

The Simplex Algorithm: Phase II  
Optimization Methods in Management Science  
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# The Simplex Algorithm in a Tableau

## Simplex Algorithm (phase II)

- Maximizing the objective function with pivoting
- Optimal and non-bounded tableaus
- Phase II
- Degeneracy
- Bland's rule
- Performance of the simplex algorithm
- Polynomial algorithms

## How to Maximize $z$ with Pivoting ?

Let's consider a tableau  $T_B$  associated with a feasible basis  $B$  :

$$T_B \stackrel{P}{=} \begin{array}{c|c|c|c} & x_N & x_B & z \\ \hline & B^{-1}N & I & 0 & \beta \\ \hline & -\gamma_N & 0 & 1 & \zeta \end{array}$$

The basic solution associated with  $T_B$  is

$$x_B = \beta = B^{-1}b, \quad x_N = 0 \quad \text{and} \quad z = \zeta = c_B B^{-1}b \quad (\text{since } x_N = 0)$$

The last row of the tableau contains **the reduced costs**  $-\gamma_N$  :

$$-\gamma_N = c_B B^{-1}N - c_N$$

## How to Maximize $z$ with Pivoting ? (Cont'd)

- In basis  $\mathbf{B}$ , the objective function can be written as:

$$z = \zeta + \boldsymbol{\gamma}_N \mathbf{x}_N = \zeta + \sum_{k \in \mathcal{N}} \gamma_k x_k = \zeta - \sum_{k \in \mathcal{N}} (-\gamma_k) x_k,$$

where  $\mathcal{N}$  is **the set of non-basic variables**

- **Reduced costs** measure the sensitivity of the objective function to a unit change in non-basic variables (if we assume that current basis keeps optimal)
- if  $-\gamma_k < 0$ , a unit increase in variable  $x_k$  will increase the objective function of  $\gamma_k > 0$  (if we assume that current basis keeps optimal)
- So when we consider a **maximization** problem, negative reduced costs represent potential increases in terms of the objective function !

## How to Maximize $z$ with Pivoting ? (Cont'd)

All the feasible solutions can be obtained by choosing  $\mathbf{x}_N = \mathbf{s} \geq \mathbf{0}$  and by computing:

$$\mathbf{x}_B = \boldsymbol{\beta} - \mathbf{B}^{-1}\mathbf{N}\mathbf{s},$$

with  $\mathbf{x}_B \geq \mathbf{0}$  and  $\mathbf{x}_N = \mathbf{s} \geq \mathbf{0}$

**Case 1:** If  $-\gamma_r \geq 0 \ \forall r \in \mathcal{N}$ , any increase of the non-basic variables causes a **decrease in the value of  $z$** . The current basic solution is **optimal**:

$$\mathbf{x}_B^* = \boldsymbol{\beta}, \quad \mathbf{x}_N^* = \mathbf{0} \quad \text{and} \quad z^* = \zeta$$

## How to Maximize $z$ with Pivoting ? (Cont'd)

**Case 2:** If  $\exists r \in \mathcal{N}$  such that  $-\gamma_r < 0$ , any increase of  $x_r$  causes an **increase in  $z$**

If all the variables that are not in the basis, except  $x_r$ , are kept to 0, then the solution of the system of constraints is

$$\mathbf{x}_B = \boldsymbol{\beta} - \mathbf{B}^{-1} \mathbf{N} \mathbf{s} = \boldsymbol{\beta} - \boldsymbol{\alpha}^{(r)} x_r$$

where  $\mathbf{s}^T = (0 \dots x_r \dots 0)$ ,  $\boldsymbol{\alpha}^{(r)} = (\mathbf{B}^{-1} \mathbf{N})_{\cdot r}$  is the column of  $\mathbf{T}_B$  associated to  $x_r$

## Case 2: $-\gamma_r < 0$

We are in this case :

$x_1$	...	$x_k$	...	$x_{n+m}$	$z$	
		$\alpha_{1r}$			0	$\oplus$
		$\vdots$			$\vdots$	$\vdots$
		$\alpha_{mr}$			0	$\oplus$
*	...	—	...	*	1	*

## Case 2: $-\gamma_r < 0$

What is the impact of increasing  $x_r$  on the basis variables ?

- If  $\alpha_{ir} = \alpha_i^{(r)} \leq 0$ , it causes an **increase** (or at least no decrease) of the  $i$ th basis variable  $x_{\sigma(i)}$  since  $\mathbf{x}_B = \boldsymbol{\beta} - \boldsymbol{\alpha}^{(r)}x_r$
- If  $\alpha_{ir} = \alpha_i^{(r)} > 0$ , it causes a **decrease** of  $x_{\sigma(i)}$  since  $\mathbf{x}_B = \boldsymbol{\beta} - \boldsymbol{\alpha}^{(r)}x_r$



Case 2:  $-\gamma_r < 0$

**Case 2.a:**  $\alpha^{(r)} \leq \mathbf{0}$  (the vector !), then the problem is **non-bounded** :

$$\mathbf{x}_B = \boldsymbol{\beta} - \boldsymbol{\alpha}^{(r)} x_r \geq \mathbf{0} \quad \forall x_r \geq 0$$

and as  $z = \zeta + \boldsymbol{\gamma}_N \mathbf{x}_N = \zeta + \sum_{k \in \mathcal{N}} \gamma_k x_k$ :

$$\lim_{x_r \rightarrow \infty} z = \zeta + \lim_{x_r \rightarrow \infty} \gamma_r x_r = \infty$$

A tableau where  $\exists r \in \mathcal{N}$  such that  $-\gamma_r < 0$  and  $\alpha^{(r)} \leq \mathbf{0}$  is called **non-bounded** or **unbounded**

Case 2.b:  $-\gamma_r < 0$  and  $\alpha_{ir} > 0$

**Case 2.b:** it exists  $i$  such that  $\alpha_{ir} > 0$ . In this case:

$$x_{\sigma(i)} = \beta_i - \alpha_{ir}x_r = 0 \iff x_r = \beta_i/\alpha_{ir}, \quad i \in \mathcal{B}$$

- By computing the ratios  $\beta_i/\alpha_{ir}$  for each  $i \in \mathcal{B}$  for which  $\alpha_{ir} > 0$  and if we select the **smallest one**, then all the variables in  $\mathbf{B}$  keep **non - negative**
- Let  $j$  be the index of the row having the smallest ratio. The solution obtained by fixing  $x_r = \beta_j/\alpha_{jr}$  corresponds to the new basic solution. The variable  $x_r$  replaces  $x_{\sigma(j)}$  in the new basis  $\mathbf{B}'$

## Case 2.b: $-\gamma_r < 0$ and $\alpha_{jr} > 0$ (Cont'd)

- We move from tableau  $\mathbf{T}_B$  to tableau  $\mathbf{T}_{B'}$  by pivoting around  $\alpha_{jr}$
- The new basis  $\mathbf{B}'$  is feasible and the value of its basic solution is

$$\zeta' = \zeta + \gamma_r x_r = \zeta + \gamma_r \frac{\beta_j}{\alpha_{jr}} \geq \zeta$$

since  $\gamma_r > 0$ ,  $\alpha_{jr} > 0$  and  $\beta_j \geq 0$

- This just means that we have **improved** the current basic solution by performing a pivoting with these rules !
- These developments are the foundations of the **simplex algorithm**

## Summary: Representations of $T_B$

Let  $B$  be a feasible basis and  $T_B$  its associated tableau. There are two representations for  $T_B$ :

$$T_B = \begin{array}{c|cc|c} & x_D & x_E & z \\ \hline & B^{-1}A & B^{-1} & 0 \\ \hline & -\gamma_D & -\gamma_E & 1 \\ \hline & & & \zeta \end{array} \quad \beta = B^{-1}b \geq 0$$

$$T_B \stackrel{P}{=} \begin{array}{c|cc|c} & x_N & x_B & z \\ \hline & B^{-1}N & I & 0 \\ \hline & -\gamma_N & 0 & 1 \\ \hline & & & \zeta \end{array} \quad \beta = B^{-1}b \geq 0$$

# Summary: Optimal Tableau Signature

## Lemma

If  $-\gamma_r \geq 0 \quad \forall r \in \mathcal{N}$ , then the tableau is **optimal**

**Signature** of an  
**optimal** tableau:

$x_1$	...	...	$x_{n+m}$	$z$	
				0	$\oplus$
				$\vdots$	$\vdots$
				0	$\oplus$
$\oplus$	...	...	$\oplus$	1	*

# Summary: Unbounded Tableau Signature

## Lemma

If  $\exists r \in \mathcal{N}$  so that  $-\gamma_r < 0$  and  $\alpha^{(r)} \leq \mathbf{0}$ , then the tableau is **unbounded**

Signature of an  
**unbounded** tableau:

$x_1$	$\dots$	$x_k$	$\dots$	$x_{n+m}$	$z$	
		$\ominus$			0	$\oplus$
		$\ominus$			$\vdots$	$\vdots$
		$\ominus$			0	$\oplus$
*	$\dots$	—	$\dots$	*	1	*

## Summary: Choosing the Next Pivot

If the conditions from the two previous lemmas are not satisfied, then one can perform a new pivoting resulting in a new feasible tableau  $\mathbf{T}_{B'}$ , where the value of the **new basic solution** is **equal or larger** than the one associated to  $\mathbf{T}_B$

The new pivot  $\alpha_{jr}$  is chosen

1. in a column  $r \in \mathcal{N}$  such that  $-\gamma_r < 0$ ,
2. in a row  $j$  such that  $\frac{\beta_j}{\alpha_{jr}} = \min \left\{ \frac{\beta_i}{\alpha_{ir}} \mid \alpha_{ir} > 0 \right\}$

The value of the new basic solution is:

$$\zeta' = \zeta + \gamma_r \frac{\beta_j}{\alpha_{jr}} \geq \zeta$$

# Primal Simplex Algorithm - Phase II

**Input:** a **feasible** tableau

**Output:** an **optimal** or an **unbounded** tableau

- (1) **Entering** column: choose a non-basis column  $r$  with a negative reduced cost:

$$r \in \{k \in \mathcal{N} \mid -\gamma_k < 0\}.$$

If this column does not exist, then STOP: the current tableau is optimal

- (2) **Exiting** column: choose a row  $j$  minimizing the ratio

$$j \in \left\{ k \in \{1, \dots, m\} \mid \frac{\beta_k}{\alpha_{kr}} = \min \left\{ \frac{\beta_i}{\alpha_{ir}} \mid \alpha_{ir} > 0 \right\} \right\}$$

If this row doesn't exist, then STOP: the current tableau is non-bounded

- (3) Update the basis and the tableau: pivot around  $\alpha_{jr}$  and go back to (1)



## Example: Resolution with the Simplex Algorithm

We consider the following LP:

$$\begin{array}{llllll} \text{Max} & z = & 800x_1 & + & 300x_2 & \\ \text{s.t.} & & 2x_1 & + & x_2 & \leq 400 \\ & & x_1 & & & \leq 150 \\ & & & & x_2 & \leq 200 \\ & & x_1 & , & x_2 & \geq 0 \end{array}$$

## Example - Tableau $T_0$

$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$z$		ratio	
2	1	1	0	0	0	400	200	
<b>1</b>	0	0	1	0	0	150	150	←
0	1	0	0	1	0	200	-	
-800	-300	0	0	0	1	0		

↑

## Example - Tableau $T_1$

$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$z$		ratio	
0	<b>1</b>	1	-2	0	0	100	100	←
1	0	0	1	0	0	150	-	
0	1	0	0	1	0	200	200	
0	-300	0	800	0	1	120000		

↑

## Example - Tableau $T_2$

$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$z$	
0	1	1	-2	0	0	100
1	0	0	1	0	0	150
0	0	-1	2	1	0	100
0	0	300	200	0	1	150000

This tableau is **optimal**. The optimal solution is given by  $x_1^* = 150$ ,  $x_2^* = 100$ . The optimal value is  $z^* = 150000$

## Does this Algorithm Work ?

- A sufficient condition would be to demonstrate that the sequence of values associated to basic solutions is **strictly** increasing. Following a pivoting, the new value of the objective function is

$$\zeta' = \zeta + \gamma_r \frac{\beta_j}{\alpha_{jr}}$$

- $\gamma_r > 0$  ( $\iff -\gamma_r < 0$ ) due to the choice of column  $r$ ,  $\alpha_{jr} > 0$  due to the choice of row  $j$  and  $\beta_j \geq 0$  since the tableau is feasible
- If  $\beta_j > 0$ , we have that  $\zeta' > \zeta$  and the **new** basis has never been **visited** yet
- If  $\beta_j = 0$ , the pivoting is **stationary** (meaning that  $\zeta' = \zeta$ ) and after several stationary pivotings, **it is possible to visit a basis more than once**
- In the latter situation, the algorithm may **cycle** and never produce the optimal solution

# Degeneracy

- A tableau and its associated basic solution are called **degenerated** if **at least** one of the components of vector  $\beta$  is null
- A standard LP is called **degenerated** if it has at least one **degenerated** basic solution
- Degeneracy occurs if, in the space of decision variables (i.e.  $\mathbb{R}^n$ ), it exists more than  $n$  hyperplans defined by the constraints (including bound constraints) **intersecting at the same point**
- It may create cycles in algorithms using pivotings

# Bland's Rule

To avoid **cycling** and to be sure that the algorithm stops after a **finite** number of iterations, Bland has defined a very simple rule:

## Rule

When several candidates may **enter** or **exit** a basis, **always** choose the variable  $x_r$  with the **smallest index**

We can apply this rule to **degenerated** tableaus only

## Example: Bland's Rule

$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$Z$	
1	1	1	-1	0	0	0	3
0	1	0	-1	1	0	0	1
0	1	-1	0	0	1	0	1
0	-1	-1	1	0	0	1	-3

- Two candidates for the **entering** variable:  $x_2$  and  $x_3$  (reduced costs are  $< 0$ )
- We take the one with the **smallest** index:  $x_2$
- Then two candidates for the pivots (both have a ratio of 1)
  - ▶ If we choose  $\alpha_{22}$ , then  $x_5$  will leave the basis
  - ▶ If we choose  $\alpha_{32}$ , then  $x_6$  will leave the basis
- As  $x_5$  has a smaller index than  $x_6$ , then we choose  $\alpha_{22}$  as the **next pivot**



# Theoretical Performance of the Simplex Algorithm

## Complexity Theory

One of the key issue in **complexity theory** is to determine if, for a specific problem, there exists an algorithm whose **execution time** is bounded by a **polynomial** in the size of the instance of the problem we consider

If such an algorithm exists, it is said to be **polynomial** and the problem can generally be solved in an **effective** way even for instances of important size

# Theoretical Performance of the Simplex Algorithm

## Question

Is the simplex algorithm polynomial and, if it is not the case, does it exist polynomial algorithms for linear programming ?

## Klee-Minty Cube (1972)

- In 1972, Klee and Minty showed that after perturbing the corner of an hypercube  $C$ :

$$C = \{\mathbf{x} \in \mathbb{R}^n \mid 0 \leq x_i \leq 1, i = 1, \dots, n\},$$

the simplex algorithm visited successively all the vertices of the feasible region before reaching the optimum

- The number of necessary pivoting is  $2^n - 1$  in that case !
- The simplex algorithm is **exponential** time in the **worst** case !

# Empirical Performance of the Simplex Algorithm

- However, in many situations, the simplex method is remarkably **efficient** in practice
- It is the reason why many numerical packages include the simplex algorithm

# Polynomial Algorithms for Linear Programming

- The **ellipsoid algorithm** from Khachiyan. He was the first researcher to prove the **polynomial-time** solvability of linear programs. But this algorithm converges very slowly and is rarely used in practice
- **Karmarkar's algorithm** falls within the class of **interior point methods**: the current guess for the solution does not follow the **boundary of the feasible set** as in the simplex method, but it moves through the **interior of the feasible region**, improving the approximation of the optimal solution by a definite fraction with every iteration, and converging to an optimal solution

# Karmarkar's Algorithm

