

A close-up photograph of a brown monkey in a forest. The monkey is looking through a tree branch, with a large green leaf resting on its head. The background is a blurred forest scene.

ANNEX: COMPANY SCORES

COMPANY PERFORMANCE BY REGION (BASED ON RESPONDENTS’ REGION OF HEADQUARTERS)

	ALL	EUROPE AND UK	AMERICAS	ASIA AND AUSTRALIA	AFRICAS
Total average score (out of 24 points)	14.7	15.3	15.5	10.4	8.6
‘Own supply chain’ average score (out of 18 points)	11.6	12.1	11.3	8.8	8.2
‘Beyond supply chain’ average score (out of 6 points)	3.1	3.2	4.2	1.6	0.4
Number of respondents	128	98	15	13	2
Palm oil volumes captured by the scorecard (thousand MT)	10,108	7,313	2,246	521	3

SCORE DISTRIBUTION BY REGION (BASED ON RESPONDENTS' REGION OF HEADQUARTERS)

	ALL	EUROPE AND UK	AMERICAS	ASIA AND AUSTRALIA	AFRICAS
LEADING THE WAY	Count % 23 18%	Count % 19 19%	Count % 4 27%	Count % 0 0%	Count % 0 0%
WELL ON THE PATH	Count % 23 18%	Count % 18 18%	Count % 4 27%	Count % 1 8%	Count % 0 0%
MIDDLE OF THE PACK	Count % 58 45%	Count % 48 49%	Count % 3 20%	Count % 6 46%	Count % 1 50%
LAGGING BEHIND	Count % 24 19%	Count % 13 13%	Count % 5 23%	Count % 6 46%	Count % 1 50%



Company	PO used (MT)	Country of HQ	Sector		Commitments Out of 4	Purchasing Out of 11	Suppliers Accountability Out of 2	Traceability Out of 1	Sustainability Platforms Out of 2	On the ground action Out of 4	Total score Out of 24
C��r��lia	20,267.9	France	Food	2024 >	4	10.57	2	0.5	1.96	4	23.03
Ferrero Group	240,539	Luxembourg	Food	2024 >	4	9.97	2	1	1.99	4	22.9
John Lewis Partnership	1,915	United Kingdom	Retailers	2024 >	4	9.83	2	0.5	1.98	4	22.31
Marks & Spencer	5,528	United Kingdom	Retailers	2024 >	3.5	10.64	2	0	2	4	22.14
Lidl Stiftung & Co. KG	89,157	Germany	Retailers	2024 >	4	9.6	2	0.5	2	4	22.1
Coop UK	5,631	United Kingdom	Retailers		4	10.75	1.25	0	1.94	4	21.94
Mars Inc.	77,253	United States of America	Food	2024 >	4	9.43	2	1	1.49	4	21.92
Danone	69,140	France	Food	2024 >	3.5	9.32	2	1	1.86	4	21.68
EDEKA ZENTRALE Stiftung & Co. KG	24,685	Germany	Retailers	2024 >	4	10.53	1	0	1.93	4	21.46
Sainsbury's	11,141	United Kingdom	Retailers	2024 >	3.5	10.26	1.75	0	1.74	4	21.25
Kaufland Stiftung & Co. KG	3,475	Germany	Retailers	2024 >	4	10.38	1.5	0	1.2	4	21.08
Upfield B.V.	188,453	the Netherlands	Food	2024 >	4	8.04	2	1	1.85	4	20.89
The Est��e Lauder Companies	5,068	United States of America	Non-food	2024 >	4	7.59	2	0.75	2	4	20.34
L'Or��al	88,440	France	Non-food		4	7.31	2	1	2	4	20.31
Saputo Dairy UK	21,146	United Kingdom	Food	2024 >	3	10.07	1.5	1	0.7	4	20.27
Beiersdorf AG	38,664	Germany	Non-food	2024 >	4	7.19	2	1	1.98	4	20.17
The Hershey Company	36,672	United States of America	Food	2024 >	4	7.11	2	1	1.99	4	20.1
Migros Retail	5,649	Switzerland	Retailers	2024 >	4	8.43	2	0	1.58	4	20.01
Dirk Rossmann GmbH	6,725	Germany	Retailers		4	7.91	2	0.25	1.81	4	19.97
Haleon plc	15,659	United Kingdom	Non-food		4	7.76	2	1	1.2	4	19.96



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Aldi Einkauf SE & Co. oHG	31,428	Germany	Retailers	4	7.96	2	0	1.9	4	19.86
Tesco PLC	30,927	United Kingdom	Retailers	2024 > 3.5	10.39	2	0	1.86	2	19.75
Grupo Bimbo	123,344	Mexico	Food	2024 > 3.5	8.2	1.75	1	1.2	4	19.65
Coop Switzerland	8,766	Switzerland	Retailers	2024 > 3.5	8	2	0	1.88	4	19.38
SODEXO	2,381	France	Food	2024 > 4	9.14	1	0	1.2	4	19.34
Royal FrieslandCampina	71,746	the Netherlands	Food	2024 > 4	8.81	1.25	0.5	0.7	4	19.26
REWE Group Buying GmbH	8,865	Germany	Retailers	2024 > 3	10.52	0.5	0	1.2	4	19.22
ALDI SÜD KG	89,295	Austria	Retailers	2024 > 4	7.22	2	0	1.95	4	19.17
Unilever PLC	778,419	United Kingdom	Non-food	2024 > 4	6.14	2	1	2	4	19.14
PepsiCo Inc.	504,258	United States of America	Food	2024 > 4	6.52	2	0.5	2	4	19.02
Fraser and Neave, Limited	40,820	Singapore	Food	2024 > 4	11	1.5	0.5	1.89	0	18.89
Kellogg Co.	76,089	United States of America	Food	2024 > 3.5	7.09	1.75	0.5	1.99	4	18.83
ASDA	18,103	United Kingdom	Retailers	3	9.87	0.75	0	1	4	18.62
Greggs	12,312	United Kingdom	Food	2024 > 3.5	10.86	1.25	0.5	1.98	0	18.09
Carrefour Management	9,185	France	Retailers	2024 > 3.5	8.76	0.75	0	1	4	18.01
P&G	453,890	United States of America	Non-food	3.5	5.38	2	1	2	4	17.88
Colgate-Palmolive Company	209,564	United States of America	Non-food	2024 > 4	4.98	2	1	1.74	4	17.72
Zeelandia H.J. Doeleman b.v.	3,890	the Netherlands	Food	2024 > 4	10.82	2	0	0.7	0	17.52
Achats Marchandises Casino	845	France	Retailers	2024 > 3.5	9.85	2	0	1.98	0	17.33
Henkel AG & Co. KGaA	106,391	Germany	Non-food	2024 > 3	5.64	1.75	1	1.78	4	17.17



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IKEA Supply AG	28,122	Switzerland	Retailers	2024 > 3	10.85	1	0	2	0	16.85
Arla Foods	54,669	Denmark	Food	2024 > 4	10.08	2	0	0.7	0	16.78
Wm Morrison Supermarkets	10,672	United Kingdom	Retailers	2024 > 3.5	10.56	1.25	0	1.41	0	16.72
Bakkavor Limited	4,696	United Kingdom	Food	2024 > 3.5	11	1.25	0	0.94	0	16.69
Compass Group PLC	2,609	United Kingdom	Food	2024 > 3.5	8.15	1.5	0	1.42	2	16.57
Puratos Group	99,832	Belgium	Food	2024 > 3.5	4.94	1.75	1	1.36	4	16.55
2 Sisters Food Group	2,343	United Kingdom	Food	2024 > 3.5	11	1.25	0	0.7	0	16.45
Kesko Corporation	1,164	Finland	Retailers	2024 > 3.5	11	1.25	0	0.7	0	16.45
Samworth Brothers	5,196	United Kingdom	Food	2024 > 3.5	10.98	1.25	0	0.7	0	16.43
CJ CheilJedang	3,594.82	South Korea	Food	2024 > 4	10.5	1	0	0.7	0	16.2
Dragsbæk A/S	31,865	Denmark	Food	2024 > 3	9.58	2	1	0.6	0	16.18
Barry Callebaut	109,907	Switzerland	Food	2024 > 3.5	3.68	2	1	1.99	4	16.17
Vandemoortele NV	49,268	Belgium	Food	2024 > 2.5	5.43	1.5	1	1.73	4	16.16
Nestlé SA	445,189	Switzerland	Food	2024 > 4	3.21	2	1	1.94	4	16.15
Evonik Operations GmbH	94,934	Germany	Non-food	3	4.58	1.5	1	2	4	16.08
Jerónimo Martins	60,419	Portugal	Retailers	2024 > 4	3.55	2	0.75	1.74	4	16.04
SOK Corporation	1,759	Finland	Retailers	3	10.79	1.5	0	0.7	0	15.99
La Lorraine Bakery Group	4,898	Belgium	Food	2024 > 3	11	0.5	0	1.34	0	15.84
Toms Group A/S	319	Denmark	Food	2024 > 3	10.39	0.25	1	1	0	15.64
AUGUST STORCK KG	19,798	Germany	Food	2	7.08	0.75	0.25	1.5	4	15.58



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Premier Foods	14,197	United Kingdom	Food	2024 > 4	8.61	1.5	0	1.4	0	15.51
Cranswick PLC	8	United Kingdom	Food	2024 > 3	11	1	0	0.5	0	15.5
Biscuit International	34,710	France	Food	3.5	9.57	0.75	0	1.67	0	15.49
Lotus Bakeries	20,128	Belgium	Food	2024 > 3	10.62	0.5	0	0.94	0	15.06
Coop Danmark A/S	632	Denmark	Retailers	2024 > 3.5	8.56	1.75	0	1.2	0	15.01
dm-drogerie markt GmbH + Co.KG	13,895	Germany	Retailers	2024 > 3	7.51	0.5	0	0.5	3.5	15.01
Hilton Food Group Plc	5	United Kingdom	Food	3	10.75	0.75	0	0.5	0	15
AAK AB	1,582,942	Sweden	Food	2024 > 3.5	2.67	2	1	1.8	4	14.97
Chocoladenfabriken Lindt & Sprüngli AG	8,818	Switzerland	Food	2024 > 3.5	9.95	0.25	0	1.2	0	14.9
JDE Peet's	9,946.6	the Netherlands	Food	3	5.74	1	0	1.1	4	14.84
Woolworths Group Limited	5,497.41	Australia	Retailers	2024 > 3.5	5.2	1	0	1	4	14.7
Dr. August Oetker KG	15,689	Germany	Food	2024 > 3	9.11	1	0	1.4	0	14.51
Tonnies Central Service	433	Germany	Food	2	11	0.75	0	0.7	0	14.45
E.Leclerc	10,742	France	Retailers	2024 > 3.5	6.64	2	1	1.19	0	14.33
BEL	22,719	France	Food	4	8.56	1.25	0	0.5	0	14.31
A.S. Watson Health & Beauty Benelux	1,294.09	the Netherlands	Retailers	1.5	7.01	0.25	0.25	1.19	4	14.2
Oriflame Cosmetics	2,885	Switzerland	Non-food	2024 > 3.5	6.04	1	0.25	1.39	2	14.18
Denis Asia Pacific (Ayam Brand)	202	Singapore	Food	2024 > 1	11	0.25	0	1.89	0	14.14
BASF	373,571	Germany	Non-food	2024 > 2.5	3.62	1.5	1	1.5	4	14.12
Clariant	45,019	Switzerland	Non-food	2024 > 3	2.3	1.75	1	1.93	4	13.98



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Jumbo Supermarkten B.V.	6,634	the Netherlands	Retailers	2024 > 3.5	8.19	1.75	0	0.5	0	13.94
Avril	119,164	France	Non-food	2024 > 3.5	2.29	2	1	0.95	4	13.74
Reckitt	208,600	United Kingdom	Non-food	2024 > 3	2.35	1.75	1	1.64	4	13.74
Ahold Delhaize	20,417	the Netherlands	Retailers	2024 > 4	7.76	0.5	0	1.45	0	13.71
LOTTE Wedel Sp. zoo	1,597	Poland	Food	2024 > 2.5	8.93	0.5	0	1.75	0	13.68
Colruyt Group	5,806	Belgium	Retailers	2024 > 2	10.67	0.25	0	0.7	0	13.62
Walmart Inc.	143,746	United States of America	Retailers	2024 > 3	4.33	0.5	0.75	1	4	13.58
Groupe ment les Mousquetaires	5,514	France	Retailers	3.5	6.57	2	0.5	1	0	13.57
Mondelez International	357,343	United States of America	Food	2024 > 3.5	2.28	1.75	1	1	4	13.53
Givaudan SA	11,453	Switzerland	Food	3.5	2.02	2	1	1	4	13.52
Bayer AG	2,935	Germany	Non-food	2024 > 3.5	1.98	2	0	1.99	4	13.47
Godrej Industries Limited	87,095	India	Non-food	2024 > 2.5	2.42	1.75	1	1.8	4	13.47
Nomad Foods Ltd.	2,208	United Kingdom	Food	2024 > 3	8.56	0.75	0	0.93	0	13.24
Groupe Lactalis	17,830	France	Food	2024 > 2	5.28	1	0	0.7	4	12.98
Neste Oyj	1,048,000	Finland	Biofuel	3	1	2	1	1.8	4	12.8
LG H&H Co., Ltd.	43,783	South Korea	Non-food	2024 > 2	7.73	1.5	0	1.27	0	12.5
Shoprite Checkers (Pty) Ltd	18	South Africa	Retailers	2	10	0.25	0	0	0	12.25
DMK Deutsches Milchkontor GmbH	20,325	Germany	Food	2024 > 2	9.05	0.25	0	0.94	0	12.24
The Body Shop	1,569	United Kingdom	Retailers	2024 > 3.5	4.08	2	0.75	1.8	0	12.13
Associated British Foods	43,070	United Kingdom	Food	2024 > 3	6.14	1.25	0	0.97	0	11.36



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Firmenich International SA	6,067	Switzerland	Non-food		3	5.46	1.5	0	1.38	0	11.34
Yildiz Holding / United Biscuits (UK) Limited	82,662	Turkey	Food	2024 >	2.5	5.68	1.5	0.75	0.8	0	11.23
Walgreens Boots Alliance	6,358	United States of America	Retailers	2024 >	3	4.72	1.5	0.25	1.67	0	11.14
DELIFRANCE	3,000	France	Food	2024 >	2	8.11	0.25	0	0.7	0	11.06
The JM Smucker Co.	2,409	United States of America	Food	2024 >	3	6.32	0.5	0	0.88	0	10.7
Snack Brands Australia	6,668	Australia	Food		1	8.91	0	0	0.7	0	10.61
U Enseigne	6,241	France	Retailers		2	5.98	0.5	1	0.5	0	9.98
Kroger	14,091	United States of America	Retailers		3	5.37	0.75	0	0.85	0	9.97
GSK	1,005	United Kingdom	Non-food		3.5	4.99	1	0	0	0	9.49
Loblaw Companies Limited	4,347	Canada	Retailers	2024 >	2	5.76	0.25	0	1.39	0	9.4
Yum Brands	232,059	United States of America	Food	2024 >	3	2.53	1.5	0.5	1.85	0	9.38
C.I.V. Superunie B.A.	3,491	the Netherlands	Retailers	2024 >	0	8.74	0	0	0.6	0	9.34
Nutreco NV	32,615	the Netherlands	Feed	2024 >	3	1.26	1.25	0	1.47	0	6.98
Berner Ltd	234	Finland	Non-food		1.5	4.7	0.75	0	0	0	6.95
Froneri International	10,950	United Kingdom	Food	2024 >	0.5	5.65	0	0	0.7	0	6.85
COSMAX	3,202	South Korea	Non-food		0	6.09	0	0	0.5	0	6.59
Erca Wilmar Cosmetic Ingredients	2,796	Poland	Non-food		0.5	4.18	0.5	0	0.5	0	5.68
Unigrà Spa	267,500	Italy	Food	2024 >	1	2.93	0.5	0	1	0	5.43
Aviko	20,043	the Netherlands	Food	2024 >	3	1.29	0.25	0	0.5	0	5.04
The SPAR Group LTD	2,740	South Africa	Retailers	2024 >	2	1.6	0.5	0	0.83	0	4.93

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