



Dr. Tarikere T. Niranjana

Associate Professor

Shailesh J. Mehta School of Management

Indian Institute of Technology Bombay

Powai, Mumbai-400076, India

ttniranjana@iitb.ac.in

+91-22 2576 7756

www.niranjangroup.weebly.com

Mumbai, October 24, 2020

Letter of Recommendation: Adhishwar S.

I am pleased to write this letter certifying the internship/research assistance Mr. Adhishwar S. carried out at my research group during July–October 2020.

Adhishwar joined my team remotely in July 2020. His role was to develop software to run online business simulation games and run them on suitable servers, in collaboration with a small team of MTech and B.Tech. students from IITB supporting my research and pedagogical endeavors.

Specifically, Adhishwar was tasked with developing an online newsvendor (a fundamental operations management task) to support my research needs, and the beer game, a widely popular multi-player supply chain simulation game. In developing these games and hosting them on suitable servers, Adhishwar displayed excellent leadership and team skills besides technical acumen. He was unfazed by the technical challenges and displayed natural leadership by taking control of the situation and finding solutions.

Overall, Adhishwar's performance has been excellent and I recommend him highly for any technical or managerial job.

I wish him the very best in his future education and professional endeavors.

Feel free to contact me if you have any questions.

Prof. T. T. Niranjana