# Introduction to Linear Programming Optimization Methods in Management Science Master in Management HEC Lausanne

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#### Table of Contents

- Definition
- Example
- Fundamental assumptions of linear programming
- Reminder about convex sets
- The graphical method
- Characterization of the feasible region

## Definition of Linear Programmig

 A linear program is an optimization problem consisting in maximizing (or minimizing) a linear objective function of n real variables subject to a set of constraints expressed as linear equations or linear inequalities

 The term "Linear Programming" is due to G. B. Dantzig, who is considered as the father of the simplex algorithm

#### Formulation

A linear problem with m constraints is given by :

Max (Min) 
$$z = \sum_{j=1}^{n} c_{j}x_{i}$$
  
s.t.  $\sum_{j=1}^{n} a_{ij}x_{j} \leq b_{i} \quad i = 1, \dots, m_{1}$   
 $\sum_{j=1}^{n} a_{kj}x_{j} \geq b_{k} \quad k = m_{1} + 1, \dots, m_{2}$   
 $\sum_{j=1}^{n} a_{rj}x_{j} = b_{r} \quad r = m_{2} + 1, \dots, m$ 

The abreviation s.t. means subjet to.

# Linear Programming: an Example

A company operates two canning plants A and B. The growers  $G_1$ ,  $G_2$ ,  $G_3$  are willing to supply cereals in the following amounts:

•  $G_1$ : 200 tonnes at \$11 per tonne

•  $G_2$ : 310 tonnes at \$10 per tonne

•  $G_3$ : 420 tonnes at \$9 per tonne

Shipping costs in \$ per tonne are:

	To Plant A	To Plant B
$G_1$	3	3.5
$G_2$	2	2.5
$G_3$	6	4

## Linear Programming: an Example

Plant capacities and labour costs are:

	Plant A	Plant B
Capacity	460 tonnes	560 tonnes
Labor cost	\$26 per tonne	\$21 per tonne

After processing, cereals are sold at \$50 per tonne to the distributors. The company can sell at this price all they can produce.

#### Problem

The objective is to find the best mixture of the quantities supplied by the three growers to the two plants so that the company maximizes its profit.

## Linear Programming: Problem Formulation

- Variables: the quantity to supply from each of the three growers to each of the two canning plants. Let  $x_{ij}$  be the number of tonnes supplied from grower i to plant j where  $x_{ij} \ge 0$ , i = 1, 2, 3; j = 1, 2.
- Objective function:

$$\max \sum_{i,j} 50x_{ij} - 11(x_{11} + x_{12}) - 10(x_{21} + x_{22}) - 9(x_{31} + x_{32}) - 3x_{11}$$
$$-2x_{21} - 6x_{31} - 3.5x_{12} - 2.5x_{22} - 4x_{32} - \sum_{i} 26x_{i1} - \sum_{i} 21x_{i2}$$

Grower supply constraints:

$$x_{11} + x_{12} \le 200$$
  
 $x_{21} + x_{22} \le 310$   
 $x_{31} + x_{32} < 420$ 

Plant capacity constraints:

$$x_{11} + x_{21} + x_{31} \le 460$$
  
 $x_{12} + x_{22} + x_{32} \le 560$ 

## Terminology

- Variables  $x_1, \ldots, x_n$  are called the decision variables of the problem
- The linear function to optimize is called the objective function
- Constraints can be linear equations or linear inequalities
- Constraints of type

$$l_j \leq x_j \leq u_j$$
  $l_j, u_j \in \mathbb{R} \cup \{\pm \infty\}$ 

are called **constraint bounds**. They are generally treated in a special way by the algorithms. In many cases, constraint bounds are just expressed as non-negativity constraints  $x_i \ge 0$ 

## The Fundamental Assumptions of Linear Programming

(1) Linearity: the impact of decision variables is linear in constraints and in objective function

(2) Divisibility: non-integer values of decision variables are acceptable

(3) Certainty: values of parameters are known and constant

# Applications of Linear Programming

- Production management
- Logistics
- Inventory management
- Transportation
- ...

In some applications, the number of variables may be very high (several million) but there also exists very efficient linear programming packages able to solve them!

#### **Definitions**

- A solution is feasible if it satisfies all the constraints of the problem (including bound constraints)
- The value of the solution is the value of the objective function evaluted at that point
- The feasible region corresponds to the set of all the feasible solutions of the problem

## Geometry of the Constraints

- The set of solutions of a linear inequality corresponds to a half-space in  $\mathbb{R}^n$  (a half-plane in  $\mathbb{R}^2$ )
- The set of solution of a linear equation corresponds to an hyperplan in  $\mathbb{R}^n$  (a straight line in  $\mathbb{R}^2$ )
- The set of solutions of a system of equations and inequalities (all linear) correspond to the intersection of half-spaces and hyperplans defined by each element of the system
- This intersection is the feasible region. It is a convex set and defines a polyhedron in  $\mathbb{R}^n$

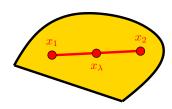
#### Reminders About Convex Sets

• A set  $C \subseteq \mathbb{R}^n$  is **convex** if for all  $x_1, x_2 \in C$ 

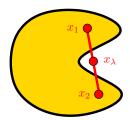
$$\mathbf{x}_{\lambda} = \lambda \mathbf{x}_1 + (1 - \lambda)\mathbf{x}_2 \in C$$

 $\forall \lambda \in [0, 1].$ 

• Consequently, a set is convex if and only if every convex combination of its elements belongs to the set itself.



Convex

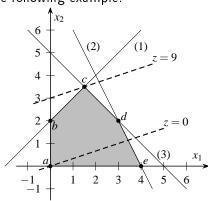


Non convex

## Linear Program with Two Decision Variables

- We describe here how to solve a linear program with two decision variables, using the so-called graphical method
- To illustrate it, let's consider the following example:

$$\begin{array}{lll} \mathsf{Max} & z & = & -x_1 + 3x_2 \\ \mathsf{s.t.} & (1) & -x_1 + x_2 \leq 2 \\ & (2) & 2x_1 + x_2 \leq 8 \\ & (3) & x_1 + x_2 \leq 5 \\ & & x_1, x_2 \geq 0 \end{array}$$



• The grey area corresponds to the feasible region

# The Graphical Method (1)

- A coutour line is a curve in two dimensions on which the value of a function is a constant
- Let  $z = f(x_1, x_2) = a_1x_1 + a_2x_2$ , then its **gradient** is the vector given by

$$\begin{pmatrix} a_1 \\ a_2 \end{pmatrix}$$

In the plane, the gradient is orthogonal to its contour line

# The Graphical Method (2)

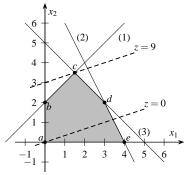
- ullet Contour lines of a **linear** function are **parallel straight lines** in  $\mathbb{R}^2$
- ullet There exists a feasible solution of value z if its contour line intersects the feasible region D of the problem
- These points (at least one point) correspond to the optimal solution of the LP

#### The Graphical Method

To determine the **optimal** solution(s), you need to **move as far as possible** a contour line of the objective function in the direction of the gradient if it is a maximization problem (the opposite direction if it is a minimization problem) until it reaches the edge of the set D. This **intersection** corresponds to the **optimal** solution(s) of the problem.

# Graphical Resolution in the Plane: Example Cont'd

$$\begin{array}{lll} \mathsf{Max} & z & = & -x_1 + 3x_2 \\ \mathsf{s.t.} & (1) & -x_1 + x_2 \leq 2 \\ & (2) & 2x_1 + x_2 \leq 8 \\ & (3) & x_1 + x_2 \leq 5 \\ & & x_1, x_2 \geq 0 \end{array}$$



- The contour line through the origin is given by  $z = -x_1 + 3x_2 = 0$
- The gradient of the objective function is the vector  $(-1\ 3)^T$ . This vector is perpendicular to the line given by  $-x_1 + 3x_2 = 0$
- By moving this contour line into that direction, we get that the optimal solution is given by the intersection of (1) and (3)
- The optimal solution is (1.5, 3.5) and its value is 9

# Feasible Region in the Plane (1)

The feasible region of a LP can be (3 possibilities):

- 1. **Empty**: it means that the problem has no feasible solution and consequently no optimal solution
- 2. **Bounded**. A bounded feasible region may be enclosed in a circle. It will have both a maximum value and a minimum value for the objective function



# Feasible Region in the Plane (2)

3. Unbounded. An unbounded feasible region cannot be enclosed in a circle, no matter how big the circle is. If the coefficients on the objective function are all positive, then an unbounded feasible region will have a minimum but no maximum. In the last case, we say that the LP has no (finite) optimal solution and is unbounded

