# A Report On

# DEEP REINFORCEMENT LEARNING IN SUPPLY CHAIN MANAGEMENT

By

Aditya Chopra 2019A7PS0178H

At

# **Happiest Minds Technologies**

A Practice School - I Station of



BIRLA INSTITUTE OF TECHNOLOGY AND SCIENCE, PILANI (July, 2021)

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Computer Science Eng.

Prepared In Partial Fulfillment of the Practive School - I Course No. BITS F221

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# Acknowledgements

I would like to express my sincerest gratitude to my PS instructor Dr. Ramakrishna Dantu for giving us his valuable time to provide me the required guidance wherever required. I would also like to thank my technical supervisor and metor, Mr. Samrat Sengupta as his input proved to be very vital for the project and Project Manager, Mr Andrew Anand for their valuable feedback. I would like to thank BITS PS Division and Administration for providing me with such a wonderful opportunity to apply my course knowledge on real life applications and get hands on experience. I am indebted for all the help and guidance that I have received.

# BIRLA INSTITUTE OF TECHNOLOGY AND SCIENCE PILANI, RAJASTHAN

Station: Happiest Minds Technologies Centre: Bangalore

Duration: 7 Weeks (46 Days)

Date of Start: June 8, 2021

Date of Report Submission: July 23, 2021

Title of the Project: Deep Reinforcement Learning in Supply Chain Management

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Keywords: CoE Analytics, Deep Reinforcement Learning, SQ Policy, Supply Chain Management

Project Area: Deep Reinforcement Learning, Supply Chain Management

#### Abstract:

In the past few years, Deep Learning has made ceratin strides with new models and architectures creating State of the Art on a daily basis. Deep Reinforcement Learning has consequently made incredible progress over the past decade, with the introduction of continuous control models that can surpass human performance. Supply Chain Management is such a case of a continuous control problem. A supply Chain must optimize the resource allocation, distribution and storage of raw materials, intermediaries and final products to minimize delays and maximise profits, or returns. This optimization problem where decisions must be taken dynamically is perfectly suited for Reinforcement Learning. We look at the use of continuous control models such as Deep Deterministic Policy Gradients [1], Twin Delayed Deep Deterministic Policy Gradients [2], and try to improve the returns gained over an episode. These results are compared to the Baselines determined using traditional methods of Supply Chain Management such as (S, q)-Policy.

Signature of Student Date

Signature of PS Faculty
Date

# Contents

1	1 Introduction					
2	Components of the Reinforcement Learning Strategy  1 The Agent and The Environment					
3	raining the Model  1 Inference from the Model					
4	Results  1 Challenges to overcome					
	4.1.2 Starting the Tensorboard Dashboard					

### 1 Introduction

Supply Chain Management is the optimization of resource allocation to an industry, to facilitate efficient production, and maximal profits. We look at the use of Deep Reinforcement Learning Strategies to improve upon existing baseline policies for Supply Chain Management Optimization. Further, we leverage the use of Deep Neural Networks, to improve the performance of the model.

The code used in this report can be found on: adeecc/SCM-RL

# 2 Components of the Reinforcement Learning Strategy

#### 2.1 The Agent and The Environment

The environment consists of a main Factory, a central factory warehouse, and W distribution warehouses. The environment has the following properties:

Table 1: Environment Descriptors

Table 1. Environment Beschpiels							
Factor	Description						
$z_0$	Constant Cost of production per unit at Factory						
$a_0(t)$	Production Level at Factory at time t						
$c_0$	Maximum Capacity of Factory Warehouse						
$z_0^s$	Storage cost per unit at Factory Warehouse for one time step						
$s_0(t)$	Stock Level in Factory Warehouse at time t						
$a_j(t)$	Number of units shipped from the factory warehouse to the distribution warehouse $j$ , at time t						
$\begin{array}{c} a_j(t) \\ z_j^T \end{array}$	Transporation cost per unit to distribution warehouse $j$						
	Maximum Capacity of Distribution Warehouse $j$						
$z_j^s$	Storage Capacity of distribution Warehouse $j$						
$q_j(t)$	Stock Level at time t of Distribution Warehouse $j$						
p	Price per unit, at which it is sold to retailers						
$d_j(t)$	Demand of Distribution Warehouse $j$ at time t						
$d_j(t) \ z_j^P$	Penalty in Dollars per unfulfilled unit <sup>1</sup>						

The Demand data being used is from a publicly available demand dataset [3]. The dataset was preprocessed and the product with maximum entries selected.

#### 2.2 Markov Decision Process

The problem at hand can be modeled as a Markov Decision Process (represented by a 4-tuple),  $\langle S_t, A_t, R_{t+1}, S_{t+1} \rangle$  with a deterministic policy, where the state at time t is the tuple of all current stock levels, and demand values of all warehouses for  $\tau$  previous steps:  $S_t = \langle q_0(t), q_1(t), ..., q_W(t), d(t-1), d(t-2), ..., d(t-\tau) \rangle$ .

$$d(t) = \langle d_1(t), ..., d_W(t) \rangle \tag{1}$$

Since we assume the current state to include just the previous demand values, it can potentially learn the demand function and embed the same into our model parameters.

The state update rule is specified as follows:

$$S_{t+1} = \langle \min\{q_0(t) + a_0 - \sum_{j=1}^W a_j, c_0\},$$

$$\min\{q_1(t) + a_1(t) - d_1(t), c_1\}, \dots, \min\{q_W(t) + a_W(t) - d_W(t), c_W\},$$

$$d(t), \dots, d(t-\tau) \rangle$$
(2)

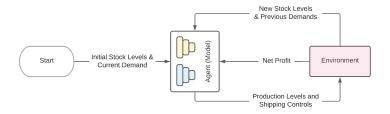


Figure 1: High level visualization of the algorithm

And finally, the action vector consists of production and shipping controls,

$$A_t = \langle a_0(t), a_1(t)..., a_W(t) \rangle \tag{3}$$

The dererministic Policy Function,  $\pi$  is determined by the Reinforcement Learning Model.  $\pi$  is optimized to maximise returns given by:

$$R = p \sum_{j=1}^{W} d_j - z_0 a_0 - \sum_{j=0}^{W} z_j^S \max\{q_j, 0\} - \sum_{j=1}^{W} z_j^T a_j + \sum_{j=1}^{W} z_j^P \min\{q_j, 0\}$$

$$\tag{4}$$

#### 2.3 Model Description

We looked at several candidate examples, with multiple hyperparameters 2 ranging from Deep Q Learning Models, Policy Gradient Algorithms, and Actor-Critic Algorithms. Deep Q Learning Algorithms use Deep Neural Newtorks to approximate the Q-Value function, which are the probabilities of taking a particular action. These models are designed for Discrete Action Spaces, and become extremely ineffective with a continuous action space as ours. Policy Gradient Algorithms use Deep Neural Networks to approximate the policy function directly and work well with continuous action spaces. However, these models are very naive and can't optimize for a complicated problem.

	DDPG	DDPG	TD3
Noise Process	Ornstein-Uhlenbeck	Gaussian Sampling	Gaussian Sampling
Mean	5919.857497	6712.022324	6908.804928
Std. Dev.	546.589196	369.934698	554.791618
Min	4243.253766	5205.745309	5028.133742
25%	5696.790404	6535.080093	6664.692108
50%	6003.205927	6696.306374	6868.734184
75%	6292.925239	6939.431120	7269.132868
Max	6994.619925	7476.943817	7987.011609

Table 2: Performance comparison of best performing models from each Algorithm over 100 episodes

Actor-Critic models such as Deep Deterministic Policy Gradient (DDPG) Algorithm [1] make use of 2 Separate Networks, the Actor and the Critic. The Actor is a Policy Gradient Model, and the Critic a Q Learning Model. Rather than using raw rewards and returns, the policy is computed based on the learned value function. In effect, the critic judges the performance of the actor and both are optimized based on the rewards. However, the DDPG algorithm suffers due to instability in the form of sensitivity to hyper-parameters and propensity to converge to very poor solutions or even diverge.

A common failure mode for DDPG is that the learned Q-function begins to dramatically overestimate Q-values, which then leads to the policy breaking, because it exploits the errors in the Q-function. Various algorithms have improved stability by addressing well identified issues. One of them is Twin Delayed Deep Deterministic policy gradient (TD3) [2], which uses learns two Q-functions instead of one (hence "twin"),

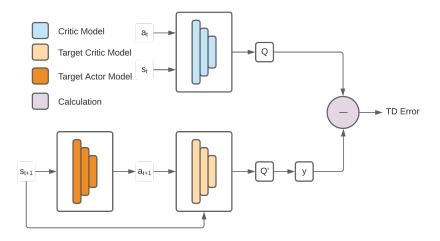


Figure 2: Network Architecture of the DDPG Algorithm with Actor and Critic Networks Note: TD Error = Temporal Difference Error

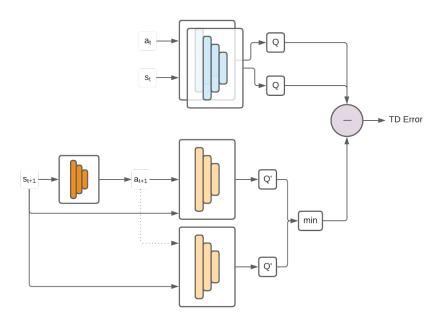


Figure 3: Network Architecture of the TD3 Algorithm with Twin Actor and Critic Networks Note: TD Error = Temporal Difference Error

and uses the smaller of the two Q-values to form the targets in the Bellman error loss functions besides other optimizations.

As mentioned before, we find are finding a policy that maximises the expected return, R.

$$\mathcal{J}(\pi_{\theta}) = \mathbb{E}_{S,A,R \sim \pi_{\theta}} [R] \tag{5}$$

### 3 Training the Model

```
class SimpleSupplyChain(gym.Env):
      def __init__(self, config):
          self.reset()
          self.action_space = Box(low=0.0, high=10.0)
          self.observation_space = Box(low=-10000, high=10000)
      def reset(self):
          self.supply_chain = SupplyChainEnvironment()
          self.state = self.supply_chain.initial_state()
9
10
          return self.state.to_array()
11
      \item autoscaler
      def step(self, action):
          action_obj = Action(self.supply_chain.warehouse_num)
14
          action_obj.production_level = action[0]
16
          action_obj.shippings_to_warehouses = action[1:]
17
          self.state, reward, done = self.supply_chain.step(
              self.state, action_obj)
18
          return self.state.to_array(), reward, done, {}
19
```

Finally, we use the Stable Baselines 3 package to create our algorithms and policies. Stable Baselines 3 uses a PyTorch backend to setup its Deep Neural Networks, and the same can be leveraged to create customm policies for our agents. The setup we used is as follows:

```
def train_td3(timesteps: int = 5e5, policy: Union[str | torch.nn] = "MlpPolicy"):
      env = SimpleSupplyChain()
2
      n_actions = env.action_space.shape[-1]
      action_noise = NormalActionNoise(mean=np.zeros(n_actions),
                                        sigma=0.1 * np.ones(n_actions))
6
      agent = TD3(policy=policy, env=env,
                   action_noise=action_noise, verbose=1,
                   tensorboard_log="./tensorboard/TD3")
10
      agent.learn(total_timesteps=timesteps, log_interval=10)
13
      agent.save()
14
      return agent
```

#### 3.1 Inference from the Model

The parameters of the model are saved in a standard PyTorch model file after training is completed and the same can be loaded. This model needs a state array that can be generated with the available data. This state array can be passed to the agent.predict(obs) method that returns an action that need to be taken in the format specified in the transitions equation.

This same method can be used to generate a graph based visualization of the available stocks in the warehouse, and shipments and hence calculate the profits and cumulative profits.

```
def test_agent(agent, num_episodes=100):
    env = SimpleSupplyChain()

for episode in range(num_episodes):
    obs = env.reset()
    total_reward = 0
    done = False

while not done:
    action, _states = agent.predict(obs)
    obs, reward, done, info = env.step(action)

total_reward += reward
```

## 4 Results

We ran the model with different parameters and hidden layers. A similar random search based on heuristics can be considered for any other usecase. We compared our model to a baseline (s, Q)-policy which gave mean returns of 5488.21 in our experimentation. Our model with (300, 400) actor hidden layers and (300, 400) critic hidden layers, gave a mean return of 7041.44, which is an increase of approximately 28.29%.

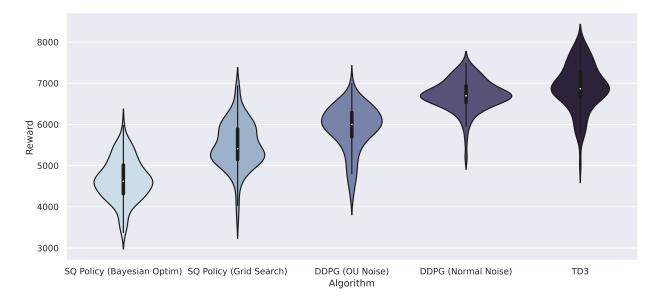


Figure 4: Violin Plot of the rewards obtained from all model architectures over 1000 episodes.

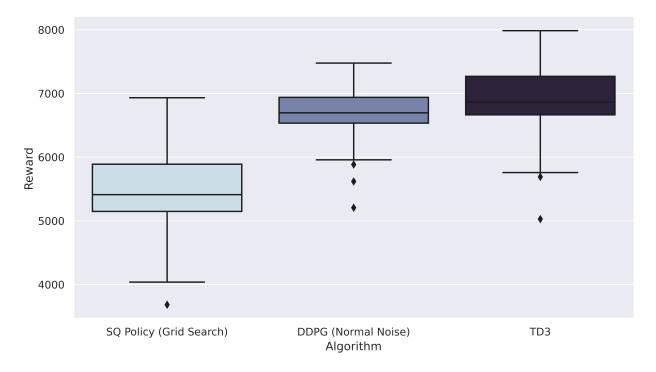


Figure 5: Box Plot of the rewards obtained from the best model architectures over 1000 episodes.

#### 4.1 Challenges to overcome

#### 4.1.1 Switching Platofrms from RLLib to Stable Baselines 3

RLLib is a great package for Deep Reinforcement Learning, providing a large variety of customizations, algorithms and hyperparameters when selecting a policy. However, configuration of the agent is a mammoth task, and the method of configuration makes it even harder. RLLib is built on top of Ray which is primarily used as an autoscaler when the intention is to deplot the model on the cloud. Owing to the same, Model Training when on a single system is extremely slow and requires constant monioring for errors due to the autoscaler. Moreover, it is based primarily on Tensorflow 1, which makes the codebase even harder to work with. Even though our exploration started with RLLib, maintaining and refactoring the code became a libaility. Further, we could not get inference to work consistently.

Due to these reasons, we made the choice to switch to Stable Baselines 3 by OpenAI. It provides sane defaults and starting points, easy inference and policies written in PyTorch. This helped us with ease of starting out, much faster training of equivalent models (1hour on Stable Baselines 3, vs 8 hours on average on RLLib) and inference worked out of the box. Stable Baselines 3 must be the defacto choice going forward.

#### 4.1.2 Starting the Tensorboard Dashboard

Training on Google Colab is the sanest option for most people since they do not have access to GPUs. While on a location machine Tensorboard is the default choice for keeping track of training progress, setting it up on Google Colab is slightly tricky at first, but easy if executed properly.

Load the Tensorboard extension provided by Colab using %load\_ext tensorboard. This loads the tensorboard magics that can be used to open a local tensorboard instance in the Google Colab window itself.

Use tensorboard --logdir ./tensorboard to point the directory to where Stable Baselines maintains logs. Start training as you would normally, using the train method provided by the Model itself.

# References

- [1] T. P. Lillicrap, J. J. Hunt, A. Pritzel, N. Heess, T. Erez, Y. Tassa, D. Silver, and D. Wierstra, "Continuous control with deep reinforcement learning," arXiv:1509.02971 [cs, stat], July 2019. arXiv: 1509.02971.
- [2] S. Fujimoto, H. van Hoof, and D. Meger, "Addressing Function Approximation Error in Actor-Critic Methods," arXiv:1802.09477 [cs, stat], Oct. 2018. arXiv: 1802.09477.
- [3] F. Zhao, "Product Demand," Aug. 2017.

# Glossary

- 1. Reinforcement Learning: An algorithm that makes decisions based on a given state and the expected reward from taking that action. It tries to maximise the reward
- 2. Markov Decision Process: A sequence of events in which the future depends only on the current state, not the history.
- 3. Observation space: A Vector Space from where the Observations or current State is sampled. The set of all possible States.
- 4. Action space: A vector space from which the Actions are sampled. The Set of all possible Actions.
- 5. Policy: Guideline on what is the optimal action to take in a certain state with the goal to maximize the total rewards.
- 6. On-Policy: Use the deterministic outcomes or samples from the target policy to train the algorithm.
- 7. Off-Policy: Training on a distribution of transitions or episodes produced by a different behavior policy rather than that produced by the target policy.
- 8. Action Noise: Minor Disturbances added to the actions in hopes of the model taking actions that it otherwise never would.
- 9. Exploration vs Exploitation: The Dilemmma of whether to carry on with the current policy without divergence, or to explore more of the action space.