

HR Analytics Report

```
In [1]: from IPython.display import Markdown
```

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"Project's goals and objectives"

- The primary goal of this project is to analyze employee attrition within the organization and uncover the underlying factors contributing to attrition rates. The investigation will cover several critical aspects, including employee satisfaction, career progression, work-life balance, and more. By doing this, I want to understand why employees leave the company and how I can recommend ways to make them stay.
- By accomplishing these tasks, my aim is to provide actionable insights and recommendations to help the organization better understand and manage employee attrition, ultimately enhancing workplace satisfaction and retention.

"Import the Libraries"

```
In [2]: import pandas as pd
import numpy as np
import matplotlib.pyplot as plt
import seaborn as sns
import warnings
warnings.filterwarnings('ignore')
```

"Import the dataset"

```
In [3]: data = pd.read_csv("HR-Employee-Attrition.csv")
data.head()
```

```
Out[3]:
```

	Age	Attrition	BusinessTravel	DailyRate	Department	DistanceFromHome	Education	EducationField
0	41	Yes	Travel_Rarely	1102	Sales	1	2	Life Sciences
1	49	No	Travel_Frequently	279	Research & Development	8	1	Life Sciences
2	37	Yes	Travel_Rarely	1373	Research & Development	2	2	Life Sciences
3	33	No	Travel_Frequently	1392	Research & Development	3	4	Life Sciences
4	27	No	Travel_Rarely	591	Research & Development	2	1	Life Sciences

5 rows × 35 columns

"General overview of the data"

```
In [4]: data.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):
#   Column                                Non-Null Count  Dtype
---  -
0   Age                                   1470 non-null   int64
1   Attrition                            1470 non-null   object
2   BusinessTravel                       1470 non-null   object
3   DailyRate                           1470 non-null   int64
4   Department                           1470 non-null   object
5   DistanceFromHome                    1470 non-null   int64
6   Education                           1470 non-null   int64
7   EducationField                       1470 non-null   object
8   EmployeeCount                       1470 non-null   int64
9   EmployeeNumber                      1470 non-null   int64
10  EnvironmentSatisfaction              1470 non-null   int64
11  Gender                              1470 non-null   object
12  HourlyRate                          1470 non-null   int64
13  JobInvolvement                      1470 non-null   int64
14  JobLevel                            1470 non-null   int64
15  JobRole                             1470 non-null   object
16  JobSatisfaction                     1470 non-null   int64
17  MaritalStatus                       1470 non-null   object
18  MonthlyIncome                      1470 non-null   int64
19  MonthlyRate                         1470 non-null   int64
20  NumCompaniesWorked                 1470 non-null   int64
21  Over18                             1470 non-null   object
22  OverTime                           1470 non-null   object
23  PercentSalaryHike                  1470 non-null   int64
24  PerformanceRating                  1470 non-null   int64
25  RelationshipSatisfaction            1470 non-null   int64
26  StandardHours                      1470 non-null   int64
27  StockOptionLevel                   1470 non-null   int64
28  TotalWorkingYears                  1470 non-null   int64
29  TrainingTimesLastYear              1470 non-null   int64
30  WorkLifeBalance                    1470 non-null   int64
31  YearsAtCompany                     1470 non-null   int64
32  YearsInCurrentRole                 1470 non-null   int64
33  YearsSinceLastPromotion             1470 non-null   int64
34  YearsWithCurrManager               1470 non-null   int64
dtypes: int64(26), object(9)
memory usage: 402.1+ KB
```

```
In [5]: data.shape
```

```
Out[5]: (1470, 35)
```

Data Cleaning

"Counting Missing Values in Each Column of the Dataset"

```
In [6]: print(data.isnull().sum())
```

```
Age                                0
Attrition                         0
BusinessTravel                    0
DailyRate                        0
Department                       0
DistanceFromHome                  0
Education                         0
EducationField                    0
EmployeeCount                     0
EmployeeNumber                    0
EnvironmentSatisfaction           0
Gender                            0
HourlyRate                        0
JobInvolvement                    0
JobLevel                          0
JobRole                           0
JobSatisfaction                   0
MaritalStatus                     0
MonthlyIncome                     0
MonthlyRate                       0
NumCompaniesWorked                0
Over18                            0
OverTime                          0
PercentSalaryHike                 0
PerformanceRating                 0
RelationshipSatisfaction           0
StandardHours                     0
StockOptionLevel                  0
TotalWorkingYears                 0
TrainingTimesLastYear             0
WorkLifeBalance                   0
YearsAtCompany                    0
YearsInCurrentRole                0
YearsSinceLastPromotion           0
YearsWithCurrManager              0
dtype: int64
```

"Detecting and Handling Duplicates"

```
In [7]: if data.duplicated().sum() > 0:
        print("Duplicates are present")
        else:
        print("No Duplicates Exists")
```

No Duplicates Exists

"Retrieving Column Names from the DataFrame"

```
In [8]: data.columns
```

```
Out[8]: Index(['Age', 'Attrition', 'BusinessTravel', 'DailyRate', 'Department',
        'DistanceFromHome', 'Education', 'EducationField', 'EmployeeCount',
        'EmployeeNumber', 'EnvironmentSatisfaction', 'Gender', 'HourlyRate',
        'JobInvolvement', 'JobLevel', 'JobRole', 'JobSatisfaction',
        'MaritalStatus', 'MonthlyIncome', 'MonthlyRate', 'NumCompaniesWorked',
        'Over18', 'OverTime', 'PercentSalaryHike', 'PerformanceRating',
        'RelationshipSatisfaction', 'StandardHours', 'StockOptionLevel',
        'TotalWorkingYears', 'TrainingTimesLastYear', 'WorkLifeBalance',
        'YearsAtCompany', 'YearsInCurrentRole', 'YearsSinceLastPromotion',
        'YearsWithCurrManager'],
        dtype='object')
```

"Column Name Renaming for Enhanced Clarity"

```
In [9]: new_data= data.rename(columns={'Education':'EducationLevel',
        'NumCompaniesWorked':'NumofCompaniesWorked'})
```

"Exploring Unique Values for Data Analysis"

```
In [10]: new_data.nunique()
```

```
Out[10]: Age                43
Attrition                2
BusinessTravel           3
DailyRate              886
Department              3
DistanceFromHome        29
EducationLevel           5
EducationField           6
EmployeeCount            1
EmployeeNumber        1470
EnvironmentSatisfaction  4
Gender                  2
HourlyRate              71
JobInvolvement           4
JobLevel                 5
JobRole                  9
JobSatisfaction          4
MaritalStatus            3
MonthlyIncome          1349
MonthlyRate             1427
NumofCompaniesWorked     10
Over18                   1
OverTime                 2
PercentSalaryHike        15
PerformanceRating         2
RelationshipSatisfaction  4
StandardHours             1
StockOptionLevel          4
TotalWorkingYears        40
TrainingTimesLastYear     7
WorkLifeBalance           4
YearsAtCompany           37
YearsInCurrentRole        19
YearsSinceLastPromotion   16
YearsWithCurrManager      18
dtype: int64
```

"Eliminating Irrelevant Columns: Enhancing Data Clarity and Focus"

```
In [11]: new_data.drop(["EmployeeCount", "Over18", "StandardHours"], axis= 1, inplace=True)
new_data.head()
```

Out[11]:	Age	Attrition	BusinessTravel	DailyRate	Department	DistanceFromHome	EducationLevel	Educ
0	41	Yes	Travel_Rarely	1102	Sales	1	2	Li
1	49	No	Travel_Frequently	279	Research & Development	8	1	Li
2	37	Yes	Travel_Rarely	1373	Research & Development	2	2	
3	33	No	Travel_Frequently	1392	Research & Development	3	4	Li
4	27	No	Travel_Rarely	591	Research & Development	2	1	

5 rows × 32 columns

EDA

"Exploring Data Statistics: A Summary Overview"

In [12]: `data.describe()`

Out[12]:	Age	DailyRate	DistanceFromHome	Education	EmployeeCount	EmployeeNumber
count	1470.000000	1470.000000	1470.000000	1470.000000	1470.0	1470.000000
mean	36.923810	802.485714	9.192517	2.912925	1.0	1024.865306
std	9.135373	403.509100	8.106864	1.024165	0.0	602.024335
min	18.000000	102.000000	1.000000	1.000000	1.0	1.000000
25%	30.000000	465.000000	2.000000	2.000000	1.0	491.250000
50%	36.000000	802.000000	7.000000	3.000000	1.0	1020.500000
75%	43.000000	1157.000000	14.000000	4.000000	1.0	1555.750000
max	60.000000	1499.000000	29.000000	5.000000	1.0	2068.000000

8 rows × 26 columns

"Analyzing Employee Attrition: Age vs. Overtime"

In [13]:

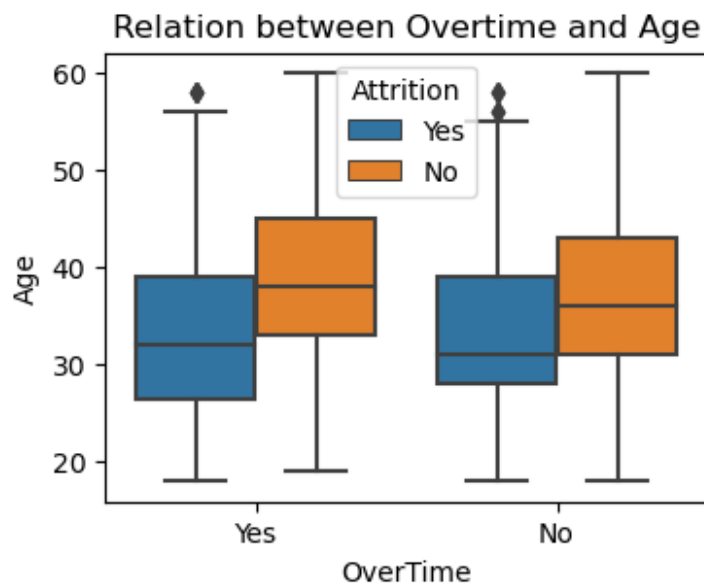
```

result= new_data[(new_data['Attrition'] == 'Yes')].groupby("OverTime")['Attrition'].count()
print(result)
print("-----")

plt.figure(figsize=(4,3))
sns.boxplot(x='OverTime', y="Age", hue="Attrition", data=new_data)
plt.title("Relation between Overtime and Age")
plt.show()

```

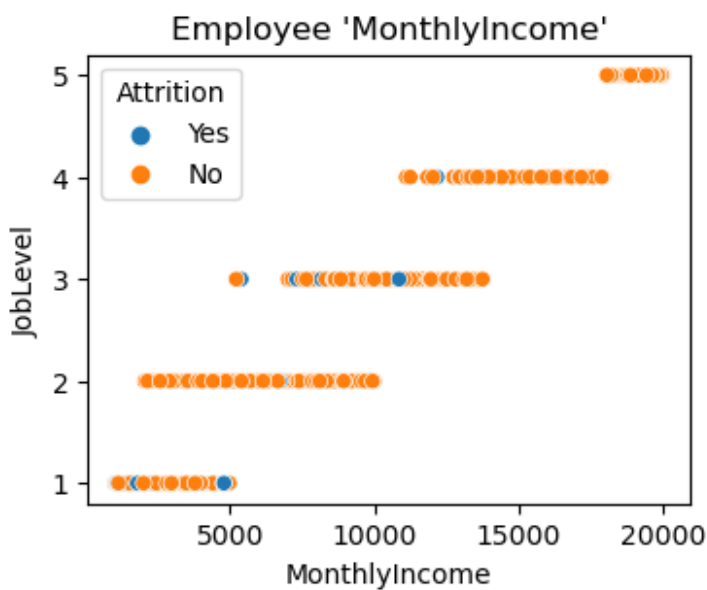
OverTime	Attrition
0	No
1	Yes

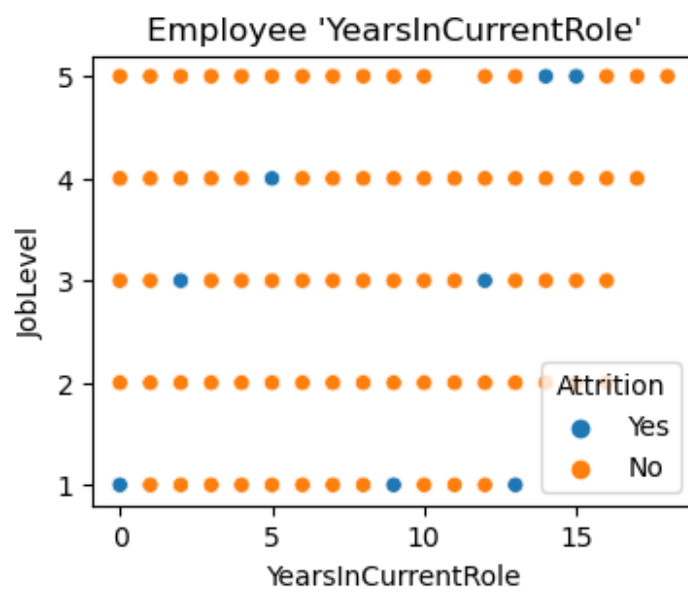
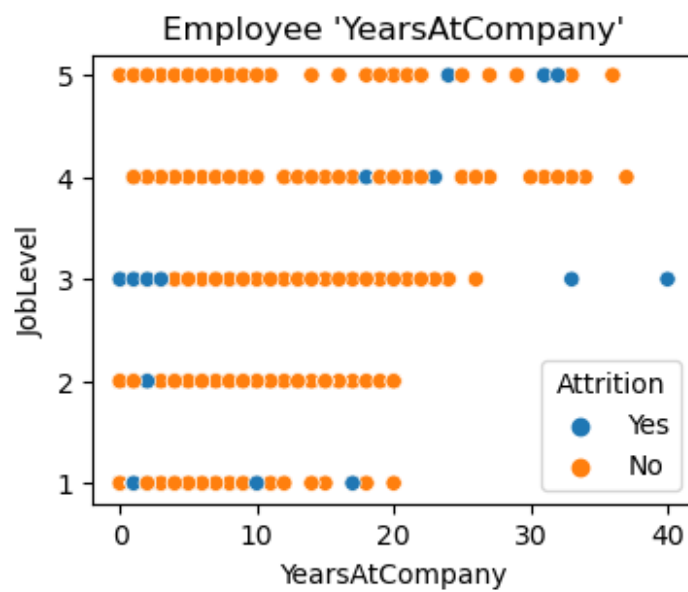
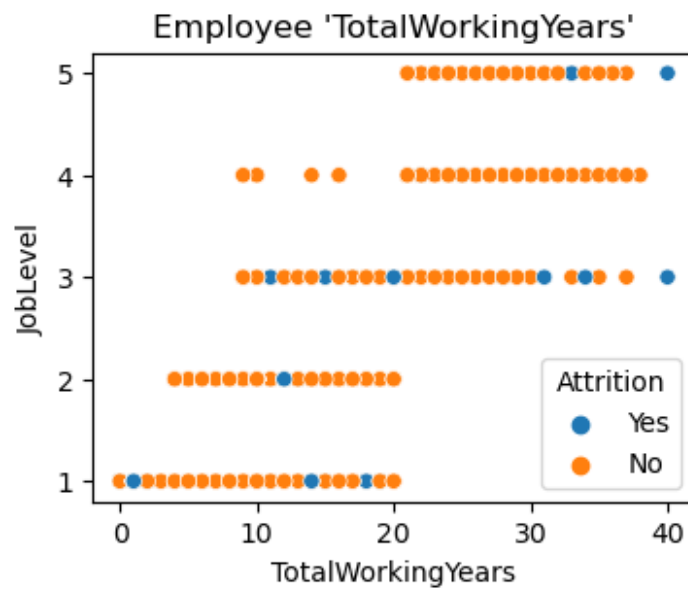


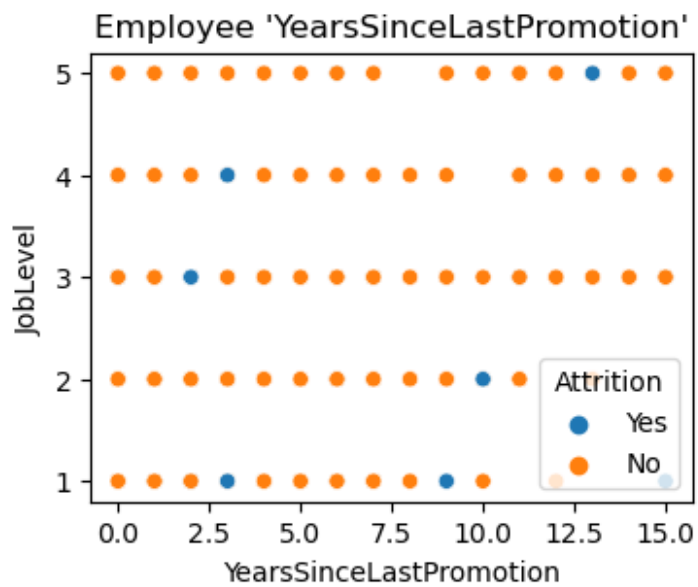
"Analyzing Employee Career Progression and Attrition Trends"

```
In [14]: columns= ['MonthlyIncome', 'TotalWorkingYears', 'YearsAtCompany', 'YearsInCurrentRole',
                  'YearsSinceLastPromotion']

for i in columns:
    plt.figure(figsize=(4,3))
    sns.scatterplot(x=i, y='JobLevel', hue="Attrition", data=new_data)
    plt.title(f"Employee '{i}'")
    plt.show()
```







"Displaying Value Counts for Each Columns in a Dataset":

```
In [15]: columns = ['OverTime', 'Attrition', 'MaritalStatus', 'JobRole', 'Gender', 'EducationField', '
'BusinessTravel', 'TotalWorkingYears', 'EducationLevel', 'NumofCompaniesWorked', 'Distance

for i in columns:
    value_counts = new_data[i].value_counts().sort_index()
    print(f'# Value Counts for "{i}":\n{value_counts}\n')
    print("-----")
```



```
# Value Counts for "OverTime":  
No      1054  
Yes      416  
Name: OverTime, dtype: int64
```

```
-----  
# Value Counts for "Attrition":  
No      1233  
Yes      237  
Name: Attrition, dtype: int64
```

```
-----  
# Value Counts for "MaritalStatus":  
Divorced    327  
Married     673  
Single      470  
Name: MaritalStatus, dtype: int64
```

```
-----  
# Value Counts for "JobRole":  
Healthcare Representative    131  
Human Resources              52  
Laboratory Technician       259  
Manager                     102  
Manufacturing Director      145  
Research Director           80  
Research Scientist          292  
Sales Executive             326  
Sales Representative         83  
Name: JobRole, dtype: int64
```

```
-----  
# Value Counts for "Gender":  
Female    588  
Male     882  
Name: Gender, dtype: int64
```

```
-----  
# Value Counts for "EducationField":  
Human Resources    27  
Life Sciences     606  
Marketing          159  
Medical           464  
Other              82  
Technical Degree   132  
Name: EducationField, dtype: int64
```

```
-----  
# Value Counts for "Department":  
Human Resources    63  
Research & Development  961  
Sales             446  
Name: Department, dtype: int64
```

```
-----  
# Value Counts for "BusinessTravel":  
Non-Travel    150  
Travel_Frequently  277  
Travel_Rarely  1043  
Name: BusinessTravel, dtype: int64
```

```
-----  
# Value Counts for "TotalWorkingYears":  
0      11  
1      81  
2      31
```

```
3      42
4      63
5      88
6     125
7      81
8     103
9      96
10     202
11     36
12     48
13     36
14     31
15     40
16     37
17     33
18     27
19     22
20     30
21     34
22     21
23     22
24     18
25     14
26     14
27      7
28     14
29     10
30      7
31      9
32      9
33      7
34      5
35      3
36      6
37      4
38      1
40      2
Name: TotalWorkingYears, dtype: int64
```

```
-----
# Value Counts for "EducationLevel":
```

```
1     170
2     282
3     572
4     398
5      48
```

```
Name: EducationLevel, dtype: int64
```

```
-----
# Value Counts for "NumofCompaniesWorked":
```

```
0     197
1     521
2     146
3     159
4     139
5      63
6      70
7      74
8      49
9      52
```

```
Name: NumofCompaniesWorked, dtype: int64
```

```
-----
# Value Counts for "DistanceFromHome":
```

```
1     208
2     211
```

3	84
4	64
5	65
6	59
7	84
8	80
9	85
10	86
11	29
12	20
13	19
14	21
15	26
16	32
17	20
18	26
19	22
20	25
21	18
22	19
23	27
24	28
25	25
26	25
27	12
28	23
29	27

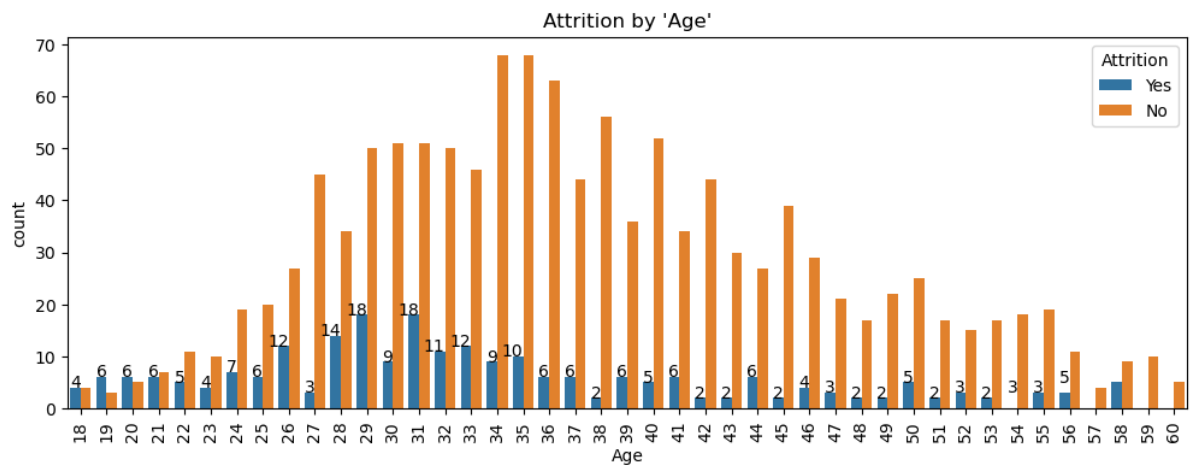
Name: DistanceFromHome, dtype: int64

Analyzing Employee Attrition with Data Visualization

- Employee's attrition count using **groupby()**

"Analyzing Attrition by Age: A Visual Breakdown"

```
In [16]: plt.figure(figsize=(12,4))
sns.countplot(data=new_data, x="Age", hue= "Attrition")
plt.title("Attrition by 'Age'")
counts=new_data[new_data['Attrition'] == 'Yes'].groupby("Age")['Attrition'].count().re
plt.xticks(rotation= 90)
ax = plt.gca()
for index, row in counts.iterrows():
    ax.text(row.name, row['Attrition'], str(row['Attrition']), color='black', ha="right")
plt.show()
```



"Analyzing Attrition by Age groups"

- Divide age ranges into three categories and calculate the attrition rate for each category :
 - <30: Age less than 30 (young_employees)
 - 30-49: Age ranges between 30 and 49 (middle_aged_employees)
 - 50+: Age 50 and above (older_employees)

```
In [17]: young_employees = data[data['Age'] < 30]
middle_aged_employees = data[(data['Age'] >= 30) & (data['Age'] <= 49)]
older_employees = data[data['Age'] >= 50]

attrition_count_young = (young_employees['Attrition'] == 'Yes').sum()
attrition_count_middle_aged = (middle_aged_employees['Attrition'] == 'Yes').sum()
attrition_count_older = (older_employees['Attrition'] == 'Yes').sum()

total_count_young = len(young_employees)
total_count_middle_aged = len(middle_aged_employees)
total_count_older = len(older_employees)

# Calculate the attrition rate for each category
attrition_rate_young = (attrition_count_young / total_count_young) * 100
attrition_rate_middle_aged = (attrition_count_middle_aged / total_count_middle_aged) * 100
attrition_rate_older = (attrition_count_older / total_count_older) * 100

print("Attrition Rate for Young Employees <30: {:.1f}%".format(attrition_rate_young))
print("Attrition Rate for middle_aged Employees 30-49: {:.1f}%".format(attrition_rate_middle_aged))
print("Attrition Rate for Older Employees 50+: {:.1f}%".format(attrition_rate_older))
```

Attrition Rate for Young Employees <30: 27.9%
 Attrition Rate for middle_aged Employees 30-49: 12.7%
 Attrition Rate for Older Employees 50+: 13.3%

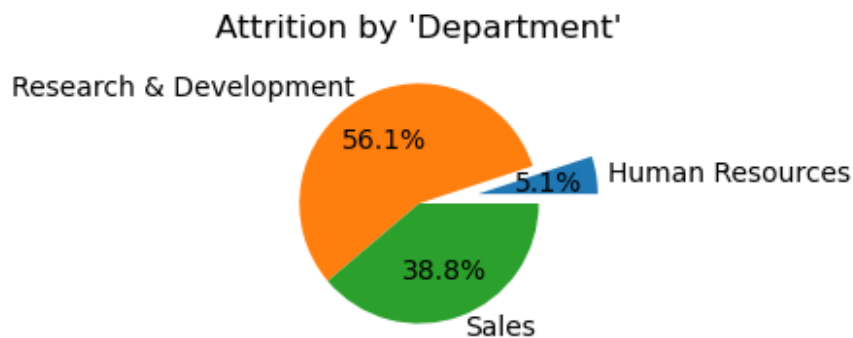
"Analyzing Attrition by Department: Visualizing Percentage Breakdown"

```
In [18]: result = new_data[new_data['Attrition']=='Yes'].groupby('Department')['Attrition'].size()
print(result)
print("-----")

plt.figure(figsize=(2,2))
plt.pie(result['Attrition'], labels=result['Department'], autopct='%1.1f%%', explode=[0.1, 0.1, 0.1])
plt.title("Attrition by 'Department'")
plt.show
```

	Department	Attrition
0	Human Resources	12
1	Research & Development	133
2	Sales	92

```
Out[18]: <function matplotlib.pyplot.show(close=None, block=None)>
```



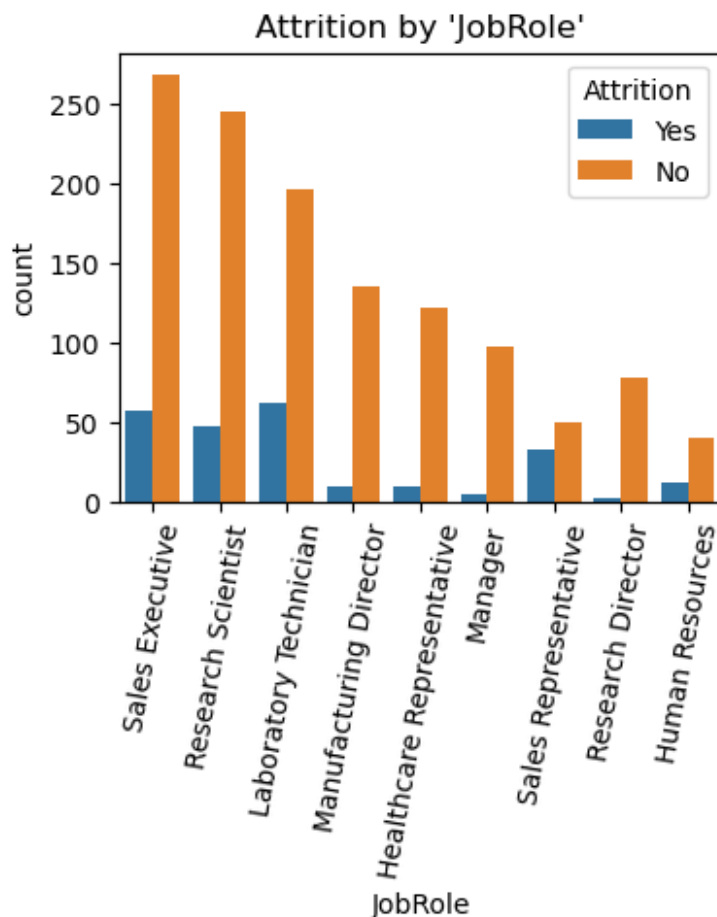
"Analyzing Attrition and Monthly_Income by Job Role: A Visual Breakdown"

```
In [19]: result= new_data[new_data['Attrition'] == 'Yes'].groupby(['Department', 'JobRole']).agg(
            Average_Monthly_Income=('MonthlyIncome', 'mean'),
            Attrition_Count=('Attrition', 'size')).reset_index()
print(result)
print("-----")

plt.figure(figsize=(4,3))
sns.countplot(data= new_data, x='JobRole', hue= "Attrition")
plt.title("Attrition by 'JobRole'")
plt.xticks(rotation= 80)
plt.show()
```

	Department	JobRole	Average_Monthly_Income \
0	Human Resources	Human Resources	3715.750000
1	Research & Development	Healthcare Representative	8548.222222
2	Research & Development	Laboratory Technician	2919.258065
3	Research & Development	Manager	15106.000000
4	Research & Development	Manufacturing Director	7365.500000
5	Research & Development	Research Director	19395.500000
6	Research & Development	Research Scientist	2780.468085
7	Sales	Manager	19334.500000
8	Sales	Sales Executive	7489.000000
9	Sales	Sales Representative	2364.727273

	Attrition_Count
0	12
1	9
2	62
3	3
4	10
5	2
6	47
7	2
8	57
9	33



"Analyzing Gender-based Attrition: Visualizing Percentage Breakdown"

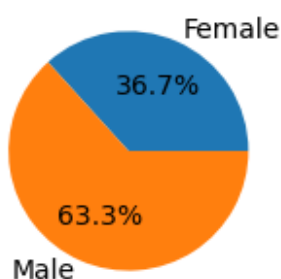
```
In [20]: result = new_data[(new_data['Attrition'] == 'Yes')].groupby('Gender').agg(
    AttritionCount=('Attrition', 'size'),
    AverageAge=('Age', 'median'),
    AverageDistanceFromHome=('DistanceFromHome', 'median')).reset_index()
print(result)
print("-----")

plt.figure(figsize=(2,2))
plt.pie(result['AttritionCount'], labels=result['Gender'], autopct='%1.1f%%')
plt.title("Attrition by 'Gender'")
plt.show
```

	Gender	AttritionCount	AverageAge	AverageDistanceFromHome
0	Female	87	31.0	9.0
1	Male	150	32.0	8.0

```
Out[20]: <function matplotlib.pyplot.show(close=None, block=None)>
```

Attrition by 'Gender'



"Analyzing Attrition by Marital Status: Visualizing Percentage Breakdown"

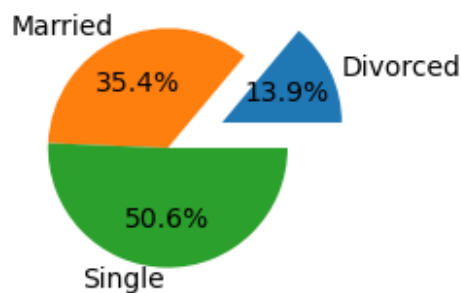
```
In [21]: result= new_data[(new_data['Attrition'] == 'Yes')].groupby('MaritalStatus')['Attrition']
print(result)
print("-----")

plt.figure(figsize=(2,2))
plt.pie(result['Attrition'], labels=result['MaritalStatus'], autopct='%1.1f%%', explode=0.1)
plt.title("Attrition by 'Marital Status'")
plt.show
```

	MaritalStatus	Attrition
0	Divorced	33
1	Married	84
2	Single	120

```
-----
<function matplotlib.pyplot.show(close=None, block=None)>
```

Attrition by 'Marital Status'



"Analyzing Attrition by their Education Level: Visualizing Percentage Breakdown"

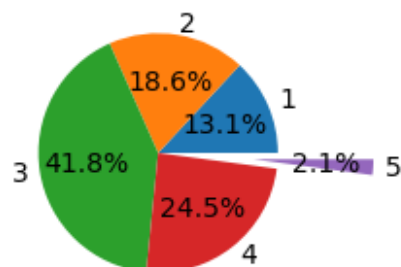
```
In [22]: result= new_data[(new_data['Attrition'] == 'Yes')].groupby('EducationLevel')['Attrition']
print(result)
print("-----")

plt.figure(figsize=(2,2))
plt.pie(result['Attrition'], labels=result['EducationLevel'], autopct='%1.1f%%', explode=0.1)
plt.title("Attrition by 'Education Level'")
plt.show
```

	EducationLevel	Attrition
0	1	31
1	2	44
2	3	99
3	4	58
4	5	5

```
-----
<function matplotlib.pyplot.show(close=None, block=None)>
```

Attrition by 'Education Level'

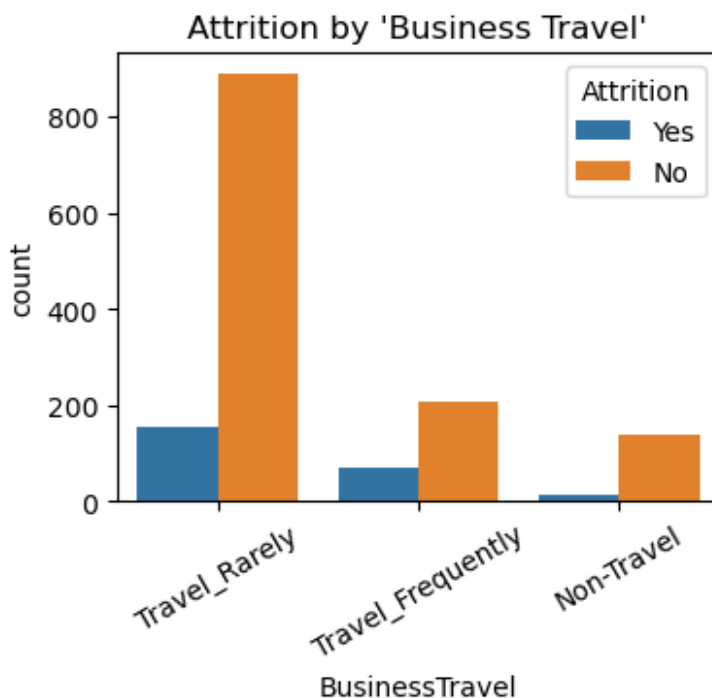


"Analyzing Attrition by BusinessTravel: A Visual Breakdown"

```
In [23]: result= new_data[new_data['Attrition'] == 'Yes'].groupby("BusinessTravel")['Attrition']
print(result)
print("-----")

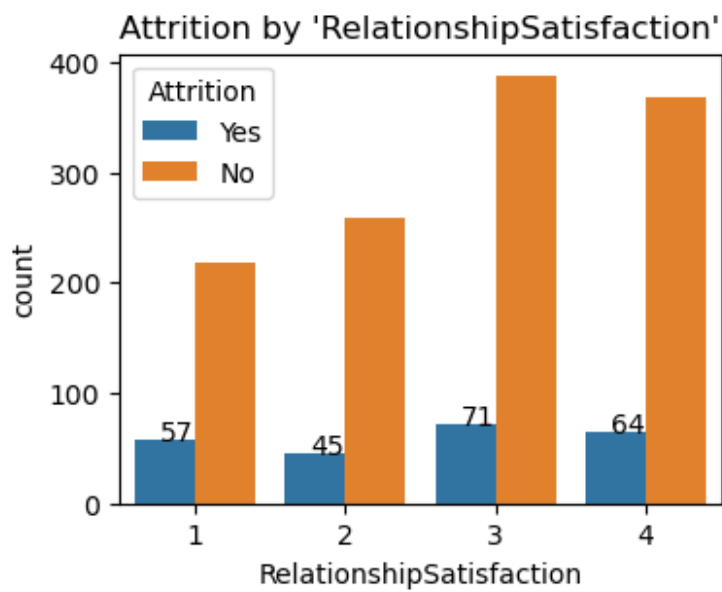
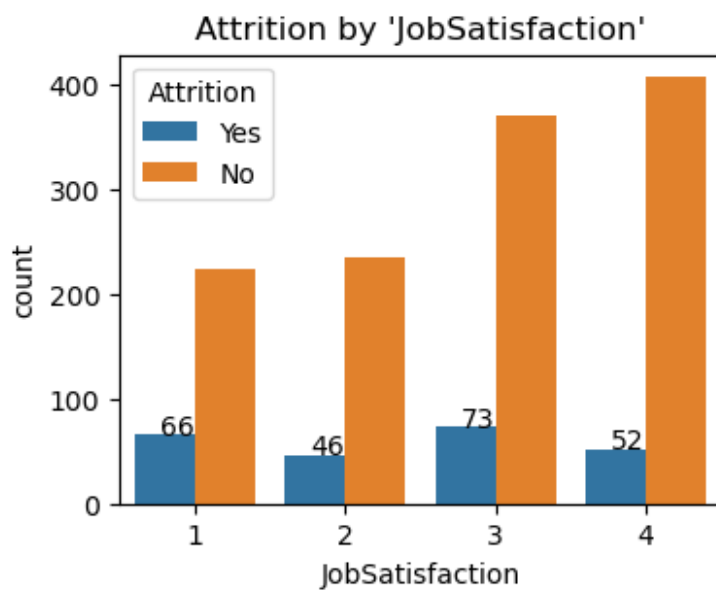
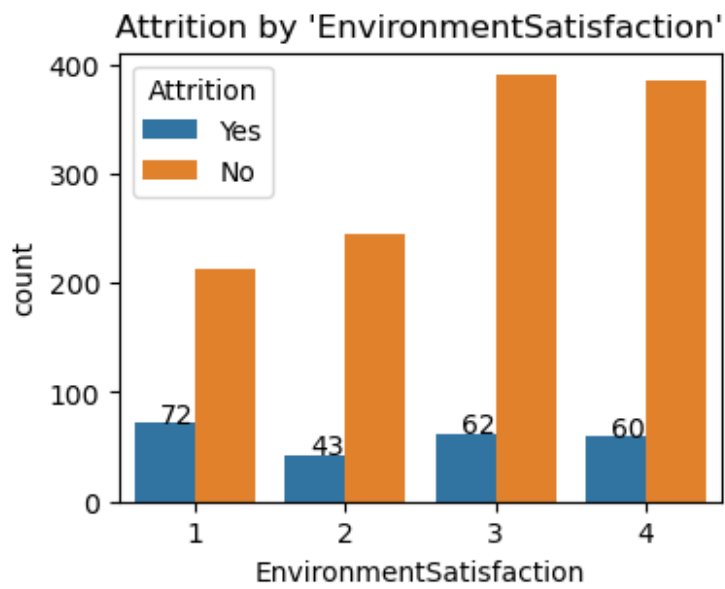
plt.figure(figsize=(4,3))
sns.countplot(data=new_data, x="BusinessTravel", hue= "Attrition")
plt.title("Attrition by 'Business Travel'")
plt.xticks(rotation= 30)
plt.show()
```

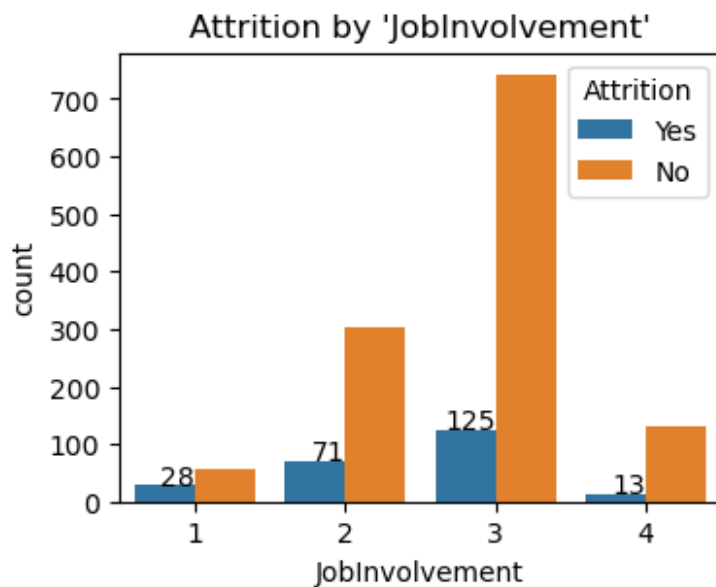
	BusinessTravel	Attrition
0	Non-Travel	12
1	Travel_Frequently	69
2	Travel_Rarely	156



"Analyzing Employee's Satisfaction and Involvement: Attrition Insights"

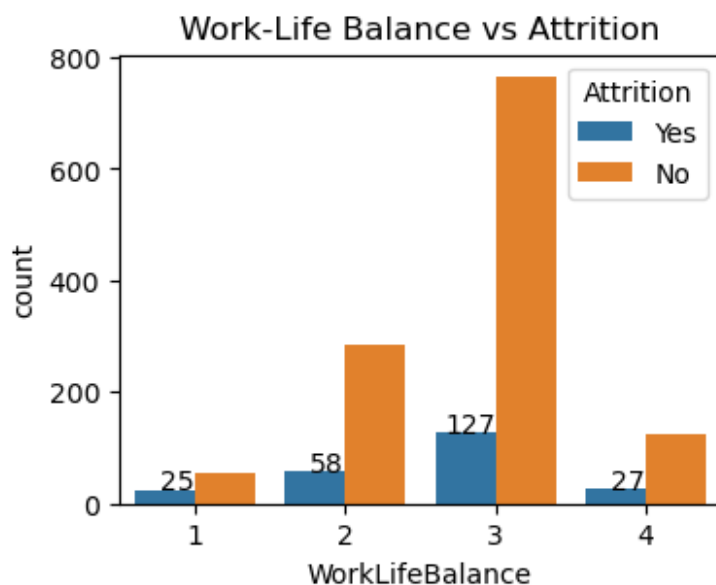
```
In [24]: columns= ['EnvironmentSatisfaction', 'JobSatisfaction', 'RelationshipSatisfaction', 'JobInvolvement']
for i in columns:
    plt.figure(figsize=(4,3))
    sns.countplot(data=new_data, x=i, hue= "Attrition")
    plt.title(f"Attrition by '{i}'")
    counts = new_data[new_data['Attrition'] == 'Yes'].groupby(i)['Attrition'].count()
    ax = plt.gca()
    for index, row in counts.iterrows():
        ax.text(row.name, row['Attrition'], str(row['Attrition']), color='black', ha='center')
    plt.show()
```



"Analyzing the Impact of Work-Life Balance on Employee Attrition"

```
In [25]: plt.figure(figsize=(4,3))
sns.countplot(data=new_data, x='WorkLifeBalance', hue= "Attrition")
plt.title("Work-Life Balance vs Attrition")
counts = new_data[new_data['Attrition'] == 'Yes'].groupby('WorkLifeBalance')['Attrition']
ax = plt.gca()
for index, row in counts.iterrows():
    ax.text(row.name, row['Attrition'], str(row['Attrition']), color='black', ha="right")
plt.show()
```



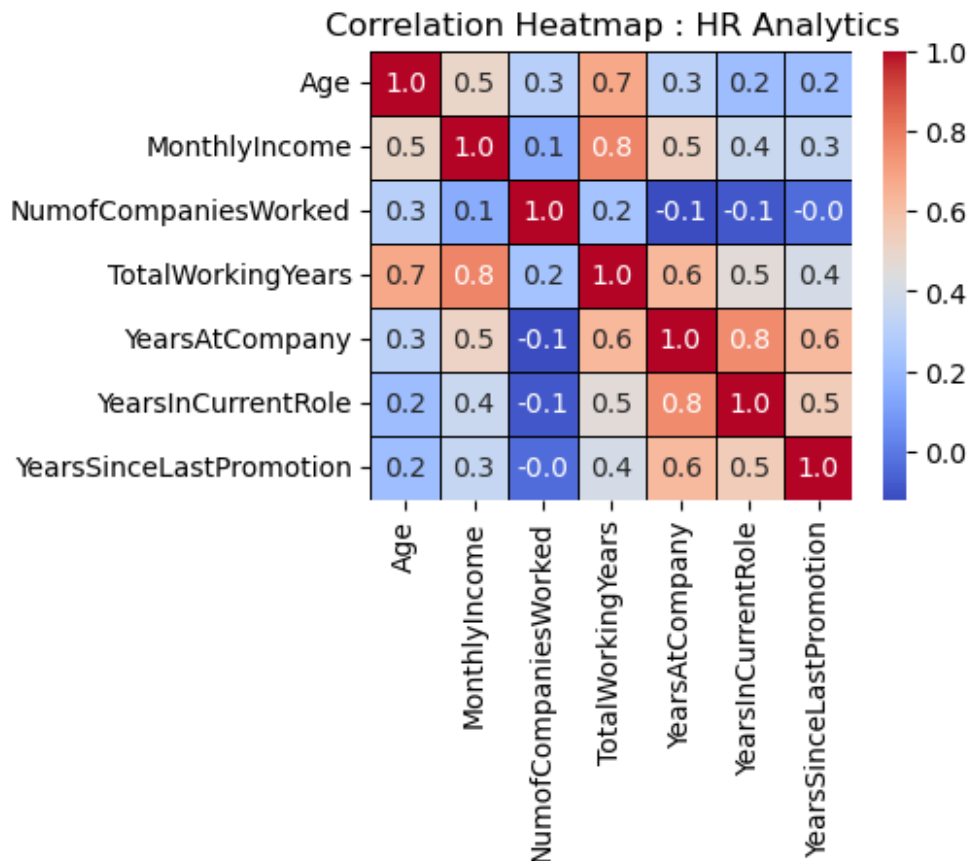
"Calculate and Visualize the Correlation between Numeric Variables"

- Correlation coefficients range from -1 to 1, where:
 - 1 indicates a perfect negative correlation.
 - 1 indicates a perfect positive correlation.
 - 0 indicates no linear correlation.
- Numeric values provide the exact correlation coefficient.

- Darker colors suggest stronger correlations. The color (blue or orange) indicates the direction of the correlation.

```
In [26]: columns= ['Age', 'MonthlyIncome', 'NumofCompaniesWorked', 'TotalWorkingYears', 'YearsAtCompany',
                  'YearsInCurrentRole', 'YearsSinceLastPromotion']
corr_matrix= new_data[columns].corr()

plt.figure(figsize=(4,3))
sns.heatmap(corr_matrix, annot=True, fmt=".1f", linewidths=0.5, cmap="coolwarm", linecol=0)
plt.title("Correlation Heatmap : HR Analytics")
plt.show()
```



"Summary"

```
In [27]: print("Summary of Findings-")
print("Total number of Employees were given:", data["EmployeeCount"].count())
print("Total number of Attritions:", (data["Attrition"] == 'Yes').sum())
print("Percentage of Attrition: {:.1f}%".format(((data["Attrition"] == 'Yes').sum()/len(data["Attrition"])*100)))
```

Summary of Findings-
 Total number of Employees were given: 1470
 Total number of Attritions: 237
 Percentage of Attrition: 16.1%

Recommendations and Conclusion:

Based on the Analysis, we have identified several factors that are related to attrition within the organization. It's important for the company to address these factors to improve employee retention and job satisfaction. By implementing the recommended actions, the company can work towards reducing attrition and creating a more positive work environment. These actions include:

- Implement the identified retention strategies.
- Monitor attrition rates regularly to assess the impact of the strategies.
- Maintain open communication channels for employee feedback and concerns.
- Consider improving work-life balance to reduce attrition among employees.
- Monitor the impact of overtime work on attrition and take necessary actions to manage workload.
- Focus on career development opportunities, such as promotions and skill development training, to enhance job satisfaction.
- Conduct exit interviews with departing employees to gather more insights into attrition reasons.

Additionally, the ANALYSIS reveals specific INSIGHTS:

- Attrition rate is higher in employees within the age range of <30 and lower in older employees. Older employees often have stability in their careers and may be less likely to make major career changes.
- Younger employees, especially within the range of 18-30, are often in the phase of career exploration. Their experimentation can lead to higher turnover as they seek the right fit.
- The highest count of attrition is from the Research and Development department, with 56.1%. This is due to the larger size of the department's staff, the percentage of attrition turns out to be lesser than the others.
- Attrition rates are higher in the 'Laboratory Technician' and 'Sales Executive' job roles.
- Attrition rate is higher in male employees with average age (32) and Average Distance From Home (8 km).
- Attrition rate is higher in employees whose marital status is single.
- Attrition rate is higher in employees with an education level of 3.
- Employees who travel rarely for business purposes have a higher attrition count.
- Employees with Job Involvement level 3 have the highest attrition count.
- Employees with Job Satisfaction level 3 have the highest attrition count.
- Employees working overtime have a higher attrition count compare to others.

To address these insights, the company should focus on work-life balance initiatives, conduct surveys and gather feedback, and consider strategies to reduce attrition among employees working overtime.

-----**ThankYou**-----
