



TWEAKING DEMOCRACY: INNOVATIONS IN DEMOCRATIC DECISION MAKING

THE WISDOM OF CROWDS

.....

THE GROUP CAN BE SMART, SO YOU DON'T HAVE TO

Adrian Haret
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December 13, 2023

Let's warm up with a little pop quiz.

This bridge connects Manhattan to what other New York borough?

- Brooklyn
- Queens



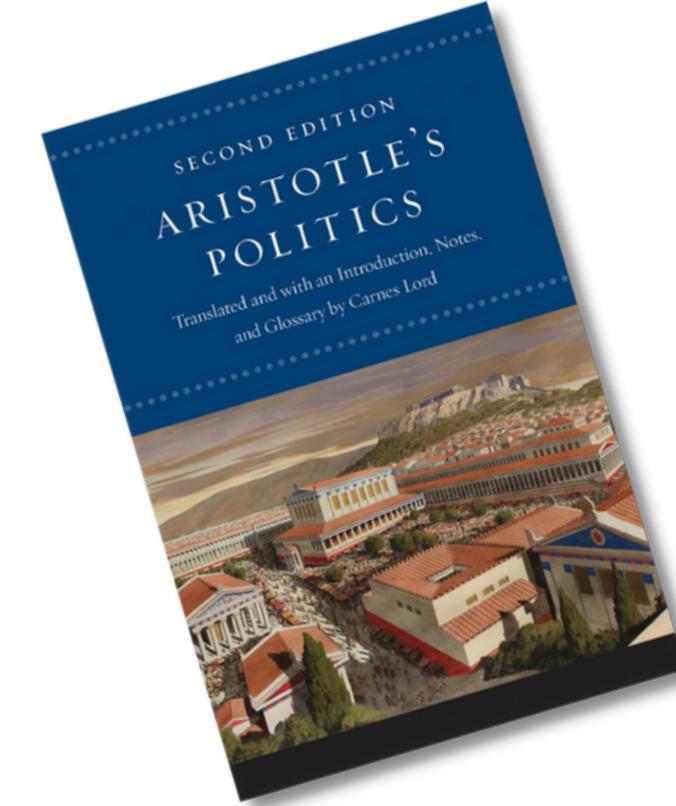
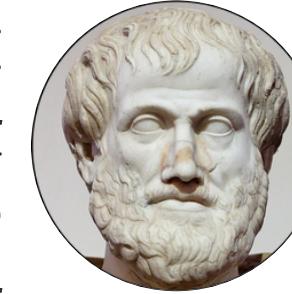
Before we find out the answer, let's get comfortable with the idea behind the wisdom of crowds.

THE WISDOM OF THE CROWDS IN THE WILD

PARTY-BOY ARISTOTLE

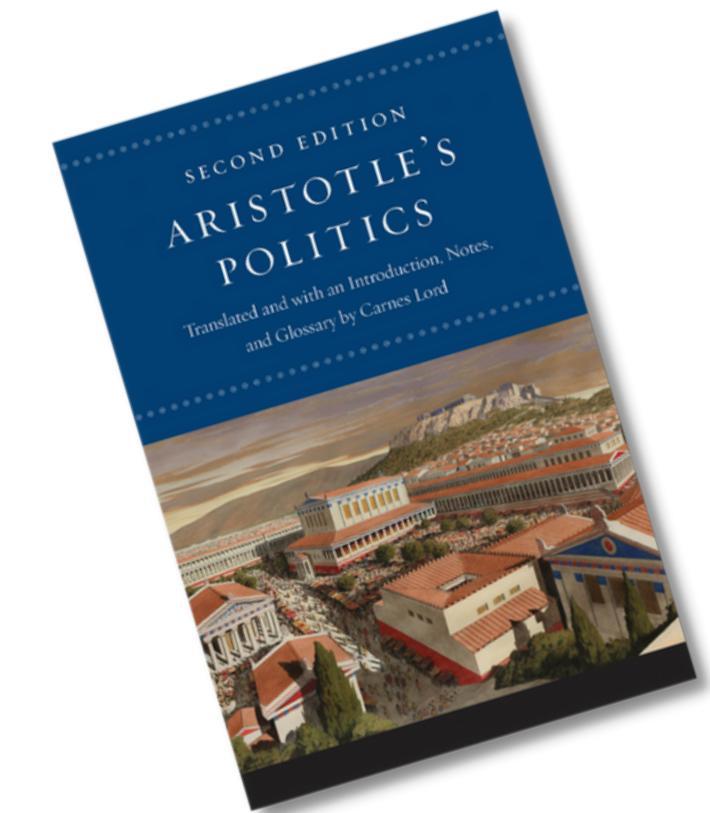
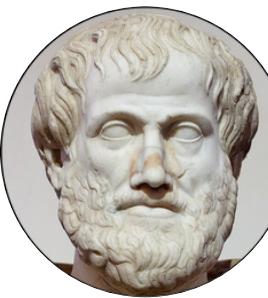
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In plain words: two (or more) heads are better than one.

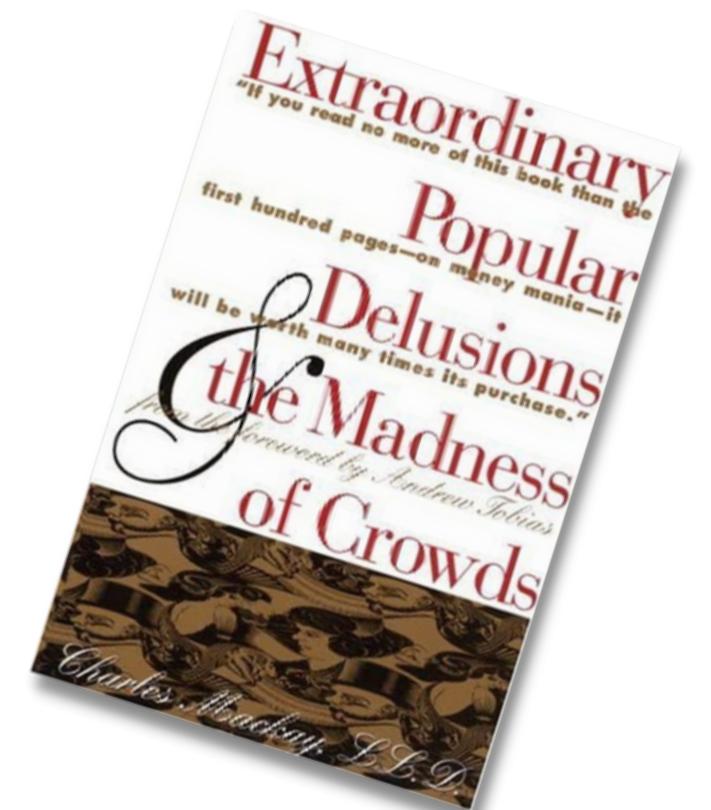


CHARLES MACKAY

No they're not.

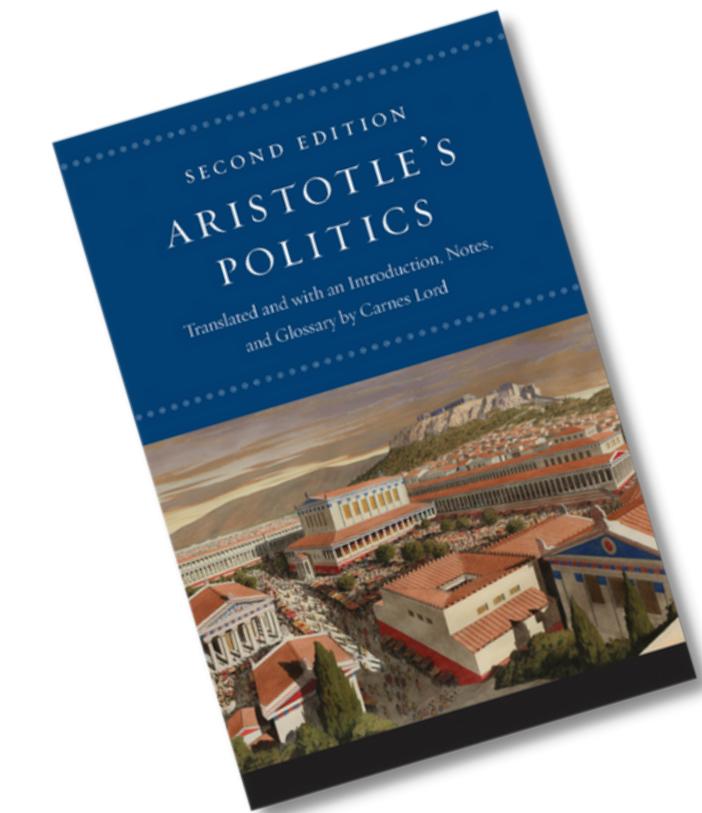
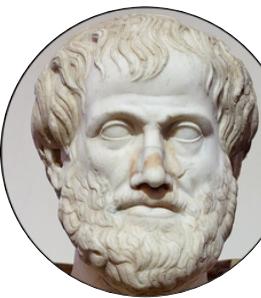
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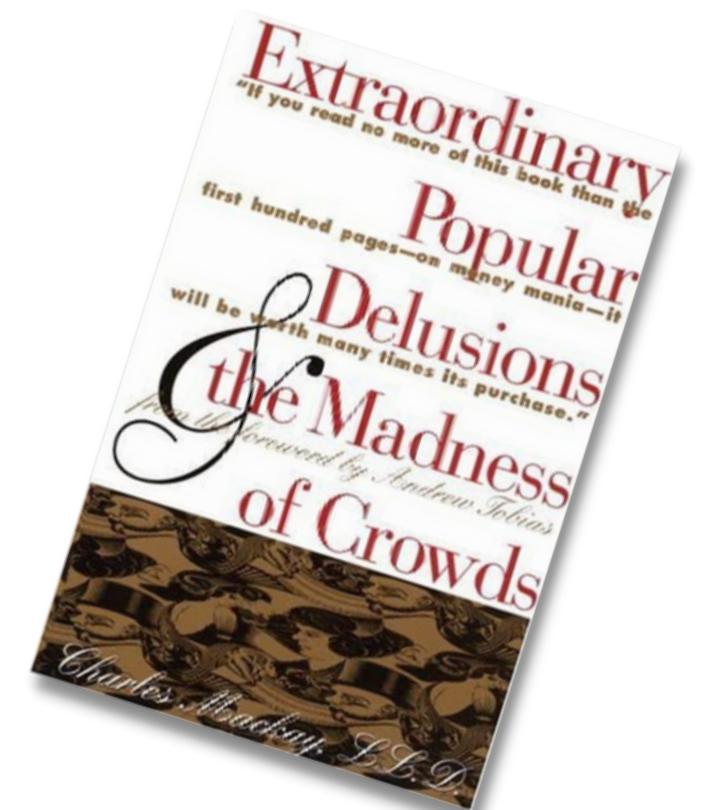
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The success of Marvel movies...



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VOX POPULI.

In these democratic days, any investigation into the trustworthiness and peculiarities of popular judgments is of interest. The material about to be discussed refers to a small matter, but is much to the point.

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After weeding thirteen cards out of the collection, as being defective or illegible, there remained 787 for discussion. I arrayed them in order of the magnitudes of the estimates, and converted the *cwt.*, *quarters*, and *lbs.* in which they were made, into lbs., under which form they will be treated.

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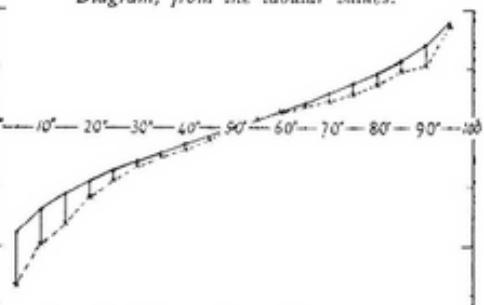
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Diagram, from the tabular values.



The continuous line is the normal curve with $p.e. = 37$.
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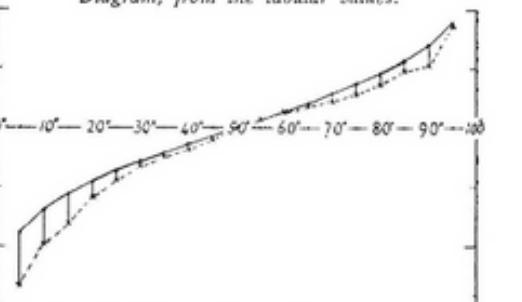
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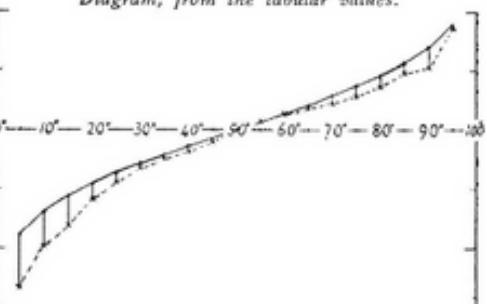
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By middlemost I mean what you might call today the median.



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NO. 1949, VOL. 75]

Distribution of the estimates of the dressed weight of a particular living ox, made by 787 different persons.

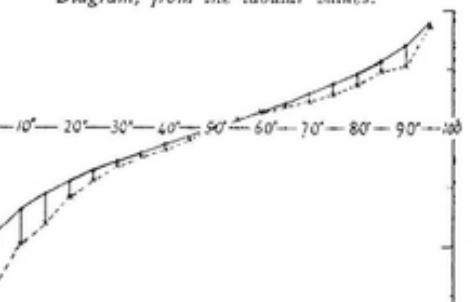
Degree of the length of Array $\sigma = 100$	Estimates in lbs.	Centiles		
		Observed deviates from 1197 lbs.	Normal p.e. = 37	Excess of Observed over Normal
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20	1148	-59	-46	+13
q ₁ 25	1162	-45	-37	+8
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40	1188	-19	-14	+5
45	1197	-10	-7	+3
m 50	1207	0	0	0
55	1214	+7	+7	0
60	1219	+12	+14	-2
65	1225	+18	+21	-3
70	1230	+23	+29	-6
q ₂ 75	1236	+29	+37	-8
80	1243	+36	+46	-10
85	1254	+47	+57	-10
90	1267	+52	+70	-18
95	1293	+86	+90	-4

q_1 , q_2 the first and third quartiles, stand at 25° and 75° respectively.
 m , the median or middlemost value, stands at 50° .

The dressed weight proved to be 1198 lbs.

According to the democratic principle of "one vote one value," the middlemost estimate expresses the *vox populi*, every other estimate being condemned as too low or too high by a majority of the voters (for fuller explanation see "One Vote, One Value," NATURE, February 28, p. 414). Now the middlemost estimate is 1197 lbs., and the weight of the dressed ox proved to be 1198 lb.; so the *vox populi* was in this case 9 lb., or 0.8 per cent. of the whole weight too high. The distribution of the estimates about their middlemost value was of the usual type, so far that they clustered closely in its neighbourhood and became rapidly more sparse as the distance from it increased.

Diagram, from the tabular values.



The continuous line is the normal curve with $p.e. = 37$.
The broken line is drawn from the observations.
The lines connecting them show the differences between the observed and the normal.

But they were not scattered symmetrically. One quarter of them deviated more than 45 lb. above the middlemost (3.7 per cent.), and another quarter deviated more than 29 lb. below it (2.4 per cent.), therefore the range of the two middle quarters, that is, of the middlemost half, lay within those limits. It would be an equal chance that the estimate written on any card picked at random out of the collection lay within or without those limits. In other words, the "probable error" of a single observation may be reckoned as $\frac{1}{2}(45+29)$, or 37 lb. (3.1 per cent.). Taking this for the p.e. of the normal curve that is best adapted for comparison with the observed values, the results are obtained which appear in above table, and graphically in the diagram.

FRANCIS GALTON

By middlemost I mean what you might call today the median.

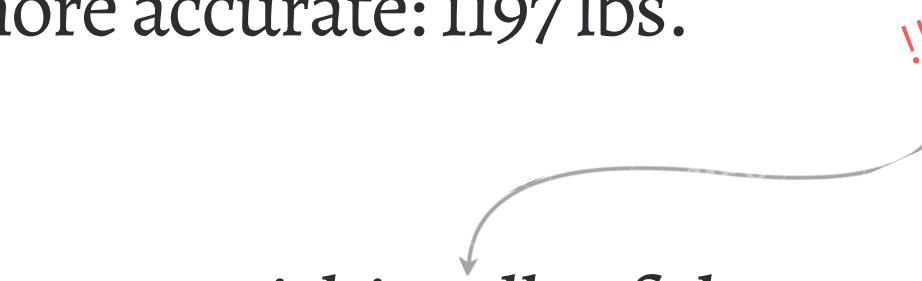


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After weeding thirteen cards out of the collection, as being defective or illegible, there remained 787 for discussion. I arrayed them in order of the magnitudes of the estimates, and converted the *cwt.*, *quarters*, and *lbs.*, in which they were made, into lbs., under which form they will be treated.

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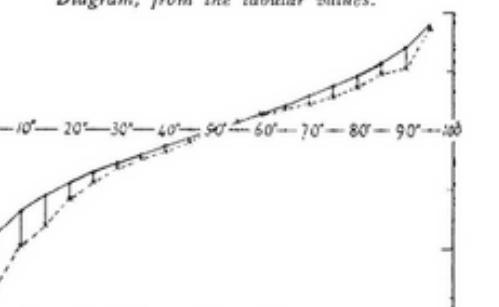
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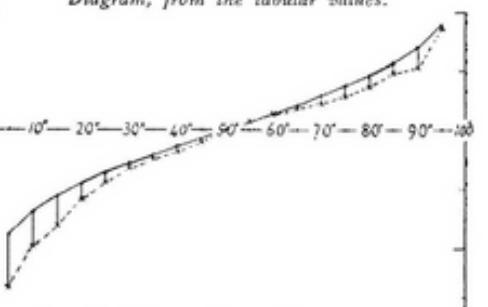
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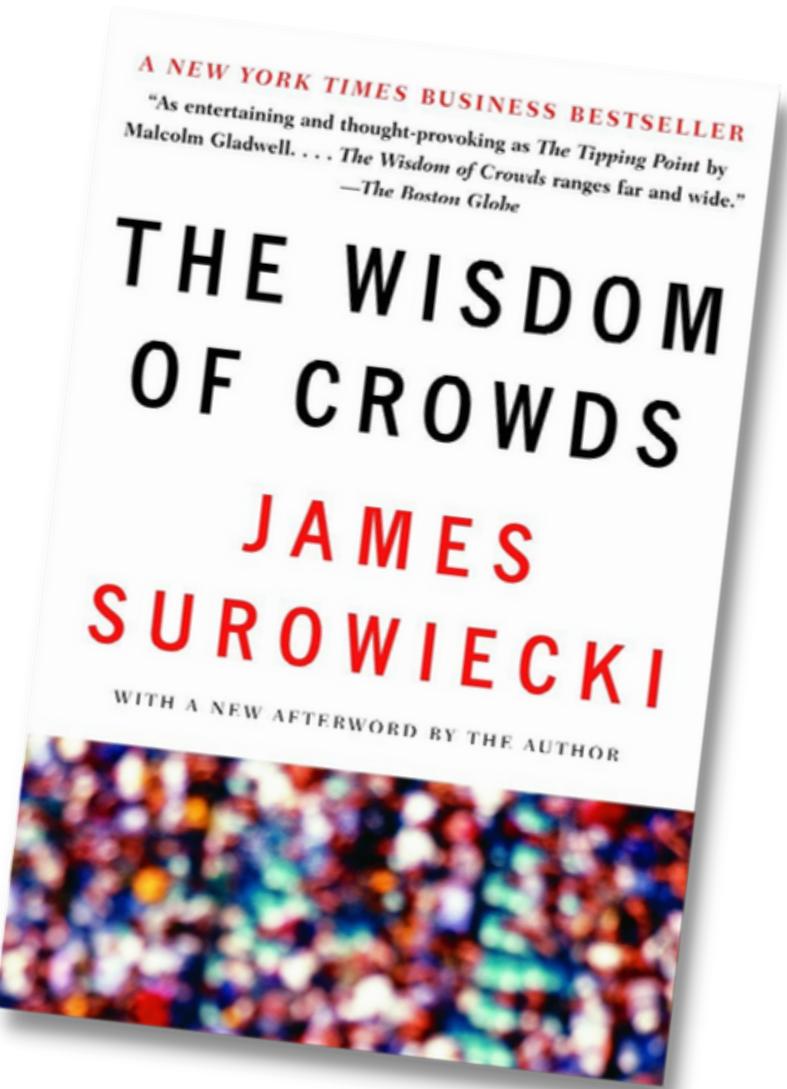
So groups can be used to estimate the weights of oxen...

What's the big deal?

JAMES SUROWIECKI
There are many more examples of the wisdom of
crowds at work.



Like the market response to the *Challenger* disaster.
Or the finding of the *Scorpion* submarine.



Surowiecki, J. (2005). *The Wisdom of Crowds*. Anchor

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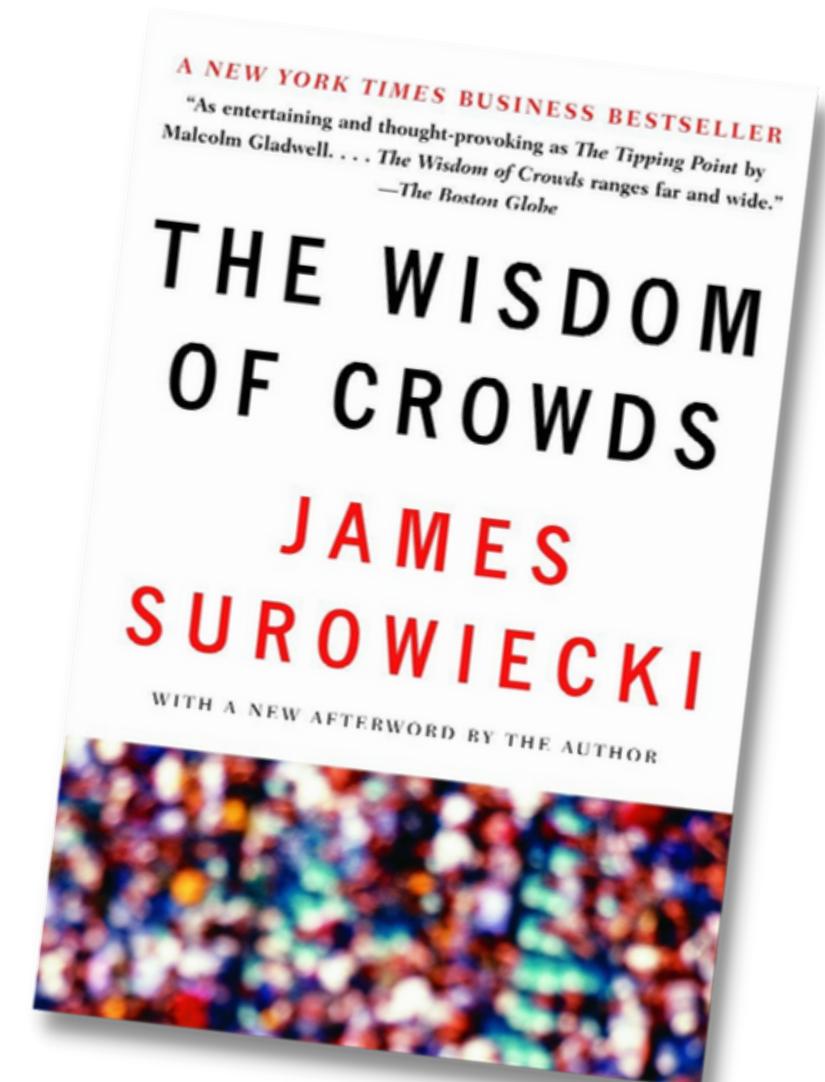


IAN COUZIN

Or golden shiners, as a group, finding patches of shade.



Even though individuals are bad at it.



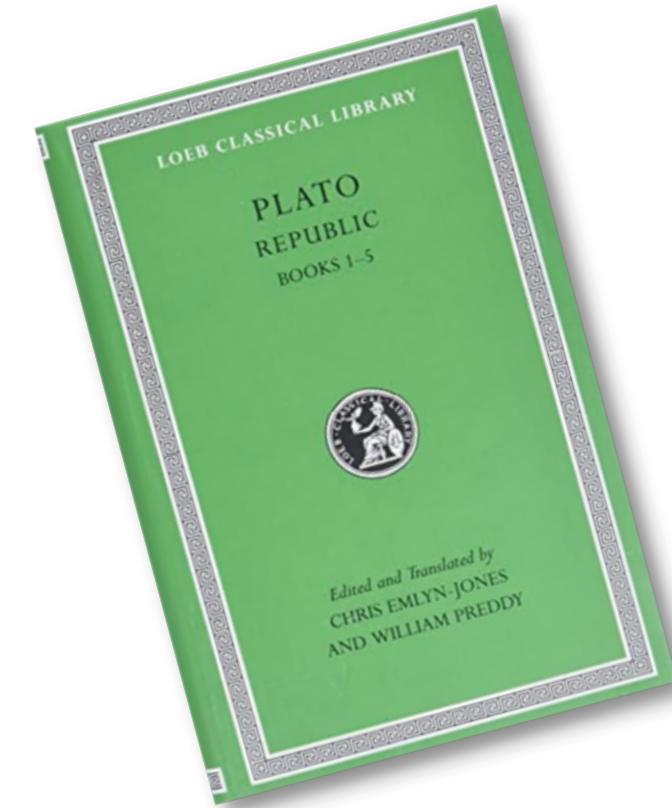
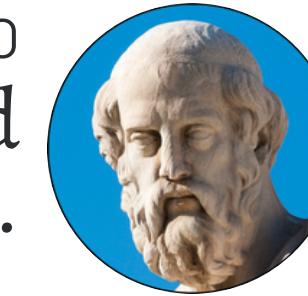
Berdahl, A., Torney, C. J., Ioannou, C. C., Faria, J. J., & Couzin, I. D. (2013). Emergent sensing of complex environments by mobile animal groups. *Science*, 339(6119), 574-576.

Surowiecki, J. (2005). *The Wisdom of Crowds*. Anchor

Yong, E. (2013). *The Real Wisdom of Crowds*. National Geographic.

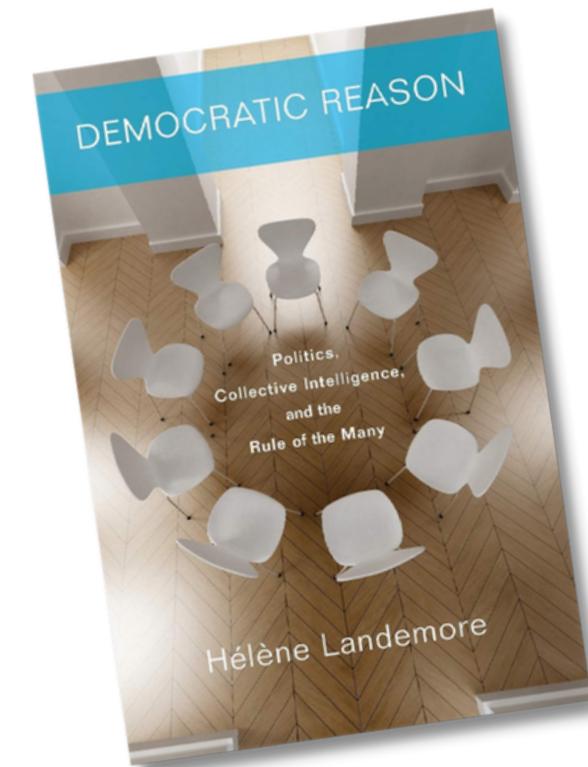
Wise crowds also give us a way of looking at democratic institutions: not just fair, but also good at finding solutions.

PARTY-POOPER PLATO
When you give people democratic choice they end up doing something stupid.



EDWIN HUTCHINS

Actually... flying a plane (or running a ship) requires a lot of coordination and teamwork.



HÉLÈNE LANDEMORE
Similarly, modern societies need the input of as many and as diverse parties as possible to work well.



Plato. *Republic*. Translated by Paul Shorey, 2 volumes. Loeb.
Hutchins, E. (1995). *Cognition in the Wild*. MIT Press
Landemore, H. (2012). *Democratic Reason*. Princeton University Press

Applications?

JUSTIN WOLFERS
Prediction markets!



Simple markets can be used to aggregate disparate information into efficient forecasts of uncertain future events.



ERIC ZITZEWITZ

People buy and sell shares in future events (by a double auction).

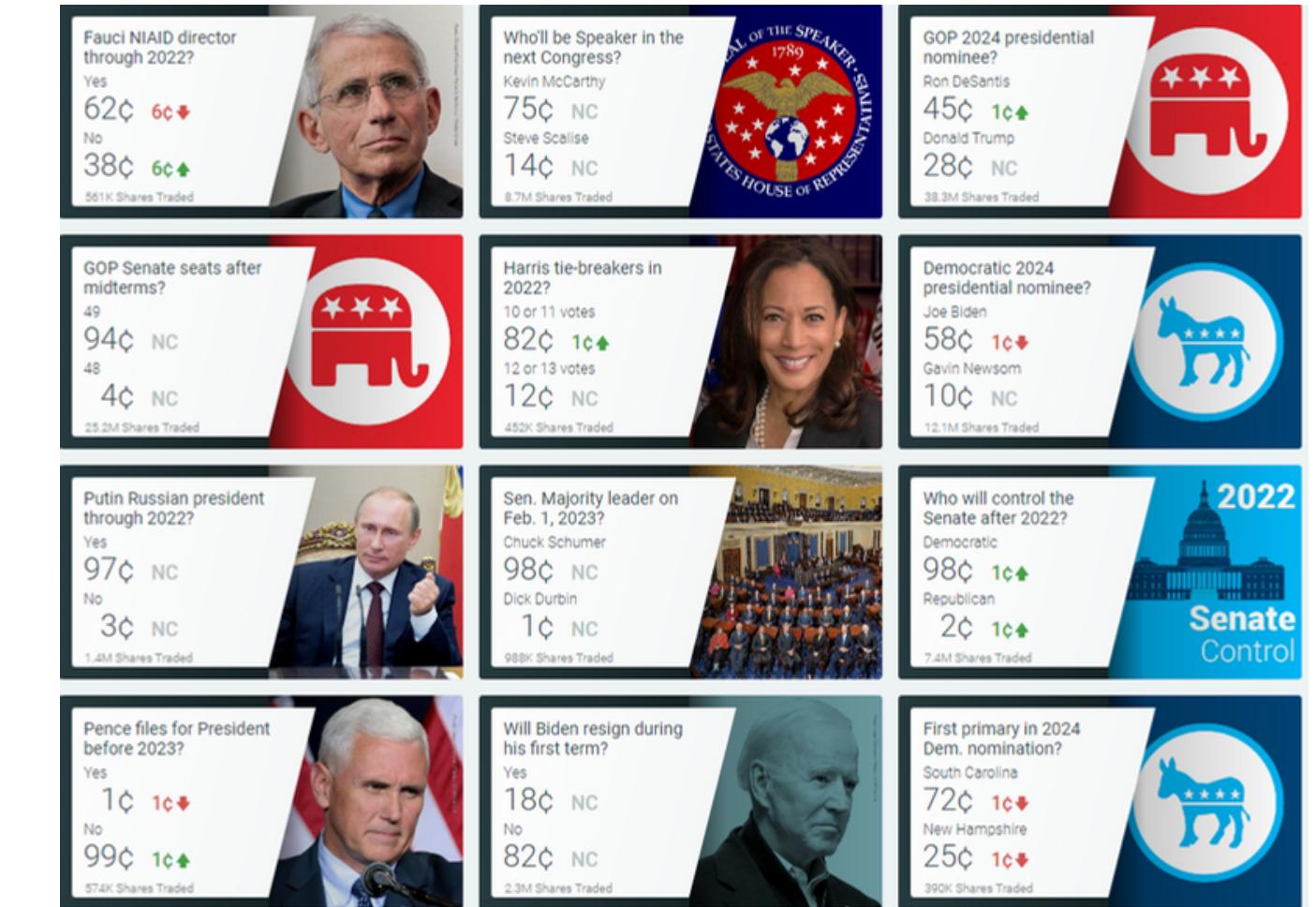
The price indicates the collective estimate of the probability of the event.

See [PredictIt](#).

JUSTIN WOLFERS
And other prediction platforms, like [Metaculus](#) or [Good Judgment Open](#).



PREDICTIT



Where did it all start?

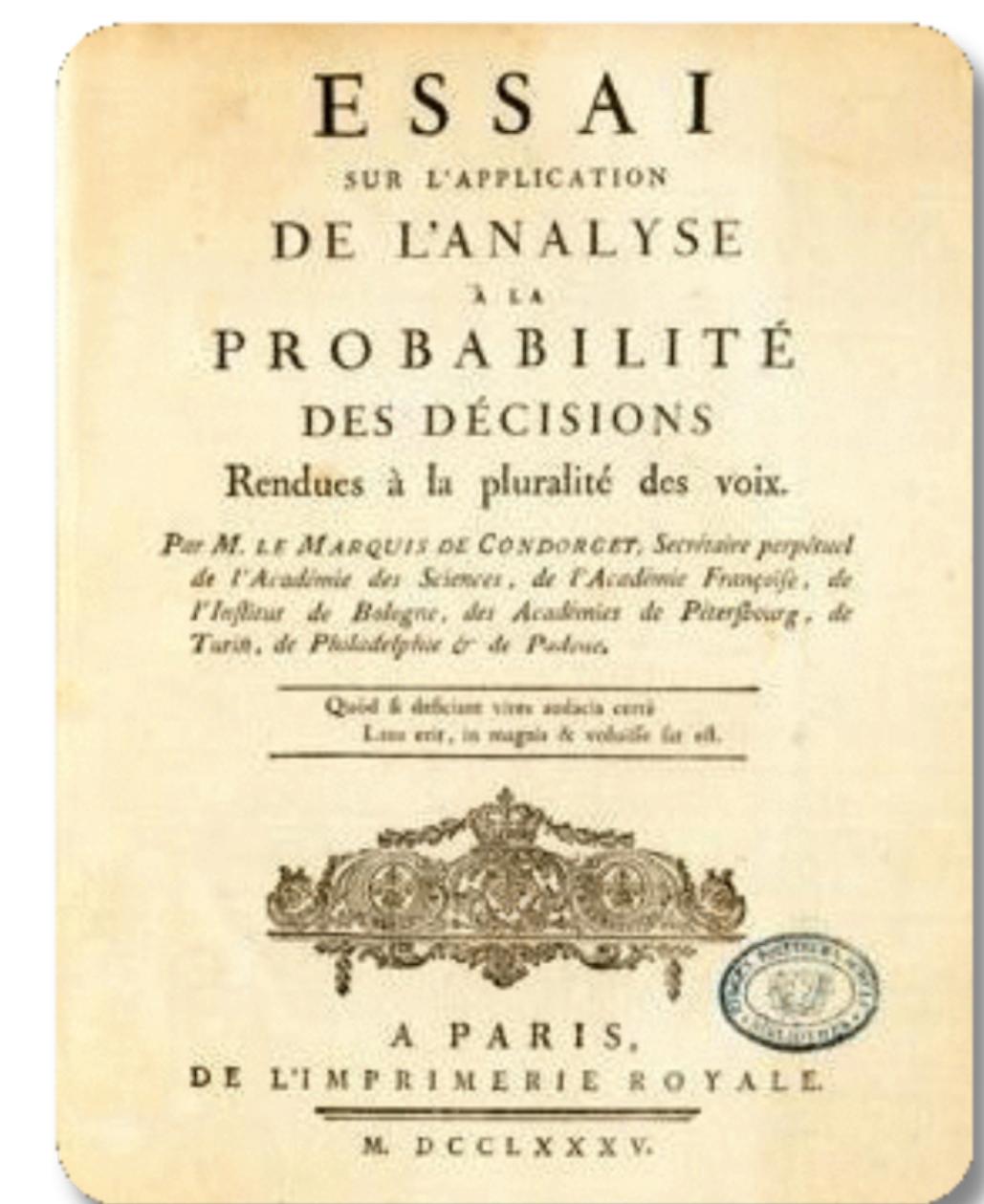
CONDORCET

The role of the government is to implement measures that are in the best interest of society.



But how to decide on what outcomes are good?

Democratic procedures can work well.



Marie Jean Antoine Nicolas de Caritat, Marquis of Condorcet (1785). *Essai sur l'application de l'analyse à la probabilité des decisions rendues à la pluralité des voix.*

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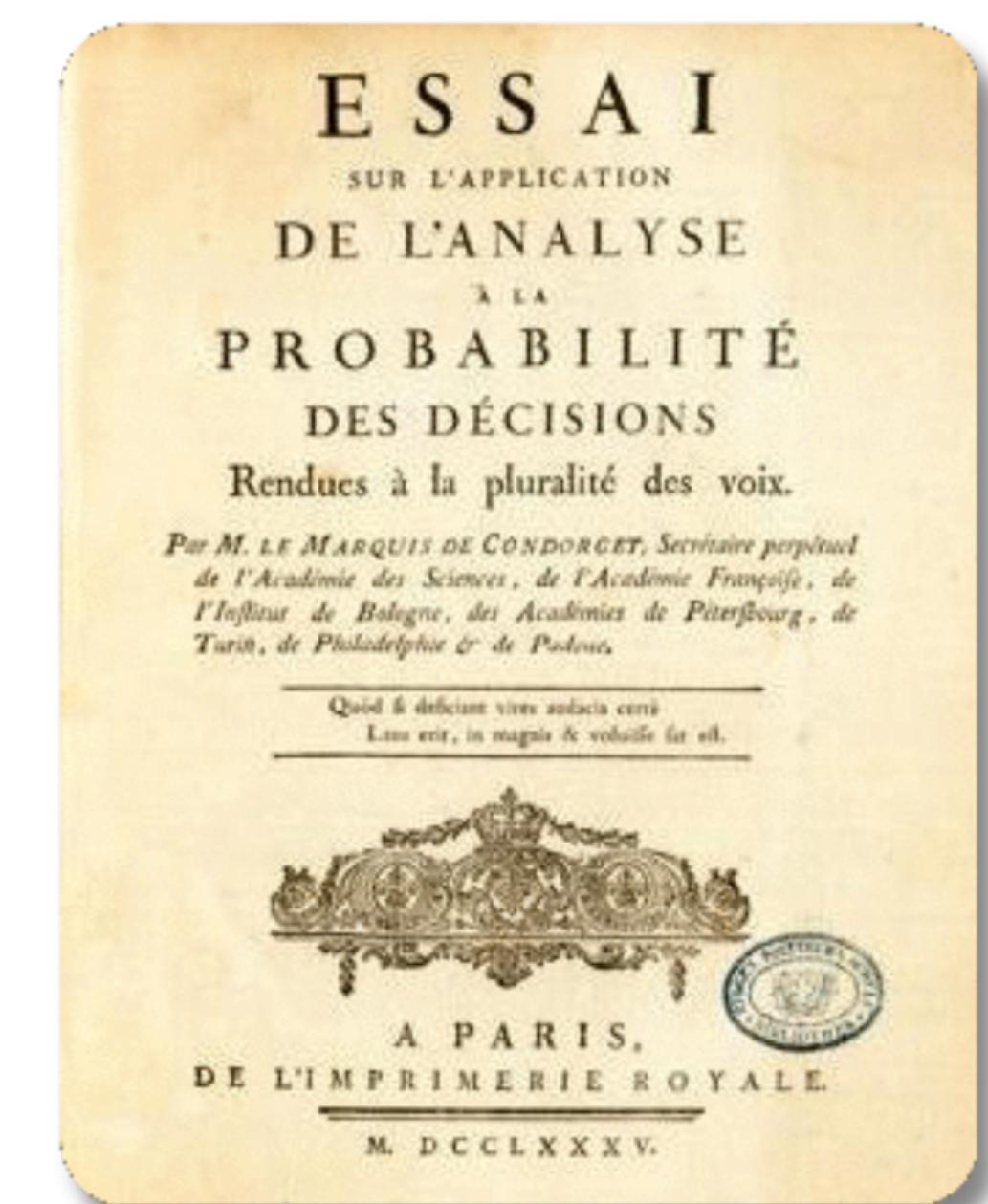
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And I can show it using this newfangled theory of probabilities.



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THE CONDORCET JURY THEOREM

We work in a setting where an odd number of *agents* vote on two issues, one of which is correct.

Each agent has a specific *competence*, which is the probability of voting for the correct alternative.

agents
 alternatives
 correct alternative
 voter i 's vote
 profile of votes
 voter i 's competence
 majority opinion

$N = \{1, \dots, n\}$
 $A = \{a, b\}$
 a
 v_i
 $\mathbf{v} = (v_1, \dots, v_n)$
 $p_i = \mathbb{P}[v_i = a]$
 $F_{MAJ}(\mathbf{v}) = x$, such that $v_i = x$ for a strict majority of voters

assumed odd
 i 's guess of the right answer
probability that i gets the right answer

we write profiles as words:
 $(a, a, b, a, \dots) \rightarrow aaba\dots$



CONDORCET

I want to make some assumptions.

Competence

Agents are *competent*, i.e., better than random at being correct:

$$p_i > \frac{1}{2}, \text{ for every agent } i \in N.$$

ASSUMPTIONS

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Equal Competence

All agents have *the same competence*:

$$p_i = p_j = p, \text{ for any two agents } i, j \in N.$$

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Equal Competence

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Independence

Agents vote *independently* of each other:

$$\mathbb{P}[v_i = x, v_j = y] = \mathbb{P}[v_i = x] \cdot \mathbb{P}[v_j = y], \text{ for any two agents } i, j \in N.$$



CONDORCET

I claim that under these conditions, the majority tends to get it right!

We want to understand the probability that the majority opinion is correct, that is:

$$\mathbb{P}[F_{MAJ}(v_1, \dots, v_n) = a].$$

Computing the probability of a correct majority becomes more and more involved as the number of agents grows.

But let's start simple.

$$\pmb{v}=(v_1)$$

$$\mathbb{P}[F_{MAJ}(v_1) = a] = \mathbb{P}[v_1 = a]$$

ONE VOTER

$$= p$$

$$> 1/2.$$

ONE VOTER

$$\mathbf{v} = (v_1)$$

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by the Competence
assumption

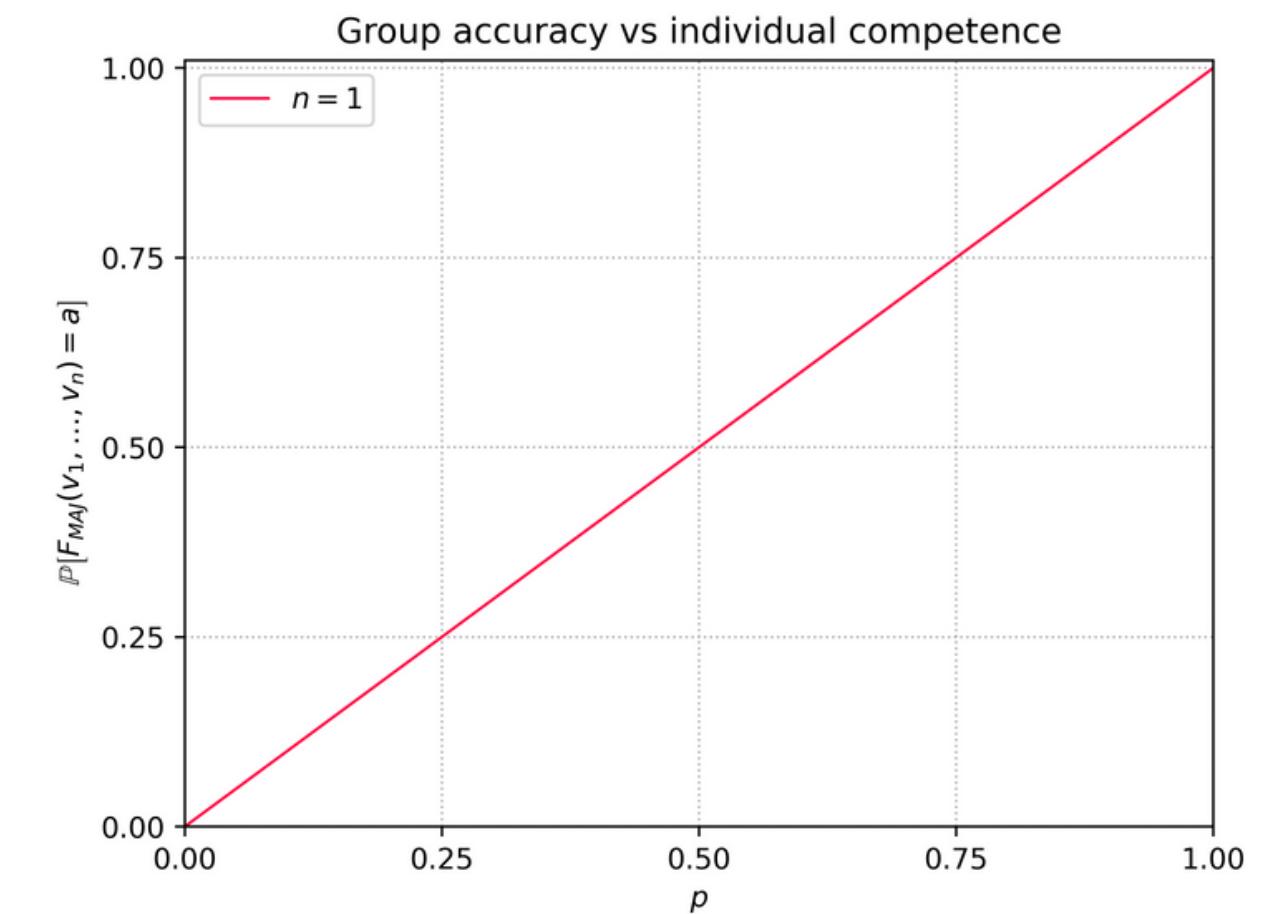
by the Equal Competence
assumption

ONE VOTER

$$\mathbf{v} = (v_1)$$

$$\begin{aligned}\mathbb{P}[F_{MAJ}(v_1) = a] &= \mathbb{P}[v_1 = a] \\ &= p \\ &> 1/2.\end{aligned}$$

by the Competence assumption
by the Equal Competence assumption



Note

As p grows, so does group accuracy.

in this case, trivially

$$\boldsymbol{v} = (v_1, v_2)$$

TWO VOTERS

$$\mathbf{v} = (v_1, v_2)$$

TWO VOTERS Oh yeah, we're not looking at this case.

THREE VOTERS

$$\mathbf{v} = (v_1, v_2, v_3)$$

$$\begin{aligned}\mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \in \{aab, aba, baa, aaa\}] \\&= \mathbb{P}[\mathbf{v} = aab] + \mathbb{P}[\mathbf{v} = aba] + \mathbb{P}[\mathbf{v} = baa] + \mathbb{P}[\mathbf{v} = aaa] \\&= \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = b] + \\&\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = b] \cdot \mathbb{P}[v_3 = a] + \\&\quad \mathbb{P}[v_1 = b] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\&\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\&= p \cdot p \cdot (1 - p) + p \cdot (1 - p) \cdot p + (1 - p) \cdot p \cdot p + p \cdot p \cdot p \\&= 3p^2(1 - p) + p^3 \\&> p. (?)\end{aligned}$$

by the Competence assumption

by the Equal Competence assumption

by the Independence assumption

THREE VOTERS

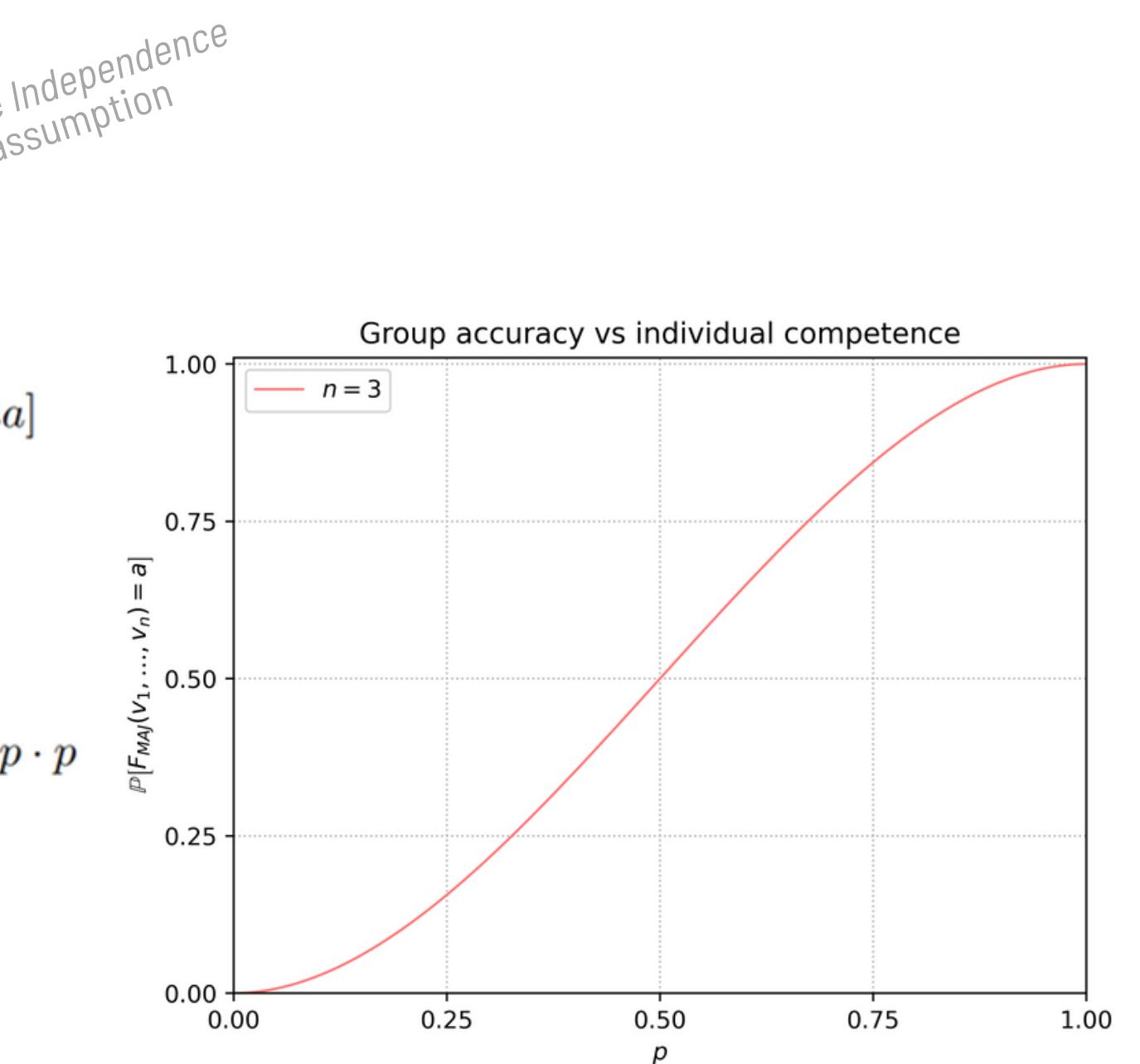
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 &\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = b] \cdot \mathbb{P}[v_3 = a] + \\
 &\quad \mathbb{P}[v_1 = b] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\
 &\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\
 &= p \cdot p \cdot (1-p) + p \cdot (1-p) \cdot p + (1-p) \cdot p \cdot p + p \cdot p \cdot p \\
 &= 3p^2(1-p) + p^3 \\
 &> p. \text{ (?)}
 \end{aligned}$$

by the Competence assumption
by the Equal Competence assumption

Note

As p grows, so does group accuracy.



THREE VOTERS

$$\mathbf{v} = (v_1, v_2, v_3)$$

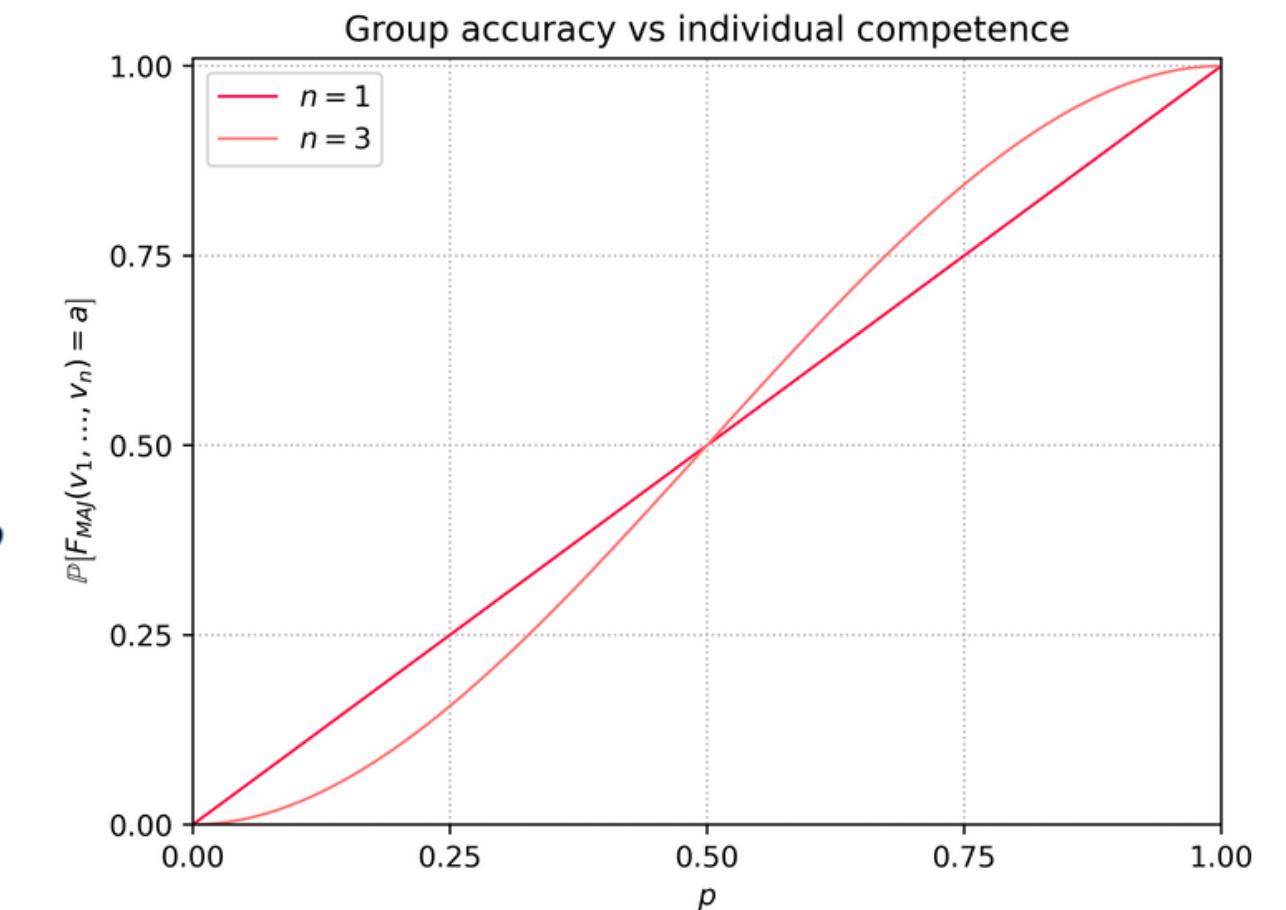
$$\begin{aligned}
 \mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \in \{aab, aba, baa, aaa\}] \\
 &= \mathbb{P}[\mathbf{v} = aab] + \mathbb{P}[\mathbf{v} = aba] + \mathbb{P}[\mathbf{v} = baa] + \mathbb{P}[\mathbf{v} = aaa] \\
 &= \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = b] + \\
 &\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = b] \cdot \mathbb{P}[v_3 = a] + \\
 &\quad \mathbb{P}[v_1 = b] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\
 &\quad \mathbb{P}[v_1 = a] \cdot \mathbb{P}[v_2 = a] \cdot \mathbb{P}[v_3 = a] + \\
 &= p \cdot p \cdot (1-p) + p \cdot (1-p) \cdot p + (1-p) \cdot p \cdot p + p \cdot p \cdot p \\
 &= 3p^2(1-p) + p^3 \\
 &> p. \text{ (?)}
 \end{aligned}$$

by the Competence assumption
by the Equal Competence assumption
by the Independence assumption

Note

As p grows, so does group accuracy.

A group of size 3 is more likely to be correct than a group of size 1.



$$\mathbf{v} = (v_1, v_2, v_3, v_4, v_5)$$

FIVE
VOTERS

$$\begin{aligned}\mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \in \{aaabb, aabab, abaab, abbba, aabba, ababa, baaba, abbaa, babaa, bbaaa\}] + \\ &\quad \mathbb{P}[\mathbf{v} \in \{aaaab, aaaba, aabaa, abaaa, baaaa\}] + \\ &\quad \mathbb{P}[\mathbf{v} \in \{aaaaa\}]\end{aligned}$$

...

$$\begin{aligned}&= 10p^3(1-p)^2 + 5p^4(1-p) + p^5 \\ &= \binom{5}{3}p^3(1-p)^2 + \binom{5}{4}p^4(1-p)^1 + \binom{5}{5}p^5.\end{aligned}$$

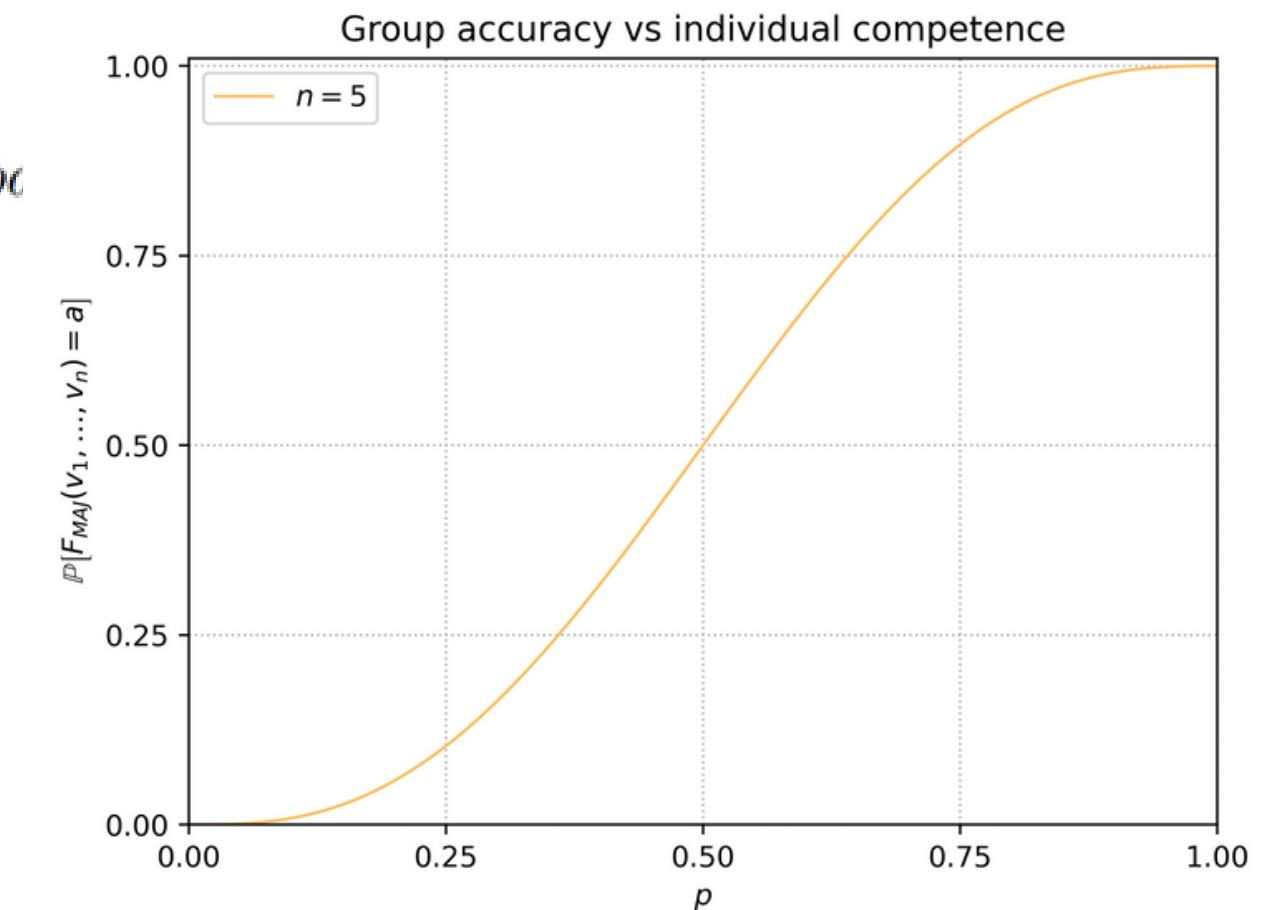
FIVE VOTERS

$$\mathbf{v} = (v_1, v_2, v_3, v_4, v_5)$$

$$\begin{aligned}
 \mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \in \{aaabb, aabab, abaab, abbba, aabba, ababa, baabc\}] + \\
 &\quad \mathbb{P}[\mathbf{v} \in \{aaaab, aaaba, aabaa, abaaa, baaaa\}] + \\
 &\quad \mathbb{P}[\mathbf{v} \in \{aaaaa\}] \\
 &\quad \dots \\
 &= 10p^3(1-p)^2 + 5p^4(1-p) + p^5 \\
 &= \binom{5}{3}p^3(1-p)^2 + \binom{5}{4}p^4(1-p) + \binom{5}{5}p^5.
 \end{aligned}$$

Note

Again: as p grows, so does group accuracy.



FIVE VOTERS

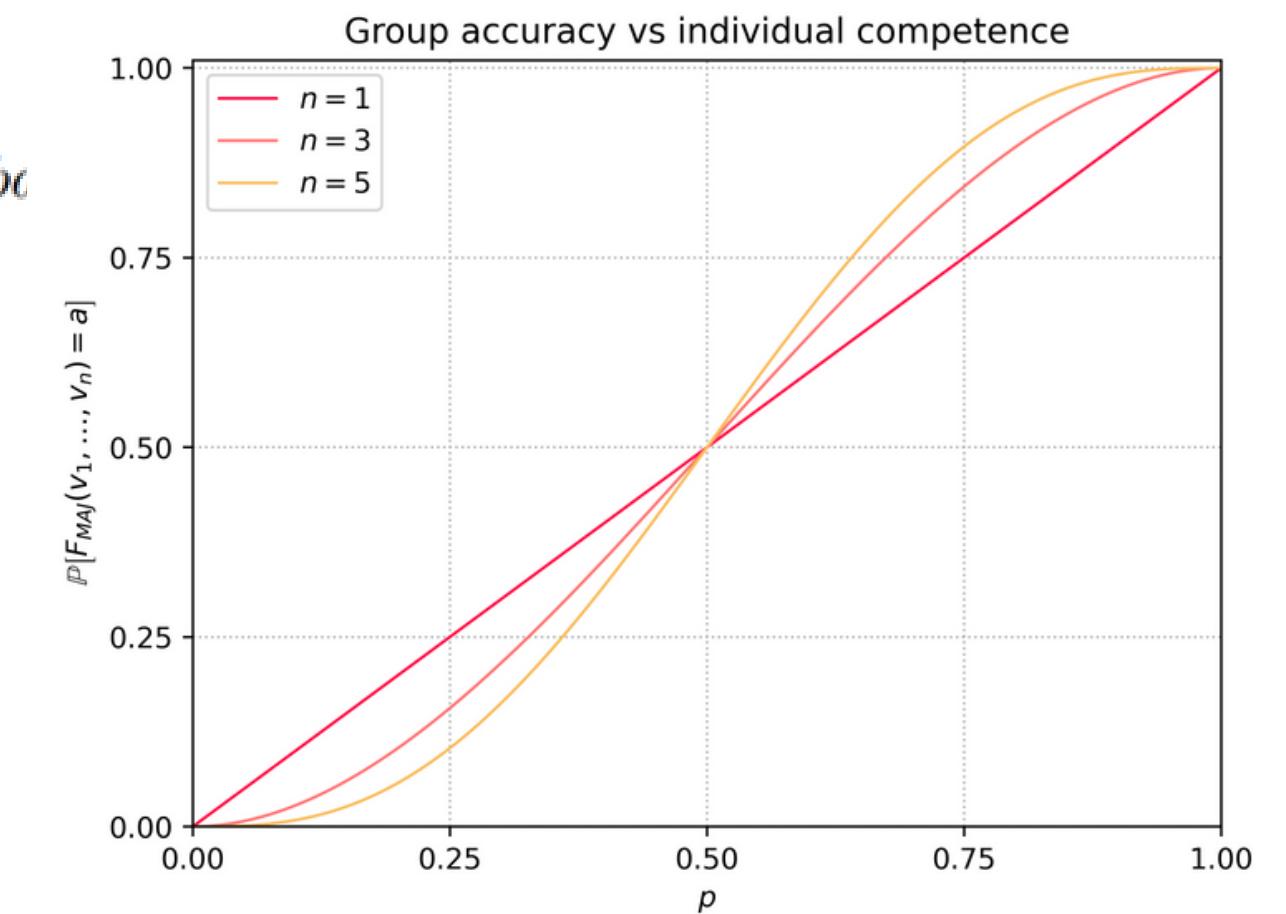
$$\mathbf{v} = (v_1, v_2, v_3, v_4, v_5)$$

$$\begin{aligned}
 \mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \in \{aaabb, aabab, abaab, abbba, aabba, ababa, baabc\}] + \\
 &\quad \mathbb{P}[\mathbf{v} \in \{aaaab, aaaba, aabaa, abaaa, baaaa\}] + \\
 &\quad \mathbb{P}[\mathbf{v} \in \{aaaaa\}] \\
 &\quad \dots \\
 &= 10p^3(1-p)^2 + 5p^4(1-p) + p^5 \\
 &= \binom{5}{3}p^3(1-p)^2 + \binom{5}{4}p^4(1-p) + \binom{5}{5}p^5.
 \end{aligned}$$

Note

Again: as p grows, so does group accuracy.

A group of size 5 is more likely to be correct than a group of size 3.



$$\mathbf{v} = (v_1, \dots, v_n)$$

ANY ODD
NUMBER
OF
VOTERS

$$\begin{aligned}
\mathbb{P}[F_{MAJ}(\mathbf{v}) = a] &= \mathbb{P}[\mathbf{v} \text{ such that } > n/2 \text{ agents vote for } a] \\
&= \mathbb{P}[\mathbf{v} \text{ s.t. } \lfloor n/2 \rfloor + 1 \text{ agents vote for } a] + \dots + \mathbb{P}[\mathbf{v} \text{ s.t. } n \text{ agents vote for } a] \\
&= \left(\mathbb{P}\left[\mathbf{v} = \underbrace{a \dots a}_{\lfloor n/2 \rfloor + 1} b \dots b\right] + \dots + \mathbb{P}\left[\mathbf{v} = b \dots b \underbrace{a \dots a}_{\lfloor n/2 \rfloor + 1}\right] \right) + \dots \\
&\quad + \mathbb{P}[\mathbf{v} = \underbrace{a \dots a}_n] \\
&= \binom{n}{\lfloor n/2 \rfloor + 1} p^{\lfloor n/2 \rfloor + 1} (1-p)^{n - (\lfloor n/2 \rfloor + 1)} + \dots + \binom{n}{n-1} p^{n-1} (1-p)^1 + \binom{n}{n} p^n \\
&= \sum_{i=\lfloor n/2 \rfloor + 1}^n \binom{n}{i} p^i (1-p)^{n-i}.
\end{aligned}$$



CONDORCET

By the croissants of my ancestors: I claim that the larger the group, the more accurate it is!

And that in the limit, groups are infallible.

Provided there are no dumdums and people make their minds up independently.

THEOREM (THE CONDORCET JURY THEOREM, OR CJT)

If all agents have the same, larger than $\frac{1}{2}$, competence and vote independently of each other, then, for odd n , it holds that:

- the accuracy of the group improves as its size grows:

$$\mathbb{P}[F_{MAJ}(v_1, \dots, v_{n+2}) = a] > \mathbb{P}[F_{MAJ}(v_1, \dots, v_n) = a]$$

- the accuracy of the group is better than that of any of its members:

$$\mathbb{P}[F_{MAJ}(v_1, \dots, v_n) = a] > \mathbb{P}[v_i = a], \text{ for } n \geq 3$$

- the accuracy of the group approaches 1 asymptotically:

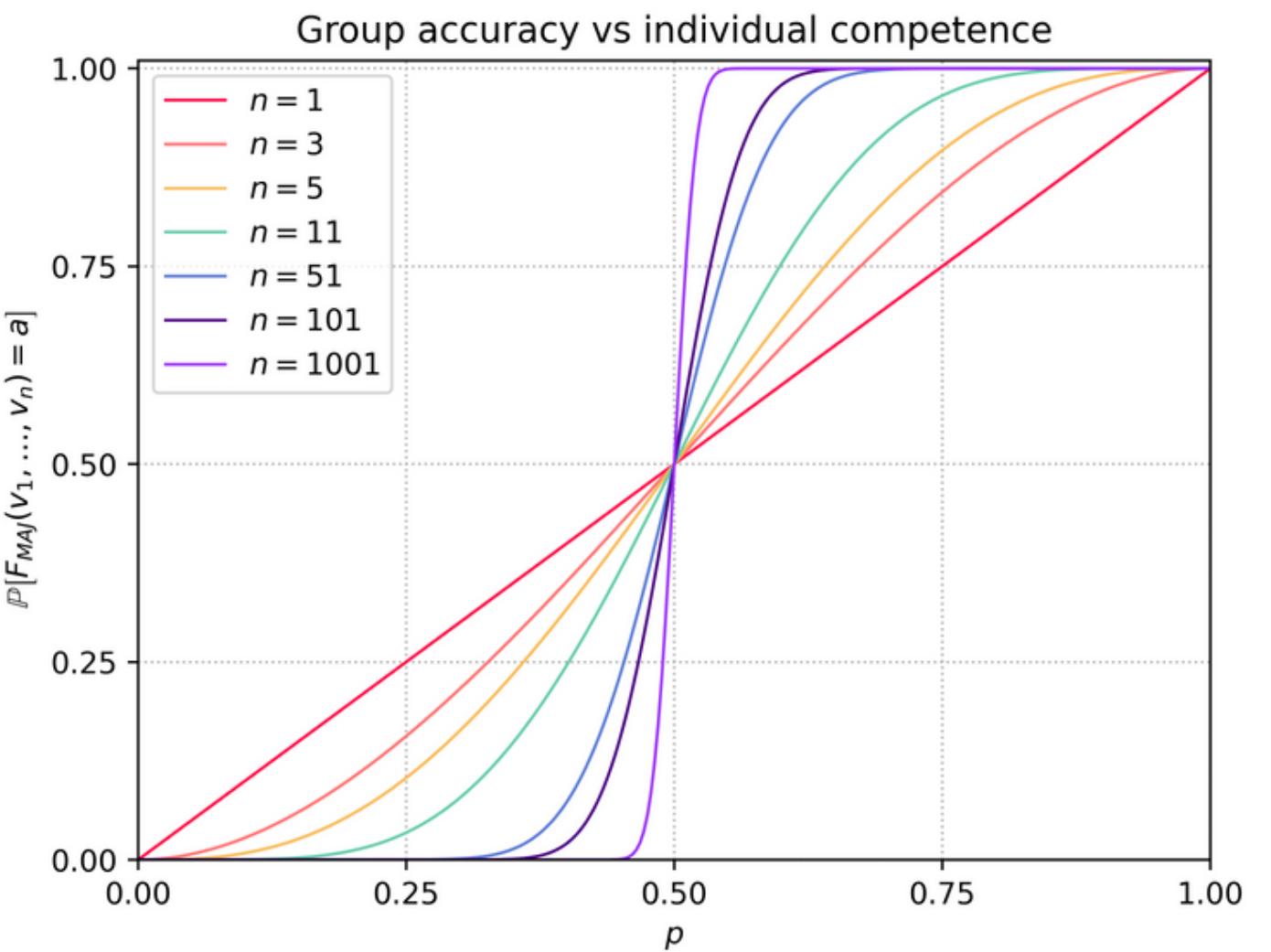
$$\lim_{n \rightarrow \infty} \mathbb{P}[F_{MAJ}(v_1, \dots, v_n) = a] = 1$$

CONDORCET
Groups are better than their members.



The larger the group, the better.

In the limit, performance is perfect.



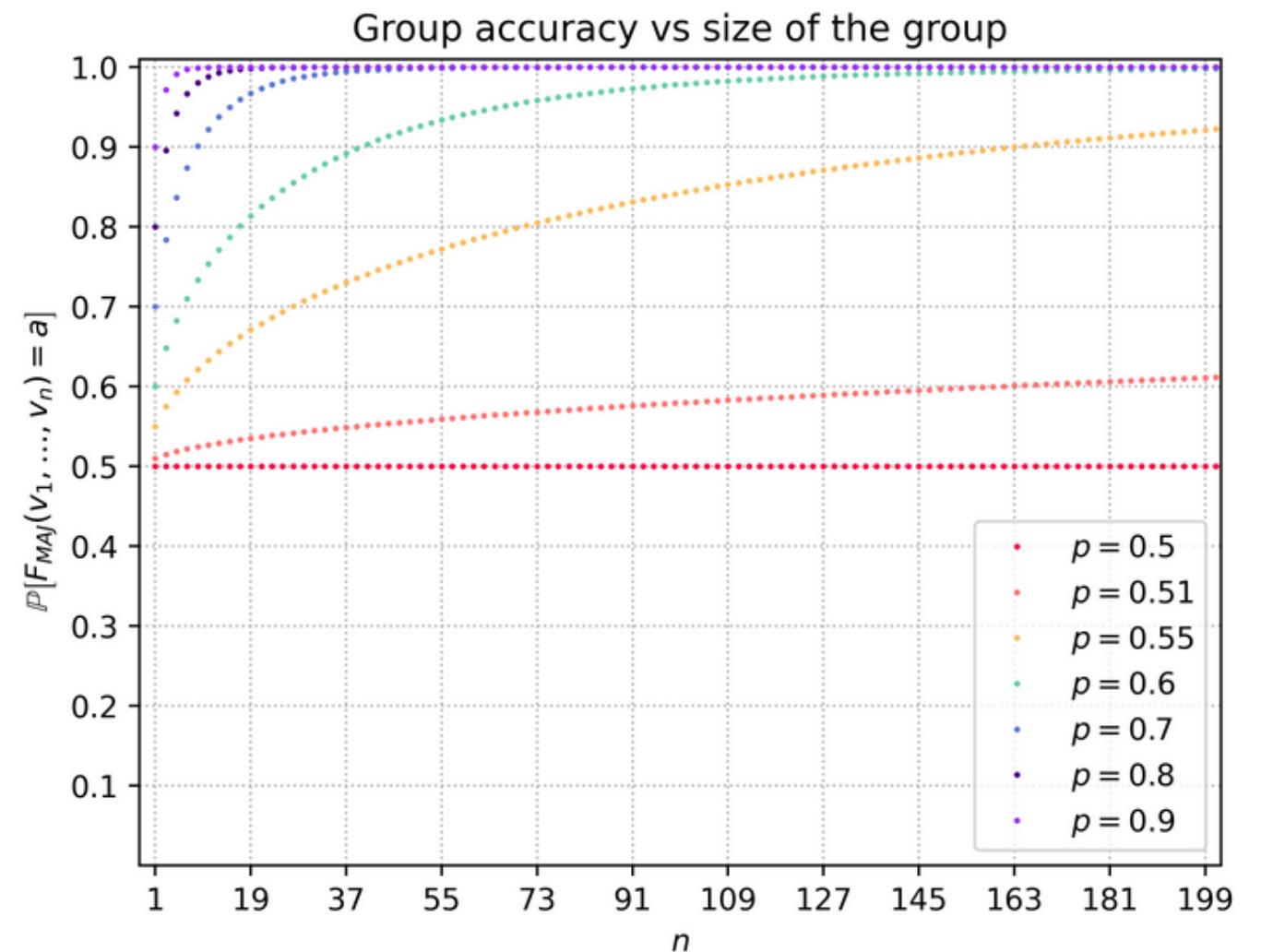
CONDORCET
Groups are better than their members.



The larger the group, the better.

In the limit, performance is perfect.

And performance grows fast with the size of the group.



CONDORCET
Groups are better than their members.

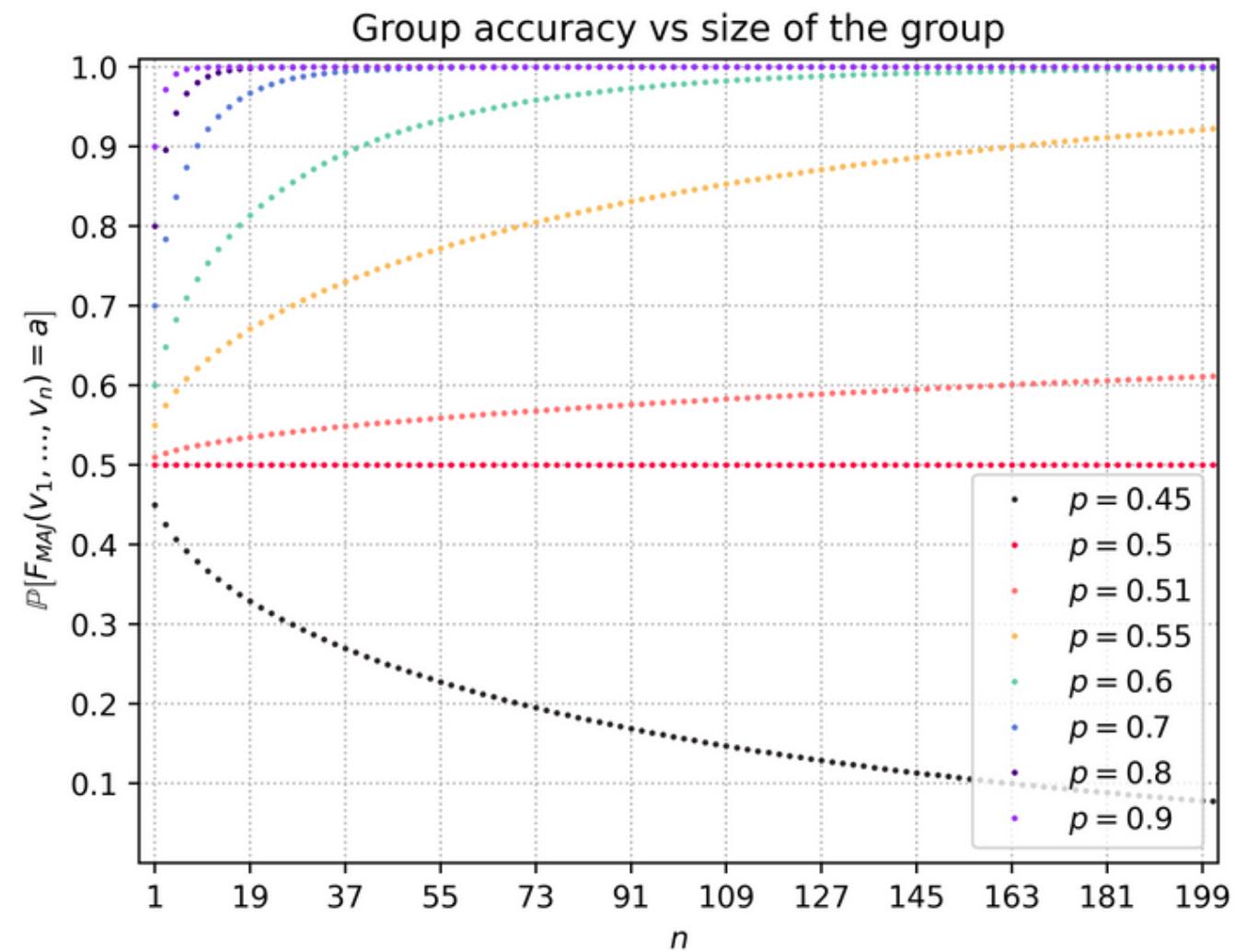


The larger the group, the better.

In the limit, performance is perfect.

And performance grows fast with the size of the group.

Provided $p > 0.5$.



RELAXING THE ASSUMPTIONS OF THE CONDORCET JURY THEOREM

Relaxing independence.

CONDORCET

No point in denying it: the CJT has a major blindspot.



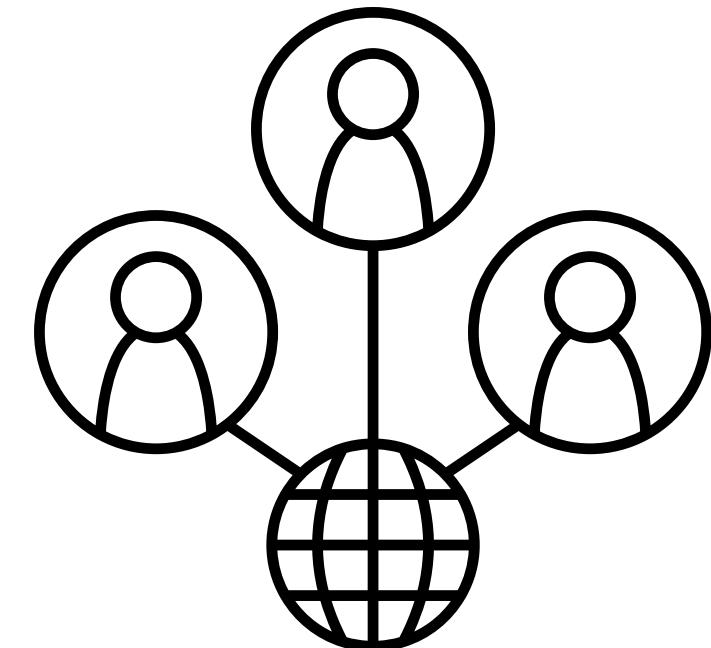
Independent voter beliefs.

Out there people interact and are exposed to common information sources, e.g., mass media.



KRISHNA K. LADHA

Introducing correlation between voters can make the optimistic results go away.



HÉLÈNE LANDEMORE

At the same time, there is more and more evidence that certain forms of communication, e.g., deliberation, are good for decision making.



Ladha, K. K. (1992). The Condorcet Jury Theorem, Free Speech, and Correlated Votes. *American Journal of Political Science*, 36(3), 617-634
Landemore, H. (2013). *Democratic Reason: Politics, Collective Intelligence, and the Rule of the Many*. Princeton University Press.
Landemore, H. (2020). *Open Democracy: Reinventing Popular Rule for the Twenty-First Century*. Princeton University Press.

Relaxing the competence assumption.

CONDORCET

What would be a reason for p to be below 0.5?



CONDORCET

What would be a reason for p to be below 0.5?



DANIEL KAHNEMAN

Biases!

You thought it was Brooklyn, didn't you?

Kahneman, D. (2013). *Thinking, Fast and Slow*. Farrar, Straus and Giroux.



This bridge connects Manhattan to what other New York borough?

- Brooklyn
- Queens

CONDORCET

What would be a reason for p to be below 0.5?



DANIEL KAHNEMAN

Biases!

You thought it was Brooklyn, didn't you?

BRYAN CAPLAN

Most people can't be relied on to take good decisions.



JASON BRENNAN

Especially when it comes to political issues.

HÉLÈNE LANDEMORE
Let's not exaggerate.



This bridge connects Manhattan to what other New York borough?

- Brooklyn
- Queens

Kahneman, D. (2013). *Thinking, Fast and Slow*. Farrar, Straus and Giroux.

Caplan, B. (2011). *The Myth of the Rational Voter: Why Democracies Choose Bad Policies*. Princeton University Press.

Brennan, J. (2017). *Against Democracy*. Princeton University Press.

Landemore, H. (2013). *Democratic Reason: Politics, Collective Intelligence, and the Rule of the Many*. Princeton University Press.

And what does this p even mean, anyway?

CONDORCET

Can we rate people's accuracies, especially if predicting rare, or unique, events?



GLENN BRIEN

Sure!

Check out the Brier score.

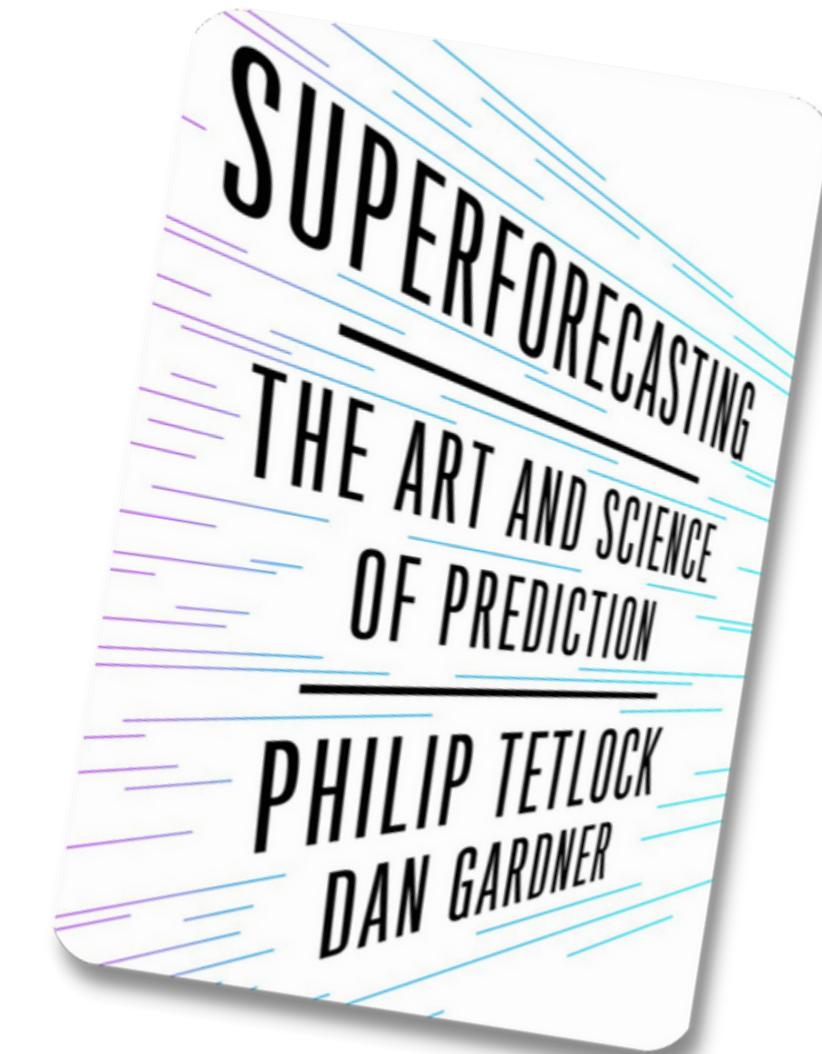
CONDORCET

Even so: is it realistic to assume that $p > 0.5$?



PHILIP E. TETLOCK

Some people seem to manage it:
superforecasters.

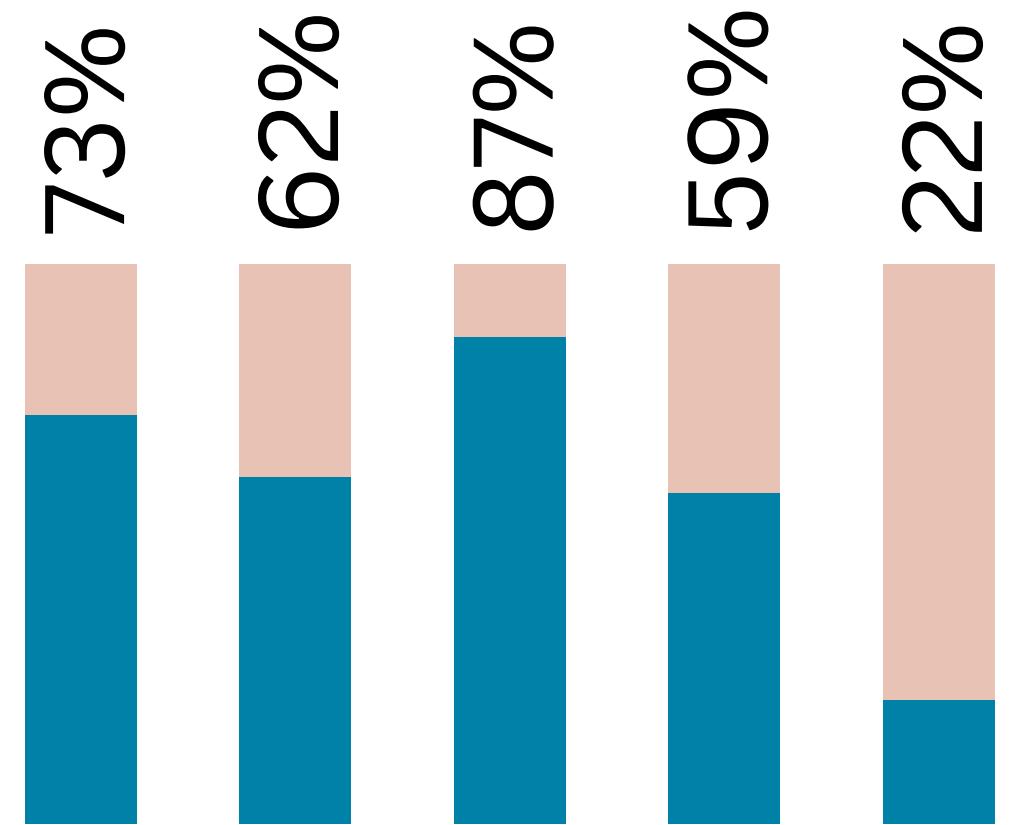


And what if agents don't all have the same competence p ?

BERNARD GROFMAN
It's not so clear if the conclusions of the CJT still hold.



It gets kind of complicated...



Wrapping up...

CONDORCET

The Condorcet Jury Theorem is a cornerstone of the idea that groups can be wise.



But it also feels like a fragile result, based on unrealistic assumptions.

Can we find better results, for modern-day challenges?