures, some of  
14                  these I talked about in the past, in  
15                  the March meet I believe. The new  
16                  dormitory is fully operational now.  
17                  It does look -- turned out very nice.  
18                  Looking forward to having -- get  
19                  people's feedback on that -- those who  
20                  will be living back there. Working on  
21                  the final phase of the turf irrigation  
22                  project that's been four years of  
23                  projects. We put in another 100,000  
24                  in racing equipment, saddling, padded  
25                  pavers and other 60,000 to continue to

## 1                   P R O C E E D I N G S

2 replace some of the ones that are not  
3 in good shape. So those projects are  
4 all happening as we speak or will be  
5 complete before the end of the month.

6                   Facilities and operation  
7 improvements, you know, we were able  
8 to do some more work in the paddock  
9 itself with the grass and landscaping.  
10 We've expanded the Jockey Club seating  
11 that we did for March. That will  
12 continue for the summer meet.  
13 Terminals from the third floor where  
14 we moved. So that will maintain  
15 moving into the season. Improved --  
16 trying to improve the Ticketmaster  
17 purchasing process including -- we are  
18 working on putting suites on sale as  
19 well as online. So hopefully that  
20 will help drive up the local business  
21 as well.

22                  New menus are in development,  
23 obviously, with their new food  
24 provider for all locations. And we're  
25 still working on the website, adding

## 1                   P R O C E E D I N G S

2                   some new elements there. One thing  
3                   that I just got yesterday is a race  
4                   day calendar. So when you go through  
5                   a particular day of the month during  
6                   the race season, it will highlight,  
7                   obviously, everything that we've got  
8                   going on that day along with the way  
9                   to purchase tickets. So a little  
10                  informative to those who are looking  
11                  to come out and alleviate some  
12                  questions that they have.

13                  Marketing, again, we're going to  
14                  continue our partnership with CBS6. I  
15                  think that worked well in March with a  
16                  variety of elements there. ESPN  
17                  Radio, again, call-ins on Thursdays.  
18                  And they'll be doing a live broadcast  
19                  every Friday during live racing from  
20                  3:00 to 6:00. Social media, we are  
21                  working on finalizing a little bit of  
22                  a campaign. Something that we started  
23                  a little late for the March meet but  
24                  found some positive -- positive  
25                  traction with it. So we're coming up

## 1                   P R O C E E D I N G S

2                   with kind of -- kind of targeting  
3                   multiple items that we can experience  
4                   while you are at the race -- a day at  
5                   the races.

6                   So from horse racing to family  
7                   fun, just to having a good nice fun  
8                   day at the track. So we're working on  
9                   that and I'll present that or I'll  
10                  e-mail that to Waqas to share once we  
11                  get that final. So we're going to  
12                  send that out quite a bit. Not only  
13                  through our platforms but also to the  
14                  ones that we utilized here in March  
15                  with Richmond and Regional Tourism and  
16                  some of those other groups around  
17                  the -- around the state as well.

18                  And then digital print, again,  
19                  same -- same planning of digital, you  
20                  know, targeted marketing throughout  
21                  the area with audio, video, or  
22                  streaming services like that.

23                  CHAIR NIXON: Thank you, Frank.

24                  MR. HOPF: That's it.

25                  CHAIR NIXON: Commissioner

## 1                   P R O C E E D I N G S

2                   Gordon-Moore and I were on the back  
3                   side and did the tour with the  
4                   horsemen and I think we both agree  
5                   that, you know, it looks like you guys  
6                   are getting close to being ready and  
7                   look good. I thought the dorm room  
8                   was very nice. I was going to see if  
9                   our executive director could let us  
10                  have a room, you know, maybe there at  
11                  night, you know.

12                  MR. AHMED: Absolutely.

13                  CHAIR NIXON: The ambient looked  
14                  really good. So looked great. So  
15                  thank you.

16                  Any other comments?

17                  COMMISSIONER SIEGEL: I'll just  
18                  make a couple of comments and a  
19                  question.

20                  Frank, you and your staff should  
21                  be receiving congratulations. You've  
22                  been proactive about issues and  
23                  addressed them and you've been ahead  
24                  of the game in trying to create new  
25                  ideas and programming and whatever.

## 1                   P R O C E E D I N G S

2                   So it's pretty optimistic going  
3                   forward. So congratulations there.

4                   Racing 47 days this year; is that  
5                   right? Do you have --

6                   MR. HOPF: 44.

7                   COMMISSIONER SIEGEL: What's  
8                   that?

9                   MR. HOPF: 44.

10                  COMMISSIONER SIEGEL: 44, I'm  
11                  sorry.

12                  MR. BERMAN: Plus three from  
13                  March.

14                  COMMISSIONER SIEGEL: Oh, from  
15                  March, I'm sorry. So really the  
16                  question is, next year based on the  
17                  HHR machines expansion, you'll be  
18                  racing how many days?

19                  MR. HOPF: So that's one question  
20                  that I'm looking to have those  
21                  discussions I'm sure with CDI along  
22                  with probably the horsemen where we're  
23                  going to land with race days.  
24                  So notices -- I have not been part of  
25                  those discussions yet.

## 1 P R O C E E D I N G S

2 COMMISSIONER SIEGEL: But there's  
3 a requirement.

4 MR. HOPF: Yes.

5 COMMISSIONER SIEGEL: So you'll  
6 meet the requirement whatever that is.

7 MR. HOPF: Whatever the  
8 requirement is, yes.

9 COMMISSIONER SIEGEL: Would you  
10 anticipate that you increase to five  
11 days or more or you'll add weeks to  
12 the meet?

13 MR. HOPF: I think if you ask me  
14 right now, I don't think we could  
15 expand the five days a week, that's  
16 quite a bit.

17 COMMISSIONER SIEGEL: I agree.

18 MR. HOPF: And from an  
19 operational standpoint, it's very  
20 difficult to do.

21 COMMISSIONER SIEGEL: Less  
22 expensive to do that it would seem.

23 MR. HOPF: Yes, from a financial  
24 standpoint, it's much more --

25 COMMISSIONER SIEGEL: So you

## 1                   P R O C E E D I N G S

2                   would likely increase--

3                   MR. HOPF: We would have to take  
4                   a look at what -- where those extra  
5                   race dates would fall. So, obviously,  
6                   those are the discussions that we are  
7                   going to have here shortly.

8                   COMMISSIONER SIEGEL: Right.

9                   Okay.

10                  MR. BERMAN: And of course, for  
11                  racing opportunities, we'd be  
12                  interested in a couple of extra weeks.

13                  COMMISSIONER SIEGEL: Okay.

14                  MR. AHMED: I've got a question.  
15                  So what about tracking attendance? I  
16                  know for March meet, we sold tickets  
17                  and can do that. But, you know, where  
18                  we were last year looking at a review  
19                  of the meet, the attendance was a  
20                  point of contention.21                  And I know that our stakeholders,  
22                  like the governor's office will all  
23                  say, the chief deputy, Matt Fridas  
24                  back there in attendance. So how can  
25                  we ensure that attendance numbers are

## 1                   P R O C E E D I N G S

2                   correct and something that we could,  
3                   you know, will hold mustard at the end  
4                   of the day?

5                   MR. HOPF: Yeah. So I know  
6                   that's been kind of an ongoing item  
7                   even for us to try to really --  
8                   outside of what we sell through  
9                   Ticketmaster, that's -- that's easy to  
10                  figure out. And like I said, with us  
11                  putting suites on sale, everyone is  
12                  going to be provided tickets. So  
13                  we'll have a good ticket count,  
14                  attendance count there.

15                  The challenge that we have is the  
16                  general admission. The free general  
17                  admission days. That, you know,  
18                  obviously, we have people coming  
19                  through the HHR facility. We have  
20                  those that come through the -- we get  
21                  good counts at those from the saddling  
22                  paddock entrance. Those that come  
23                  through the HHR go watch a race or two  
24                  and then play the HHR machines before  
25                  they head out for the day.

## 1                   P R O C E E D I N G S

2                   So I'm happy to get with -- what  
3                   we have done is, during racing hours,  
4                   we have done clicks of people that  
5                   come through both the Grandstand  
6                   saddling, paddock entrance and the  
7                   main building. But if we want to sit  
8                   down with Dan and kind of go over our  
9                   plan before season starts, of course  
10                  I'm happy to do that.

11                  MR. AHMED: Yes, maybe it's  
12                  something that, you know, you guys can  
13                  look at how businesses, other  
14                  entertainment businesses responded to  
15                  COVID.

16                  I know back then, two, three  
17                  years ago, Costco, Lowe's, when you  
18                  walked in, they would use the clicks.  
19                  And government entities were okay with  
20                  that system. The reason why I'm  
21                  asking is I know we had a lot of  
22                  discussion about twilight racing, and  
23                  so next year, I want to be able to  
24                  say, "This is what changed." This is  
25                  the difference between day racing and

## 1                   P R O C E E D I N G S

2                   twilight racing and not be in the same  
3                   boat, you know, pulling anecdotes that  
4                   we can at the end of the day back up.

5                   So I encourage you all to come up  
6                   with a process on that and work with  
7                   our staff to make sure that it is  
8                   properly done so I can make my reports  
9                   better.

10                  The next question is, so you guys  
11                  presented a brief promotional plan.

12                  We heard from the VEA they had  
13                  requested a \$650,000 grant. Now,  
14                  albeit, that was for all -- the entire  
15                  industry. So I know the VEA  
16                  representatives are here.

17                  I would love to know their  
18                  thoughts on what you presented today.  
19                  You hired a marketing manager and we'd  
20                  love to know how you all are planning  
21                  to work together on this and what are  
22                  the things that Colonial will do as a  
23                  track versus VEA, they are going to  
24                  take care of other things.

25                  Is that something that either

## 1                   P R O C E E D I N G S

2 party could speak to?

3                   MR. HOPF: I mean, I'm happy to  
4 speak on the Colonial's behalf. You  
5 know, we -- I know we have not talked  
6 with VEA about, here's what we're  
7 doing, here's our plans, and what  
8 their -- what their thoughts and  
9 processes are. So we have not had  
10 those discussions.

11                  So -- but from our standpoint,  
12 again, we are -- we continue what we  
13 have done the last couple of years and  
14 expand upon our advertising avenues as  
15 well. So I'm certainly happy to meet  
16 with the VEA and talk strategies,  
17 making sure that we're not crossing on  
18 the same pass.

19                  CHAIR NIXON: Okay. Jeff, did  
20 you have --

21                  MR. HANNUM: Well, yeah. So I'm  
22 not sure if the money actually has  
23 been processed yet.

24                  CHAIR NIXON: It hasn't. No,  
25 it's pending with the director of

## 1                   P R O C E E D I N G S

2 planning and budget.

3                   MR. HANNUM: Okay. So once that  
4 comes through, that will be helpful.5                   Do you know what the timeline is on  
6 that?7                   MR. AHMED: It's -- I don't. I'm  
8 supposed to be getting a check-in  
9 later this week. I checked in earlier  
10 this week and I think with the --  
11 obviously, we processed it in April.  
12 We had to vet it and everything after  
13 that meeting. And the director of  
14 planning and budget is very involved  
15 with the budget cycle and things like  
16 that. So we're hoping that this week  
17 I can get some kind of input from  
18 them. But the -- for our purposes,  
19 we've done everything, we've vetted  
20 it, and we set it on.21                  My question, the reason why I'm  
22 asking is the -- I know even before  
23 the -- you all's plan for promotion  
24 started back in January, right? So  
25 what are -- what's your reflection on

## 1                   P R O C E E D I N G S

2                   what they're proposing?

3                   Is it -- do you think there's  
4                   going to be synergy there, are you all  
5                   going to work together, or are there  
6                   any points that you'd like the track  
7                   to improve when it comes to the  
8                   marketing aspect?9                   MR. HANNUM: Right. So I thought  
10                  Frank's, you know, presentation was  
11                  great. It's the first time I've seen  
12                  it. So Jill Byrne, as you all know,  
13                  spearheads the VEA's promotions. So,  
14                  you know, we're -- as Jill has talked  
15                  about over the years, you know, we're  
16                  more at the macro level looking at the  
17                  horse industry.18                  And so, these are not, you know,  
19                  programs that are operating in  
20                  separate silos by any means. You  
21                  know, so we're sort of at the macro  
22                  level. You know, Frank and his team  
23                  are at the micro level doing the  
24                  racetrack stuff. So, obviously, we  
25                  will be working together.

1                   P R O C E E D I N G S  
2

I think either Jill and Frank I know will sit down and look at this and can report back at the next meeting in a more detailed way. But we don't see these as separate but two different aspects of promoting, you know, the industry as a whole and coming down and looking at Shenandoah. You know, looking at steeplechase meets, and then looking at the flat meets. So it's all connected. So we appreciate the Commission's support on being able to do the macro piece as we talked about previously.

MR. AHMED: So that -- that makes sense. So macro piece, you're talking about the entire industry, or focused on all three meets. Colonial's responsibility is directly for bringing up the track attendance and things like that.

So based off of that, and I'll stop after this -- but, you know, there were comments in the past by

## 1                   P R O C E E D I N G S

2                   some commissioners about reaching out  
3                   to the Navy crowd, reaching out to  
4                   other areas within Virginia as well as  
5                   go north. So is there a plan to do  
6                   that with the new marketing manager  
7                   that you all have hired, and if so,  
8                   what -- what can we expect?

9                   MR. HOPF: Yes, so part of our  
10                  plan that's been in place is to reach  
11                  those areas outside of, you know, New  
12                  Kent and Richmond. So we're in the  
13                  Tidewater area, Norfolk. So we have  
14                  certainly listened to the feedback  
15                  that we've gotten and trying to  
16                  implement more of a reach-out to that  
17                  part of the state.

18                  So we'll continue to do that.  
19                  And, you know, I think with having a  
20                  new racing marketing-specific manager,  
21                  she'll be able to really kind of focus  
22                  on some of these things and expanding  
23                  upon just Colonial Downs on the racing  
24                  side as a whole and reaching some new  
25                  demos for us as well. So, again,

## 1                   P R O C E E D I N G S

2                   happy to sit down once with VEA  
3                   when -- when the time is right and  
4                   make sure we're all hitting the  
5                   same -- the same marks.

6                   MR. HANNUM: So -- and just --  
7                   it's great that this individual has  
8                   been hired by the track. So that's  
9                   great. But, you know, and the  
10                  money -- I can just speak to the VEA.  
11                  But the money that the Commission has  
12                  approved now for the second time for,  
13                  you know, for marketing spend, you  
14                  know, I very much see it's an  
15                  investment and just it takes time to  
16                  get this going.

17                  And we know in Shenandoah, you  
18                  know, there's people there in the  
19                  stands that are there, never been to a  
20                  Harness meet before, but they are  
21                  there because they saw a TV spot. Or  
22                  they heard a radio spot. And, you  
23                  know, we're also close to it but, you  
24                  know, it takes a long time for these  
25                  things to, you know, sort of sink in

## 1                   P R O C E E D I N G S

2                   and for people to make plans and -- I  
3                   mean, that's obvious what I'm saying.

4                   But it just takes time for this  
5                   to sort of permeate for people to know  
6                   that track is open again. You know,  
7                   that Colonial is open again. That we  
8                   are having Harness racing, you know,  
9                   two different times a year, et cetera.

10                  So all of this takes time and,  
11                  you know, we will be working  
12                  hand-in-hand with Frank and his team.  
13                  Absolutely.

14                  MR. AHMED: Thank you.

15                  CHAIR NIXON: Any other --

16                  COMMISSIONER BRAND: Yes, I'd  
17                  just like to add to that. I  
18                  understand the macro and the micro and  
19                  there's a specific focus on Churchill  
20                  Downs and the racing and then the  
21                  overall horse industry. But I think  
22                  you can get a lot more -- both of the  
23                  funds will get a lot more bang for  
24                  their buck if there is that  
25                  collaboration.

## 1                   P R O C E E D I N G S

2                   And if they are somehow conveyed  
3                   in that messaging that everybody is  
4                   working together. That it's not  
5                   Shenandoah Downs competing with  
6                   another -- and I've -- I've been very  
7                   closely following all of the social  
8                   media with -- with everyone and I  
9                   don't know how you do it, but if there  
10                  was a way to make sure that there's a  
11                  connection and that -- yeah.

12                  There has to be a separation  
13                  because everybody has different  
14                  interests. But by the same token, we  
15                  don't want to just spot -- promote  
16                  things with -- and our audience.  
17                  Because at the end, the audience is  
18                  the same. Even though it's macro, I  
19                  mean, you really want to get every  
20                  Virginian informed and engaged.

21                  So I would think that would be  
22                  where you'd start with your common  
23                  ground. And then also, the work that  
24                  Churchill is doing on attendance and  
25                  numbers and those kinds of things, I

## 1                   P R O C E E D I N G S

2                   would think would help with the  
3                   metrics that you are asking VEA to  
4                   share with us and the updates from the  
5                   fund once it's received and then  
6                   deployed that that collaboration could  
7                   also be helpful so that we have better  
8                   numbers and measurable things that  
9                   we've been asking for. Thanks.

10                  MR. HANNUM: Yes.

11                  CHAIR NIXON: Commissioner  
12                   Gordon-Moore.

13                  COMMISSIONER GORDON-MOORE: I'd  
14                  like to back up just a little bit to  
15                  the dorm which we saw yesterday, and I  
16                  think it's terrific. It's really well  
17                  done. It's in a good location. But I  
18                  keep going back to one thing. There's  
19                  one lady's room. There's many men's  
20                  rooms. And, usually, that's a bad  
21                  combination.

22                  And as a footnote, possibly, if  
23                  it becomes a problem, maybe put up a  
24                  tent on the western side with a couple  
25                  of porta-potties or some places where

## 1                   P R O C E E D I N G S

2                   people can sit out of the weather.

3                   And I just see the restroom situation  
4                   maybe jumping up later as a problem.5                   MR. HOPF: Yes, we'll  
6                   certainly -- from that. I know we  
7                   discussed this yesterday a little bit  
8                   and, obviously, get a better grasp of  
9                   what the ratio or sat -- or people who  
10                  are living back there. What  
11                  percentage is female versus male. I  
12                  know we have a lot more female  
13                  trainers are being allocated all this  
14                  year. So, obviously, we'll -- we'll  
15                  take a look and make sure that, you  
16                  know, we're providing them proper  
17                  space and restroom opportunities for  
18                  everybody.19                  COMMISSIONER GORDON-MOORE: Yes,  
20                  just so it doesn't jump up later as a  
21                  real problem. Just -- it can be fixed  
22                  with temporary facilities, but knowing  
23                  how ladies' rooms work, it may be a  
24                  problem.

25                  CHAIR NIXON: Thank you, guys. I

## 1                   P R O C E E D I N G S

2                   appreciate it.

3                   Next is the report from the  
4                   representatives for the  
5                   representatives from the Virginia Gold  
6                   Cup Association as well as the Great  
7                   Meadow Foundation.8                   MR. GRIFFIN: Racing  
9                   commissioners and Madam Chair, good  
10                  afternoon. My name is Al Griffin.  
11                  I'm co-chair of the Virginia Gold Cup  
12                  Association. I'm racing director as  
13                  well. I'm joined today virtually by  
14                  Dulany Morison who is the co-chair of  
15                  Great Meadow, owner of the racecourse  
16                  that we run. And also,  
17                  Barbara Shannon who is our business  
18                  manager.19                  We ran our Virginia Gold Cup, our  
20                  hundredth running of our race meet on  
21                  May 3rd. And I would say from event  
22                  standpoint, it was very very  
23                  successful. We had between 30 to  
24                  35,000 people in attendance. That  
25                  rise in attendance I'm sure was helped

## 1                   P R O C E E D I N G S

2                   in great part by the opportunities  
3                   that the Virginia Equine Alliance  
4                   provided us in terms of advertising.  
5                   It's much appreciated.

6                   Let me explain that the Virginia  
7                   Gold Cup and in the fall, the  
8                   International Gold Cup, are two of 28  
9                   base meets running under the auspices  
10                  of the National Steeplechase  
11                  Association. The two Gold Cups are  
12                  the only ones, however, that because  
13                  of their parimutuel status have  
14                  different licensing requirements and  
15                  restrictions in terms of the jockey  
16                  sequestration, access to the paddock,  
17                  and the racecourse, et cetera. And in  
18                  the past, that's been somewhat  
19                  problematic for people week in and  
20                  week out to have one set of rules.  
21                  And then they come to Gold Cup, and  
22                  they have another.

23                  However, this past -- before this  
24                  past race meet, we worked with Waqas  
25                  and also Izzy to create a little bit

## 1                   P R O C E E D I N G S

2                   different way of going. To create an  
3                   opportunity to maintain good security  
4                   while diminishing pressure at the  
5                   pressure points if you will. And I'd  
6                   like to tell you that it was very  
7                   successful. I'd like to thank Izzy  
8                   and Waqas for their efforts for  
9                   getting this much improved. Thank  
10                  you, guys.

11                  As I said, the race meet itself  
12                  was very successful as an event. From  
13                  a racing perspective, we did have some  
14                  problems. We did have some slippage  
15                  of -- on the turns. That was  
16                  mitigated throughout the day but in  
17                  terms of modifying the core surface  
18                  and also slightly changing the course  
19                  itself to help alleviate some of those  
20                  problems. But it's still something  
21                  that we are in -- in great need of  
22                  addressing.

23                  The north turf especially has  
24                  always been problematic at Great  
25                  Meadow since its inception. Some

## 1                   P R O C E E D I N G S

2 things have changed over the years in  
3 terms of racing. One is there's been  
4 a shoe change in horseshoes to -- to  
5 take away some of the grip that was  
6 there, and that was done a number of  
7 years ago. I think has changed our  
8 way of going. But also, horses are  
9 faster. There are no longer \$2,500  
10 claimers. There are now -- people are  
11 spending 2 and \$300,000 on their jump  
12 horses. So there's a need to address  
13 this, and we are.

14                 This Sunday morning, after  
15 racing, we were on the course  
16 evaluating not only the course as it  
17 existed but also alternatives along  
18 those lines. The horse turns,  
19 especially the north turn is  
20 counter-banked. It's not banked  
21 appropriately. And, again, it's been  
22 that way since its inception. We are  
23 looking to permanently modify that.

24                 Also, I would say that within a  
25 week of our race meet, Great Meadow

## 1                   P R O C E E D I N G S

2                   reached out to us and asked for a  
3                   meeting in which we sat down, and they  
4                   were very proactive in their desire to  
5                   make things right. And I'll ask  
6                   Dulany to address that in just a  
7                   second.

8                   In addition to that, the  
9                   following week, I went to Iroquois  
10                  races, considered one of the best race  
11                  meets in America. And -- and walked  
12                  in with the stewards, two of which  
13                  were the same as we had at Gold Cup.  
14                  Also, I secured the information  
15                  typographical data from that race  
16                  course that's been in existence since  
17                  1940. They run very successfully,  
18                  their bank turns, et cetera. They  
19                  also promised to be of great  
20                  assistance to us. I consider Dwight  
21                  Hall, their chair, an expert in course  
22                  design.

23                  The following week, went up to  
24                  Far Hills, the second race meet that  
25                  is one of the best meets in America.

## 1                   P R O C E E D I N G S

2                   And again, reviewed their course. Got  
3                   the -- the commitment from their race  
4                   chair to provide us with any  
5                   information. And they -- that -- that  
6                   chair there, Guy Torsilieri, has built  
7                   five or six racecourses in addition to  
8                   maintaining his own. So I feel those  
9                   two and their access to the race meets  
10                  will be great information as we look  
11                  to work on the Great Meadow  
12                  racecourse.

13                  I'd like Dulany Morrison to weigh  
14                  in on what he perceives as the efforts  
15                  moving forward.

16                  MR. MORRISON: All right. Well,  
17                  hopefully, you all can hear me. But  
18                  thank you, Al.

19                  Good afternoon, everyone. As Al  
20                  said, my name is Dulany Morison and  
21                  sorry I'm not with you guys today but  
22                  I do appreciate your time and  
23                  opportunity to share a few remarks.  
24                  So as Al said, our relationship with  
25                  Gold Cup Association remains strong.

## 1                   P R O C E E D I N G S

2                   We were very pleased to have the Gold  
3                   Cup back at Great Meadow last month  
4                   for their historic 100th running. And  
5                   as of now the May race is behind us,  
6                   we are launching our next phase of our  
7                   complete comprehensive racecourse  
8                   renovation which as Al said, is to  
9                   address the north and south turns. We  
10                  aim to do that with a complete  
11                  overhaul.

12                  And we want to move that plan  
13                  forward as quickly as possible but  
14                  also, obviously, evenly are interested  
15                  in performing maximum diligence along  
16                  the way. In addition to working with  
17                  VGCA, we are going to be bringing in  
18                  respected course consultants including  
19                  the folks that Al mentioned. And  
20                  also, leading trainers and as many  
21                  industry experts, if you will, as we  
22                  can with the commitment of checking  
23                  every box so that the end result is  
24                  celebrated by everyone in the entire  
25                  racing industry. As many as possible.

## 1                   P R O C E E D I N G S

2                   And the short -- short version is  
3                   expanding both -- both terms to have  
4                   three racing lanes which will give us  
5                   flexibility to have more races while  
6                   reducing turf damage. For example, if  
7                   the admissions are particularly low  
8                   for one race, you can divide the races  
9                   up between the lanes. And also  
10                  expanding wide in the turns will  
11                  create a more gradual turn radius  
12                  which, obviously, has a multitude of  
13                  benefits for the horses and the  
14                  riders.

15                  And as Al said, most importantly,  
16                  we're going to regrade the turns to  
17                  shift the pitch of the course in favor  
18                  of the horses to give them the support  
19                  they need when they take those turns  
20                  at high speeds. This is the biggest  
21                  part of the project and will require  
22                  county permitting and a few of the  
23                  hurdles, but it's important stuff that  
24                  will significantly improve horse and  
25                  rider safety.

## 1                   P R O C E E D I N G S

2                   So throughout the effort we are  
3                   going to pay, obviously, special  
4                   attention to ensure earth consistency  
5                   so that we keep the dirt conditions  
6                   uniform across the entire course. So  
7                   if we have to truck in additional  
8                   dirt, for example, Pete Maybach, our  
9                   dirt consultant who attended in March,  
10                  he'll make sure that we match it to  
11                  the existing soil type that we have on  
12                  site.

13                  So we've already met with one  
14                  respected engineer company and we're  
15                  meeting with a second one shortly, and  
16                  once we have that team hired, we aim  
17                  to develop a detailed proposal that  
18                  takes into account the expert feedback  
19                  that we have received. And we will  
20                  then take that and filter it through  
21                  other stakeholders to get their  
22                  opinion before we hit the go button.

23                  And, obviously, this renovation  
24                  is going to take time to complete.  
25                  Not only the renovation, but we need

## 1                   P R O C E E D I N G S

2                   to make sure the grass restructure  
3                   becomes sufficiently established for  
4                   the run on it. So we -- we know it's  
5                   at least a year. We're going to be  
6                   prepared for as long as two years.  
7                   And in the interim, Al and his team  
8                   have been reviewing ideas for a  
9                   temporary route that will avoid the  
10                  disturbed areas until the new turns  
11                  are ready to go. Which I'm not sure  
12                  if he can speak to that further.

13                  But this has been a long time  
14                  coming. It's always been on our wish  
15                  list. But we're ready to move forward  
16                  now in sort of the next major phase of  
17                  improving Great Meadows. We look  
18                  forward to provide the best conditions  
19                  possible for steeplechase racing.

20                  So that -- that's where we stand  
21                  at present and we look forward to  
22                  having more, you know, as we move this  
23                  project along, so --

24                  MR. GRIFFIN: Thanks, Dulany.

25                  And if I may, Dulany alluded to

## 1                   P R O C E E D I N G S

2                   the two-year time frame to accomplish  
3                   this. In the interim, we've evaluated  
4                   alternative routes on the turns, and  
5                   there is a route going that we've  
6                   evaluated for several different days  
7                   now that will allow us to run with a  
8                   slightly appropriate bank in certain  
9                   areas. We'll just have to change some  
10                  distances here and there.

11                  But to prove that point, not only  
12                  have we brought in the top riders and  
13                  some trainers to define that for us  
14                  instead of just our opinion, but also  
15                  we're going to hold a schooling day of  
16                  hurdle racing at the beginning of  
17                  September that will allow trainers to  
18                  bring their horses and jump over  
19                  the -- the adjusted or the temporary  
20                  course. Four or five horses per --  
21                  per race, if you will, to give us an  
22                  idea that this is good.

23                  Not only for our own edification,  
24                  but to actually gain the confidence of  
25                  the trainers that this is an

1                   P R O C E E D I N G S  
2 appropriate venue for this  
3 high-quality of racing. I've gotten a  
4 very enthusiastic response from the  
5 horsemen in this regard.

6                   I'd be glad to entertain any  
7 questions.

8                   CHAIR NIXON: Commissioners, do  
9 you have any comments or questions?

10                  MR. AHMED: I'll ask a question.  
11 So has that worked, the schooling day?  
12 I think that's new to Virginia, right?

13                  MR. GRIFFIN: Yes, it is.

14                  MR. AHMED: So how -- because  
15 what you're trying to do is get that  
16 trust back from the trainers and  
17 everybody. So just talk about how has  
18 that worked.

19                  MR. GRIFFIN: So they did this in  
20 Springdale racecourse down in Camden,  
21 South Carolina last spring. And,  
22 basically, they make an announcement  
23 to the trainers that they will be  
24 holding a schooling day where sets of  
25 four to five horses at a time will run

## 1                   P R O C E E D I N G S

2 over the racecourse half speed. And  
3 this was very popular at Springdale at  
4 the beginning of -- or prior to the  
5 beginning of our season in the spring.  
6 So we're timing it to the beginning of  
7 the fall season.

8 I've already received initial  
9 positive responses from trainers when  
10 we floated this idea. While  
11 Springdale charged a fee for this,  
12 we're going to do it on a revised  
13 basis to the trainers. Obviously, I  
14 think it's in everybody's interest.  
15 It gives us good information in terms  
16 of not only pretrial where the horse  
17 will be walking the course and giving  
18 us their input. But also during, and  
19 then after, evaluating the course  
20 itself after it has been run.

21 It was -- again, proved to be  
22 very successful at Springdale. They  
23 hold one up at Shawan in Maryland.  
24 They've done for the last three or  
25 four years. It's also been highly

## 1                   P R O C E E D I N G S

2                   attended and very positive. So we're  
3                   trying to use that vehicle, if you  
4                   will, to gain knowledge and trust.

5                   MR. AHMED: I think that's a  
6                   fantastic idea. It's a simple  
7                   approach but I think great. I would  
8                   love to see it. I know Commissioner  
9                   Gordon-Moore would probably want to  
10                  see that, too. And yeah. So great  
11                  job.

12                  MR. GRIFFIN: Well, as soon as we  
13                  have the date defined, I'll make sure  
14                  you're there and give you tickets.

15                  COMMISSIONER GORDON-MOORE: It  
16                  sounds like a great idea to help  
17                  promote positiveness in all of this.  
18                  And the two new wells should really  
19                  move things up.

20                  MR. GRIFFIN: I'm very excited  
21                  about that. I also need to say that  
22                  immediately after the race, Great  
23                  Meadow reached out to us and said,  
24                  "Let's get together." We did within a  
25                  week. Five days later, we met and it

## 1                   P R O C E E D I N G S

2                   was a function of, basically, said,  
3                   "What can we do to help? How can we  
4                   fix this?"

5                   And that was -- that was very not  
6                   only well received but very much  
7                   appreciated by Gold Cup.

8                   CHAIR NIXON: Thank you -- thank  
9                   you both. And congratulations on the  
10                  increase in the attendance. We  
11                  haven't had those numbers for quite a  
12                  while, so that's great. Thank you  
13                  very much.

14                  MR. GRIFFIN: Thank you.

15                  CHAIR NIXON: Thank you.

16                  Let's see. Shenandoah is  
17                  wrapping up their spring race meet  
18                  this weekend. So I've asked for them  
19                  to report at our next meeting.

20                  Let's see. Next on the agenda,  
21                  I'd like to entertain a motion to  
22                  address a request related to the 2025  
23                  Colonial Downs summer race meeting.

24                  Do I have a motion?

25                  COMMISSIONER GORDON-MOORE: So

## 1                   P R O C E E D I N G S

2 moved.

3                   CHAIR NIXON: Commissioner  
4                   Gordon-Moore.

5                   Is there a second?

6                   COMMISSIONER BRAND: Second.

7                   CHAIR NIXON: Commissioner Brand.

8                   Executive Secretary Ahmed and  
9                   representatives of the applicant are  
10                  assigned the floor.11                  MR. AHMED: So Israel Saavedra  
12                  will actually be presenting this item.  
13                  I just forgot to change our motions.14                  So while Frank is getting set up  
15                  there, Israel has been promoted to the  
16                  director of licensing and  
17                  investigation role, so you'll be  
18                  seeing him a lot more running these  
19                  types of requests. And just very  
20                  briefly about him, he has 21 years of  
21                  experience in the gaming industry as  
22                  well as operations. And so, he's been  
23                  with us for the last three years.24                  And I think for the last six  
25                  months or so, he has been already

1 PROCEEDINGS  
2 overseeing licensing and  
3 investigations. I don't know if he  
4 has had a day off in the last couple  
5 of weeks. He's at Shenandoah and then  
6 back in the office five days a week as  
7 well. So very glad to have that. So  
8 forgot to mention that at the  
9 beginning and just wanted to make sure  
10 he was heard.

11                   But why don't you go up and  
12                   present, Israel?

13 MR. SAAVEDRA: Good afternoon.

14 My name is Israel Saavedra.

15 Right now, I'm the compliance officer  
16 with the Virginia Racing Commission.  
17 I have been promoted, like Waqas said.  
18 Thank you so much for the opportunity.

I'm presenting you this memorandum, summarizing three requests from Colonial Downs regarding their upcoming summer 2025 race meet. The first item is the roster of the racing officials. Colonial Downs has already

## 1                   P R O C E E D I N G S

2 submitted its proposal list of  
3 officials for the 2025 summer meet.

4 They have fulfilled the -- its  
5 regulatory obligation as a licensed  
6 operator.

7                   The Commission staff has already  
8 reviewed the list and has notified  
9 Colonial Downs of any individual who  
10 will new permit or renew their  
11 permits. The VRC will help  
12 Colonial Downs and assist all the  
13 applicants with their requests.

14                  The second is the approval of the  
15 Pick 6 carryover and wagering takeout  
16 rates for Colonial Downs.  
17 Colonial Downs has requested approval  
18 to roll over funds from early and late  
19 Pick 5 pools into their respective  
20 pool of the next scheduled race within  
21 the same meet. Additionally,  
22 Colonial Downs seeks approval for a  
23 just takeout percentage. 12 percent  
24 for early and late Pick 5, and 15  
25 percent for the Pick 6 pool.

## 1                   P R O C E E D I N G S

2                   To offset this lower rate,  
3                   Colonial Downs will allocate a portion  
4                   of its share of the takeout to ensure  
5                   that 1 percent of the pool is  
6                   contributed to Virginia British fund.

7                   The Virginia Racing Commission  
8                   recommends to approve all these  
9                   requests as submitted.

10                  CHAIR NIXON: Thank you.

11                  Commissioners, do you have any  
12                  comments or questions pertaining to  
13                  this?

14                  COMMISSIONER SIEGEL: I take it  
15                  that you reviewed this pretty  
16                  carefully?

17                  MR. AHMED: Yes, I've reviewed  
18                  this and just to confirm, Frank,  
19                  you're proposing for the carryovers  
20                  under method one to go to the late  
21                  Pick 5 pool the next day from both  
22                  pools on the prior day. So the early  
23                  and the late Pick 5 on day one,  
24                  there's a carryover. Both will be  
25                  combined and go to the late. Nothing

## 1                   P R O C E E D I N G S

2                   will go to the early, correct?

3                   MR. HOPF: That is correct. So  
4                   if we have a carryover after the first  
5                   Pick 5, the early Pick 5, that will  
6                   carry over to the next day's late Pick  
7                   5. If there's a carryover -- if we  
8                   have double carryover, early and late  
9                   on a particular day, that -- those two  
10                  carryovers would go into the late Pick  
11                  5 of the next corresponding day. So  
12                  this is the same -- same thing we did  
13                  last year as well.

14                  MR. AHMED: And is the rhetoric  
15                  there just to market those races later  
16                  on in the card, why not the undercard  
17                  races? Couldn't that use as much  
18                  carryover as possible?

19                  MR. HOPF: It does help from a  
20                  standpoint of notifying customers  
21                  that, "Hey, there's going to be a  
22                  carryover. We're going to your late  
23                  Pick 5." It's very --

24                  MR. AHMED: It's just more time  
25                  for them to --

## 1                   P R O C E E D I N G S

2                   MR. HOPF: More time to -- you  
3                   cannot -- to do an early to a late,  
4                   there's no time with eight or nine  
5                   race cards, you're almost overlapping  
6                   at some point.

7                   MR. AHMED: So I think at  
8                   Turfway, they tried that and people  
9                   just weren't paying attention.

10                  MR. HOPF: Yes. It's a little  
11                  trickier that way. So yes.

12                  MR. AHMED: Thank you.

13                  CHAIR NIXON: Any other questions  
14                  or comments?

15                  All commissioners in favor of  
16                  approving requests related to the 2025  
17                  Colonial Downs summer race meeting  
18                  please indicate by responding yes.

19

20                  NOTE: Commissioners respond yes.

21

22                  CHAIR NIXON: Any commissioners  
23                  opposed?

24                  Motion carried. Thank you very  
25                  much.

## 1                   P R O C E E D I N G S

2                   We will now address Item B. I  
3                   would like to entertain a motion to  
4                   address the 2025 Virginia HBPA  
5                   benevolence budget.

6                   Do I have a motion?

7                   COMMISSIONER BRAND: So moved.

8                   COMMISSIONER SIEGEL: Second.

9                   CHAIR NIXON: Commissioner Brand,  
10                  Commissioner Siegel.

11                  Executive Secretary Ahmed and  
12                  representatives of that applicant are  
13                  assigned the floor.

14                  MR. AHMED: Thank you, Madam  
15                  Chair.

16                  Before I hand it over to the  
17                  representatives for the HBPA, I just  
18                  wanted to respond to an earlier  
19                  comment in the public comment period.

20                  So this breakage amount comes  
21                  from a statutory tax on all wagers.

22                  Sorry, it doesn't come from the tax,  
23                  it is delineated in the tax statute  
24                  and it says, "A legitimate breakage  
25                  from each parimutuel pool for live,

## 1                   P R O C E E D I N G S

2                   historical, and simulcast racing shall  
3                   be split 70 to 30."

4                   And that 30 percent is what we're  
5                   talking about today. That 30 percent  
6                   is actually split further, 80 and 20,  
7                   between the harness folks and the  
8                   thoroughbred folks. So we're talking  
9                   about 80 percent of that 30 percent to  
10                  date from wagers in 2024.

11                  I do want to note, nationally,  
12                  you know, coming from Kentucky,  
13                  breakage typically goes to the track  
14                  and it's usually used to offset things  
15                  like minus pool and things like that.  
16                  And, obviously, with the historical  
17                  horse racing, it's great to see that  
18                  this breakage is being utilized for  
19                  things like capital improvement  
20                  improvements which I will say to the  
21                  track that that is subject to the  
22                  approval of the Commission as well,  
23                  and I plan to sit down with the track  
24                  to understand what kind of  
25                  improvements they've done for their 70

## 1                   P R O C E E D I N G S

2 percent.

3                   But to date, we're talking about  
4                   the 30 percent for the benevolence  
5                   fund. And the Virginia HBPA in  
6                   response to several of the  
7                   commissioners' comments that the  
8                   December meeting have provided the  
9                   actuals as well as the budget for 2025  
10                  and 2024. And the staff in response  
11                  to the OSIG findings to have better  
12                  oversight over these breakage funds  
13                  has thoroughly vetted the budget and  
14                  has looked at the audited financials  
15                  submitted by the HBPA and submitted a  
16                  line of 13 different questions to  
17                  clarify several things within this  
18                  budget.

19                  And over the last couple of days,  
20                  the HBPA has been very willing to work  
21                  with us and provide us some of the  
22                  answers. And so, today I will say I  
23                  think most of my questions have been  
24                  answered by the HBPA.

25                  Mr. Berman at the comment period

## 1                   P R O C E E D I N G S

2                   talked about the dental aspect. I  
3                   will just note that's dental, medical,  
4                   and optical line item which was a  
5                   \$50,000 budget item for 2024. And for  
6                   2025, it's \$63,000. So as we're  
7                   listening to them talk about, you  
8                   know, details about each one, they've  
9                   got food program, transportation,  
10                  chaplain. I've asked Mr. Aidan --

11                  MR. TURNAGE-BARNEY:

12                  Turnage-Barney.

13                  MR. AHMED: Turnage-Barney.

14                  Okay. It's a hyphenated name. Mr.  
15                  Turnage-Barney, he will go through and  
16                  provide with specific examples of  
17                  who's providing the food program,  
18                  who's that targeting, things like that  
19                  so it doesn't just look like that  
20                  we're throwing money at a problem  
21                  here. We're actually -- there's going  
22                  to be results and things like that.  
23                  So, again, this is our first time,  
24                  first year looking at this thoroughly  
25                  and it's obviously going to get

## 1                   P R O C E E D I N G S

2 better. But I just wanted to give you  
3 all that roundup.

4                   And the statutory categories, by  
5 the way, for this, so it's up to the  
6 Commission to approve this, whatever  
7 they propose today. The statute, the  
8 legislature intended for this amount  
9 to go towards gambling addiction and  
10 substance abuse counseling. So that's  
11 one category. Recreational,  
12 educational, or other related  
13 programs.

14                  Now, I will say, I'm not seeing a  
15 ton of gambling and the substance  
16 abuse counseling. And I'm assuming  
17 that's because there's already a fund  
18 for that set up. I actually serve as  
19 the Virginia Racing Commission's  
20 representative on the Problem Gambling  
21 Counsel and one of the things that --  
22 because I know there will be a  
23 question about that, why that's not  
24 part of this.

25                  There's a huge amount of money

## 1                   P R O C E E D I N G S

2                   going towards that fund. What we're  
3                   trying to figure out as a part of that  
4                   counsel, how to use that money wisely.  
5                   You can't -- that's such a marginal  
6                   group of people who are overlooked and  
7                   sometimes operators just throw money  
8                   at the problem and think if we  
9                   dedicate 2 or \$3 million, it's going  
10                  to fix the problem. That's not how it  
11                  works.

12                  And so, that group, which  
13                  Mr. Berman actually shows up to a lot  
14                  and gives really solid advice to that.  
15                  So we're looking at ways to improve  
16                  that including filing budget  
17                  amendments going forward to be able to  
18                  use the money that's already deposited  
19                  into that fund. Which, of course, as  
20                  you know, it doesn't matter what your  
21                  cash balance is. You have to  
22                  appropriate funds to be able to use  
23                  them.

24                  So I'm hoping that in the future  
25                  as we're able to utilize more of those

## 1                   P R O C E E D I N G S

2                   moneys, that part of this will go  
3                   towards parimutuel gambling counseling  
4                   and things like that. I hope that we  
5                   can join the -- the fight there  
6                   because that is a very important  
7                   cause. Virginia Lottery is paving the  
8                   way on that.

9                   I believe Generals is putting out  
10                  constant reminders on that. So I just  
11                  wanted to do that little shout-out to  
12                  that marginalized group. It's a very  
13                  important thing and I hope to work  
14                  with you all on that going forward.

15                  So now I'll turn it over to you  
16                  all to just go through each of the  
17                  items and tell us, you know, put a --  
18                  put a vendor to the name and things  
19                  like that.

20                  COMMISSIONER SIEGEL: Aidan, will  
21                  you also address the growing dental  
22                  expense that Mr. Berman asked about  
23                  earlier?

24                  MR. TURNAGE-BARNEY: I'll do  
25                  that.

## 1                   P R O C E E D I N G S

2                 Okay. Yeah. So just going  
3                 through the list that you all have in  
4                 front of you, the first item is the  
5                 food program. So what we do there,  
6                 Miguel Paz, he's a kitchen guy up in  
7                 Maryland, in Laurel. He comes out and  
8                 helps us out for the summer. He does  
9                 not get any kind of a salary from us  
10                for the race track so we give him a  
11                small subsidy at the beginning of the  
12                meet to help him get his initial  
13                groceries and things like that.

14               And then we provide about 15  
15               meals to backstretch and foot workers  
16               on the deck. Miguel delivers those  
17               out to people who are, you know, in  
18               poor situations and can't maybe afford  
19               to get lunch that day.

20               Also, we have some small events.  
21               We have our Open House Day July 11th  
22               before the first Friday night of  
23               racing. Also Gamble and You Day to  
24               get everybody there, have our general  
25               HBPA membership meeting and feed

## 1                   P R O C E E D I N G S

2 everybody.

3                   Transportation. So we pay for a  
4 van, a 12-passenger van and a driver,  
5 Arnulfo Rangel, and insurance for the  
6 van. So, basically, that van is used  
7 for the horsemen to get to the grocery  
8 store, to the gas station, to the  
9 dentist, to the doctor's office.10                  Wherever they need to go. A lot of  
11 these folks come in on horse trailers  
12 and with our remote location in  
13 New Kent, they're not able to get to  
14 the place that they need to sustain.15                  The chaplain. So the chaplain,  
16 we pay his salary, his expenses, and  
17 for his golf cart which he used to  
18 take around. He does a church service  
19 on every Tuesday night. We feed  
20 people, they come out, and he does  
21 prayers for people. And he also has  
22 become probably our most important  
23 asset in terms of counseling for  
24 individuals on the back side.

25                  My first year here on the back

## 1                   P R O C E E D I N G S

2 side, we tried to do an AA class under  
3 the recommendation of a horseman on  
4 the back side. And he was the only  
5 person who attended. So we talked to  
6 Chaplain J about that individually and  
7 he goes to these individuals while he  
8 is riding around and talks to them  
9 about their problems. He comes to us  
10 with things they may need for support  
11 or just individually spends time with  
12 them to help them take care of it. So  
13 that's been very very helpful.

14                  The groom wards. So we offer \$50  
15 best haired-out horse at every race.  
16 So, you know, the grooms who walk them  
17 over, they do a good job taking care  
18 of the horse. They get this little  
19 reward.

20                  Medical, optical, and dental  
21 care, I think I'll get to that at the  
22 end.

23                  Clothing. So we do hats and  
24 shirts at the beginning of the meet so  
25 that all the horsemen who come in,

## 1                   P R O C E E D I N G S

2 often, they don't have an opportunity  
3 to get new clothing. So they can at  
4 least get a new hat and shirt once a  
5 year. Backstretch workers, yes.

6                   Um, training programs. So we  
7 provide the Groom Elite course. I'm  
8 in negotiation with Reid McLellan  
9 about that right now. So they come in  
10 and teach a course. This is aimed to  
11 get people who are starting at the  
12 hot-walking groom level and being able  
13 to advance their knowledge so they can  
14 build more of a career as a trainer or  
15 heading up the ladder. And also for  
16 people who have never spent any time  
17 on the back side.

18                  So last year we had a class of, I  
19 think eight individuals. None of them  
20 had worked on the back side before,  
21 and I hear from lots of them that they  
22 have jobs coming back this year or  
23 they've been traveling up and down the  
24 East Coast trying to find work for it.  
25 It's -- it's an important piece to

## 1                   P R O C E E D I N G S

2                   trying to get people involved into our  
3                   industry who otherwise may not have  
4                   had a way to take that first step into  
5                   it.

6                   The Disabled Jockey's Benefit.  
7                   So we have a golf tournament every  
8                   year to benefit the PBJF as well as  
9                   Shannon Campbell, a local base jockey  
10                  who had an accident a couple of years  
11                  ago. That's good bet of events to,  
12                  you know, do our part to help benefit  
13                  the jockeys who have had those  
14                  situations.

15                  Miscellaneous. So we do things  
16                  on the back side to try to make it a  
17                  more comfortable place for the grooms  
18                  such as the tents that are in between  
19                  all the dorm buildings. The picnic  
20                  tables, various things like that to  
21                  make the backstretch more livable.  
22                  You know, we got rods for curtains two  
23                  years ago so there's something to stop  
24                  the sun going into the dorm rooms  
25                  before they had all those.

## 1                   P R O C E E D I N G S

2                   And then individual benevolence.

3                   So that's kind of the, you know, the  
4                   odd situation. The guy who gets  
5                   traded on the back side and needs a  
6                   bus ticket to get back to another  
7                   racetrack or something like that, the  
8                   individual situations that we're able  
9                   to help people out with.

10                  MR. BERMAN: As far as the  
11                  dental, medical, and optical. As you  
12                  know, I started here last year and I  
13                  just continued the program. As it's  
14                  been, my thought is that I should  
15                  observe and see how these programs  
16                  work and then make modification after  
17                  I see what's going on and how  
18                  effective it's been.

19                  The optical, pretty simple,  
20                  people need a pair of glasses. We're  
21                  going to limit -- I think we are going  
22                  to limit now to one pair of glasses.  
23                  I was getting people coming in with  
24                  bills for multiple -- two -- two pairs  
25                  of glasses. It didn't seem like that

## 1                   P R O C E E D I N G S

2                   made sense to me.

3                   What seemed to be happening a lot  
4                   last year was people were going to  
5                   providers because they were used to it  
6                   and they knew who they were without  
7                   necessarily stopping at our office  
8                   first. So that's going to change this  
9                   year. Nobody is going to be allowed  
10                  to go to the dentist and get dental  
11                  care before they stop into the office  
12                  and tell us what their issue is and  
13                  get a piece of paper that they take to  
14                  the dentist this year.

15                  Medical is pretty simple. If  
16                  somebody has a medical problem, we're  
17                  going to do something about it. We've  
18                  had people over in the past that have  
19                  truly needed help right away. And  
20                  we're there. And they come to us. So  
21                  if we need an ambulance to come, we're  
22                  going to call an ambulance and  
23                  whatever care they need.

24                  And so, as far as the dentist  
25                  goes, in addition to not allowing

## 1                   P R O C E E D I N G S

2                   people to just go to the dentist  
3                   without coming through us first to try  
4                   to stop that from happening, we're  
5                   switching dentists this year. We  
6                   are -- we've used a dentist in, I  
7                   believe it was in West Point. And  
8                   we're going to have a dentist in  
9                   New Kent, close -- closer to the track  
10                  for people.

11                  Second, I don't believe that the  
12                  dental program should be for  
13                  preventive dental care. And I think  
14                  maybe that was happening too much.

15                  Now, I'll say this, when I started at  
16                  Gulf Stream many years ago and I  
17                  walked into that program, everybody  
18                  was getting dental care and we were  
19                  spending over \$200,000 a year. And  
20                  that's a year-round program, but  
21                  that's a lot of dental care going on  
22                  there.

23                  And so, at some point, I said,  
24                  "Only -- this is for people who need  
25                  to see the dentist. They have a

## 1                   P R O C E E D I N G S

2 toothache. They have a problem."  
3 This isn't I'm going for my annual  
4 checkup kind of thing. And what  
5 happened was people were coming into  
6 my office holding their mouth and  
7 moaning.

8                 And so, it didn't quite work the  
9 way you -- you know, they wound up  
10 going to the dentist anyway. I can't  
11 tell whether they really needed a  
12 dentist or not. But I am told that  
13 our previous dentist has told us that  
14 many of the people that come to see  
15 the dentist, is the first time they've  
16 seen the -- even seen a dentist in  
17 their life. And so, they may have  
18 lots of problems going on that need  
19 attention. And most dentists are not  
20 going to turn somebody away and tell  
21 them, "Go take care elsewhere" when  
22 they have a problem and they need to  
23 be taken care of.

24                 So we're going to continue doing  
25 that. We are going to make sure that

## 1                   P R O C E E D I N G S

2                   we have better control, better  
3                   communication with the dentist so that  
4                   we know as it's happening what the  
5                   bill is. And as I attempted to do  
6                   last year per the limit, nothing over  
7                   my -- my -- my rule last year was,  
8                   anything over \$1,000, you call me  
9                   before you start doing any work.

10                  It wasn't happening last year.  
11                  It's going to happen this year with  
12                  the new dentist. And I think that  
13                  amount should come down but we have  
14                  more people here this year. We have a  
15                  full barn situation that we didn't  
16                  have last year. We have more days  
17                  which means more people are going to  
18                  be here.

19                  And so, I think what I'll be  
20                  doing to try to keep a handle on this  
21                  thing might be offset a little bit by  
22                  the increase in days and the increased  
23                  number of people here. So I think the  
24                  budget amount that we've asked for is  
25                  appropriate. We've spent a little

## 1                   P R O C E E D I N G S

2 over \$40,000 last year on dental. It  
3 was 41 or \$42,000 of the 57. The  
4 other 15 went to medical and  
5 eyeglasses.

6                   And so, we asked for 63 this year  
7 figuring there's going to be an  
8 increase just by the nature of what  
9 we're -- you know how many days we  
10 have running and how many people are  
11 going to be here. Hopefully, it'll be  
12 less but we don't want to be short.

13                  So that's my explanation of  
14 dental.

15                  CHAIR NIXON: Thank you.

16                  Do the commissioners have new  
17 questions or comments?

18                  COMMISSIONER SIEGEL: I'll just  
19 mention that you -- you said it got a  
20 little out of hand last year and now  
21 you've put in ways to become more  
22 efficient in the way you've evaluated.  
23 So we encourage you to continue to do  
24 that and we'll see what you come back  
25 with next year. Perhaps you'll be

## 1                   P R O C E E D I N G S

2                   under budget next year and everybody  
3                   will be happy.

4                   MR. BERMAN: In the perfect  
5                   world, the only people who go to the  
6                   dentist are people that need dental  
7                   care now. They're not -- and I find  
8                   that some places are more lenient with  
9                   their dental care. Some race tracks.  
10                  And some are less.

11                  And sometimes you get these  
12                  people that if they think that it's  
13                  easy to get dental here or, like, in  
14                  Florida, it was easy to get dental  
15                  care there, they wait. And wait until  
16                  they came to those places where -- who  
17                  is simpler to get the dental care. We  
18                  don't want to keep people that need to  
19                  see the dentist from going. But we  
20                  also want to make sure they come  
21                  through us first.

22                  COMMISSIONER SIEGEL: Glen, it  
23                  sounds like you may need to have a  
24                  conversation with a new dentist.

25                  MR. BERMAN: We have. We already

## 1                   P R O C E E D I N G S

2 have. We've interviewed --

3                   COMMISSIONER SIEGEL: And say,  
4                   "If someone comes to you just for a  
5                   checkup, you need to send them back."

6                   MR. BERMAN: Absolutely.

7                   MR. TURNAGE-BARNEY: Yeah, I went  
8                   and talked to them a couple of  
9                   weeks ago. You know, they're only  
10                  going to be able to take our folks on  
11                  Mondays and Tuesdays and she is very  
12                  clear that she's not willing to do it  
13                  even if they were to go and do that.  
14                  So very much so emergency dental care  
15                  two days of the week with reserved  
16                  spots for our people.17                  MR. AHMED: So just two  
18                  clarification points for the record.  
19                  So you've got \$28,000 budgeted for  
20                  miscellaneous. I would advise that  
21                  you keep meticulous records and I talk  
22                  to Mr. Petromola this morning. I  
23                  believe you all were paying all  
24                  evidence -- all invoices and  
25                  everything related to this budget for

## 1                   P R O C E E D I N G S

2                 five years. When the Racing  
3                 Commission audits this later on this  
4                 year, perhaps early next year, we will  
5                 be looking to make sure that \$28,000  
6                 falls under the statutory categories.

7                 And so, I would advise if at any  
8                 point you feel the need to expend  
9                 moneys from that account, that you  
10                reach out to us and we can work with  
11                our assistant attorney general to  
12                confirm that things are, if approved  
13                by the Commission today, that they are  
14                under the proper category and we want  
15                to make sure that things aren't going  
16                outside of the statutory purposes.

17                The second sort of just -- if you  
18                could quickly -- just minding the time  
19                here. Just quickly answer, do any of  
20                your board members -- this is a  
21                conflict of interest question. Do any  
22                of the board members or staff of the  
23                HBPA benefit from any of the amount  
24                that this budget would be approving?

25                MR. BERMAN: No.

## 1                   P R O C E E D I N G S

2                   MR. AHMED: Okay. And the second  
3                   question is --

4                   MR. BERMAN: I take it back, they  
5                   might get a T-shirt.

6                   MR. AHMED: Okay. I would look  
7                   into that and just confirm.

8                   My second question is, when these  
9                   requests come in, you know, I believe  
10                  the VHHA, they would have the board  
11                  sort of opine on certain things. They  
12                  have a much lower budget, obviously,  
13                  and dedicated to a couple of different  
14                  things. But I believe you said that  
15                  you make the decision on the request  
16                  and things like that; is that correct?

17                  Are those approvals that you do,  
18                  are they -- can they be ratified by  
19                  your board at any point?

20                  MR. BERMAN: I've got kind of an  
21                  internal rule. Any requests over  
22                  \$1,000 goes to the board.

23                  MR. AHMED: Got it. Okay. So  
24                  there you have that delegation as the  
25                  executive director.

## 1                   P R O C E E D I N G S

2                   MR. BERMAN: Yes.

3                   MR. AHMED: Perfect. Thank you.

4                   I have no further comments.

5                   CHAIR NIXON: Thank you.

6                   All commissioners in favor of  
7                   approving the 2025 Virginia HPBA  
8                   Benevolence Budget please indicate by  
9                   responding yes.

10

11                  NOTE: Commissioners respond yes.

12

13                  CHAIR NIXON: Any opposed?

14                  Motion carried.

15                  Thank you, guys.

16                  This concludes new business. I  
17                  will now open the -- the Commission  
18                  will now open the floor to members of  
19                  the public to provide a comment not to  
20                  exceed three minutes. If you'd like  
21                  to speak, please approach the mic.

22                  Anyone willing to comment?

23                  Okay. We will be going into  
24                  closed session, but before I call for  
25                  that, any other comments from the

## 1                   P R O C E E D I N G S

2 commissioners?

3                   COMMISSIONER BRAND: Do we have a  
4 next meeting date set?5                   MR. AHMED: We don't. Not right  
6 now. It will most likely be in August  
7 but we're tackling a workforce right  
8 now, we're hiring additional positions  
9 and things like that. So I don't want  
10 to commit to anything. But most  
11 likely August or late July.

12                  COMMISSIONER BRAND: Thank you.

13                  CHAIR NIXON: Commissioner  
14 Tanner, anything else you would like  
15 to comment on?16                  COMMISSIONER TANNER: No, thank  
17 you.18                  CHAIR NIXON: Next, we will have  
19 closed session. I'd like to entertain  
20 a motion to convene in closed session.

21                  COMMISSIONER SIEGEL: So moved.

22                  COMMISSIONER BRAND: Second.

23                  COMMISSIONER GORDON-MOORE: I  
24 move that we convene a closed meeting  
25 in accordance with the Virginia

## 1                   P R O C E E D I N G S

2                   Freedom of Information Act. The  
3                   purpose and subject of this meeting is  
4                   to discuss personnel matters and  
5                   consultation by staff and legal  
6                   counsel.

7                   The applicable exceptions from  
8                   open meeting requirements under the  
9                   Freedom of Information Act is  
10                  Section 2.2-3711.A.1. And  
11                  Section 2.2-3711.A.8.

12                  CHAIR NIXON: I believe  
13                  Commissioner Siegel seconded; is that  
14                  correct?

15                  COMMISSIONER SIEGEL: I think I  
16                  moved and Brand seconded.

17                  CHAIR NIXON: All right. All  
18                  commissioners in favor of convening in  
19                  closed session please indicate by  
20                  responding yes.

21  
22                  NOTE: Commissioners respond yes.  
23

24                  CHAIR NIXON: Any opposed?  
25                  Okay. Motion carried.

## 1                   P R O C E E D I N G S

2                   We'll come back to adjourn.

3                   Thank you.

4

5                   NOTE: Whereupon the hearing is  
6                   held in closed session and reconvenes  
7                   as follows:

8

9                   CHAIR NIXON: I would like to  
10                  entertain a motion to convene in open  
11                  session and provide certification on  
12                  the matters discussed in closed  
13                  session.14                  I move that we vote on and record  
15                  our certification that to the best of  
16                  each member's knowledge only public  
17                  business matters lawfully exempted  
18                  from open meeting requirements under  
19                  this chapter and only such public  
20                  business matters as were identified in  
21                  the motion by which the closed meeting  
22                  was convened were heard, discussed, or  
23                  considered in the meeting by the  
24                  public body.

25                  CHAIR NIXON: Is there a second?

## 1 P R O C E E D I N G S

2 COMMISSIONER SIEGEL: Second.

3 CHAIR NIXON: I'll do a roll call  
4 vote for the certification.

5 Commissioner Tanner.

6 MR. AHMED: That's on mute. So  
7 he doesn't hear any of that.

8 CHAIR NIXON: Okay.

9 MR. AHMED: Jeff, are you there?

10 COMMISSIONER TANNER: I am, yes.

11 CHAIR NIXON: I move that we vote  
12 on and record our certification that  
13 to the best of each member's  
14 knowledge. Only public business  
15 matters lawfully exempted from open  
16 meeting requirements under this  
17 chapter and only such public business  
18 matters as were identified in the  
19 motion by which the closed meeting was  
20 convened were heard, discussed, or  
21 considered in the meeting by the  
22 public body.

23 Is there a second?

24 COMMISSIONER SIEGEL: Second.

25 CHAIR NIXON: Commissioner

## 1                   P R O C E E D I N G S

2 Siegel.

3                 I'll do a roll call vote for the  
4 certification.

5                 Commissioner Tanner.

6                 COMMISSIONER TANNER: Yes.

7                 CHAIR NIXON: Commissioner Brand.

8                 COMMISSIONER BRAND: Yes.

9                 CHAIR NIXON: Commissioner  
10 Gordon-Moore.

11                 COMMISSIONER GORDON-MOORE: Yes.

12                 CHAIR NIXON: Commissioner  
13 Siegel.

14                 COMMISSIONER SIEGEL: Yes.

15                 CHAIR NIXON: And Commissioner  
16 Nixon voted yes for the record.  
17 Motion carried and certified.18                 Since there's no other business,  
19 the Chair would entertain a motion to  
20 adjourn this June 6th, 2025, meeting  
21 of the VRC.

22                 COMMISSIONER SIEGEL: So moved.

23                 CHAIR NIXON: Do I have a motion?

24                 COMMISSIONER SIEGEL: So moved.

25                 COMMISSIONER GORDON-MOORE:

## 1                   P R O C E E D I N G S

2                   Second.

3                   CHAIR NIXON: Commissioner Siegel  
4                   and Commissioner Gordon-Moore.5                   All commissioners in favor of  
6                   adjourning please indicate by  
7                   responding yes.

8

9                   NOTE: Commissioners respond yes.

10

11                  CHAIR NIXON: Motion carried.

12                  Meeting adjourned.

13

14                  NOTE: This concludes the June 4,  
15                  2025, meeting of the Virginia Racing  
16                  Commission.

17

18                  HEARING CONCLUDED

1                   C E R T I F I C A T E  
2

3         STATE OF VIRGINIA              )

4    : ss.

5         COUNTY OF RICHMOND              )

6    I, JUAN ORTEGA, a Notary Public  
7    within and for the State of Virginia,  
8    do hereby certify:9    THAT SAID PROCEEDINGS is a  
10   transcript of the Virginia Racing  
11   Commission Public Hearing, when held on  
12   June 4, 2025, at 1:00 p.m. in Richmond,  
13   Virginia.14   I further certify this is a true  
15   and accurate transcript to the best of  
16   my ability to hear and understand the  
17   proceedings and other incidents of the  
18   hearing herein as set down to the best  
19   of my ability.20   IN WITNESS WHEREOF, I have hereunto  
21   set my hand this 18th day of June,  
22   2025.23   24   

---

  
25   JUAN ORTEGA, CCR

<p><b>\$</b></p> <p><b>\$1,000 (2)</b> 91:8;96:22 <b>\$10,000 (1)</b> 11:2 <b>\$140,000 (1)</b> 11:12 <b>\$2,500 (1)</b> 57:9 <b>\$200,000 (1)</b> 89:19 <b>\$28,000 (2)</b> 94:19; 95:5 <b>\$3 (1)</b> 80:9 <b>\$300,000 (1)</b> 57:11 <b>\$40,000 (2)</b> 10:18; 92:2 <b>\$42,000 (1)</b> 92:3 <b>\$47,000 (1)</b> 10:20 <b>\$50 (1)</b> 84:14 <b>\$50,000 (1)</b> 78:5 <b>\$57,000 (1)</b> 11:6 <b>\$60,000 (1)</b> 11:9 <b>\$63,000 (1)</b> 78:6 <b>\$650,000 (1)</b> 43:13</p> <p><b>A</b></p> <p><b>AA (1)</b> 84:2 <b>ability (2)</b> 14:18;31:23 <b>able (13)</b> 11:24; 16:13;34:7;42:23; 47:14;48:21;80:17, 22,25;83:13;85:12; 87:8;94:10 <b>Absolutely (3)</b> 37:12; 50:13;94:6 <b>abuse (2)</b> 79:10,16 <b>access (2)</b> 55:16;59:9 <b>accident (1)</b> 86:10 <b>accommodating (1)</b> 30:16 <b>accomplish (1)</b> 64:2 <b>accordance (1)</b> 98:25 <b>according (1)</b> 14:15 <b>accordingly (1)</b> 19:19 <b>account (2)</b> 62:18; 95:9 <b>across (2)</b> 7:5;62:6 <b>Act (2)</b> 99:2,9 <b>activities (1)</b> 26:14 <b>actual (1)</b> 10:19 <b>actually (12)</b> 11:6; 24:13;30:6,25;31:8; 44:22;64:24;69:12; 76:6;78:21;79:18; 80:13 <b>actuals (1)</b> 77:9 <b>add (5)</b> 28:20;29:6; 31:23;39:11;50:17 <b>added (1)</b> 31:19 <b>addiction (1)</b> 79:9 <b>adding (1)</b> 34:25 <b>addition (5)</b> 22:22; 58:8;59:7;60:16; 88:25</p>	<p><b>additional (6)</b> 18:5; 21:3;22:18;26:14; 62:7;98:8 <b>Additionally (1)</b> 71:21 <b>address (10)</b> 9:24; 13:16;16:24;57:12; 58:6;60:9;68:22;75:2, 4:81:21 <b>addressed (1)</b> 37:23 <b>addressing (1)</b> 56:22 <b>adjourn (2)</b> 100:2; 102:20 <b>adjourned (1)</b> 103:12 <b>adjourning (1)</b> 103:6 <b>adjusted (1)</b> 64:19 <b>admission (2)</b> 41:16, 17 <b>admissions (1)</b> 61:7 <b>advance (1)</b> 85:13 <b>advertising (3)</b> 15:17; 44:14;55:4 <b>advice (1)</b> 80:14 <b>advise (2)</b> 94:20;95:7 <b>afford (1)</b> 82:18 <b>aftercare (1)</b> 8:8 <b>afternoon (5)</b> 5:6; 17:9;54:10;59:19; 70:13 <b>again (25)</b> 18:17; 19:6,13;20:7;21:14; 23:7;24:4;26:2,7,16; 29:6,8;30:19;31:19; 35:13,17;36:18; 44:12;48:25;50:6,7; 57:21;59:2;66:21; 78:23 <b>against (1)</b> 22:20 <b>agenda (5)</b> 5:11;6:2; 10:4;12:10;68:20 <b>ago (8)</b> 6:10;8:23; 42:17;57:7;86:11,23; 89:16;94:9 <b>agree (2)</b> 37:4;39:17 <b>agreement (1)</b> 32:12 <b>ahead (1)</b> 37:23 <b>AHMED (28)</b> 9:22; 37:12;40:14;42:11; 45:7;47:16;50:14; 65:10,14;67:5;69:8, 11;72:17;73:14,24; 74:7,12;75:11,14; 78:13;94:17;96:2,6, 23;97:3;98:5;101:6,9 <b>Aidan (2)</b> 78:10;81:20 <b>aim (2)</b> 60:10;62:16 <b>aimed (1)</b> 85:10 <b>AI (8)</b> 54:10;59:18,19, 24;60:8;19;61:15; 63:7 <b>albeit (1)</b> 43:14 <b>alleviate (2)</b> 35:11; 56:19 <b>Alliance (1)</b> 55:3</p>	<p><b>allocate (1)</b> 72:3 <b>allocated (2)</b> 30:10; 53:13 <b>allocating (1)</b> 30:12 <b>allow (3)</b> 14:3;64:7,17 <b>allowed (1)</b> 88:9 <b>allowing (1)</b> 88:25 <b>all's (1)</b> 45:23 <b>alluded (3)</b> 18:4; 21:19;63:25 <b>almost (2)</b> 31:3;74:5 <b>along (6)</b> 30:18;35:8; 38:21;57:17;60:15; 63:23 <b>alternative (1)</b> 64:4 <b>alternatives (1)</b> 57:17 <b>always (2)</b> 56:24; 63:14 <b>ambient (1)</b> 37:13 <b>ambulance (2)</b> 88:21, 22 <b>amendments (2)</b> 13:6; 80:17 <b>America (2)</b> 58:11,25 <b>American (2)</b> 7:21; 28:17 <b>amount (6)</b> 75:20; 79:8,25;91:13,24; 95:23 <b>anecdotes (1)</b> 43:3 <b>angle (1)</b> 9:6 <b>announcement (1)</b> 65:22 <b>annual (1)</b> 90:3 <b>answered (1)</b> 77:24 <b>anticipate (1)</b> 39:10 <b>appears (1)</b> 15:11 <b>applicable (1)</b> 99:7 <b>applicant (2)</b> 69:9; 75:12 <b>applicants (1)</b> 71:13 <b>applications (1)</b> 30:5 <b>applied (2)</b> 30:8,17 <b>appreciate (4)</b> 9:13; 47:13;54:2;59:22 <b>appreciated (2)</b> 55:5; 68:7 <b>approach (2)</b> 67:7; 97:21 <b>appropriate (4)</b> 64:8; 65:2;80:22;91:25 <b>appropriately (1)</b> 57:21 <b>approval (6)</b> 12:11; 13:3;71:14,17,22; 76:22 <b>approvals (1)</b> 96:17 <b>approve (3)</b> 12:14; 72:8;79:6 <b>approved (3)</b> 26:8; 49:12;95:12 <b>approving (4)</b> 13:8; 74:16;95:24;97:7</p>	<p><b>April (1)</b> 45:11 <b>area (3)</b> 27:8;36:21; 48:13 <b>areas (4)</b> 48:4,11; 63:10;64:9 <b>Arlington (1)</b> 33:9 <b>Arnulfo (1)</b> 83:5 <b>around (6)</b> 10:15; 23:12;36:16,17; 83:18;84:8 <b>aspect (2)</b> 46:8;78:2 <b>aspects (1)</b> 47:7 <b>asset (1)</b> 83:23 <b>assigned (3)</b> 12:23; 69:10;75:13 <b>assist (1)</b> 71:12 <b>assistance (1)</b> 58:20 <b>assistant (1)</b> 95:11 <b>Association (7)</b> 6:7; 7:22;13:22;54:6,12; 55:11;59:25 <b>assuming (1)</b> 79:16 <b>attempted (1)</b> 91:5 <b>attendance (10)</b> 40:15,19,24,25; 41:14;47:21;51:24; 54:24,25;68:10 <b>attended (4)</b> 6:5;62:9; 67:2;84:5 <b>attention (3)</b> 62:4; 74:9;90:19 <b>attorney (1)</b> 95:11 <b>audience (2)</b> 51:16,17 <b>audio (1)</b> 36:21 <b>audited (1)</b> 77:14 <b>audits (1)</b> 95:3 <b>August (4)</b> 21:13; 29:2;98:6,11 <b>auspices (1)</b> 55:9 <b>automatic (1)</b> 15:25 <b>avenues (1)</b> 44:14 <b>avoid (2)</b> 18:8;63:9 <b>aware (1)</b> 18:13 <b>away (4)</b> 33:3;57:5; 88:19;90:20</p> <p><b>B</b></p> <p><b>back (34)</b> 27:22;28:2; 29:11,13,17;32:19,24, 25;33:20;37:2;40:24; 42:16;43:4;45:24; 47:4;52:14,18;53:10; 60:3;65:16;70:6; 83:24,25;84:4;85:17, 20,22;86:16;87:5,6; 92:24;94:5;96:4; 100:2 <b>backstretch (4)</b> 14:12; 82:15;85:5;86:21 <b>bad (1)</b> 52:20 <b>balance (2)</b> 16:3; 80:21</p>
--	---	--	--

<b>boat (1)</b> 43:3 <b>body (2)</b> 100:24; 101:22 <b>book (5)</b> 8:24;9:7; 15:5,8;16:12 <b>booking (1)</b> 32:6 <b>border (1)</b> 7:5 <b>Bork (1)</b> 29:24 <b>both (8)</b> 37:4;42:5; 50:22;61:3,3;68:9; 72:21,24 <b>box (1)</b> 60:23 <b>Brand (19)</b> 5:14,15; 12:20,22;16:23;17:4; 25:2,13;50:16;69:6,7; 75:7,9;98:3,12,22; 99:16;102:7,8 <b>break (1)</b> 28:3 <b>breakage (5)</b> 75:20, 24;76:13,18;77:12 <b>breakdowns (1)</b> 6:22 <b>breeding (1)</b> 8:6 <b>breed-specific (2)</b> 25:19,23 <b>brief (2)</b> 9:10;43:11 <b>briefly (1)</b> 69:20 <b>bring (4)</b> 14:19;24:21; 26:3;64:18 <b>bringing (4)</b> 7:5; 28:23;47:21;60:17 <b>British (1)</b> 72:6 <b>broadcast (1)</b> 35:18 <b>brought (1)</b> 64:12 <b>buck (1)</b> 50:24 <b>budget (21)</b> 10:24; 11:8,16;16:24;17:2,3; 45:2,14,15;75:5;77:9, 13,18;78:5;80:16; 91:24;93:2;94:25; 95:24;96:12;97:8 <b>budgeted (4)</b> 10:18, 22;11:9;94:19 <b>budgeting (1)</b> 11:4 <b>budgets (1)</b> 10:13 <b>build (2)</b> 27:19;85:14 <b>building (1)</b> 42:7 <b>buildings (1)</b> 86:19 <b>built (1)</b> 59:6 <b>buried (1)</b> 22:19 <b>bus (1)</b> 87:6 <b>business (8)</b> 34:20; 54:17;97:16;100:17, 20;101:14,17;102:18 <b>businesses (2)</b> 42:13, 14 <b>button (1)</b> 62:22 <b>Byrne (1)</b> 46:12	<b>call (8)</b> 5:4,8;31:7; 88:22;91:8;97:24; 101:3;102:3 <b>called (1)</b> 8:24 <b>call-ins (1)</b> 35:17 <b>Camden (1)</b> 65:20 <b>came (2)</b> 7:19;93:16 <b>Camel (3)</b> 24:9;25:3, 17 <b>camels (3)</b> 25:5,19,20 <b>campaign (1)</b> 35:22 <b>Campbell (1)</b> 86:9 <b>can (33)</b> 8:19;10:4; 12:7;18:20;25:5,13, 15:30;17:31;14:36:3; 40:17,24;42:12;43:4, 8;45:17;47:4;48:8; 49:10;50:22;53:2,21; 59:17;60:22;61:8; 63:12;68:3,3;81:5; 85:3,13;95:10;96:18 <b>Capital (2)</b> 33:13; 76:19 <b>card (5)</b> 20:12,13,14; 22:15;73:16 <b>cards (1)</b> 74:5 <b>care (17)</b> 14:22; 43:24;84:12,17,21; 88:11,23;89:13,18, 21;90:21,23;93:7,9, 15,17;94:14 <b>career (1)</b> 85:14 <b>carefully (1)</b> 72:16 <b>Carolina (1)</b> 65:21 <b>carried (5)</b> 74:24; 97:14;99:25;102:17; 103:11 <b>carries (1)</b> 13:15 <b>carry (1)</b> 73:6 <b>carryover (7)</b> 71:15; 72:24;73:4,7,8,18,22 <b>carryovers (2)</b> 72:19; 73:10 <b>cart (1)</b> 83:17 <b>cash (1)</b> 80:21 <b>categories (2)</b> 79:4; 95:6 <b>category (2)</b> 79:11; 95:14 <b>cause (2)</b> 28:12;81:7 <b>CBS6 (1)</b> 35:14 <b>CDI (1)</b> 38:21 <b>celebrated (1)</b> 60:24 <b>certain (3)</b> 15:22; 64:8;96:11 <b>certainly (6)</b> 20:4; 24:23;26:3;44:15; 48:14;53:6 <b>certification (5)</b> 100:11,15;101:4,12; 102:4 <b>certified (1)</b> 102:17 <b>cetera (3)</b> 50:9;55:17;	58:18 <b>CHAIR (68)</b> 5:4,12,14, 16,20,23;9:12,23; 10:10;12:4,18,21; 13:2,5,13;14:4;16:17, 21,25;17:5,7,10;25:9; 27:22;36:23,25; 37:13;44:19,24; 50:15;52:11;53:25; 54:9;58:21;59:4,6; 65:8;68:8,15;69:3,7; 72:10;74:13,22;75:9, 12,16,17,22;77:3; 78:17 <b>challenge (1)</b> 41:15 <b>chance (1)</b> 16:15 <b>change (5)</b> 33:5;57:4; 64:9;69:13;88:8 <b>changed (4)</b> 21:5; 42:24;57:2,7 <b>changing (1)</b> 56:18 <b>chaplain (4)</b> 78:10; 83:15,15;84:6 <b>chapter (2)</b> 100:19; 101:17 <b>charged (1)</b> 66:11 <b>Charlestown (1)</b> 22:7 <b>checked (1)</b> 45:9 <b>check-in (1)</b> 45:8 <b>checking (1)</b> 60:22 <b>checkup (2)</b> 90:4;94:5 <b>chief (1)</b> 40:23 <b>church (1)</b> 83:18 <b>Churchill (4)</b> 15:14; 33:8;50:19;51:24 <b>Claim (1)</b> 15:19 <b>claimers (1)</b> 57:10 <b>Claiming (5)</b> 15:13, 16;16:2;21:19,22 <b>clarification (1)</b> 94:18 <b>clarify (1)</b> 77:17 <b>class (2)</b> 84:2;85:18 <b>Classic (1)</b> 22:7 <b>clean (1)</b> 18:19 <b>clear (1)</b> 94:12 <b>clearly (2)</b> 18:12; 24:10 <b>clicks (2)</b> 42:4,18 <b>close (4)</b> 30:7;37:6; 49:23;89:9 <b>closed (9)</b> 97:24; 98:19,20,24;99:19; 100:6,12,21;101:19 <b>closely (2)</b> 20:25;51:7 <b>closer (1)</b> 89:9 <b>closing (2)</b> 29:15,16 <b>Clothing (2)</b> 84:23; 85:3 <b>Club (2)</b> 26:16;34:10 <b>Coast (1)</b> 85:24	<b>co-chair (2)</b> 54:11,14 <b>coffee (1)</b> 27:15 <b>cohesive (1)</b> 20:16 <b>coincides (1)</b> 28:6 <b>collaboration (2)</b> 50:25;52:6 <b>college (2)</b> 6:16;29:15 <b>colleges (1)</b> 29:17 <b>Colonial (18)</b> 13:19, 23:17;12;27:12;30:2; 43:22;48:23;50:7; 68:23;70:22;75:19; 76:12,17;77:22;78:3; 79:10;80:1;81:1;82:1; 83:1;84:1;85:1;86:1; 87:1;88:1;89:1;89:1; 90:1;91:1;92:1;93:1; 94:1;95:1;96:1;97:1; 98:1;99:1;100:1;101:1; 102:1;103:1;104:1;105:1; 106:1;107:1;108:1;109:1; 110:1;111:1;112:1;113:1; 114:1;115:1;116:1;117:1; 118:1;119:1;120:1;121:1; 122:1;123:1;124:1;125:1; 126:1;127:1;128:1;129:1; 130:1;131:1;132:1;133:1; 134:1;135:1;136:1;137:1; 138:1;139:1;140:1;141:1; 142:1;143:1;144:1;145:1; 146:1;147:1;148:1;149:1; 150:1;151:1;152:1;153:1; 154:1;155:1;156:1;157:1; 158:1;159:1;160:1;161:1; 162:1;163:1;164:1;165:1; 166:1;167:1;168:1;169:1; 170:1;171:1;172:1;173:1; 174:1;175:1;176:1;177:1; 178:1;179:1;180:1;181:1; 182:1;183:1;184:1;185:1; 186:1;187:1;188:1;189:1; 190:1;191:1;192:1;193:1; 194:1;195:1;196:1;197:1; 198:1;199:1;199:1;199:1; 200:1;201:1;202:1;203:1; 204:1;205:1;206:1;207:1; 208:1;209:1;209:1;209:1; 210:1;211:1;212:1;213:1; 214:1;215:1;216:1;217:1; 218:1;219:1;219:1;219:1; 220:1;221:1;222:1;223:1; 224:1;225:1;226:1;227:1; 228:1;229:1;229:1;229:1; 230:1;231:1;232:1;233:1; 234:1;235:1;236:1;237:1; 238:1;239:1;239:1;239:1; 240:1;241:1;242:1;243:1; 244:1;245:1;246:1;247:1; 248:1;249:1;249:1;249:1; 250:1;251:1;252:1;253:1; 254:1;255:1;256:1;257:1; 258:1;259:1;259:1;259:1; 260:1;261:1;262:1;263:1; 264:1;265:1;266:1;267:1; 268:1;269:1;269:1;269:1; 270:1;271:1;272:1;273:1; 274:1;275:1;275:1;275:1; 276:1;277:1;277:1;277:1; 278:1;279:1;279:1;279:1; 280:1;281:1;281:1;281:1; 282:1;283:1;283:1;283:1; 284:1;285:1;285:1;285:1; 286:1;287:1;287:1;287:1; 288:1;289:1;289:1;289:1; 290:1;291:1;291:1;291:1; 292:1;293:1;293:1;293:1; 294:1;295:1;295:1;295:1; 296:1;297:1;297:1;297:1; 298:1;299:1;299:1;299:1; 300:1;301:1;301:1;301:1; 302:1;303:1;303:1;303:1; 304:1;305:1;305:1;305:1; 306:1;307:1;307:1;307:1; 308:1;309:1;309:1;309:1; 310:1;311:1;311:1;311:1; 312:1;313:1;313:1;313:1; 314:1;315:1;315:1;315:1; 316:1;317:1;317:1;317:1; 318:1;319:1;319:1;319:1; 320:1;321:1;321:1;321:1; 322:1;323:1;323:1;323:1; 324:1;325:1;325:1;325:1; 326:1;327:1;327:1;327:1; 328:1;329:1;329:1;329:1; 330:1;331:1;331:1;331:1; 332:1;333:1;333:1;333:1; 334:1;335:1;335:1;335:1; 336:1;337:1;337:1;337:1; 338:1;339:1;339:1;339:1; 340:1;341:1;341:1;341:1; 342:1;343:1;343:1;343:1; 344:1;345:1;345:1;345:1; 346:1;347:1;347:1;347:1; 348:1;349:1;349:1;349:1; 350:1;351:1;351:1;351:1; 352:1;353:1;353:1;353:1; 354:1;355:1;355:1;355:1; 356:1;357:1;357:1;357:1; 358:1;359:1;359:1;359:1; 360:1;361:1;361:1;361:1; 362:1;363:1;363:1;363:1; 364:1;365:1;365:1;365:1; 366:1;367:1;367:1;367:1; 368:1;369:1;369:1;369:1; 370:1;371:1;371:1;371:1; 372:1;373:1;373:1;373:1; 374:1;375:1;375:1;375:1; 376:1;377:1;377:1;377:1; 378:1;379:1;379
---	---	--	---

<b>convening (1)</b> 99:18	20:6,10;21:14;22:6,7,	51:13;55:14;56:2;	17:3;35:5,19;42:3;	<b>entertainment (1)</b>
<b>conversation (1)</b>	15:23:8,12,16;24:20;	64:6;77:16;96:13	66:18	42:14
93:24	26:20;27:7,18;28:6,	<b>difficult (1)</b> 39:20	<b>Dwight (1)</b> 58:20	<b>enthusiastic (1)</b> 65:4
<b>conveyed (1)</b> 51:2	12,13,21;29:5,6,7,10,	<b>digital (2)</b> 36:18,19	<b>E</b>	<b>entire (6)</b> 20:12,14;
<b>cooperative (2)</b> 15:12;	13,15,16;35:4,5,8;	<b>diligence (1)</b> 60:15		43:14;47:18;60:24;
16:10	36:4,8;41:4,25;42:25;	<b>diligently (1)</b> 30:15		62:6
<b>copies (1)</b> 17:14	43:4;56:16;64:15;	<b>diminishing (1)</b> 56:4	<b>entities (1)</b> 42:19	
<b>core (1)</b> 56:17	65:11,24;70:4;72:21,	<b>directly (2)</b> 9:25;47:20	<b>entrance (2)</b> 41:22;	
<b>corresponding (1)</b>	22,23;73:9,11;82:19,	<b>Director (8)</b> 12:23;	42:6	
73:11	21,23	17:12;37:9;44:25;	<b>entries (2)</b> 19:10,18	
<b>Costco (1)</b> 42:17	<b>days (18)</b> 18:24;19:5,	45:13;54:12;69:16;	<b>entry (2)</b> 15:25;19:13	
<b>costs (1)</b> 16:6	6,23;38:4;18,23;	96:25	<b>envious (1)</b> 8:12	
<b>Counsel (3)</b> 79:21;	39:11,15;41:17;64:6;	<b>dirt (4)</b> 31:14;62:5,8,9	<b>environment (1)</b> 7:13	
80:4;99:6	67:25;70:6;77:19;	<b>Disabled (1)</b> 86:6	<b>Equine (1)</b> 55:3	
<b>counseling (4)</b> 79:10,	91:16,22;92:9;94:15	<b>discuss (2)</b> 28:12;	<b>equipment (1)</b> 33:24	
16:81:3;83:23	<b>day's (1)</b> 73:6	99:4	<b>especially (2)</b> 56:23;	
<b>count (2)</b> 41:13,14	<b>deal (2)</b> 7:3;20:20	<b>discussed (7)</b> 6:12,18;	57:19	
<b>counter-banked (1)</b>	<b>Death (1)</b> 8:24	7:18;53:7;100:12,22;	<b>ESPN (1)</b> 35:16	
57:20	<b>Deb (1)</b> 20:24	101:20	<b>established (1)</b> 63:3	
<b>country (1)</b> 7:15	<b>December (1)</b> 77:8	<b>discussion (1)</b> 42:22	<b>et (3)</b> 50:9;55:17;	
<b>counts (1)</b> 41:21	<b>decided (1)</b> 33:2	<b>discussions (4)</b> 38:21,	58:18	
<b>county (1)</b> 61:22	<b>decision (1)</b> 96:15	25;40:6;44:10	<b>evaluate (1)</b> 10:13	
<b>couple (13)</b> 21:18;	<b>deck (1)</b> 82:16	<b>diseases (1)</b> 7:6	<b>evaluated (3)</b> 64:3,6;	
23:9,13;26:10;37:18;	<b>dedicate (1)</b> 80:9	<b>disseminate (1)</b> 19:4	92:22	
40:12;44:13;52:24;	<b>dedicated (1)</b> 96:13	<b>distances (1)</b> 64:10	<b>evaluating (2)</b> 57:16;	
70:4;77:19;86:10;	<b>default (1)</b> 20:12	<b>disturbed (1)</b> 63:10	66:19	
94:8;96:13	<b>define (1)</b> 64:13	<b>divide (1)</b> 61:8	<b>even (6)</b> 7:24;41:7;	
<b>course (17)</b> 40:10;	<b>defined (1)</b> 67:13	<b>doctor's (1)</b> 83:9	45:22;51:18;90:16;	
42:9;56:18;57:15,16;	<b>definitely (1)</b> 20:2	<b>dog (1)</b> 28:25	94:13	
58:16,21;59:2;60:18;	<b>delegation (1)</b> 96:24	<b>Dominion (4)</b> 22:25;	<b>evening (2)</b> 22:8;	
61:17;62:6;64:20;	<b>delineated (1)</b> 75:23	23:5,6;29:6	24:18	
66:17,19;80:19;85:7,	<b>delivers (1)</b> 82:16	<b>donations (1)</b> 28:10	<b>evenly (1)</b> 60:14	
10	<b>Deloreans (1)</b> 29:9	<b>done (14)</b> 14:25;	<b>event (8)</b> 21:10;24:7,	
<b>COVID (1)</b> 42:15	<b>demos (1)</b> 48:25	26:21,22;31:15;	12:27;12:29:3;32:5;	
<b>create (4)</b> 37:24;	<b>dental (24)</b> 10:17,20;	32:15;42:3,4;43:8;	54:21;56:12	
55:25;56:2;61:11	11:3,11,13,18;78:2,3;	44:13;45:19;52:17;	<b>events (2)</b> 82:20;	
<b>created (1)</b> 10:16	81:21;84:20;87:11;	57:6;66:24;76:25	86:11	
<b>cropped (1)</b> 11:19	88:10;89:12,13,18,	<b>Donuts (1)</b> 27:15	<b>everybody (14)</b> 5:5;	
<b>crossing (1)</b> 44:17	21:92:2,14;93:6,9,13,	<b>dorm (4)</b> 37:7;52:15;	6:13;8:10,12;9:8;	
<b>crowd (3)</b> 24:22;26:3;	14,17;94:14	86:19,24	14:7;51:3,13;53:18;	
48:3	<b>dentist (18)</b> 83:9;	<b>dormitory (1)</b> 33:16	65:17;82:24;83:2;	
<b>Crown (5)</b> 15:13,16;	88:10,14,24;89:2,6,8,	<b>dorms (1)</b> 30:18	89:17;93:2	
16:2;21:20,22	25:90:10,12,13,15,16;	<b>double (1)</b> 73:8	<b>everybody's (1)</b> 66:14	
<b>Cup (10)</b> 54:6,11,19;	91:3,12;93:6,19,24	<b>down (10)</b> 17:2;42:8;	<b>everyone (5)</b> 30:16;	
55:7,8,21;58:13;	<b>dentists (2)</b> 89:5;	47:3,9;49:2;58:3;	41:11;51:8;59:19;	
59:25;60:3;68:7	90:19	65:20;76:23;85:23;	60:24	
<b>Cups (1)</b> 55:11	<b>deployed (1)</b> 52:6	91:13	<b>evidence (1)</b> 94:24	
<b>curtains (1)</b> 86:22	<b>deposited (1)</b> 80:18	<b>Downs (20)</b> 13:19,23;	<b>example (2)</b> 61:6;62:8	
<b>customers (2)</b> 23:19;	<b>deputy (1)</b> 40:23	17:12;24:4;29:4;	<b>examples (1)</b> 78:16	
73:20	<b>Derby (5)</b> 22:25;23:3,	30:2;33:8;48:23;	<b>exceed (2)</b> 9:18;97:20	
<b>cycle (1)</b> 45:15	5:29;6,10	50:20;51:5;68:23;	<b>exceeded (1)</b> 10:25	
<b>D</b>		70:22,25;71:9,12,16,	<b>excellent (1)</b> 9:7	
<b>damage (1)</b> 61:6		17,22;72:3;74:17	<b>exceptions (1)</b> 99:7	
<b>Dan (2)</b> 29:24;42:8		<b>drafted (1)</b> 12:14	<b>excited (1)</b> 67:20	
<b>data (1)</b> 58:15		<b>draw (1)</b> 25:10	<b>excitement (1)</b> 23:11	
<b>date (5)</b> 22:3;67:13;		<b>drive (2)</b> 28:10;34:20	<b>executive (4)</b> 37:9;	
76:10;77:3;98:4		<b>driver (1)</b> 83:4	69:8;75:11;96:25	
<b>dates (3)</b> 14:7;18:4;		<b>drum (1)</b> 14:16	<b>exempted (2)</b> 100:17;	
40:5		<b>due (1)</b> 20:10	101:15	
<b>daughter (1)</b> 8:22		<b>Dulany (6)</b> 54:14;	<b>existed (1)</b> 57:17	
<b>day (48)</b> 15:13,15;		58:6;59:13,20;63:24,	<b>existence (1)</b> 58:16	
21:7;47:7;50:9;		25	<b>existing (1)</b> 62:11	
<b>detailed (2)</b> 47:5;		<b>during (7)</b> 10:2;15:22;	<b>expand (4)</b> 27:25;	
62:17				
<b>details (2)</b> 29:14;78:8				
<b>develop (1)</b> 62:17				
<b>development (1)</b>				
34:22				
<b>designed (1)</b> 21:2				
<b>difference (1)</b> 42:25				
<b>different (10)</b> 9:6;				
21:7;47:7;50:9;				

<p>28:7;39:15;44:14 <b>Expanded (2)</b> 20:23; 34:10 <b>expanding (4)</b> 8:7; 48:22;61:3,10 <b>expansion (1)</b> 38:17 <b>expect (2)</b> 9:2;48:8 <b>expend (1)</b> 95:8 <b>expenditure (1)</b> 11:20 <b>expenditures (1)</b> 33:13 <b>expense (1)</b> 81:22 <b>expenses (1)</b> 83:16 <b>expensive (1)</b> 39:22 <b>experience (5)</b> 24:23; 31:4;33:10;36:3; 69:21 <b>experienced (2)</b> 15:11;18:9 <b>expert (2)</b> 58:21; 62:18 <b>experts (1)</b> 60:21 <b>explain (1)</b> 55:6 <b>explanation (1)</b> 92:13 <b>extra (2)</b> 40:4,12 <b>eyeglasses (1)</b> 92:5 <b>eyes (1)</b> 22:19</p>	<p><b>filings (1)</b> 80:16 <b>filter (1)</b> 62:20 <b>final (2)</b> 33:21;36:11 <b>finalized (1)</b> 16:9 <b>finalizing (6)</b> 17:21; 23:14,25;26:10; 28:14;35:21 <b>financial (1)</b> 39:23 <b>financials (1)</b> 77:14 <b>find (4)</b> 11:25;22:3; 85:24;93:7 <b>findings (1)</b> 77:11 <b>first (24)</b> 5:10;13:17, 25:14;3:15;24;19:7, 11,20;20:7;23:20; 30:23;46:11;70:24; 73:4;78:23;24;82:4, 22;83:25;86:4;88:8; 89:3;90:15;93:21 <b>five (8)</b> 39:10,15;59:7; 64:20;65:25;67:25; 70:6;95:2 <b>fix (2)</b> 68:4;80:10 <b>fixed (1)</b> 53:21 <b>flat (1)</b> 47:11 <b>flexibility (1)</b> 61:5 <b>floated (1)</b> 66:10 <b>floor (6)</b> 9:15;12:24; 34:13;69:10;75:13; 97:18 <b>Florida (1)</b> 93:14 <b>Flying (1)</b> 26:22 <b>focus (2)</b> 48:21;50:19 <b>focused (1)</b> 47:18 <b>folks (5)</b> 60:19;76:7,8; 83:11;94:10 <b>following (5)</b> 10:21; 28:22;51:7;58:9,23 <b>follows (1)</b> 100:7 <b>food (9)</b> 23:17,24; 32:9,11,23;34:23; 78:9,17;82:5 <b>foot (1)</b> 82:15 <b>footnote (1)</b> 52:22 <b>Forge (1)</b> 31:10 <b>forgot (2)</b> 69:13;70:8 <b>former (1)</b> 32:19 <b>forward (23)</b> 10:5; 17:23;21:4,9;22:2,21; 23:10;28:5;30:3,22; 31:17,17;32:13; 33:12,18;38:3;59:15; 60:13;63:15,18,21; 80:17;81:14 <b>found (1)</b> 35:24 <b>Foundation (1)</b> 54:7 <b>four (5)</b> 19:6;33:22; 64:20;65:25;66:25 <b>frame (1)</b> 64:2 <b>Frank (10)</b> 14:15; 16:19;17:11;36:23; 37:20;46:22;47:2; 50:12;69:14;72:18</p>	<p><b>Frank's (1)</b> 46:10 <b>free (1)</b> 41:16 <b>Freedom (2)</b> 99:2,9 <b>Fridas (1)</b> 40:23 <b>Friday (6)</b> 19:10;22:6; 24:17,18;35:19;82:22 <b>front (6)</b> 9:21;27:23, 24:28;4:31;25;82:4 <b>fulfilled (1)</b> 71:4 <b>full (1)</b> 91:15 <b>fully (1)</b> 33:16 <b>fun (3)</b> 27:4;36:7,7 <b>function (1)</b> 68:2 <b>fund (7)</b> 10:15;52:5; 72:6;77:5;79:17;80:2, 19 <b>funds (4)</b> 50:23; 71:18;77:12;80:22 <b>further (3)</b> 63:12;76:6; 97:4 <b>future (2)</b> 8:4;80:24</p>	<p>67:9,15;68:25;69:4; 98:23;102:10,11,25; 103:4 <b>government (1)</b> 42:19 <b>governor's (1)</b> 40:22 <b>gradual (1)</b> 61:11 <b>grand (2)</b> 11:5;31:6 <b>Grandstand (1)</b> 42:5 <b>grant (1)</b> 43:13 <b>grasp (1)</b> 53:8 <b>grass (2)</b> 34:9;63:2 <b>Grayson (1)</b> 28:16 <b>great (24)</b> 6:11;7:11; 23:6;37:14;46:11; 49:7,9;54:6,15;55:2; 56:21,24;57:25; 58:19;59:10,11;60:3; 63:17;67:7,10,16,22; 68:12;76:17 <b>GRiffin (8)</b> 54:8,10; 63:24;65:13,19; 67:12,20;68:14 <b>grip (1)</b> 57:5 <b>groceries (1)</b> 82:13 <b>grocery (1)</b> 83:7 <b>groom (3)</b> 84:14;85:7, 12 <b>grooms (2)</b> 84:16; 86:17 <b>ground (1)</b> 51:23 <b>group (7)</b> 13:23; 24:12;27:17;32:14; 80:6,12;81:12 <b>grouped (1)</b> 11:3 <b>groups (3)</b> 26:24; 27:2;36:16 <b>growing (1)</b> 81:21 <b>guests (1)</b> 23:24 <b>Gulf (1)</b> 89:16 <b>Guy (3)</b> 59:6;82:6; 87:4 <b>guys (8)</b> 10:11;37:5; 42:12;43:10;53:25; 56:10;59:21;97:15</p>	<p><b>H</b></p> <p><b>haired-out (1)</b> 84:15 <b>half (1)</b> 66:2 <b>Hall (1)</b> 58:21 <b>hand (2)</b> 75:16;92:20 <b>hand-in-hand (1)</b> 50:12 <b>handle (1)</b> 91:20 <b>HANNUM (5)</b> 44:21; 45:3;46:9;49:6;52:10 <b>happen (1)</b> 91:11 <b>happened (1)</b> 90:5 <b>happening (6)</b> 34:4; 88:3;89:4,14;91:4,10 <b>happy (7)</b> 24:5;42:2, 10;44:3,15;49:2;93:3 <b>hard (3)</b> 7:3;8:6;17:14 <b>hoping (5)</b> 6:23;</p>
---	--	--	--	---

11:14,24;45:16;80:24	68:10;91:22;92:8	Izzy (2) 55:25;56:7	land (1) 38:23	livable (1) 86:21
<b>Horse (14)</b> 7:21;8:18; 15:20,25;36:6;46:17; 50:21;57:18;61:24; 66:16;76:17;83:11; 84:15,18	<b>increase- (1)</b> 40:2	J	<b>landscaping (1)</b> 34:9	<b>live (5)</b> 28:14;29:8; 35:18,19;75:25
<b>horseman (1)</b> 84:3	<b>increased (1)</b> 91:22	Jack (1) 26:8	<b>lanes (2)</b> 61:4,9	<b>living (2)</b> 33:20;53:10
<b>horsemen (11)</b> 14:23; 15:18;16:14;20:17; 21:2;22:23;37:4; 38:22;65:5;83:7; 84:25	<b>Indiana (1)</b> 31:6	<b>January (1)</b> 45:24	<b>large (2)</b> 11:20,23	<b>loans (1)</b> 6:16
<b>Horsemen's (2)</b> 13:21; 32:6	<b>indicate (5)</b> 13:9; 74:18;97:8;99:19; 103:6	<b>Jeff (2)</b> 44:19;101:9	<b>last (35)</b> 8:21;10:14; 11:12;15:6,7;18:9; 21:8,18;23:8,12;	<b>local (4)</b> 15:18;26:24; 34:20;86:9
<b>horses (10)</b> 7:4; 15:21;16:16;57:8,12; 61:13,18;64:18,20; 65:25	<b>individual (4)</b> 49:7; 71:9;87:2,8	<b>Jill (3)</b> 46:12,14;47:2	27:17,20;28:8;29:3; 31:8,15;40:18;44:13; 60:3;65:21;66:24;	<b>location (2)</b> 52:17; 83:12
<b>Horseshoe (1)</b> 31:6	<b>individually (2)</b> 84:6, 11	<b>job (3)</b> 7:11;67:11; 84:17	69:23,24;70:4;73:13; 77:19;85:18;87:12;	<b>locations (1)</b> 34:24
<b>horseshoes (1)</b> 57:4	<b>individuals (3)</b> 83:24; 84:7;85:19	<b>jobs (1)</b> 85:22	88:4;91:6,7,10,16; 92:2,20	<b>long (3)</b> 49:24;63:6, 13
<b>host (1)</b> 22:2	<b>industry (9)</b> 43:15; 46:17;47:8,18;50:21;	<b>Jockey (4)</b> 26:15; 34:10;55:15;86:9	<b>late (12)</b> 35:23;71:18, 24:7;20,23;25:73:6,	<b>longer (1)</b> 57:9
<b>hot-walking (1)</b> 85:12	60:21,25;69:21;86:3	<b>jockeys (1)</b> 86:13	8,10,22;74:3;98:11	<b>look (13)</b> 8:16;14:12;
<b>hour (1)</b> 24:5	<b>information (7)</b> 18:19; 58:14;59:5,10;66:15; 99:2,9	<b>Jockey's (1)</b> 86:6	33:17;37:7;40:4;	33:17;37:7;40:4;
<b>hours (1)</b> 42:3	<b>informative (1)</b> 35:10	<b>join (1)</b> 81:5	42:13;47:3;53:15;	42:13;47:3;53:15;
<b>House (1)</b> 82:21	<b>informed (1)</b> 51:20	<b>joined (1)</b> 54:13	59:10;63:17,21;	59:10;63:17,21;
<b>HPBA (1)</b> 97:7	<b>initial (2)</b> 66:8;82:12	<b>July (3)</b> 27:10;82:21; 98:11	78:19;96:6	
<b>huge (1)</b> 79:25	<b>input (2)</b> 45:17;66:18	<b>jump (4)</b> 18:13;53:20; 57:11;64:18	<b>later (7)</b> 17:2;45:9; 53:4,20;67:25;73:15;	<b>looked (3)</b> 37:13,14;
<b>hundredth (1)</b> 54:20	<b>instead (1)</b> 64:14	<b>jumping (1)</b> 53:4	95:3	77:14
<b>hurdle (1)</b> 64:16	<b>insurance (1)</b> 83:5	<b>jump-start (1)</b> 24:20	<b>launching (1)</b> 60:6	<b>looking (29)</b> 21:4,8,
<b>hurdles (1)</b> 61:23	<b>intended (1)</b> 79:8	<b>June (4)</b> 5:2,8; 102:20;103:14	<b>Laurel (1)</b> 82:7	25:22;5,21;23:9,21;
<b>hyphenated (1)</b> 78:14	<b>interest (2)</b> 66:14; 95:21	<b>Junior (1)</b> 26:15	<b>lawfully (2)</b> 100:17;	26:9,19;27:8,19;28:5;
<b>I</b>		<b>Justin (1)</b> 30:21	101:15	29:21,22;30:3,22;
<b>idea (4)</b> 64:22;66:10; 67:6,16	<b>interested (2)</b> 40:12; 60:14	<b>K</b>	<b>lead (1)</b> 32:16	31:17;33:18;35:10;
<b>ideas (2)</b> 37:25;63:8	<b>interesting (1)</b> 24:24	<b>Katie (1)</b> 8:21	<b>leading (2)</b> 31:20;	38:20;40:18;46:16;
<b>identified (2)</b> 100:20; 101:18	<b>interests (1)</b> 51:14	<b>keep (8)</b> 10:3;18:18, 18:52;18:62:5;91:20;	60:20	47:9,10,11;57:23;
<b>Idol (1)</b> 28:17	<b>interim (2)</b> 63:7;64:3	<b>Kelly (2)</b> 30:21;31:12	<b>lean (1)</b> 26:5	78:24;80:15;95:5
<b>image (1)</b> 6:24	<b>intermix (1)</b> 25:24	<b>Kent (4)</b> 28:18;48:12; 83:13;89:9	<b>learned (1)</b> 9:11	<b>looks (3)</b> 13:24;15:4;
<b>immediately (1)</b> 67:22	<b>internal (1)</b> 96:21	<b>Kentucky (2)</b> 6:9; 76:12	<b>least (3)</b> 21:8;63:5;	37:5
<b>implement (1)</b> 48:16	<b>International (2)</b> 6:8; 55:8	<b>kid (1)</b> 26:14	85:4	<b>lose (3)</b> 20:10,13;22:9
<b>important (6)</b> 23:16; 61:23;81:6,13;83:22; 85:25	<b>interviewed (1)</b> 94:2	<b>kids (1)</b> 26:17	<b>legal (1)</b> 99:5	<b>lot (22)</b> 6:11,12,15,19;
<b>importantly (1)</b> 61:15	<b>into (16)</b> 16:2;26:6; 31:20;34:15;62:18; 71:19;73:10;80:19;	<b>kind (26)</b> 9:10;18:3; 22:11,14;24:14,19;	<b>legislature (1)</b> 79:8	7:12,19,20;8:2;9:4;
<b>improve (5)</b> 31:16; 34:16;46:7;61:24; 80:15	86:2,4,24;88:11; 89:17;90:5;96:7; 97:23	<b>26:21,23,23,25;27:6,</b> <b>7,19;28:7;32:2;36:2,</b> <b>2;41:6;42:8;45:17;</b> <b>48:21;76:24;82:9;</b> <b>87:3;90:4;96:20</b>	<b>legitimate (1)</b> 75:24	11:14;22;17:20;
<b>Improved (2)</b> 34:15; 56:9	<b>investigation (1)</b> 69:17	<b>kinds (1)</b> 51:25	<b>Leif (2)</b> 30:20;31:13	19:24;42:21;50:22;
<b>improvement (1)</b> 76:19	<b>investigations (1)</b> 70:3	<b>kitchen (3)</b> 14:22; 15:2;82:6	<b>lenient (1)</b> 93:8	23:53:12;69:18;
<b>improvements (4)</b> 14:24;34:7;76:20,25	<b>investment (1)</b> 49:15	<b>knew (1)</b> 88:6	<b>Less (3)</b> 39:21;92:12;	80:13;83:10;88:3;
<b>improving (1)</b> 63:17	<b>invoices (1)</b> 94:24	<b>knowing (1)</b> 53:22	93:10	89:21
<b>inception (2)</b> 56:25; 57:22	<b>involved (2)</b> 45:14; 86:2	<b>knowledge (4)</b> 67:4; 85:13;100:16;101:14	<b>level (4)</b> 46:16,22,23;	<b>lots (2)</b> 85:21;90:18
<b>included (1)</b> 17:25	<b>item (10)</b> 5:10;10:17; 11:22;41:6;69:12;	<b>knows (1)</b> 14:7	85:12	<b>Lottery (1)</b> 81:7
<b>including (3)</b> 34:17; 60:18;80:16	70:24;75:2;78:4,5; 82:4	<b>M</b>	<b>Louisville (1)</b> 6:9	<b>Louisville (1)</b> 6:9
<b>increase (4)</b> 39:10;	<b>items (5)</b> 10:4,24; 17:16;36:3;81:17	<b>machines (4)</b> 8:16,17;	<b>love (3)</b> 43:17,20;67:8	<b>love (3)</b> 43:17,20;67:8
		38:17;41:24	<b>low (1)</b> 61:7	<b>lower (2)</b> 72:2;96:12
		<b>Mackey (2)</b> 12:23,25	<b>Lowe's (1)</b> 42:17	<b>Lowe's (1)</b> 42:17
		<b>macro (6)</b> 46:16,21; 47:14,17;50:18;51:18	<b>luckily (1)</b> 26:8	<b>luckily (1)</b> 26:8
		<b>Madam (3)</b> 17:10; 54:9;75:14	<b>lunch (1)</b> 82:19	<b>lunch (1)</b> 82:19
		<b>main (3)</b> 22:14,15; 42:7	<b>M</b>	
		<b>maintain (2)</b> 34:14; 56:3	<b>machines (4)</b> 8:16,17;	
		<b>maintaining (1)</b> 59:8	38:17;41:24	38:17;41:24
		<b>major (1)</b> 63:16	<b>Mackey (2)</b> 12:23,25	<b>Mackey (2)</b> 12:23,25

<b>makes (1)</b> 47:16	78:3;84:20;87:11;	7,18	<b>Nobody (1)</b> 88:9
<b>making (3)</b> 30:15;	88:15,16;92:4	<b>moneys (2)</b> 81:2;95:9	<b>nominate (2)</b> 25:14,15
31:13;44:17	<b>meet (21)</b> 13:19;	<b>month (3)</b> 34:5;35:5;	<b>None (1)</b> 85:19
<b>male (1)</b> 53:11	33:15;34:12;35:23;	60:3	<b>Noons (1)</b> 23:22
<b>manager (6)</b> 32:4,8;	39:6,12;40:16,19;	<b>months (1)</b> 69:25	<b>Norfolk (1)</b> 48:13
43:19;48:6,20;54:18	44:15;49:20;54:20;	<b>more (42)</b> 11:2;14:2,	<b>north (4)</b> 48:5;56:23;
<b>many (10)</b> 10:12;	55:24;56:11;57:25;	7,18,19;16:10;18:5,	57:19;60:9
24:11;38:18;52:19;	58:24;68:17;70:23;	22:20;4:16;24:21;	<b>NOTE (9)</b> 13:11;
60:20,25;89:16;	71:3,21;82:12;84:24	26:18;27:2;28:8,10,	74:20;76:11;78:3;
90:14;92:9,10	<b>meeting (28)</b> 5:9;6:4;	21:29;17:31;23:34:8;	97:11;99:22;100:5;
<b>March (15)</b> 12:15;	10:5;12:12,15;13:3;	39:11,24;46:16;47:5;	103:9,14
13:4;17:17,19;29:19;	45:13;47:5;58:3;	48:16;50:22,23;	<b>noticed (1)</b> 10:16
31:20;33:15;34:11;	62:15;68:19,23;	53:12;61:5,11;63:22;	<b>notices (1)</b> 38:24
35:15,23;36:14;	74:17;77:8;82:25;	69:18;73:24;74:2;	<b>notified (1)</b> 71:8
38:13,15;40:16;62:9	98:4,24;99:3,8;	80:25;85:14;86:17;	<b>notifying (1)</b> 73:20
<b>Margarita (1)</b> 23:22	100:18,21,23;101:16,	21:91:14,16,17;	<b>novice (1)</b> 24:22
<b>marginal (1)</b> 80:5	19,21;102:20;103:12,	92:21;93:8	<b>number (3)</b> 14:10;
<b>marginalized (1)</b>	15	<b>Morison (2)</b> 54:14;	57:6;91:23
81:12	<b>meets (7)</b> 47:11,12,	59:20	<b>numbers (4)</b> 40:25;
<b>mark (1)</b> 30:10	19:5;59:9;58:11,25;	<b>morning (7)</b> 5:5,6;	51:25;52:8;68:11
<b>marked (1)</b> 18:12	59:9	10:9;10:27;14;57:14;	
<b>market (1)</b> 73:15	<b>members (4)</b> 9:16;	94:22	
<b>marketing (7)</b> 32:7;	95:20,22;97:18	<b>Morrison (2)</b> 59:13,16	
35:13;36:20;43:19;	<b>member's (2)</b> 100:16;	<b>most (8)</b> 8:14;11:10;	
46:8;48:6;49:13	101:13	61:15;77:23;83:22;	
<b>marketing-specific (1)</b>	<b>membership (1)</b> 82:25	90:19;98:6,10	
48:20	<b>memorandum (1)</b>	<b>motion (18)</b> 12:13,16;	
<b>marks (1)</b> 49:5	70:21	13:15;68:21,24;	
<b>Maryland (3)</b> 20:25;	<b>men's (1)</b> 52:19	74:24;75:3,6;97:14;	
66:23;82:7	<b>mention (2)</b> 70:8;	98:20;99:25;100:10,	
<b>mascot (1)</b> 27:4	92:19	21:101:19;102:17,19,	
<b>Mat (1)</b> 7:2	<b>mentioned (2)</b> 29:25;	23:103:11	
<b>match (1)</b> 62:10	60:19	<b>motions (2)</b> 18:23;	
<b>material (2)</b> 31:19,21	<b>menus (1)</b> 34:22	69:13	
<b>Matt (1)</b> 40:23	<b>messaging (1)</b> 51:3	<b>mouth (1)</b> 90:6	
<b>matter (1)</b> 80:20	<b>met (2)</b> 62:13;67:25	<b>move (16)</b> 5:25;10:5;	
<b>matters (6)</b> 99:4;	<b>method (1)</b> 72:20	17:23;20:12,14;	
100:12,17,20;101:15,	<b>meticulous (1)</b> 94:21	30:13;31:17;33:2,3;	
18	<b>metrics (1)</b> 52:3	60:12;63:15,22;	
<b>maximum (1)</b> 60:15	<b>mic (2)</b> 9:19;97:21	67:19;98:24;100:14;	
<b>may (13)</b> 6:25;7:2;	<b>micro (2)</b> 46:23;50:18	101:11	
9:24;27:25,25;53:23;	<b>might (4)</b> 11:24;16:8;	<b>moved (9)</b> 12:17;	
54:21;60:5;63:25;	91:21;96:5	31:9;34:14;69:2;	
84:10;86:3;90:17;	<b>Miguel (2)</b> 82:6,16	75:7;98:21;99:16;	
93:23	<b>million (1)</b> 80:9	102:22,24	
<b>Maybach (1)</b> 62:8	<b>minding (1)</b> 95:18	<b>moving (7)</b> 30:24;	
<b>maybe (9)</b> 23:23;28:2,	<b>minimum (1)</b> 19:14	32:10,13;33:7,11;	
3:37;10:42;11:52;23;	<b>Minnesota (1)</b> 24:16	34:15;59:15	
53:4;82:18;89:14	<b>minus (1)</b> 76:15	<b>much (15)</b> 15:5;	
<b>McLellan (1)</b> 85:8	<b>minutes (6)</b> 9:18;	16:10;24:19;39:24;	
<b>Meadow (7)</b> 54:7,15;	12:11,14;13:3,8;	49:14;55:5;56:9;68:6,	
56:25;57:25;59:11;	97:20	13:70;18;73:17;	
60:3;67:23	<b>Miscellaneous (2)</b>	74:25;89:14;94:14;	
<b>Meadows (1)</b> 63:17	86:15;94:20	96:12	
<b>meals (1)</b> 82:15	<b>mitigated (1)</b> 56:16	<b>Mules (1)</b> 23:21	
<b>mean (4)</b> 19:15;44:3;	<b>moaning (1)</b> 90:7	<b>multiple (2)</b> 36:3;	
50:3;51:19	<b>modification (1)</b> 87:16	87:24	
<b>means (3)</b> 19:17;	<b>modify (1)</b> 57:23	<b>multiplied (1)</b> 14:9	
46:20;91:17	<b>modifying (1)</b> 56:17	<b>multitude (1)</b> 61:12	
<b>measurable (1)</b> 52:8	<b>Mondays (1)</b> 94:11	<b>music (2)</b> 28:14;29:8	
<b>media (3)</b> 26:5;35:20;	<b>money (10)</b> 10:19;	<b>mustard (1)</b> 41:3	
51:8	11:11;44:22;49:10,	<b>mute (1)</b> 101:6	
<b>medical (7)</b> 10:23;	11:78:20;79:25;80:4,	102:7,9,12,15,16,23;	
		103:3,11	

55:12 <b>ongoing</b> (1) 41:6 <b>online</b> (1) 34:19 <b>only</b> (18) 15:19; 20:16;36:12;55:12; 57:16;62:25;64:11; 23:66;16:68:6;84:4; 89:24;93:5;94:9; 100:16,19;101:14;17 <b>open</b> (13) 9:15;19:8; 12:27;13:5;6,7; 82:21;97:17;18;99:8; 100:10,18;101:15 <b>opened</b> (1) 9:2 <b>opening</b> (2) 26:6,19 <b>operates</b> (2) 15:2; 33:7 <b>operating</b> (1) 46:19 <b>operation</b> (2) 32:4; 34:6 <b>operational</b> (2) 33:16; 39:19 <b>operations</b> (5) 29:22; 30:19;31:25;32:3; 69:22 <b>operator</b> (1) 71:6 <b>operators</b> (1) 80:7 <b>opine</b> (1) 96:11 <b>opinion</b> (2) 62:22; 64:14 <b>opportunities</b> (4) 26:5; 40:11;53:17;55:2 <b>opportunity</b> (11) 15:18;20:3;22:14,18; 24:19;28:11;29:18; 56:3;59:23;70:18; 85:2 <b>opposed</b> (4) 13:14; 74:23;97:13;99:24 <b>optical</b> (5) 10:23;78:4; 84:20;87:11,19 <b>optimistic</b> (1) 38:2 <b>order</b> (3) 5:4,8;14:6 <b>orientation</b> (2) 31:2; 32:9 <b>OSIG</b> (1) 77:11 <b>Ostrich</b> (1) 24:9 <b>ostriches</b> (4) 25:3,6, 20,21 <b>otherwise</b> (1) 86:3 <b>out</b> (36) 7:19;11:8,25; 15:8;19:2,3;22:15; 23:19;26:3,16;27:3, 18:28;19:23;31:11, 12,33:17;35:11; 36:12;41:10,25;48:2, 3;53:2;55:20;58:2; 67:23;80:3;81:9;82:7, 8,17;83:20;87:9; 92:20;95:10 <b>outside</b> (3) 41:8; 48:11;95:16 <b>over</b> (25) 7:15;17:15;	18:3;19:5;24:15; 28:3;30:6;42:8; 46:15;57:2;64:18; 66:2;71:18;73:6; 75:16;77:12,19; 81:15;84:17;88:18; 89:19;91:6,8;92:2; 96:21 <b>overall</b> (1) 50:21 <b>overhaul</b> (1) 60:11 <b>overlapping</b> (1) 74:5 <b>overlooked</b> (1) 80:6 <b>overseeing</b> (2) 32:5; 70:2 <b>oversight</b> (1) 77:12 <b>own</b> (2) 59:8;64:23 <b>owner</b> (1) 54:15	92:10;93:5,6,12,18; 94:16 <b>people's</b> (1) 33:19 <b>per</b> (3) 64:20,21;91:6 <b>perceives</b> (1) 59:14 <b>percent</b> (9) 71:23,25; 72:5;76:4,5,9,9;77:2, 4 <b>percentage</b> (2) 53:11; 71:23 <b>perfect</b> (2) 93:4;97:3 <b>performed</b> (1) 29:9 <b>performing</b> (2) 28:19; 60:15 <b>Perhaps</b> (3) 12:6; 92:25;95:4 <b>period</b> (4) 9:17;10:2; 75:19;77:25 <b>permanently</b> (1) 57:23 <b>permeate</b> (1) 50:5 <b>permit</b> (1) 71:10 <b>permits</b> (1) 71:11 <b>permitting</b> (1) 61:22 <b>person</b> (1) 84:5 <b>personnel</b> (1) 99:4 <b>perspective</b> (1) 56:13 <b>pertaining</b> (1) 72:12 <b>Pete</b> (1) 62:8 <b>Petrillo</b> (1) 33:10 <b>Petromola</b> (1) 94:22 <b>petting</b> (1) 26:13 <b>phase</b> (3) 33:21;60:6; 63:16 <b>Pick</b> (11) 71:15,19,24, 25;72:21,23;73:5,5,6, 10,23 <b>particularly</b> (1) 61:7 <b>partnership</b> (1) 35:14 <b>Party</b> (2) 24:3;44:2 <b>pass</b> (2) 19:3;44:18 <b>past</b> (9) 10:25;24:10; 26:20;33:14;47:25; 55:18,23,24;88:18 <b>pavers</b> (1) 33:25 <b>paving</b> (1) 81:7 <b>pay</b> (5) 16:4,4;62:3; 83:3,16 <b>paying</b> (2) 74:9;94:23 <b>Paz</b> (1) 82:6 <b>PBJF</b> (1) 86:8 <b>PDJF</b> (1) 28:6 <b>pending</b> (2) 26:10; 44:25 <b>people</b> (42) 8:5; 25:14;27:18;28:23; 32:19;41:18;42:4; 49:18;50:2,5;53:2,9; 54:24;55:19;57:10; 74:8;80:6;82:17; 83:20,21;85:11,16; 86:2;87:9,20,23;88:4, 18;89:2,10,24;90:5, 14;91:14,17,23;	74:6;89:7,23;95:8; 96:19 <b>points</b> (3) 46:6;56:5; 94:18 <b>pony</b> (1) 26:13 <b>pool</b> (6) 71:20,25; 72:5,21;75:25;76:15 <b>pools</b> (2) 71:19;72:22 <b>poor</b> (1) 82:18 <b>popular</b> (3) 24:12; 29:3;66:3 <b>porta-potties</b> (1) 52:25 <b>portion</b> (1) 72:3 <b>positions</b> (1) 98:8 <b>positive</b> (6) 8:14; 29:11;35:24,24;66:9; 67:2 <b>positiveness</b> (1) 67:17 <b>possible</b> (5) 25:11; 60:13,25;63:19;73:18 <b>possibly</b> (1) 52:22 <b>post</b> (8) 18:10;19:7, 11,20;20:7;22:8;23:6, 20 <b>posted</b> (1) 24:11 <b>potentially</b> (1) 15:23 <b>PowerPoint</b> (1) 17:13 <b>prayers</b> (1) 83:21 <b>premier</b> (1) 21:9 <b>prepared</b> (2) 20:22; 63:6 <b>Present</b> (7) 5:13,15, 19,22;36:9;63:21; 70:12 <b>presentation</b> (2) 17:13;46:10 <b>presented</b> (3) 13:8; 43:11,18 <b>presenting</b> (3) 13:23; 69:12;70:20 <b>presents</b> (1) 20:3 <b>pressure</b> (2) 56:4,5 <b>pretrial</b> (1) 66:16 <b>pretty</b> (4) 38:2;72:15; 87:19;88:15 <b>prevalent</b> (1) 6:22 <b>preventive</b> (1) 89:13 <b>Preview</b> (2) 15:13,16 <b>previous</b> (7) 12:12; 15:7;21:7,17;24:11; 32:12;90:13 <b>previously</b> (1) 47:15 <b>pricing</b> (1) 23:25 <b>print</b> (1) 36:18 <b>printed</b> (1) 17:14 <b>prior</b> (2) 66:4;72:22 <b>proactive</b> (2) 37:22; 58:4 <b>probably</b> (7) 10:12; 22:9;25:9;30:7; 38:22;67:9;83:22 <b>problem</b> (11) 52:23; 53:4,21,24;78:20;	79:20;80:8,10;88:16; 90:2,22 <b>problematic</b> (2) 55:19; 56:24 <b>problems</b> (5) 6:12; 56:14,20;84:9;90:18 <b>process</b> (3) 15:5; 34:17;43:6 <b>processed</b> (2) 44:23; 45:11 <b>processes</b> (1) 44:9 <b>professionals</b> (1) 25:8 <b>program</b> (11) 7:22; 8:7;21:3;22:23;78:9, 17;82:5;87:13;89:12, 17,20 <b>programming</b> (1) 37:25 <b>programs</b> (5) 7:21; 46:19;79:13;85:6; 87:15 <b>project</b> (3) 33:22; 61:21;63:23 <b>projects</b> (2) 33:23; 34:3 <b>promised</b> (1) 58:19 <b>promote</b> (4) 22:16; 27:6;51:15;67:17 <b>promoted</b> (2) 69:15; 70:17 <b>promoting</b> (1) 47:7 <b>promotion</b> (3) 23:17, 18;45:23 <b>promotional</b> (1) 43:11 <b>promotions</b> (3) 23:15; 26:11;46:13 <b>proper</b> (2) 53:16; 95:14 <b>properly</b> (1) 43:8 <b>proposal</b> (2) 62:17; 71:2 <b>propose</b> (1) 79:7 <b>proposing</b> (2) 46:2; 72:19 <b>Protection</b> (1) 13:22 <b>prove</b> (1) 64:11 <b>proved</b> (1) 66:21 <b>provide</b> (10) 6:3;9:16; 59:4;63:18;77:21; 78:16;82:14;85:7; 97:19;100:11 <b>provided</b> (3) 41:12; 55:4;77:8 <b>Providence</b> (1) 31:10 <b>provider</b> (5) 32:11,23, 23;33:5;34:24 <b>providers</b> (1) 88:5 <b>providing</b> (2) 53:16; 78:17 <b>public</b> (14) 9:16,17; 19:9;20:17;22:10; 27:13;75:19;97:19; 100:16,19,24;101:14,
--	--	--	---	--

17,22 <b>pulling</b> (1) 43:3 <b>purchase</b> (2) 31:22; 35:9 <b>purchasing</b> (1) 34:17 <b>purpose</b> (1) 99:3 <b>purposes</b> (2) 45:18; 95:16 <b>purses</b> (2) 15:19,23 <b>put</b> (6) 27:20;33:23; 52:23;81:17,18;92:21 <b>putting</b> (3) 34:18; 41:11;81:9	61:4;63:19;64:16; 65:3;70:16,24;72:7; 76:2,17;79:19;82:23; 95:2;103:15 <b>Radio</b> (2) 35:17;49:22 <b>radius</b> (1) 61:11 <b>ran</b> (3) 15:21;23:8; 54:19 <b>Rangel</b> (1) 83:5 <b>rate</b> (1) 72:2 <b>rates</b> (1) 71:16 <b>ratified</b> (1) 96:18 <b>ratio</b> (1) 53:9 <b>reach</b> (3) 26:16; 48:10;95:10 <b>reached</b> (2) 58:2; 67:23 <b>reaching</b> (3) 48:2,3,24 <b>reach-out</b> (1) 48:16 <b>reading</b> (1) 9:9 <b>ready</b> (3) 37:6;63:11, 15 <b>real</b> (1) 53:21 <b>realized</b> (1) 9:5 <b>really</b> (13) 21:25; 23:9;29:18;30:3; 37:14;38:15;41:7; 48:21;51:19;52:16; 67:18;80:14;90:11 <b>reason</b> (2) 42:20; 45:21 <b>re-branded</b> (1) 23:3 <b>received</b> (4) 52:5; 62:19;66:8;68:6 <b>receiving</b> (1) 37:21 <b>recent</b> (2) 6:4;28:16 <b>recommendation</b> (1) 84:3 <b>recommends</b> (2) 13:2; 72:8 <b>reconvenes</b> (1) 100:6 <b>record</b> (5) 5:23;94:18; 100:14;101:12; 102:16 <b>records</b> (1) 94:21 <b>Recreational</b> (1) 79:11 <b>reducing</b> (1) 61:6 <b>reference</b> (1) 8:18 <b>reflect</b> (1) 5:24 <b>reflection</b> (1) 45:25 <b>regard</b> (1) 65:5 <b>regarding</b> (3) 13:18; 16:11;70:22 <b>Regional</b> (1) 36:15 <b>regrade</b> (1) 61:16 <b>regulatory</b> (1) 71:5 <b>Reid</b> (1) 85:8 <b>related</b> (4) 68:22; 74:16;79:12;94:25 <b>relationship</b> (1) 59:24 <b>remain</b> (1) 23:5 <b>remains</b> (1) 59:25	<b>remarks</b> (1) 59:23 <b>reminder</b> (1) 20:9 <b>reminders</b> (1) 81:10 <b>remote</b> (1) 83:12 <b>renew</b> (1) 71:10 <b>renovation</b> (3) 60:8; 62:23,25 <b>repair</b> (1) 14:14 <b>repaired</b> (1) 14:15 <b>replace</b> (1) 34:2 <b>report</b> (4) 13:17;47:4; 54:3;68:19 <b>reports</b> (2) 13:16;43:8 <b>representative</b> (1) 79:20 <b>representatives</b> (7) 13:20;43:16;54:4,5; 69:9;75:12,17 <b>request</b> (2) 68:22; 96:15 <b>requested</b> (2) 43:13; 71:17 <b>requests</b> (7) 69:19; 70:21;71:13;72:9; 74:16;96:9,21 <b>require</b> (1) 61:21 <b>requirement</b> (3) 39:3, 6,8 <b>requirements</b> (4) 55:14;99:8;100:18; 101:16 <b>reserved</b> (1) 94:15 <b>respected</b> (2) 60:18; 62:14 <b>respective</b> (1) 71:19 <b>respond</b> (7) 9:25; 13:11;74:20;75:18; 97:11;99:22;103:9 <b>responded</b> (1) 42:14 <b>responding</b> (5) 13:9; 74:18;97:9;99:20; 103:7 <b>response</b> (4) 29:11; 65:4;77:6,10 <b>responses</b> (1) 66:9 <b>responsibility</b> (1) 47:20 <b>restrictions</b> (1) 55:15 <b>restroom</b> (2) 53:3,17 <b>restructure</b> (2) 32:2; 63:2 <b>result</b> (1) 60:23 <b>results</b> (1) 78:22 <b>retired</b> (1) 31:9 <b>retirement</b> (1) 31:11 <b>return</b> (1) 24:2 <b>returning</b> (1) 29:25 <b>returns</b> (3) 20:6; 21:12;28:25 <b>review</b> (1) 40:18 <b>reviewed</b> (4) 59:2; 71:8;72:15,17 <b>reviewing</b> (1) 63:8	<b>revised</b> (1) 66:12 <b>reward</b> (1) 84:19 <b>rhetoric</b> (1) 73:14 <b>Richmond</b> (3) 27:3; 36:15;48:12 <b>ridden</b> (3) 25:3,6,7 <b>rider</b> (1) 61:25 <b>riders</b> (4) 27:16;28:9; 61:14;64:12 <b>rides</b> (2) 25:4;26:13 <b>riding</b> (1) 84:8 <b>right</b> (22) 9:20;21:23; 24:5;30:9,9,12;31:2; 38:5;39:14;40:8; 45:24;46:9;49:3; 58:5;59:16;65:12; 70:15;85:9;88:19; 98:5;7;99:17 <b>rise</b> (1) 54:25 <b>Robin</b> (1) 8:22 <b>rods</b> (1) 86:22 <b>role</b> (1) 69:17 <b>roles</b> (1) 30:22 <b>roll</b> (4) 5:11;71:18; 101:3;102:3 <b>room</b> (4) 9:8;37:7,10; 52:19 <b>rooms</b> (4) 14:16; 52:20;53:23;86:24 <b>roster</b> (1) 70:24 <b>roundup</b> (1) 79:3 <b>route</b> (2) 63:9;64:5 <b>routes</b> (1) 64:4 <b>Roy</b> (2) 31:3,18 <b>rule</b> (2) 91:7;96:21 <b>rules</b> (1) 55:20 <b>run</b> (14) 15:19,22; 16:5;19:14,16,22; 21:13;22:4;54:16; 58:17;63:4;64:7; 65:25;66:20 <b>running</b> (7) 20:2; 21:20;54:20;55:9; 60:4;69:18;92:10 <b>RVA</b> (1) 26:20	20:26;12,19;29:15 <b>Saturdays</b> (3) 26:9,23; 29:21 <b>saw</b> (2) 49:21;52:15 <b>saying</b> (1) 50:3 <b>schedule</b> (2) 15:4; 20:23 <b>scheduled</b> (1) 71:20 <b>schedules</b> (1) 21:5 <b>scholarships</b> (1) 7:23 <b>schooling</b> (3) 64:15; 65:11,24 <b>searching</b> (1) 7:10 <b>season</b> (15) 17:24; 18:7,16;20:7;21:8; 26:15;30:4,23;31:24; 32:17;34:15;35:6; 42:9;66:5,7 <b>seating</b> (1) 34:10 <b>Second</b> (22) 12:20; 21:27;11:30;20; 49:12;58:7,24;62:15; 69:5,6;71:14;75:8; 89:11;95:17;96:2,8; 98:22;100:25;101:2, 23,24;103:2 <b>seconded</b> (2) 99:13; 16 <b>second-place</b> (1) 15:25 <b>secretary</b> (5) 15:10; 16:13;30:2;69:8; 75:11 <b>Section</b> (2) 99:10,11 <b>secured</b> (1) 58:14 <b>security</b> (1) 56:3 <b>seeing</b> (2) 69:18; 79:14 <b>seeks</b> (1) 71:22 <b>seem</b> (2) 39:22;87:25 <b>seemed</b> (2) 8:13;88:3 <b>seems</b> (2) 6:18;14:6 <b>sell</b> (1) 41:8 <b>send</b> (2) 36:12;94:5 <b>senior</b> (1) 17:11 <b>sense</b> (2) 47:17;88:2 <b>separate</b> (2) 46:20; 47:6 <b>separation</b> (1) 51:12 <b>September</b> (2) 23:2; 64:17 <b>sequestration</b> (1) 55:16 <b>serve</b> (1) 79:18 <b>service</b> (2) 32:11; 83:18 <b>services</b> (1) 36:22 <b>session</b> (8) 29:17; 97:24;98:19,20; 99:19;100:6,11,13 <b>set</b> (7) 9:20;27:5; 45:20;55:20;69:14; 79:18;98:4
---	---	--	---	--

sets (1) 65:24	slippage (1) 56:14	77:10;95:22;99:5	suites (2) 34:18;41:11	62:16;63:7
seven (2) 18:15;19:16	slot (2) 8:16,17	stake (6) 19:24;21:3, 5,6,10;23:4	summarizing (1) 70:21	teams (1) 30:20
several (3) 64:6;77:6, 17	small (2) 82:11,20	stakeholders (2) 40:21;62:21	summary (1) 9:11	temporary (3) 53:22;
shall (1) 76:2	Smith (1) 31:3	stakes (1) 20:23	summer (10) 13:19; 17:24;31:11,16; 34:12;68:23;70:23; 71:3;74:17;82:8	63:9;64:19
Shannon (2) 54:17; 86:9	smoothly (1) 15:10	Stall (1) 30:5	summertime (1) 20:21	ten (1) 31:8
shape (1) 34:3	sneaking (1) 7:5	stalls (4) 30:7,8,10,12	sun (1) 86:24	tent (1) 52:24
share (4) 36:10;52:4; 59:23;72:4	Social (2) 35:20;51:7	stand (1) 63:20	Sunday (3) 20:13,15; 57:14	tents (1) 86:18
Shawan (1) 66:23	soil (1) 62:11	standpoint (5) 39:19, 24:44;11;54:22;73:20	superintendent (2) 31:4,5	Terminals (1) 34:13
Shenandoah (6) 29:4; 47:9;49:17;51:5; 68:16;70:5	sold (1) 40:16	stands (1) 49:19	support (3) 47:13; 61:18;84:10	terms (7) 55:4,15; 56:17;57:3;61:3; 66:15;83:23
shift (1) 61:17	solid (1) 80:14	start (6) 17:18;18:2, 14:28;2:51:22;91:9	supposed (1) 45:8	terrible (1) 7:16
shipping (1) 16:6	solutions (1) 6:14	started (6) 28:8;32:8; 35:22;45:24;87:12; 89:15	sure (24) 14:25;	terrific (1) 52:16
shirt (1) 85:4	somebody (3) 8:19; 88:16;90:20	starting (2) 27:13; 85:11	16:14;18:11;19:2; 22:16;30:16;31:13; 38:21;43:7;44:17;22; 49:4;51:10;53:15;	thanks (3) 22:23;52:9; 63:24
shirts (1) 84:24	somehow (1) 51:2	starts (1) 42:9	54:25;62:10;63:2,11; 67:13;70:9;90:25; 93:20;95:5,15	thinking (1) 11:10
shoe (1) 57:4	someone (1) 94:4	state (3) 8:14;36:17; 48:17	surface (2) 6:17;56:17	third (1) 34:13
short (3) 61:2,2;92:12	someplace (1) 14:21	states (2) 6:25;8:2	sustain (1) 83:14	Thirsty (1) 24:2
shortage (1) 6:14	sometimes (3) 9:24; 80:7;93:11	station (1) 83:8	switching (1) 89:5	thoroughbred (1) 76:8
shortly (3) 19:25;40:7; 62:15	somewhat (1) 55:18	status (2) 8:13;55:13	synergy (1) 46:4	thoroughly (2) 77:13; 78:24
shout-out (1) 81:11	soon (1) 67:12	statute (2) 75:23;79:7	system (1) 42:20	though (1) 51:18
showcase (2) 21:20, 22	sorry (6) 5:6,7;38:11, 15:59;21;75:22	statutory (4) 75:21; 79:4;95:6,16	systems (1) 7:14	thought (6) 9:3;16:7; 17:2;37:7;46:9;87:14
shows (1) 80:13	sort (6) 46:21;49:25; 50:5;63:16;95:17; 96:11	stay (1) 14:21	<b>T</b>	thoughts (2) 43:18; 44:8
side (16) 27:23,23,25; 28:2,4;31:25;37:3; 48:24;52:24;83:24; 84:2,4;85:17,20; 86:16;87:5	sounds (2) 67:16; 93:23	steeplechase (4) 18:10;47:10;55:10; 63:19	three (13) 9:18;11:3, 12:17;18;23:6;38:12; 42:16;47:19;61:4; 66:24;69:23;70:21; 97:20	throughout (3) 36:20; 56:16;62:2
<b>Siegel (37)</b> 5:21,22; 12:17,19;32:18,22; 33:4;37:17;38:7,10, 14;39:2,5,9,17,21,25; 40:8,13;72:14;75:8, 10;81:20;92:18; 93:22;94:3;98:21; 99:13,15;101:2,24; 102:2,13,14,22,24; 103:3	south (2) 60:9;65:21	step (1) 86:4	throw (1) 80:7	throwing (1) 78:20
significant (1) 18:23	Southwest (1) 7:3	stewards (1) 58:12	Thursday (3) 19:7; 22:12;24:2	Thursday (3) 19:7;
significantly (1) 61:24	space (2) 14:18;53:17	still (10) 8:15;17:21; 23:7,8,24;26:9;30:5; 31:21;34:25;56:20	Thursdays (2) 18:15; 35:17	Thursdays (2) 18:15;
silos (1) 46:20	speak (9) 10:7;12:7; 15:7;34:4;44:2,4; 49:10;63:12;97:21	sting (1) 22:9	ticket (2) 41:13;87:6	ticket (2) 41:13;87:6
simple (3) 67:6;87:19; 88:15	speaking (1) 16:19	stop (4) 47:24;86:23; 88:11;89:4	ticketing (1) 32:5	ticketing (1) 32:5
simpler (1) 93:17	spearheads (1) 46:13	stopping (1) 88:7	<b>Ticketmaster (2)</b> 34:16;41:9	<b>Ticketmaster (2)</b> 34:16;41:9
simulcast (1) 76:2	special (3) 15:15; 24:7;62:3	store (1) 83:8	<b>tickets (4)</b> 35:9;40:16; 41:12;67:14	<b>tickets (4)</b> 35:9;40:16; 41:12;67:14
singer (1) 28:17	specials (2) 23:22; 24:3	strategies (1) 44:16	<b>Tidewater (1)</b> 48:13	<b>Tidewater (1)</b> 48:13
sink (1) 49:25	specific (2) 50:19; 78:16	Stream (1) 89:16	timeline (1) 45:5	timeline (1) 45:5
sit (5) 42:7;47:3;49:2; 53:2;76:23	speed (1) 66:2	streaming (1) 36:22	times (2) 18:10;50:9	times (2) 18:10;50:9
site (3) 29:12;31:21; 62:12	speeds (1) 61:20	street (1) 23:23	timing (1) 66:6	timing (1) 66:6
situation (3) 53:3; 87:4;91:15	spend (1) 49:13	strong (3) 17:22; 19:18;59:25	today (11) 11:16,25; 17:18;32:8;43:18; 54:13;59:21;76:5; 77:22;79:7;95:13	today (11) 11:16,25;
situations (3) 82:18; 86:14;87:8	spending (2) 57:11; 89:19	struggle (1) 15:8	together (7) 11:4; 27:20;43:21;46:5,25; 51:4;67:24	together (7) 11:4;
six (3) 23:4;59:7; 69:24	spends (1) 84:11	stuff (2) 46:24;61:23	token (1) 51:14	token (1) 51:14
six-stakes (1) 21:15	spent (6) 10:20;11:7; 11,13;85:16;91:25	subject (3) 8:8;76:21; 99:3	told (2) 90:12,13	told (2) 90:12,13
slightly (2) 56:18;64:8	spot (3) 49:21,22; 51:15	submitted (4) 71:2; 72:9;77:15,15	ton (1) 79:15	ton (1) 79:15
	spots (1) 94:16	subsidy (1) 82:11	Tony (1) 33:9	Tony (1) 33:9
	spring (3) 65:21;66:5; 68:17	substance (2) 79:10, 15	toothache (1) 90:2	toothache (1) 90:2
	Springdale (4) 65:20; 66:3,11,22	successful (4) 54:23; 56:7,12;66:22	top (2) 28:17;64:12	top (2) 28:17;64:12
	squeezed (1) 24:14	successfully (1) 58:17	Torrence (1) 28:16	Torrence (1) 28:16
	Squirrels (1) 26:22	sudden (1) 11:19		
	staff (8) 13:2;29:24; 37:20;43:7;71:7;	sufficiently (1) 63:3		
		suggested (1) 15:12		

Torsilieri (1) 59:6 totality (1) 29:23 totally (1) 7:6 tour (1) 37:3 Tourism (1) 36:15 tournament (1) 86:7 towards (4) 33:7;79:9; 80:2;81:3 tracing (1) 7:2 track (23) 6:17;21; 14:10;23:19;26:4; 27:4;28:24;30:19; 31:4,5,14,20;36:8; 43:23;46:6;47:21; 49:8;50:6;76:13,21, 23;82:10;89:9 tracking (1) 40:15 tracks (1) 93:9 traction (1) 35:25 traded (1) 87:5 trailers (1) 83:11 trainer (1) 85:14 trainers (11) 14:20; 27:16;53:13;60:20; 64:13,17,25;65:16, 23;66:9,13 Training (3) 17:17; 27:14;85:6 transportation (2) 78:9;83:3 Travelers (1) 22:6 traveling (1) 85:23 Travellers (1) 22:20 trend (1) 29:5 trickier (1) 74:11 tried (2) 74:8;84:2 trip (1) 16:3 truck (1) 62:7 truly (1) 88:19 trust (2) 65:16;67:4 try (8) 20:15;23:17; 24:21;28:9;41:7; 86:16;89:3;91:20 trying (14) 14:24;18:6, 11,17;22:3;26:16; 34:16;37:24;48:15; 65:15;67:3;80:3; 85:24;86:2 T-shirt (1) 96:5 Tuesday (1) 83:19 Tuesdays (1) 94:11 turf (3) 33:21;56:23; 61:6 Turfway (1) 74:8 turn (4) 57:19;61:11; 81:15;90:20 TURNAGE-BARNEY (6) 78:11,12,13,15; 81:24;94:7 turned (1) 33:17 turns (9) 56:15;57:18; 58:18;60:9;61:10,16, 19;63:10;64:4	TV (1) 49:21 twilight (2) 42:22;43:2 two (18) 6:9;30:24; 41:23;42:16;47:6; 50:9;55:8,11;58:12; 59:9;63:6;67:18; 73:9;86:22;87:24,24; 94:15,17 two-year (1) 64:2 type (1) 62:11 types (1) 69:19 typically (1) 76:13 typographical (1) 58:15	version (1) 61:2 versus (2) 43:23; 53:11 vet (2) 6:14;45:12 vetted (2) 45:19;77:13 VGCA (1) 60:17 VHHA (1) 96:10 Vice (1) 5:12 video (1) 36:21 Virginia (22) 5:9;7:8; 13:21;20:21;23:3; 48:4;54:5,11,19;55:3, 6:65:12;70:16;72:6,7; 75:4;77:5;79:19; 81:7;97:7;98:25; 103:15 <b>U</b>	Weiner (1) 28:25 wells (1) 67:18 weren't (1) 74:9 West (1) 89:7 western (1) 52:24 What's (3) 38:7; 45:25;87:17 Whereupon (1) 100:5 Wherever (1) 83:10 whole (4) 7:14;30:4; 47:8;48:24 who's (3) 11:17; 78:17,18 wide (1) 61:10 Williams's (1) 8:22 willing (4) 7:25;77:20; 94:12;97:22 winner (1) 16:5 winners (1) 15:24 wisely (1) 80:4 wish (1) 63:14 within (5) 48:4;57:24; 67:24;71:20;77:17 without (2) 88:6;89:3 wonderful (1) 8:24 work (18) 10:20; 11:14,18;24:11;34:8; 43:6,21;46:5;51:23; 53:23;59:11;77:20; 81:13;85:24;87:16; 90:8;91:9;95:10 <b>W</b>	89:5,19;91:6,7,10,11, 14,16;92:2,6,20,25; 93:2;95:4,4 year-round (1) 89:20 years (24) 8:23; 10:14;11:13,21;15:7; 21:18;23:9,13;31:3,8; 33:22;42:17;44:13; 46:15;57:2,7;63:6; 66:25;69:20,23; 86:10,23;89:16;95:2 yesterday (5) 14:12; 20:9;35:3;52:15;53:7 youth (1) 7:22
				<b>Z</b>
				Zebra (1) 24:9 zebras (1) 25:7 zoo (1) 26:13
				<b>1</b>
				1 (2) 30:11;72:5 1,100 (1) 30:7 1,200 (1) 30:8 10:45 (1) 18:14 100 (1) 27:17 100,000 (1) 33:23 100th (1) 60:4 11:30 (2) 19:9,21 11th (1) 82:21 12 (1) 71:23 12:00 (1) 21:13 12:30 (4) 19:8,21; 20:7;23:21 12-passenger (1) 83:4 13 (1) 77:16 14 (1) 30:11 15 (4) 10:14;71:24; 82:14;92:4 1940 (1) 58:17
				<b>2</b>
				2 (3) 9:5;57:11;80:9 2.2-3711A1 (1) 99:10 2.2-3711A8 (1) 99:11 20 (3) 8:23;28:17; 76:6 2023 (1) 10:16 2024 (4) 10:21;76:10; 77:10;78:5
				2025 (14) 5:2,9; 12:15;13:18;68:22; 70:23;71:3;74:16; 75:4;77:9;78:6;97:7; 102:20;103:15 2026 (1) 29:19 21 (1) 69:20 22nd (1) 22:7 23rd (2) 22:5;29:2 26th (3) 12:15;13:4;

VIRGINIA RACING COMMISSION  
PUBLIC HEARING

Transcript of Proceedings  
June 4, 2025

27:10 <b>28 (1)</b> 55:8				
<b>3</b>				
<b>3:00 (2)</b> 19:12;35:20 <b>30 (6)</b> 54:23;76:3,4,5, 9;77:4 <b>35,000 (1)</b> 54:24 <b>3rd (1)</b> 54:21				
<b>4</b>				
<b>4 (2)</b> 5:2;103:14 <b>4:00 (2)</b> 19:11;24:5 <b>41 (1)</b> 92:3 <b>44 (3)</b> 38:6,9,10 <b>47 (1)</b> 38:4 <b>4th (1)</b> 5:8				
<b>5</b>				
<b>5 (10)</b> 11:2;71:19,24; 72:21,23;73:5,5,7,11, 23 <b>50 (2)</b> 11:5;31:3 <b>57 (1)</b> 92:3				
<b>6</b>				
<b>6 (2)</b> 71:15,25 <b>6:00 (2)</b> 24:5;35:20 <b>60,000 (1)</b> 33:25 <b>63 (1)</b> 92:6 <b>6th (2)</b> 23:2;102:20				
<b>7</b>				
<b>7 (1)</b> 27:13 <b>70 (2)</b> 76:3,25				
<b>8</b>				
<b>80 (2)</b> 76:6,9 <b>840 (1)</b> 30:9				
<b>9</b>				
<b>9th (1)</b> 21:13				