L1	L2	L3	Description				
8	→	→	L1 IT-Idea to Realization				
	8.1	→	L2 Initiate				
		8.1.1	L3 Idea Creation				
		8.1.2	L3 Idea Disposition				
		8.1.3	L3 Solution Governance Review				
		8.1.4	L3 BASC Review				
		8.1.5	L3 PPDM Review				
	8.2	→	L2 Plan				
			L3 - Scope Refinement				
			L3 - Cost and Resource Refinement				
			L3 - User Requirements Creation				
			L3 - Application Mapping (Retain/Retire)? (Belongs in 'Design'?)				
			L3 - Regulatory Assessment				
			L3 - Deliverables Planning				
			L3 - Change Management Planning				
	8.3	→	L2 Design				
			L3 - Front-end Design				
			L3 - Back-end Design				
			L3 - System Design Specification				
			L3 - Design Review				
			L3 - Detailed Test Planning				
			L3 - Trace Matrix				
			L3 - Confirm Design Deliverables				
	8.4 → L2 Build		L2 Build				
			L3 - Perform Build				
			L3 - Code Review				
			L3 - Unit Testing				
			L3 - Build QA Enviroment and Qualify				
	8.5	→	L2 Test				
	L3 - Create Test Scripts		L3 - Create Test Scripts				
			L3 - Execute OQ				
			L3 - Fix OQ Defects				
			L3 - Execute PQ				
			L3 - Fix PQ Defects				
			L3 - Execute Regression Test				
			L3 - Fix Regression Test Defects				
			L3 - Validation Document Creation				
			L3 - Deployment Plans				
			L3 - Confirm SOX and Info Security Readiness				
	8.6 → L2 Deploy		L2 Deploy				
			L3 - Technical Release				
			L3 - Data Migration				
			L3 - Readiness Assessment				
			L3 - Business Go-live				

		L3 - Hypercare support	
8.7	→	L2 Close	
		L3 - Closeout project/change	
		L3 - Archive documentation	
		L3 - Schedule Benefits Reviews	
8.8	→	L2 Realize	
		L3 - Conduct Benefits Review	
		L3 - Measure Benefit KPI's	
		L3 - Evaluate target vs actual KPI's	
		L3 - Benefits sign-off and close-out	