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# Reality Check

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#### Caveat

- I will not be able to tell you anything specific about any company's architectures.
- To be on the safe side, I will not even mention the companies by name or domain.
- This presentation is based on a merge of experiences gained at several companies.
- All companies may not be exposed to all challenges.
- Most are exposed to most, however.

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### Development Scale I

- Rich hardware environment; many nodes, of many different types of hardware.
- Rich software environment; many collaborating and/or communicating software systems
- Large software systems; several million lines of code per system, at the smallest.

#### Strategy: Modular design ...

- in order to manage the size.
  (Concerns for the Module view)
- where the effect of different hardware is localized (Execution view → Module view)
- where the effect of interacting software is localized (Execution view → Module view)

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#### Development Scale II

- Many developers
- In multiple sites, in multiple countries

#### Further complications:

- One feature may span several software systems, and/or several modules, and/or several development teams.
- In order to implement one feature, changes may be required in another part of the system (not owned by you), so you need to deal with change requests.

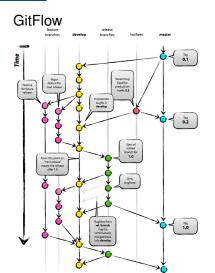
#### Strategies:

- Modular design, to keep development teams small.
- Static code ownership vs rotating code ownership?
- Independent development (scrum teams)
- Localise changes (including well-defined interfaces).
- Distributed (but synchronised) backlog, or other mechanisms to

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# Concurrent Development

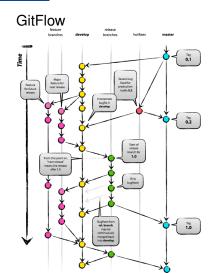


- http://nvie.com/posts/ a-successful-git-branching-model/
- How can the architecture support development of many features concurrently?
- How can the architecture support merging of features and releases?

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### Customer Adaptations I



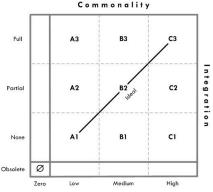
- Customer adaptations creates yet another CVS branch.
- Unlike feature development, customer adaptations may incur modifications in the entire system.
- When should you integrate a produc customisation?

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# Customer Adaptations I

#### **Product Customisations**



- Customer adaptations creates yet another CVS branch.
- Unlike feature development, customer adaptations may incur modifications in the entire system.
- When should you integrate a product customisation?

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#### Customer Adaptations II



- Position within the PC framework determines your choice of integration level
- Most loosely coupled: Keep the PC as a separate CVS branch
- Most tightly coupled: Integrate functionality in main line (at next merge point)
- If you have many PC's of low commonality in the same part of the architecture, you can create a hotspot.
- A hotspot localises a particular type of change to a small set of components.
- May introduce e.g. scripting languages to deal with the hostpot.
- In other words, you *defer binding* of a variation point.
- Confounding factor: build flags.

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# Build Flags

- Probably the most common way to deal with variability
- In its simplest form it is a #define statement
- There are, however, several challenges:
- Overuse of build flags: Every PC, almost every feature gets a build flag.

#### Example

An informal count at a company revealed that you had uptowards 32000 available configurations of the system. It is unknown which flags that are actually set together.

- One flag sets many variation points: One flag may be used in many places in the code.
- Include-or-exclude when set: Is the flag used with #ifdef or #ifndef or a combination?

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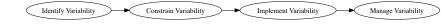
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- Include-or-exclude when set: Is the flag used with #ifdef or #ifndef or a combination?
- May also impact architecture: include or exclude components, include or exclude interactions between components.

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# Variability I

- Actually, build flags and script languages are just two ways of dealing with variability<sup>1</sup>
- Generic workflow:



States of a variant feature:



• Thus, a variant feature can be *introduced* at one time, *populated* at another, and *bound* at a third.

<sup>1</sup>M. Svahnberg, J. Van Gurp, and J. Bosch. A taxonomy of variability

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## Variability II

- Introduction time: Architecture design, detailed design, implementation, compilation, linking
- Population time: Depends on the variation point.
- Binding time: Product architecture derivation (e.g. CVS checkout), Compilation, Linking, Runtime.
- → Depending on your choice of variability mechanism you may need more or less support from your architecture.
  - Are your components of the right size to facilitate your variability mechanisms?
  - Are the interactions between components such that you can reduce the number of variation points? Especially to variant components.

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#### Reuse

- How does your architecture (and organisation) support reuse?
- How are variation points managed to enable reuse of components?
- Special case of reuse: Software Product Lines

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## Summary

- The architecture is not developed alone.
- Especially organisational factors influence your architectural choices.
- Number of developers
- Conway's law2
- Size of features
- Code branching
- Number of customers, and customer adaptations
- Choices of variability mechanisms
- Company policies regarding reuse of software artefacts.

<sup>&</sup>lt;sup>2</sup>M. Conway. How do committees invent. *Datamation*, 14(4):28?31, 1968.