

# NEW INTERNET MARKETING CAMPAIGN

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# CHALLENGE (\$3)

- Determine an effective strategy (uniform or tailored) to maximize Air France ROA
- Determine the most effective structure for a SEM campaign

### COVID-19 CRISIS AIR FRANCE

The continuation of the Covid-19 crisis severely impacted the **third quarter** 2020 results:

€-1,220

Adj. operating free cash flow (€m)

**-69.8%** 

Amount of passengers compared to 2019

# GLOBAL LEVEL ANALYSIS OF COVID IMPACT ON THE AIRLINE INDUSTRY



### 02. MOST IMPORTANT SEM KPIS





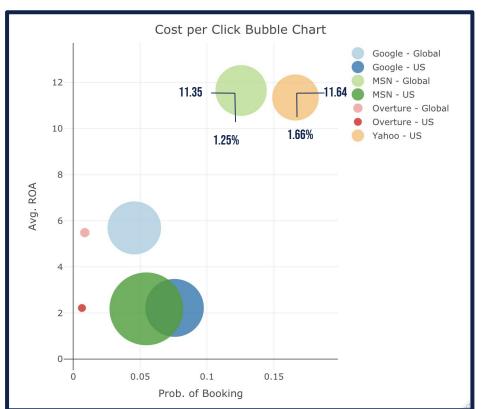
Total ConversionValue/AdvertisingCosts

The average number of conversions per ad interaction

The number of clicks that your ad receives divided by the number of times your ad is shown

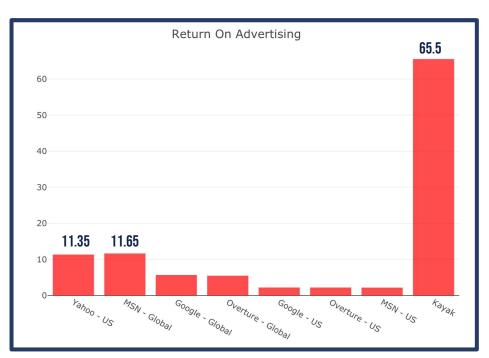
# 03. INSIGHT ANALYSIS

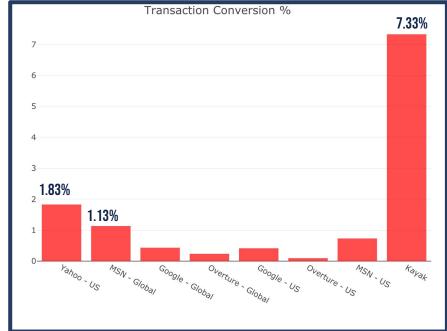




### 03. INSIGHT ANALYSIS







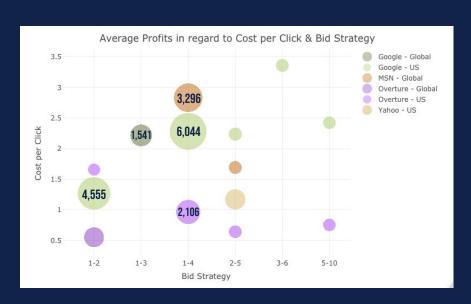
# 04. SUMMARY OF FINDINGS

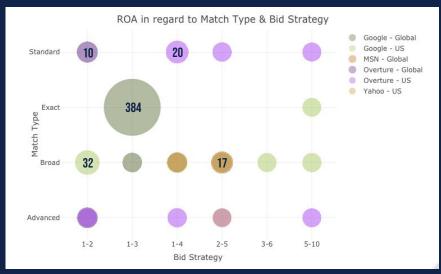


- Kayak is by far the most effective (highest ROA), however it is an upcoming platform and we have limited data. (Opportunity)
- Yahoo and MSN-Global are two consolidated candidates, with the highest ROA, ROI and transaction conversion rate.
- Yahoo has one of the lowest cost of booking but the highest probability of booking.
- MSN-US has the highest cost per click.
- Overture is a no go, ROA and conversion rate is the lowest.
- Google has low ROA due to the high cost per click and cost per booking.

## 05. STRATEGY PER CHANNEL



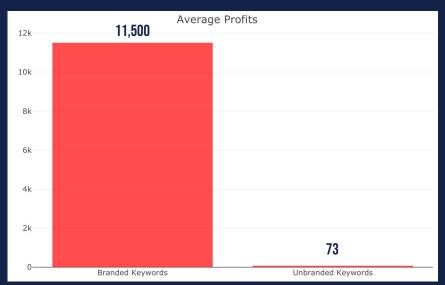




## 06. SEM KEYWORDS STRATEGY &







"AIRFRANCE"



# 07. RECOMMENDATIONS



#### Air France can reach out to a broader audience of customers by:

- Implementing a tailored strategy
- Using Kayak, since it is the most effective, but seen as an opportunity.
- Investing in Yahoo and MSN-Global due to their high performance in KPIs.
- Do not invest in Overture and Google, lack of efficiency (Overture), high costs and high competition (Google).







# U/. APPENDIXES



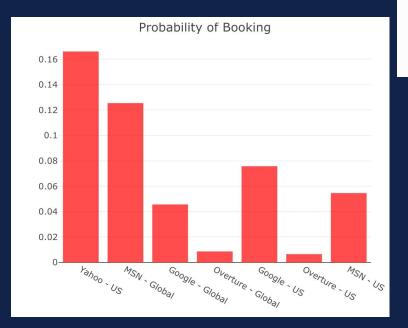
# APPENDIXES SALES FOR EACH PUBLISHER

_	Publisher <sup>‡</sup>	Sales <sup>‡</sup>
1	Yahoo – US	882288.95
2	MSN - Global	145524.25
3	Google - Global	929549.8
4	Overture - Global	430084.7
5	Google – US	1745481.8
6	Overture – US	347433.25
7	MSN – US	181549.8

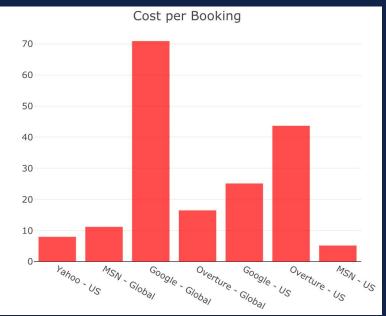
### **AIR FRANCE-KLM: THIRD QUARTER 2020 RESULTS**

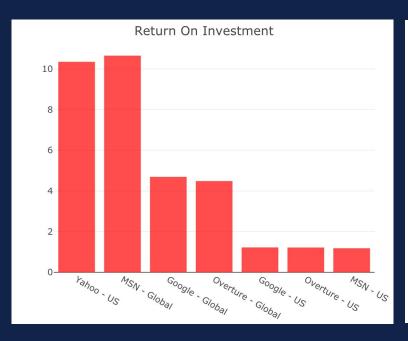
Air France VI M Croun	Third quarter		Nine months	
Air France-KLM Group	2020	Change	2020	Change
Passengers (thousands)	8,796	-69.8%	28,124	-64.7%
Passenger Unit revenue per ASK <sup>1</sup> (€ cts)	4.01	-42.7%	5.05	-24.5%
Operating result (€m)	-1,046	-1,955	-3,414	-4,460
Net income – Group part (€m)	-1,665	-2,026	-6,078	-6,213
Adj. operating free cash flow (€m)	-1,220	-985	-3,547	-3,663
Net debt at end of period (€m)			9,308	3,161

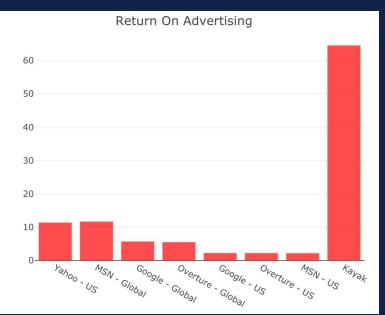


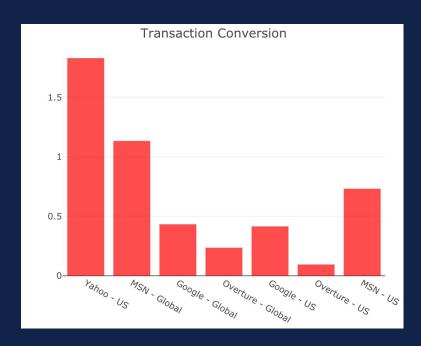














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