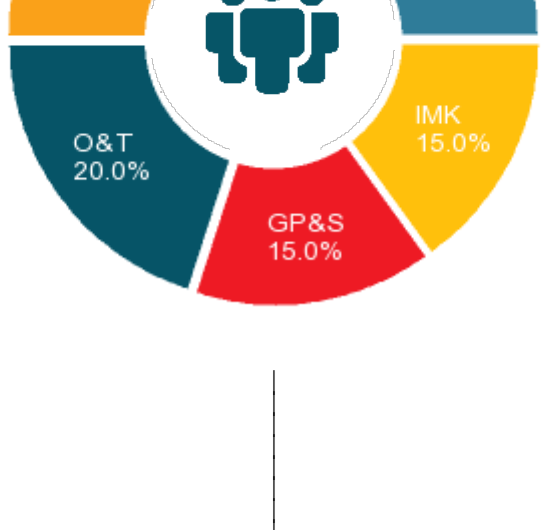


MasterCard

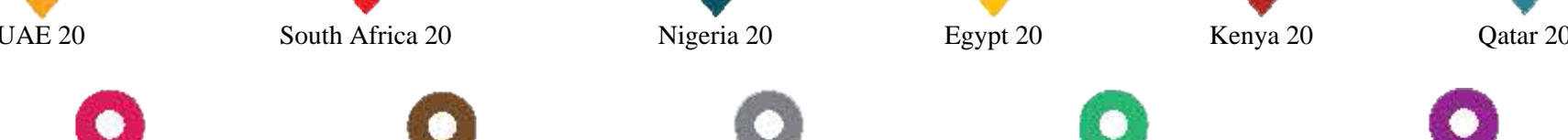
MEA WORKFORCE DASHBOARD

as of 31st January, 2015

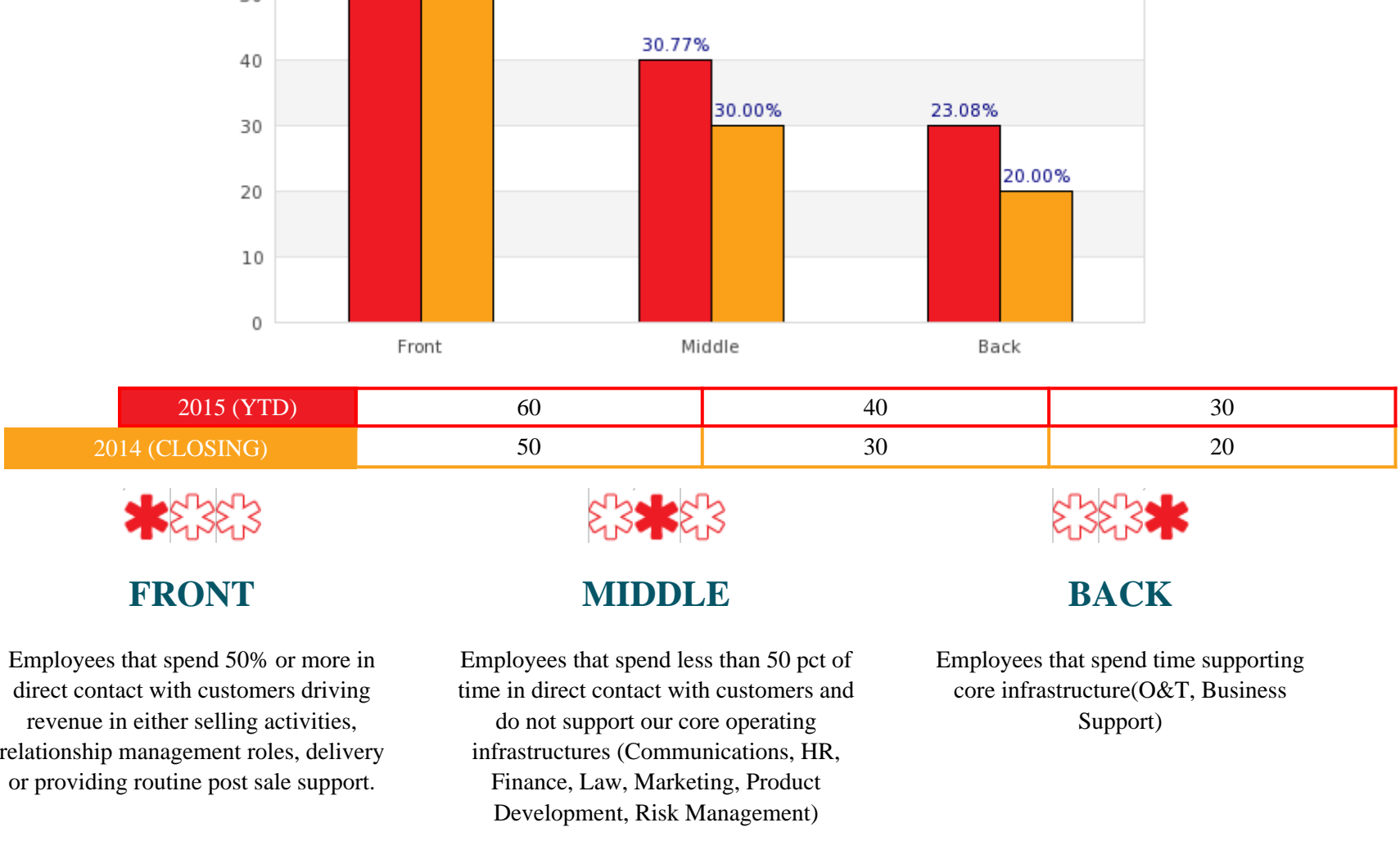
WORKFORCE BY BUSINESS UNIT



WORKFORCE BY LOCATION



MEA FRONT/MIDDLE/BACK* HC SUMMARY



DIVERSITY

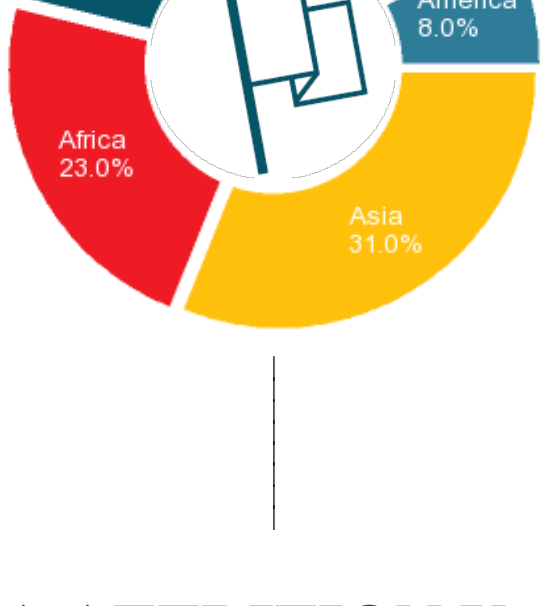
| GENERATION | FEMALE | MALE | FEMALE % | MALE % |
|--------------|--------|------|----------|--------|
| Baby Boomer | 5 | 5 | 1.19% | 1.19% |
| Generation X | 2 | 1 | 0.48% | 0.24% |
| Millennial | 154 | 254 | 36.58% | 36.58% |
| TOTAL | 161 | 260 | 38.24% | 61.76% |

BABY BOOMER
1946 - 1964

GENERATION X
1965 - 1979

MILLENNIAL
1980 - 2000

DIVERSITY BY ORIGIN



YTD MEA ATTRITION Vs. MCWW

