

# Implementing Predictive Analytics to Optimize Customer Churn Prediction

*A Predictive Analytics Project for Customer Retention*

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**Name of Intern:** Adithya Vinod

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### 3. Executive Summary

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This project focuses on developing a **Customer Churn Prediction System** using machine learning techniques to identify customers at risk of leaving a telecommunications company. The primary objective was to build a predictive model that enables proactive customer retention strategies, ultimately reducing revenue loss and improving customer lifetime value.

The approach involved comprehensive data preprocessing, exploratory data analysis of 7,043 customer records with 21 attributes, and training multiple classification algorithms including Logistic Regression, Decision Tree, Random Forest, and Gradient Boosting. After rigorous cross-validation and hyperparameter tuning, the **Random Forest classifier** was selected as the final model.

The final deliverable includes a CRM-ready scoring system that categorizes customers into four risk tiers (Critical, High, Moderate, Low) with corresponding recommended actions, enabling the business to prioritize retention efforts effectively. The estimated net impact of implementing this model is **\$8,110** in retained customer value.

## 4. Introduction

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### 4.1 What is Customer Churn?

**Customer churn**, also known as customer attrition, refers to the phenomenon where customers discontinue their relationship with a company by canceling their subscriptions, switching to competitors, or simply ceasing to purchase products or services. In subscription-based industries such as telecommunications, SaaS, and streaming services, churn is measured as the percentage of customers who leave within a specific time period.

The formula for churn rate is:

$$\text{Churn Rate} = (\text{Customers Lost During Period} / \text{Total Customers at Start of Period}) \times 100$$

### 4.2 Why is Churn Prediction Important for Businesses?

Churn prediction is critically important for several reasons:

| Factor                    | Impact  |
|---------------------------|---|
| Customer Acquisition Cost | Acquiring new customers costs 5-25x more than retaining existing ones |
| Revenue Protection        | A 5% increase in retention can increase profits by 25-95%             |
| Competitive Advantage     | Proactive retention creates stronger customer relationships           |
| Resource Optimization     | Targeted interventions are more cost-effective than broad campaigns   |

### 4.3 Business Impact of Reducing Churn

For a telecommunications company, reducing churn directly impacts:

1. **Monthly Recurring Revenue (MRR):** Each retained customer continues contributing to stable, predictable revenue streams.
2. **Customer Lifetime Value (CLV):** Longer customer relationships translate to higher cumulative value per customer.
3. **Brand Reputation:** Satisfied, long-term customers often become brand advocates, driving organic growth.
4. **Operational Efficiency:** Reduced customer service costs associated with cancellations and win-back campaigns.

### 4.4 Problem Statement

*“Given historical customer data including demographics, service subscriptions, billing information, and usage patterns, develop a machine learning model that can accurately predict which customers are likely to churn. The model should provide actionable risk scores that enable the customer retention team to prioritize outreach efforts and implement targeted intervention strategies.”*

#### Key Requirements:

- Achieve high precision to minimize false positives (avoid wasting resources on non-churners)
- Maintain acceptable recall to capture a significant portion of actual churners
- Provide interpretable results for business stakeholders
- Generate CRM-ready output for operational deployment

## 5. Project Goals and Objectives

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### Primary Goal

Develop an end-to-end machine learning pipeline for predicting customer churn with high accuracy and business applicability.

### Specific Objectives:

| # | Objective                      | Success Criteria   |
|---|--------------------------------|--|
| 1 | <b>Data Quality Assessment</b> | Identify and handle missing values, duplicates, and data inconsistencies |
| 2 | <b>Exploratory Analysis</b>    | Discover key patterns and relationships between features and churn       |
| 3 | <b>Feature Engineering</b>     | Create meaningful features and remove data leakage columns               |
| 4 | <b>Model Development</b>       | Train and compare multiple classification algorithms                     |
| 5 | <b>Hyperparameter Tuning</b>   | Optimize model performance using cross-validation                        |
| 6 | <b>Threshold Optimization</b>  | Select optimal decision threshold for business requirements              |

|    |                               |  |
|----|-------------------------------|--|
| 7  | <b>Model Interpretability</b> | Identify top predictive features using permutation importance    |
| 8  | <b>Segmentation Analysis</b>  | Evaluate model performance across customer segments              |
| 9  | <b>Business Deployment</b>    | Generate CRM-ready risk scores with actionable recommendations   |
| 10 | <b>Documentation</b>          | Create comprehensive stakeholder guidance and monitoring reports |

## Target Metrics

- **ROC-AUC Score:**  $\geq 0.80$
- **Precision:**  $\geq 0.70$  (to minimize false positives)
- **Interpretability:** Top 10 feature importance rankings



## 6. Daily Work Log

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### Week 1: Project Setup and Data Understanding

| Day          | Activities   | Deliverables                               |
|--------------|--|--|
| <b>Day 1</b> | <ul style="list-style-type: none"><li>• Project initialization and environment setup</li><li>• Library installation (pandas, scikit-learn, matplotlib)</li><li>• Directory structure creation (data/, models/, reports/, figures/)</li></ul> | Project folder structure, requirements.txt |
| <b>Day 2</b> | <ul style="list-style-type: none"><li>• Dataset acquisition and initial loading</li><li>• Understanding data schema and column meanings</li><li>• Initial data profiling</li></ul>   | Raw data loaded, column dictionary         |
| <b>Day 3</b> | <ul style="list-style-type: none"><li>• Data quality assessment</li><li>• Missing value analysis</li><li>• Duplicate detection</li><li>• Data type verification</li></ul>  | Data quality report (data_quality.txt)     |
| <b>Day 4</b> | <ul style="list-style-type: none"><li>• Column standardization and renaming</li><li>• Target variable encoding (Yes/No → 1/0)</li><li>• Numeric conversion for TotalCharges</li></ul>  | Clean dataset with standardized columns    |
| <b>Day 5</b> | <ul style="list-style-type: none"><li>• Leakage column identification</li></ul>  | Feature list, training/test sets           |

|  |  |  |
|--|--|--|
|  | <ul style="list-style-type: none"> <li>• Feature selection (19 features finalized)</li> <li>• Train-test split (80/20 stratified)</li> </ul> |  |
|--|--|--|

## Week 2: Exploratory Data Analysis

| Day          | Activities   | Deliverables                     |
|--------------|--|----------------------------------|
| <b>Day 6</b> | <ul style="list-style-type: none"> <li>• Target variable distribution analysis</li> <li>• Class imbalance assessment (26.5% churn rate)</li> <li>• Baseline metrics calculation</li> </ul> | Target balance visualization     |
| <b>Day 7</b> | <ul style="list-style-type: none"> <li>• Univariate analysis of categorical features</li> <li>• Contract type vs churn relationship</li> <li>• Internet service impact on churn</li> </ul> | Bar charts, categorical insights |
| <b>Day 8</b> | <ul style="list-style-type: none"> <li>• Numerical feature distributions</li> <li>• Tenure, monthly charges, total charges analysis</li> <li>• Correlation analysis</li> </ul>             | Histograms, correlation heatmap  |

|               |   |                                |
|---------------|---|--------------------------------|
| <b>Day 9</b>  | <ul style="list-style-type: none"> <li>• Bivariate analysis</li> <li>• Feature interactions with target</li> <li>• Risk by contract type visualization</li> </ul> | Risk by contract visualization |
| <b>Day 10</b> | <ul style="list-style-type: none"> <li>• EDA documentation</li> <li>• Key insights compilation</li> <li>• Hypothesis formulation for modeling</li> </ul>          | EDA summary report             |

### Week 3: Model Development and Evaluation

| Day           | Activities  | Deliverables                  |
|---------------|---|-------------------------------|
| <b>Day 11</b> | <ul style="list-style-type: none"> <li>• Preprocessing pipeline creation</li> <li>• Numerical: median imputation + StandardScaler</li> <li>• Categorical: most frequent imputation + OneHotEncoder</li> </ul> | ColumnTransformer pipeline    |
| <b>Day 12</b> | <ul style="list-style-type: none"> <li>• Baseline model (DummyClassifier)</li> <li>• Logistic Regression implementation</li> <li>• Cross-validation setup (5-fold stratified)</li> </ul>                      | Baseline metrics, LR results  |
| <b>Day 13</b> | <ul style="list-style-type: none"> <li>• Decision Tree implementation</li> <li>• Random Forest with RandomizedSearchCV</li> </ul>   | DT and RF models, best params |

|               |  |                                      |
|---------------|--|--------------------------------------|
|               | <ul style="list-style-type: none"> <li>• Hyperparameter tuning (15 iterations)</li> </ul>  |                                      |
| <b>Day 14</b> | <ul style="list-style-type: none"> <li>• Gradient Boosting implementation</li> <li>• Model comparison across all metrics</li> <li>• Holdout validation on test set</li> </ul>                          | All models trained, comparison table |
| <b>Day 15</b> | <ul style="list-style-type: none"> <li>• Final model selection (Random Forest)</li> <li>• Threshold optimization for precision target</li> <li>• Confusion matrix and classification report</li> </ul> | Final model, optimal threshold       |

## Week 4: Deployment and Documentation

| Day           | Activities   | Deliverables                           |
|---------------|--|--|
| <b>Day 16</b> | <ul style="list-style-type: none"> <li>• Permutation importance analysis</li> <li>• Feature ranking (top 25 features)</li> <li>• Segment performance analysis</li> </ul>         | Feature importance report, segment CSV |
| <b>Day 17</b> | <ul style="list-style-type: none"> <li>• Risk tier creation (Low/Moderate/High/Critical)</li> <li>• Recommended action mapping</li> <li>• CRM-ready output generation</li> </ul> | churn_scored_for_crm.csv               |

|                   |   |   |
|-------------------|---|---|
| <b>Day<br/>18</b> | <ul style="list-style-type: none"> <li>• Model serialization (joblib)</li> <li>• Batch scoring script creation</li> <li>• PSI drift monitoring setup</li> </ul> | Saved model,<br>run_scoring.py                |
| <b>Day<br/>19</b> | <ul style="list-style-type: none"> <li>• Metrics summary JSON</li> <li>• Stakeholder guide creation</li> <li>• ROI estimation (\$8,110 net impact)</li> </ul>   | metrics_summary.json,<br>stakeholder_guide.md |
| <b>Day<br/>20</b> | <ul style="list-style-type: none"> <li>• Final visualizations</li> <li>• Project report compilation</li> <li>• Code documentation and cleanup</li> </ul>        | Complete project report                       |

## 7. Project Development Phase

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### 7.1 Dataset Description

The dataset used for this project is the **Telco Customer Churn Dataset** containing information about telecommunications customers and their service subscriptions.

#### Dataset Overview:

| Attribute           | Value                                     |
|---------------------|---|
| Source              | data/raw/customer_churn.csv               |
| Total Records       | 7,043                                     |
| Total Features      | 21 (after cleaning: 19 used for modeling) |
| Target Variable     | churn (binary: 0 = No, 1 = Yes)           |
| Baseline Churn Rate | 26.5%                                     |

#### Feature Categories:

##### 1. Customer Demographics

| Feature     | Description                | Type          |
|-------------|----------------------------|---------------|
| customer_id | Unique customer identifier | ID (excluded) |

|                |                                  |             |
|----------------|----------------------------------|-------------|
| gender         | Customer gender                  | Categorical |
| senior_citizen | Whether customer is senior (65+) | Binary      |
| Partner        | Whether customer has a partner   | Categorical |
| Dependents     | Whether customer has dependents  | Categorical |

## 2. Service Subscriptions

| Feature           | Description                            | Type        |
|-------------------|--|-------------|
| phone_service     | Phone service subscription             | Categorical |
| multiple_lines    | Multiple phone lines                   | Categorical |
| internet_service  | Internet service type (DSL/Fiber/None) | Categorical |
| online_security   | Online security add-on                 | Categorical |
| online_backup     | Online backup add-on                   | Categorical |
| device_protection | Device protection add-on               | Categorical |
| tech_support      | Tech support add-on                    | Categorical |
| streaming_tv      | Streaming TV add-on                    | Categorical |

|                  |                         |             |
|------------------|-------------------------|-------------|
| streaming_movies | Streaming movies add-on | Categorical |
|------------------|-------------------------|-------------|

### 3. Account Information

| Feature         | Description                                | Type        |
|-----------------|--|-------------|
| tenure          | Months as customer                         | Numerical   |
| contract_type   | Contract duration (Month-to-month/1yr/2yr) | Categorical |
| autopay         | Paperless billing status                   | Binary      |
| payment_method  | Payment method used                        | Categorical |
| monthly_charges | Monthly bill amount                        | Numerical   |
| total_charges   | Total amount charged                       | Numerical   |

## 7.2 Data Preprocessing

### 7.2.1 Data Loading and Initial Cleaning

```
# Load data and standardize column names
DATA_PATH = "data/raw/customer_churn.csv"
df = pd.read_csv(DATA_PATH)
df.columns = df.columns.map(lambda c: str(c).strip())

# Standardize column names for consistency
rename_map = {
    "customerID": "customer_id", "SeniorCitizen": "senior_citizen",
    "PhoneService": "phone_service", "MultipleLines": "multiple_lines",
```



```

    "InternetService":"internet_service", "Contract":"contract_type",
    "MonthlyCharges":"monthly_charges", "TotalCharges":"total_charges",
    "Churn":"churn"
    # ... additional mappings
}
df = df.rename(columns={k:v for k,v in rename_map.items() if k in
df.columns})

```

### 7.2.2 Target Variable Encoding

The target variable “Churn” was converted from categorical (Yes/No) to binary (1/0):

```

if not pd.api.types.is_numeric_dtype(df["churn"]):
    df["churn"] = df["churn"].astype(str).str.strip().str.lower().map({
        "yes":1, "no":0, "1":1, "0":0
    })

```

### 7.2.3 Handling Missing Values

```

# Convert TotalCharges to numeric (some were blank strings)
df["total_charges"] = pd.to_numeric(df.get("total_charges"),
errors="coerce")

# Fill missing total_charges with calculated value
df["total_charges"] = df["total_charges"].fillna(
    df["monthly_charges"] * df["tenure"]
)

```

#### Missing Values Summary:

| Column        | Missing Count | Treatment                            |
|---------------|---------------|--------------------------------------|
| total_charges | 11            | Filled with monthly_charges × tenure |
| Other columns | 0             | No treatment needed                  |

### 7.2.4 Data Leakage Prevention

Columns that could leak future information were identified and excluded:

```

denylist_exact = {
    "cancel_date", "cancellation_flag", "termination_reason",
    "end_date", "churn_date", "churn score", "churn reason",
    "churn value", "churn label", "cltv", "count"
}

```

```

}
leak_cols = [c for c in df.columns if c.lower() in denylist_exact]
# Result: No leakage columns found in this dataset

```

### 7.2.5 Final Data Cleaning

```

df = df.dropna(subset=["churn"]).drop_duplicates().copy()
df["churn"] = df["churn"].astype(int)

# Final shape
print("Shape:", df.shape) # (7043, 21)
print("Baseline churn:", round(df["churn"].mean(), 3)) # 0.265

```

### 7.2.6 Preprocessing Pipeline

A robust preprocessing pipeline was created using scikit-learn's ColumnTransformer:

```

from sklearn.pipeline import Pipeline
from sklearn.compose import ColumnTransformer
from sklearn.preprocessing import OneHotEncoder, StandardScaler
from sklearn.impute import SimpleImputer

# Numerical preprocessing
num_pipe = Pipeline([
    ("imputer", SimpleImputer(strategy="median")),
    ("scaler", StandardScaler())
])

# Categorical preprocessing
cat_pipe = Pipeline([
    ("imputer", SimpleImputer(strategy="most_frequent")),
    ("onehot", OneHotEncoder(handle_unknown="ignore", sparse_output=True))
])

# Combined preprocessor
preprocessor = ColumnTransformer([
    ("num", num_pipe, selector(dtype_include=np.number)),
    ("cat", cat_pipe, selector(dtype_exclude=np.number))
])

```

## Preprocessing Summary:

| Data Type   | Imputation    | Transformation                         |
|-------------|---------------|--|
| Numerical   | Median        | StandardScaler (z-score normalization) |
| Categorical | Most Frequent | One-Hot Encoding                       |

## 7.3 Exploratory Data Analysis (EDA)

### 7.3.1 Target Variable Distribution - Visualization: Churn Class Distribution

```
sns.countplot(x="churn", data=df)
plt.title("Churn class balance")
plt.tight_layout()
plt.savefig("figures/target_balance.png")
```

#### Interpretation:

- **Non-Churners (0):** 5,174 customers (73.5%)
- **Churners (1):** 1,869 customers (26.5%)
- The dataset exhibits **moderate class imbalance** with approximately 3:1 ratio
- This imbalance was addressed using `class_weight="balanced"` in model training

### 7.3.2 Contract Type vs Churn Analysis

#### Key Insight: Contract Type is the Strongest Predictor

| Contract Type  | Avg. Churn Risk Score | Churn Rate |
|----------------|-----------------------|------------|
| Month-to-month | 0.42                  | High       |
| One year       | 0.18                  | Medium     |

|          |      |     |
|----------|------|-----|
| Two year | 0.08 | Low |
|----------|------|-----|

#### Interpretation:

- Customers on **month-to-month contracts have 5x higher churn risk** compared to two-year contracts
- This indicates that contract flexibility, while attractive to customers, correlates strongly with attrition
- **Business Recommendation:** Incentivize customers to migrate to longer-term contracts through discounts or added benefits

### 7.3.3 Tenure Distribution and Churn Relationship

#### Key Finding: Tenure Shows Strong Negative Correlation with Churn

| Tenure Range | Churn Rate | Observation                   |
|--------------|------------|-------------------------------|
| 0-12 months  | ~45%       | New customers at highest risk |
| 13-24 months | ~30%       | Moderate risk period          |
| 25-48 months | ~20%       | Relationship stabilizing      |
| 48+ months   | ~10%       | Loyal customers, low risk     |

#### Interpretation:

- The **first year is critical** for customer retention
- Customers who stay beyond 12 months are significantly less likely to churn
- **Business Recommendation:** Focus retention efforts on the first 12 months with onboarding programs and early engagement

### 7.3.4 Monthly Charges Analysis

#### Risk Distribution by Monthly Charges:

```
seg = pd.qcut(X_test["monthly_charges"], q=3, labels=["low", "mid", "high"])
```

| Charge Segment   | Count | Precision | Recall |
|------------------|-------|-----------|--------|
| Low (\$18-35)    | ~470  | 0.65      | 0.38   |
| Medium (\$35-70) | ~470  | 0.72      | 0.45   |
| High (\$70-118)  | ~470  | 0.71      | 0.52   |

#### Interpretation:

- Customers with **higher monthly charges show slightly higher churn rates**
- The model performs consistently across all charge segments
- High-value customers churning represents greater revenue loss per customer

### 7.3.5 Internet Service Type Impact

| Internet Service | Churn Risk | Observation                       |
|------------------|------------|-----------------------------------|
| Fiber Optic      | High       | Fastest growth, highest churn     |
| DSL              | Medium     | Stable customer base              |
| No Internet      | Low        | Phone-only customers rarely churn |

### Interpretation:

- **Fiber optic customers churn more** despite having the premium service
- This may indicate competitive pressure in the fiber market or service quality issues
- **Business Recommendation:** Investigate service quality and pricing for fiber customers

### 7.3.6 Churn Risk Score Distribution

#### Visualization: Overall Risk Score Distribution

```
sns.histplot(out["churn_risk_score"], bins=30)
plt.title("Churn risk score distribution")
```

### Interpretation:

- Distribution shows clear separation between low-risk (left peak) and high-risk (right tail) customers
- Majority of customers fall in the low-risk category (score < 0.3)
- A distinct high-risk segment exists with scores > 0.7

### 7.3.7 Top Feature Importance (Permutation Importance)

| Rank | Feature                 | Importance Score |
|------|-------------------------|------------------|
| 1    | <b>contract_type</b>    | 0.0586           |
| 2    | <b>tenure</b>           | 0.0254           |
| 3    | <b>internet_service</b> | 0.0173           |
| 4    | <b>total_charges</b>    | 0.0137           |
| 5    | <b>online_security</b>  | 0.0056           |

|    |                         |        |
|----|-------------------------|--------|
| 6  | <b>tech_support</b>     | 0.0042 |
| 7  | <b>payment_method</b>   | 0.0017 |
| 8  | <b>streaming_movies</b> | 0.0011 |
| 9  | <b>multiple_lines</b>   | 0.0010 |
| 10 | <b>streaming_tv</b>     | 0.0008 |

#### Interpretation:

- **Contract type dominates** with more than 2x the importance of the next feature
- **Tenure** confirms that customer relationship length is crucial
- **Service add-ons** (online security, tech support) have protective effects against churn
- Demographic features (gender, senior\_citizen) have minimal impact

## 7.4 Model Development

### 7.4.1 Train-Test Split

```
X_train, X_test, y_train, y_test = train_test_split(
    X_full, y_full,
    test_size=0.2,
    stratify=y_full,
    random_state=42
)
print("Training set:", X_train.shape) # (5634, 19)
print("Test set:", X_test.shape)      # (1409, 19)
```

| Dataset  | Samples | Features | Churn Rate |
|----------|---------|----------|------------|
| Training | 5,634   | 19       | 26.5%      |

|      |       |    |       |
|------|-------|----|-------|
| Test | 1,409 | 19 | 26.5% |
|------|-------|----|-------|

**Stratification ensured equal churn distribution across splits.**

## 7.4.2 Cross-Validation Strategy

```
cv = StratifiedKFold(n_splits=5, shuffle=True, random_state=42)
scoring = ["roc_auc", "precision", "recall", "f1"]
```

- **5-Fold Stratified Cross-Validation** to maintain class balance
- Multiple metrics tracked for comprehensive evaluation

## 7.4.3 Models Implemented

### 1. Baseline Model (DummyClassifier)

```
dummy = Pipeline([
    ("prep", preprocessor),
    ("model", DummyClassifier(strategy="stratified", random_state=42))
])
```

Purpose: Establish minimum performance threshold

### 2. Logistic Regression

```
logreg = Pipeline([
    ("prep", preprocessor),
    ("model", LogisticRegression(
        max_iter=400,
        class_weight="balanced",
        solver="liblinear",
        random_state=42
    ))
])
```

Rationale: Simple, interpretable baseline classifier

### 3. Decision Tree

```
dt = Pipeline([
    ("prep", preprocessor),
    ("model", DecisionTreeClassifier(
        max_depth=None,

```



```

        min_samples_leaf=2,
        random_state=42,
        class_weight="balanced"
    ))
])

```

Rationale: Captures non-linear relationships, fully interpretable

#### 4. Random Forest (with Hyperparameter Tuning)

```

rf_base = Pipeline([
    ("prep", preprocessor),
    ("model", RandomForestClassifier(
        class_weight="balanced",
        n_jobs=-1,
        random_state=42
    ))
])

param_dist = {
    "model__n_estimators": np.arange(250, 601, 50),
    "model__max_depth": np.arange(4, 21, 2),
    "model__min_samples_leaf": [1, 2, 3, 4, 5, 8],
    "model__max_features": ["sqrt", "log2", None]
}

rf_search = RandomizedSearchCV(
    rf_base, param_dist,
    n_iter=15, cv=cv,
    scoring="roc_auc",
    n_jobs=-1, random_state=42
)

```

Rationale: Ensemble method with reduced overfitting, tuned for optimal performance

#### 5. Gradient Boosting

```

gb = Pipeline([
    ("prep", preprocessor),
    ("model", GradientBoostingClassifier(random_state=42))
])

```

Rationale: Sequential ensemble with strong predictive power

#### 7.4.4 Why These Models Were Chosen

| Model                      | Reason for Selection  |
|----------------------------|---|
| <b>Logistic Regression</b> | Interpretable coefficients, good for establishing linear baseline |
| <b>Decision Tree</b>       | Visual interpretability, captures non-linear patterns             |
| <b>Random Forest</b>       | Robust ensemble, handles mixed data types well                    |
| <b>Gradient Boosting</b>   | State-of-the-art performance for tabular data                     |

### 7.5 Model Evaluation

#### 7.5.1 Cross-Validation Results

| Model                      | ROC-AUC      | Precision | Recall | F1 Score |
|----------------------------|--------------|-----------|--------|----------|
| <b>Dummy (Baseline)</b>    | 0.507        | 0.275     | 0.278  | 0.276    |
| <b>Logistic Regression</b> | 0.846        | 0.517     | 0.801  | 0.628    |
| <b>Decision Tree</b>       | 0.693        | 0.480     | 0.593  | 0.530    |
| <b>Random Forest</b>       | <b>0.847</b> | -         | -      | -        |
| <b>Gradient Boosting</b>   | 0.848        | 0.662     | 0.529  | 0.588    |

### Key Observations:

- All models significantly outperform the random baseline
- **Gradient Boosting achieves the highest CV AUC (0.848)**
- **Logistic Regression offers the best recall (0.801)** but with lower precision
- Random Forest and Gradient Boosting are closely matched

### 7.5.2 Holdout Validation Results

```
holdout_auc = {  
    "LogisticRegression": 0.843,  
    "DecisionTree": 0.721,  
    "RandomForest": 0.844,  
    "GradientBoosting": 0.841  
}
```

| Model               | Holdout AUC  | Generalization       |
|---------------------|--------------|----------------------|
| LogisticRegression  | 0.843        | Good                 |
| DecisionTree        | 0.721        | Overfitting detected |
| <b>RandomForest</b> | <b>0.844</b> | <b>Best</b>          |
| GradientBoosting    | 0.841        | Good                 |

### Selected Model: Random Forest

- Highest holdout AUC (0.844)
- Consistent performance between CV and holdout
- Good balance of interpretability and predictive power

### 7.5.3 Threshold Optimization

The default threshold of 0.5 was optimized to meet a **target precision of 0.70**:

```
target_precision = 0.7
feasible = np.where(prec[:-1] >= target_precision)[0]
chosen_thr = float(thr[feasible[0]]) if len(feasible) else float(best_thr)
# Optimal threshold: 0.736
```

### 7.5.4 Final Model Performance (at threshold = 0.736)

| Metric           | Value | Interpretation                           |
|------------------|-------|--|
| <b>ROC-AUC</b>   | 0.844 | Excellent discrimination                 |
| <b>PR-AUC</b>    | 0.652 | Good for imbalanced data                 |
| <b>Precision</b> | 0.702 | 70% of predicted churners actually churn |
| <b>Recall</b>    | 0.460 | 46% of actual churners are identified    |
| <b>F1 Score</b>  | 0.556 | Balanced precision-recall tradeoff       |
| <b>Accuracy</b>  | 0.805 | Overall correctness                      |

### 7.5.5 Confusion Matrix

|        |     | Predicted |     |
|--------|-----|-----------|-----|
|        |     | No        | Yes |
| Actual | No  | 962       | 73  |
|        | Yes | 202       | 172 |

| Metric          | Count | Business Meaning               |
|-----------------|-------|--------------------------------|
| True Negatives  | 962   | Correctly identified loyalists |
| False Positives | 73    | Unnecessary retention efforts  |
| False Negatives | 202   | Missed churners (revenue loss) |
| True Positives  | 172   | Successful churn predictions   |

### 7.5.6 Classification Report

|              | precision | recall | f1-score | support |
|--------------|-----------|--------|----------|---------|
| 0            | 0.826     | 0.929  | 0.875    | 1035    |
| 1            | 0.702     | 0.460  | 0.556    | 374     |
| accuracy     |           |        | 0.805    | 1409    |
| macro avg    | 0.764     | 0.695  | 0.715    | 1409    |
| weighted avg | 0.793     | 0.805  | 0.790    | 1409    |

### 7.5.7 Model Comparison Summary

| Rank | Model                | AUC   | Precision | Recall | F1     | Selection Rationale              |
|------|----------------------|-------|-----------|--------|--------|----------------------------------|
| 1    | <b>Random Forest</b> | 0.844 | 0.702*    | 0.460* | 0.556* | Best AUC, robust generalization  |
| 2    | Gradient Boosting    | 0.841 | 0.662     | 0.529  | 0.588  | Close second, slower training    |
| 3    | Logistic Regression  | 0.843 | 0.517     | 0.801  | 0.628  | High recall, low precision       |
| 4    | Decision Tree        | 0.721 | 0.480     | 0.593  | 0.530  | Overfitting, poor generalization |

\*At optimized threshold of 0.736

**Final Model Selected: Random Forest**

## 7.6 Final Insights & Recommendations

### 7.6.1 Key Predictive Factors

Based on permutation importance analysis, the following factors are most predictive of churn:

| Priority | Factor | Recommendation |
|----------|--------|----------------|
|          |        |                |

|          |                  |   |
|----------|------------------|---|
| <b>1</b> | Contract Type    | Incentivize migration from month-to-month to annual contracts |
| <b>2</b> | Tenure           | Focus on first-year customer experience and onboarding        |
| <b>3</b> | Internet Service | Investigate fiber optic service quality and pricing           |
| <b>4</b> | Total Charges    | Monitor high-value customers for retention opportunities      |
| <b>5</b> | Online Security  | Bundle security add-ons to increase stickiness                |
| <b>6</b> | Tech Support     | Promote tech support services to reduce frustration           |

### 7.6.2 Risk Tier Framework

The model outputs are categorized into actionable tiers:

| <b>Risk Tier</b> | <b>Score Range</b> | <b>% of Customers</b> | <b>Recommended Action</b>           |
|------------------|--------------------|-----------------------|-------------------------------------|
| <b>Critical</b>  | 0.95 - 1.00        | 5%                    | Immediate outreach + tailored offer |
| <b>High</b>      | 0.85 - 0.95        | 10%                   | Proactive call + targeted discount  |
| <b>Moderate</b>  | 0.60 - 0.85        | 25%                   | Email check-in + survey             |
| <b>Low</b>       | 0.00 - 0.60        | 60%                   | Nurture campaigns                   |

### 7.6.3 ROI Estimation

```
cost_per_contact = $2.00
benefit_retained = $50.00
```

```
True Positives (TP) = 172
False Positives (FP) = 73
```

```
Net Impact = (172 × $50) - (245 × $2) = $8,600 - $490 = $8,110
```

**Estimated Net Impact: \$8,110** per scoring cycle on the test set

Annualized projection (assuming monthly scoring):

- **Annual Net Benefit: ~\$97,320**

## 7.6.4 Business Recommendations

### Immediate Actions:

1. **Deploy CRM integration** using `churn_scored_for_crm.csv`
2. **Train retention team** on risk tier prioritization
3. **Create retention scripts** for Critical and High tiers
4. **Set up automated email campaigns** for Moderate tier

### Strategic Initiatives:

1. **Contract migration incentives** - Primary lever for churn reduction
2. **Enhanced onboarding program** - Target first 90 days
3. **Service quality review** - Focus on fiber optic customers
4. **Add-on bundling strategy** - Security and tech support packages

### Model Governance:

1. **Monthly performance monitoring** using holdout metrics
2. **Quarterly retraining** with fresh data
3. **Drift detection** using PSI reports (reports/psi\_top\_shifts.csv)

## 7.7 References

1. Scikit-learn Documentation - <https://scikit-learn.org/stable/>
2. Telco Customer Churn Dataset - Kaggle
3. Python Data Science Handbook - Jake VanderPlas
4. Introduction to Machine Learning with Python - Andreas Müller & Sarah Guido
5. Customer Churn Prediction Best Practices - Towards Data Science
6. Precision-Recall Analysis for Imbalanced Classification - Machine Learning Mastery
7. Feature Importance Techniques - Scikit-learn User Guide
















## 8. Project Conclusion

This project successfully developed and deployed a **Customer Churn Prediction System** that meets all defined objectives. The key accomplishments include:

### Technical Achievements

-  Built an end-to-end ML pipeline with robust preprocessing
-  Evaluated 4 classification algorithms with rigorous cross-validation
-  Achieved **ROC-AUC of 0.844** (exceeding 0.80 target)
-  Achieved **Precision of 70.2%** (meeting 0.70 target)
-  Identified contract type and tenure as primary churn drivers
-  Created interpretable risk tiers for business stakeholders

### Business Deliverables

-  CRM-ready scoring file with risk tiers and recommended actions
-  Stakeholder guidance document for operationalization
-  Batch scoring script for ongoing predictions
-  Data drift monitoring framework
-  Estimated \$8,110 net impact per scoring cycle

### Model Sustainability

The solution includes:

- Serialized model (`models/final_churn_model.joblib`)
- PSI-based drift monitoring (`reports/psi_top_shifts.csv`)
- Retraining recommendations in stakeholder guide
- Segment performance tracking for continuous improvement

The Random Forest model strikes an optimal balance between predictive accuracy, interpretability, and operational simplicity, making it suitable for production deployment in a customer retention workflow.

## 9. Challenges and Solutions

| Challenge                             | Description   | Solution Implemented   |
|---------------------------------------|---|--|
| <b>Missing Values in TotalCharges</b> | 11 records had blank TotalCharges values that couldn't be directly converted to numeric | Imputed using calculated value: <code>monthly_charges × tenure</code> , which represents the logical total for those customers |
| <b>Class Imbalance</b>                | 26.5% churn rate created bias toward predicting "No Churn"                              | Used <code>class_weight="balanced"</code> parameter in all classifiers to give equal importance to both classes                |
| <b>Data Leakage Risk</b>              | Potential for post-churn features to leak future information                            | Created a denylist of suspicious columns and systematically excluded ID columns before modeling                                |
| <b>Threshold Selection</b>            | Default 0.5 threshold didn't meet precision requirements                                | Analyzed precision-recall curve to find threshold (0.736) meeting 70% precision target   |
| <b>Model Overfitting</b>              | Decision Tree showed poor generalization (CV: 0.69,                                     | Selected Random Forest which uses bagging to reduce overfitting; applied <code>min_samples_leaf</code> constraints             |

|   |   |   |
|---|---|---|
|   | Holdout: 0.72<br>AUC drop)  |   |
| <b>Hyperparameter Tuning Complexity</b> | Full grid search on Random Forest would require excessive computation | Used RandomizedSearchCV with 15 iterations to efficiently explore parameter space                                 |
| <b>Feature Interpretability</b>         | Black-box nature of ensemble models                                   | Applied permutation importance to identify key features without relying on model internals                        |
| <b>Categorical Variable Encoding</b>    | High cardinality categoricals could create sparse features            | Used OneHotEncoder with <code>handle_unknown="ignore"</code> to gracefully handle unseen categories in production |
| <b>Production Deployment Readiness</b>  | Model needed to be deployable without Jupyter notebook                | Created standalone <code>run_scoring.py</code> script and serialized complete pipeline including preprocessing    |
| <b>Performance Across Segments</b>      | Concern about model fairness across customer segments                 | Conducted segment analysis by <code>monthly_charges</code> to verify consistent performance                       |

## 10. Learnings and Key Takeaways

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### Technical Learnings

1. **Pipeline Architecture is Essential**
  - Encapsulating preprocessing with the model ensures consistent transformations in production
  - ColumnTransformer elegantly handles mixed data types
2. **Cross-Validation Prevents Overfitting**
  - The Decision Tree's poor holdout performance demonstrated the importance of CV
  - Stratified K-Fold maintained class balance across splits
3. **Threshold Optimization is Business-Critical**
  - Default thresholds rarely align with business objectives
  - Precision-recall curves enable data-driven threshold selection
4. **Feature Importance Varies by Method**
  - Permutation importance provides model-agnostic insights
  - Contract type emerged as dominant factor across all analyses
5. **Ensemble Methods Excel on Tabular Data**
  - Random Forest and Gradient Boosting consistently outperformed simpler models
  - Class weighting effectively addressed imbalance

### Business Learnings

1. **Churn is Predictable**
  - With the right features, ~85% discrimination is achievable
  - Behavioral signals (tenure, contract) outweigh demographics
2. **Early Intervention Matters**
  - First-year customers show highest churn risk
  - Onboarding quality directly impacts retention
3. **Contract Structure Drives Loyalty**
  - Month-to-month flexibility comes at retention cost
  - Incentivizing longer commitments pays dividends
4. **ROI Quantification Enables Buy-In**
  - Translating predictions to dollar impact resonates with stakeholders
  - Even conservative estimates show significant value

### Professional Learnings

1. **Documentation is Deliverable**
  - Stakeholder guides bridge technical and business audiences
  - Clear recommendations accelerate adoption
2. **Monitoring Sustains Value**
  - PSI tracking catches data drift before model degradation
  - Quarterly retraining maintains performance
3. **Reproducibility Requires Discipline**
  - Random seeds ensure consistent results

- Directory structure organizes artifacts
- 4. **End-to-End Thinking is Valuable**
  - Scoring scripts demonstrate production readiness
  - CRM integration shows practical application