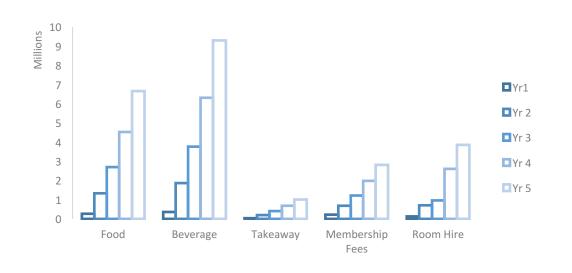
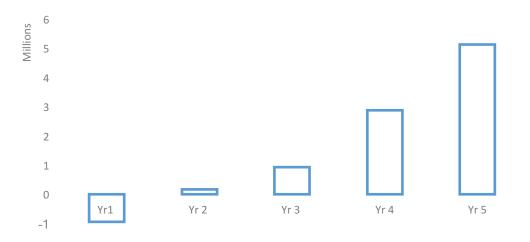
REVENUE GROWTH



REVENUE SPLIT



PROFIT GROWTH



-2

STARTUP COSTS



Statements

Projected Profit and Loss

	2019	2020	2021	2022	2023
Revenue	£1,010,530	£4,792,499	£9,061,394	£16,088,093	£23,625,277
Direct Costs	£280,944	£1,301,042	£2,586,686	£4,304,253	£6,317,379
Gross Margin	£729,586	£3,491,457	£6,474,708	£11,783,840	£17,307,897
Gross Margin %	72%	73%	71%	73%	73%
Operating Expenses					
Salaries & Wages	£478,400	£1,425,300	£2,514,300	£3,751,740	£5,022,360
Employee Related Expenses	60	60	£0	£0	£0
Office IT	£2,021	£9,585	£18,123	£32,176	£47,251
Consumerables	£15,158	£71,887	£135,921	£241,322	£354,379
Rent & Rates	£218,496	£655,488	£1,092,480	£1,747,968	£2,403,456
Utilities	£20,211	£95,850	£181,227	£321,762	£472,506
Licenses	£500	£1,500	£2,500	£4,000	£5,500
Reservation Fees	£2,784	£13,313	£27,011	£45,193	£66,660
Takeaway Commissions	£9,684	£50,430	£102,325	£171,187	£252,500
iZettle (Bank Fees)	£11,116	£52,717	£99,676	£176,969	£259,878
EPOS	£2,472	£7,416	£12,360	£19,776	£37,080
PR & Marketing	£47,000	£92,000	£320,000	£212,000	£284,000
Accountancy	£11,000	£12,000	£18,000	£27,000	£36,000
Insurance	£6,180	£12,360	£18,540	£24,720	£30,900
Startup Costs - Contractors	£250,000	£500,000	£500,000	£750,000	£750,000

Startup Costs - Payroll	£30,000	£60,000	£60,000	£90,000	£90,000
Startup Costs - Legal	£15,000	£30,000	£30,000	£90,000	£90,000
Startup Costs - Website	£3,000	£2,000	£2,000	£2,000	£2,000
Startup Costs - ICO	£404,000				
Amortization of Other Current Assets	£10,000	£26,000	£26,000	£19,500	£36,000
Total Operating Expenses	£1,537,021	£3,117,847	£5,160,463	£7,727,313	£10,240,469
Operating Income	(£807,435)	£373,610	£1,314,246	£4,056,526	£7,067,428
	(£807,435)	£373,610	£1,314,246	£4,056,526	£7,067,428
Income	(£807,435) £67,787	£373,610	£1,314,246	£4,056,526 £449,087	£7,067,428 £652,446
Income Interest Incurred Depreciation and		,			
Income Interest Incurred Depreciation and Amortization	£67,787	£203,360	£338,933	£449,087	£652,446
Income Interest Incurred Depreciation and Amortization Income Taxes	£67,787 £0	£203,360 £0	£338,933 £54,068	£449,087 £721,488	£652,446 £1,282,996

Projected Balance Sheet

	2019	2020	2021	2022	2023
Cash	£195,408	£758,705	£230,477	£839,789	£4,041,967
Accounts Receivable	£0	£0	£0	£0	£0
Inventory					
Other Current Assets	£0	£0	£0	£16,500	£16,500
Total Current Assets	£195,408	£758,705	£230,477	£856,289	£4,058,467
Long-Term Assets	£1,133,000	£3,379,000	£5,625,000	£8,994,000	£12,363,000
Accumulated Depreciation	(£67,787)	(£271,147)	(£610,080)	(£1,059,167)	(£1,711,613)
Total Long-Term Assets	£1,065,213	£3,107,853	£5,014,920	£7,934,833	£10,651,387
Total Assets	£1,260,621	£3,866,558	£5,245,397	£8,791,122	£14,709,854
Accounts Payable	£64,135	£250,949	£435,580	£693,850	£963,482
Income Taxes Payable	£0	60	£54,068	£181,706	£322,442
Sales Taxes Payable	£71,708	£320,581	£539,476	£813,341	£1,189,720
Short-Term Debt					
Prepaid Revenue	£0	£0	£0	£0	£0
Total Current Liabilities	£135,843	£571,530	£1,029,124	£1,688,897	£2,475,644
Long-Term Debt					
Total Liabilities	£135,843	£571,530	£1,029,124	£1,688,897	£2,475,644
Paid-In Capital	£2,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000
Retained Earnings	£0	(£875,222)	(£704,972)	£216,273	£3,102,225
Earnings	(£875,222)	£170,250	£921,245	£2,885,952	£5,131,985
Total Owner's Equity	£1,124,778	£3,295,028	£4,216,273	£7,102,225	£12,234,210

Total Liabilities	£1,260,621	£3,866,558	£5,245,397	£8,791,122	£14,709,854
& Equity	_,,,,	20,000,000		,,,,,	,, ,

Projected Cash Flow Statement

	2019	2020	2021	2022	2023
Net Cash Flow from Operations					
Net Profit	(£875,222)	£170,250	£921,245	£2,885,952	£5,131,985
Depreciation & Amortization	£77,787	£229,360	£364,933	£468,587	£688,447
Change in Accounts Receivable	£0	60	60	03	03
Change in Inventory					
Change in Accounts Payable	£64,135	£186,814	£184,631	£258,271	£269,632
Change in Income Tax Payable	£0	03	£54,068	£127,638	£140,736
Change in Sales Tax Payable	£71,708	£248,873	£218,895	£273,865	£376,379
Change in Prepaid Revenue	£0	£0	£0	£0	£0
Net Cash Flow from Operations	(£661,592)	£835,297	£1,743,772	£4,014,312	£6,607,179
Investing & Financing					
Assets Purchased or Sold	(£1,143,000)	(£2,272,000)	(£2,272,000)	(£3,405,000)	(£3,405,000)
Investments Received	£2,000,000	£2,000,000			
Change in Long- Term Debt					
Change in Short-Term Debt					
Dividends & Distributions					

Net Cash Flow from Investing & Financing	£857,000	(£272,000)	(£2,272,000)	(£3,405,000)	(£3,405,000)
Cash at Beginning of Period	£0	£195,408	£758,705	£230,477	£839,789
Net Change in Cash	£195,408	£563,297	(£528,228)	£609,312	£3,202,179
Cash at End of Period	£195,408	£758,705	£230,477	£839,789	£4,041,967

Appendix

Profit and Loss Statement (With monthly detail)

2019	Jan '19	Feb '19	Mar '19	Apr '19	May '19	June '19	July '19	Aug '19	Sept '19	Oct '19	Nov '19	Dec '19
Total Revenue	£45,084	£46,646	£55,093	£73,867	£76,150	£74,500	£100,025	£80,818	£99,806	£113,245	£118,903	£126,393
Total Direct Costs	£12,720	£13,177	£15,464	£20,540	£21,180	£20,763	£27,700	£22,481	£27,628	£31,350	£32,938	£35,003
Gross Margin	£32,364	£33,469	£39,630	£53,326	£54,971	£53,738	£72,325	£58,336	£72,178	£81,895	£85,965	£91,389
Gross Margin %	72%	72%	72%	72%	72%	72%	72%	72%	72%	72%	72%	72%
Operating Expenses												
Salaries and Wages	£24,449	£25,849	£31,749	£33,149	£35,150	£35,150	£38,850	£40,550	£46,451	£52,951	£56,351	£57,751
Employee Related Expenses	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Office IT	£90	£93	£111	£147	£153	£149	£200	£161	£200	£226	£238	£253
Consumerables	£676	£700	£826	£1,108	£1,143	£1,117	£1,500	£1,213	£1,497	£1,699	£1,783	£1,896
Rent & Rates	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208	£18,208
Utilities	£902	£933	£1,101	£1,478	£1,523	£1,490	£2,000	£1,617	£1,996	£2,265	£2,378	£2,528
Licenses	£500											
Reservation Fees	£101	£103	£133	£203	£209	£199	£289	£221	£290	£328	£343	£365
Takeaway Commissions	£352	£356	£464	£706	£726	£692	£1,005	£769	£1,009	£1,143	£1,191	£1,271
iZettle (Bank Fees)	£496	£513	£606	£813	£837	£820	£1,100	£889	£1,098	£1,246	£1,308	£1,390
EPOS	£206	£206	£206	£206	£206	£206	£206	£206	£206	£206	£206	£206
PR & Marketing	£25,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000	£2,000

Accountancy	£5,500	£500	£500	£500	£500	£500	£500	£500	£500	£500	£500	£500
Insurance	£515	£515	£515	£515	£515	£515	£515	£515	£515	£515	£515	£515
Startup Costs - Contractors	£250,000											
Startup Costs - Payroll	£30,000											
Startup Costs - Legal	£15,000											
Startup Costs - Website	£3,000											
Startup Costs - ICO											£404,000	
Amortization of Other Current Assets	£833	£833	£833	£833	£833	£833	£833	£833	£833	£833	£833	£833
Total Operating Expenses	£375,829	£50,809	£57,253	£59,866	£62,002	£61,879	£67,208	£67,681	£74,803	£82,121	£489,854	£87,716
Operating Income	(£343,465)	(£17,340)	(£17,623)	(£6,540)	(£7,032)	(£8,141)	£5,117	(£9,345)	(£2,624)	(£227)	(£403,889)	£3,674
Interest Incurred												_
Depreciation and Amortization	£5,649	£5,649	£5,649	£5,649	£5,648	£5,649	£5,649	£5,649	£5,649	£5,649	£5,649	£5,649
Income Taxes	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total Expenses	£394,197	£69,636	£78,365	£86,056	£88,830	£88,291	£100,557	£95,811	£108,079	£119,121	£528,441	£128,368
Net Profit	(£349,113)	(£22,990)	(£23,272)	(£12,189)	(£12,680)	(£13,790)	(£532)	(£14,994)	(£8,273)	(£5,876)	(£409,537)	(£1,976)
Net Profit / Sales	(774%)	(49%)	(42%)	(17%)	(17%)	(19%)	(1%)	(19%)	(8%)	(5%)	(344%)	(2%)
2020	Jan '20	Feb '20	Mar '20	Apr '20	May '20	June '20	July '20	Aug '20	Sept '20	Oct '20	Nov '20	Dec '20
Total Revenue	£291,546	£276,602	£293,476	£372,307	£363,834	£338,419	£449,232	£356,421	£447,758	£507,302	£530,900	£564,702
Total Direct Costs	£79,769	£75,793	£80,177	£101,028	£98,800	£92,116	£121,620	£96,874	£121,138	£137,238	£143,693	£152,796

CONFIDENTIAL - DO NOT DISSEMINATE. This business plan contains confidential, trade-secret information and is shared only with the understanding that you will not share its contents or ideas with third parties without the express written consent of the plan author.

Gross Margin	£211,777	£200,809	£213,299	£271,279	£265,034	£246,304	£327,612	£259,546	£326,620	£370,065	£387,206	£411,907
Gross Margin %	73%	73%	73%	73%	73%	73%	73%	73%	73%	73%	73%	73%
Operating Expenses												
Salaries and Wages	£90,147	£92,947	£102,747	£105,547	£109,550	£109,550	£114,950	£118,350	£128,153	£145,653	£152,453	£155,253
Employee Related Expenses	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Office IT	£583	£553	£587	£745	£728	£676	£899	£713	£895	£1,015	£1,062	£1,129
Consumerables	£4,373	£4,149	£4,402	£5,585	£5,457	£5,077	£6,738	£5,347	£6,716	£7,609	£7,964	£8,470
Rent & Rates	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624	£54,624
Utilities	£5,831	£5,532	£5,869	£7,446	£7,277	£6,768	£8,985	£7,128	£8,955	£10,147	£10,618	£11,294
Licenses	£1,500											
Reservation Fees	£738	£690	£760	£1,035	£1,008	£918	£1,285	£982	£1,290	£1,461	£1,522	£1,624
Takeaway Commissions	£2,793	£2,616	£2,879	£3,922	£3,816	£3,477	£4,869	£3,721	£4,883	£5,536	£5,767	£6,151
iZettle (Bank Fees)	£3,207	£3,042	£3,229	£4,095	£4,002	£3,723	£4,941	£3,921	£4,925	£5,581	£5,840	£6,211
EPOS	£618	£618	£618	£618	£618	£618	£618	£618	£618	£618	£618	£618
PR & Marketing	£26,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000	£6,000
Accountancy	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000	£1,000
Insurance	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030
Startup Costs - Contractors	£500,000											
Startup Costs - Payroll	£60,000											
Startup Costs - Legal	£30,000											
Startup Costs - Website	£2,000											
Startup Costs - ICO												

Net Profit / Sales	(203%)	3%	4%	16%	14%	10%	23%	10%	20%	22%	23%	25%
Net Profit	(£591,780)	£8,894	£10,441	£60,517	£50,811	£33,729	£102,560	£36,999	£88,417	£110,679	£119,595	£139,388
Total Expenses	£883,326	£267,708	£283,035	£311,789	£313,024	£304,690	£346,672	£319,422	£359,340	£396,624	£411,304	£425,315
Income Taxes	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Depreciation and Amortization	£16,946	£16,947	£16,947	£16,946	£16,947	£16,947	£16,946	£16,947	£16,947	£16,946	£16,947	£16,947
Interest Incurred												
Operating Income	(£574,833)	£25,840	£27,387	£77,465	£67,757	£50,676	£119,507	£53,945	£105,364	£127,625	£136,542	£156,335
Total Operating Expenses	£786,611	£174,968	£185,912	£193,814	£197,276	£195,628	£208,106	£205,601	£221,256	£242,439	£250,664	£255,572
Amortization of Other Current Assets	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167

2021	Jan '21	Feb '21	Mar '21	Apr '21	May '21	June '21	July '21	Aug '21	Sept '21	Oct '21	Nov '21	Dec '21
Total Revenue	£795,421	£713,087	£670,486	£766,878	£697,780	£607,832	£760,009	£599,205	£753,317	£853,640	£893,383	£950,356
Total Direct Costs	£227,412	£203,993	£191,740	£218,816	£199,215	£173,777	£216,788	£171,189	£214,747	£243,340	£254,731	£270,938
Gross Margin	£568,009	£509,094	£478,746	£548,063	£498,564	£434,055	£543,222	£428,016	£538,570	£610,300	£638,652	£679,419
Gross Margin %	71%	71%	71%	71%	71%	71%	71%	71%	71%	71%	71%	71%
Operating Expenses												
Salaries and Wages	£178,645	£181,445	£191,245	£194,045	£198,050	£198,050	£203,450	£206,850	£216,655	£243,155	£249,955	£252,755
Employee Related Expenses	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Office IT	£1,591	£1,426	£1,341	£1,534	£1,395	£1,216	£1,520	£1,198	£1,507	£1,707	£1,787	£1,901
Consumerables	£11,932	£10,696	£10,057	£11,504	£10,466	£9,118	£11,400	£8,988	£11,300	£12,804	£13,401	£14,255
Rent & Rates	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040	£91,040
Utilities	£15,908	£14,262	£13,409	£15,338	£13,956	£12,156	£15,200	£11,985	£15,066	£17,073	£17,867	£19,007
Licenses	£2,500											
Reservation Fees	£2,300	£2,036	£1,929	£2,307	£2,074	£1,758	£2,299	£1,758	£2,306	£2,615	£2,724	£2,905
Takeaway Commissions	£8,710	£7,714	£7,320	£8,735	£7,859	£6,657	£8,710	£6,658	£8,736	£9,904	£10,317	£11,005
iZettle (Bank Fees)	£8,750	£7,844	£7,375	£8,436	£7,675	£6,687	£8,360	£6,591	£8,286	£9,391	£9,827	£10,454
EPOS	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030	£1,030
PR & Marketing	£210,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000	£10,000
Accountancy	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500	£1,500
Insurance	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545	£1,545
Startup Costs - Contractors	£500,000											
Startup Costs - Payroll	£60,000											

Startup Costs - Legal	£30,000											
Startup Costs - Website	£2,000											
Startup Costs - ICO												
Amortization of Other Current Assets	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167	£2,167
Total Operating Expenses	£1,129,616	£332,707	£339,958	£349,179	£348,758	£342,923	£358,221	£351,309	£371,138	£403,930	£413,160	£419,564
Operating Income	(£561,607)	£176,387	£138,788	£198,884	£149,806	£91,132	£185,000	£76,706	£167,433	£206,370	£225,492	£259,855
Interest Incurred												
Depreciation and Amortization	£28,244	£28,245	£28,244	£28,244	£28,245	£28,244	£28,245	£28,244	£28,245	£28,244	£28,245	£28,244
Income Taxes	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£7,746	£46,322
Total Expenses	£1,385,272	£564,944	£559,943	£596,239	£576,218	£544,944	£603,254	£550,743	£614,129	£675,514	£703,882	£765,067
Total Expenses Net Profit	£1,385,272 (£589,851)	£564,944 £148,143	£559,943 £110,543	£596,239 £170,639	£576,218 £121,562	£544,944 £62,887	£603,254 £156,756	£550,743 £48,462	£614,129 £139,188	£675,514 £178,125	£703,882 £189,502	£765,067 £185,289

	2019	2020	2021	2022	2023
Total Revenue	£1,010,530	£4,792,499	£9,061,394	£16,088,093	£23,625,277
Total Direct Costs	£280,944	£1,301,042	£2,586,686	£4,304,253	£6,317,379
Gross Margin	£729,586	£3,491,457	£6,474,708	£11,783,840	£17,307,897
Gross Margin %	72%	73%	71%	73%	73%
Operating Expenses					
Salaries and Wages	£478,400	£1,425,300	£2,514,300	£3,751,740	£5,022,360
Employee Related Expenses	£0	£0	03	03	£0
Office IT	£2,021	£9,585	£18,123	£32,176	£47,251
Consumerables	£15,158	£71,887	£135,921	£241,322	£354,379
Rent & Rates	£218,496	£655,488	£1,092,480	£1,747,968	£2,403,456
Utilities	£20,211	£95,850	£181,227	£321,762	£472,506
Licenses	£500	£1,500	£2,500	£4,000	£5,500
Reservation Fees	£2,784	£13,313	£27,011	£45,193	£66,660
Takeaway Commissions	£9,684	£50,430	£102,325	£171,187	£252,500
iZettle (Bank Fees)	£11,116	£52,717	£99,676	£176,969	£259,878
EPOS	£2,472	£7,416	£12,360	£19,776	£37,080
PR & Marketing	£47,000	£92,000	£320,000	£212,000	£284,000
Accountancy	£11,000	£12,000	£18,000	£27,000	£36,000
Insurance	£6,180	£12,360	£18,540	£24,720	£30,900
Startup Costs - Contractors	£250,000	£500,000	£500,000	£750,000	£750,000
Startup Costs - Payroll	£30,000	£60,000	£60,000	£90,000	£90,000
Startup Costs - Legal	£15,000	£30,000	£30,000	£90,000	£90,000
Startup Costs - Website	£3,000	£2,000	£2,000	£2,000	£2,000
Startup Costs - ICO	£404,000				
Amortization of Other Current Assets	£10,000	£26,000	£26,000	£19,500	£36,000

Total Operating Expenses	£1,537,021	£3,117,847	£5,160,463	£7,727,313	£10,240,469
Operating Income	(£807,435)	£373,610	£1,314,246	£4,056,526	£7,067,428
Interest Incurred					
Depreciation and Amortization	£67,787	£203,360	£338,933	£449,087	£652,446
Income Taxes	£0	60	£54,068	£721,488	£1,282,996
Total Expenses	£1,885,752	£4,622,249	£8,140,149	£13,202,141	£18,493,292
Net Profit	(£875,222)	£170,250	£921,245	£2,885,952	£5,131,985
Net Profit / Sales	(87%)	4%	10%	18%	22%

Balance Sheet (With Monthly Detail)

2019	Jan '19	Feb '19	Mar '19	Apr '19	May '19	June '19	July '19	Aug '19	Sept '19	Oct '19	Nov '19	Dec '19
Cash	£886,652	£553,512	£550,571	£536,563	£546,368	£553,420	£543,039	£544,246	£568,782	£540,450	£567,094	£195,408
Accounts Receivable	03	03	03	60	03	03	03	£0	03	60	60	£0
Inventory												
Other Current Assets	£9,167	£8,333	£7,500	£6,667	£5,833	£5,000	£4,167	£3,333	£2,500	£1,667	£833	£0
Total Current Assets	£895,819	£561,845	£558,071	£543,229	£552,202	£558,420	£547,206	£547,580	£571,282	£542,117	£567,928	£195,408
Long-Term Assets	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000	£1,133,000
Accumulated Depreciation	(£5,649)	(£11,298)	(£16,947)	(£22,596)	(£28,244)	(£33,893)	(£39,542)	(£45,191)	(£50,840)	(£56,489)	(£62,138)	(£67,787)
Total Long- Term Assets	£1,127,351	£1,121,702	£1,116,053	£1,110,404	£1,104,756	£1,099,107	£1,093,458	£1,087,809	£1,082,160	£1,076,511	£1,070,862	£1,065,213
Total Assets	£2,023,170	£1,683,547	£1,674,124	£1,653,634	£1,656,957	£1,657,527	£1,640,664	£1,635,388	£1,653,442	£1,618,628	£1,638,790	£1,260,621
Accounts Payable	£363,266	£37,304	£40,134	£46,424	£47,198	£46,658	£55,225	£48,780	£55,146	£59,688	£465,607	£64,135
Income Taxes Payable	60	£0	60	£0	£0	60	£0	£0	£0	£0	£0	£0
Sales Taxes Payable	£9,017	£18,346	£29,365	£14,773	£30,003	£44,903	£20,005	£36,169	£56,130	£22,649	£46,429	£71,708
Short-Term Debt												
Prepaid Revenue	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total Current Liabilities	£372,283	£55,650	£69,499	£61,197	£77,201	£91,561	£75,230	£84,949	£111,276	£82,337	£512,036	£135,843
Long-Term Debt												
Total Liabilities	£372,283	£55,650	£69,499	£61,197	£77,201	£91,561	£75,230	£84,949	£111,276	£82,337	£512,036	£135,843

Paid-In Capital	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000	£2,000,000
Retained Earnings	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Earnings	(£349,113)	(£372,103)	(£395,375)	(£407,564)	(£420,244)	(£434,034)	(£434,566)	(£449,560)	(£457,833)	(£463,709)	(£873,246)	(£875,222)
Total Owner's Equity	£1,650,887	£1,627,897	£1,604,625	£1,592,436	£1,579,756	£1,565,966	£1,565,434	£1,550,440	£1,542,167	£1,536,291	£1,126,754	£1,124,778
Total Liabilities & Equity	£2,023,170	£1,683,547	£1,674,124	£1,653,634	£1,656,957	£1,657,527	£1,640,664	£1,635,388	£1,653,442	£1,618,628	£1,638,790	£1,260,621

2020	Jan '20	Feb '20	Mar '20	Apr '20	May '20	June '20	July '20	Aug '20	Sept '20	Oct '20	Nov '20	Dec '20
Cash	£47,273	(£487,817)	(£394,041)	(£386,320)	(£246,397)	(£134,204)	(£101,015)	(£4,269)	£222,929	£223,282	£476,052	£758,705
Accounts Receivable	£0	60	03	03	03	03	60	60	60	03	£0	£0
Inventory												
Other Current Assets	£23,833	£21,667	£19,500	£17,333	£15,167	£13,000	£10,833	£8,667	£6,500	£4,333	£2,167	£0
Total Current Assets	£71,106	(£466,150)	(£374,541)	(£368,987)	(£231,231)	(£121,204)	(£90,182)	£4,398	£229,429	£227,616	£478,218	£758,705
Long-Term Assets	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000	£3,379,000
Accumulated Depreciation	(£84,733)	(£101,680)	(£118,627)	(£135,573)	(£152,520)	(£169,467)	(£186,413)	(£203,360)	(£220,307)	(£237,253)	(£254,200)	(£271,147)
Total Long- Term Assets	£3,294,267	£3,277,320	£3,260,373	£3,243,427	£3,226,480	£3,209,533	£3,192,587	£3,175,640	£3,158,693	£3,141,747	£3,124,800	£3,107,853
Total Assets	£3,365,373	£2,811,170	£2,885,833	£2,874,440	£2,995,249	£3,088,329	£3,102,405	£3,180,038	£3,388,123	£3,369,362	£3,603,018	£3,866,558
Accounts Payable	£774,066	£155,648	£161,175	£187,128	£184,360	£176,027	£212,609	£181,959	£212,074	£231,857	£239,738	£250,949
Income Taxes Payable	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Sales Taxes Payable	£58,309	£113,630	£172,325	£74,461	£147,228	£214,912	£89,846	£161,130	£250,682	£101,460	£207,640	£320,581
Short-Term Debt												
Prepaid Revenue	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total Current Liabilities	£832,375	£269,278	£333,500	£261,589	£331,588	£390,939	£302,455	£343,089	£462,756	£333,317	£447,378	£571,530
Long-Term Debt												
Total Liabilities	£832,375	£269,278	£333,500	£261,589	£331,588	£390,939	£302,455	£343,089	£462,756	£333,317	£447,378	£571,530
Paid-In Capital	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000
Retained Earnings	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)	(£875,222)

Earnings Total Owner's Equity	(£591,780)	(£582,886)	(£572,446)	(£511,928)	(£461,117)	(£427,388)	(£324,828)	(£287,829)	(£199,412)	(£88,733)	£30,862	£170,250
	£2,532,998	£2,541,892	£2,552,333	£2,612,850	£2,663,661	£2,697,390	£2,799,950	£2,836,949	£2,925,366	£3,036,045	£3,155,640	£3,295,028
Total Liabilities & Equity	£3,365,373	£2,811,170	£2,885,833	£2,874,440	£2,995,249	£3,088,329	£3,102,405	£3,180,038	£3,388,123	£3,369,362	£3,603,018	£3,866,558

2021	Jan '21	Feb '21	Mar '21	Apr '21	May '21	June '21	July '21	Aug '21	Sept '21	Oct '21	Nov '21	Dec '21
Cash	(£1,308,965)	(£1,810,923)	(£1,550,671)	(£1,598,549)	(£1,331,046)	(£1,147,454)	(£1,169,875)	(£1,027,072)	(£653,227)	(£661,584)	(£241,428)	£230,477
Accounts Receivable	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Inventory												
Other Current Assets	£23,833	£21,667	£19,500	£17,333	£15,167	£13,000	£10,833	£8,667	£6,500	£4,333	£2,167	£0
Total Current Assets	(£1,285,132)	(£1,789,256)	(£1,531,171)	(£1,581,216)	(£1,315,879)	(£1,134,454)	(£1,159,041)	(£1,018,406)	(£646,727)	(£657,250)	(£239,261)	£230,477
Long-Term Assets	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000	£5,625,000
Accumulated Depreciation	(£299,391)	(£327,636)	(£355,880)	(£384,124)	(£412,369)	(£440,613)	(£468,858)	(£497,102)	(£525,347)	(£553,591)	(£581,836)	(£610,080)
Total Long- Term Assets	£5,325,609	£5,297,364	£5,269,120	£5,240,876	£5,212,631	£5,184,387	£5,156,142	£5,127,898	£5,099,653	£5,071,409	£5,043,164	£5,014,920
Total Assets	£4,040,477	£3,508,108	£3,737,949	£3,659,659	£3,896,752	£4,049,933	£3,997,101	£4,109,492	£4,452,926	£4,414,159	£4,803,903	£5,245,397
Accounts Payable	£1,176,216	£353,087	£338,287	£371,782	£347,757	£316,483	£369,393	£313,481	£367,063	£401,948	£415,769	£435,580
Income Taxes Payable	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£7,746	£54,068
Sales Taxes Payable	£159,084	£301,701	£435,799	£153,375	£292,931	£414,498	£152,001	£271,842	£422,506	£170,728	£349,404	£539,476
Short-Term Debt												
Prepaid Revenue	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Total Current Liabilities	£1,335,300	£654,788	£774,086	£525,157	£640,688	£730,981	£521,394	£585,323	£789,569	£572,676	£772,919	£1,029,124
Long-Term Debt												
Total Liabilities	£1,335,300	£654,788	£774,086	£525,157	£640,688	£730,981	£521,394	£585,323	£789,569	£572,676	£772,919	£1,029,124
Paid-In Capital	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000
Retained Earnings	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)	(£704,972)

Earnings Total Owner's Equity	(£589,852) £2,705,177	(£441,709) £2,853,320	(£331,165) £2,963,863	(£160,526) £3,134,502	(£38,964) £3,256,064	£23,923 £3,318,951	£180,679 £3,475,707	£229,141 £3,524,169	£368,329 £3,663,357	£546,454 £3,841,482	£735,956 £4,030,984	£921,245
Total Liabilities & Equity	£4,040,477	£3,508,108	£3,737,949	£3,659,659	£3,896,752	£4,049,933	£3,997,101	£4,109,492	£4,452,926	£4,414,159	£4,803,903	£5,245,397

	2019	2020	2021	2022	2023
Cash	£195,408	£758,705	£230,477	£839,789	£4,041,967
Accounts Receivable	03	£0	£0	60	£0
Inventory					
Other Current Assets	£0	£0	£0	£16,500	£16,500
Total Current Assets	£195,408	£758,705	£230,477	£856,289	£4,058,467
Long-Term Assets	£1,133,000	£3,379,000	£5,625,000	£8,994,000	£12,363,000
Accumulated Depreciation	(£67,787)	(£271,147)	(£610,080)	(£1,059,167)	(£1,711,613)
Total Long-Term Assets	£1,065,213	£3,107,853	£5,014,920	£7,934,833	£10,651,387
Total Assets	£1,260,621	£3,866,558	£5,245,397	£8,791,122	£14,709,854
Accounts Payable	£64,135	£250,949	£435,580	£693,850	£963,482
Income Taxes Payable	£0	£0	£54,068	£181,706	£322,442
Sales Taxes Payable	£71,708	£320,581	£539,476	£813,341	£1,189,720
Short-Term Debt					
Prepaid Revenue	£0	03	03	£0	£0
Total Current Liabilities	£135,843	£571,530	£1,029,124	£1,688,897	£2,475,644
Long-Term Debt					
Total Liabilities	£135,843	£571,530	£1,029,124	£1,688,897	£2,475,644
Paid-In Capital	£2,000,000	£4,000,000	£4,000,000	£4,000,000	£4,000,000
Retained Earnings	£0	(£875,222)	(£704,972)	£216,273	£3,102,225
Earnings	(£875,222)	£170,250	£921,245	£2,885,952	£5,131,985
Total Owner's Equity	£1,124,778	£3,295,028	£4,216,273	£7,102,225	£12,234,210
Total Liabilities & Equity	£1,260,621	£3,866,558	£5,245,397	£8,791,122	£14,709,854

Cash Flow Statement (With Monthly Detail)

2019	Jan '19	Feb '19	Mar '19	Apr '19	May '19	June '19	July '19	Aug '19	Sept '19	Oct '19	Nov '19	Dec '19
Net Cash Flow from Operations												
Net Profit	(£349,113)	(£22,990)	(£23,272)	(£12,189)	(£12,680)	(£13,790)	(£532)	(£14,994)	(£8,273)	(£5,876)	(£409,537)	(£1,976)
Depreciation & Amortization	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482	£6,482
Change in Accounts Receivable	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Change in Inventory												
Change in Accounts Payable	£363,266	(£325,962)	£2,831	£6,290	£774	(£540)	£8,567	(£6,445)	£6,366	£4,542	£405,920	(£401,472)
Change in Income Tax Payable	£0	£0	60	£0	£0	60	60	60	60	60	£0	£0
Change in Sales Tax Payable	£9,017	£9,329	£11,019	(£14,592)	£15,230	£14,900	(£24,898)	£16,164	£19,961	(£33,481)	£23,780	£25,279
Change in Prepaid Revenue	£0	£0	60	03	£0	£0	£0	£0	£0	£0	£0	£0
Net Cash Flow from Operations	£29,652	(£333,140)	(£2,941)	(£14,008)	£9,806	£7,052	(£10,381)	£1,207	£24,536	(£28,332)	£26,644	(£371,687)

Investing & Financing

Assets Purchased or Sold

(£1,143,000)

Investments Received

£2,000,000

Change in Long-Term Debt

Change in Short-Term Debt

Dividends & Distributions

Net Cash Flow from Investing & Financing

£857,000

Cash at End of	£886,652	£553,512	£550,571	£536.563	£546.368	£553,420	£543.039	£544,246	£568,782	£540,450	£567.094	£195,408
Net Change in Cash	£886,652	(£333,140)	(£2,941)	(£14,008)	£9,806	£7,052	(£10,381)	£1,207	£24,536	(£28,332)	£26,644	(£371,687)
Cash at Beginning of Period	£0	£886,652	£553,512	£550,571	£536,563	£546,368	£553,420	£543,039	£544,246	£568,782	£540,450	£567,094

2020	Jan '20	Feb '20	Mar '20	Apr '20	May '20	June '20	July '20	Aug '20	Sept '20	Oct '20	Nov '20	Dec '20
Net Cash Flow from Operations												
Net Profit	(£591,780)	£8,894	£10,441	£60,517	£50,811	£33,729	£102,560	£36,999	£88,417	£110,679	£119,595	£139,388
Depreciation & Amortization	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113	£19,113
Change in Accounts Receivable	£0	£0	£0	£0	60	£0	£0	£0	£0	60	60	£0
Change in Inventory												
Change in Accounts Payable	£709,930	(£618,418)	£5,527	£25,953	(£2,768)	(£8,333)	£36,582	(£30,650)	£30,116	£19,783	£7,880	£11,211
Change in Income Tax Payable	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Change in Sales Tax Payable	(£13,399)	£55,321	£58,695	(£97,864)	£72,767	£67,684	(£125,066)	£71,284	£89,552	(£149,222)	£106,180	£112,941
Change in Prepaid Revenue	£0	£0	£0	£0	60	£0	£0	£0	£0	60	£0	£0
Net Cash Flow from Operations	£123,865	(£535,090)	£93,776	£7,720	£139,923	£112,193	£33,189	£96,746	£227,199	£353	£252,769	£282,653

Investing & Financing

Assets Purchased or (£2,272,000) Sold

Investments £2,000,000

Change in Long-Term Debt

Change in Short-Term Debt

Dividends & Distributions

Net Cash Flow from Investing & Financing

(£272,000)

Net Change in (£148,135) (£535,090) £93,776 £7,720 £139,923 £112,193 £33,189 £96,746 £227,199 £3	853 £252,769 £282,653
Cash at Beginning £195,408 £47,273 (£487,817) (£394,041) (£386,320) (£246,397) (£134,204) (£101,015) (£4,269) £222,50	229 £223,282 £476,052

2021	Jan '21	Feb '21	Mar '21	Apr '21	May '21	June '21	July '21	Aug '21	Sept '21	Oct '21	Nov '21	Dec '21
Net Cash Flow from Operations												
Net Profit	(£589,851)	£148,143	£110,543	£170,639	£121,562	£62,887	£156,756	£48,462	£139,188	£178,125	£189,502	£185,289
Depreciation & Amortization	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411	£30,411
Change in Accounts Receivable	£0	£0	£0	60	£0	£0	£0	£0	60	£0	£0	£0
Change in Inventory												
Change in Accounts Payable	£925,268	(£823,129)	(£14,800)	£33,495	(£24,025)	(£31,274)	£52,910	(£55,912)	£53,582	£34,885	£13,821	£19,810
Change in Income Tax Payable	£0	£0	£0	60	£0	£0	£0	£0	60	£0	£7,746	£46,322
Change in Sales Tax Payable	(£161,497)	£142,617	£134,098	(£282,424)	£139,556	£121,567	(£262,497)	£119,841	£150,664	(£251,778)	£178,676	£190,072
Change in Prepaid Revenue	£0	£0	£0	£0	£0	£0	£0	£0	03	60	60	£0
Net Cash Flow from Operations	£204,330	(£501,958)	£260,252	(£47,879)	£267,503	£183,592	(£22,420)	£142,802	£373,845	(£8,357)	£420,156	£471,904

Investing & Financing

Assets Purchased or (£2,272,000) Sold

Investments Received

Change in Long-Term Debt

Change in Short-Term Debt

Dividends & Distributions

Net Cash Flow from Investing (£2,272,000)

& Financing

Cash at End of Period	(£1,308,965)	(£1,810,923)	(£1,550,671)	(£1,598,549)	(£1,331,046)	(£1,147,454)	(£1,169,875)	(£1,027,072)	(£653,227)	(£661,584)	(£241,428)	£230,477
Net Change in Cash	(£2,067,670)	(£501,958)	£260,252	(£47,879)	£267,503	£183,592	(£22,420)	£142,802	£373,845	(£8,357)	£420,156	£471,904
Cash at Beginning of Period	£758,705	(£1,308,965)	(£1,810,923)	(£1,550,671)	(£1,598,549)	(£1,331,046)	(£1,147,454)	(£1,169,875)	(£1,027,072)	(£653,227)	(£661,584)	(£241,428)

	2019	2020	2021	2022	2023
Net Cash Flow from Operations					
Net Profit	(£875,222)	£170,250	£921,245	£2,885,952	£5,131,985
Depreciation & Amortization	£77,787	£229,360	£364,933	£468,587	£688,447
Change in Accounts Receivable	60	£0	£0	£0	£0
Change in Inventory					
Change in Accounts Payable	£64,135	£186,814	£184,631	£258,271	£269,632
Change in Income Tax Payable	03	£0	£54,068	£127,638	£140,736
Change in Sales Tax Payable	£71,708	£248,873	£218,895	£273,865	£376,379
Change in Prepaid Revenue	03	£0	03	£0	£0
Net Cash Flow from Operations	(£661,592)	£835,297	£1,743,772	£4,014,312	£6,607,179
Investing & Financing					
Assets Purchased or Sold	(£1,143,000)	(£2,272,000)	(£2,272,000)	(£3,405,000)	(£3,405,000)
Investments Received	£2,000,000	£2,000,000			
Change in Long-Term Debt					
Change in Short-Term Debt					
Dividends & Distributions					
Net Cash Flow from Investing & Financing	£857,000	(£272,000)	(£2,272,000)	(£3,405,000)	(£3,405,000)
Cash at Beginning of Period	03	£195,408	£758,705	£230,477	£839,789
Net Change in Cash	£195,408	£563,297	(£528,228)	£609,312	£3,202,179
Cash at End of Period	£195,408	£758,705	£230,477	£839,789	£4,041,967