



ANNUAL REPORT 2015

where we work





rwanda

1 in 20 children dies
before age 5

russia

36,000 people have
multidrug-resistant
tuberculosis

malawi

Life expectancy
is 55 years

lesotho

23% of the adult
population has HIV



annual report 2015

we go. we make house calls. we build health systems. we stay.



contents

we **go**

reaching people who need health care

4

we make **house calls**

guiding patients through treatment

8

we build **health systems**

ensuring long-term, high-quality health care

12

we **stay**

seeing our mission through

16

we need **you**

thanking those who make our work possible

22



**Partners
In Health**

Previous page: Ebola survivor Yabom Koroma walks through her neighborhood in Freetown, Sierra Leone. Photo by Rebecca E. Rollins



*Dr. Gary Gottlieb visits Sierra Leone soon after becoming CEO of PIH.
Photo by Jon Lascher*

DEAR FRIENDS,

Recently, I had the privilege of visiting our colleagues in Neno, Malawi, a district Partners In Health has served since 2007. We traveled the orange clay roads to a mobile clinic, where our clinicians treated more than 500 people for malnutrition, malaria, and other illnesses. I saw firsthand the comfort and relief on residents' faces as they received health care for their children, spouses, parents, and themselves.

Since joining the organization as chief executive officer in March, I've watched similar scenes unfold in the 10 countries PIH serves—places where quality health care is limited or non-existent, especially for people who are poor. I've seen that committed, gifted people and proper supplies and equipment can spark remarkable transformations, even in the midst of daunting challenges around the world.

These transformations, many of which are highlighted in this report, have come about through strong partnerships. We work with local government colleagues, helping to identify and fill health care gaps. Our clinicians from the world's leading teaching hospitals and PIH experts from our programs in Haiti and elsewhere join skilled local nurses, community health workers, and physicians to provide communities with effective, dignified care.

Whether it's helping survivors and their families and neighbors recover from the Ebola epidemic in West Africa, training community health workers in Rwanda, scaling up our maternal health work in Lesotho, or providing more specialized health care in Haiti, we work together to build strong, sustainable health systems. The tragedy of the Ebola outbreak is strong evidence that weak health care systems allow the poorest communities to be devastated while also potentially creating a global threat.

I'm most thankful for the hard work and deep commitment of our staff. We are indebted to the Ministries of Health and the people in the countries we are privileged to serve. We continue to celebrate our partnerships with Harvard Medical School and Brigham and Women's Hospital, which ensure that our work informs science. These partnerships are also fundamental to training the future global health workforce. Finally, we are so grateful for the generosity and support of our friends, donors, and investors who allow this critical work to continue and grow.

The people and communities we serve deserve the best health care on earth. Thank you for making this possible.

A handwritten signature in black ink, appearing to read "Gary L. Gottlieb".

—Dr. Gary L. Gottlieb
Chief Executive Officer

we go

we make house calls

we build health systems

we stay

Partners In Health works in remote places where
health care is limited or barely exists.



Dr. Dana Clutter admits a patient to Maforki Ebola Treatment Unit in Sierra Leone. Photo by Rebecca E. Rollins



PIH is screening thousands of survivors for serious post-Ebola health complications.



When PIH nurses and doctors arrived at Maforki Ebola Treatment Unit last fall, the former vocational school in central Sierra Leone was overflowing with critically ill and dying patients.

"It was more of a death ward than a treatment center," recalls Sierra Leonean Dr. Bailor Barrie, PIH strategic advisor.

In September 2014, we pledged to "go" to West Africa after the presidents of the World Bank, Sierra Leone, and Liberia asked us to join the global response. At the time, experts were predicting that an unchecked Ebola epidemic would infect millions in the region and possibly beyond. Everyone at PIH agreed we had a moral obligation to do our part—not just during the emergency but afterward, when the countries' decimated health systems could be bolstered.

Over the past year, we transported 200 clinicians, conducted hundreds of safety orientations, supported 21 facilities, and delivered tons of critical supplies by shipping container or suitcase. We remain a strong partner with local organizations and the governments of Liberia and Sierra Leone. While fighting Ebola, we hired 2,000 local residents, including 800 Ebola survivors, and supported staff and community health workers. Thanks in large part to the tireless dedication of our international team, we discharged 168 Ebola survivors from care centers.

"As a global community, the world should have done more, sooner. But PIH has a lot to be proud of," says Chief of Ebola Response Sheila Davis. "We went where we were needed most, in solidarity."

Experts were predicting that an unchecked Ebola epidemic would infect millions.

And we're far from done. We are seeking out, accompanying, and screening survivors for serious post-Ebola health complications, such as uveitis, an inflammation of the eye that can lead to blindness if untreated. Staff at remote mobile clinics and the Lunsar Survivor Eye Clinic have already seen roughly 1,000 of 5,000 survivors.

As one of the first steps in rebuilding health systems, PIH is leading infrastructure projects, which include a renovation to the J.J. Dossen Hospital in Maryland County, Liberia, and a similar major upgrade to the once-crumbling Government Hospital in Port Loko District, Sierra Leone. We also continue to support and improve care for pregnant women at the Ebola holding unit at Princess Christian Maternity Hospital in Freetown, the primary maternity referral center in Sierra Leone. We went, and we're staying.

Yealie Mansaray (right) examines Ebola survivors for eye complications in Port Loko District, Sierra Leone.
Photo by Rebecca E. Rollins

we go

we make house calls

we build health systems

we stay

Partners In Health visits patients in their homes to deliver medication and guide them through treatment.



Community health worker Athanase Mukamana checks up on a 1-year-old girl in Rwanda. Photo by Cecille Joan Avila

Mukamana is one of 7,200 community health workers we support in Rwanda.





we make house calls

A thanasie Mukamana rises early, walks across the fertile red soil of her town in eastern Rwanda, and knocks on the door of a familiar house before the sun is up.

"Mwaramutse, mwaraye mute," or "Good morning, how did you sleep?" she greets her neighbor.

Mukamana, 59, is a longtime community health worker—one of 7,200 Partners In Health supports in the three districts we serve. Elected by fellow villagers, she and her colleagues diagnose illnesses that might otherwise go unidentified, such as tuberculosis. They accompany families to the hospital, spread important messages about vaccinations and other health issues, and help patients complete tricky treatment regimens like those for HIV/AIDS.

PIH pays part of their salaries, reducing the amount they need to earn in their primary jobs, and offers advanced trainings. In return, community health workers ensure that everyone can enjoy the benefits of modern medicine.

Today's pre-dawn visit is, thankfully, routine. Mukamana's patient, Theresie Yankurise, was sick with HIV and shunned by her family when Mukamana met her in 2005. "I had to take her by the arm and help her walk to the health center," recalls Mukamana.

But after just a couple weeks of care, Yankurise's health improved. She married a year later and is now the healthy mother of two boisterous, HIV-free children. Mukamana hands her pills from the hospital,

the two chat for a bit, and then she leaves to eat porridge and farm her banana fields.

Later, Mukamana's house transforms into something like a pediatric ward. With training provided by PIH, she treats young children with malaria and other diseases and provides regular checkups.

"I have been a community health worker with PIH since 2005," says Athanasie Mukamana, "and all of my patients are alive and well."

Mukamana uses a tape measure to confirm that a baby isn't stunted from malnutrition, slides a digital thermometer under another child's armpit, and listens for the labored breathing that would signal pneumonia in a third.

All of this and more she logs into a handful of ledgers and patient registries, which are then shared with a nearby hospital. The one for HIV patients—a big grid, with check marks for every time a patient takes his or her medication—looks like a star-filled universe. And for good reason.

"I have been a community health worker with PIH since 2005, and all of my patients are alive and well," Mukamana says.

Mukamana harvests bananas from her farm. Photo by Cecille Joan Avila

we go

we make house calls

we build

health systems

we stay

Partners In Health works closely with national governments and other partners to improve and expand health services.



Dr. Luz Valderrama stocks one of our clinics in Chiapas, Mexico. Photo by Cecille Joan Avila



We place doctors in rural public clinics, which fills a chronic gap in Mexico's health care system.



Ulaldo Roblero, 34, lived locked inside a shack behind his family home, a prisoner to his diagnosis of schizophrenia. A square hole in the door served as his portal to the world for nearly a decade. Beyond giving him medication, his parents didn't know how else to respond to his violent spells—that is, until Dr. Luz Valderrama visited.

Valderrama met Roblero her first week in Soledad, a village in rural Chiapas, Mexico, where she's spending her first year after medical school. She recognized Roblero was reacting poorly to his medication and helped him get to specialized care eight hours away.

Partners In Health started working with Mexico's Ministry of Health in 2011 to place *pasantes*—or first-year doctors—like Valderrama in rural clinics in Chiapas. Now 10 clinics have doctors, which significantly improves residents' access to health care. These young physicians provided 10,470 patient visits in 2012 and about 28,000 in 2015—a nearly 170 percent increase.

Pasantes fill a chronic gap in Mexico's health care system. Many new doctors prefer placements in urban hospitals or research institutions. But public clinics—the ground floor of the nation's health care system—are where they're needed most. These clinics are often inactive, because the government doesn't assign doctors to the locations or does so temporarily. It's a pattern rural Chiapanecans have seen often.

PIH changed that. Our unique training program attracts *pasantes* who are among Mexico's top medical school graduates. Our supervisors visit them several days each month to provide mentorship and help troubleshoot complex cases. *Pasantes* also return to our headquarters in Jaltenango for monthly seminars created by Harvard Medical School and accredited by Tecnológico de Monterrey, a top Mexican medical school.

A square hole in the door served as Roblero's portal to the world for nearly a decade.

Our staff ensure *pasantes* have the right tools by keeping clinic pharmacies fully stocked, so people like Roblero can depend on them. Each clinic also has a laptop loaded with an electronic medical record system to track patient visits.

This support allows *pasantes* to go the extra mile. Valderrama regularly visits Roblero at home and oversees his treatment. She's happy to report that he now works in his father's coffee fields, shares meals with his family, and visits a psychiatrist in the capital of Chiapas. Locked doors are a thing of the past.

"We're still watching and waiting," Valderrama says, "but his treatment has gone really well."

A rough road leads up to our clinic in Soledad, Mexico. Photo by Cecille Joan Avila

we go
we make house calls
we build health systems

we stay

Partners In Health makes long-term
commitments to the people we serve.



Our team of doctors and nurses collaborate with visiting clinicians to perform pediatric heart surgery at University Hospital in Mirebalais, Haiti. Photo by Rebecca E. Rollins

A close-up photograph of a woman with dark skin and short curly hair, smiling warmly at the camera. She is holding three young children, likely triplets, all dressed in matching pink outfits with ruffled sleeves. The babies are positioned closely together; one is on her left shoulder, another is nestled against her right shoulder, and the third is held in her right arm. The background is a lush green garden with pink flowers.

Manoucheca Ketan knew she was carrying triplets and that two of them were likely conjoined.



There are times when Manoucheca Ketan collapses at the end of a long day, her muscles tired from the strain of running after her triplet daughters. Just over 1 year old, Marian, Michelle, and Tamar are starting to walk and can be a handful for the 35-year-old mother. But she wouldn't have it any other way.

Ketan came to University Hospital in Mirebalais, Haiti, a 300-bed facility PIH opened in 2013, about halfway through her pregnancy. She knew she was carrying triplets and that two of them were likely conjoined. Dr. Christophe Milien, the hospital's director of obstetrics and gynecology, confirmed that two of the girls shared a liver.

It was a weighty case for the young hospital, but staff stood up to the challenge. After months of bed rest and specialized care, Ketan delivered the triplets four weeks early by cesarean section in November 2014. None required ventilation, and all were at least 5 pounds. Nearly six months later, the twins were separated during a seven-hour procedure conducted by a national and international team of experts.

The girls' birth and the conjoined twins' separation were welcome and unprecedented successes in a country like Haiti, where even basic medical care is a luxury. PIH has proven it doesn't have to be that way. We've been in Haiti for nearly 30 years, after sprouting from a small rural clinic in Cange and spreading to

12 communities across the Central Plateau and Lower Artibonite—two of the country's poorest regions.

University Hospital is the latest example of that long-term commitment. The facility is home to a host of specialty services, from surgery and pediatrics to physical therapy and obstetrics and gynecology. All were necessary to provide quality care for the triplets.

We've been in Haiti for nearly 30 years—spreading from a small rural clinic to 12 sites across the country's poorest regions.

Our work in Haiti isn't done. We're busy recruiting and training the next generation of specialists, doctors, and nurses who will no doubt perform their own medical miracles. We've taken our approach in Haiti and adapted it in other countries around the world—from Peru to Russia, Rwanda to the Navajo Nation—where we work with local governments to make lasting improvements to health care systems.

Ketan is part of PIH's mission; she recently started teaching mothers how to care for their newborns. She's an expert, after all—three times over.

Ketan proudly holds her healthy 1-year-old triplets: (left to right) Michelle, Marian, and Tamar.
Photo by Rebecca E. Rollins

year in review

18,000 STAFF, 10 COUNTRIES, 7 MILLION REACHED

① NAVAJO NATION

PIH increased the variety of fruits and vegetables in stores by reducing costs for retailers, making healthy food available to 9,051 Navajo.

9,051

Navajo can buy
healthy produce



③ HAITI

PIH continued to train the next generation of doctors at University Hospital in Mirebalais.

49 Haitian residents

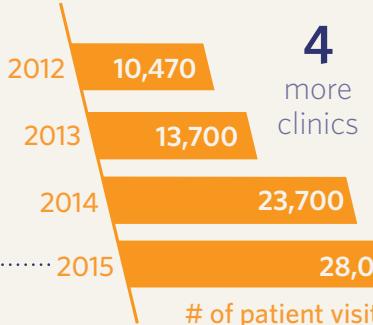
2,600 training hours

6 specialties



② MEXICO

PIH added four public clinics in rural Chiapas, allowing us to treat more patients.



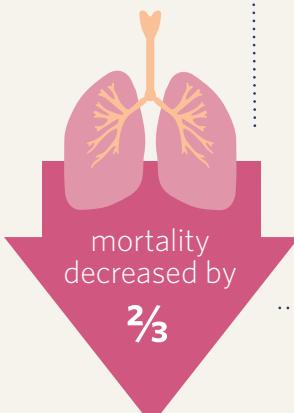
④ PERU

In June, PIH opened Lima's first safe house for women living with chronic mental illness.



⑤ RUSSIA

Deaths from tuberculosis are one-third of what they were in 2005 in Voronezh, a region where PIH works.



7 LIBERIA

After refurbishing Pleeo Health Center, a small rural clinic, PIH welcomed 2,019 patients in the first month.



6 SIERRA LEONE

PIH clinicians and partners screened 1,400 survivors for post-Ebola vision problems and treated 161, with the goal to care for all 5,000 survivors.

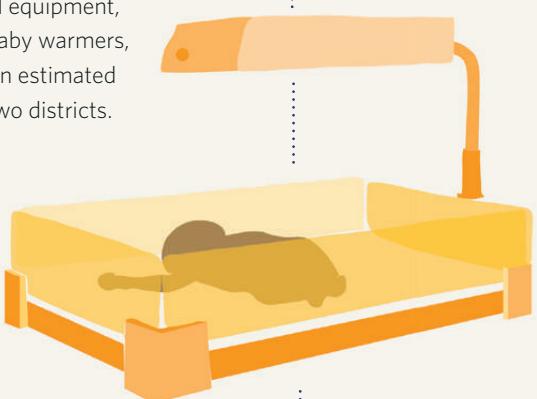


1,400
survivors
screened

8 RWANDA

PIH's expertise and equipment, such as neonatal baby warmers, saved the lives of an estimated 228 newborns in two districts.

228
newborns
saved



9 MALAWI

In its first six months, a novel PIH program screened 9,388 patients for health problems, including HIV, tuberculosis, diabetes, hypertension, and cervical cancer.



10 LESOTHO

PIH equipped health centers with supplies and running water so staff can safely deliver babies, increasing the number of deliveries in one district by 103 percent in only 6 months.

103%

increase in deliveries
at health centers



we need you

Partners In Health relies on its supporters. Thank you.



Nurse Natalya Shtrevenskaya gives Irina Ivanova* and her newborn antiretroviral therapy in their home in Tomsk, Russia. Photo by Elena Devyashina for Partners In Health

*Pseudonym by request.

\$1 million and above

Anonymous (4) • Abbott Fund • Josh and Anita Bekenstein • Bill & Melinda Gates Foundation • Covidien • The Crown Family • Cummings Foundation, Boston • Fidelity Charitable Gift Fund • The Google Foundation • Bob and Mary Grace Heine • Reid Hoffman and Michelle Yee • Al and Diane Kaneb • Keurig Green Mountain • Margaret A. Cargill Foundation • Mead Witter Foundation • OneWorld Boston, Inc. • Open Society Foundation • Larry Page and Lucy Southworth • Sherman Fairchild Foundation, Inc. • The GE Foundation • The Leona M. and Harry B. Helmsley Charitable Trust • The Paul G. Allen Ebola Program • The Rick and Nancy Moskovitz Foundation • Vanguard Charitable Endowment Program • W.K. Kellogg Foundation • Charlotte and Herbert Wagner

\$100 thousand to \$1 million

Anonymous (21) • AbbVie Foundation • Mitchell Adams and Kevin Smith • ALDO Group Ltd.* • All Life Foundation • Arcade Fire/Plus One • Arkells/Plus One* • Robert and Michelle Atchinson • Avaaz.org • The Bank of America Charitable Foundation • Barr Foundation • Marjorie Benton • Blossom Foundation* • Blue State Digital • The Breast Cancer Research Foundation • Bright Horizon Foundation • Caerus Foundation, Inc. • The Cameron and Jane Baird Foundation • The Carson Family Charitable Trust • The Charles L. and Margery K. Barancik Foundation • Michael Chastain • The Christopher McKown and Abigail Johnson Fund • Combined Jewish Philanthropies • Kevin and Lisa Crawford • Pierre Cremieux and Denise Jarvinen • Deerfield Partnership Foundation • Annie Dillard and Robert Richardson • Eric and Barbara Dobkin • Doris Duke Charitable Foundation • Marco Drago • Wes and Lynn Edens • Educo • Michael and Barbara Eisenson • The Eli Lilly and Company Foundation, Inc. • Elton John AIDS Foundation • Every Mother Counts • Ford Foundation • GlaxoSmithKline • Global Impact • Google Inc. • Greif Inc. • Greif Packaging Charitable Trust • Dr. Judith Hellman • Herbert Simon Family Foundation • Barry and Connie Hershey • James and Anna Hoag • Izumi Foundation • Jeff Gordon Children's Foundation • Legacy Venture Member • Christopher and Lisa Kaneb • Lesley and William King • Seth A. and Beth S. Klarman • Live Nation • LIVESTRONG Foundation • Richard and Terry Lubman • The Lynch Foundation • M·A·C AIDS Fund • Scott and Laura Malkin • MASS Design Group • Michael and Suzanne Masters • Medtronic Philanthropy • Richard and Ronay Menschel • Barbara and Thomas Metcalf • The National/Plus One • Northern Trust • Kathleen O'Connor • Penske Automotive Group • The Peter & Kristan Norvig Family Fund • The Positive Action for Children Fund • Ronald McDonald House Charities • Maureen and Michael Ruettgers • The Ruth and David Levine Charitable Fund • The San Francisco Foundation • Erv and Kathy Sauer • Schwab Charitable Fund • The Segal Family Foundation • Barbara and Edward Shapiro • Silicon Valley Community Foundation • Skoll Foundation • Skoll Global Threats Fund • The Slaight Family Foundation* • Source of Hope Foundation • Stevie and David Spina • Starr International Foundation • Stifel, Nicolaus & Company, Inc. • T&J Meyer Family Foundation • Ker and Michael Thompson • The TripAdvisor Charitable Foundation • University Research Corporation, LLC • Vampire Weekend/Plus One • VLN Reach Foundation* • Western Union Foundation • Westwood Holdings Group • Stephen and Ellie Wise • The Wooden Nickel Foundation

\$25 thousand to \$100 thousand

Anonymous (26) • Rob Abbot and Claire Cifaloglio • Abbott • Jesse Abelson • Henry Abrons and Li-Hsia Wang • Richard Abrons • Adessium Foundation • AJG Foundation • The Alicia Keys Family Foundation • Victor Ambros and Rosalind Lee • American Academy of Orthopaedic Surgeons • American Cancer Society • American Endowment Foundation • Bank of America Charitable Gift Fund • The Baobob Fund • Sacha Baron Cohen • Sheldon Baskin and Judy Wise/Baskin Family Foundation • The Betty and Wes Foster Family Foundation • The Betty L. West Mending Fund of Tides Foundation • Jan and Larry Birenbaum • The Bourneuf/Dougherty Family Trust • Robert and Nancy Boye •

Bresky Foundation • Bridge of Life, DaVita Trust • Timothy Broas • Gay L. Bronson • Kathleen Byers and William Farr* • The Carole Carney Charitable Giving Fund • The Caswell Jin Foundation • Catherine and Paul Buttenwieser Foundation • The Cavalier Foundation • The Charles Engelhard Foundation • Chicago Community Foundation • Child Relief International/Andrew and Bonnie Weiss • Community Foundation for Southeast Michigan • Jack and Eileen Connors • Construction for Change • Brian and Karen Conway • craigslist Charitable Fund • Gerald and Jeanne Curtis • Tomas Da Veiga Pereira • Felicity Dahl • Ophelia Dahl and Lisa Frantzis • Phillippe Daniel and Martha McGaw • DeLaCour Family Foundation • Mary Ellen and Paul DeNoon • Michael and Kate Duffield • Mary and Robert Eccles • Joan Egrie • Jean Wilkins Faddis • The Flately Foundation • Beth Floor • The Flora Family Foundation • The Frances Lear Foundation • Robert Friede • Russell and Sherry Galloway • Chris and Susan Gifford • Girl Rising Fund of Tides Foundation • Giving Assets, Inc. • Global Health Foundation • Goldman Sachs Gives • Goldman, Sachs & Co. • GreaterGood.org • John Green • Lisa Gregg and Randy Mitchell • Frederic and Jeanne Groos • GSRD Foundation • Linda Hanson and Jon Wallach • Lester and Holly Hartman • Harvard School of Public Health • Bambi Hatch • The Hellman Foundation • Julie and Bayard Henry • Hitz Foundation • Alan and Christine Huber • The InMaat Foundation • J.P. Morgan Charitable Giving Fund • Jacob Friedman Charitable Fund • Joanna and Jonathon Jacobson • Jewish Communal Fund • The John and Marcia Goldman Foundation • Johnson & Johnson • Matthew and Kathryn Kamm • Jill Kirshner • KPFK-FM Radio Pacifica Foundation • Barbara Kravitz • G. Barrie Landry • Kevin and Lisa Lange • Lavalette Holdings Corporation • Marta Jo Lawrence • John E. Leonard, Ph.D./The John and Elizabeth Leonard Family Foundation • The Lester Fund • The Loh Family Fund • Louis & Anne Abrons Foundation, Inc. • Mary Lyons • Tristin and Martin Mannion • Malcolm and Dana McAvity • Edith McBean • Malcolm and Lee McComb • MCD Productions, Inc. • The Murphy-Vosberg Family Charitable Giving Fund • Nancy Peery Marriott Foundation, Inc. • National Philanthropic Trust • Network for Good • The New York Community Trust • The O'Connor Family Foundation • Daniel and Abigail Ordorica • Paul and Didi Farmer Family Foundation, Inc. • Martha and Mark Pentecost • Ted and Karen Philip • Kathy and Tim Philip • The Primate's World Relief and Development Fund (PWRDF)* • Project For Awesome • Ann and Rob Quandt • The Rathmann Family Foundation • Revolutions Per Minute • Rachel and Travis Rhodes • Walter and Judy Rich • Richard A. Busemeyer Atheist Foundation • The Richard & Natalie Jacoff Foundation, Inc. • The Rogers Foundation* • Martha Rogers* • Samantha, Becky, Mark Foundation • Paul and Martha Samuelson • Sanders Family Foundation • James Sanford • Schulte Roth & Zabel, LLP • The Seattle Foundation • Michael Sherman • The Shifting Foundation • Elizabeth Skavish and Michael Rubenstein • The Spector Fund at the Boston Foundation • The Springfield Foundation • The Spurlino Foundation • St. John's Preparatory School, Inc. • St. Joseph Health Community Partnership Fund • Stephen and Emily Stanley • Stars Foundation • Stichting Flowfund • Drs. Mark and Mary Ellen Stinski • Lise Strickler and Mark Gallogly • Laurie and Mason Tenaglia • Tides Foundation • The U.S. Charitable Gift Trust • Brian and Jennifer Vosburgh • Dilip Wagle and Darshana Shanbhag • Mary Warren and Stanley Case • The Wasily Family Foundation • David and Leslie Weiland • The White Pine Fund • The William Kaiser Family Foundation • Windover Construction LLC • Joel Wittenberg and Mary Ann Ek • Teresa K. Yamana • Younger Family Fund • The Zanmi Beni Foundation, Inc.

\$10 thousand to \$25 thousand

Anonymous (30) • The 6-18 Foundation for Hope • The Aber D. Unger Foundation, Inc. • The Alexandra C. Hammer Revocable Trust • Alicia L. Abad • All Nations International Development Agency (ANIDA)* • Patricia Allen • The AllianceBernstein Foundation Fund • Allscripts • The Almeida Family Gift Fund • American Federation of Teachers, Nurses and Health Professionals Division • John and Virginia Andelin • Ronald and Barbara Anderson • Jim and Karen Ansara • Benjamin Auspitz • Autodesk Foundation Fund • Ayco Charitable Foundation • Matthew and Margaret Balitsaris • Laurie Balmuth • Maile and John Bay • Kimberly Bayless • William and Debbie Becker • Belair Instrument Co • The Benevity Community Impact Fund • Benjamin Fund • Karl Berggren and Rebecca Younkin • Berwind Fund • The Betsy McCormack Fund •

Noemí Carbajal

Noemí Carbajal first met a PIH physician when her older brother was sick with tuberculosis. She started working with us as a volunteer and, in the 20 years since, has moved her way up to director of human resources in our office on the outskirts of Lima, Peru. Finding PIH, she says, "was a miracle because it changed my life."



\$10 thousand to \$25 thousand *continued*

Bill and Bony Levine Foundation • Becky Bilodeau-Dewey • Howard Blane • Jennie Weiss Block • Dr. Sally Blower and Dr. Nelson Freimer • C.D. and Nicole Boothe • John V. Brannen • Frank Brenninkmeyer • Susan Breyer • Katharine B. Brigham • Constance Britton • Christine A. Brown • Leslie Brunner and Ryan Wise • Thomas F. Burnol • Rob Buono and Liz Cicchelli • William and Jenny Butler • Perry Caicco and Ann Peel* • California Community Foundation • Caroline Blanton Thayer Revocable Trust • Elizabeth and Nathaniel Carr • Patrick and Carolyn Carr • CAUSE Canada* • The Cedar Street Foundation* • Shui Tai Cheng • Christ Church of Greenville • Christ Church of the Ascension • City Arts & Lectures • Clovis Foundation • Coastal Community Foundation • Linda Cochran and Rick Duff • Dorothy Cochrane • The Community Foundation for the National Capital Region • an anonymous donor of Community Foundation Sonoma County • Contract Installations, Inc. • Allison Coudert • Moira Cullen • Lucy N. Dahl • Alexandra DeLaite and Tom Kuo • Denver Foundation • Carolyn Deodene • Dineh Cooperatives, Incorporated • Mark Dionne and Cynthia Mason • DMMN Foundation • Stephanie Dodson • Simon Doonan and Jonathan Adler • Steven Dorfman • Marcia and J. Peter Dowd • The Ducommun and Gross Family Foundation • The DuGan Family Trust • D. Brad Dyke, M.D. • Ecosystems Technology Transfer, Inc. • Karen Eddy • David B. Edwards • EILEEN FISHER • ElectricAid • Emergency Physicians International • R. Bradford Evans • Fairfield County Community Foundation • Marla Felcher and Max H. Bazerman • James Feldman and Natalie Wexler • Donna and Paul Fischer • Austin and Lauren Fite • Leslie Fleming • Frank J. Flaman Foundation* • The Frederick and Margaret L. Weyerhaeuser Foundation • Seth Freeman • Richard Fried • Anita Gajdecki and Stephen Blyth • Thomas Gamble • The Gardner Grout Foundation • The George and Dorothy Babare Family Foundation • The George and Sara Stern Foundation • George Wasserman Family Foundation • Sarah and Michael Gerstenzang • Mr. and Mrs. John A. Gilmartin • Gladys and Ralph Lazarus Foundation • GlobalGiving Foundation • The Gnomon Fund • Robert and Francine Goldfarb • The Goodale Family Foundation • Robert Goodlatte • Gary L. Gottlieb and Derri Shtasel • The Grace Jones Richardson Trust • Grantham, Mayo, Van Otterloo & Co LLC • Grasshopper Shop Concord • Gray MacKay Family Fund • Rachel Gregg • Ellen Grobman • Maria Gutierrez and Gabriel Orozco • Kathleen L. Hagen • Sarah W. Hall, In memory • Holthues Trust • Monie and Chan Hardwick • Eliza Hatch • Elizabeth Hebert • Helena Hermes • The Hersher Family Foundation, Inc. • Karen Hescott • Howard H. Hiatt, M.D. • Hilti North America • Himmelstein Family Foundation • Jean Holder • Erle G. Holm Family Trust • Daniel R. Horn • Lawrence Hui • The Hunter-White Foundation • Ira N. Langsan & Lillian Langsan Philanthropic Fund of the Jewish Communal Fund • The Island Foundation, Inc. • Almon and Marjorie Ives • Mr. and Mrs. J. Atwood Ives • J.C. Cannistraro • J/P HRO • J.R. Albert Foundation, Inc. • Keith and Karen Jacobson • Jacques Perold and Amy Boesky Foundation • Jay N. Levine and Tammy L. Levine Family Foundation, Inc. • Jay W. Weiss Memorial Fund at the Miami Foundation • John Jamieson • Massoud X. Javadi • Jessica and Charles Myers Charitable Gift Fund • The Jewish Community Foundation • Jewish Community Foundation of Los Angeles • Johnsonite Inc. • Julie Marie Chavez Corporation • Charles and Mary Juster • JustGive.org • Elizabeth M. Wetterau Kaido • The Kalamazoo Community Foundation • Kaufman Family Foundation • Steven and Kathryn Keefer • Michael and Rosalind Keiser • Kenneth and Harle Montgomery Foundation • John Kern and Valerie Hurley • The Kerrigan Family Charitable Foundation • Steve Kessel and Sibyl Frankenburg • KeyBank National Association • Janet Kinnane and Conrad Smith • Knafel Family Foundation • Richard A. Koffman • David and Ginger Komar • Paul Koziol • Emily Kunreuther • Lang Foundation • Roger Langsdorf • Mr. and Mrs. Alexander Laskey • Ann Lavigne • Linda and Robert Lawrence • John Lazarus • David and Anne Lee • Paul and Eileen LeFort • The Leslie Peter Foundation • Jaime Lester and Dr. Cathleen Heffernan • Jared Leto • Marc and Kay Levinson • Stuart Licht • James Lockard • The Lubin Family Foundation • Teresa Luchsinger • Lucy Sherman Family Trust • Joel S. Lunney • The LWH Family Foundation • MacKay Shields, LLC • James and Heather Magliozzi • The Martin-Fabert Foundation • Jeff M. Masters • Bruce Mays and Cynthia Maltbie • McCarthy Properties, LLC • Christopher and Kathy McCormack • McCue Corporation • Denise and Mike McFall • Sally and Matthew McShea • Maurice Meslans and Margaret Holyfield • Microsoft • The Midvale Foundation • Mark and Goldi Miller • The Miller-Wehrle Family Foundation •



Makutloano Mochaph

Makutloano Mochaph (right) has been a village health worker in Lesotho since 2013. She visits Motsamai Macheli every day to deliver his medication for multidrug-resistant tuberculosis. She also accompanies Macheli to the hospital once a month for a checkup.

\$10 thousand to \$25 thousand *continued*

Rebecca and Stephen Milliken • The Milner Family Foundation • MissionFish • Modestus Bauer Foundation • The Moskowitz Family Foundation • Mushett Family Foundation, Inc. • Dan A. Neff • New Generation Advisors, LLC • New Orleans Convention & Visitors Bureau • Chris and Patricia Noble • Andrew and Lauren Norelli • Howard and Patsy Norton • NRF Distributors • O.L. Pathy Foundation, Inc. • Carol Olwell • The O'Shea Family Foundation • Todd Y. Park • Jette Parker • Pamela Parker • John Patterson, Jr. and Michele Demarest • Antonella Pavese • Eric Penanhoat • Dave Perkins • Teresa Perkins • The Peter and Jocelyn Schultz Fund • Phalarope Fund • Adam Pisoni • William Polonsky • Presbyterian World Service & Development* • Joshua Rabinovitz • Raghavan Family Charitable Fund • Ralph E. Ogden Foundation • The Randi and Clifford Lane Foundation, Inc. • Gregory and Jan Ranger • Matthew Rebold • Red Mountain Fund • Jeremy Reff and Ashley Gorski • Regent Surgical Health • Sarah Remes • Renaissance Charitable Foundation, Inc. • Dan Retzlaff • Richard P. and Claire W. Morse Foundation • Robert and Bobbie Ritchie • Nina Ritter • Emerson and Judy Robinson • Robert and Betty Romer • Larry Rood and Leah Curry-Rood • The Rosenthal Family Foundation • Rowan T. O'Riley Family Foundation • James G. Rubin • Rutgers Presbyterian Church • Santa Barbara Foundation • Sara's Wish Foundation • Haun Saussy and Olga Solovieva • Cheryllann Schieber and Alan Barton • Daniel Schreiber • Weber Shandwick • Sharon Fay and Maxine Schaffer Family Foundation • Sharpe Family Foundation/ Sarah Angell Sharpe • Susan Shaw • Silver Mountain Foundation for the Arts • Miriam Silverman • Thomas Sims and Elva Mendoza • Sarah Singh • Finnegan Southey • Brian, Kathleen, Matthew, and Olivia Spear • Dr. George Spellman and Ellen Spellman • Margaret Stavropoulos • Jim and Debby Stein Sharpe • Marilyn and Eugene Stein • The Stephen Colbert Americone Dream Fund of Coastal Community Foundation of SC • Aileen Lee Stinson • Chris and Hanna Stirling Palm • Alan and Karen Stockton • Valerie and Paul Street • Susan Strome • Maxwell and Ann Sturgis • Surgical Care Affiliates • The Swift Family Fund • Tackle Ebola Fund • Ramie Targoff • Deborah Taylor • Samuel Test • Kimberly and John Thacker • The Thomas A. and Georgina T. Russo Family Fund • Theodore Cross Family Charitable Foundation • Theodore Von der Ahe, Jr. Trust • Parvinder Thiara • The Thomas West Charitable Gift Fund • Nicholas Thompson • Lee and Joanne Travers • Twig Foundation, Inc. • Twin Cities Christian Foundation • Claire F. Ullman • University of California, Los Angeles • University of California, San Francisco • The Vermont Community Foundation • Heather Vrattos • Dan and June Walcott • David Waldock • Karen Walker and Richard Derby • Jane Wang • John and Susan Weatherley • Weatherspoon Charitable Foundation • Carol Juliet Weil • Ken and Audrey Weil • Michael and Elizabeth White • Ann Wiedie and Keith Hartt • Evans Witt and Amy Sabrin • Daniel and Brienne Wright • Andrew Yen • Susan Youngsman

Tom's Circle[†]

Anonymous (22) • Myn Adess • Robert and Maureen Aievoli • Diane Alden • Dick Anderson • Jane Armstrong[◊] • Professor Barbara Ann Banoff • Trey Beck • Patricia Berkov • Dan and Pat Berman • Gene C. Bernardi • Nancy Binder • Linda Brandenberger • Allan Brender* • Elizabeth E. Brusco • Kevin Buckley • Peter H. Burian • Sally Butler • Sara and John Cashion • Sudhir Chamarthi • Michael Chastain • Ingrid Christiansen • Marian Clarke[◊] • Edward Wilson Claugus[◊] • Erin Cooney • Emily Dalgarno • Beverley Davis • Douglas and Carolyn Davis • Michael and Sheryl DeGenring • Patricia Devitt • John Di. Stefano* • Annie Dillard and Robert Richardson • Reginald Dyck and Kaori Fujishiro • Lee and Carolyn Engdahl • George and Mary Ferger • Elissa Fernandez • Leslie Fleming • Kara Flyg • Clare E. Forbes[◊] • Dayve Forman • Don Foxworthy and Sharon Siwiec • Emily Garlin • William Garmany • Mr. and Mrs. John A. Gilmartin • Margaret Glaser • Jim Goodridge and Joan Riley • The Gracey Luckett Bradley Charitable Lead Unitrust • Irene K. Guman • Christopher L. and Sherrie G. Hall • Robin Hanes • Susan Hartung[◊] • Jack Hicks • Tamara Keta Hodgson • Reid Hoffman and Michelle Yee • Sharon D. Horvath and Andy Pike • Walter Johnson and Joanne Leslie • Donald F. Johnstone[◊] • Judith Kadden • Clair Kaplan • Grace Kelly • Robert Kruse • Elaine LaChapelle

*PIH Canada donor ◊Deceased

[†]Named after Partners In Health co-founder Tom White, Tom's Circle recognizes individuals who give through their wills, retirement plans, life insurance policies, or other planned gifts. For more information, please contact us at plannedgiving@pih.org or 617-998-0182.

Steve Mtewa

Infrastructure Manager Steve Mtewa supervises our construction projects in Neno, Malawi, including this newly opened maternity ward. A PIH employee since 2008, Mtewa says what he enjoys most about his job is seeing Neno develop one building at a time.

Tom's Circle *continued*

Carolyn and Robert Lohman • Jean Lootz • Barbara Lovett • Rebecca Lowe and Sam Bertron, III • Susan Lucas • Elizabeth Lyman • Mary Lyons • Patricia M. MacElveen-Hoehn[◊] • Jennifer M. Mackey • Tammie Mak • Lewis and Dina Marcus • Wendy and Stanley Marsh • Barbara and Stephen Massey • Richard and Margaret McCann • Anita McDonald • Kathleen M. McDonald, In Memory of Cecilia E. Enright • Ann McDonnell • Maurice Meslans and Margaret Holyfield • The Michael T. Gregg Charitable Fund • Eleanore Moore[◊] • Hermine S. Muskat, Ed.D. • Amy E. Ouellette • Marian Parmenter • Rolf and Silvia Pfisterer • Donna Pignatelli • Mary Rafferty • Liz Rantz • Diana I. Rigg • Anne Scarff • Gayle and Peter Schack • Jill Shallenberger • Bruce and Glenna Smith • Hope Staab[◊] • Taimoon and Robert Stewart • Drs. Mark and Mary Ellen Stinski • William and Annrette Stolte • Deanne Stone • Nancy Strickland • Kenneth J. Tager • Suzanne Taleghani • Allan J. Taylor[◊] • Zoe Taylor • John and Gayle Thompson • Ron and Janet Thompson • Jennifer Tiffany • Flo M. Triendl • Linda Umans • Beth and John van Bladel • Gretchen Van Gessel • Dan and June Walcott • Marue E. Walizer • Hollace Westfeldt • Mary H. White, M.D. • Priscilla Wilson • Emerald Young

Key Institutional Partners

Boston Children's Hospital • Brigham and Women's Hospital • Dana-Farber/Brigham and Women's Cancer Center • Dana-Farber Cancer Institute • Harvard Medical School • Harvard University • Massachusetts General Hospital • Partners HealthCare • Regis College

Government, Multilateral, and Other Institutional Partners

American Red Cross • Avon Foundation for Women • Boston University • Clinton Health Access Initiative • Deutsche Gesellschaft für Zusammenarbeit (GIZ) • Digicel • Global Communities • The Global Fund to Fight AIDS, Tuberculosis and Malaria • Grand Challenges Canada • Harvard Global Health Initiative • Interactive Research and Development • Jhpiego • The Kabbalah Centre • Malawi National AIDS Commission • Médecins Sans Frontières • Northrop Grumman • Pathfinder International • Peru National Fund for Scientific, Technological Development and Technological Innovation (FONDECYT) • Qatar Haiti Fund • The Rockefeller Foundation • Sonosite • TOMS Shoes Inc. • U.K. Department for International Development • U.S. Agency for International Development • U.S. Centers for Disease Control and Prevention • U.S. National Institutes for Health • UNITAID • United Nations Children's Fund • University Research Corporation • World Bank

Gifts In Kind

Abbott • Axios International • BD • Belair Instrument Co • Bingham McCutchen • BioMedica Diagnostics • Biomet, Inc. • Blue State Digital • Bridge of Life, DaVita Trust • Brigham and Women's Hospital • Brigham and Women's Hospital Pathology Department • Campos Soccer • CEVA Logistics • Boston Children's Hospital • Claire Hunt • Contract Installations, Inc. • Covidien • Crowell & Moring LLP • Currier • Dana-Farber Cancer Institute • Direct Relief • Epicor • ERT • Fragomen • GE Foundation • Global Soap Project/Clean the World • Hilti North America • Integra • Jeff Gordon Children's Foundation • Johnsonite, Inc. • Kirk Humanitarian • Load Zero Foundation • M•A•C AIDS Fund • Medtronic • Microsoft • NRF Distributors • Nuvasive • Oxford Pathology Inc • Parkland Medical Center • Penske Automotive Group • Point Innovate • Sir Richard's Condom Company • St. John's Preparatory School, Inc. • SRZ • Susan's Special Needs • Symmetry Surgical • Teleflex • UNMEER • Windover Construction LLC

^{*}PIH Canada donor [◊]Deceased

This list reflects contributions of \$10,000 and more made during Partners In Health's 2015 fiscal year, 7/1/14–6/30/15.

financials

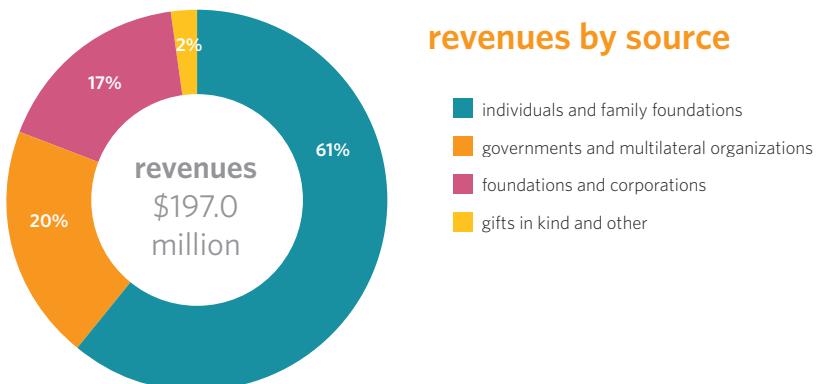
Partners In Health carefully manages your contributions to bring high-quality health care to more people in need.



Clerk Lauren Weaver stocks fruits and vegetables at Teec Nos Pos Trading Post, a store in the Navajo Nation participating in PIH's new healthy eating program. Photo by Cecille Joan Avila

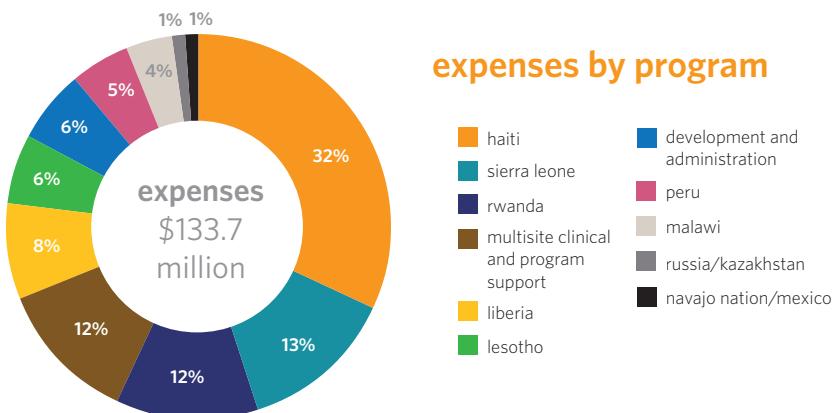
fiscal year 2015 financial summary

statement of activities dollars in thousands	revenues*		
		june 2015	june 2014
contributions, grants, and gifts in kind			
individuals and family foundations	120,411	44,138	
foundations and corporations	32,904	14,034	
governments and multilateral organizations	39,282	31,345	
gifts in kind and contributed services	3,505	6,457	
other income	915	1,091	
	total revenues	197,017	97,065
operating expenses*			
program services	125,384	90,273	
development	2,322	3,212	
general and administration	6,012	3,641	
	total operating expenses	133,718	97,126
	surplus (deficit)	63,299	(61)
statement of financial position dollars in thousands	assets	june 2015	june 2014
cash and cash equivalents	84,630	25,717	
contributions receivable	82	2,425	
grants and other receivables, net	14,098	6,931	
prepaid expenses and other assets	3,021	2,027	
investments, at fair value	1,433	1,486	
property and equipment, net	6,588	4,512	
	total assets	109,852	43,098
liabilities and net assets			
	total current liabilities	8,706	4,809
net assets			
foreign currency translation adjustments	(533)	(91)	
undesignated	9,602	9,551	
board-designated: Thomas J. White Fund	57,603	15,580	
	total unrestricted net assets	66,672	25,040
	total temporarily restricted net assets	34,474	13,249
	total net assets	101,146	38,289
	total liabilities and net assets	109,852	43,098



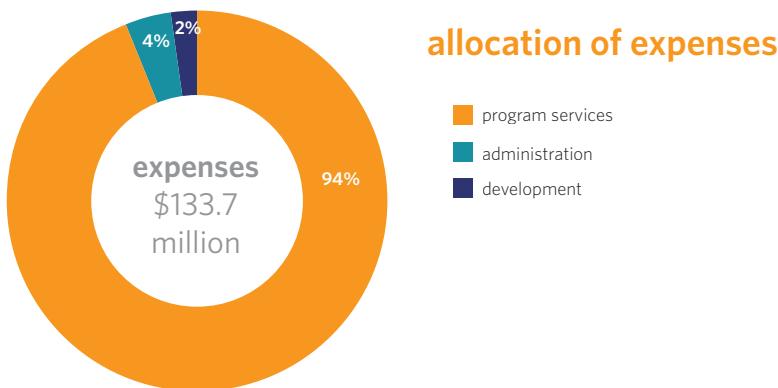
revenues by source

- individuals and family foundations
- governments and multilateral organizations
- foundations and corporations
- gifts in kind and other



expenses by program

- | Program | Percentage |
|--|------------|
| haiti | 32% |
| sierra leone | 13% |
| rwanda | 12% |
| multisite clinical and program support | 12% |
| liberia | 8% |
| lesotho | 6% |
| development and administration | 6% |
| peru | 5% |
| malawi | 4% |
| russia/kazakhstan | 1% |
| navajo nation/mexico | 1% |



allocation of expenses

- program services
- administration
- development

revenues

In fiscal year 2015, PIH received \$197.0 million in revenue, a 103% increase over fiscal year 2014. Of this, \$120.4 million came from individual donors, \$32.9 million came from foundations and corporations, and \$39.3 million came from the public sector. In addition, PIH recorded \$3.5 million in gifts in kind and contributed services, and \$0.9 million in other income.

expenses

PIH expenses increased from \$97.1 million in fiscal year 2014 to \$133.7 million in fiscal year 2015, a 38% increase. The majority of this increase is due to PIH's expansion into Liberia and Sierra Leone. In fiscal year 2015, 94% of funds were for direct program costs and 6% went to fundraising and administration.

surplus (deficit)

PIH ended fiscal year 2015 with a surplus of \$63.3 million. This surplus is comprised of a large gift to the board-designated T.J. White Fund and funding related to PIH's expansion into West Africa. The funding related to West Africa will be carried forward and spent in fiscal year 2016.

BOARD OF TRUSTEES

Ophelia Dahl, Chair^{*F}
Jody Adams
Mitch Adams
Joelle Adler
José Almeida
Gregg Alton
Karen Ansara^E
Marika Anthony-Shaw
Bob Atchinson
Jaime Bayona^E
Anita Bekenstein
Wendy Bennett
Marjorie Craig Benton
Donald Berwick
Timothy Broas^E
Paul Buttenwieser
Edward Cardoza
Carole Carney
Régine Chassagne
Chelsea Clinton
Jack Connors, Jr.*
Pierre Cremieux
Stephanie Dodson
Jonny Dorsey^E
Lynn Edens
Paul English
Paul E. Farmer^{*F}
Gary Gottlieb*
Danny Greenberg
Antoinette Hays
Robert Heine*

OFFICERS

Howard Hiatt^E
Joanne Kagle
Albert Kaneb*
Diane Kaneb*
Tracy Kidder
Lesley King*
Fr. Fritz Lafontant^E
Becky Levin^E
Mark Levin
Scott Malkin
Michael Masters
Anne McCormack
Todd McCormack^{*F}
Elizabeth G. Nabel
Dan Nova*
Laurie Nuell
Joan O'Connor
Ted Philip*
Steve Reifenberg
Joe Rhatigan
Paul Samuelson
Lawrence N. Shulman
Bryan Stevenson*
Cecilia Stone
Deborah Hayes Stone
Max Stone
Jeffrey Swartz
Rien van Gendt
Loune Viaud
Charlotte Cramer Wagner*
David Walton*

COUNTRY DIRECTORS

Alex Godwin Coutinho
Executive Director, Rwanda
Kerry Dierberg
Executive Director, Sierra Leone
Luckson Dullie
Executive Director, Malawi
Bryan Eustis
Executive Director, Liberia
Hugo Flores
Executive Director, Mexico
Fernet Leandre
Co-executive Director, Haiti
Leonid Lecca
Executive Director, Peru
Oksana Ponomarenko
Executive Director, Russia
Hind Satti
Executive Director, Lesotho
Sonya Shin
Executive Director, Navajo Nation
Loune Viaud
Co-executive Director, Haiti

