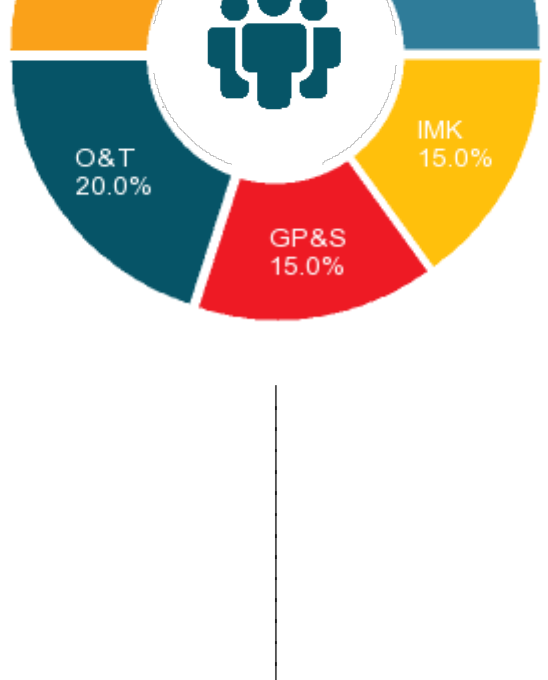


MasterCard

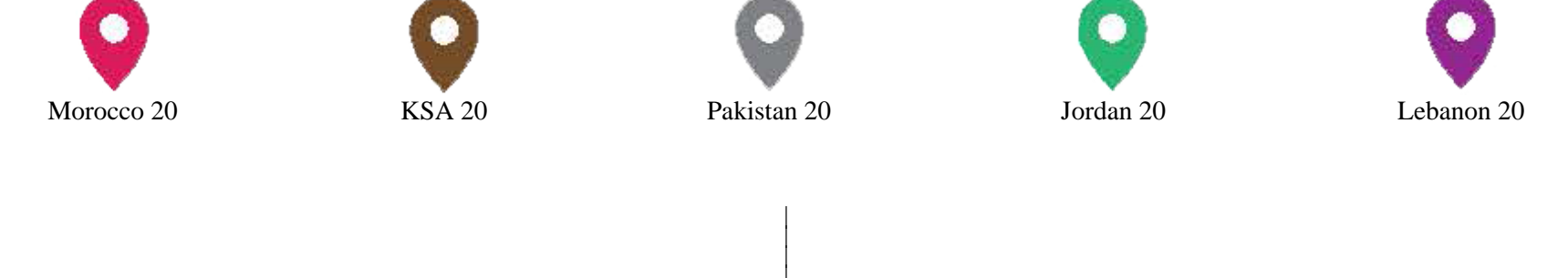
MEA WORKFORCE DASHBOARD

as of 31st January, 2015

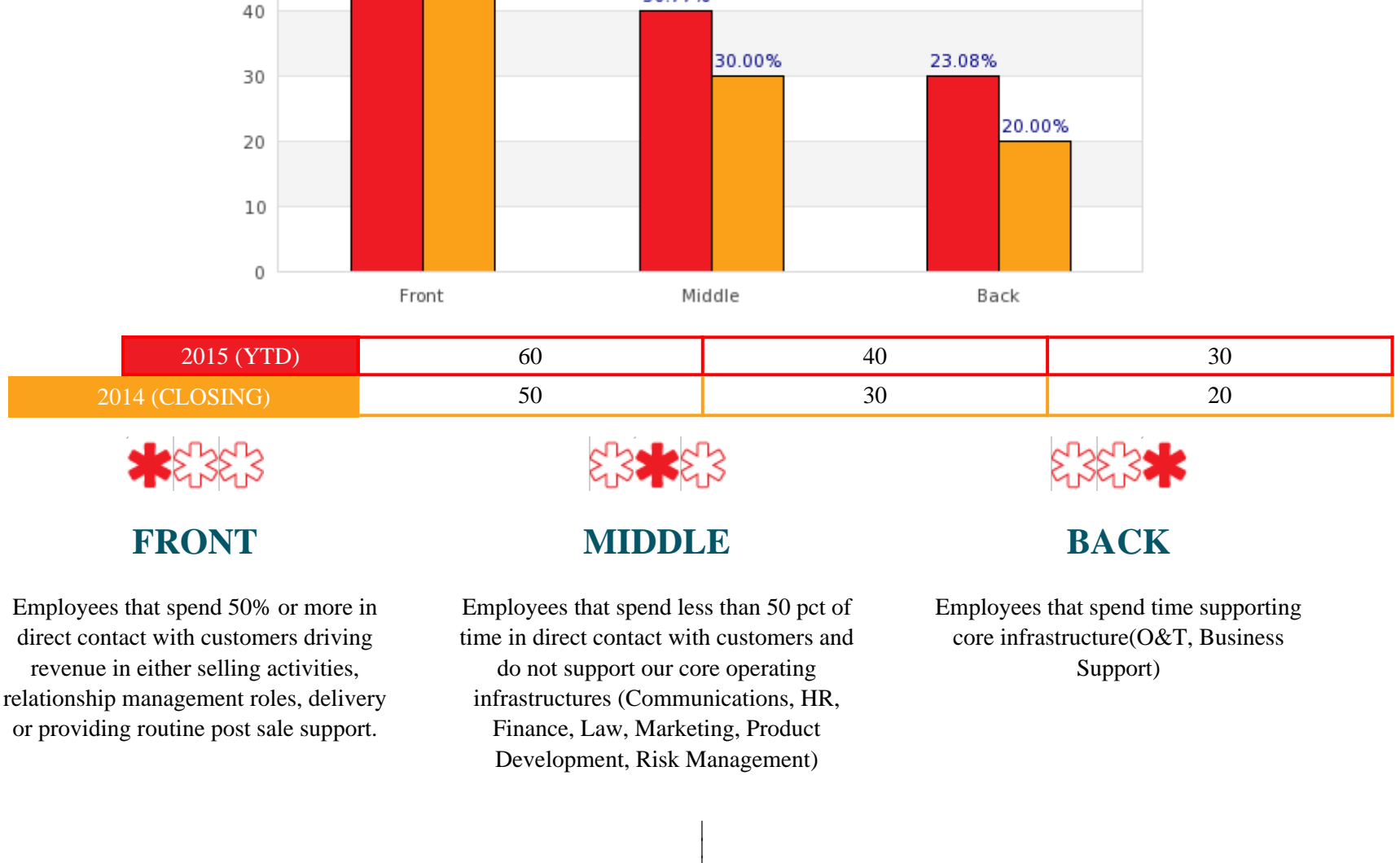
WORKFORCE BY BUSINESS UNIT



WORKFORCE BY LOCATION



MEA FRONT/MIDDLE/BACK* HC SUMMARY



DIVERSITY

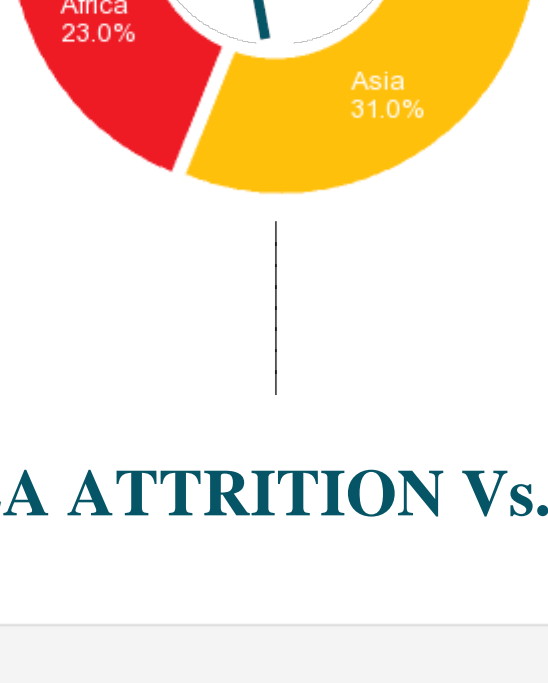
| GENERATION | FEMALE | MALE | FEMALE % | MALE % |
|--------------|--------|------|----------|--------|
| Baby Boomer | 5 | 6 | 1.95% | 2.33% |
| Generation X | 52 | 58 | 20.23% | 22.57% |
| Millennial | 62 | 74 | 24.12% | 24.12% |
| TOTAL | 119 | 138 | 46.30% | 53.70% |

**BABY BOOMER**
1946 - 1964

**GENERATION X**
1965 - 1979

**MILLENNIAL**
1980 - 2000

DIVERSITY BY ORIGIN



YTD MEA ATTRITION Vs. MCWW

